# 36<sup>th</sup> ANNUAL

# SECURITIES AND EXCHANGE COMMISSION GOVERNMENT-BUSINESS FORUM ON SMALL BUSINESS CAPITAL FORMATION

## RECORD OF PROCEEDINGS

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The University of Texas at Austin

AT&T Executive Education and Conference Center

1900 University Avenue

Austin, Texas

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### PROCEEDINGS

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- 2 MR. GOMEZ: Good morning, everyone.
- 3 We're going to go ahead and get started.
- 4 It is truly a pleasure to welcome you
- 5 all to the Annual Small Business Forum. My name is
- 6 Sebastian Gomez. I'm the Chief of the Office of
- 7 Small Business Policy at the SEC's Division of
- 8 Corporation Finance.
- 9 We're delighted that this year we have
- 10 been able to bring the forum to Texas, specifically
- 11 Austin, Texas. Taking the Small Business Forum on
- 12 the road is not an easy task, and it could not have
- 13 been done without the tireless efforts of my
- 14 colleagues at the SEC staff and especially our
- 15 host, the Herb Kelleher Center for
- 16 Entrepreneurship, Growth and Renewal, at the
- 17 McCombs School of Business here in Austin, Texas.
- 18 Before we begin the program today, I
- 19 wanted to provide the standard SEC disclaimer on
- 20 behalf of each person from the SEC who will be
- 21 speaking today. The views that we express today
- 22 may or may not represent the views of the
- 23 Commission or our colleagues at the staff.
- Now, I would like to introduce Dean
- 25 Hartzell to get us started this morning. Dean is

- 1 the 12th Dean of the McCombs School of Business.
- 2 His very impressive resume, along with the bios of
- 3 the SEC Chairman and the other Commissioners, are
- 4 all available in the program. So I'm not going to
- 5 spend too much time introducing you, but I'm going
- 6 to welcome you to the podium to get us started.
- 7 MR. HARTZELL: Well, good morning.
- 8 Thanks, Sebastian. And I really want to say really
- 9 thanks to everybody.
- 10 I was told when I got the Dean job
- 11 that there were three speeches deans had to give,
- 12 which were please, thank you and I'm sorry. So
- 13 this is a thank you speech. So thank you for
- 14 coming. Thank you, Sebastian. Thanks to the SEC
- 15 for choosing us as your site for the event.
- 16 It's a pleasure to have you here.
- 17 It's one of those great circumstances that we feel
- 18 like fell into our lap at the right time when we
- 19 had the outreach from the SEC, would you be
- 20 interested in hosting this with us. And we really
- 21 thought it lined up well with what we're trying to
- 22 accomplish at the business school. And Sebastian
- 23 has a quote about how Austin's got good location.
- 24 And we couldn't agree more.
- We've been going through a planning

- 1 process to think about what really differentiates
- 2 us as a business school at the university. And we
- 3 really think it lines up well today. If you think
- 4 about what we're known for, we have this
- 5 entrepreneurial, innovative, startup technical
- 6 culture in Austin in this state of great job
- 7 growth. And we at the business school and the
- 8 university want to play into that. So this we
- 9 think is a great event for us to be hosting today.
- 10 And I'm so happy to have you here.
- 11 I want to give a brief shout out to my
- 12 colleagues. So when this opportunity arose, we
- 13 talked about what's the right part of the business
- 14 school to really do this. And we very quickly
- 15 settled upon the Herb Kelleher Center for
- 16 Entrepreneurship, Growth and Renewal.
- 17 So we called Louis
- 18 and asked him if he'd be interested,
- 19 and he jumped at the opportunity. His staff has
- 20 been tremendous. So thank you very much to Sherry,
- 21 Emmanuel and Paul Finster, who was recruited from the
- 22 private sector for a part-time job that has turned
- 23 into a full-time job. So thanks to Paul for coming
- 24 and doing this as well.
- 25 So I will get out of the way. But

- 1 thanks and enjoy the day. I'm looking forward to
- 2 what I'm going to be able to experience of this.
- 3 And thanks, Sebastian. I'll bring you back up.
- 4 MR. GOMEZ: Thank you, Dean, for the
- 5 warm welcome.
- 6 Now, we'd like to introduce Bill
- 7 Hinman, who will, in turn, introduce the SEC
- 8 Chairman and the Commissioners. Bill is the
- 9 Director of the Division of Corporation Finance,
- 10 having joined us at the SEC in May of this year.
- 11 Prior to that, Bill was a partner at the Silicon
- 12 Valley office of Simpson Thatcher. Bill is an
- 13 expert in federal securities laws and has helped
- 14 countless companies with capital formation. So,
- 15 Bill, we're very happy to have you here.
- 16 MR. HINMAN: Thanks very much,
- 17 Sebastian, and it's a pleasure to be here. And I
- 18 thank you for the school's giving us this Kelleher
- 19 Center for our forum today. It's a wonderful
- 20 facility and allows us to get outside of D.C.
- 21 Thank you very much, Jay, and your colleagues for
- 22 all the work you've done and for helping us get
- 23 this put together. Thank you very much to the
- 24 staff in the Office of Small Business Policy. The
- 25 Division of Corporation Finance is where that

- 1 office resides. We're very happy about that and
- 2 very proud of their work.
- 3 It was terrific to be able to actually
- 4 do something outside of D.C. We are trying to
- 5 reach out and talk more directly with the folks
- 6 that we have a regulatory impact on, and so we're
- 7 looking forward to hearing from you today and
- 8 learning from you.
- 9 I understand last week the office of
- 10 -- the Small Business Administration had a
- 11 conference at Austin City Hall, and they called it
- 12 Small Business 101.
- 13 And I'm kind of viewing this Small
- 14 Business 404, Finance. And it's more of a seminar
- 15 where we learn together because we really do view
- 16 this as an opportunity to learn from you. And you
- 17 can see the importance of this through the
- 18 Commission. And we have all three of our sitting
- 19 Commissioners here today, and I'll introduce them
- 20 shortly.
- 21 But, first, I'll introduce our
- 22 Chairman, Jay Clayton. Before arriving at the
- 23 Commission in May of this year, Jay was a partner
- 24 at the New York law firm of Sullivan & Cromwell
- 25 where he focused on corporate matters, largely

- 1 finance and M & A and governance issues. But while
- 2 Jay worked on a large number of complex, large
- 3 dollar value deals, his roots are actually more
- 4 grounded in small enterprise.
- 5 As a young man in Pennsylvania growing
- 6 up, Jay's dad went to Vietnam to serve his country,
- 7 and Jay's mother moved the family in with her
- 8 parents. And Jay's grandfather, who was a lawyer
- 9 in town, took a strong interest in Jay and decided
- 10 he would learn from not just his schooling but also
- 11 from experiences in the community. So he took him
- 12 to closings and town halls and various business
- 13 meetings where Jay started to get a sense of what
- 14 small businesses looked like and their importance
- 15 to the communities in which they prospered. And I
- 16 think that has carried with him. It's something
- 17 that we at the Commission appreciate when he places
- 18 such an emphasis on small business enterprise
- 19 forums like this one and the work we're doing in
- 20 the area.
- 21 So it's my pleasure to introduce
- 22 Chairman Jay Clayton.
- 23 MR. CLAYTON: Thank you very much.
- 24 Welcome everyone to the 36th Annual
- 25 Government-Business Forum on Small Business Capital

- 1 Formation. As Bill mentioned, we've made it a
- 2 priority to reach out to investors and small
- 3 businesses across the country, including in Texas,
- 4 and I'm delighted that this year's forum is being
- 5 held in Austin.
- 6 The Texas capital is known for its
- 7 lively music scene. But the crowd is gathered here
- 8 today because Austin is known as the rock star of
- 9 small business cities. Austin has received a number of
- 10 accolades in recent months, including being named
- 11 the number one place in America to start a
- 12 business, the top city for small business vitality
- 13 and the top city for launching a technology
- 14 startup.
- We are excited to take this year's
- 16 forum outside of the nation's capital and have
- 17 received a warm welcome and generous support from
- 18 the Herb Kelleher Center at the McCombs School of
- 19 Business here at the University of Texas at Austin.
- 20 I want to extend our sincere thanks to all of them
- 21 for co-hosting this event in the great State of
- 22 Texas. I also want to express my gratitude to all
- 23 of our panelists and moderators and to the staff of
- 24 the Division of Corporation Finance as this forum
- 25 would not be possible without all of you.

- 1 This annual forum provides an
- 2 opportunity to hear directly from the small
- 3 business community about their experiences raising
- 4 capital, interacting with investors and navigating
- 5 our regulatory system. It also provides an
- 6 opportunity to receive their recommendations on how
- 7 to improve small business capital formation in the
- 8 regulatory environment for these companies.
- 9 The forum further serves several
- 10 principles that I believe should guide the SEC.
- 11 The Commission has a tripartite mission to protect
- 12 investors, maintain fair, orderly and efficient
- 13 markets and facilitate capital formation. One of
- 14 my priorities is for the Commission to focus on
- 15 facilitating capital-raising opportunities for all
- 16 companies but importantly small and medium-sized
- 17 businesses.
- 18 Let me deviate for a moment from my
- 19 prepared remarks and make an observation that has
- 20 become apparent in the past couple of weeks.
- 21 Kara, Mike and I wanted to—one of the things
- 22 that we get to say thank you for—as opposed to I'm
- 23 sorry or please—is we spend time with the central
- 24 bankers around the world. And people are now
- 25 looking seven, eight years back on the financial

- 1 crisis and saying, now, what happened coming out of
- 2 that. One of the questions bankers around the
- 3 world ask is why was the United States able to
- 4 recover more quickly than Europe with a similar
- 5 structural environment?
- 6 There are lots of answers. But the
- 7 common answer across is more effective capital
- 8 markets—more efficient capital markets that go
- 9 deeper down the business spectrum. They go down to
- 10 small and medium-sized businesses. We know there's
- 11 a lot of work to do. But it was nice to know that
- 12 around the world, that is cited as a difference.
- So back to my prepared remarks, small
- 14 businesses contribute significantly to U.S. job
- 15 creation. In fact, America's 30 million small
- 16 businesses generate 62 percent of new net jobs.
- 17 And hearing news directly from the small business
- 18 community provides us with greater insight into how
- 19 our capital markets may better facilitate capital
- 20 formation without compromising important investor
- 21 protections. This enables us to better work with
- 22 other regulators to enhance the opportunities for
- 23 small businesses in all areas of the United States
- 24 to grow and create jobs.
- 25 Enhanced small business capital

- 1 formation also provides the seeds for more diverse
- 2 investment opportunities for mainstreet
- 3 investments, or as I call them, Mr. and Ms. 401(k).
- 4 At a time when greater responsibility is shifting
- 5 to mainstreet investors to save for their own
- 6 retirement, I believe serving the long-term
- 7 interests of Mr. and Ms. 401(k), including providing
- 8 more investment opportunities, is an important
- 9 guiding principle for the SEC.
- 10 Providing more opportunities for
- 11 investors to diversify their investments in
- 12 companies at an earlier stage in their development
- 13 allows mainstreet investors to participate in the
- 14 growth opportunities these companies offer. There
- 15 are many new capital raising options available for
- 16 small and emerging companies, and you will hear
- 17 from our panelists who have firsthand experience
- 18 with them.
- 19 At the SEC, we are actively looking at
- 20 additional measures to facilitate small business
- 21 capital formation and ways to remove obstacles to
- 22 reduce regulatory burdens again without
- 23 compromising important investor protection
- 24 safeguards.
- 25 I have noted my concern that our

- 1 public capital markets are relatively less
- 2 attractive to growing businesses than in the past.
- 3 I believe the key to restoring vibrancy in our
- 4 public capital markets is recognition that a one size
- 5 regulatory structure does not fit all. I know I
- 6 don't need to remind people in this room of that,
- 7 but it is just very important to recognize that.
- 8 Recently Congress and the SEC have
- 9 taken significant steps to further develop a
- 10 capital formation ecosystem that includes a scaled
- 11 disclosure regime. Now, for example, a small
- 12 company may begin with a Regulation A mini-public
- 13 offering of up to \$50 million, then move to a fully
- 14 registered public offering, as a smaller reporting
- 15 company, and eventually develop into a larger, more
- 16 seasoned issuer. This is a potentially significant
- 17 development, and I believe there remains room for
- 18 improvement.
- 19 In fact, I was talking about, again,
- 20 deviation. I was talking about room for
- 21 improvement in the hall outside. It's nice to have
- 22 a path, but there probably are speed bumps in that
- 23 path that we need to be cognizant of.
- 24 In the coming months, I anticipate
- 25 that the Commission will consider adopting rules to

- 1 expand the definition of smaller reporting company
- 2 to permit additional companies to avail themselves
- 3 of scaled disclosure requirements.
- 4 I'm very pleased to announce that the
- 5 SEC's Office of Small Business Policy recently
- 6 updated the small business web site on SEC.gov. I
- 7 encourage small businesses and their advisors to
- 8 visit the new web site, which provides easily
- 9 accessible and user-friendly resources of the
- 10 various capital-raising options available to small
- 11 businesses, including exemptions from registration.
- 12 Additionally, we are taking steps to
- 13 fill the position of the Advocate to head the
- 14 Commission's new Office of the Advocate of Small
- 15 Business Capital Formation. I am excited that this
- 16 position is coming to the Commission. The Advocate
- 17 will be a powerful voice for small businesses
- 18 across the country providing assistance, conducting
- 19 outreach to better understand their concerns and
- 20 recommending improvements to the regulatory
- 21 environment.
- The Advocate will also be responsible
- 23 for organizing this annual forum and will become a
- 24 member of our Small Business Capital Formation
- 25 Advisory Committee. I anticipate that the

- 1 Commission will select the advocate in the near
- 2 future.
- 3 These are just a few examples of our
- 4 efforts to facilitate companies' access to capital
- 5 while protecting investors. But we can and will do
- 6 more to advance our capital formation mission.
- 7 Today's panel discussion and recommendations will
- 8 be useful to us as we continue that work, and I
- 9 thank you again very much for your participation.
- 10 Bill?
- 11 MR. HINMAN: Next, I'd like to
- 12 introduce Commissioner Kara Stein. Kara was sworn
- 13 in as a Commissioner in August of 2013. And prior
- 14 to that, she was a Senior Policy Advisor in the
- 15 U.S. Senate serving in a number of capacities,
- 16 including Staff Director for the Securities,
- 17 Insurance and Investment Subcommittee of the U.S. Senate
- 18 Committee on Banking, Housing and Urban Affairs.
- 19 Kara grew up also in small town USA in
- 20 a couple of different spots, spending time in
- 21 Lynchburg, Virginia and Alliance, Ohio in middle
- 22 America. And I think she has a keen sense of the
- 23 importance of small enterprises in those
- 24 communities. And it's my pleasure to welcome Kara
- 25 Stein.

