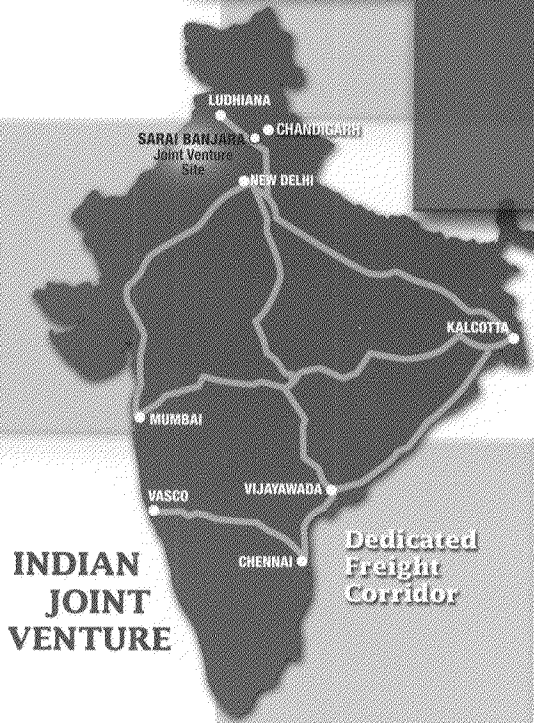
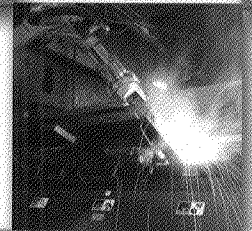
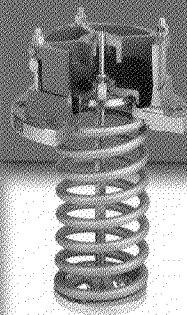
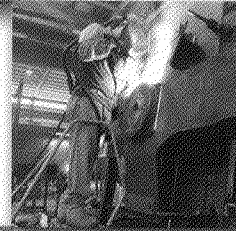
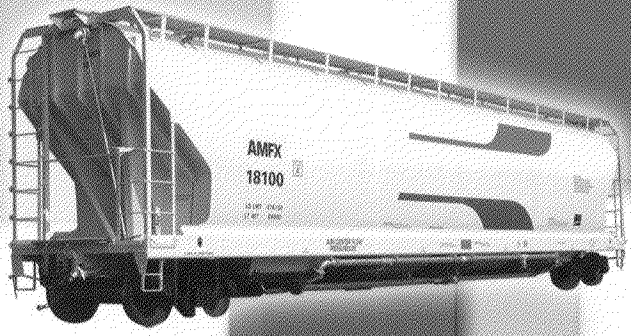
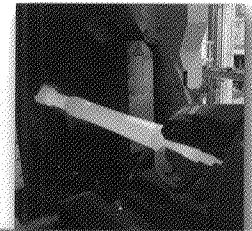
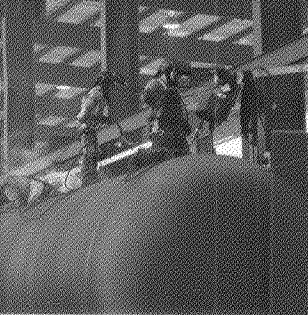


10012684



AMERICAN RAILCAR INDUSTRIES, INC.

2009 Annual Report



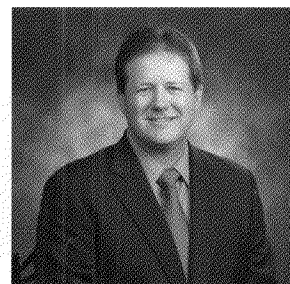
INDIAN JOINT VENTURE

Dedicated Freight Corridor

AGILE • RESPONSIVE • INNOVATIVE

Letter to our Shareholders,

The year 2009 was a very difficult time period for the business as railcar shipments, revenues and earnings were at levels that were about half of our record performance from 2008. Industry activity followed the U.S. economy down quickly as industry deliveries of new railcars were about 65% less than in 2008. For each railcar builder it was a battle for market share and proudly ARI was able to increase market share in each of our core product lines: tank and hopper railcars. I would like to recognize the employees of ARI for their commitment and hard work that led to our respectable performance in difficult market conditions.



With the economy improving, albeit in a slow and deliberate fashion, the market for new railcar construction will remain difficult for 2010. The dark clouds over our industry today are the facts that approximately ¼ of the fleet remains in storage as of this writing and the financial markets to finance new railcar orders are still tight. As in all recoveries, first we see small pockets of activity and this is ongoing with a group of commodities. We currently expect this to strengthen in the near term as the industry begins to return to higher volume levels, especially in the hopper and tank railcar product lines. We are confident that our cost reduction changes of the last few years (wheel and axle assembly, tank head press, axle manufacturing, and other vertical integration parts manufacturing projects) have positioned ARI to be at the forefront of this recovery should it persist.

During the year our repair group completed its fifth expansion project over the last two year period. All of these expansions were the result of listening to our customers and responding to their needs. The last project was a major expansion of our Sarnia, Ontario facility as we expanded the mechanical repair and cleaning functions and added painting and lining capability. The team will continue to seek new opportunities and listen to our customers regarding growth at our current facilities and beyond.

Our joint venture in India continues to make progress as land has been purchased in the state of Punjab, the financing has been secured and the government has awarded us "mega-project" status, which offers numerous incentives to aid the project. Construction has started and our goals going forward are to build prototypes and receive necessary certifications in 2010. International markets continue to strengthen and we will use our resources to execute our strategy, seeking out opportunities to benefit from our experience as a leader in railcar manufacturing.

In the summer of 2009, our axle manufacturing joint venture (AXIS) began production. With the domestic market extremely soft their efforts were focused upon the international market. Within months, the operation became successful and tendered offers from all around the world. With our cost competitiveness secure, as domestic demand improves, we believe this facility will become a solid contributor to the business for this critical component.

Recently we announced a joint venture to form US Railcar for the sale and production of a passenger transit system called diesel-multi unit or DMU. This product is a fully FRA compliant platform and is meant to service both regional commuter and intercity service. With strong support from the federal government there should be several opportunities for this product to be reintroduced back into the transportation system.

The short term future for railcar manufacturing is very dim, but we view the company's long term landscape with enthusiasm. As 2010 unfolds and our team makes progress on the tasks noted above, we view the year as one of growth in diversification and new business opportunities, even though it will not impact our revenues in the near term. Equally, we will continue to pursue growth in our core products with new designs that provide solutions to our customers with hopper and tank railcars, develop further repair and after-market opportunities and seek out other international areas of interest. We have positioned our balance sheet to weather the weak economic activity that is before us, but equally we are positioned strongly to take advantage of opportunities in these distressed economic times. We wish to thank our shareholders, employees, customers and suppliers for your ongoing commitment, confidence and support.

Sincerely,

A handwritten signature in cursive script that reads "James Cowan". The signature is written in dark ink and is positioned above the printed name and title.

James Cowan
President and CEO

SUMMARY FINANCIAL DATA

(In thousands)

	Years Ended December 31,		
	2009	2008	2007
Consolidated statement of operations data:			
Revenues			
Manufacturing operations	\$ 365,329	\$ 757,505	\$ 648,124
Railcar services	58,102	51,301	50,003
Total revenues	<u>423,431</u>	<u>808,806</u>	<u>698,127</u>
Cost of revenue			
Manufacturing operations	(329,025)	(682,744)	(568,023)
Railcar services	(47,015)	(41,653)	(41,040)
Total cost of revenue	<u>(376,040)</u>	<u>(724,397)</u>	<u>(609,063)</u>
Gross profit	47,391	84,409	89,064
Selling, administrative and other	(25,141)	(26,535)	(27,379)
Operating earnings	22,250	57,874	61,685
Interest income	6,613	7,835	13,829
Interest expense	(20,909)	(20,299)	(17,027)
Other income	20,869	3,657	-
(Loss) income from joint venture	(6,797)	718	881
Earnings before income tax expense	22,026	49,785	59,368
Income tax expense	(6,568)	(18,403)	(22,104)
Net earnings	<u>\$ 15,458</u>	<u>\$ 31,382</u>	<u>\$ 37,264</u>
Net earnings per common share - basic	\$ 0.73	\$ 1.47	\$ 1.75
Net earnings per common share - diluted	\$ 0.73	\$ 1.47	\$ 1.74
Weighted average shares outstanding - basic	21,302	21,302	21,274
Weighted average shares outstanding - diluted	21,302	21,302	21,357
Dividends declared per common share	\$ 0.06	\$ 0.12	\$ 0.12
Consolidated balance sheet data (at period end):			
Cash and cash equivalents	\$ 347,290	\$ 291,788	\$ 303,882
Net working capital	374,965	376,106	380,111
Net property, plant and equipment	199,349	206,936	175,166
Total assets	664,364	679,654	654,384
Total liabilities	328,724	364,929	363,396
Total shareholders' equity	335,640	314,725	290,988
Consolidated cash flow data:			
Net cash provided by operating activities	\$ 84,143	\$ 44,603	\$ 60,219
Net cash used in investing activities	(26,842)	(54,110)	(67,434)
Net cash (used in) provided by financing activities	(1,917)	(2,564)	270,164
Effect of exchange rate changes on cash and cash equivalents	118	(23)	11

RECONCILIATION OF NET EARNINGS TO EBITDA AND ADJUSTED EBITDA

(In thousands)

	Twelve months ended		
	December 31,		
	2009	2008	2007
Net earnings	\$ 15,458	\$ 31,382	\$ 37,264
Income tax expense	6,568	18,403	22,104
Interest expense	20,909	20,299	17,027
Interest income	(6,613)	(7,835)	(13,829)
Depreciation	23,405	20,148	14,085
EBITDA	<u>\$ 59,727</u>	<u>\$ 82,397</u>	<u>\$ 76,651</u>
Stock based compensation expense	-	109	1,628
Stock appreciation rights compensation expense (income) ¹	1,174	(47)	299
Other income	(20,858)	(3,657)	-
Adjusted EBITDA	<u>\$ 40,043</u>	<u>\$ 78,802</u>	<u>\$ 78,578</u>

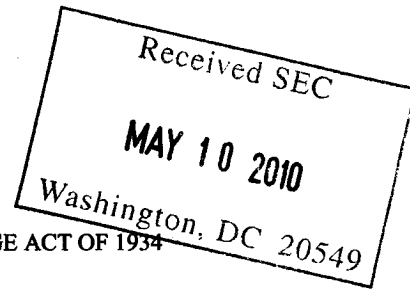
¹ SARs are cash settled at time of exercise

EBITDA represents net earnings before income tax expense, interest expense (income), net of depreciation of property, plant and equipment. The Company believes EBITDA is useful to investors in evaluating ARI's operating performance compared to that of other companies in the same industry. In addition, ARI's management uses EBITDA to evaluate operating performance. The calculation of EBITDA eliminates the effects of financing, income taxes and the accounting effects of capital spending. These items may vary for different companies for reasons unrelated to the overall operating performance of a company's business. EBITDA is not a financial measure presented in accordance with U.S. generally accepted accounting principles (U.S. GAAP). Accordingly, when analyzing the Company's operating performance, investors should not consider EBITDA in isolation or as a substitute for net earnings, cash flows from operating activities or other statements of operations or statements of cash flow data prepared in accordance with U.S. GAAP. Our calculation of EBITDA is not necessarily comparable to that of other similarly titled measures reported by other companies.

Adjusted EBITDA represents EBITDA before stock based compensation expense related to stock options and stock appreciation rights (SARs), and before gains or losses on investments and derivative instruments. We believe that Adjusted EBITDA is useful to investors evaluating our operating performance, and management also uses Adjusted EBITDA for that purpose. The charges related to our grants of stock options are non-cash charges that are excluded from our calculation of EBITDA under our unsecured senior notes. Our SARs (which settle in cash) are revalued each quarter based upon changes in our stock price. Management believes that eliminating the charges associated with our stock based compensation, investments and derivatives allows us and our investors to understand better our operating results independent of financial changes caused by the fluctuating price and value of our common stock, investments and derivative instruments. Adjusted EBITDA is not a financial measure presented in accordance with U.S. GAAP. Accordingly, when analyzing our operating performance, investors should not consider Adjusted EBITDA in isolation or as a substitute for net earnings, cash flows from operating activities or other statements of operations or statements of cash flow data prepared in accordance with U.S. GAAP. Our calculation of Adjusted EBITDA is not necessarily comparable to that of other similarly titled measures reported by other companies.

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K



ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2009

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 000-51728

American Railcar Industries, Inc.
(Exact name of Registrant as Specified in its Charter)

North Dakota
(State or Other Jurisdiction of Incorporation or Organization)

43-1481791
(I.R.S. Employer Identification Number)

100 Clark Street
St. Charles, Missouri 63301
(Address of principal executive offices, including zip code)

Telephone (636) 940-6000

Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act: Common Stock, par value \$.01 per share

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such a shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark if the disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One)

Large Accelerated Filer Accelerated Filer Non-Accelerated Filer Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of the voting stock held by non-affiliates of the registrant as of the last business day or the registrant's most recently completed second fiscal quarter was approximately \$78 million, based on the closing sales price of \$8.26 per share of such stock on The NASDAQ Global Select Market on June 30, 2009.

As of February 26, 2010, as reported on the NASDAQ Global Select Market, there were 21,302,296 shares of common stock, par value \$0.01 per share, of the Registrant outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Parts of the following document are incorporated by reference in Part III of this Form 10-K Report:

(1) Proxy Statement for the Registrant's 2010 Annual Meeting of Shareholders - Items 10, 11, 12, 13 and 14.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

Some of the statements contained in this report are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (Exchange Act). These statements involve known and unknown risks, uncertainties and other factors, which may cause our or our industry's actual results, performance, or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Forward-looking statements include, but are not limited to, statements regarding:

- the impact of the current economic downturn, adverse market conditions and restricted credit markets, and the impact of the continuation of these conditions;
- our reliance upon a small number of customers that represent a large percentage of our revenues and backlog;
- the health of and prospects for the overall railcar industry;
- our prospects in light of the cyclical nature of our business and the current economic environment;
- anticipated trends relating to our shipments, revenues, financial condition or results of operations;
- our ability to manage overhead and production slowdowns;
- the highly competitive nature of the railcar manufacturing industry;
- fluctuating costs of raw materials, including steel and railcar components, and delays in the delivery of such raw materials and components;
- fluctuations in the supply of components and raw materials we use in railcar manufacturing;
- risks associated with potential joint ventures or acquisitions;
- the risk of lack of acceptance of our new railcar offerings by our customers;
- the sufficiency of our liquidity and capital resources;
- anticipated production schedules for our products and the anticipated financing needs, construction and production schedules of our joint ventures;
- the conversion of our railcar backlog into revenues;
- compliance with covenants contained in our unsecured senior notes;
- the impact and anticipated benefits of any acquisitions we may complete;
- the impact and costs and expenses of any litigation we may be subject to now or in the future; and
- the ongoing benefits and risks related to our relationship with Mr. Carl C. Icahn (the chairman of our board of directors and, through Icahn Enterprises L.P. (IELP), our principal beneficial stockholder) and certain of his affiliates.

