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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

OMB Number: 3235-0123 SEC FILE NUMBER 8-68135

ANNUAL AUDITED REPORT FORM X-17A-5 PART III



# **FACING PAGE**

Information Required of Brokers and Dealers Pursuant to Section 17 of the Securities Exchange Act of 1934 and Rule 17a-5 Thereunder

| REPORT FOR THE PERIOD BEGINNING   | September 4, 2009                             | AND ENDING       | September 30, 2010                |
|---|---|------------------|-----------------------------------|
|   | MM/DD/YY                                      |                  | MM/DD/YY                          |
| A   | . REGISTRANT IDENTI                           | FICATION         |                                   |
| JCRA FINANCIAL LLC  |   |                  |                                   |
| NAME OF BROKER-DEALER:  |   |                  |                                   |
| ADDRESS OF PRINCIPAL PLACE OF   | BUSINESS: (Do not use P.O. )                  | Box No.)         | OFFICIAL USE ONLY<br>FIRM ID. NO. |
| 5 Penn Plaza, 23 <sup>rd</sup> Floor  |   | 2011 1 (01)      |                                   |
| 5 1 Citi 1 1020, 25 1 1001  |   |                  | (No. and Street)                  |
| New York  | NY  | ,<br>7           | 10001                             |
| (City)  | (stat   |                  | (Zip Code)                        |
| NAME AND TELEPHONE NUMBER O   | F PERSON TO CONTACT I                         | N REGARD TO THIS | REPORT                            |
| William Kloehn  |   |                  | 201-604-2427                      |
|   |   |                  | (Area Code - Telephone No.)       |
| В.  | ACCOUNTANT IDENT                              | TFICATION        |                                   |
| INDEPENDENT PUBLIC ACCOUNTA   | NT whose opinion is contained                 | in this Report*  |                                   |
| EisnerAmper LLP   | -   | -                |                                   |
|   | (Name - if individual, state last, first, mid | ldle name)       |                                   |
| 2015 Lincoln Highway  | Edison  | NJ               | 08818                             |
| (Address)   | (City)  | (state)          | Zip Code)                         |
| CHECK ONE:  [X] Certified Public Accountan  [] Public Accountant  [] Accountant not resident in U |   | essions.         |                                   |
|   | FOR OFFICIAL USE ON                           | NLY              |                                   |

<sup>\*</sup>Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See section 240-17a-5(e)(2).

# **OATH OR AFFIRMATION**

| <u> </u>        | William Kloehn  |                   | swear (or affirm) that, to  |
|-----------------|---|-------------------|---|
| the bes         | st of my knowledge and belief the accompany   | ing financial st  | atement and supporting schedules pertaining to the firm   |
| of              | JCRA Financial LLC  |                   | as  |
| of              | September 30,   | 2010              | , are true and correct. I further swear (or affirm) that  |
| neithei         | r the company nor any partner, proprietor, p  | orincipal officer | or director has any proprietary interest in any account   |
| classifi        | ied solely as that of a customer, except as foll  | ows:              |   |
|                 | None  |                   |   |
|                 |   |                   | Signature   |
|                 |   | •                 | <u>CEO</u><br>Title   |
|                 | Notary Public   | My                | STEPHEN D BOUFFARD  Notary Public State of New Jersey  Commission Every   |
| [x] (a)         | eport** contains (check all applicable boxes)<br>Facing page  | :                 | State of New Jersey Commission Expires Aug 17, 2015   |
| [x] (c)         | Statement of Financial Condition. Statement of Income (Loss). Statement of Cash Flows.                                    |                   |   |
| [x] (e)         | Statement of Changes in Stockholders' Equi<br>Statement of Changes in Liabilities Subordin<br>Computation of Net Capital. |                   |   |
| [x] (h) [x] (i) | Computation for Determination of Reserve I<br>Information Relating to the Possession or co                                | ntrol Requirem    | ents Under Rule 15c3-3.   |
| [ ] (k)         | Computation for Determination of the Reser  | rve Requiremen    | Computation of Net Capital Under Rule 15c3-1 and the ts Under Exhibit A of Rule 15c3-3.  nents of Financial Condition with respect to methods of con- |
| [ ] (m          | An Oath or Affirmation. )A copy of the SIPC Supplemental Report. ) A report on Internal Controls.                         |                   |   |