- 1 MS. STEIN: For the height challenged,
- 2 I'm going to move this down. Thank you, Bill.
- 3 Good morning. Welcome to everyone.
- 4 I'm so glad you're spending some time with us this
- 5 morning.
- 6 I want to start by thanking Jay
- 7 Clayton, our Chair, for his decision to hold this
- 8 annual forum outside of the capital beltway and in
- 9 Austin, Texas. I also want to thank our Small
- 10 Business Office team, Sebastian Gomez Abero,
- 11 Anthony Barone and the entire SEC team, who worked
- 12 so hard to move us here for the morning and the
- 13 afternoon. And I really do want to give a shout
- 14 out to the McCombs School of Business at U.T. for
- 15 hosting us.
- 16 This is actually the 36th year that
- 17 the SEC has held this forum. And it's meant to be
- 18 a way for the public to engage with the Commission
- 19 and the Commissioners on issues that are impacting
- 20 small businesses and capital formation, in other
- 21 words, what issues are currently affecting small
- 22 businesses and the investors who support those
- 23 companies. Hearing firsthand from you about small
- 24 business capital formation, both the opportunities
- 25 and the challenges, provides us with invaluable

- 1 input as we think about how to improve things going
- 2 forward.
- 3 I had the opportunity yesterday
- 4 afternoon to visit with the Capital Factory and a
- 5 few of its member companies to discuss capital
- 6 formation from their perspectives. And it was fun.
- 7 Yesterday, I got to go through all the different floors
- 8 and got to see some of the cool stuff that was
- 9 being done.
- 10 And I was also able to meet with folks
- 11 from the Austin Tech Alliance—I
- 12 should say Alliance right since I grew up in
- 13 Alliance, Ohio—to discuss the organization's
- 14 recent efforts regarding "tech forward" policies. So
- 15 in many ways, and I think the Chair already said
- 16 this, greater Austin and its multitude of small
- 17 businesses in my mind represent the future both of
- 18 our economy and the capital markets. You're out on
- 19 the edge of Silicon Hills. I'm sort of struggling
- 20 with what our next generation of small business
- 21 formation is going to look like.
- 22 As most of you know, capital formation
- 23 does not happen in isolation. The company is part
- 24 of a larger ecosystem, and that ecosystem is
- 25 inhabited by other companies, investors and a

- 1 multitude of service providers. Many of the
- 2 Securities and Exchange Commission's rules are
- 3 efforts to facilitate trust between those different
- 4 market participants, the small businesses seeking
- 5 to raise capital, the investors who wish to support
- 6 their growth and the service providers.
- 7 I think what's invaluable about today
- 8 is taking into account the diversity of companies
- 9 and their investors. How can we help small
- 10 business owners in different parts of the country
- 11 to meaningfully provide input into the policies
- 12 that we're developing on the national level? How
- 13 can small businesses in different parts of the
- 14 country effectively understand the options they
- 15 have to raise capital? And then, how can investors
- 16 in different parts of the country participate in
- 17 the growth of these small businesses with a sense
- 18 of security?
- 19 Today's forum is focused on hearing
- 20 from diverse voices outside the confines of
- 21 Washington, D.C. We need to continue I think to
- 22 hear those voices outside the Capital Beltway, where
- 23 the cars that cost the most money, and
- 24 have the loudest horns, are often the most prized.
- 25 I hope that this trend continues. It would be

- 1 really cool to see it move every year, because I
- 2 think the outreach is critical to understanding how
- 3 to help our capital markets continue to be the
- 4 deepest and most vibrant in the world.
- 5 So I join today's event, and I
- 6 encourage everyone to consider making
- 7 recommendations that encourage the confidence of
- 8 small companies in our markets. I also urge
- 9 everyone to consider recommendations that would
- 10 enhance the trust of investors because a lot of
- 11 times we're talking about strangers. The company
- 12 doesn't know the investors, and the investors don't
- 13 know the company. So how do we setup a construct
- 14 that helps the money flow, right, between the
- 15 savers or I call them the capitalists and those who
- 16 need the capital. Clearly, when that relationship
- 17 is working, it positively impacts the overall
- 18 funding ecosystem for our small and emerging
- 19 businesses.
- 20 So thank you. And I very much look
- 21 forward to today's forum.
- 22 MR. HINMAN: I'll introduce
- 23 Commissioner Michael Piwowar. Michael joined the
- 24 SEC and was sworn in as a Commissioner in August of
- 25 2013 as well, a few weeks after Kara, which

- 1 probably explains why your government-issued
- 2 Naugahyde furniture is not quite as nice as hers.
- 3 But it's okay.
- 4 Mike is an economist, a Ph.D., and has
- 5 served as the Chief Economist at the Senate Banking
- 6 Committee. He was also a Senior Economist of the
- 7 Counsel of Economic Advisors for both President George W. Bush
- 8 and President Barrack Obama.
- 9 Mike's background as an economist I
- 10 think serves him well in understanding the
- 11 importance of small business. He has some facts
- 12 and figures to back it up, and Mike, as much as any
- 13 of us, appreciates small enterprise.
- 14 So let me introduce Michael Piwowar.
- 15 MR. PIWOWAR: Thank you, Bill, for
- 16 that kind introduction and, you know, comments
- 17 about my furniture, notwithstanding. I always get
- 18 the last word. So I always appreciate that as
- 19 well, too. And seriously, Bill, thank you for your
- 20 outstanding service to the Commission and our
- 21 capital markets over the past several months.
- 22 As Chairman Clayton's inspired choice
- 23 for Director of the Division of Corporation
- 24 Finance, Bill has already proven himself to be
- 25 worth his weight in gold or perhaps his weight in

- 1 crude oil as is the appropriate metaphor down here
- 2 in Texas. Bill's knowledge and expertise in the
- 3 area of capital formation have long been valued in
- 4 the private sector, and we, now in the regulatory
- 5 sector, are benefiting from his efforts.
- 6 A case in point is the Division's
- 7 expansion this past summer of our regime for
- 8 confidential submission and non-public review of
- 9 voluntary draft registration statements. Another
- 10 example is the Commission's adoption in September
- 11 of a new interpretive guidance to assist companies
- 12 in their own efforts to comply with the pay ratio
- 13 disclosure requirement mandated by Section 953(b)
- 14 of the Dodd-Frank Act. Not my favorite legislative
- 15 mandate—understatement of the year—but I believe
- 16 that the guidance is the best possible regulatory
- 17 effort to reduce the cost of compliance until
- 18 Congress repeals this gift to politically connected
- 19 special interests.
- 20 A third item is Bill's successful
- 21 shepherding of our proposed amendments to modernize
- 22 and simplify the disclosure requirements of
- 23 Regulation S-K, per our mandate under the FAST Act.
- 24 And as I mentioned in my opening remarks at our
- 25 October open meeting, these amendments respond

- 1 effectively to our mandate under the FAST Act to
- 2 prune the regulatory orchard and shear away dead
- 3 limbs and overgrown branches thereby improving the
- 4 fruitfulness and health of the trees.
- 5 I'm delighted at the warm welcome we
- 6 received from everyone here at The University of
- 7 Texas, including from my friend who is now the
- 8 Dean, Jay Hartzell. If I remember correctly—we
- 9 were talking in the hall—I think we both got our
- 10 Ph.D.s in the same year. And so who knew you would
- 11 end up to be Dean and I would end up being a
- 12 Commissioner. I guess we're both failed academics.
- 13 I guess that's how that works.
- 14 As I mentioned in my forum remarks in
- 15 2014 and 2015, I've advocated that we take this
- 16 event out of the D.C. beltway. I'm so pleased that
- 17 Jay has decided to do so. And I also want to thank
- 18 Sebastian and his group for actually making it
- 19 happen. This is a tremendous effort for them.
- We have a great audience here today.
- 21 We have a great group of panelists. And I'm so, so
- 22 much looking forward to it.
- 23 It's more appropriate that we take
- 24 this type of event on the road to dynamic regions
- 25 like Texas where small business capital formation

- 1 actually takes place and where remember the Alamo
- 2 doesn't just mean waiting in line at Reagan
- 3 National Airport for a rental car.
- 4 As you may be aware, both the Senate
- 5 and the House of Representatives have recently
- 6 recognized the value of this forum by passing bills
- 7 that would require the Commission to respond to
- 8 each of the forum's annual recommendations. Now,
- 9 while the ultimate passage of these bills remains
- 10 in the offing, please know that I personally will
- 11 continue to give careful considerations to the
- 12 recommendations from this group, where there has
- 13 been always very thoughtful recommendations, and
- 14 you can hang your hat on that.
- 15 Thank you all very much for your
- 16 attention, for your participation and for your
- 17 continued support of our Small Business Forum.
- 18 Thank you.
- 19 MR. GOMEZ: Thank you, Commissioner
- 20 Piwowar.
- 21 One of the challenges of doing a forum
- 22 on the road is that there's always things that are
- 23 unexpected. But one thing that I was not expecting
- 24 is that we are going to be right on time on the dot
- 25 to start our panel. So Bill and I are going to

- 1 take off our hats for doing introductions, and
- 2 we're going to move over to the table over there
- 3 and put on our moderator hats. That way, we can
- 4 get started with the panel.
- 5 So I wanted to go ahead and do some
- 6 housekeeping matters first. Bill and I will be
- 7 moderating the panel, as I mentioned. But we are
- 8 more than happy to get questions from the audience
- 9 as well. In your forum program, there should be an
- 10 index card. We encourage you to write questions
- 11 that you have for the panelists on that index card.
- 12 Both Tony and Julie, who are my colleagues in the
- 13 Office of Small Business Policy, will be walking
- 14 around the room. Just raise your hands when
- 15 they're ready. They'll bring the index card to us.
- 16 Bill and I will sprinkle those questions along as we go
- 17 through the panel.
- 18 For those of you watching the webcast,
- 19 because, as you know, we're webcasting this event
- 20 live over the Internet, if you could email your
- 21 questions to Tony Barone and the email address is
- 22 BaroneA@SEC.gov -- BaroneA@SEC.gov, Tony will then
- 23 bring those questions over to my attention.
- We have the privilege to have an
- 25 outstanding panel this morning for you from

- 1 experts in many areas of the capital formation
- 2 spectrum. Like I mentioned at the beginning, their
- 3 full bios are in the program. But I would like for
- 4 them to take a few seconds to introduce themselves.
- 5 Mike, could you get us started?
- 6 MR. PIECIAK: Sure. I'm Mike Pieciak.
- 7 I'm the Commissioner of the Department of Financial
- 8 Regulation in Vermont. So we regulate the
- 9 securities industry, the banking industry and the
- 10 insurance industry within our department.
- 11 And I'm also the President-Elect—
- 12 the incoming president of the North American
- 13 Security Administrators Association, NASAA. So I'm
- 14 looking forward to that and working with fellow
- 15 state regulators to implement additional capital
- 16 formation initiatives. I'm happy to be here today.
- 17 MR. LEE: My name is Youngro Lee. I'm
- 18 the Co-Founder and CEO of NextSeed. We're
- 19 actually headquartered in Houston, so we're a big
- 20 fan of Texas obviously. We are the first
- 21 SEC-registered and FINRA-approved regulation
- 22 crowdfunding funding portal. We specialize in
- 23 small business debt financing for now. There's
- 24 various reasons I'll talk about that later in a
- 25 little bit. But it's been incredibly eventful and

- 1 to experience with it being in Texas because we
- 2 actually started the Texas intrastate crowdfunding
- 3 portal and transitioned to a SEC-registered funding
- 4 portal, which I'll talk about in a little bit.
- 5 MR. MADRID: I'm Antonio Madrid. I'm
- 6 definitely the least sophisticated person up here.
- 7 I am a small business owner. I recently started a
- 8 business called Native Hostel Austin, which is a
- 9 boutique hostel here in town that opened six months
- 10 ago.
- 11 Before that, I was running a design
- 12 built firm, and I built hospitality venues
- 13 throughout the United States for the last seven
- 14 years. I've done a lot of art installation work up
- 15 in New York and D.C. and San Francisco as well. So
- 16 hopefully, I can provide some insight on how
- 17 unsophisticated we actually are down here.
- 18 MR. GOMEZ: Antonio, you are the
- 19 reason we do this Small Business Forum. So we're
- 20 very glad to have you.
- 21 MR. MADRID: Thanks for having me.
- 22 MR. GOETGELUK: Good morning, my name
- 23 is Jan Goetgeluk. I'm the Founder and CEO of
- 24 Virtuix. We are a start-up here in Austin. And we
- 25 bring to market Virtuix Omni, which is a virtual

- 1 reality platform that enables you to walk and run
- 2 around in virtual reality games and applications.
- 3 It's a treadmill. We call it an Omni-directional
- 4 treadmill. So you can walk and run all around on
- 5 this round base that's on a platform, and your
- 6 movements are being translated to the virtual
- 7 world. So you're physically walking around in the
- 8 yard.
- 9 We've raised \$16 million from
- 10 investors to date, of which \$7 million was
- 11 raised through a Series A round last year, which
- 12 was a Regulation A financing round, which was a
- 13 great success for us, and we're very grateful that
- 14 we had that opportunity. So I'll talk more about
- 15 that, no doubt this morning.
- 16 Thank you for having me.
- 17 MR. ELENOWITZ: I'm Mark Elenowitz.
- 18 I'm the Founder and CEO of TriPoint Global
- 19 Equities in our online division BANQ. We have
- 20 emerged as one of the leaders in Reg. A, and we
- 21 looked at it a little bit differently than some of
- 22 our competitors, where we took Reg. A and modernized
- 23 it into a modern way of doing capital formation for
- 24 small cap issuers.
- 25 Our mantra is bringing back the small

- 1 cap IPO. So what we did is we were able to take
- 2 Reg. A and take it into a new way of thinking where
- 3 we can make it look, act and feel like a
- 4 traditional IPO and, most importantly, settle like
- 5 a traditional IPO using the digital DTC and other
- 6 tools that Wall Street uses still.
- 7 We completed the first NYSE-listed Reg.
- 8 A offering back in May. It was a very exciting and
- 9 historic moment because it allowed Reg. A to now
- 10 merge and become really, as I said, bringing back
- 11 the small cap IPO.
- 12 And since that time, we've embraced
- 13 and worked with several other issuers. We just
- 14 recently completed an iconic brand onto NASDAQ, so
- 15 we were very excited about that. And last week, we
- 16 completed another offering onto the New York Stock
- 17 Exchange.
- 18 So we're very excited to be here and
- 19 look forward to sharing our thoughts.
- 20 MS. TIERNEY: Hi, I'm Annemarie
- 21 Tierney. I'm the Head of Strategy for NASDAQ
- 22 Private Market, which is a part of the NASDAQ
- 23 listing business that's focused on providing
- 24 services to start-up level all the way through the
- 25 IP and IPO companies.