In some cases, you can identify forward-looking statements by terms such as “may,” “will,” “should,” “could,” “would,” “expects,” “plans,” “anticipates,” “believes,” “estimates,” “projects,” “predicts,” “potential” and similar expressions intended to identify forward-looking statements. Our actual results could be different from the results described in or anticipated by our forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections and may be better or worse than anticipated. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements represent our estimates and assumptions only as of the date of this report. We expressly disclaim any duty to provide updates to forward-looking statements, and the estimates and assumptions associated with them, after the date of this report, in order to reflect changes in circumstances or expectations or the occurrence of unanticipated events except to the extent required by applicable securities laws. All of the forward-looking statements are qualified in their entirety by reference to the factors discussed above and under “Risk Factors” set forth in Part I Item 1A of this report, as well as the risks and

uncertainties discussed elsewhere in this report. We qualify all of our forward-looking statements by these cautionary statements. We caution you that these risks are not exhaustive. We operate in a continually changing business environment and new risks emerge from time to time.

AMERICAN RAILCAR INDUSTRIES, INC.

FORM 10-K

TABLE OF CONTENTS

	<u>PAGE</u>
PART I	
Item 1. Business	5
Item 1A. Risk Factors	11
Item 1B. Unresolved Staff Comments	21
Item 2. Properties	21
Item 3. Legal Proceedings	23
Item 4. Reserved	23
PART II	
Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	23
Item 6. Selected Consolidated Financial Data	25
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations	27
Item 7A. Quantitative and Qualitative Disclosures About Market Risk	39
Item 8. Financial Statements and Supplementary Data	40
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	80
Item 9A. Controls and Procedures	80
PART III	
Item 10. Directors, Executive Officers and Corporate Governance of the Registrant	80
Item 11. Executive Compensation	81
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	81
Item 13. Certain Relationships and Related Transactions, and Director Independence	81
Item 14. Principal Accountant Fees and Services	81
PART IV	
Item 15. Exhibits and Financial Statement Schedules	81
SIGNATURES	82

AMERICAN RAILCAR INDUSTRIES, INC.
FORM 10-K

PART I

Item 1: Business

INTRODUCTION

We are a leading North American designer and manufacturer of hopper and tank railcars. We also repair and refurbish railcars, provide fleet management services and design and manufacture certain railcar and industrial components. We provide our railcar customers with integrated solutions through a comprehensive set of high quality products and related services.

Our primary customers include companies that purchase railcars for lease by third parties, or leasing companies, industrial companies and those that use railcars for freight transport, or shippers, and Class I railroads. In servicing this customer base, we believe our integrated railcar repair, refurbishment and fleet management services and our railcar components manufacturing business help us further penetrate the general railcar manufacturing market. These products and services provide us with cross-selling opportunities and insights into our customers' railcar needs that we use to improve our products and services and enhance our reputation.

We operate in two reportable segments: manufacturing operations and railcar services. Manufacturing operations consist of railcar manufacturing and railcar and industrial component manufacturing. Railcar services consists of railcar repair, refurbishment and fleet management services. Financial information about our business segments for the years ended December 31, 2009, 2008 and 2007 is set forth in Note 21 of our Consolidated Financial Statements.

We were incorporated in Missouri in 1988, reincorporated in Delaware in January 2006 and reincorporated again in North Dakota in June 2009. Unless the context otherwise requires, references to "our company," "we," "us" and "our," refer to us and our consolidated subsidiaries and our predecessors.

ADDITIONAL INFORMATION

Our principal executive offices are located at 100 Clark Street, Saint Charles, Missouri 63301, our telephone number is (636) 940-6000 and our internet website is located at <http://www.americanrailcar.com>.

We are a reporting company and file annual, quarterly, special reports, proxy statements and other information with the Securities and Exchange Commission (SEC). You may read and copy these materials at the Public Reference Room maintained by the SEC at Room 1580, 100 F Street N.E., Washington, D.C. 20549. You may call the SEC at 1-800-SEC-0330 for more information on the operation of the public reference room. The SEC maintains an Internet site at <http://www.sec.gov> that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC. Copies of our annual, quarterly, special reports, Audit Committee Charter, Code of Business Conduct and Code of Ethics for Senior Financial Officers are available on our web site at <http://www.americanrailcar.com> or free of charge by contacting our Investor Relations Department at American Railcar Industries, Inc., 100 Clark Street, Saint Charles, Missouri, 63301.

ARI®, Pressureaide®, CenterFlow® and our railcar logo are our U.S. registered trademarks. Each trademark, trade name or service mark of any other company appearing in this report belongs to its respective holder.

OUR HISTORY

Since our formation in 1988, we have grown our business from being a small provider of railcar components and maintenance services to one of North America's leading integrated providers of railcars, railcar components, railcar maintenance services and fleet management services.

At our Paragould, Arkansas manufacturing complex, we primarily manufacture hopper railcars, but have the ability to manufacture many other types of railcars. At our Marmaduke, Arkansas manufacturing complex, we primarily manufacture tank railcars, but have the ability to produce other railcar types. We are currently performing railcar repair and refurbishment at these manufacturing complexes.

Our operations now include three railcar assembly, sub-assembly and fabrication complexes, three railcar and industrial component manufacturing facilities, six railcar repair plants and four mobile repair facilities. Our services business has grown

to include online access by customers, remote fleet management, expanded painting, lining and cleaning offerings, regulatory consulting and engineering support.

We are party to four joint ventures. Our Ohio Castings Company, LLC (Ohio Castings) joint venture is able to manufacture various railcar parts for distribution to third parties and the joint venture partners but was temporarily idled in June 2009 due to the weak railcar market. We own a one-third interest in Ohio Castings through our wholly owned subsidiary, Castings, LLC (Castings). In 2007, we participated in the formation of Axis, LLC (Axis HoldCo), a joint venture that manufactures and sells axles to the joint venture partners for use and distribution both domestically and internationally. Axis began production in the third quarter of 2009. Through our wholly-owned subsidiary, ARI Component Venture, LLC (ARI Component), we had a 41.6% ownership interest at December 31, 2009 in Axis HoldCo, which in turn has a 100.0% interest in Axis Operating Company, LLC (Axis), a limited liability company. In 2008, we participated in the formation of Amtek Railcar Industries Private Limited (ARIPL), a joint venture to manufacture and sell railcars for distribution to third parties in India following the construction of a manufacturing facility. We own a 50.0% interest in ARIPL through our wholly-owned subsidiary, American Railcar Mauritius I, and its wholly-owned subsidiary, American Railcar Mauritius II. In February 2010, through our wholly-owned subsidiary, ARI DMU LLC, we formed US Railcar Company LLC (USRC), a joint venture that we expect will design, manufacture and sell Diesel Multiple Units (DMUs) to public transit authorities and communities upon order. DMUs are self-propelled passenger railcars in both single- and bi-level configurations. We believe that our involvement in these joint ventures allows us to expand into developing markets and further vertically integrate our supply chain.

OUR PRODUCTS AND SERVICES

We design and manufacture special, customized and general purpose railcars and a wide range of components primarily for the North American railcar and industrial markets. We also support the railcar industry through a variety of integrated railcar services, including repair, maintenance, consulting, engineering and fleet management services.

Manufacturing Operations

We primarily manufacture two types of railcars, hopper railcars and tank railcars, but have the ability to produce additional railcar types. We also manufacture various components for railcar and industrial markets.

Hopper railcars

We manufacture both general service and specialty hopper railcars at our Paragould complex. All of our hopper railcars may be equipped with varying combinations of hatches, discharge outlets and protective coatings to provide our customers with a railcar designed to perform in precise operating environments. The flexible nature of our hopper railcar design allows it to be quickly modified to suit changing customer needs. This flexibility can continue to provide value after the initial purchase because our railcars may be converted for reassignment to other services.

Our hopper railcars are specifically designed for shipping a variety of dry bulk products, from light density products, such as plastic pellets, to high density products, such as cement. Depending upon the equipment on the railcars, they can operate in a gravity, positive pressure or vacuum pneumatic unloading environment. Since its introduction, we have improved our CenterFlow® line of hopper railcars to provide protection for a wide range of dry bulk products and to enhance the associated loading, unloading and cleaning processes. Examples of these improvements include new designs of the shape of the railcars, joint designs, outlet mounting frames, loading hatches and discharge outlets, which enhance the cargo loading and unloading processes.

We have several versions of our hopper railcar that target specific customers and specific loads, including:

- *Grain Railcars.* These railcars are a large group of hopper railcars within our general service hopper railcar product offering. These grain railcars service the food markets, starch markets and energy markets. For example, these railcars carry shipments of grain to animal feedstock processing plants, grain mills and ethanol facilities.
- *Cement Railcars.* Cement loads are heavier than many other loads of comparable volume, and therefore cement railcars are smaller to compensate for the weight. Consequently, we can build more cement hopper railcars per day than we can any other hopper railcar that we manufacture.
- *Plastic Pellet Railcars.* These railcars are designed to transport, load and unload plastic pellets under precise specifications to preserve the purity of the load. Slight imperfections in the railcars transporting such goods or in the components that load and unload them can ruin an entire load. If plastic pellets within a load become tainted, the imperfection will likely persist during the conversion of the plastic pellets into end-products. Examples of such cargo would be food grade plastic pellets used in the production of food and medical product containers.

- **Pressureaide® Railcars.** Our Pressureaide® railcar is targeted towards the bulk powder markets. Pressureaide® railcars typically handle products such as clays, industrial and food grade starches and flours. They operate with internal pressures up to 14.5 pounds per square inch, which expedites unloading, and are equipped with several safety devices, such as pressure relief valves and a rupture disc.

Tank railcars

We manufacture non-pressure and high pressure tank railcars at our Marmaduke complex. Our tank railcars are designed to enable the handling of a variety of commodities including petroleum products, ethanol, asphalt, vegetable oil, corn syrup and other food products. Our high pressure tank railcars transport products that require a pressurized state due to their liquid, semi-gaseous or gaseous nature, including chlorine, anhydrous ammonia, liquid propane and butane. Our pressure tank railcars feature a thicker pressure retaining inner shell that is separated from a jacketed outer shell by layers of insulation, thermal protection or both. Our pressure tank railcars are made from specific grades of normalized steel that are selected for toughness and ease of welding. Most of our tank railcars feature a sloped bottom tank that improves the flow rate of the shipped product and provides improved drainage. Many of our tank railcars feature coils that are steam-heated to decrease cargo viscosity, which improves the transported product's flow rate and speeds unloading. We can alter the design of our tank railcars to address specific customer requirements.

Other railcar types

We have the ability to produce other railcar types including intermodal, gondola and aluminum coal railcars with bottom and rotary discharge.

Component manufacturing

In addition to manufacturing railcars, we also manufacture custom and standard railcar components. Our products include tank railcar components and valves, tank heads, discharge outlets for hopper railcars, manway covers and valve body castings, outlet components and running boards for industrial and railroad customers and hitches for the intermodal market. We use these components in our own railcar manufacturing and sell certain of these products to third parties, including our competitors.

We also manufacture aluminum and special alloy steel castings that we sell primarily to industrial customers. These products include castings for the trucking, construction, mining and oil and gas exploration markets, as well as finished, machined aluminum castings and other custom machined products.

Railcar Services

Our primary railcar services are repair, refurbishment and fleet management services. Our primary customers for these services are leasing companies and shippers. We can service the entire railcar fleets of our customers, including railcars manufactured by other companies. Our railcar services provide us insight into our customers' railcar needs that we can use to improve our products. These services also may create new customer relationships and enhance relationships with our existing customers.

Repair and refurbishment

Our repair and refurbishment services include light and heavy railcar repairs, exterior painting, interior lining application and cleaning, tank and safety valve testing, railcar inspections, wheel replacement and conversion or reassignment of railcars from one purpose to another. We support our railcar repair and refurbishment services customers through a combination of full service repair shops, mobile repair units and mini-shop locations. Our repair shops, like our manufacturing facilities, are strategically located near major rail lines used by our customers and suppliers and close to some of the major industries we serve.

Fleet management

Some of the principal features of our fleet management services business include maintenance planning, engineering services, field engineering services, regulatory compliance, mileage audit, rolling stock taxes and online service access.

SALES AND MARKETING

We utilize an integrated marketing and sales effort to coordinate relationships in our manufacturing and services operations. We sell and market our products in North America through our sales and marketing staff, including sales representatives who

sell directly to customers, catalogs through which our customers have access to our railcar and industrial components, and our website, through which customers can order specialty components. Our marketing activities also include participation in trade shows, participation in industry forums and distribution of sales literature.

In 2009, sales to our top ten customers accounted for approximately 89.0% of our revenues. In 2009, our top three customers CIT Group/Equipment Financing, Inc. (CIT), American Railcar Leasing LLC (ARL) and GATX Corporation accounted for approximately 36.5%, 28.2% and 19.7% of our consolidated revenues, respectively. ARL is an affiliate of Mr. Carl C. Icahn, the chairman of our board of directors and, through IELP, our principal beneficial stockholder.

BACKLOG

We define backlog as the number and sales value of railcars that our customers have committed in writing to purchase from us that have not been recognized as revenues. Our total backlog as of December 31, 2009 and 2008 was \$49.5 million and \$373.1 million, respectively. We estimate that approximately 100.0% of our December 31, 2009, backlog will be converted to revenues during 2010. Included in the railcar backlog at December 31, 2009 was \$33.8 million of railcars to be sold to our affiliate, ARL. Customer orders may be subject to requests for delays in deliveries, inspection rights and other customary industry terms and conditions, which could prevent or delay backlog from being converted into revenues.

The following table shows our reported railcar backlog, and estimated future revenue value attributable to such backlog, at the end of the period shown. The reported backlog includes railcars relating to purchase obligations based upon an assumed product mix consistent with past orders. Changes in product mix from what is assumed would affect the dollar amount of our backlog.

