MEMORANDUM

November 21, 2022

TO: File Nos. S7-22-21; S7-10-22; and S7-17-22

FROM: Steven B. Levine Office of Commissioner Mark T. Uyeda

RE: Meeting with Representatives of BlackRock, Inc.

On November 14, 2022, Commissioner Mark T. Uyeda, his counsels, Holly Hunter-Ceci and Steven B. Levine, and his policy advisor and confidential assistant, Aaron Kofsky, had a meeting with BlackRock, Inc. ("BlackRock"). Commissioner Uyeda and the attendees met in person. The BlackRock representatives in attendance consisted of:

- Dalia Blass, Senior Managing Director, Head of External Affairs
- Joshua Penzner, Head of iShares Institutional Fixed Income

Among other matters, the participants discussed BlackRock's comment letters filed in connection with the money market reforms, climate-related disclosures for investors, and ESG disclosures for investment advisers and investment companies.