- 1 I'm here today to talk about Nasdaq's
- 2 participation in the Reg. A+ listing space. Thank
- 3 you for the listing last week. We appreciate it.
- 4 It's a very exciting time to be a
- 5 private company raising capital to help a company
- 6 going public. And I'm excited to talk about the
- 7 issues we're facing today.
- 8 MS. MOTT: Good morning. I'm
- 9 Catherine Mott. I'm the Founder of BlueTree Allied
- 10 Angels and the BlueTree Venture Fund out of
- 11 Pittsburgh, Pennsylvania. BlueTree Allied Angels
- 12 is one of 500 professionally managed angel groups
- 13 in the United States.
- 14 Whenever I get in front of an
- 15 audience, I like to be clear about the difference
- 16 between individual angels and professionally
- 17 managed angel groups. Professionally managed angel
- 18 groups operate much like micro-VCs. We deploy
- 19 best practices and due diligence. From
- 20 syndication, we tap our resources to aggregate our
- 21 capital and the knowledge to do that. And we also
- 22 do that to manage the companies for a profitable
- 23 exit.
- 24 I'm past Chairman of the Angel Capital
- 25 Association. That's the trade organization for

- 1 professionally managed angel groups and
- 2 individual angels. And I'm also the past
- 3 Chairman of the Angel Resource Institute which was
- 4 funded by the Kauffman Foundation for research and
- 5 data collection of angel investment activity in the
- 6 United States.
- 7 I'm happy to be here, and I'm happy to
- 8 answer some questions later on.
- 9 MR. TOBIAS: Good morning. I'm Paul
- 10 Tobias. I'm a native Austinite and a graduate of
- 11 The University of Texas with two degrees. Welcome
- 12 to all of you who have flown in today. If this is
- 13 your first time to Austin, every morning in Austin
- 14 it's in the mid-40s, and it's a wonderful place
- 15 every day of the year. So welcome.
- 16 I'm a partner at Vinson & Elkins, and
- 17 I've had the privilege to focus on representing
- 18 technology of upcoming companies and helping
- 19 entrepreneurs startup those companies for over
- 20 25 years, partly in Silicon Valley and
- 21 predominantly here in Austin, and I spend a lot of
- 22 time helping them raise capital and helping them
- 23 buy and sell companies. And I've had the privilege
- 24 of incorporating more than one company and taking
- 25 them public, including Bazaarvoice and HomeAway

- 1 here in Austin, and to work with other companies,
- 2 including SalePoint who closed its IPO last week.
- 3 Thank you.
- 4 MR. GOMEZ: Thank you everyone.
- 5 Mike, I wanted to start with you.
- 6 Just over a year ago, the Commission finalized
- 7 rules to modernize Rule 147, Rule 147A and Rule 504
- 8 with the goal of further facilitating intrastate
- 9 capital formation. Among the things that the
- 10 Commission did is create a new Rule 147A that
- 11 allows companies to make offers through the
- 12 Internet or across the spectrum to anyone so long
- 13 as the purchasers are residents of the state of the
- 14 company. And it also made changes so the companies
- 15 that are not incorporated in the state are able to
- 16 do offerings in that state so long as they have
- 17 their principal place of business there.
- 18 Can you tell us how that is working
- 19 now that a year has passed and what the states are
- 20 doing in that area?
- 21 MR. PIECIAK: Yeah, I'd be happy to.
- 22 And just as a precursor, I do want to thank
- 23 Sebastian and the Commissioners of the SEC for not
- 24 just inviting me, but making sure there's state
- 25 representation and state regulator representation

- 1 here at the forum. I think it's very important.
- 2 We've really enjoyed our collaborative relationship
- 3 for a long time, particularly as of late, and
- 4 looking forward to continuing that.
- 5 So I think just to touch on maybe the
- 6 question maybe just a little bit more broadly to
- 7 show sort of the importance of capital formation,
- 8 small business capital formation to state
- 9 regulators generally in states. In Vermont, it's
- 10 been a paramount issue for a long time.
- 11 We had one of the first 147 offerings—the old
- 12 Regulation 147 offerings with Ben & Jerry's. They
- 13 did a Vermont-only offering in 1984 and raised
- 14 \$750,000. It allowed them to get from their sort
- 15 of gas station startup phase—they were literally
- 16 in an old gas station serving ice cream—into a
- 17 facility that allowed them to expand their
- 18 distribution, allowed them to grow their business
- 19 and go public the next year. So that was a really
- 20 important, you know, piece of their story in their
- 21 capital formation history.
- And we have other examples, too, from
- 23 the '80s. One was Earth's Best Baby Foods, which
- 24 was acquired by a large national company a few
- 25 years ago. And then as importantly, a company

- 1 called Catamount Brewery, which was the first craft
- 2 brewery in Vermont, which is now a full-fledged
- 3 industry in our state supporting something like
- 4 1,400 jobs. Vermont beer is continually ranked some of
- 5 the best beer in the world.
- 6 So capital formation and small
- 7 business capital formation has been really
- 8 important, and it's been important in other states.
- 9 About 30 or so states created intrastate exemptions
- 10 so that if you were selling to your citizens of
- 11 your state that you had an avenue to raise money
- 12 locally.
- 13 However, as Sebastian points out,
- 14 there was some need to modernize the regulations
- 15 that were on the books for about 40 years. We
- 16 continually heard from our lawyers from our small
- 17 businesses that now that there's the advent of the
- 18 Internet, it's difficult to require that both the
- 19 offer and the sale of your security be limited to the
- 20 individual residents of your state. We were
- 21 thinking it would make more sense, if it was just
- 22 simply the actual sale and not the offer.
- 23 Similarly, compliance with what they
- 24 call the 80 percent test—there's sort of
- 25 multiple problems with the 80 percent test. It was

- 1 very difficult, and it was sort of hard for
- 2 companies, particularly small companies, to
- 3 determine if they were in sort of the right
- 4 percentage.
- 5 And then lastly, as Sebastian
- 6 mentions, the state of incorporation. A lot of
- 7 lawyers will advise their small businesses if
- 8 they're in New England and some other states to
- 9 incorporate in Delaware thinking longer term about
- 10 the future of their company and their corporation.
- 11 So it made sense to us to have a principal place of
- 12 business test instead of a state incorporation
- 13 test.
- 14 So I do want to thank Sebastian
- 15 personally. I think he did an excellent job
- 16 working with the states. We brought some of these
- 17 concerns to them in a number of different venues,
- 18 and we really had a nice collaborative relationship
- 19 to get something—an end product that is really
- 20 serving and will serve local businesses very well.
- 21 So Sebastian asked the question of how
- 22 are states taking advantage of these new rules? In Vermont on
- 23 May 20th when the rule became effective, we revised
- 24 our rule to make it effective and take advantage of
- 25 the new 147A exemption that allows offers outside of the

- 1 state boundaries and allows the use of the Internet.
- 2 I checked in and we periodically check in with our
- 3 local companies that are using our crowdfunding
- 4 exemption and with the portals as well. And they
- 5 reported that right after that exemption was in
- 6 place and they were able to loosen the requirements
- 7 on their platforms that Internet traffic spiked up, and
- 8 that they have a ton of investor interest now.
- 9 That before, people would go to their web site and
- 10 would not register as an investor in Vermont,
- 11 because they didn't want to go through the hassle
- 12 of providing their documentation, and they didn't
- 13 even get to see what was offered. They didn't know
- 14 sort of what this was all about. They were
- 15 interested, and they were curious. But it was
- 16 certainly a barrier to them to take the next step
- 17 of sort of analyzing the company, seeing what was
- 18 available to invest in and then actually make the
- 19 investment. So that was really good feedback that
- 20 we've heard on 147A.
- 21 The State of Washington is also moving
- 22 forward with regulations to revise their local exemption
- 23 as are a number of states in the process. Some of
- 24 them were in statutes. Some of them were in
- 25 regulations. So they're in various stages of

- 1 modernizing their local exemptions to take advantage
- 2 of the SEC's new rule.
- 3 One other thing, the Rule 504 exemption
- 4 that went from a \$1 million to \$5 million exemption,
- 5 one thing that that's allowed states to do and to
- 6 sort of reconsider is the idea of maybe regional
- 7 partnerships or agreements around capital
- 8 formation. So one thing the New England states are
- 9 considering is having a New England crowdfunding
- 10 exemption, where the six states would get together—
- 11 and we've had a number of meetings and we're
- 12 working on this and trying to work through the
- 13 logistics—but we would have the six states
- 14 coming together, signing an MOU or signing some
- 15 sort of agreement and then business in any one of
- 16 the states would file with the state regulator and
- 17 once it goes through the process, would be approved
- 18 in all six states and available to raise money from
- 19 all investors in that market.
- 20 So I think that would be particularly beneficial
- 21 in a state—I think New England would probably
- 22 fit into inside of Texas two or three times—so,
- 23 you know, a state with smaller geographic
- 24 boundaries, both the rules and changes to 147A and
- 25 the expansion of Rule 504 make a lot of sense and are

- 1 really, really helpful for our small businesses.
- 2 MR. GOMEZ: Thank you for that update,
- 3 Mike.
- 4 There's been a lot of discussion in
- 5 the press for a number of years now about
- 6 crowdfunding. And there's different exemptions
- 7 that cater to crowdfunding. But in the next
- 8 question I wanted to focus specifically on
- 9 Regulation Crowdfunding.
- 10 Regulation Crowdfunding allows issuers
- 11 to raise up to \$1,070,000 in a twelve month period. If you're wondering why
- 12 it's such a weird number, \$1,070,000, the rule
- 13 initially started with \$1 million, but it's
- 14 adjusted for inflation every five years. So we at
- 15 the Commission adjusted for inflation earlier this
- 16 year, so the number went up to \$1,070,000.
- 17 Over a 12-month period, companies
- 18 may raise the money through an intermediary
- 19 that is either a funding portal or a registered
- 20 broker-dealer using an Internet platform. To give
- 21 you an idea of what's been happening in that
- 22 exemption, the rules went live in May of 2016. And
- 23 from that time until September 30th of this year,
- 24 472 companies had taken advantage of crowdfunding
- 25 by commencing an offering of which 134 companies

- 1 had reported completed offerings, raising on average
- 2 \$279,000 per offering.
- 3 NextSeed was the first funding portal
- 4 to register with FINRA. And, Youngro, I wanted to
- 5 hear from you as to what got you inspired to get
- 6 into this market and what are you seeing so far?
- 7 MR. LEE: It's a long story, but I
- 8 feel like I'm a legal nomad from a national
- 9 perspective. So I started my career in 2007 at
- 10 Cleary Gottlieb in New York. So that was my
- 11 welcome to finance, Wall Street. Literally, my law
- 12 firm was one of the firms that was very heavily
- 13 involved in everything that was going on at that
- 14 time. So it's funny. I'm pretty sure I'm speaking
- 15 for a lot of folks my age, my generation, so sort
- 16 of the older millennial group. We have this
- 17 understanding or expectation of you do good in
- 18 college, law school, business school, whatever it
- 19 is, you know, Wall Street was the path to success,
- 20 whatever you want to call it. And obviously, that
- 21 was not the case when the full financial crisis
- 22 hit.
- 23 So I think that kind of—that was
- 24 the starting point for my professional journey—
- 25 understanding that maybe the world is not what I

- 1 thought it was. And to be frank, that's kind of
- 2 why I personally chose to focus on the private
- 3 side. So I moved away from the public securities
- 4 market to private equity. And my professional
- 5 career for eight years was focused on private
- 6 equity fund formation investments.
- 7 I was very fortunate in just kind of my
- 8 personal interests as well as to have amazing
- 9 opportunities. I worked actually one year in
- 10 Russia. And then most recently,
- 11 I was in Hong Kong in Shanghai with Kirkland Ellis
- 12 and Weil Gotshal, and I focused on Asia private
- 13 equity. As you guys all know in this room with
- 14 Dodd-Frank happening, various other regulations
- 15 started coming in place. A lot of capital did go
- 16 out to Asia specifically, as well as the fund
- 17 manager and asset managers trying to set-up
- 18 different operations in different parts of the
- 19 country or—I'm sorry—the world.
- 20 So during my eight years of
- 21 professional career in which I learned so much, and
- 22 I don't mean this in any negative way, but I learned
- 23 and I felt two specific observations. One was just
- 24 the way the world is going, especially in private
- 25 equity, frankly to what others have said, the

- 1 opportunities for good investments are literally
- 2 and legally limited to Wall Street and wealthy
- 3 individuals, and frankly, not even individuals, but
- 4 institutions and large programs. That was evident
- 5 no matter where you went, whether U.S. or Europe or
- 6 Asia.
- 7 And then the second observation I
- 8 personally also observed was, again, no matter
- 9 where you go—given the clientele that I was
- 10 dealing with—I was able to
- 11 "experience maybe the high end of the market." But
- 12 it doesn't matter how rich or poor you are, in
- 13 every city there's a local place. There's a local
- 14 central market. There's a local restaurant or bar
- 15 or gym or wherever that people gather. You guys
- 16 all have that in your own neighborhoods, no matter how
- 17 rich you are. It's where you go to sit with your
- 18 friends and so on and so forth.
- 19 So when we talk about small
- 20 businesses, I mean, yes, like, small business just
- 21 gets thrown around a lot. But to be frank, there
- 22 are various limitations, various degrees. And the
- 23 small businesses I'm talking about are those brick and
- 24 mortar retail, truly small businesses not looking
- 25 for a million dollars even. They just need maybe