	Years ended December 31,	
	2009	2008
Railcar backlog at January 1	4,240	11,930
New railcars delivered	(3,690)	(7,970)
New railcar orders	-	280
Railcar backlog at December 31	<u>550</u>	<u>4,240</u>
Estimated railcar backlog value at end of period (in thousands) ⁽¹⁾	\$ 49,501	\$ 373,062

- (1) Estimated backlog value reflects the total revenues expected to be attributable to the backlog reported at the end of the particular period as if such backlog were converted to actual revenues. Estimated backlog reflects known price adjustments for material cost changes but does not reflect a projection of any future material price adjustments that are provided for in customer contracts.

Historically, we have experienced little variation between the number of railcars ordered and the number of railcars actually delivered, however, our backlog is not necessarily indicative of our future results of operations. Our backlog includes commitments under multi-year purchase and sale agreements. Under these agreements, the customers have agreed to buy a minimum number of railcars from us and typically may choose to satisfy their purchase obligations from among a variety of railcars described in the agreements. As delivery dates could be extended on certain orders, we cannot guarantee that our reported railcar backlog will convert to revenue in any particular period, if at all, nor can we guarantee that the actual revenue from these orders will equal our reported backlog estimates or that our future revenue efforts will be successful.

SUPPLIERS AND MATERIALS

Our business depends on the adequate supply of numerous railcar components, such as railcar wheels, brakes, sideframes, axles, bearings, yokes, tank railcar heads, bolsters and other heavy castings, and raw materials, such as steel and normalized steel plate, used in the production of railcars. Due to our vertical integration efforts, including our involvement in joint ventures, we have the current capability to produce axles, tank railcar heads and assemble wheel sets along with numerous other railcar components.

The cost of raw materials and railcar components represents approximately 80.0% to 85.0% of the direct manufacturing costs of most of our railcar product lines. Our railcar manufacturing contracts contain provisions for price adjustments that track fluctuations in the prices of certain raw materials and railcar components, including steel, so that increases in our manufacturing costs caused by increases in the prices of these raw materials and components are passed on to our customers. Conversely, if the price of those materials or components decreases, a discount is applied to reflect the decrease in cost.

Our customers often specify particular railcar components and the suppliers of such components. We continually monitor inventory levels to ensure adequate support of production.

In 2009, no single supplier accounted for more than 14.6% of our total purchases and our top ten suppliers accounted for 57.5% of our total purchases. During 2009, ACF Industries LLC (ACF), a company controlled by Mr. Carl C. Icahn, the chairman of our board of directors and, through IELP, our principal beneficial stockholder IELP, supplied us with various railcar components. See Note 20 to our Consolidated Financial Statements for further information on our agreements with ACF.

Steel

We use hot rolled steel coils, as-rolled steel plate and normalized steel plate to manufacture railcars. There are only two domestic suppliers of the form and size of normalized steel plate that we need for our manufacturing operations, and these suppliers are our only source of this product. We can acquire hot rolled steel coils and as-rolled steel plate from other suppliers. Normalized steel plate is a special form of heat-treated steel that is stronger and is more resistant to puncture than as-rolled steel plate. Normalized steel plate is required by Federal regulations to be used in tank railcars carrying certain types of hazardous cargo, including liquefied petroleum gas. We use normalized steel plate in the production of many of our tank railcars.

Castings

Heavy castings we use in our railcar manufacturing primarily include bolsters, sideframes, couplers and yokes. These castings form part of the truck assemblies upon which railcars are mounted. We obtained a significant portion of our castings requirements from our joint venture, Ohio Castings, until production was temporarily idled in June 2009. When production idled, we began purchasing all of our castings requirements from third party vendors.

Wheels and brakes

In the past, there have been supply constraints and shortages of wheels and brakes used in railcars. Currently, there are a limited number of domestic suppliers for each of these components. In the past, we have also imported some wheels. We also obtain limited quantities of refurbished wheels from scrapped railcars.

Axles

Axles have historically been capacity constrained critical components of manufacturing railcars with only two suppliers. Our joint venture, Axis, produces railcar axles and supplies all of our requirements for new axles.

COMPETITION

The railcar manufacturing industry has historically been extremely competitive and has become even more so due to the current economic environment driven by increased pricing pressures from customers. We compete primarily with Trinity Industries, Inc. (Trinity) and National Steel Car Limited in the hopper railcar market and with Trinity, The Greenbrier Companies, Inc. (GBX) and Union Tank Car Company in the tank railcar market. Competitors have and may continue to expand their capabilities into our focused railcar markets.

We face intense competition in our other markets as well. Our competition for the sale of railcar components includes our competitors in the railcar manufacturing market as well as a concentrated group of companies whose primary business focus is the production of one or more specialty components. We compete with numerous companies in our railcar services businesses, ranging from companies with greater resources than we have to small, local companies.

In addition to price, competition in all of our markets is based on quality, reputation, reliability of delivery, customer service and other factors.

INTELLECTUAL PROPERTY

We believe that manufacturing expertise, the improvement of existing technology and the development of new products may be more important than patent protection in establishing and maintaining a competitive advantage. Nevertheless, we have obtained several patents and will continue to make efforts to obtain patents, when available, in connection with our product development and design activities.

EMPLOYEES

As of December 31, 2009, we had 1,335 full-time employees in various locations throughout the United States and Canada of which 17.2% were covered by domestic collective bargaining agreements at two of our repair facilities and at our Texas steel foundry and components manufacturing facility. One of these collective bargaining agreements covering 3.2% of our full-time employees expires in September 2010. We were also party to a collective bargaining agreement at our idled Milton, Pennsylvania repair facility. However, a consent award of \$0.1 million was agreed upon and paid in the first quarter of 2009 resulting in early termination of this collective bargaining agreement.

REGULATION

The Federal Railroad Administration, or FRA, administers and enforces U.S. Federal laws and regulations relating to railroad safety. These regulations govern equipment and safety compliance standards for railcars and other rail equipment used in interstate commerce. The Association of American Railroads, or AAR, promulgates a wide variety of rules and regulations governing safety and design of equipment, relationships among railroads with respect to railcars in interchange and other matters. The AAR also certifies railcar manufacturers and component manufacturers that provide equipment for use on railroads in the United States. New products must generally undergo AAR testing and approval processes. Because of these regulations, we must maintain certifications with the AAR as a railcar manufacturer, and products that we sell must meet AAR and FRA standards. We must comply with the rules of the U.S. Department of Transportation, or DOT, and we are subject to oversight by Transport Canada that also requires certification. To the extent that we expand our business internationally, we will increasingly be subject to the regulations of other non-U.S. jurisdictions.

ENVIRONMENTAL MATTERS

We are subject to comprehensive Federal, state, local and international environmental laws and regulations relating to the release or discharge of materials into the environment, the management, use, processing, handling, storage, transport or disposal of hazardous materials and wastes, or otherwise relating to the protection of human health and the environment. These laws and regulations expose us to liability for the environmental condition of our current or formerly owned or operated facilities and our own negligent acts, and also may expose us to liability for the conduct of others or for our actions that complied with all applicable laws at the time these actions were taken. In addition, these laws may require significant expenditures to achieve compliance, and are frequently modified or revised to impose new obligations. Civil and criminal fines and penalties and other sanctions may be imposed for non-compliance with these environmental laws and regulations. Our operations that involve hazardous materials also raise potential risks of liability under the common law.

Environmental operating permits are, or may be, required for our operations under these laws and regulations. These operating permits are subject to modification, renewal and revocation. We regularly monitor and review our operations, procedures and policies for compliance with permits, laws and regulations. Despite these compliance efforts, risk of environmental liability is inherent in the operation of our businesses, as it is with other companies engaged in similar businesses. We are involved in investigation and remediation activities at a property that we now own to address historic contamination and potential contamination by third parties. We are also involved with a state agency in the cleanup of this site under these laws. These investigations are in process but it is too early to be able to make a reasonable estimate, with any certainty, of the timing and extent of remedial actions that may be required, and the costs that would be involved in such remediation. Substantially all of the issues identified relate to the use of this property prior to its transfer to us in 1994 by ACF and for which ACF has retained liability for environmental contamination that may have existed at the time of transfer to us. ACF has also agreed to indemnify us for any cost that might be incurred with those existing issues. However, if ACF fails to honor its obligations to us, we would be responsible for the cost of such remediation. In connection with its ongoing obligations, ACF, in consultation with us, is investigating and, as appropriate, remediating the site that it transferred to us.

We believe that our operations and facilities are in substantial compliance with applicable laws and regulations and that any noncompliance is not likely to have a material adverse effect on our operations or financial condition.

Future events, such as new environmental regulations or changes in or modified interpretations of existing laws and regulations or enforcement policies, or further investigation or evaluation of the potential health hazards of products or business activities, may give rise to additional compliance and other costs that could have a material adverse effect on our financial conditions and operations. In addition, we have historically conducted investigation and remediation activities at properties that we own to address historic contamination. To date, such costs have not been material. Although we believe we have satisfactorily addressed all known material contamination through our remediation activities, there can be no assurance that these activities have addressed all historic contamination. The discovery of past contamination or the release of hazardous substances into the environment at our current or formerly owned or operated facilities could require us in the future to incur investigative or remedial costs or other liabilities that could be material or that could interfere with the operation of our business.

In addition to environmental laws, the transportation of commodities by railcar raises potential risks in the event of a derailment or other accident. Generally, liability under existing law in the United States for a derailment or other accident depends on the negligence of the party, such as the railroad, the shipper or the manufacturer of the railcar or its components. However, for hazardous commodities being shipped, strict liability concepts may apply.

Item 1A: Risk Factors

RISKS RELATED TO OUR BUSINESS

The highly cyclical nature of the railcar industry and restricted credit markets may result in lower revenues during economic downturns.

The North American railcar market has been, and we expect it to continue to be highly cyclical. The recent worldwide financial turmoil and associated economic downturn has adversely affected the overall railcar industry as well as sales of our railcars and other products and has caused us to slow our production rates significantly. For example, over approximately the past two and a half years, we have experienced a decrease in demand and an increase in pricing pressures in our railcar markets, and over the past three years our new railcar orders have declined from approximately 2,510 in 2007, to approximately 280 in 2008 and none in 2009. We estimate that approximately 100.0% of our December 31, 2009, backlog will be converted to revenues during 2010 and, as a result, an inability by us to obtain new orders would have a material adverse effect on our business and financial condition. We anticipate that the current economic downturn is likely to continue to adversely affect sales of our railcars and other products and we expect our shipments and revenues to significantly decrease in 2010 from 2009. We cannot assure you that these conditions will improve soon, if at all. Downturns in part or all of the railcar manufacturing industry may continue to occur in the future, resulting in decreased demand for our products and services.

Most of the end users of our railcars acquire them through leasing arrangements with our leasing company customers. The current economic environment and restricted credit markets have resulted in stricter borrowing conditions and, in some cases, higher interest rates for new borrowings, either of which could increase the cost of or potentially deter new leasing arrangements. These factors could cause our leasing company customers to purchase fewer railcars. In addition, the slow-down of the United States economy has reduced and may continue to reduce requirements for the transport of products carried by the railcars we manufacture. These factors have resulted and may continue to result in decreased demand and increased pricing pressures on the sales of railcars. Sales of other of our industrial products also have been and may continue to be adversely affected by the slowdown in industrial output, as well. All of these factors could have a material adverse effect on our business, financial condition and results of operations.

We depend upon a small number of customers that represent a large percentage of our revenues. The loss of any single significant customer, a reduction in sales to any such significant customer or any such significant customer's inability to pay us in a timely manner could have a material adverse effect on our business, financial condition and results of operations.

Railcars are typically sold pursuant to large, periodic orders, and therefore, a limited number of customers typically represent a significant percentage of our railcar sales in any given year. Our top ten customers based on revenues represented, in the aggregate, approximately 89.0%, 90.7% and 87.9% of our total consolidated revenues in 2009, 2008 and 2007, respectively. Moreover, our top three customers based on revenues represented, in the aggregate, approximately 84.4%, 82.0% and 80.1% of our total consolidated revenues in 2009, 2008 and 2007, respectively. In addition, one of our affiliated customers accounted for 68.3% of our backlog as of December 31, 2009. The loss of any significant portion of our sales to any major customer, the loss of a single major customer or a material adverse change in the financial condition of any one of our major customers could have a material adverse effect on our business, financial condition and financial results. If one of our significant customers was unable to pay due to financial conditions, it could materially adversely affect our business, financial condition and results of operations.

We operate in a highly competitive industry and we may be unable to compete successfully, which would materially adversely affect our results of operations.

We face intense competition in all of our markets. In our railcar manufacturing business we have three primary competitors. Certain of our competitors have recently expanded their capabilities into our focused railcar markets. Any of these competitors may, from time to time, have greater resources than we do. Some railcar manufacturers produce railcars primarily for use in their own railcar leasing operations, competing directly with leasing companies, some of which are our largest customers. Our current competitors may increase their participation, or new competitors may enter into the railcar markets in which we compete. Strong competition within the industry, which has been exacerbated by the recent economic downturn, has led to

pricing pressures and could limit our ability to maintain or increase prices or obtain better margins on our railcars. These pressures may intensify if consolidation among our competitors occurs. If we produce any types of railcars other than what we currently produce, we will be competing with other manufacturers that may have more experience with that railcar type.

New competitors, or alliances among existing competitors, may emerge in the railcar components industry and rapidly gain market share. We compete with numerous companies in our railcar fleet management and railcar repair services businesses, ranging from companies with greater resources than we have to small, local companies.

Technological innovation by any of our existing competitors, or new competitors entering any of the markets in which we do business, could put us at a competitive disadvantage and could cause us to lose market share. Increased competition for the sales of our railcars, our fleet management and repair services and our railcar components could result in price reductions, reduced margins and loss of market share, which could materially adversely affect our prospects, business, financial condition and results of operations.

The level of our reported railcar backlog may not necessarily indicate what our future revenues will be and our actual revenues may fall short of the estimated revenue value attributed to our railcar backlog.

We define backlog as the number of railcars, and the revenue value in dollars attributed to these railcars, to which our customers have committed in writing to purchase from us that have not yet been recognized as revenues. Our competitors may not define railcar backlog in the same manner as we do, which could make comparisons of our railcar backlog with theirs misleading. Customer orders may be subject to requests for delays in deliveries, inspection rights and other customary industry terms and conditions, which could prevent or delay our railcar backlog from being converted into revenues. Our reported railcar backlog may not be converted into revenues in any particular period, if at all, and the actual revenues from such sales may not equal our reported estimates of railcar backlog value.