<sup>\*\*</sup>For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

# JCRA Financial LLC

# Financial Statements and Supplementary Information

# For the Period September 4, 2009 through September 30, 2009 and Year Ended September 30, 2010

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### **Independent Auditors' Report**

To the Members of JCRA Financial LLC

We have audited the accompanying statement of financial condition of JCRA Financial LLC (the "Company") as of September 30, 2010 and the related statements of operations, changes in members' equity and cash flows for the period September 4, 2009 through September 30, 2009 and the year ended September 30, 2010 that you are filing pursuant to rule 17a-5 under the Securities Exchange Act of 1934. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of JCRA Financial LLC as of September 30, 2010 and the results of its operations and its cash flows for the period September 4, 2009 through September 30, 2009 and the year ended September 30, 2010, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The information contained on pages 10 and 11 is presented for purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by Rule 17a-5 under the Securities Exchange Act of 1934. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Edison, New Jersey November 30, 2010 Eisner Amper LLP

# JCRA Financial LLC Statement of Financial Condition As of September 30, 2010

# **Assets**

| Cash Accounts receivable Prepaid assets and other Computer equipment, net of accumulated depreciation of \$2,000 | \$<br>109,744<br>133,350<br>18,845<br>2,888 |
|--|---|
| Total assets   | \$<br>264,827                               |
|  |   |
| Liabilities and Members' Equity  |   |
| Liabilities Accounts payable and accrued expenses Accounts payable to related parties                            | \$<br>52,135<br>15,165                      |
| Total liabilities  | <br>67,300                                  |
| Commitments and contingencies  | -   |
| Members' equity Contributed capital Accumulated deficit Total members' equity                                    | <br>932,000<br>(734,473)<br>197,527         |
| Total liabilities and members' equity  | \$<br>264,827                               |

# JCRA Financial LLC Statements of Operations

|   |         |               | For the Period<br>September 4, 2009 |              |  |
|---|---------|---------------|-------------------------------------|--------------|--|
|   | For the | e Year Ended  | -                                   | nrough       |  |
|   |         | mber 30, 2010 |                                     | ber 30, 2009 |  |
| Revenue                                   |         |               |                                     |              |  |
| Advisory services                         | \$      | 291,815       | \$                                  | 9,400        |  |
| Interest income                           | Ψ       | 807           | •                                   | 64           |  |
| merest moone                              |         | 292,622       |                                     | 9,464        |  |
| Expenses                                  |         |               |                                     |              |  |
| Salaries and benefits                     |         | 489,025       |                                     | 26,948       |  |
| Office and general                        |         | 45,225        |                                     | 355          |  |
| Sales and marketing                       |         | 27,524        |                                     | 11,649       |  |
| Legal, professional, audit and accounting |         | 22,650        |                                     | 500          |  |
| Regulatory fees and expenses              |         | 2,917         |                                     | 471          |  |
| Insurance                                 |         | 7,546         |                                     | 2,750        |  |
| Interest payable                          |         | 167           |                                     | 3            |  |
| Other                                     |         | 1,075         |                                     | -            |  |
| Total expenses                            |         | 596,129       |                                     | 42,676       |  |
| Loss before income taxes                  |         | (303,507)     |                                     | (33,212)     |  |
| Provision for income taxes                |         | -             |                                     |              |  |
| Net loss                                  | \$      | (303,507)     | \$                                  | (33,212)     |  |

# JCRA Financial LLC Statements of Changes in Members' Equity For the Period September 4, 2009 through September 30, 2009 and the Year Ended September 30, 2010

|   | Contributed<br>Capital |                    | Accumulated Deficit |                             | Total<br>Members'<br>Equity |                                 |
|---|------------------------|--------------------|---------------------|-----------------------------|-----------------------------|---------------------------------|
| Balances, September 4, 2009<br>Net Loss                         | \$                     | 572,000            | \$                  | (397,754)<br>(33,212)       | \$                          | 174,246<br>(33,212)             |
| Balances, September 30, 2009<br>Contributed capital<br>Net Loss |                        | 572,000<br>360,000 |                     | (430,966)<br>-<br>(303,507) | Manager Manada (1944)       | 141,034<br>360,000<br>(303,507) |
| Balances, September 30, 2010                                    | \$                     | 932,000            | \$                  | (734,473)                   | _\$_                        | 197,527                         |