- 1 that \$50,000, \$100,000, \$200,000, whatever that is.
- 2 And, again, not to kind of
- 3 [indiscernible] my point but the banking system and
- 4 the irony of Dodd-Frank and I say this as a lawyer
- 5 is that it was created because it was too big to
- 6 fail. The banks are now too bigger to fail. The
- 7 top five banks construct 50 percent of the entire
- 8 industry. That financial system that provides
- 9 small business lending just doesn't work, as I
- 10 assume the Congressional Regulators intended.
- 11 And so those two kind of learnings, I
- 12 guess, or personal experiences, kind of hit me hard
- 13 when I was in my eighth year as an associate. And
- 14 this is kind of where a lot of lawyers kind of
- 15 figure out, okay, what would I like to do with
- 16 my life.
- 17 That's when the Jobs Act came up. And
- 18 the initial Jobs Act was passed in 2012. I
- 19 remember this clearly in October, 2013 or November was
- 20 when the proposals came out. And all of those
- 21 laws, specifically Regulation Crowdfunding, the
- 22 ability for any business to raise capital online
- 23 from any single person, regardless of your wealth,
- 24 regardless of your connections or knowledge base,
- 25 that was what, in essence, I personally and a

- 1 couple of my college friends, the three of us,
- 2 started NextSeed for. Because we thought there is
- 3 a way to connect these changing regulations and
- 4 obviously the amazing changing technology to create
- 5 a platform to support those specific small
- 6 businesses at the hyper local level that—I'm
- 7 generalizing obviously—but banks find very
- 8 difficult to lend to, especially at a smaller
- 9 level, let's say, under \$250,000.
- 10 And we thought given all of the
- 11 restrictions and limitations of Regulation
- 12 Crowdfunding, which we'll talk about today, at
- 13 least in that category, we can utilize the laws to
- 14 help those small businesses. And so our mission is
- 15 to connect businesses and individuals to those
- 16 vibrant communities. That's something that we take
- 17 very seriously. And especially in the small
- 18 business content because it's not just about the
- 19 money. When you have investors from your local
- 20 community, they're coming with their families and
- 21 friends. They're talking about it. They're
- 22 providing a different value to the small business
- 23 than money. And that's something that we
- 24 intentionally focus on.
- 25 And I think this is amazing. I was

- 1 driving to this venue today from Houston this
- 2 morning with my colleague, who I also used to work
- 3 with at Cleary, and it's hard to imagine. Three
- 4 years ago, we literally had a piece of paper of
- 5 jobs that came out. I know everyone else was
- 6 focusing on tech startups and trying to do equity
- 7 crowdfunding and fund the next startup. But we had
- 8 a specific idea of funding small businesses,
- 9 community driven small businesses through your
- 10 community. And who knew three and a half years
- 11 later to be able to speak with the SEC and with the
- 12 Commissioners being here, it was just—it's hard
- 13 to explain how that felt. But I'm very grateful
- 14 for the regulators and the government to recognize
- 15 that the rules might not be perfect, but there is a
- 16 way to improve it and they're willing to have us, a
- 17 very small platform relative to the other gentleman
- 18 here and lady here—to have an opportunity to
- 19 share that story. So that's why NextSeed exists.
- MR. GOMEZ: Now, Antonio, The Native
- 21 sounds like the company that Youngro is talking
- 22 about. In 2016, you raised nearly \$400,000 using
- 23 Regulation Crowdfunding. As you mentioned
- 24 subsequently, you've had other rounds of financing.
- 25 You used Regulation D for subsequent rounds of

- 1 financing.
- 2 I'm curious as to if you can take us
- 3 back to when you were thinking about raising the
- 4 capital, did you have the option to get a bank
- 5 loan? How did you decide to go through Reg.
- 6 Crowdfunding? And I guess more interesting
- 7 personally to me is who were the investors that
- 8 came to you in that Reg. Crowdfunding to give you that
- 9 nearly \$400,000 in debt financing?
- 10 MR. MADRID: Now, that's a good question.
- 11 We've been slowly meeting a lot of those people
- 12 through various incentives that we've offered
- 13 through the crowdfunding portal. So I worked with
- 14 Youngro and his team at NextSeed to raise \$400,000
- 15 through a crowdfunding platform. And that was
- 16 actually the first time that me and my partners
- 17 have ever really utilized something as formal as
- 18 that.
- 19 I've been in the bar and restaurant
- 20 industry for about seven years. Seven years ago,
- 21 our first project started as, you know, us sitting
- 22 around somebody's house, and a buddy who was pretty
- 23 wealthy said, fantastic idea; I'll give y'all
- 24 \$200,000.
- We opened a bar six months later. And

- 1 it's progressively gotten a little bit bigger and a
- 2 little bit more sophisticated. Working with
- 3 NextSeed was actually sort of a really eye-opening
- 4 experience because it forced us to become more
- 5 formal, more formalized, and, you know, kind of
- 6 prepared us to be able to potentially grow as a
- 7 business and grow as a developer.
- 8 That being said, you know what was
- 9 fascinating about the crowdfunding portal, which we
- 10 had never considered before, was twofold in
- 11 particular. One, as a marketing opportunity to
- 12 utilize, you know, another organization who had a
- 13 reach that we didn't have. Most of our projects
- 14 are hyper local. They're bars and restaurants here
- 15 in Austin, Texas. And our crowd that we've always
- 16 reached out to for funding and for, you know, kind
- 17 of patronizing our businesses are all local. So
- 18 that was one reason why we considered a group like
- 19 NextSeed.
- The other reason and the main reason
- 21 was that, you know, this is an opportunity for
- 22 people that would actually be our patrons, who
- 23 would actually kind of be part of the business on
- 24 kind of a cultural level, to join in on the
- 25 financial level. And as y'all know, most of the

- 1 regulations otherwise, you know, are kind of
- 2 prohibitive for backpackers and travelers, you
- 3 know, small bands and different other groups that
- 4 are going to be passing through Austin, Texas on a
- 5 regular basis.
- 6 And the idea around The Native hostel
- 7 was to create a culture where quality was
- 8 accessible, not only quality, but high quality.
- 9 And so it was kind of a beautiful alignment on the
- 10 crowdfunding side to allow people to invest in what
- 11 I consider a really high quality product but at a
- 12 level that was accessible to them, whether it's \$50
- 13 bucks or \$100 bucks, as opposed to having a net
- 14 worth of a million dollars and having to put in \$100,000.
- 15 So that's kind of how I came to NextSeed.
- 16 MR. GOMEZ: Great. As we were doing
- 17 introductions, there was a lot of talk about
- 18 Regulation A. And for those of you who may not be
- 19 familiar with Regulation A is that it's also an
- 20 exemption from registration under the federal
- 21 securities laws.
- 22 In 2015, the SEC modernized Regulation
- 23 A and created two tiers of offerings. Tier 1
- 24 offerings go up to \$20 million a year. Tier 2
- 25 offerings allow companies to raise up to

- 1 \$50 million a year. The rules have a process
- 2 through which companies prepare an offering
- 3 document that is reviewed by SEC staff. But the
- 4 rules also allow those companies to test the
- 5 waters, get indication of interest from potential
- 6 investors before filing that document with the SEC
- 7 and while that document is under review with the
- 8 SEC to give you an idea as to the type of interest
- 9 there will be in those offerings. Those rules went
- 10 into effect in June, 2015.
- To also give you an idea of what's
- 12 happening in that area since the time of
- 13 effectiveness until September 30th of this year,
- 14 there were 238 companies that have taken advantage
- 15 of Regulation A by filing an offering with the SEC.
- 16 Out of those, 69 companies have reported completed
- 17 offerings raising on aggregate of \$611 million.
- 18 Virtuix was one of those companies
- 19 based here in Austin. You guys raised over \$7
- 20 million in a Regulation A offering. Before that,
- 21 you had done a non-securities-based campaign that
- 22 raised about a million dollars.
- 23 So can you tell us about your thought
- 24 process of doing Reg. A and also that transition
- 25 between a non-securities-based offering to a

- 1 securities based offering?
- 2 MR. GOETGELUK: Yeah, definitely. I
- 3 want to echo the words of Youngro that we have the
- 4 same feeling of gratitude towards the regulators,
- 5 because I think the company that we built over the
- 6 past four years, I don't think we would have been
- 7 able to do it ten years ago.
- 8 We are now a 30 people company with a
- 9 office here in Austin and an office in South China
- 10 in Zhuhai and also an office in Shanghai. We
- 11 raised \$16 million from investors. The majority
- 12 came from crowdfunding. And what we do, you need a
- 13 lot of money to do it.
- 14 We brought to market the Omni, which
- 15 is a complex product. It's a hardware product, but
- 16 it has software, firmware, electronics. It took us
- 17 \$10 million and three years to finalize the
- 18 product. So you need a lot of capital to do that.
- 19 And it's the kind of product that is
- 20 very hard to raise capital for. The traditional
- 21 venture capitalists, for the most part, they don't
- 22 like hardware. They certainly don't like hardware
- 23 in our format, big, huge, a new industry in virtual
- 24 reality. So lots of skepticism.
- We were able to raise some money from

- 1 VCs in our first and second seed rounds. But they
- 2 just put in a little bit of money just to have a VR
- 3 investment. They were excited by virtual reality
- 4 three or four years ago. So we got some venture
- 5 capitalists in our company. But none of which
- 6 would really stand up and lead a full on Series A
- 7 round where you raise \$10 or \$20 million. Our
- 8 product just doesn't fit that mold.
- 9 We also couldn't bootstrap our company
- 10 because we have to develop this product first
- 11 before we can sell it in the traditional way of
- 12 doing business. And so bootstrapping our company,
- 13 that just wasn't possible for us.
- 14 What we were able to do—and this is
- 15 fairly new I'd say—is, first of all, we started
- 16 off four years ago with a Kickstarter campaign.
- 17 That's how we got started.
- 18 Our product is very visual. It's a
- 19 virtual reality platform. It's a physical device
- 20 on which people run with a gun, and they play video
- 21 games. It's quite mind blowing. It's very visual,
- 22 and it speaks to people's imagination. So a great
- 23 fit to motivate not VCs, but motivate gamers and
- 24 enthusiasts and the VR community.
- 25 So we did a Kickstarter campaign four

- 1 years ago, and we raised \$1.1 million on
- 2 Kickstarter, which worked really well. We were
- 3 back then in the top ten of the highest Kickstarter
- 4 campaigns at that time.
- 5 But, again, a million dollars is
- 6 really just a drop in the bucket if you want to
- 7 develop a big technology product. So we had to go
- 8 fundraise fairly shortly thereafter. And, again, a
- 9 traditional way of fundraising VCs and whatnot was
- 10 very hard for us. So we did our first seed rounds
- 11 also part of crowdfunding—also equity
- 12 crowdfunding in a sense through Seedinvest,
- 13 which is a platform in New York. That was still a
- 14 traditional Regulation D offering. So those were
- 15 all accredited investors. But still that came
- 16 through this online portal for the most part, in
- 17 addition to some investors here in Texas and angel
- 18 networks and so forth.
- 19 So we did another seed round after
- 20 that. And then last year in 2016, we were planning
- 21 for our big Series A round. Again, I knocked on
- 22 every VC's door, and I probably got rejected so
- 23 much I lost count. [Indiscernible]. They were all
- 24 very nice about it, though. They were very nice
- 25 about rejecting you.

- 1 It just was not a viable round for us.
- 2 And I get it. I don't blame them. I don't blame
- 3 VCs. That's not what they do.
- 4 But we have this company with a big
- 5 following, lots of community passion, lots of
- 6 enthusiasts loving what we do. And so for us,
- 7 crowdfunding is a natural fit. So we decided to do
- 8 a Regulation A offering. This had just come out in
- 9 2015. And we started preparing for ours in the
- 10 second half of 2015. And we launched our rounds in
- 11 I believe March of 2016 again with Seedinvest,
- 12 which is a platform in New York. And we raised \$7
- 13 million from our community, from investors big and
- 14 small, including lots of our customers, lots of
- 15 fans that really love what we do. They were able
- 16 to invest in our company.
- 17 It's not easy. The same with
- 18 Kickstarter. It's not, you just push a button, and
- 19 the money comes in. It's a lot of work and a lot
- 20 of effort to get it done. But we did raise \$7
- 21 million.
- And here we are today, and we've now
- 23 raised \$16 million. We are almost profitable as a
- 24 company. We're close to doing \$5 million to
- 25 \$10 million in revenue. All thanks

- 1 to this new way of Crowdfunding Regulations that
- 2 has been very, very helpful to us.
- 3 MR. GOMEZ: Mark, you've helped
- 4 companies raise capital for over 20 years now. And
- 5 you mentioned how you see Reg. A as a potential way
- 6 to kick start that small IPO.
- 7 Can you tell us what other factors you
- 8 see in Reg. A that in your mind make it a candidate
- 9 for doing that and how you are seeing the potential
- 10 in Reg. A?
- 11 MR. ELENOWITZ: So the one thing I
- 12 want to say is that from our standpoint and from
- 13 the small cap community, Reg. A has been an amazing
- 14 initiative that has basically transformed or we
- 15 think will transform Wall Street to bring back
- 16 capital formation. There's been a void for small
- 17 cap broker-dealers and for small investors. If you're
- 18 a large opportunity, there's plenty of underwriters
- 19 that are out there to assist you.
- What happens to the small issuers and
- 21 to small underwriters? There is really just not a
- 22 lot of product available. And unfortunately,
- 23 there's not a lot of liquidity in the marketplace.
- 24 If you look at the way traditional investment
- 25 banking has been done over the last several years,