The cost of raw materials and components that we use to manufacture railcars, particularly steel, are subject to escalation and surcharges and could increase. Any increase in these costs or delivery delays of these raw materials may materially adversely affect our business, financial condition and results of operations.

The cost of raw materials, including steel, and components, including scrap metal, used in the production of our railcars, represents approximately 80.0% to 85.0% of our manufacturing costs. We have provisions in our current railcar manufacturing contracts that allow us to pass on to our customers, price fluctuations in and surcharges related to certain raw materials, including steel, as well as certain components. We may not be able to pass on price increases to our customers in the future, which could adversely affect our operating margins and cash flows. Any fluctuations in the price or availability of steel, or any other material or component used in the production of our railcars, may have a material adverse effect on our business, financial condition and results of operations. Such price increases could reduce demand for our railcars. As customers may not accept contracts with price adjustment clauses in the future, we may lose railcar orders or enter into contracts with fixed pricing provisions or other less favorable contract terms, any of which could have a material adverse effect on our business, financial condition and results of operations.

If any of our raw material or component suppliers were unable to continue their businesses or were to seek bankruptcy relief, the availability or price of the materials we use could be adversely affected. Deliveries of our raw materials and components may also fluctuate depending on various factors including supply and demand for the raw material or component, or governmental regulation relating to the raw material or component, including regulation relating to importation.

Fluctuations in the supply of components and raw materials we use in manufacturing railcars, which are often only available from a limited number of suppliers, could cause production delays or reductions in the number of railcars we manufacture, which could materially adversely affect our business, financial condition and results of operations.

Our railcar manufacturing business depends on the adequate supply of numerous railcar components, such as railcar wheels, axles, brakes, tank railcar heads, sideframes, bearings, yokes, bolsters and other heavy castings. Some of these components are only available from a limited number of domestic suppliers. Strong demand can cause industry-wide shortages of many critical components as reliable suppliers could reach capacity production levels. Supply constraints in our industry are exacerbated because, although multiple suppliers may produce certain components, railcar manufacturing regulations and the physical capabilities of manufacturing facilities restrict the types and sizes of components and raw materials that manufacturers may use. In addition, we do not carry significant inventories of certain components and procure many of our components on an as needed basis. In the event that our suppliers of railcar components and raw materials were to stop or reduce the production of railcar components and raw materials that we use, or refuse to do business with us for any reason, our business would be disrupted. Our inability to obtain components and raw materials in required quantities or of acceptable quality could result in significant delays or reductions in railcar shipments and could materially or adversely affect our operating results.

If any of our significant suppliers of railcar components were to shut down operations, our business and financial results could be affected as we may incur substantial delays and significant expense in finding alternative sources. The quality and reliability of alternative sources may not be the same and these alternative sources may charge significantly higher prices.

We may pursue joint ventures or acquisitions that involve inherent risks, any of which may cause us not to realize anticipated benefits and we may have difficulty integrating the operations of any companies that we acquire, or joint ventures that we form, which may adversely affect our results of operations.

We may not be able to successfully identify suitable joint venture or acquisition opportunities or complete any particular joint venture, acquisition, business combination or other transaction on acceptable terms. Our identification of suitable joint ventures opportunities and acquisition candidates and the integration of acquired business operations involve risks inherent in assessing the values, strengths, weaknesses, risks and profitability of these opportunities. This includes their effects on our business, diversion of our management's attention and risks associated with unanticipated problems or unforeseen liabilities and may require significant financial resources that could otherwise be used for the ongoing development of our business.

The difficulties of integration may be increased by the necessity of coordinating geographically dispersed organizations, integrating personnel with disparate business backgrounds and combining different corporate cultures. These difficulties could be further increased to the extent we pursue joint venture or acquisition opportunities internationally or in new railcar markets, where we do not have significant experience, such as our joint venture in India and our USRC joint venture. In addition, we may not be effective in retaining key employees or customers of the combined businesses. We may face integration issues pertaining to the internal controls and operations functions of the acquired companies and we may not realize cost efficiencies or synergies that we anticipated when selecting our acquisition candidates. In addition, we may experience managerial or other conflicts with our joint venture partners. Any of these items could adversely affect our results of operations.

Our failure to identify suitable joint venture or acquisition opportunities may restrict our ability to grow our business. If we are successful in pursuing future joint ventures or acquisitions, we may be required to expend significant funds, incur additional debt or issue additional securities, which may materially adversely affect our results of operations and be dilutive to our stockholders. If we spend significant funds or incur additional debt, our ability to obtain financing for working capital or other purposes could decline and we may be more vulnerable to economic downturns and competitive pressures.

If any of our joint ventures generate significant losses, it could adversely affect our financial results. For example, if our Axis joint venture is unable to operate as anticipated, incurs significant losses or otherwise is unable to honor its obligation to us under the Axis loan, our financial results or financial position could be adversely impacted. We have financial guarantees associated with obligations of our Ohio Castings joint venture and if that joint venture fails to honor those obligations for any reason, our obligation to satisfy those guarantees could materially adversely affect our financial position.

Our failure, or the failure of our joint ventures, to complete capital expenditure projects on time and within budget, or the failure of these projects, once constructed, to operate as anticipated could materially adversely affect our business, financial condition and results of operations.

Construction plans we may have from time to time, and the current and any future construction plans of our joint ventures are subject to a number of risks and contingencies over which we may have little control and that may adversely affect the cost and timing of the completion of those projects, or the capacity or efficiencies of those projects once constructed. If these capital expenditure projects do not achieve the results anticipated, we may not be able to satisfy our operational goals on a timely basis, if at all. If we or our joint ventures are unable to complete the construction of any of such capital expenditure projects on time or within budget, or if those projects do not achieve the capacity or efficiencies anticipated our business, financial condition and results of operations could be materially and adversely affected. For example, if our ARIPL or USRC joint ventures are unable to start up operations effectively and in a timely manner or incur significant losses at the onset of operations, our financial results or financial position could be adversely impacted.

If we lose any of our executive officers or key employees, our operations and ability to manage the day-to-day aspects of our business may be materially adversely affected.

Our future performance will substantially depend on our ability to retain and motivate our executive officers and key employees, both individually and as a group. If we lose any of our executive officers or key employees, which have many years of experience with our company and within the railcar industry and other manufacturing industries, or are unable to recruit qualified personnel, our ability to manage the day-to-day aspects of our business may be materially adversely affected. As a result of less demand and increased competition for some of our railcar products, we have implemented production slowdowns and are managing our overhead costs in order to improve our manufacturing efficiencies. We may lose the services of key

employees due to production slowdowns or otherwise, we may not be able to rehire such personnel, and suitable new key employees may not be available, if and when our production needs later increase. The loss of the services of one or more of our executive officers or key employees, who also have strong personal ties with customers and suppliers, could have a material adverse effect on our business, financial condition and results of operations. We do not currently maintain “key person” life insurance.

Equipment failures, delays in deliveries or extensive damage to our facilities, particularly our railcar manufacturing complexes in Paragould or Marmaduke, Arkansas, could lead to production or service curtailments or shutdowns.

An interruption in manufacturing capabilities at our complexes in Paragould or Marmaduke or at any of our component manufacturing facilities, whether as a result of equipment failure or any other reason, could reduce, prevent or delay production of our railcars or railcar and industrial components, which could alter the scheduled delivery dates to our customers and affect our production schedule. This could result in the termination of orders, the loss of future sales and a negative impact to our reputation with our customers and in the railcar industry, all of which could materially adversely affect our business and results of operations.

All of our facilities are subject to the risk of catastrophic loss due to unanticipated events, such as fires, earthquakes, explosions, floods, tornados or weather conditions. We may experience plant shutdowns or periods of reduced production as a result of equipment failures, loss of power, delays in equipment deliveries, or extensive damage to any of our facilities, which could have a material adverse effect on our business, results of operations or financial condition.

Uncertainty surrounding acceptance of our new railcar offerings by our customers, and costs associated with those new offerings, could materially adversely affect our business.

Our strategy depends in part on our continued development and sale of new railcar designs to expand or maintain our market share in our current railcar markets and new railcar markets. Any new or modified railcar design that we develop may not gain widespread acceptance in the marketplace and any such product may not be able to compete successfully with existing railcar designs or new railcar designs that may be introduced by our competitors. Furthermore, we may experience significant initial costs of production of new railcar product lines related to training, labor and operating inefficiencies. To the extent that the total costs of production significantly exceed our anticipated costs of production, we may incur a loss on our sale of new railcar product lines.

We are subject to a variety of environmental, health and safety laws and regulations and the cost of complying, or our failure to comply, with such requirements may have a material adverse effect on our business, financial condition and results of operations.

We are subject to a variety of Federal, state and local environmental laws and regulations relating to the release or discharge of materials into the environment; the management, use, processing, handling, storage, transport or disposal of hazardous materials; or otherwise relating to the protection of public and employee health, safety and the environment. These laws and regulations expose us to liability for the environmental condition of our current or formerly owned or operated facilities, and may expose us to liability for the conduct of others or for our actions that complied with all applicable laws at the time these actions were taken. They may also expose us to liability for claims of personal injury or property damage related to alleged exposure to hazardous or toxic materials. Despite our intention to be in compliance, we cannot guarantee that we will at all times comply with all such requirements. The cost of complying with these requirements may also increase substantially in future years. If we violate or fail to comply with these requirements, we could be fined or otherwise sanctioned by regulators. In addition, these requirements are complex, change frequently and may become more stringent over time, which could have a material adverse effect on our business.

Our failure to maintain and comply with environmental permits that we are required to maintain could result in fines, penalties or other sanctions and could have a material adverse effect on our results of operations. Future events, such as new environmental regulations, changes in or modified interpretations of existing laws and regulations or enforcement policies, newly discovered information or further investigation or evaluation of the potential health hazards of products or business activities, may give rise to additional compliance and other costs that could have a material adverse effect on our business, financial conditions and operations.

In addition to environmental, health and safety laws, the transportation of commodities by railcar raises potential risks in the event of a derailment or other accident. Generally, liability under existing law in the United States for a derailment or other accident depends on the negligence of the party, such as the railroad, the shipper, or the manufacturer of the railcar or its components. However, for certain hazardous commodities being shipped, strict liability concepts may apply.

The variable purchase patterns of our railcar customers and the timing of completion, customer acceptance and shipment of orders may cause our revenues and income from operations to vary substantially each quarter, which could result in significant fluctuations in our quarterly results.

Railcar sales comprised approximately 74.6%, 86.0% and 83.5% of our total consolidated revenue in 2009, 2008 and 2007, respectively. Our results of operations in any particular quarterly period may be significantly affected by the number and type of railcars manufactured and shipped in that period, which is impacted by customer needs that vary greatly year to year, as discussed above. The customer acceptance and title transfer of our railcars determines when we record the revenues associated with our railcar sales. Given this, the timing of customer acceptance and title transfer of our railcars could cause fluctuations in our quarterly and annual results. The railroads could potentially go on strike or have other service interruptions, which could ultimately create a bottleneck and potentially cause us to slow down or halt our shipment and production schedules, which could have a materially adverse affect on our financial results.

As a result of these fluctuations, we believe that comparisons of our sales and operating results between quarterly periods within the same year and between quarterly periods within different years may not be meaningful and, as such, these comparisons should not be relied upon as indicators of our future performance.

Our unsecured senior notes contain, and any additional financing we may obtain could contain, covenants that restrict our ability to engage in certain transactions and may impair our ability to respond to changing business and economic conditions.

Complying with the covenants under our unsecured senior notes may limit our management's discretion by restricting our ability to:

- incur additional debt;
- redeem our capital stock;
- enter into certain transactions with affiliates;
- pay dividends and make other distributions;
- make investments and other restricted payments; and
- create liens.

Certain of these covenants, including those that restrict our ability to incur additional indebtedness and issue disqualified or preferred stock, become more restrictive if our fixed charge coverage ratio, as defined, is less than 2.0 to 1.0 as measured on a rolling four-quarter basis. Any additional financing we may obtain could contain similar or more restrictive covenants. Our recent operating results increase the likelihood that we will not be able to meet the fixed charge ratio test under our unsecured senior notes and thus become subject to the more restrictive covenants. Our ability to meet the fixed charge coverage ratio test and to comply with any covenants may also be adversely affected by general economic conditions, political decisions, industry conditions and other events beyond our control. As a result, we cannot assure you that we will be able to comply with these covenants as they apply to us or when and if they become applicable to us. Our failure to comply with these covenants should they become applicable to us, could result in an event of default, which could materially and adversely affect our operating results, our financial condition and liquidity.

If there were an event of default related to our outstanding unsecured senior notes, the holders of the defaulted debt could cause all amounts outstanding with respect to that debt to be due and payable immediately. We cannot assure you that our assets or cash flow would be sufficient to fully repay amounts due under any of our financing arrangements if accelerated upon an event of default, or that we would be able to repay, refinance or restructure the payments under any such arrangements.

Our investment activities are subject to risks that may adversely affect our results of operations, liquidity and financial condition.

From time to time we may invest in marketable securities, or derivatives thereof, including higher risk equity securities and high yield debt instruments. These securities are subject to general credit, liquidity, market risks and interest rate fluctuations that have affected various sectors of the financial markets and caused overall tightening of the credit markets and the decline in the stock markets. The market risks associated with any investments we may make may have a negative adverse effect on our results of operations, liquidity and financial condition.

Our investments at any given time also may become highly concentrated within a particular company, industry, asset category, trading style or financial or economic market. In that event, our investment portfolio will be more susceptible to fluctuations in value resulting from adverse economic conditions affecting the performance of that particular company, industry, asset category, trading style or economic market than a less concentrated portfolio would be. As a result, our investment portfolio

could become concentrated and its aggregate return may be volatile and may be affected substantially by the performance of only one or a few holdings.

For reasons not necessarily attributable to any of the risks set forth in this Form 10-K (for example, supply/demand imbalances or other market forces), the prices of the securities in which we invest may decline substantially.

As a public company, we are required to comply with the reporting obligations of the Exchange Act and are required to comply with Section 404 of the Sarbanes-Oxley Act. If we fail to comply with the reporting obligations of the Exchange Act and Section 404 of the Sarbanes-Oxley Act, or if we fail to maintain adequate internal controls over financial reporting, our business, results of operations and financial condition, and investors' confidence in us, could be materially adversely affected.