# JCRA Financial LLC Statements of Cash Flows

|  | For the Year Ended<br>September 30, 2010 |           | For the Period<br>September 4, 2009<br>through<br>September 30, 2009 |          |  |
|--|--|-----------|--|----------|--|
| Cash flows from operating activities                           |  |           |  |          |  |
| Net loss   | \$                                       | (303,507) | \$   | (33,212) |  |
| Adjustments to reconcile net loss to net cash used             | ·  | , ,       |  | , ,      |  |
| in operating activities:                                       |  |           |  |          |  |
| Depreciation   |  | 1,347     |  | 62       |  |
| (Increase) decrease in operating activities                    |  |           |  |          |  |
| Accounts receivable  |  | (133,350) |  | -        |  |
| Prepaid assets and other                                       |  | (18,845)  |  | -        |  |
| Accounts payable and accrued expenses                          |  | (1,585)   |  | 13,993   |  |
| Accounts payable to related parties                            | ·  | 8,310     |  | 1,008    |  |
| Net cash used in operating activities                          |  | (447,630) |  | (18,149) |  |
| Cash flows from investing activities:                          |  |           |  |          |  |
| Computer equipment additions                                   |  | (2,695)   |  | <u></u>  |  |
| Cash flows from financing activities:                          |  |           |  |          |  |
| Capital contributions  |  | 360,000   |  | -        |  |
| Net change in cash   |  | (90,325)  |  | (18,149) |  |
| Cash, beginning of year / period                               |  | 200,069   |  | 218,218  |  |
| Cash, end of year / period                                     | \$                                       | 109,744   | \$   | 200,069  |  |
| Supplemental Disclosure of Cash Flow Information Cash paid for |  |           |  |          |  |
| Interest   | \$                                       | 167       | \$   | 3        |  |
| Income taxes   | \$                                       | 450       | \$   | -        |  |

# JCRA Financial LLC Notes to Financial Statements

# Note 1 - Organization and Operations

JCRA Financial LLC (the "Company") was organized as a Limited Liability Company on November 21, 2008 in the state of Delaware. The Company was granted membership in the Financial Industry Regulatory Authority ("FINRA") on September 2, 2009 and began operations on September 4, 2009, the Central Registration Depository ("CRD") membership effective date. It is a registered broker-dealer with the Securities and Exchange Commission ("SEC"), and is a member of the Securities Investor Protection Corporation ("SIPC"). The Company is a majority-owned subsidiary of J.C. Rathbone Holdings Limited (the "Parent") a company resident in England. J.C. Rathbone Holdings Limited's primary UK operating company, J.C. Rathbone Associates Limited, is regulated by the UK's Financial Services Authority ("FSA").

The Company provides strategic advisory services regarding business operations and investment banking transactional services including structured finance advisory services and pricing execution. To date, the Company has not recognized any transaction based compensation (i.e. commissions) or performed services relating to any trading activity.

# Note 2 - <u>Summary of Significant Accounting Policies</u>

# **Basis of Presentation**

The Company's financial statements are prepared in accordance accounting principles generally accepted in the United States.

### Cash

Cash consists of amounts denominated in US dollars. The Company at times maintains cash in deposit accounts in excess of Federal Deposit Insurance Corporation ("FDIC") limits. The Company has not experienced any losses on such accounts. At September 30, 2010 amounts held in cash accounts did not exceed federally insured limits.

# Foreign Exchange

The Company has determined that the functional currency for the Company is the US dollar. Therefore, the Company translates foreign currency amounts at the exchange rate at the end of the period with the resulting gain or loss on foreign currency included in the statement of operations as Other.

# **Income Taxes**

The Company is a limited liability company, taxed as a partnership for federal and state tax purposes. New York City taxes limited liability companies at the entity level, however, because the Company is in a loss position no material amount of tax is deemed to be due. All taxes reflected on the Statement of Operations relate to state and local business taxes.

Pursuant to accounting guidance concerning provision for uncertain income tax provisions contained in Accounting Standards Codification ("ASC") 740-10, there are no uncertain income tax positions. The federal and state income tax returns of the Company for 2009 are subject to examination by the IRS and state taxing authorities, generally for three years after they were filed.