- 1 it doesn't fit in a modern world.
- 2 Today's modern community communicates
- 3 through social media at a realtime live event. So
- 4 when you look at a traditional offering under Form S-1,
- 5 you go into a quiet period. And that lack of
- 6 communication or really the lack of transparency,
- 7 as I like to look at it, stymies the ability for
- 8 these companies to be able to go out and compete
- 9 against. And more importantly, for the
- 10 transparency of information to the individual
- 11 investors because they're all going to communicate
- 12 through social media. They use live and
- 13 instantaneous, you know, immediate gratification of
- 14 communication and information.
- And Reg. A I think solves that, because
- 16 it allows, as you had mentioned, the ability to
- 17 test the waters, which allows us to communicate
- 18 before, during and after that filing process. So
- 19 it's an amazing tool now to be able to communicate.
- What we looked at when we started
- 21 examining Reg. A, we found that initially it was
- 22 identified for companies that have great ideas,
- 23 where entrepreneurs wanted to come out with whether
- 24 it was a three-wheel car or flying car or something
- 25 that's going to change transportation, and that would

- 1 attract a crowd. When we thought about it, it
- 2 didn't really make sense in terms of the way we
- 3 wanted to see Reg. A evolve because those are very
- 4 early stage businesses with a lot of high risk.
- 5 And there was a lot of good companies out there
- 6 that were more established and had been looking for
- 7 ways to raise capital.
- 8 But there was a disconnect, because the
- 9 reality is when it first came out, everybody
- 10 thought if you sent an e-mail, then suddenly
- 11 everybody was going to write you a check. It just
- 12 doesn't work that way.
- 13 You do need to involve Wall Street.
- 14 But there were barriers to bring Wall Street in,
- 15 because we have rules that were regulated by FINRA,
- 16 where compliance officers have certain issues
- 17 related to small cap issues, whether it trades on
- 18 the over-the-counter market, and what we call the designated
- 19 security rule or the penny stock rule to be able to
- 20 actually go out and solicit orders from those
- 21 individual investors. So brokers can't communicate
- 22 to their customers and be able to solicit offerings
- 23 if it trades on the OTC or it doesn't trade at all.
- 24 And brokers are looking for liquidity.
- 25 So that's where we went to the New

- 1 York Stock Exchange, and we applaud that they
- 2 embraced Reg. A because they looked at it—and if
- 3 you really think about it—it's just like any other
- 4 traditional offering. The form of registration or
- 5 in this issue is not on a Form S-1. It's not quite a form
- 6 of registration. But it's a Form 1-A that enables
- 7 us to go out and sell the security.
- 8 But after that, the methodology that
- 9 we employ makes it look like, act and feel like a
- 10 traditional IPO. So it enables it to actually
- 11 become a '34 Act company and then list onto a
- 12 national securities exchange, which enables then
- 13 the rest of Wall Street to be able to participate.
- So the crowd is not quite there yet.
- 15 We still have to see an evolution. You can't
- 16 anticipate an offering to be purely done for the
- 17 crowd. You still need to employ Wall Street, which
- 18 means that you need to bring in a syndicate and
- 19 institutions, and you need to look at it in a
- 20 manner that will create and attract those type of
- 21 investors, as well as a crowd.
- 22 So when we look at Reg. A and what we
- 23 started to focus on is taking an iconic brand,
- 24 taking something that has a large affinity group or
- 25 a customer base or a shareholder base that loves

- 1 the product, eats at the restaurants or stays at
- 2 your hostel or uses your product or in the
- 3 circumstance of one of our recent companies eats
- 4 burgers and loves it. And now, they have a chance
- 5 to play side by side with the institutions in the
- 6 community that really shunned the general public,
- 7 because the best deals went only to the
- 8 institutions. The crowd never got to participate.
- 9 Now, the crowd gets to participate side by side,
- 10 and it really leveled that playing field.
- So what we're seeing in Reg. A is
- 12 really the future of small cap underwriting because
- 13 it now allows those very customers to become
- 14 shareholders. The other interesting thing that we
- 15 saw—and this is something I can feel proud about—
- 16 is our first client was a company that had an
- 17 exoskeletal robotic arm for somebody that has
- 18 paralysis or some type of disability, and they
- 19 don't have the ability to function. This was
- 20 virtually an unknown company. If you're in that
- 21 community, you knew what it was because there were
- 22 about 600 customers or 600 patients that used it.
- When we went out and did the Reg. A, it
- 24 wasn't a large offering. What was so amazing about
- 25 it was it was the first time that you could

- 1 actually see the methodology works to list on an
- 2 exchange. But the side effect that came is we had
- 3 customers calling us or really patients calling us
- 4 who said, how can I get this product; I never even
- 5 knew it existed; my father-in-law has paralysis; by
- 6 mother-in-law has MLS. And now, this company has
- 7 been able to go out and actually provide relief and
- 8 benefit to patients who never knew it existed.
- 9 So if you think about the power of Reg.
- 10 A, it's taken this offering that nobody would have
- 11 ever heard of and put it onto a global scale. So
- 12 not only does it expand the ability to bring the
- 13 capital, but it also allows these issuers to go out and
- 14 be able to get new customers and to expand their
- 15 business. And we're starting to see that happen
- 16 here with the companies that we're working with.
- 17 When you look at it, though, there's
- 18 still some issues and some things that we have to
- 19 as service providers and as the gatekeepers have to
- 20 be cognizant of. There's a lot of people coming up
- 21 to me saying, well, I don't like Reg. A. In Reg. A
- 22 all of these deals go down.
- Well, Reg. A is not bad. It's the
- 24 issuers that are becoming public probably shouldn't
- 25 be public yet. And that's one of the things I

- 1 think that the Commission needs to look at, really
- 2 not necessarily the Commission, but more so
- 3 everybody that practices in this industry is—be
- 4 aware that when you're dealing with a crowd, you're
- 5 dealing with a passionate, unsophisticated investor
- 6 who might believe in that flying car or believe in
- 7 that product and sometimes disconnects from what
- 8 the reality of the financial situation of that
- 9 business is. And it's important to value these
- 10 businesses properly based upon fundamental analysis
- 11 and looking at how that compares to its peers and
- 12 price them correctly.
- 13 So the form Reg. A is not bad. It's
- 14 the ability to pick the right companies. And that
- 15 goes back to every entrepreneur should look
- 16 themselves in the mirror before they become public
- 17 and understand the responsibility of what it means
- 18 to be a public company and know that that's the
- 19 first step. The first capital you're going to
- 20 raise is the first step of the rest of your life.
- 21 You have a responsibility to your shareholders, and
- 22 you have a responsibility to communicate and
- 23 continue to grow your business.
- So I think Reg. A, at least the way
- 25 we're looking at it, is not to keep the lights on,

- 1 but really to grow the business. And I think if we
- 2 look at it as a community and everybody continues
- 3 to embrace it and some of the suggestions that we
- 4 have is increasing the limit and more education to
- 5 the street meaning to the bigger tier banks.
- 6 Because as I said at the beginning, Wall Street has
- 7 been limited primarily to an institutional
- 8 community, and that crowd is powerful. That crowd
- 9 provides liquidity, and it provides validation of a
- 10 product, because if they like the product and they're
- 11 willing to invest in the company, it shows that
- 12 this is a strong business that has the opportunity
- 13 to succeed.
- 14 So as more and more larger banks
- 15 become aware of that, I think you're going to find
- 16 that they're going to start to come into this
- 17 world. If we could raise the threshold to \$75
- 18 million to continue to attract larger issuers, it
- 19 really is just a win for the small community as a
- 20 whole.
- 21 MR. GOMEZ: The shares that a company
- 22 sells in a Reg. A offering are freely tradable
- 23 meaning that generally an investor who buys shares
- 24 in a Reg. A offering will be able to resell those
- 25 shares. Some issuers or companies have taken steps

- 1 to create liquidity in their companies. Some Reg. A
- 2 issuers have gone to get quoted in the
- 3 over-the-counter markets. They're market makers
- 4 that have created liquidity in the over-the-counter
- 5 market. But as both Mark and Annemarie mentioned,
- 6 there's also some companies that are exploring—
- 7 Reg. A issuers that are exploring this on an
- 8 exchange.
- 9 Annemarie, from the standpoint of
- 10 NASDAQ, could you help us understand the thought
- 11 process about bringing in those Reg. A issuers into
- 12 NASDAQ, and how you view them compared to other
- 13 smaller companies, and what are the liquidity
- 14 challenges for them?
- 15 MS. TIERNEY: Yeah, of course. NASDAQ
- 16 is very committed to small public companies
- 17 and public companies as a general matter. And from
- 18 our point of view—I think Mark touched on this—
- 19 there's no difference from a listings point of
- 20 view whether a company is coming onto NASDAQ
- 21 through a Reg. A+ mini IPO or a traditional Form S-1
- 22 IPO. It's the same listing criteria that have to
- 23 be satisfied. They're subject to the same ongoing
- 24 reporting requirements, the same listing
- 25 qualification requirements.

- 1 So from our point of view, it's the
- 2 same process, and we're eager and happy to list any
- 3 company that satisfies our qualifications for
- 4 listing.
- 5 You know, when we're looking at the
- 6 Reg. A+ mini IPOs space very closely, we're proud to have
- 7 five companies listed already to date that have
- 8 come to us through Reg. A+ mini IPOs, and there's
- 9 more in the pipeline.
- 10 I think where there's an evolving
- 11 marketplace—Mark touched on several points I was
- 12 going to make. So thank you for that
- 13 [indiscernible].
- 14 But, you know, one of the things that
- 15 we're seeing is more as a result of some of the
- 16 special qualifications around Reg. A+, the fact that
- 17 it is more crowdfunding oriented, the fact that
- 18 Wall Street is not as bought into the process now
- 19 as I think they will be. There's some challenges
- 20 once a company is listed that may not exist for the
- 21 more traditional Form S-1 IPOs that include Wall
- 22 Street syndicates and others. I think that's
- 23 shifting a little.
- 24 For example, the transactions that are
- 25 listed on NASDAQ are all best efforts underwritten.

- 1 Whereas, the majority of Form S-1
- 2 IPOs are firm commitment. We're seeing that shift.
- 3 There's one company in registration at
- 4 the SEC right now that will be the first firm commitment underwritten
- 5 offering using Reg. A+. The first Reg. A+ mini IPO that's
- 6 a firm commitment underwriting. So we're looking at that as a really
- 7 interesting test case to see what the aftermarket
- 8 looks like.
- 9 I think the fact that you have more
- 10 retail typically in a Reg. A+ mini IPO
- 11 than institution. There might be less
- 12 aftermarket support than there is for the typical
- 13 syndicate underwritten IPOs. That's created some
- 14 challenges that we think will again change over
- 15 time.
- 16 The other thing is that, you know, in
- 17 a typical Form S-1 IPO, there's generally a road
- 18 show and a book building process wherein Reg. A+
- 19 mini IPOs, it's maybe at this point in time more
- 20 typical that they use a crowdfunded platform or a
- 21 platform to help find investors, testing the waters
- 22 for sure in advance, but again not that kind of
- 23 typical institutional support, syndicate support
- 24 around the transaction.
- We do see more banks, as Mark pointed

- 1 to, you know, realizing that from a market point of
- 2 view, it's the same company qualifications. It's
- 3 the same standards being met. The fact is that Reg
- 4 A+ mini IPOs are more cost effective in many ways.
- 5 It's a less time process to get through the SEC, which I
- 6 think is a big upside for a lot of companies looking
- 7 at Reg. A+ as a way to go public. So we think it's
- 8 an evolving market space, and we think that it is a
- 9 great opportunity for companies to raise capital in
- 10 a more streamlined manner.
- 11 And we're happy to talk to any company
- 12 that's interested in listing on NASDAQ in the context of
- 13 obviously a mini IPO or typical Form S-1.
- 14 On liquidity for small companies, this
- 15 is a space that NASDAQ has been very focused on for a
- 16 long time. We are home to a very
- 17 significant number of small to medium-sized public
- 18 companies. We do see the challenges that public
- 19 companies face for smaller companies looking for
- 20 liquidity.
- 21 We published a report earlier this
- 22 year called "Revitalize," that's part of the materials
- 23 for this program and is available outside
- 24 for people in the room. We think it's a really
- 25 smart and thoughtful approach to kind of talking

- 1 about some of the issues that are making the public
- 2 company markets more challenging for companies.
- 3 I think one of the most important
- 4 things that we see -- And I'm going to read the
- 5 stats so I get it right because I want to make sure
- 6 I say this the right way. 15 years ago, 90 percent
- 7 of liquidity was concentrated into a single
- 8 exchange with the rest spread over about eight to
- 9 ten other exchanges. So 90 percent of your liquidity was on
- 10 your primary exchange, NASDAQ or wherever
- 11 your primary listing was.
- Today, we produce a spread thinly
- 13 across 50 or more venues. We have 12 stock
- 14 exchanges right now, ATSs [alternative trading systems], you know, ECNs [electronic communication networks],
- 15 50 different ways that securities can be traded with
- 16 no more than 25 percent trading on a single market.
- 17 So that fragmentation has really shifted. Price
- 18 discovery, transparency in a small thinly
- 19 traded public company, one word by one investor can really
- 20 break the crust of liquidity and create a really
- 21 bad user experience for the investor.
- 22 So in the report to Revitalize, we
- 23 suggest three things. One is to take a look again
- 24 at an outcome that occurred from adopting Reg. ATS
- 25 and Reg NMS, which is an idea of unlisted trading

- 1 privileges, which is that if you're listed on a
- 2 public market, anybody can trade your securities.
- 3 We think that small companies should have the
- 4 ability to choose to concentrate their liquidity on
- 5 one market that will create a deeper pool of
- 6 liquidity, more transparency, more price certainty.
- 7 Right now, about half of the small to
- 8 medium companies have more than 50 percent trading
- 9 occurring off exchange, so through dark pools and
- 10 other platforms where there's less transparency
- 11 than there is on U.S. exchanges. So we really
- 12 recommend that the SEC and members of Congress think
- 13 about changing their list of trading rules to allow
- 14 a smaller company to choose just one venue
- 15 with some limitations for their
- 16 stock.
- 17 We also have been very supportive of
- 18 the tick pilot that's been occurring, and we really
- 19 support flexible tick sizes that small companies can
- 20 make different determinations about the best way
- 21 for their securities to trade. And we're also
- 22 looking at really being creative around liquidity
- 23 for small and medium-sized public companies and
- 24 work with other market players to figure out other
- 25 solutions that may potentially auction mechanisms