As a public company, we are required to comply with the periodic reporting obligations of the Exchange Act, including preparing annual reports, quarterly reports and current reports. Our failure to prepare and disclose this information in a timely manner could subject us to penalties under Federal securities laws, expose us to lawsuits and restrict our ability to access financing. If we fail to achieve and maintain the adequacy of our internal controls, we may not be able to ensure that we can conclude on an ongoing basis that we have effective internal controls over financial reporting in accordance with Section 404 of the Sarbanes-Oxley Act. Moreover, effective internal controls are necessary for us to produce reliable financial reports and are important to help prevent fraud. Our failure to satisfy the requirements of Section 404 of the Sarbanes-Oxley Act on a timely basis could result in the loss of investor confidence in the reliability of our financial statements, which in turn could harm our business and negatively impact the trading price of our common stock.

Companies affiliated with Mr. Carl C. Icahn are important customers.

We manufacture railcars and railcar components and provide railcar services for companies affiliated with Mr. Carl C. Icahn, our principal beneficial stockholder and the chairman of our board of directors. To the extent our relationships with affiliates of Mr. Carl C. Icahn change due to the sale of his interest in us or otherwise, our business, results of operations and financial condition may be materially adversely affected.

An affiliate of Mr. Carl C. Icahn accounted for approximately 28.2%, 24.5% and 22.4% of our consolidated revenues in 2009, 2008 and 2007, respectively. This revenue is primarily attributable to our sale of railcars to ARL, a railcar leasing company owned by affiliates of Mr. Carl C. Icahn, which currently purchases all of its railcars from us, but is not required to do so in the future.

If a sublease provided to us by ARL, an entity controlled by Mr. Carl C. Icahn, is terminated, we may need to find new headquarters space, which may require us to incur additional costs.

We currently sublease our headquarters office space in St. Charles, Missouri, from ARL. The arrangement may be terminated by either party upon six months notice or by mutual agreement and, if it were terminated, we would be required to relocate our office headquarters. As this agreement was negotiated with ARL, an entity affiliated with us, the rates charged to us under this agreement may be lower than rates that may be charged by an unaffiliated third party for an office sublease. If this agreement is terminated, we may incur additional expenses, which could adversely affect our results of operations.

As a public company, we may have reduced access to resources of, and benefits provided by, entities affiliated with Mr. Carl C. Icahn.

We believe that our relationship with entities affiliated with Mr. Carl C. Icahn has, in many cases, provided us with a competitive advantage in identifying and attracting partners for critical supply and buying arrangements. If we were unable to participate in these supply and buying group arrangements, our manufacturing costs could increase and our results of operations and financial condition may be materially adversely affected.

We are involved in investigation and remediation activities relating to facilities previously owned by ACF, which may have a material adverse effect on our business, financial condition and results of operations if significant liabilities relating to these activities arise and ACF is not able to honor the obligations.

We have various investigations and cleanups of sites in process, but it is too early to be able to make a reasonable estimate, with any certainty, of the timing and extent of remedial actions that may be required, and the costs that would be involved in such remediation. Substantially all of the issues identified relate to the use of the properties prior to their transfer to us in 1994 by ACF and for which ACF has retained liability and agreed to indemnify us. However, if ACF fails to honor its obligations to us, we would be responsible for the cost of such remediation. The discovery of historic contamination or the release of

substances into the environment at our current or formerly owned or operated facilities could require ACF or us in the future to incur investigative or remedial costs or other liabilities that could be material or that could interfere with the operation of our business. Any environmental liabilities we may incur that are not covered by adequate insurance or indemnification will also increase our costs and have a negative impact on our profitability.

Some of our railcar services and component manufacturing employees belong to labor unions and strikes or work stoppages by them or unions formed by some or all of our other employees in the future could adversely affect our operations.

As of December 31, 2009, the employees at our sites covered by collective bargaining agreements collectively represent approximately 17.2% of our total workforce. Disputes with regard to the terms of these agreements or our potential inability to negotiate acceptable contracts with these unions in the future could result in, among other things, strikes, work stoppages or other slowdowns by the affected workers. We cannot guarantee that our relations with our railcar services workforce will remain positive nor can we guarantee that union organizers will not be successful in future attempts to organize our railcar manufacturing employees or employees at some of our other facilities. If our workers were to engage in a strike, work stoppage or other slowdown, other employees were to become unionized or the terms and conditions in future labor agreements were renegotiated, we could experience a significant disruption of our operations and higher ongoing labor costs. In addition, we could face higher labor costs in the future as a result of severance or other charges associated with layoffs, shutdowns or reductions in the size and scope of our operations.

If we face labor shortages or increased labor costs, our growth and results of operations could be materially adversely affected.

Due to the competitive nature of the labor markets in which we operate and the cyclical nature of the railcar industry, the resulting employment cycle increases our risk of not being able to retain, recruit and train the personnel we require in our railcar manufacturing and other businesses, particularly in periods of economic expansion. Our inability to recruit, retain and train adequate numbers of qualified personnel on a timely basis could materially adversely affect our ability to operate our businesses, our financial condition and our results of operations.

Changes in assumptions or investment performance related to pension and other postretirement benefit plans that we sponsor could materially adversely affect our financial condition and results of operations.

We are responsible for making funding contributions to two of our three pension plans and are liable for any unfunded liabilities that may exist should the plans be terminated. Under certain circumstances, such liability could be senior to our unsecured senior notes. Our liability and resulting costs for these plans may increase or decrease based upon a number of factors, including actuarial assumptions used, the discount rate used in calculating the present value of future liabilities, and investment performance, which could have a material adverse effect on our financial condition and results of operations. There is no assurance that interest rates will remain constant or that our pension fund assets can earn the expected rate of return, and our actual experience may be significantly more negative. Our pension expenses and funding may also be greater than we currently anticipate if our assumptions regarding plan earnings and expenses turn out to be incorrect.

We also provide certain postretirement benefits for certain of our salaried and hourly employees and retirees. Our postretirement benefit obligations and related expense with respect to these postretirement benefits also increase or decrease based on several factors could similarly be materially adversely affected by adverse changes in these factors.

Our manufacturer's warranties expose us to potentially significant claims.

We may be subject to significant warranty claims in the future relating to workmanship and materials. These types of warranty claims could result in costly product recalls, significant repair costs and damage to our reputation, which could materially adversely affect our business, financial condition and results of operations. Unresolved warranty claims could result in users of our products bringing legal actions against us.

Our substantial indebtedness, as a result of the offering of our outstanding unsecured senior notes, could adversely affect our operations and financial results and prevent us from fulfilling our obligations under the notes.

Our substantial indebtedness, consisting of our \$275.0 million of unsecured senior notes, could have important consequences to our investors. For example, it could:

- make it more difficult for us to satisfy our obligations with respect to the notes and other indebtedness;

- increase our vulnerability to general economic and industry conditions;
- require us to dedicate a substantial portion of our cash flow from operations to payments on our indebtedness, which would reduce the availability of our cash flow to fund working capital, capital expenditures, expansion efforts and other general corporate purposes;
- limit our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate;
- place us at a competitive disadvantage compared to our competitors that have less debt; and
- limit, among other things, our ability to borrow additional funds for working capital, capital expenditures, general corporate purposes or acquisitions.

Failure to comply with these covenants could result in an event of default, which, if not cured or waived, could have a significant adverse effect on us.

Despite our substantial indebtedness, we may still be able to incur substantially more debt, as may our subsidiaries, which could further increase the risks associated with our substantial indebtedness.

Despite our restrictions under our indenture governing our unsecured senior notes, we may be able to incur future indebtedness, including secured indebtedness and this debt could be substantial. Any additional secured borrowings by us and any borrowings by our subsidiaries would be senior to the notes. If new debt is added to our, or our subsidiaries', current debt levels, the related risks that we or they now face could be magnified.

We may not be able to generate sufficient cash flow to service all of our obligations, including our obligations under our unsecured senior notes.

Our ability to make payments on and to refinance our indebtedness, including the indebtedness incurred under our unsecured senior notes, and to fund planned capital expenditures, strategic transactions, joint venture capital requirements or expansion efforts will depend on our ability to generate cash in the future. This, to a certain extent, is subject to economic, financial, competitive, legislative, regulatory and other factors that are beyond our control.

Our business may not be able to generate sufficient cash flow from operations and there can be no assurance that future borrowings will be available to us in amounts sufficient to enable us to pay our indebtedness as such indebtedness matures and to fund our other liquidity needs. If this is the case, we will need to refinance all or a portion of our indebtedness on or before maturity, and cannot assure you that we will be able to refinance any of our indebtedness, including our unsecured senior notes, on commercially reasonable terms, or at all. We could have to adopt one or more alternatives, such as reducing or delaying planned expenses and capital expenditures, selling assets, restructuring debt, or obtaining additional equity or debt financing. These financing strategies may not be affected on satisfactory terms, if at all. Our ability to refinance our indebtedness or obtain additional financing and to do so on commercially reasonable terms will depend on our financial condition at the time, restrictions in agreements governing our indebtedness, the indenture governing the notes, and other factors, including the condition of the financial markets and the railcar industry.

If we do not generate sufficient cash flow from operations and additional borrowings, refinancings or proceeds of asset sales are not available to us, we may not have sufficient cash to enable us to meet all of our obligations, including payments on the unsecured senior notes.

Increasing insurance claims and expenses could lower profitability and increase business risk.

Increased insurance premiums may further increase our insurance expense as coverages expire or cause us to raise our self-insured retention. If the number or severity of claims within our self-insured retention increases, we could suffer costs in excess of our reserves. An unusually large liability claim or a series of claims based on a failure repeated throughout our mass production process may exceed our insurance coverage or result in direct damages if we were unable or elected not to insure against certain hazards because of high premiums or other reasons. In addition, the availability of, and our ability to collect on, insurance coverage is often subject to factors beyond our control. Moreover, any accident or incident involving us, even if we are fully insured or not held to be liable, could negatively affect our reputation among customers and the public, thereby making it more difficult for us to compete effectively, and could materially adversely affect the cost and availability of insurance in the future.

If we are unable to protect our intellectual property and prevent its improper use by third parties, our ability to compete in the market may be harmed.

Various patent, copyright, trade secret and trademark laws afford only limited protection and may not prevent our competitors from duplicating our products or gaining access to our proprietary information and technology. These means also may not permit us to gain or maintain a competitive advantage.

Any of our patents may be challenged, invalidated, circumvented or rendered unenforceable. We cannot guarantee that we will be successful should one or more of our patents be challenged for any reason. If our patent claims are rendered invalid or unenforceable, or narrowed in scope, the patent coverage afforded our products could be impaired, which could significantly impede our ability to market our products, negatively affect our competitive position and materially adversely affect our business and results of operations.

Our pending or future patent applications held by us may not result in an issued patent and, if patents are issued to us, such patents may not provide meaningful protection against competitors or against competitive technologies. The United States Federal courts may invalidate our patents or find them unenforceable. Competitors may also be able to design around our patents. Other parties may develop and obtain patent protection for more effective technologies, designs or methods. If these developments were to occur, it could have an adverse effect on our sales. If our intellectual property rights are not adequately protected we may not be able to commercialize our technologies, products or services and our competitors could commercialize our technologies, which could result in a decrease in our sales and market share and could materially adversely affect our business, financial condition and results of operations.

Our products could infringe the intellectual property rights of others, which may lead to litigation that could itself be costly, result in the payment of substantial damages or royalties, and prevent us from using technology that is essential to our products.

We cannot guarantee you that our products, manufacturing processes or other methods do not infringe the patents or other intellectual property rights of third parties. Infringement and other intellectual property claims and proceedings brought against us, whether successful or not, could result in substantial costs and harm our reputation. Such claims and proceedings can also distract and divert our management and key personnel from other tasks important to the success of our business. In addition, intellectual property litigation or claims could force us to do one or more of the following:

- cease selling or using any of our products that incorporate the asserted intellectual property, which would adversely affect our revenue;
- pay substantial damages for past use of the asserted intellectual property;
- obtain a license from the holder of the asserted intellectual property, which license may not be available on reasonable terms, if at all; and
- redesign or rename, in the case of trademark claims, our products to avoid infringing the intellectual property rights of third parties, which may be costly and time-consuming even if possible.

In the event of an adverse determination in an intellectual property suit or proceeding, or our failure to license essential technology, our sales could be harmed and our costs could increase, which could materially adversely affect our business, financial condition and results of operations.

Our failure to comply with regulations imposed by Federal and foreign agencies could negatively affect our financial results.

New regulatory rulings and regulations from Federal or foreign regulatory agencies may impact our financial condition and results of operations. If we fail to comply with the requirements and regulations of these agencies that impact our manufacturing, safety and other processes we may face sanctions and penalties that could materially adversely affect our results of operations.

Reductions in the availability of energy supplies or an increase in energy costs may increase our operating costs.

Various factors including hostilities between the United States and foreign power or natural disasters could result in a real or perceived shortage of petroleum and/or natural gas, which could result in an increase in the cost of electricity and the energy sources we use to manufacture our railcars. Future limitations on the availability or consumption of petroleum products or an increase in energy costs, particularly electricity for plant operations, could have a materially adverse effect upon our business and results of operations.

We may be required to reduce the value of our inventory, long-lived assets and/or goodwill, which could materially adversely affect our financial condition and results of operations.

We may be required to reduce inventory carrying values using the lower of cost or market approach in the future due to a decline in market conditions in the railcar business, which could have a material adverse effect on our financial condition and results of operations. Future events could cause us to conclude that impairment indicators exist and that goodwill associated with our acquired businesses is impaired. Any resulting impairment loss related to reductions in the value of our long-lived assets or our goodwill could materially adversely affect our financial condition and results of operations.

We perform an annual goodwill impairment test as of March 1 of each year. As discussed in Note 10, to our Consolidated Financial Statements, no impairment loss was noted in 2009. Assumptions used in our impairment test regarding future operating results of our reporting units could prove to be inaccurate. This could cause an adverse change in our valuation and thus any of our goodwill impairment tests may have been flawed. Any future impairment tests are subject to the same risks.

The price of our common stock is subject to volatility.

The market price for our common stock has varied between a high closing sales price of \$25.51 per share and a low closing sales price of \$6.10 in the past twenty four months. This volatility may affect the price at which you could sell our common stock. In addition, the broader stock market has experienced price and volume fluctuations. This volatility has affected the market prices of securities issued by many companies for reasons unrelated to their operating performance and may adversely affect the price of our common stock. The price for our common stock is likely to continue to be volatile and subject to price and volume fluctuations in response to market and other factors, including the other factors discussed in these risk factors.