# JCRA Financial LLC Notes to Financial Statements

# Note 2 - <u>Summary of Significant Accounting Policies</u> (continued) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# **Revenue Recognition**

The Company provides strategic advisory services under time and material agreements with customers. Revenue under these agreements is recognized and billed as services are performed.

### **Depreciation**

All computer equipment is being depreciated on a straight-line basis over its estimated useful lives.

### Note 3 - Net Capital

The Company is subject to the SEC Uniform Net Capital Rule (Rule 15c3-1), which requires the maintenance of minimum net capital of \$5,000, and requires that the ratio of aggregate indebtedness to net capital, both as defined, not exceed 15 to 1. The rule also provides that equity capital may not be withdrawn, cash dividends paid or the Company's operations expanded, if the resulting net capital ratio would exceed 10 to 1. At September 30, 2010, the Company had net capital of \$42,444, which was \$37,444 in excess of the FINRA minimum net capital requirement.

# Note 4 - <u>Concentration of Customer Revenues</u>

For the year ended September 30, 2010 three customers accounted for 70% of the Company's revenue. These customers accounted for 100% of accounts receivable as of September 30, 2010. For the period September 4, 2009 through September 30, 2009 all revenue recognized related to one customer. Major customers are those that account for more than 10% of revenue.

## Note 5 - Related Party Transactions

The Company has an Expense Sharing Agreement (the "Agreement") in place with the Parent whereby the Parent pays certain administrative expenses such as insurance, etc., on behalf of the Company for which the Parent is reimbursed. Additionally, the Company and Parent may, from time to time, work collaboratively whereby the Parent provides pricing and consultancy support to the Company, and will charge the Company for chargeable and recoverable hours worked, in accordance with the terms of the Agreement. The Company reimburses the Parent for these expenses and they have been included in Accounts Payable to Related Parties on the accompanying statement of financial condition, in the amount of \$9,100 as of September 30, 2010. For the period September 4, 2009 through September 30, 2009 and for the year ended September 30, 2010 such amounts expensed were \$9,100 and \$0, respectively.

# JCRA Financial LLC Notes to Financial Statements

# Note 5 - Related Party Transactions (continued)

In the ordinary course of business the Company's employees may incur expenditures relating to services performed for the Company. These amounts are reimbursed through payroll. As of September 30, 2010, amounts not yet reimbursed have been included in Accounts Payable to Related Parties on the accompanying statement of financial condition, in the amount of \$6,000 as of September 30, 2010.

# Note 6 - Commitments and Contingencies

# **Employment Agreements**

The Company has employment agreements with 2 of its executives, with no specified term. These agreements provide for a base salary and general medical and dental benefits.

# **Operating Leases**

The Company leases office space under two separate lease agreements. These agreements expire on December 31, 2010 and July 31, 2011 and require monthly rent payments of approximately \$300 and \$1,900, respectively.

# Note 7 - Subsequent Events

The Company has evaluated events through the date that these financial statements were available to be issued.

# JCRA Financial LLC

Computation for Determination of Reserve Requirements and Information Relating to Possession or Control Requirements for Brokers and Dealers Pursuant to Rule 15c3-3
September 30, 2010

The Company is exempt from the provisions of Rule 15c3-3 under paragraph (k)(2)(i) under the Securities Exchange Act of 1931.

# JCRA Financial LLC Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission For the Year Ended September 30, 2010

# **COMPUTATION OF NET CAPITAL**

| Members' equity   |                  | \$<br>197,527 |
|---|------------------|---------------|
| Less non-allowable assets:  Accounts receivable, net  | 133,350          |               |
| Prepaid assets and other Computer equipment, net  | 18,845<br>2,888  | 155,083       |
| Net Capital   |                  | \$<br>42,444  |
| AGGREGATE INDEBTEDNESS  Accounts payable and accrued expenses Accounts payable to related parties  Total aggregate indebtedness | 52,135<br>15,165 | \$<br>67,300  |
| COMPUTATION OF BASIC NET CAPITAL REQUIREMENT  |                  |               |
| (a) Minimum net capital required (6 2/3 % of total aggregate indebtedness)  |                  | <br>4,487     |
| (b) Minimum net capital required of broker dealer   |                  | <br>5,000     |
| NET CAPITAL REQUIREMENT (Greater of (a) or (b))   |                  | \$<br>5,000   |
| EXCESS NET CAPITAL  |                  | \$<br>37,444  |
| EXCESS NET CAPITAL AT 1,000% (Net Capital - 10% of Aggregate Indebtedness)  |                  | \$<br>35,714  |
| RATIO OF AGGREGATE INDEBTEDNESS TO NET CAPITAL  |                  | <br>1.59 to 1 |