- 1 versus continuous trading. So it's a space we're
- 2 really focused.
- 3 "Revitalize" is a great read, if anybody
- 4 is interested and has questions, and we're very happy to
- 5 take them.
- 6 But I do think from a Reg. A+ point of
- 7 view, it's a great opportunity for companies to
- 8 raise capital. It's a really smart idea maybe to
- 9 raise the cap above \$50 million. The cost of going
- 10 public of the Reg. A+ from a diligence, legal
- 11 and accounting point of view, I think we've been told is more or
- 12 less the same as for a traditional IPO with no cap.
- 13 So I think increasing the cap and creating a better
- 14 way for that company to trade after it's gone
- 15 public would really help the market tremendously.
- MR. GOMEZ: Catherine, like those who
- 17 reside here in Texas, you reside in an area that's
- 18 other than the two traditional coasts for VC
- 19 funding in the Northeast and Silicon Valley. The
- 20 issuers, the companies that you work with, what are
- 21 the challenges that they're finding to try to find
- 22 those investors?
- 23 I know that as a member of the
- 24 Advisory Committee, you talked about the industry
- 25 of finders. Could you tell us what that is? Is

- 1 that something that companies are using to -- to
- 2 find investors?
- 3 MS. MOTT: Yes. You know, small towns
- 4 and cities don't have a plethora of investors as
- 5 resources. When you're building a new company,
- 6 you're resource constrained. And I'm not just
- 7 talking about capital. I'm talking about time.
- 8 You're performing multiple functions and multiple
- 9 roles in your company. And the key to finding
- 10 capital is having time to make the right connections
- 11 to find these so-called anonymous wealthy
- 12 investors. So by permitting finders to make
- 13 introductions, this could be an avenue for
- 14 garnering capital is to find someone who's
- 15 connected.
- 16 Currently, finders must be
- 17 broker/dealers. This works well as typically in
- 18 the larger cities like New York City and Boston
- 19 and, of course, San Francisco where brokers can
- 20 make a meaningful commission from aggregating \$10
- 21 to \$40 million by representing a biotech company or
- 22 a life sciences company or capital intensive
- 23 company. And they can reach out to their clients
- 24 because they're concentrated in that area.
- 25 In small towns, broker/dealers don't

- 1 have any interest because they can't get
- 2 remunerated for raising half a million for a
- 3 company that needs to get started off the ground.
- 4 It's not how they make their bread and butter.
- 5 So by having finders who are connected
- 6 and can connect to, you know, wealthy, accredited
- 7 investors provides another avenue for founders to
- 8 access capital.
- 9 MR. GOMEZ: Paul, Title I of the JOBS
- 10 Act had a number of accommodations for companies
- 11 that were seeking to do an IPO, an on-ramp
- 12 accommodation, those companies that qualified as
- 13 emerging growth companies, companies that have
- 14 annual revenues of less than \$1.07 billion -- Also,
- 15 one of those numbers that got adjusted for
- 16 inflation was an issue of \$1 billion. So I think as
- 17 we keep doing these type of presentations, you're
- 18 going to hear more and more about those odd-sized
- 19 numbers because of the adjustment for inflation.
- 20 There's a number of accommodations
- 21 that came with the tag once qualified as emerging
- 22 growth company. As a lawyer helping companies go
- 23 through the IPO process, what are those -- the
- 24 issuers in Texas doing? Are they taking advantage
- 25 of accommodations or are some of them more popular

## 1 than others?

- 2 MR. TOBIAS: The onramp is working.
- 3 You know, there are several ways that companies
- 4 have been taking advantage of them. First, the
- 5 confidential submission process is a big one.
- 6 In the old days, you were reticent to
- 7 file your Form S-1 or your registration statement until
- 8 you knew that your market conditions were going to
- 9 hold, that your ability to forecast your revenue
- 10 and your other financial performance was going to
- 11 come through. And so I would sit in a board
- 12 meeting, and the board would say, is this the
- 13 quarter we're going to launch the IPO process. And
- 14 there would be this, well, it's too risky; let's
- 15 wait another quarter. And underwriters sometimes I
- 16 think would delay offerings by a quarter just to
- 17 confirm that the company's performance was going to
- 18 continue to come true.
- 19 So to be able to submit your SEC
- 20 filing, your registration statement confidentially,
- 21 work your way through the process almost entirely
- 22 with the staff and its comments and then to decide
- 23 whether to launch after a brief period
- 24 your road show, that's very effective. And almost
- 25 all companies I've seen have been taking advantage

- 1 of that.
- 2 There's also the ability to include
- 3 only two years of audited financials instead of
- 4 three and also to limit your selected information
- 5 to the periods that are included and, of course, to
- 6 correspond with the audited financial statements.
- 7 And companies not always are doing that. But quite
- 8 often, they're doing that. Sometimes they want to
- 9 be able to market the growth in three years, and
- 10 it's easier to do that and to give comfort to
- 11 include three years of audited financials.
- 12 Clearly, the emerging growth companies
- 13 are taking advantage of the delay and having to
- 14 include auditor attestations on internal
- 15 controls. And many of them I think that I work
- 16 with, if not all, are taking advantage of the
- 17 reduced compensation disclosure. So I think it's
- 18 really working quite well.
- The testing the waters, I think some
- 20 are using that. I know of one offering where the
- 21 management team met with qualified institutional
- 22 buyers and institutional accredited investors to
- 23 test their story. And they refined their message,
- 24 because they thought certain things would confuse
- 25 investors and they didn't and other things that

- 1 they thought investors would clearly understand,
- 2 the investors were requiring more discussion. So I
- 3 think that's been helpful in many cases, too,
- 4 especially for companies that require, you know, a
- 5 little bit more explanation of their story because
- 6 they might be a biotech company that doesn't have
- 7 the financial performance yet but there's huge
- 8 opportunity. To try and understand exactly whether
- 9 that's a good investment or not, sometimes the
- 10 testing of the waters process is helpful.
- 11 MR. GOMEZ: Well, one thing has
- 12 surprised me is we have gotten a few questions via
- 13 e-mail but not a whole lot of questions from the
- 14 audience here. So don't be shy. If you do have a
- 15 question, please write them down there. Tony is
- 16 walking around and Julie as well and happy to bring
- 17 them down. If you're shy about raising your hand,
- 18 just like Ryan did, you can just walk them right
- 19 over to me.
- 20 I had an idea of actually going
- 21 through the entire panel again with questions. But
- 22 since we have gotten some questions, I want to go
- 23 ahead and shift a little bit out of order and take
- 24 some of those questions.
- 25 One question we got from the audience

- 1 and I'll just throw it out to the panel in general
- 2 is a question about what role does investment
- 3 research play in the small IPO, and are there
- 4 challenges right now in the current rules that
- 5 prevent that investment research from helping those
- 6 small IPO companies?
- 7 MR. ELENOWITZ: I'll jump in on this
- 8 one.
- 9 So research is important for any
- 10 aftermarket. It enables sometimes it's a complex
- 11 story and to put into a simple form that investors
- 12 can understand.
- 13 I think the challenges that we have is
- 14 it's more of education going back again to these
- 15 mid-tier banks and larger banks that are writing
- 16 research because those analysts really aren't sure
- 17 when they speak to their compliance departments is
- 18 this something that we can cover. There still
- 19 seems to be this disconnect about what Reg. A is.
- 20 As we discussed with NASDAQ and once
- 21 it's listed and on the NYSE, it doesn't matter how
- 22 it became public, it's where it is today and what
- 23 exchange it's traded on and then there is no
- 24 designated security rule. There is no barriers
- 25 that enables.

- 1 But when you look at Reg. A as a whole
- 2 as it stands today, most of the companies that have
- 3 become public are early stage that probably
- 4 wouldn't really attract a research analyst. I
- 5 think as we see an evolution occur here of the
- 6 bigger companies starting to embrace this, that
- 7 would attract analyst coverage. And analyst
- 8 coverage is important from a validation standpoint
- 9 and also to attract institutions that cover that or
- 10 follow that analyst to look for recommendations.
- 11 MS. TIERNEY: I think we've seen a
- 12 trend towards a significant decrease in research on
- 13 small and medium-sized companies. Over the past
- 14 ten years, I think the move toward decimalization
- 15 from penny increment trading and the global research
- 16 settlement where banks had to hold off
- 17 investment banking research definitely
- 18 decreased dollars for research. We've seen a lot
- 19 of the research smaller or medium-sized research
- 20 companies either be acquired or close their doors.
- 21 So I think there's a lot less focus on
- 22 small to medium company research being written
- 23 right now. We would love to see that change. You
- 24 know, I think one of the potential upsides of
- 25 moving away from decimalized trading for small to

- 1 medium-sized companies to more of a, you know,
- 2 penny increment or different increment, might be that there's more money
- 3 from the trades to go towards researching it, like it did,
- 4 you know, ten or 12 years back.
- 5 MR. HINMAN: Thanks very much.
- 6 Michael, we've got number of questions
- 7 about the 147A offering that you mentioned,
- 8 intrastate offering exemption. Folks are
- 9 curious as to how many you've seen in Vermont. But
- 10 beyond that, generally how much is being raised for
- 11 that in your state, and how many investors you have
- 12 in your state?
- 13 And then another question around the
- 14 after-effects. You've done an offering, you've been
- 15 able to send it out on the Internet to people
- 16 outside Vermont. Are companies being able to take
- 17 advantage of that in follow-on offerings, or other
- 18 exempt offerings, that they would structure with
- 19 people outside their state?
- 20 MR. PIECIAK: Yes. Those are all good
- 21 questions. I mean, to the first point how many
- 22 have we seen in Vermont, and elsewhere? I mean, in
- 23 Vermont we had a sense of our sort of focus on
- 24 local investing re-emerge about two and a half
- 25 years ago. We've had 19 offerings in our state.

- 1 We've had probably, I'd say, half a dozen that have
- 2 either converted to 147A or started as a 147A
- 3 offering in the last year. So we've seen a good
- 4 size amount for our state.
- 5 I know that in other states they have
- 6 seen dozens and dozens of local intrastate
- 7 offerings. And as they get their 147A up and
- 8 running, I think you'll see more and more of those
- 9 offerings.
- 10 In terms of the size of the offering,
- 11 we were under the misconception -- I think it was a
- 12 misconception when we revised our regulation that
- 13 there was really a need and a desire from small
- 14 businesses to have the caps higher and higher when
- 15 it came to local investing. Originally, our cap
- 16 was a half a million dollars, and we moved it to a
- 17 million. And now, it's actually at \$2 million with
- 18 some conditions.
- 19 But of those 19 offerings, more and
- 20 more and more are seeking smaller and smaller
- 21 dollar amounts. They're seeking amounts under
- 22 \$100,000 in some instances. One example in Vermont
- 23 that I think is really a success story in sort of
- 24 this micro investing is this company called the
- 25 Vermont Evaporator Company, which provides backyard

- 1 maple sugaring technology so that you can have at
- 2 home maple syrup.
- 3 They are very widely successful. They
- 4 have this huge margin on their product. They sell
- 5 for \$750, and it cost them something, like, under
- 6 \$50 to make. And they didn't have enough
- 7 distribution. They had plenty of distribution.
- 8 They didn't have people to put the product together
- 9 actually, and they didn't have enough inventory to
- 10 sell.
- 11 So they were a startup company that
- 12 couldn't get any bank financing. They were trying
- 13 to raise \$70,000 through this local exemption, this
- 14 local offering. They raised the minimum to clear
- 15 the threshold to get their money just over \$30,000,
- 16 I think. So it was really micro.
- 17 And the portal that helped them talked
- 18 to them afterwards and said, well, you know, how
- 19 did you find the experience; even though you didn't
- 20 raise the full \$70,000, how did that help your business?
- 21 And they said, well, the \$30,000 was
- 22 really important because it gave us enough --
- 23 enough cash on hand -- enough assets to then get a
- 24 traditional line of credit at a bank. They have
- 25 had three or four different banks that were

- 1 competing for their business after they did this
- 2 local offering. And they were able to hire an
- 3 employee to help them with continued manufacturing
- 4 of their product. So it's really a good example of
- 5 a success story at a very micro level.
- 6 But that's one of the trends is that
- 7 the amounts are actually getting smaller, in our
- 8 opinion, than people trying to seek a million or
- 9 \$2 million. Those are more the exception I think
- 10 not just in our state but across the whole of the states in the
- 11 intrastate crowdfunding arena.
- 12 MR. LEE: Could I add to that?
- 13 So this is exactly what I was talking
- 14 about in terms of one rule definitely doesn't fit
- 15 all. When I look at a Regulation Crowdfunding
- 16 specifically as well as the crowdfunding generally,
- 17 it is an assumption of companies want to grow and
- 18 go to a list and Reg. A and raise millions and
- 19 millions of dollars.
- 20 But when we define small businesses
- 21 not as these growth companies but really your local
- 22 businesses especially in the middle of the country,
- 23 not the coast, they're not looking for that. They
- 24 need \$100,000. That's all they need to open their
- 25 store. They're not actually even looking for

- 1 equity investors. This is a lifestyle business.
- 2 They're not looking for shelters. They're looking
- 3 for cash to literally get them into something, pay
- 4 for the family's education and food and whatnot.
- 5 So that regime while we don't
- 6 understand it -- And I hear the congressmen
- 7 regularly talking about how that's important -- the
- 8 Regulation Crowdfunding itself and parts of intrastate offerings --
- 9 I think that's just -- that's the missing gap, in my
- 10 opinion.
- 11 So when we think about how to improve
- 12 Rule 147 and crowdfunding in general but if
- 13 our goal -- we say specifically let's help the
- 14 small businesses at the local level -- This is kind
- 15 of where Antonio fits in -- there's a different
- 16 understanding I think that we need to apply to
- 17 these rules, whether it's investment limits for
- 18 individual investors, whether it's the
- 19 incentives to the portals, to the business
- 20 requirements that the issuers have. But if you're
- 21 trying to impose the same limitations on a business
- 22 trying to raise \$70,000 than you are trying to raise
- 23 a million dollars, the disclosures and all this
- 24 stuff, it doesn't make sense.
- 25 So the point about banks this is

- 1 personally a passionate topic of mine. Community
- 2 banks don't exist anymore. I mean, that's just a
- 3 fact. I mean, especially if we look at the last
- 4 five years, I think there's literally no new community
- 5 banks, except that maybe three came up this year. So a lot of
- 6 community banks are themselves struggling about
- 7 what to do.
- 8 So Antonio's case is a perfect example
- 9 where they actually had a bank loan, I think about
- 10 \$2 or \$3 million. We were effectively
- 11 mezzanine financing. So for the banks to
- 12 meet their LTV calculation, they provide a
- 13 traditional bank loan. Antonio's group has to come
- 14 up with that 20 or 30 percent LTV or whatever that
- 15 is. We helped crowdfund a portion of that. So the
- 16 bank is relying on the crowdfunded portion to
- 17 actually get a bigger amount.
- 18 So that's a conversation I'm having.
- 19 We've had several businesses in our NextSeed
- 20 portfolio or processes where we are literally
- 21 working with banks to say, hey, if we crowdfund "X"
- 22 dollars, can you count that towards your LTV requirements.
- 23 I'm looking to 504 to satisfy requirements to
- 24 approve funding. If we could help them get that,
- 25 then that's a whole separate conversation.