In the past, following periods of volatility in the market price of their stock, many companies have been the subject of securities class action litigation. If we became involved in securities class action litigation in the future, it could result in substantial costs and diversion of our management's attention and resources and could harm our stock price, business, prospects, results of operations and financial condition.

Various other factors could cause the market price of our common stock to fluctuate substantially, including financial market and general economic changes, changes in governmental regulation, significant railcar industry announcements or developments, the introduction of new products or technologies by us or our competitors, and changes in other conditions or trends in our industry or in the markets of any of our significant customers.

Other factors that could cause our stock's price to fluctuate could be actual or anticipated variations in our or our competitors' quarterly or annual financial results, financial results failing to meet expectations of analysts or investors, changes in securities analysts' estimates of our future performance or of that of our competitors and the general health and outlook of our industry.

Our stock price may decline due to sales of shares beneficially owned by Mr. Carl C. Icahn through IELP.

Sales of substantial amounts of our common stock, or the perception that these sales may occur, may adversely affect the price of our common stock and impede our ability to raise capital through the issuance of equity securities in the future. Of our outstanding shares of common stock, approximately 54.3% are beneficially owned by Mr. Carl C. Icahn through IELP. Mr. Carl C. Icahn is also the chairman of our board of directors.

Certain stockholders are contractually entitled, subject to certain exceptions, to exercise their demand registration rights to register their shares under the Securities Act. If this right is exercised, holders of any of our common stock subject to these agreements will be entitled to participate in such registration. By exercising their registration rights, and selling a large number of shares, these holders could cause the price of our common stock to decline. Approximately 11.6 million shares of common stock are covered by such registration rights.

Mr. Carl C. Icahn exerts significant influence over us and his interests may conflict with the interest of our other stockholders.

Mr. Carl C. Icahn, the chairman of our board of directors, controls approximately 54.3% of the voting power of our capital stock, through IELP, and is able to control or exert substantial influence over us, including the election of our directors and controlling most matters requiring board or stockholder approval, including business strategies, mergers, business combinations, acquisitions or dispositions of significant assets, issuances of common stock, incurrence of debt or other financing and the payment of dividends. The existence of a controlling stockholder may have the effect of making it difficult

for, or may discourage or delay, a third party from seeking to acquire, a majority of our outstanding common stock, which may adversely affect the market price of our stock.

Mr. Carl C. Icahn owns, controls and has an interest in a wide array of companies, some of which, such as ARL and ACF as described below, may compete directly or indirectly with us. As a result, his interests may not always be consistent with our interests or the interests of our other stockholders. For example, ARL, a railcar leasing company owned by Mr. Carl C. Icahn, competes directly with our other customers that are in the railcar leasing business and ACF has supplied us and our competitors with critical components. ACF has also manufactured railcars for us. Mr. Carl C. Icahn and entities controlled by him may also pursue acquisitions or business opportunities that may be complementary to our business. Our articles of incorporation allow Mr. Carl C. Icahn, entities controlled by him, and any director, officer, member, partner, stockholder or employee of Mr. Carl C. Icahn or entities controlled by him, to take advantage of such corporate opportunities without first presenting such opportunities to us, unless such opportunities are expressly offered to any such party solely in, and as a direct result of, his or her capacity as our director, officer or employee. As a result, corporate opportunities that may benefit us may not be available to us in a timely manner, or at all. To the extent that conflicts of interest may arise between us, Mr. Carl C. Icahn and his affiliates, those conflicts may be resolved in a manner adverse to us or you.

We are a “controlled company” within the meaning of the NASDAQ Global Select Market rules and therefore we are not subject to all of the NASDAQ Global Select Market corporate governance requirements.

As we are a “controlled company” within the meaning of the corporate governance standards of the NASDAQ Global Select Market, we have elected, as permitted by those rules, not to comply with certain governance requirements. For example, our board of directors does not have a majority of independent directors, our officers’ compensation is not determined by our independent directors, and director nominees are not selected or recommended by a majority of independent directors. As a result, we do not have a majority of independent directors and we do not have a nominating committee nor do we have a compensation committee consisting of independent members.

Payments of cash dividends on our common stock may be made only at the discretion of our board of directors and may be restricted by North Dakota law. Our unsecured senior notes contain provisions that limit our ability to pay dividends.

Our board of directors has suspended dividend payments indefinitely and may, at its discretion, continue to refuse to declare future dividends depending upon our operating results, strategic plans, capital requirements, financial condition, provisions of our borrowing arrangements and other factors our board of directors considers relevant. In addition, our unsecured senior notes restrict our ability to declare and pay dividends on our capital stock. Furthermore, North Dakota law imposes restrictions on our ability to pay dividends. Accordingly, we may not be able to pay dividends in any given amount in the future, or at all.

We are governed by the North Dakota Publicly Traded Corporations Act. Interpretation and application of this act is scarce and such lack of predictability could be detrimental to our stockholders.

The North Dakota Publicly Traded Corporations Act, which we are governed by, was only recently enacted and, to our knowledge no other companies are yet subject to its provisions and interpretations of its likely application are scarce. Although the North Dakota Publicly Traded Corporations Act specifically provides that its provisions must be liberally construed to protect and enhance the rights of stockholders in publicly traded corporations, this lack of predictability could be detrimental to our stockholders.

Item 1B: Unresolved Staff Comments

None

Item 2: Properties

Our headquarters is located in St. Charles, Missouri. We sublease this facility from ARL and ARL leases this facility from a company controlled by James J. Unger, Vice Chairman of our board of directors. We sublease this facility pursuant to a rental services agreement as described in Note 20 to our Consolidated Financial Statements. Either party may terminate this agreement on six months notice or by mutual agreement. See “Risk factors—Risks related to our business— If a sublease provided to us by ARL, an entity controlled by Mr. Carl C. Icahn, is terminated, we may need to find new headquarters space, which may require us to incur additional costs.”

The following table presents information about our railcar manufacturing and components manufacturing facilities as of December 31, 2009:

<u>Location</u>	<u>Use</u>	<u>Leased or Owned</u>	<u>Lease Expiration Date</u>
Paragould, Arkansas	Railcar manufacturing	Owned	N/A
Marmaduke, Arkansas	Railcar manufacturing	Owned	N/A
Jackson, Missouri	Railcar components manufacturing	Owned	N/A
Kennett, Missouri	Railcar subassembly and small components manufacturing	Owned	N/A
Longview, Texas	Steel foundry	Owned	N/A
St. Charles, Missouri	Aluminum foundry and machining	Leased	12/31/2010

The following table presents information about our railcar services facilities as of December 31, 2009 where we provide railcar repair, cleaning, maintenance and other services:

<u>Location</u>	<u>Leased or Owned</u>	<u>Lease Expiration Date</u>
Longview, Texas	Owned	N/A
Goodrich, Texas	Owned	N/A
North Kansas City, Missouri	Owned	N/A
Tennille, Georgia	Owned	N/A
Milton, Pennsylvania	Owned	N/A (1)
Bude, Mississippi	Leased	4/30/2010 (2)
Sarnia, Ontario	Leased	10/31/2026 (3)
Gonzales, Louisiana	Leased	3/31/2010 (4)
La Porte, Texas	Leased	5/31/2010 (5)
Green River, Wyoming	Leased	12/1/2017 (6)

- (1) The facility in Milton, Pennsylvania has been idle since 2003.
- (2) The majority of the facility in Bude, Mississippi is subject to a lease from the city that expires on April 30, 2010. This lease automatically renews on May 1, 2010, for one year, and contains a termination clause requiring six months advance notice. We currently intend to remain in this facility. The remaining portion of the facility in Bude, Mississippi, is subject to a county lease that expires on February 28, 2014.
- (3) The land this facility is located on is subject to a lease that expires on October 31, 2026 and automatically renews for twenty years.
- (4) The land this facility is located on is subject to a lease that expires on March 31, 2010. We currently intend to renew this lease for three years provided we can reach mutually agreeable terms.
- (5) This property is subject to a lease that expires on May 31, 2010. In conjunction with the lease, we entered into a separate sales contract to purchase the property at the time the lease expires.
- (6) The land this facility is located on is subject to a lease from the State that expires on December 1, 2017.

Item 3: Legal Proceedings

We were named the defendant in a lawsuit, *OCI Chemical Corporation v. American Railcar Industries, Inc.*, in which the plaintiff, OCI Chemical Company (OCI), claimed we were responsible for the damage caused by allegedly defective railcars that were manufactured by us. The lawsuit was filed on September 19, 2005, in the United States District Court, Eastern District of Missouri. A trial was scheduled for April 20, 2009, at which time this case was settled at a loss that was included in our financial results as of December 31, 2009.

We have also been named the defendant in a wrongful death lawsuit, *Nicole Lerma v. American Railcar Industries, Inc.* The lawsuit was filed on August 17, 2007, in the Circuit Court of Greene County, Arkansas Civil Division. Mediation on January 6, 2009 was not successful and the trial has been scheduled for May 14, 2010. We believe that we are not responsible and have meritorious defenses against such liability. While we believe it is reasonably possible that this case could result in a loss to us, we do not believe there is sufficient information to estimate the amount of such loss, if any, resulting from the lawsuit.

We are from time to time party to various other legal proceedings arising out of our business. Such proceedings, even if not meritorious, could result in the expenditure of significant financial and managerial resources. We believe that there are no proceedings pending against us that if the outcome was unfavorable, could have a material adverse effect on our business, financial condition and results of operations.

Item 4: Reserved

PART II

Item 5: Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Market Information

Our common stock has been traded on the NASDAQ Global Select Market (formerly known as the NASDAQ National Market) under the symbol ARII since January 20, 2006. There were approximately 13 holders of record of common stock as of February 26, 2010 including multiple beneficial holders at depositories, banks and brokers listed as a single holder of record in the street name of each respective depository, bank or broker.

The following table shows the price range of our common stock by quarter for the years ended December 31, 2009, 2008 and 2007:

Year Ended December 31, 2009	Prices	
	High	Low
Quarter ended March 31, 2009	\$ 11.44	\$ 6.59
Quarter ended June 30, 2009	9.44	6.83
Quarter ended September 30, 2009	12.72	7.30
Quarter ended December 31, 2009	12.12	9.76
Year Ended December 31, 2008	High	Low
Quarter ended March 31, 2008	\$ 25.51	\$ 15.81
Quarter ended June 30, 2008	22.28	16.78
Quarter ended September 30, 2008	23.00	15.04
Quarter ended December 31, 2008	15.63	6.10
Year Ended December 31, 2007	High	Low
Quarter ended March 31, 2007	\$ 34.36	\$ 26.80
Quarter ended June 30, 2007	43.46	29.03
Quarter ended September 30, 2007	42.31	20.30
Quarter ended December 31, 2007	24.08	12.95

Dividend Policy and Restrictions

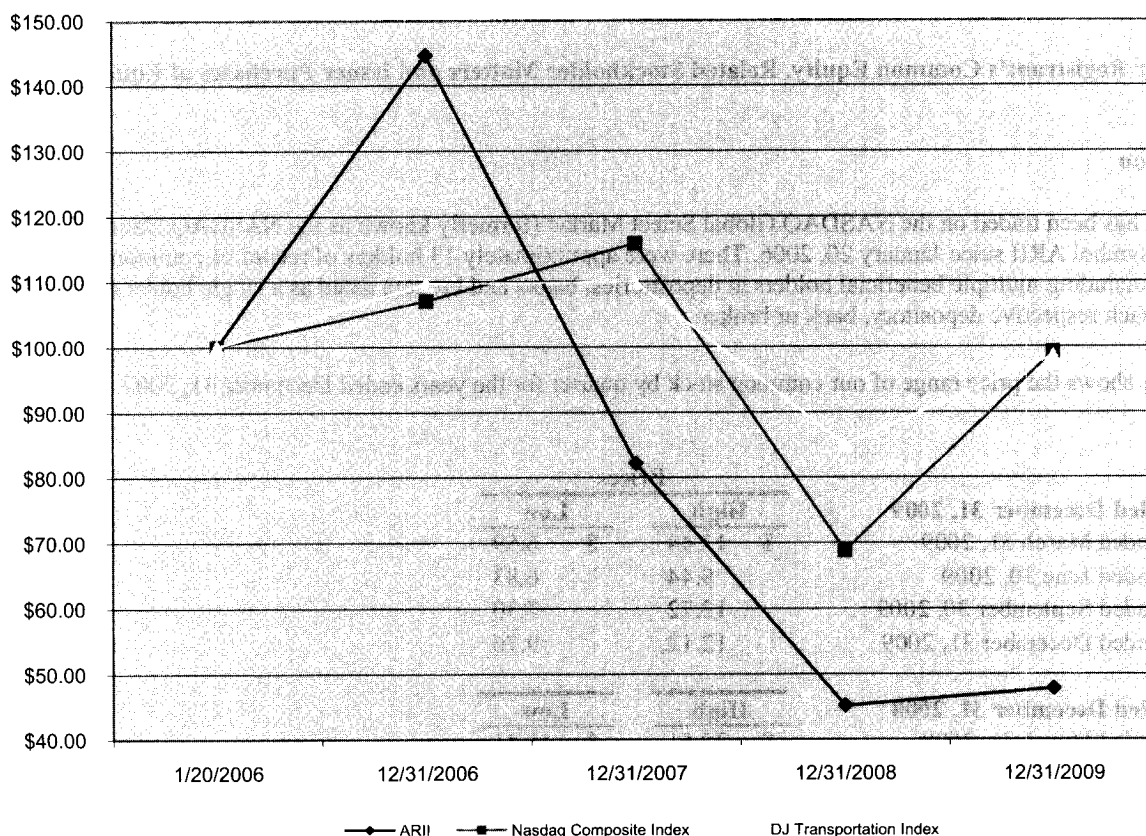
We declared cash dividends of \$0.03 per share in every quarter of 2007 and 2008 and the first two quarters of 2009 before we suspended the dividend indefinitely. Any future declaration and payment of dividends will be at the discretion of our board of directors and will depend upon our operating results, strategic plans, capital requirements, financial condition, provisions of our borrowing arrangements and other factors our board of directors considers relevant. Additionally, the indenture relating to our unsecured senior notes contain certain covenants that may restrict our payments of dividends if certain conditions are present.