# JCRA Financial LLC Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission (continued) September 30, 2010

# RECONCILIATION WITH COMPANY'S COMPUTATION (Included in Part IIA of Form X-17A-5 as of September 30 , 2010) NET CAPITAL - As reported in the Company's Part IIA (unaudited) FOCUS report \$42,444 AUDIT ADJUSTMENTS -

\$ 42,444

NET CAPITAL - September 30, 2010 (audited)

There are no material differences between the Company's computation of net capital and the focus filing.



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# Independent Auditors' Report on Internal Control Required by SEC Rule 17a-5 for a Broker-Dealer Claiming an Exemption from SEC Rule 15c3-3

To the Members of JCRA Financial LLC

In planning and performing our audit of the financial statements of JCRA Financial LLC (the "Company") as of and for the year ended September 30, 2010 in accordance with auditing standards generally accepted in the United States of America, we considered the Company's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we do not express an opinion on the effectiveness of the Company's internal control.

Also, as required by Rule 17a-5(g)(1) of the Securities and Exchange Commission ("SEC"), we have made a study of the practices and procedures followed by the Company, including consideration of control activities for safeguarding securities. This study included tests of such practices and procedures that we considered relevant to the objectives stated in Rule 17a-5(g) in making the periodic computations of aggregate indebtedness and net capital under Rule 17a-3(a)(11) and for determining compliance with the exemptive provisions of Rule 15c3-3. Because the Company does not carry securities accounts for customers or perform custodial functions relating to customer securities, we did not review the practices and procedures followed by the Company in any of the following:

- 1. Making quarterly securities examinations, counts, verifications and comparisons and recordation of differences required by rule 17a-13.
- Complying with the requirements for prompt payment for securities under Section 8 of Federal Reserve Regulation T of the Board of Governors of the Federal Reserve System.

The management of the Company is responsible for establishing and maintaining internal control and the practices and procedures referred to in the preceding paragraph. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of controls and of the practices and procedures referred to in the preceding paragraph and to assess whether those practices and procedures can be expected to achieve the SEC's above-mentioned objectives. Two of the objectives of internal control and the practices and procedures are to provide management with reasonable but not absolute assurance that assets for which the Company has responsibility are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of the financial statements in accordance with generally accepted accounting principles. Rule 17a-5(g) lists additional objectives of the practices and procedures listed in the preceding paragraph.

Because of inherent limitations in internal control and the practices and procedures referred to above, error or fraud may occur and not be detected. Also, projection of any evaluation of them to future periods is subject to the risk that they may become inadequate because of changes in conditions or that the effectiveness of their design and operation may deteriorate.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A *material weakness* is a significant deficiency, or combination of significant deficiencies, that result in more than a remote likelihood that a material misttatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control was for the limited purpose described in the first and second paragraphs and would not necessarily identify all deficiencies in internal control that might be material weaknesses. We did not identify any deficiencies in internal control and control activities for safeguarding securities that we consider to be material weaknesses, as defined above.

We understand that practices and procedures that accomplish the objectives referred to in the second paragraph of this report are considered by the SEC to be adequate for its purposes in accordance with the Securities Exchange Act of 1934 and related regulations, and that practices and procedures that do not accomplish such objectives in all material respects indicate a material inadequacy for such purposes. Based on this understanding and on our study, we believe that the Company's practices and procedures were adequate as of September 30, 2010 to meet the SEC's objectives.

This report is intended solely for the information and use of the members, the Board of Directors, management, the SEC, the Financial Industry Regulatory Authority and other regulatory agencies that rely on Rule 17a-5(g) under the Securities Exchange Act of 1934 in their regulation of registered brokers and dealers, and is not intended to be, and should not be, used by anyone other than these specified parties.

Eisner Amper LLP

Edison, New Jersey November 30, 2010