- 1 I think those are the innovations that
- 2 I think might be worthwhile to say, hey, not all
- 3 business is equal. For the small business at a
- 4 local level, let's provide a different regime
- 5 because it's not the same as these companies trying
- 6 to raise millions of dollars to grow.
- 7 MR. GOMEZ: Well, while we're still on
- 8 the topic of crowdfunding, one of the questions we
- 9 got note that one of the reasons VCs and private
- 10 equity investors don't touch early stage startups
- 11 is the high risk. And the question goes to whether
- 12 unsophisticated investors in equity crowdfunding
- 13 have access to due diligence resources.
- 14 Given the information that needs to be
- 15 provided, what would the panel recommend with
- 16 respect to transparency and that risk that some of
- 17 the offerings may pose to investors?
- 18 MR. GOETGELUK: I'll answer the last
- 19 first. I don't agree that VCs shun early stage
- 20 investments because it's high risk. They love high
- 21 risk. But they want to see high returns. Every
- 22 investment they make needs to potentially become a
- 23 billion dollar company.
- 24 That's their game. They invest in ten
- 25 companies with their funds. And one of those needs

- 1 to be Facebook, just one. The other nine can
- 2 disappear. They just need one. But every single
- 3 one invested in needs to have the potential to be
- 4 the next Facebook. That's how it works.
- 5 So a lot of startups don't fit that
- 6 mold. They can become \$100, \$200, \$300 million
- 7 company, but that may not be interesting enough for
- 8 the typical VC investor. So I don't agree VCs
- 9 investors don't invest because of the risk. There's always
- 10 a lot of risk involved.
- 11 I do agree that there needs to be a
- 12 lot of transparency and a lots of information
- 13 available to investors even on the crowdfunding
- 14 side. And I do think that's being addressed.
- 15 When we through our Reg. A process, we
- 16 had to go through -- and it's not as intense as a
- 17 formal S1 process -- but still, it was a pretty
- 18 intense process of providing all the information,
- 19 backing every statement up with data. And so I
- 20 think in our case, all the data was there as you would have
- 21 for a public offering, even though ours was not
- 22 -- you know, we didn't take our shares to an
- 23 exchange after our offering. But still I do think
- 24 the information was there, and I think it's very
- 25 important.

- 1 MR. HINMAN: Can you comment just a
- 2 little further on that rigor that you just talked
- 3 about? Was being driven by counsel, by a
- 4 dealer/broker, by a lead investor? How was that
- 5 happening?
- 6 MR. GOETGELUK: Yeah. It was mainly
- 7 driven by Seedinvest, which was our platform that
- 8 we used to do our offering, and they are a
- 9 registered broker/dealer. And they took this
- 10 process very seriously.
- 11 So the most work were for their lawyers
- 12 checking everything very diligently and making sure
- 13 that, you know, as any law firm would do for a
- 14 public offering, making sure every statement is
- 15 backed up. But that was mainly driven by the
- 16 Seedinvest platform in our case.
- 17 MR. HINMAN: We have a question that
- 18 some of the panelists may want to take on. I think
- 19 some of it is directed at us. And that's thoughts
- 20 on initial coin offerings. People are curious
- 21 about the role ICOs play in improving liquidity and
- 22 crowdfunding. I'll leave that to our panelists.
- 23 And then they are also asking the
- 24 other side of the equation, which is what are we
- 25 doing to prevent fraud in this area, and are there

- 1 anymore guidelines coming?
- 2 And on the latter, I can try to speak
- 3 briefly to that. I think the Chairman has observed
- 4 that he hasn't seen an ICO that does not look
- 5 like a security to him. As many of you know, what people
- 6 are trying to do initial coin offerings, they're
- 7 often trying to characterize the investment as
- 8 something that is not a security and that is not subject to all the regulations
- 9 and exemptions or the regulations that we've been
- 10 discussing and try to avoid that process and void
- 11 some of the rigor that we've heard discussed.
- 12 We very rarely think that there's
- 13 going to be a coin offering as such that doesn't
- 14 amount to a security. We apply a pretty old and
- 15 well worn Howey test. There was a third -- If are
- 16 you investing giving value to others in the hopes
- 17 that some third party will generate a return for
- 18 you. And that's often the case in these initial
- 19 coin offerings.
- 20 In terms of what the SEC itself is
- 21 doing, we have put out one report so far I'll call
- 22 the DAO report on a token offering that we brought
- 23 an enforcement action with respect to. There are
- 24 more in the works. We have a team of folks from
- 25 our group, as well as some of the other divisions

- 1 and enforcement that spent a lot of time looking at
- 2 this area. And I think you'll see more of our
- 3 guidance sort of illustrated through the
- 4 enforcement actions that we expect to bring.
- 5 But I'm curious, if whether Annemarie
- 6 or Mark or Catherine or Michael, whether you guys
- 7 all have a view on the utility of -- token
- 8 offerings for fundraising?
- 9 MR. PIECIAK: Maybe I can jump into a
- 10 little bit adding to Bill's comments about how
- 11 state regulators are looking at ICOs. And then
- 12 maybe they can formulate their thoughts about how
- 13 it might improve capital formation.
- 14 But similarly, I think the state
- 15 regulators are taking a look at ICOs. NASAA is
- 16 establishing a fin tech committee that's going to
- 17 be up and running within the next month. And one
- 18 of the items on that -- beyond just generally looking
- 19 at financial technology generally and how state
- 20 regulators can help facilitate the innovation and
- 21 also protect consumers -- is looking at ICOs.
- 22 And there's an interesting interaction or overlay
- 23 between fin tech and the capital formation with
- 24 that issue.
- 25 So I think from my perspective just

- 1 speaking for myself, I think our view would be very
- 2 much in line with sort of the interpretations that
- 3 have come out from the SEC in terms of whether the Howey
- 4 test applies, and whether the prongs are met. It
- 5 appears like the ICOs would be considered
- 6 securities depending on the specifics of the
- 7 transaction.
- 8 And it will be interesting on the
- 9 enforcement side because this will present a
- 10 challenge not just to state regulators, I think,
- 11 but to the SEC. We already have received a
- 12 cryptocurrency-related complaints in Vermont. And
- 13 when you start to look at where the individuals
- 14 are that they're complaining against, we had to
- 15 look them up on a map because we didn't know where
- 16 the geography was and where the territory was. So
- 17 that's going to be a challenge for securities
- 18 regulators at the state and I think also at the
- 19 federal level.
- 20 MS. MOTT: So the only thing I can
- 21 offer is that one of our portfolio companies is
- 22 actually considering an ICO. And I am the one
- 23 board member who is probably pushing back more than
- 24 others, because I feel, or I believe there's too much that's
- 25 unknown right now and have great concerns.

- 1 I don't want to get stuck in the
- 2 middle of something that should be regulated or
- 3 should have some structure around it. And so I'm
- 4 couching it, let me put this way, in general terms
- 5 right now. So no decision has been made yet. But,
- 6 you know, we are starting to see them.
- 7 MR. HINMAN: Right. So just to be
- 8 clear, we do think of the end structure of a token
- 9 offering in a way that would comply with the
- 10 securities laws. They can be a very innovative
- 11 way to raise capital.
- 12 What we are concerned with are the
- 13 folks that are saying, hey, these aren't
- 14 securities; we don't need to worry about
- 15 structuring this under an exemption, looking at the
- 16 sophistication of our investors and offering it
- 17 broadly to all kinds of folks and in many cases
- 18 without much of a business plan, more of a white
- 19 paper idea that they're looking for funding for.
- 20 If you do have a good idea in a token
- 21 that is distributed ledger technology and
- 22 block chain technology, that could be a
- 23 very innovative, thoughtful way to approach a new
- 24 business. And we're not against that in any way,
- 25 and we would like to foster that innovation. We

- 1 just want folks that are doing that to be very
- 2 thoughtful about the securities laws as they
- 3 do it.
- 4 We have a question maybe for you Antonio and Jan.
- 5 People are just curious, if there's some nuts and bolts advice here
- 6 on marketing and the marketing techniques that you
- 7 have found that gave you the best return on your
- 8 time invested and money invested as you tried to
- 9 build your business.
- 10 MR. MADRID: I'll start.
- So I guess I've been building
- 12 businesses for locals for the most part. We've
- 13 kind of always just kind of run with the motto if
- 14 you build it, they will come. And I don't think we
- 15 ever put a single dime into any marketing for any
- 16 of our bars and restaurants up until two or
- 17 three years ago.
- 18 Luckily, our networks have a local
- 19 level. And me and my other partners were all born
- 20 and bred here in Austin, all of us went to the
- 21 University of Texas actually, bailed out of the
- 22 McCombs School of Business and ended up next door
- 23 in the philosophy department and seven years later
- 24 started a construction firm.
- 25 So but, yeah, that's kind of however

- 1 with a hospitality organization like The Native
- 2 hostel, our thought process started changing a lot
- 3 because our main clientele isn't a local person.
- 4 It isn't a person that's like me that lives two
- 5 miles away. You know, it isn't our friends. It
- 6 isn't our family who are already here.
- 7 It's actually people that are coming
- 8 from drive cities like Houston, New Orleans,
- 9 Dallas, San Antonio, and then the bigger markets
- 10 like L.A., San Francisco, New York, Chicago, all
- 11 the places that we believe people are coming to
- 12 Austin from. So that was what was really
- 13 fascinating about the NextSeed portal to be able to
- 14 raise funds on a national level in a public way.
- 15 And that just was one little --
- 16 ignited a conversation that we could have on a
- 17 national level on a very small scale. But
- 18 ultimately, it was kind of a foot in the door to
- 19 kind of alert people that our business was coming
- 20 online, you know, outside of just the 60 square
- 21 miles of Austin. And, you know, then from there,
- 22 kind of pick it up because, beautifully enough, we
- 23 were one of the first, and I think we were
- 24 the first. And, you know, NextSeed in particular
- 25 made it very easy to do outreach and press and all

- 1 that sort of stuff.
- 2 MR. GOETGELUK: I just want to add as
- 3 it relates to marketing or offerings if you want to
- 4 do a crowdfunding offering, it's a lot of work.
- 5 It's very enticing to look at a successful Kickstarter
- 6 campaign and look at our successful Reg. A offering
- 7 and think, oh, I'm going to do that. Of yeah, wow.
- 8 It's blood, sweat and tears. And if
- 9 you think you push a little button and the money
- 10 starts flowing in, it doesn't work that way.
- 11 There's lots of preparation, lots of
- 12 marketing, lots of events, building a community,
- 13 building a following, building up to the launch.
- 14 And the big trick is always to make sure that on
- 15 the day of the launch, whether it's a Kickstarter
- 16 campaign or I think to say the same for a penny offering or
- 17 whatever -- It's a different dynamic -- but you
- 18 want to have a lot of people ready to back you on
- 19 day one so that you have a lot of money going out
- 20 of the gate, and that takes a lot of work. It's
- 21 very hard to get money from people.
- 22 MR. GOMEZ: A follow-up question
- 23 somewhat related to that, and it's looking for some
- 24 idea of the cost of doing an offering. I think the
- 25 question specifically here asks for the ballpark

- 1 costs of, like, \$100,000 either Reg CF or 147
- 2 offering. I'll leave it up to the panel whether
- 3 some of the issuers want to talk about the cost
- 4 experience they had or Youngro, whether you want to
- 5 talk about the cost structure.
- 6 MR. LEE: This is actually related to
- 7 I think what you guys were saying. I mean, I think
- 8 for all the venture businesses out there, after I
- 9 got to thinking about it, I think the key -- the
- 10 difference in Kickstarter and investments crowdfunding in a properly
- 11 regulated offering is it is a
- 12 regulated offering. It is a legal process. You
- 13 got to get your documents. You got to get your
- 14 process in. So it is by definition a fundamentally
- 15 different process.
- 16 So when you look at this crowdfunding,
- 17 the most important thing is to look at the portal
- 18 themselves because again, by law, you cannot do
- 19 this without a portal. This is kind of where the
- 20 issues come from about incentives for the portal
- 21 about is it worth and not even for \$50 million --
- 22 for a \$100,000, how can a portal possibly do that
- 23 offering.
- So I can give you a specific example.
- 25 One, it's not a bad thing but as a legal company,

- 1 you can't hold customer funds. So we have a
- 2 partner bank. We have to hold it in escrow.
- 3 The payment processing I can tell you, no matter what,
- 4 every cost is basically \$5,000 upfront just
- 5 straight to the bank for the banking services or their
- 6 other services. That's not including the labor
- 7 cost, the technology build up and everything else.
- 8 So by definition when we do a \$50,000
- 9 offering, we're losing money. When we are doing
- 10 \$100,000, we ourselves are literally losing money
- 11 on a per transaction model. I'm sure other platforms
- 12 probably have a similar business model.
- 13 The only reason I think that we're
- 14 doing it besides obviously being passionate about
- 15 what this could mean is the idea that potentially
- 16 this can scale, and you can build a platform.
- 17 Because if you have a platform that provides
- 18 structured advice, then maybe you can make it
- 19 worthwhile on a larger scale.
- 20 Having said that, that is one of the
- 21 specific issues why a lot of issuers applied to us,
- 22 for example, and we had probably about 400
- 23 applications. On our platform, we've listed
- 24 I think 30. That's one of the reasons. As much as
- 25 I want to, it's very, very difficult for us to do a