Performance Graph

The following Performance Graph and related information shall not be deemed "soliciting material" or to be "filed" with the Securities and Exchange Commission, nor shall such information be incorporated by reference into any future filing under the Securities Act of 1933 or Securities Exchange Act of 1934, each as amended, except to the extent that we specifically incorporate it by reference into such filing.

The following graph illustrates the cumulative total stockholder return on our Common Stock during the period from January 20, 2006, the date our Common Stock began trading on the NASDAQ Global Select Market, through December 31, 2009, and compares it with the cumulative total return on the NASDAQ Composite Index and DJ Transportation Index. The comparison assumes \$100 was invested on January 20, 2006, in our Common Stock and in each of the foregoing indices and assumes reinvestment of dividends, if any. The performance shown is not necessarily indicative of future performance.

Stock Performance Graph



Item 6: Selected Consolidated Financial Data.

The following table sets forth our selected consolidated financial data for the periods presented. The consolidated statements of operations and cash flow data as of and for the years ended December 31, 2009, 2008 and 2007 and the consolidated balance sheet data as of December 31, 2009 and 2008 are derived from our audited consolidated financial statements and related notes included elsewhere in this annual report. The consolidated statements of operations and cash flow data for the years ended December 31, 2006 and 2005 and the consolidated balance sheet data as of December 31, 2007, 2006 and 2005 are derived from our historical consolidated financial statements not included in this filing. See “Index to Consolidated Financial Statements.”

	Years ended December 31,				
	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006 (8)</u>	<u>2005</u>
	(\$ in thousands, except per share data)				
Consolidated statement of operations data:					
Revenues					
Manufacturing operations (1)	\$ 365,329	\$ 757,505	\$ 648,124	\$ 597,913	\$ 564,513
Railcar services (2)	58,102	51,301	50,003	48,139	43,647
Total revenues	<u>423,431</u>	<u>808,806</u>	<u>698,127</u>	<u>646,052</u>	<u>608,160</u>
Cost of revenue					
Manufacturing operations	(329,025)	(682,744)	(568,023)	(537,344)	(518,063)
Railcar services (3)	(47,015)	(41,653)	(41,040)	(38,020)	(38,041)
Total cost of revenue	<u>(376,040)</u>	<u>(724,397)</u>	<u>(609,063)</u>	<u>(575,364)</u>	<u>(556,104)</u>
Gross profit	47,391	84,409	89,064	70,688	52,056
Income related to insurance recoveries, net	-	-	-	9,946	-
Gain on asset conversion, net	-	-	-	4,323	-
Selling, administrative and other (4)	(25,141)	(26,535)	(27,379)	(28,399)	(25,354)
Operating earnings	22,250	57,874	61,685	56,558	26,702
Interest income (5)	6,613	7,835	13,829	1,504	1,658
Interest expense (6)	(20,909)	(20,299)	(17,027)	(1,372)	(4,846)
Other income	20,869	3,657	-	-	-
Income (loss) from joint venture	(6,797)	718	881	(734)	610
Earnings before income tax expense	22,026	49,785	59,368	55,956	24,124
Income tax expense	(6,568)	(18,403)	(22,104)	(20,752)	(9,356)
Net earnings	<u>\$ 15,458</u>	<u>\$ 31,382</u>	<u>\$ 37,264</u>	<u>\$ 35,204</u>	<u>\$ 14,768</u>
Less preferred dividends	-	-	-	(568)	(13,251)
Net earnings available to common shareholders	<u>\$ 15,458</u>	<u>\$ 31,382</u>	<u>\$ 37,264</u>	<u>\$ 34,636</u>	<u>\$ 1,517</u>
Weighted average shares outstanding-basic (7)	21,302	21,302	21,274	20,667	11,147
Net earnings per common share-basic (7)	<u>\$ 0.73</u>	<u>\$ 1.47</u>	<u>\$ 1.75</u>	<u>\$ 1.68</u>	<u>\$ 0.14</u>
Weighted average shares outstanding-diluted (7)	21,302	21,302	21,357	20,733	11,147
Net earnings per common share-diluted (7)	<u>\$ 0.73</u>	<u>\$ 1.47</u>	<u>\$ 1.74</u>	<u>\$ 1.67</u>	<u>\$ 0.14</u>
Dividends declared per common share	\$ 0.06	\$ 0.12	\$ 0.12	\$ 0.12	-
Consolidated balance sheet data (at year end):					
Cash and cash equivalents	\$ 347,290	\$ 291,788	\$ 303,882	\$ 40,922	\$ 28,692
Net working capital	374,965	376,106	380,111	126,086	25,768
Net property, plant and equipment	199,349	206,936	175,166	130,293	92,985
Total assets	664,364	679,654	654,384	338,926	268,580
Total liabilities	328,724	364,929	363,396	88,746	161,820
Total shareholders' equity	335,640	314,725	290,988	250,180	106,760
Consolidated cash flow data:					
Net cash provided by operating activities	\$ 84,143	\$ 44,603	\$ 60,219	\$ 29,967	\$ 41,571
Net cash used in investing activities	(26,842)	(54,110)	(67,434)	(51,704)	(22,580)
Net cash (used in) provided by financing activities	(1,917)	(2,564)	270,164	33,967	2,758
Effect of exchange rate changes on cash and cash equivalents	118	(23)	11	-	-

You should read this information together with “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and our consolidated financial statements and the related notes thereto included elsewhere in this annual report.

- (1) Includes revenues from transactions with affiliates of \$105.2 million, \$182.8 million, \$140.2 million, \$50.0 million and \$47.2 million in 2009, 2008, 2007, 2006 and 2005, respectively.
- (2) Includes revenues from transactions with affiliates of \$14.4 million, \$15.3 million, \$16.0 million, \$18.9 million and \$20.6 million in 2009, 2008, 2007, 2006 and 2005, respectively.
- (3) 2005 includes \$2.0 million charge for pension settlement.
- (4) Includes costs from transactions with affiliates of \$0.6 million, \$0.6 million, \$0.6 million, \$2.0 million and \$2.0 million in 2009, 2008, 2007, 2006 and 2005, respectively. 2005 includes \$8.9 million charge for pension settlement.
- (5) Includes interest income from affiliates of \$1.0 million in 2009 and less than \$0.1 million in 2008, 2007 and 2006 and \$1.0 million in 2005.
- (6) Includes interest expense to affiliates of zero, zero, zero, \$0.1 million and \$2.1 million in 2009, 2008, 2007, 2006 and 2005, respectively.
- (7) Share and per share data has been restated to give effect to the merger of American Railcar Industries, Inc. and its wholly-owned subsidiary, American Railcar Industries, Inc. the surviving entity.
- (8) Includes the acquisition of Custom Steel, effective as of March 31, 2006.

Item 7: Management’s Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion in conjunction with “Selected Consolidated Financial Data” and our consolidated financial statements and related notes included in this annual report. This discussion contains forward-looking statements that are based on management’s current expectations, estimates and projections about our business and operations. Our actual results may differ materially from those currently anticipated and expressed in such forward-looking statements, including as a result of the factors we describe under “Risk Factors” and elsewhere in this annual report. See “Special note regarding forward-looking statements” appearing at the beginning of this report and “Risk Factors” set forth in Item 1A of this report.

OVERVIEW

We are a leading North American designer and manufacturer of hopper and tank railcars. We also repair and refurbish railcars, provide fleet management services and design and manufacture certain railcar and industrial components. We provide our railcar customers with integrated solutions through a comprehensive set of high quality products and related services.

We operate in two segments: manufacturing operations and railcar services. Manufacturing operations consist of railcar manufacturing as well as railcar and industrial component manufacturing. Railcar services consist of railcar repair and refurbishment services and fleet management services.

The economic downturn is continuing to have an adverse effect on the railcar and other industrial manufacturing markets in which we compete, resulting in substantially reduced orders in the marketplace, increased competition for those fewer orders, increased pricing pressures and lower revenues. Consistent with this market-wide trend, sales of our railcars and other products were adversely affected and we received no new railcar orders during 2009, which caused us to further slow our production rates. The economic downturn and the significant number of railcars we believe to be currently in storage are driving the low forecast for the industry of approximately 12,600 railcar deliveries in 2010 down from approximately 22,900 railcar deliveries in 2009 and 60,000 railcar deliveries in 2008, as reported by an independent third party industry analyst. The availability of these stored railcars to be brought back into service would, we believe, delay a recovery in railcar orders following an economic revival. Moreover, we believe restricted credit markets may be making it more costly for purchasers of railcars to obtain financing on reasonable terms, if at all. As a result of these current market conditions, our backlog has been declining significantly and we estimate that approximately 100.0% of our December 31, 2009, backlog will be converted to revenues during 2010. We expect our shipments and revenues to significantly decrease in 2010 from 2009. In response, we have reduced production rates and workforce at our manufacturing facilities and continue to evaluate our capacity and production schedules. If we are unable to obtain significant new orders, we will be required to further curtail our manufacturing operations. We continue to monitor expenses in an effort to reduce overhead costs at all of our locations.

Our Railcar Services segment has experienced growth primarily through expansion projects, which have generated higher volumes. These higher volumes along with our seasoned workforce have generated additional efficiencies in completing repair projects. In addition, one of our railcar manufacturing facilities utilized a portion of its capacity and highly skilled labor force to perform certain repair projects in 2009. We plan to continue to utilize available capacity at these facilities for certain repair projects in 2010.

RESULTS OF OPERATIONS

The following table summarizes our historical operations as a percentage of revenues for the periods shown. Our historical results are not necessarily indicative of operating results that may be expected in the future.

	Years ended December 31,		
	2009	2008	2007
Revenues			
Manufacturing operations	86.3%	93.7%	92.8%
Railcar services	13.7%	6.3%	7.2%
Total revenues	100.0%	100.0%	100.0%
Cost of revenue			
Manufacturing operations	(77.7%)	(84.4%)	(81.4%)
Railcar services	(11.1%)	(5.2%)	(5.9%)
Total cost of revenue	(88.8%)	(89.6%)	(87.3%)
Gross profit	11.2%	10.4%	12.7%
Selling, administrative and other expenses	(5.9%)	(3.3%)	(3.9%)
Earnings from operations	5.3%	7.1%	8.8%
Interest income	1.6%	1.0%	2.0%
Interest expense	(4.9%)	(2.5%)	(2.4%)
Other income	4.9%	0.5%	0.0%
(Loss) earnings from joint venture	(1.6%)	0.1%	0.1%
Earnings before income tax expense	5.3%	6.2%	8.5%
Income tax expense	(1.6%)	(2.3%)	(3.2%)
Net earnings	3.7%	3.9%	5.3%

Year ended December 31, 2009 compared to year ended December 31, 2008

Revenues

Our revenues in 2009 decreased 47.6% to \$423.4 million from \$808.8 million in 2008. This decrease was attributable to a decrease in revenues from manufacturing operations partially offset by an increase in revenues from railcar services.

Our manufacturing operations revenues decreased 51.8% to \$365.3 million in 2009 from \$757.5 million in 2008. The primary reasons for the decrease in revenues were decreased railcar shipments due to weak demand and a decrease in surcharges reflected in selling prices, partially offset by a change in product mix. During 2009, we decreased our workforce and production rates at our manufacturing plants due to reduced demand resulting in lower shipments. Our shipments in 2009 were approximately 3,690 railcars as compared to approximately 7,970 railcars in 2008. Approximately 220 of the shipments in 2009 were related to our railcar manufacturing agreement with ACF, which generated \$19.0 million in revenues, as compared to approximately 960 railcar shipments in 2008, which generated \$100.3 million in revenues. Our agreement with ACF terminated in March 2009, as described in Note 20 to our Consolidated Financial Statements.

In 2009, our manufacturing operations revenues included \$105.2 million, or 24.8% of our total consolidated revenues, from transactions with affiliates, compared to \$182.8 million, or 22.6% of our total consolidated revenues, in 2008. These revenues were attributable to sales to a company controlled by Mr. Carl C. Icahn.

Our railcar services revenues increased 13.3% to \$58.1 million in 2009 from \$51.3 million in 2008. This increase was primarily attributable to expansions at our railcar repair facilities and the railcar repair work performed at one of our railcar manufacturing facilities. In 2009, our railcar services revenues included \$14.4 million, or 3.4% of our total consolidated revenues, from transactions with affiliates, as compared to \$15.3 million, or 1.9% of our total consolidated revenues, in 2008.

Gross profit

Our gross profit decreased to \$47.4 million in 2009 from \$84.4 million in 2008. Our gross profit margin increased to 11.2% in 2009 from 10.4% in 2008. The increase in overall gross profit margin was primarily driven by an increase in railcar services and effective cost management, all partially offset by a decrease in railcar shipments.

Our gross profit margin for our manufacturing operations remained constant at 9.9% for both 2009 and 2008. This was primarily attributable to fixed overhead cost control measures and strong labor efficiencies at most of our manufacturing locations offset by lower volumes.

Our gross profit margin for railcar services increased to 19.1% in 2009 from 18.8% in 2008. This increase was primarily attributable to labor efficiencies, increased volume and a favorable mix of work.

Selling, administrative and other expenses

Our selling, administrative and other expenses decreased in 2009 to \$25.1 million from \$26.5 million in 2008. These selling, administrative and other expenses, which include stock based compensation, were 5.9% of total consolidated revenues in 2009 as compared to 3.3% of total consolidated revenues in 2008.

The decrease of \$1.4 million was primarily attributable to decreased workforce and other cost cutting measures partially offset by a legal settlement and an increase in stock-based compensation expense of \$0.9 million.

The increase in stock-based compensation expense was due to increased expense for our stock appreciation rights (SARs), which was driven by a trend of increasing stock price levels in 2009 as compared to a trend of decreasing stock price levels in 2008.

Interest expense and interest income

Net interest expense for 2009 was \$14.3 million, representing \$6.6 million of interest income and \$20.9 million of interest expense, as compared to \$12.5 million of net interest expense for 2008, representing \$7.8 million of interest income and \$20.3 million of interest expense.

The \$1.2 million decrease in interest income from 2008 to 2009 was primarily attributable to lower interest rates. The \$0.6 million increase in interest expense from 2008 to 2009 was due to a decrease in capitalized interest.

Other income

During 2009, we sold corporate bonds we had invested in resulting in a realized gain of \$23.9 million partially offset by a \$2.9 million other-than-temporary impairment of our investment in GBX common stock and a realized loss of less than \$0.1 million on the sale of 7,000 shares of GBX common stock. See further discussion of our short-term investment activity in Note 3 to our Consolidated Financial Statements.