- 1 \$50,000 offering or even a \$100,000 offering, unless
- 2 we think that this has the power to tell the story. I
- 3 mean, a lot of businesses, especially in the
- 4 beginning, that we do this kind of context is so that we
- 5 can tell the story about this is Regulation
- 6 Crowdfunding. And I think it worked because you
- 7 guys invited me to be here because of the stories
- 8 that we represent on our platform.
- 9 And that's what we're hoping to -- I'm
- 10 pretty sure I'm speaking for all crowdfunding
- 11 portals. That's what we're trying to achieve,
- 12 especially Regulation Crowdfunding. This is not
- 13 some scheme to try to -- I mean, of course, there's
- 14 bad actors here and there. But by and large, this
- 15 is not a get rich quick scheme.
- We really want to help the small
- 17 businesses and startups in ways that just doesn't
- 18 exist in this current financial system.
- 19 So how do we do that? That's
- 20 obviously up to regulators. And I was just talking
- 21 about bank costs.
- Obviously, there's legal costs.
- 23 There's financial costs. There are legal
- 24 innovations. There's a company called
- 25 iDisclose, that's trying to finalize and

- 1 produce documents easier. So there are innovators
- 2 trying to make this process cheaper.
- 3 But I will say that it is not a cheap
- 4 process whatsoever. That is a big concern for the
- 5 service providers in the industry.
- 6 MR. GOETGELUK: Our costs were about
- 7 \$75,000 to \$100,000 I think just in legal fees,
- 8 including post-offering. You have to do a lot of
- 9 filings after the offering as well. That
- 10 excludes commissions to the broker-dealer.
- 11 MR. GOMEZ: This was for your Reg. A
- 12 offering, the \$7 million one?
- 13 MR. GOETGELUK: Yeah. It excludes
- 14 commissions and state fees.
- 15 MR. HINMAN: Mark, this might be for
- 16 you. I'll read the question because it's a little
- 17 bit complicated. But accredited versus
- 18 non-accredited investors is the caption. Some Reg
- 19 A+ companies that list on national exchanges do a
- 20 follow-on financing to manage costs being public.
- 21 How often do you get this type?
- 22 That's diluting early unaccredited
- 23 investors. Is this the purpose of the original
- 24 JOBS Act intent to provide a tiered pathway to going
- 25 public, Reg. CF, Reg. A, IPO for slow and healthy

- 1 growth.
- 2 And maybe that goes a little bit to
- 3 the point you made earlier about companies that are
- 4 using the regulation and being more selective about
- 5 joining into the process maybe a little bit too
- 6 early. In fact, the questioner is asking about if
- 7 you invested early, maybe you're going to face a
- 8 down round, and that won't be a very pleasant
- 9 experience for maybe the less accredited investors
- 10 who came in earlier.
- 11 MR. ELENOWITZ: That's right on the
- 12 point on some of these companies and what you said
- 13 maybe the earlier stage ones. When you're dealing
- 14 with an early stage opportunity and when you're
- 15 dealing with a crowd, as I said, you're dealing
- 16 with a little bit of irrational exuberance. It's looking
- 17 beyond the fundamentals and looking into the blue
- 18 skies of what you expect and hope it will be. And
- 19 I think there needs to be a better job of
- 20 transparency of really understanding what you're
- 21 investing in.
- There was a company out there that was
- 23 very successful. They were able to raise a lot of
- 24 capital initially. But that capital wasn't even
- 25 close, maybe 10 percent of what's necessary, in

- 1 order to get that product to market. They need
- 2 another \$3 or \$4 million. So I think there was a
- 3 disconnect between the investment community and
- 4 then the investors that participated.
- 5 Specifically in terms of looking at a
- 6 second round or a down round, I mean, that's really
- 7 not a function of the issuer. It's a function of
- 8 the market. And when companies become public, a
- 9 company needs to perform. Management needs to meet
- 10 expectations and exceed those expectations on a
- 11 quarterly basis.
- 12 If you're not raising enough capital,
- 13 whether it's an S1 or Reg. A, it's unfair to say
- 14 that it's Reg. A. It's any issuer that raises
- 15 capital if you don't raise enough capital and you
- 16 need additional capital in order to grow your
- 17 business, and the marketprice is lower today than
- 18 it was when the IPO occurred and the secondary
- 19 follows on and another bank comes in and does an
- 20 offering, it's going to be a down round.
- 21 But on the opposite side that if you
- 22 structure it properly at the beginning when the
- 23 company is able to succeed and continue to grow and
- 24 they need to raise additional capital, they might do
- 25 a round at a higher level. And that's what

- 1 secondaries and follow ons are.
- 2 One of the things that Reg. A allows
- 3 issuers to do is to have selling shareholders in
- 4 the primary offering. From the beginning, we
- 5 haven't really allowed that with any of our issuers
- 6 because we feel if you're raising capital, you
- 7 shouldn't be selling your shares at the same time.
- 8 But that idea of a secondary resale and some
- 9 people have seen private placements occur before
- 10 the IPO occurs, and they're looking for that
- 11 liquidity.
- 12 I think maybe the question because
- 13 I've had it a lot is that should I buy the private
- 14 ahead of the IPO because if the IPO comes out and
- 15 the company needs to raise more money later and
- 16 does a big down round, by the time I get liquid, my
- 17 shares are going to be underwater.
- 18 And I think you can't just identify
- 19 that with Reg. A. It just has to be on case-by-case
- 20 basis with the issuer. And that goes back the
- 21 issuer making sure that this is the right decision
- 22 that if you want to raise capital, is it enough
- 23 capital to succeed and be able to execute your
- 24 business plan. Or do you do a private placement
- 25 first or do a Reg CF and get your feet wet a little

- 1 bit before you go out. Or the alternative -- and
- 2 this is the best part of Reg. A, it's not something
- 3 that we practice -- we're going to be doing with
- 4 some of our upcoming clients that we announce, you
- 5 don't have to trade. So you can raise capital.
- 6 You can use the exemption or use Reg. A and Title
- 7 IV, and then you can then grow your business. And
- 8 when you're ready, when you feel that you're
- 9 matured enough, that's when you can come to the
- 10 capital markets and list either on the OTC or
- 11 NASDAQ or the NYSE. So there are options and
- 12 opportunities for you.
- 13 MR. HINMAN: Great. Thanks.
- We're starting to run out of time. I
- 15 heard through the various comments in the first
- 16 round through that there were probably some things that
- 17 each of you are thinking about that we need to be
- 18 doing a little better or has room for improvement
- 19 on some of the regulations that apply to smaller
- 20 enterprises.
- 21 Is there anything that any of you
- 22 want to bring up or a recommendation or a thought
- 23 about an area that we need to harmonize or do a
- 24 better job on, we would love to hear it.
- 25 MR. GOMEZ: Think of this as the

- 1 lightening round. And we have about eight minutes,
- 2 and there's eight of you. So that's the challenge.
- 3 MS. MOTT: Can I go first please,
- 4 please, please, please?
- 5 MR. GOMEZ: Please do.
- 6 MS. MOTT: Well, I'd like to make a
- 7 comment about the accredited investor definition.
- 8 So if I can maybe tell everyone a story we've heard in
- 9 reference to the Dodd-Frank bill or Act in 2010. I
- 10 was Chairman of the Board of the Angel Capital
- 11 Association at the time this bill was passed. And
- 12 it directed the Commission to review the accredited
- 13 investor definition every four years. Well, at
- 14 that time we had surveyed our members of the Angel
- 15 Capital Association and realized it would impact
- 16 about 60 percent of the market, and it was
- 17 primarily in middle America, the flyover states.
- 18 And I couldn't sleep. It was
- 19 three o'clock in the morning. I went into my home
- 20 office, and I typed a message to Senator Dodd and I
- 21 faxed it, I e-mailed it, and I called him at
- 22 three o'clock in the morning.
- The next morning at nine o'clock in
- 24 the morning, my phone rang in the office and it was
- 25 Dean Shahinian, his lead counsel, wanting

- 1 to discuss this with us. And so I pulled other
- 2 members of the Angel Capital Association on the
- 3 phone with him.
- 4 And if I could, you know, in the
- 5 simplest way say that this definition if it was changed
- 6 from, you know, a million to \$2.5 million as
- 7 recommended or \$200,000 -- that's in net worth --
- 8 \$200,000 and \$450,000 in annual income that, you
- 9 know, in the middle of the states, a doctor or an
- 10 attorney is making \$200,000 to \$300,000 a year, so
- 11 that's like making \$450,000 to \$500,000 in New York
- 12 or San Francisco. A million net worth is pretty
- 13 good in small towns and small cities in middle
- 14 America compared to, you know, \$2.5 million. Again, that's
- 15 probably comparable to what you would need in a
- 16 larger city.
- 17 But, you know, I would implore our, I
- 18 guess advisors, that we consider not changing the
- 19 accredited investor definition, adjusting it
- 20 mildly -- adjusting it moderately for cost of
- 21 living as our Advisory Council had recommended.
- 22 Startups in middle America would be hurt the most.
- 23 And primarily, minorities and female-led companies
- 24 I think would be hurt the most by it, too.
- 25 MR. HINMAN: Thank you.

- 1 MR. GOMEZ: Anyone else?
- 2 MS. TIERNEY: So other than the proposals in our
- 3 Revitalize publication which we talked a little bit about earlier
- 4 and which will be part of our recommendations that we will talk about this afternoon,
- 5 other areas in this particular space, the SEC could
- 6 be focused on -- and we've brought this up on the
- 7 Advisory Committee for Small and Emerging Companies, so
- 8 this is not a new topic.
- 9 But I would love to see the SEC
- 10 rethink through the fact that Tier 2 Reg. A
- 11 offerings while the issuance is blue sky
- 12 preemptive, covered securities for Section 18,
- 13 resales are not. So when Mark's company gets into
- 14 Tier 2 Reg. A+ offerings, there's literally no
- 15 liquidity options for buyers of the securities unless the
- 16 company chooses to go through a bunch of reporting
- 17 standards and trade off OTC. It's a good option.
- 18 But we think there should be other options, and we
- 19 think there should be other platforms that are able
- 20 to provide liquidity for those type securities.
- 21 They're quasi-public, they're putting
- 22 out information on an ongoing quarterly basis. The
- 23 idea that the investors can't resell the securities
- 24 in a sensible manner just makes that
- 25 capital-raising option I think a little bit more

- 1 challenging for companies.
- When we spoke to different banks in
- 3 this case about it, one of their biggest issues was
- 4 that their investors want liquidity. And if that
- 5 liquidity is not available, they're not going to be
- 6 interested in investing in those companies.
- 7 MR. ELENOWITZ: To add on to what
- 8 Annemarie said earlier about doing firm commitment
- 9 underwriting for Reg. A+'s, we've been examining this
- 10 in great detail. And some of the things that I
- 11 think is important for the industry as a whole is
- 12 the ability to have a green shoe and stabilization and over
- 13 allotment like in a traditional offering.
- But as we've seen, almost all the
- 15 offerings to date have been best efforts. And
- 16 there's a reason behind that that most people
- 17 probably don't realize. And one of the reasons
- 18 that we're doing is that there's a rule that
- 19 doesn't allow us to have capital in advance from
- 20 accounts on a firm commitment underwriting because
- 21 then there's really no risk to the underwriter
- 22 because you already have the cash in the accounts.
- 23 Well, that works fine on an institutional placement
- 24 where the underwriter is taking risk.
- 25 But in a Reg. A offering if we're

- 1 really going to be doing this out to the crowd and
- 2 that's the whole idea because we want to see a
- 3 levelling of the playing field and see a shift to allow
- 4 individuals to finally be able to participate side
- 5 by side, it is too much of a business risk to us as
- 6 an underwriter to allow settlement on T2 without
- 7 having cash in advance. And it's a very dangerous
- 8 business risk to us because if we are basically
- 9 putting capital forth on behalf of that investor
- 10 and they DK the trade -- Remember, these are
- 11 unsophisticated investors who might not have gotten
- 12 the email or notice that the IPO was occurring and
- 13 didn't fund their account in time -- then it puts
- 14 not only us at risk, but the issuer at risk.
- 15 So I think we need to see some reform
- 16 or see some changes to allow in these type of
- 17 offerings an investor can put forth cash into a
- 18 crowd-financed offering in advance, and then we can
- 19 then shift to start doing firm commitments where
- 20 that would bring in the institutional world, it
- 21 will bring in the stabilization, it will bring in
- 22 the green shoe and the over allotment, but at the
- 23 same time allow the crowd to finally participate.
- MR. GOMEZ: We're out of time. We --
- 25 I still have a number of questions here, questions

- 1 that came by email. And it always happens. I'm
- 2 glad for the input from everyone in the audience.
- 3 Specifically, I want to thank the panel for this
- 4 enlightening discussion today.
- 5 A little bit of housekeeping for those
- 6 of you who are joining us here at Austin, we're
- 7 going to take a ten-minute break to go to the two
- 8 breakout groups. The way you do that is to your
- 9 left in the hallway, there is elevators and stairs
- 10 that will take you upstairs to the second floor.
- 11 You will see that there are two signs for the two
- 12 rooms there.
- 13 For those of you who are joining us
- 14 via the webcast, this is the time for you to go and
- 15 search for that email that we sent you that has the
- 16 dial-in number and information about connecting to
- 17 the breakout session that you want to specifically
- 18 join.
- 19 We will take a break here and then
- 20 meet all of you upstairs. Thank you.
- 21 (Whereupon, at 11:00 a.m., the forum
- 22 was adjourned.)
- 23 \*\*\*\*\*

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## 1 PROOFREADER'S CERTIFICATE 2 3 In the Matter of: SEC FORUM ON SMALL BUSINESS CAPITAL FORMATION 4 5 File Number: OS-1130 6 Date: Thursday, November 30, 2017 7 Location: Austin, TX 8 9 This is to certify that I, Christine Boyce, 10 (the undersigned) do hereby swear and affirm that the 11 attached proceedings before the U.S. Securities and 12 Exchange Commission were held according to the 13 record, and that this is the original, complete, true 14 and accurate transcript, which has been compared with the 15 reporting or recording accomplished at the hearing. 16 17 19 (Proofreader's Name) (Date) 20 21 22 23 24

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