(Loss) earnings from joint ventures

Loss from joint ventures was \$6.8 million in 2009 as compared to earnings from joint ventures of \$0.7 million in 2008. In 2009, due to weak demand, Axis reported a net loss, of which our share was \$5.0 million and Ohio Castings reported a net loss, of which our share was \$1.8 million. In 2008, Axis reported a net loss, of which our share was \$1.1 million and Ohio Castings reported net income, of which our share was \$1.8 million.

Income tax expense

In 2009, we reported income tax expense of \$6.6 million as compared to \$18.4 million for 2008. The effective tax rate for 2009 was 29.8% as compared to 37.0% for 2008. The decrease in the effective tax rate in 2009 was primarily attributable to a one-time \$1.0 million adjustment to accrued taxes due to certain tax benefits becoming recognizable during 2009.

Year ended December 31, 2008 compared to year ended December 31, 2007

Revenues

Our revenues in 2008 increased 15.9% to \$808.8 million from \$698.1 million in 2007. This increase was attributable to an increase in revenues from both manufacturing operations and railcar services.

Our manufacturing operations revenues increased 16.9% to \$757.5 million in 2008 from \$648.1 million in 2007. This increase was partially attributable to the delivery of approximately 910 more railcars in 2008 compared to 2007. The increase in shipments reflects the completion of our Marmaduke expansion efforts and additional railcars shipped under our ACF

manufacturing agreement, partially offset by the decline in hopper railcar shipments in 2008, due to less demand and increased competition for hopper railcar products. Manufacturing operations revenues also increased due to higher selling prices on most railcars caused by increases in surcharges that we were able to pass on to most of our customers. During 2008, we shipped approximately 7,970 railcars compared to approximately 7,060 railcars in 2007. For the year ended December 31, 2008, we recognized revenue of \$100.3 million related to railcars that were manufactured under the ACF manufacturing agreement. This agreement terminated on March 23, 2009 when we had satisfied our commitments under the agreement.

In 2008, our manufacturing operations revenues included \$182.8 million, or 22.6% of our total consolidated revenues, from transactions with affiliates, compared to \$140.2 million, or 20.1% of our total consolidated revenues, in 2007. These revenues were attributable to sales of railcars and railcar parts to companies controlled by Mr. Carl C. Icahn.

Our railcar services revenues increased 2.6% to \$51.3 million in 2008 from \$50.0 million in 2007. This increase was primarily attributable to strong railcar repair demand. In 2008, our railcar services revenues included \$15.3 million, or 1.9% of our total consolidated revenues, from transactions with affiliates, as compared to \$16.0 million, or 2.3%, in 2007.

We have had a reduction in the scope of fleet management services that we are providing to ARL. Since ARL split from us in 2005, ARL has and continues to reduce these services. This reduction has not affected the repair and maintenance services that we provide to ARL. We do not anticipate this reduction to have a material impact on its railcar services revenue.

Gross profit

Our gross profit decreased to \$84.4 million in 2008 from \$89.1 million in 2007. Our gross profit margin decreased to 10.4% in 2008 from 12.7% in 2007. The decrease in overall gross profit margin was primarily driven by a decrease in gross profit margins in our manufacturing operations.

Our gross profit margin for our manufacturing operations decreased to 9.9% in 2008 from 12.4% in 2007. This decrease was primarily attributable to lower margins on hopper railcars as a result of competitive market conditions and increased material costs and surcharges on some hopper railcars that we could not recover through higher selling prices on fixed price contracts. The increased material costs and surcharges that we were able to recover through increased selling prices on most railcars had a negative effect on gross profit margin, because we did not realize additional profit from these recoveries. Partially offsetting these costs were higher tank railcar shipments in 2008 along with favorable labor efficiencies and overhead cost control at our manufacturing facilities.

Our gross profit margin for railcar services increased to 18.8% in 2008 from 17.9% in 2007. This increase was primarily attributable to labor efficiencies, increased capacity and a favorable mix of work.

Selling, administrative and other expenses

Our selling, administrative and other expenses decreased by \$0.9 million in 2008 to \$26.5 million from \$27.4 million in 2007. These selling, administrative and other expenses, which include stock based compensation, were 3.3% of total consolidated revenues in 2008 as compared to 3.9% of total consolidated revenues in 2007.

The decrease of \$0.9 million was primarily attributable to a decrease in stock based compensation expense of \$1.9 million resulting from decreased SARs expense driven by our lower stock price levels in 2008, which negatively affected the fair value of the SARs. In addition, income was recognized in 2008 from the reversal of expense for forfeited stock options.

The decrease in stock based compensation expense was partially offset by an increase in various other expenses in 2008 amounting to \$1.0 million mainly driven by increases in travel and other costs related to our recently formed joint venture and depreciation expense related to recently completed projects.

Interest expense and interest income

Net interest expense for 2008 was \$12.5 million, representing \$7.8 million of interest income and \$20.3 million of interest expense, as compared to \$3.2 million of net interest expense for 2007, representing \$13.8 million of interest income and \$17.0 million of interest expense.

The \$6.0 million decrease in interest income from 2007 to 2008 was primarily attributable to a decrease in interest rates and a decrease in average cash balances held in 2008 compared to 2007 due to cash invested in available for sale securities. Cash invested in 2007 generated a greater return than in 2008.

The \$3.3 million increase in interest expense from 2007 to 2008 was due to interest expense on our unsecured senior notes, which had an additional two months of interest costs in 2008 compared to 2007.

Other income

During 2008, we purchased shares of GBX common stock and subsequently sold a portion of that investment resulting in a realized gain of \$2.6 million. We also entered into total return swap agreements referencing 400,000 shares of GBX common stock. During 2008, all of these total return swap agreements were settled for a realized gain of \$0.6 million.

We also experienced gains on an option to purchase Canadian Dollars resulting in \$0.1 million of unrealized gain and \$0.1 million realized gain in 2008.

(Loss) earnings from joint ventures

Earnings from joint ventures decreased from \$0.9 million in 2007 to \$0.7 million in 2008 due to fluctuations in Ohio Castings and Axis net earnings/loss. Axis reported a net loss in 2008, of which our share was \$1.1 million and Ohio Castings reported net income, of which our share was \$1.8 million. In 2007, Axis reported a net loss of less than \$0.1 million and Ohio Castings reported net income, of which our share was \$0.7 million.

Income tax expense

Income tax expense for 2008 was \$18.4 million, or 37.0% of our earnings before income taxes, as compared to \$22.1 million for 2007, or 37.2% of our earnings before income taxes.

LIQUIDITY AND CAPITAL RESOURCES

As of December 31, 2009, we had net working capital of \$375.0 million, including \$347.3 million of cash and cash equivalents. Our cash position at December 31, 2009 consists of cash proceeds from our unsecured senior notes issued in February 2007, net cash proceeds from our short-term investment activity and cash generated from operations.

Outstanding and Available Debt

Unsecured senior notes

In February 2007, we issued \$275.0 million of unsecured senior fixed rate notes, which were subsequently exchanged for registered notes in March 2007. The offering resulted in net proceeds to us of approximately \$270.7 million. The terms of the notes contain restrictive covenants, including limitations on our ability to incur additional debt, issue disqualified or preferred stock, make certain restricted payments and enter into certain significant transactions with stockholders and affiliates. These limitations become more restrictive if our fixed charge coverage ratio, as defined, is less than 2.0 to 1.0 as measured on a rolling four-quarter basis. As of December 31, 2009, and for the year then ended, we were in compliance with all of our covenants under the notes.

Prior to March 1, 2011, we may redeem our unsecured senior notes in whole or in part at a redemption price equal to 100.0% of the principal amount, plus an applicable premium based upon a present value calculation using an applicable treasury rate plus 0.5%, plus accrued and unpaid interest. Commencing on March 1, 2011, the redemption price is set at 103.75% of the principal amount of our unsecured senior notes plus accrued and unpaid interest, and declines annually until it is reduced to 100.0% of the principal amount of our unsecured senior notes plus accrued and unpaid interest from and after March 1, 2013. Our unsecured senior notes are due in full plus accrued unpaid interest on March 1, 2014.

Revolving line of credit

Our \$100.0 million revolving credit facility with no borrowings expired in accordance with its terms on October 5, 2009. Given our cash balance and after evaluating proposals for a new revolving credit facility, we elected not to replace the credit facility when it expired.

Cash Flows from Operating Activities

Cash flows from operating activities are affected by several factors, including fluctuations in business volume, contract terms for billings and collections, the timing of collections on our accounts receivables, processing of payroll and associated taxes and payments to our suppliers.

Our net cash provided by operating activities for the year ended December 31, 2009 was \$84.1 million. Net earnings of \$15.5 million were impacted by the non-cash items including but not limited to depreciation and amortization expense of \$24.1 million, an impairment charge on short-term investments of \$2.9 million, joint venture losses of \$6.8 million, provision for deferred income taxes of \$1.5 million, stock based compensation of \$1.2 million and other smaller adjustments. We also adjusted earnings for the \$23.8 million of realized gains on the sale of short-term investments.

Cash provided by operating activities included a decrease of \$37.4 million of accounts receivable (including those from affiliates) and a decrease of \$57.3 million of inventory. Cash used in operating activities included a decrease of \$30.0 million in accounts payable (including those to affiliates), a decrease of \$5.5 million of accrued expenses and taxes, an increase of \$1.0 million in interest receivable and an increase of \$1.8 million in income taxes receivable.

The decrease in accounts receivable and inventory was primarily due to decreased sales and production levels in 2009 as compared to 2008. Inventory in 2009 also decreased due to improved management of and attention to inventory levels. The decrease in accounts payable is primarily due to production slowdowns and the timing of payments in 2009 compared to 2008. The decrease in accrued expenses and taxes was primarily due to a decrease in accrued dividends and compensation along with income taxes receivable of \$1.8 million at December 31, 2009 compared to December 31, 2008. The increase in interest receivable is primarily attributable to loans to Axis that were originated in 2009 compared to no loans to Axis outstanding in 2008.

Cash Flow from Investing Activities

Net cash used in investing activities was \$26.8 million for the year ended December 31, 2009. This amount includes \$15.0 million of purchases of property, plant and equipment, equity contributions and loans of \$35.8 million to our Ohio Castings and Axis joint ventures, a \$36.8 million cash outflow for the purchase of corporate bonds and a \$60.8 million cash inflow from our short-term investment activity, including the sale of corporate bonds. The \$15.0 million capital expenditures were primarily for the purchase of equipment at multiple locations to increase capacity and operating efficiencies. Some of these purchases are described in further detail below under "Capital Expenditures."

From time to time, we may invest in marketable securities, or derivatives thereof, including higher risk equity securities and high yield debt instruments. These securities are subject to general credit, liquidity, market risks and interest rate fluctuations that have affected various sectors of the financial markets and caused overall tightening of the credit markets and the decline in the stock markets. The market risks associated with any investments might have a negative adverse effect on our results of operations, liquidity and financial condition.

Our investments at any given time also may become highly concentrated within a particular company, industry, asset category, trading style or financial or economic market. In that event, our investment portfolio will be more susceptible to fluctuations in value resulting from adverse economic conditions affecting the performance of that particular company, industry, asset category, trading style or economic market than a less concentrated portfolio would be. As a result, our investment portfolio could become concentrated and its aggregate return may be volatile and may be affected substantially by the performance of only one or a few holdings. As of December 31, 2009, we had short-term investments with a total market value of \$3.8 million.

Capital expenditures

We continuously evaluate facility requirements based on our strategic plans, production requirements and market demand and may elect to change our level of capital investments in the future. These investments are all based on an analysis of the rates of return and impact on our profitability. We are pursuing opportunities to reduce our costs through continued vertical integration of component parts. From time to time, we may expand our business, domestically or abroad, by acquiring other businesses or pursuing other strategic growth opportunities including, without limitation, joint ventures.

Capital expenditures for the year ended December 31, 2009 were \$15.0 million, including costs that were capitalized related to refurbishment and replacement of existing assets and facilities, improvements for cost reduction purposes and expansion activities at our railcar repair facilities that were completed during 2009.

Future Liquidity

We believe that our existing cash balance of \$347.3 million will provide sufficient liquidity to meet our expected operating requirements over the next twelve months. We expect our future cash flows from operations to be impacted by pricing pressures, the number of railcar orders and shipments and production rates along with the state of the credit markets and the overall economy.

Our long-term liquidity is contingent upon future operating performance and our ability to continue to meet financial covenants under our indenture and any other indebtedness we may enter into. We may also require additional capital in the future to fund capital expenditures, acquisitions or other investments. These capital requirements could be substantial. Our operating performance may also be affected by matters discussed under "Risk Factors," and trends and uncertainties discussed in this discussion and analysis, as well as elsewhere in this annual report. These risks, trends and uncertainties may also materially adversely affect our long-term liquidity.

For 2010, our current capital expenditure plans include approximately \$28.6 million of projects that we expect will maintain equipment, expand capacity, improve efficiencies or reduce costs, as well as fund investments in joint ventures. This amount does not include our loan commitments to Axis, which are discussed below under "Contractual Obligations." These capital expenditure plans include expenditures to further integrate our supply chain and various capital expenditures related to 2009 projects that have carried over into 2010. The amount set forth above is an estimate only. We cannot assure that we will be able to complete any of our projects on a timely basis or within budget, if at all.

Other potential projects, including possible strategic acquisitions that could complement and expand our business units, will be evaluated to determine if the project or opportunity is right for us. We anticipate that any future expansion of our business will be financed through existing resources, cash flow from operations, term debt associated directly with that project or other new financing. We cannot guarantee that we will be able to meet existing financial covenants or obtain term debt or other new financing on favorable terms, if at all.

Dividends

During each quarter since our initial public offering in January 2006 until the second quarter of 2009, we declared cash dividends of \$0.03 per share of our common stock to stockholders of record as of a given date. The last dividend was declared in May 2009 and paid in July 2009.

Subsequently, in August 2009, we indefinitely suspended our quarterly dividend payments and any decision to pay future dividends will be at the discretion of our board of directors and will depend upon our operating results, strategic plans, capital improvements, financial condition, debt covenants and other factors.

Contractual Obligations

The following table summarizes our contractual obligations as of December 31, 2009, and the effect that these obligations and commitments are expected to have on our liquidity and cash flow in future periods.

Contractual Obligations	Payments due by Period				
	Total	1 year	2-3 years	4-5 years	After 5 years
	(in thousands)				
Operating Lease Obligations ¹	\$ 7,085	\$ 1,550	\$ 993	\$ 826	\$ 3,716
Purchase Obligations ²	665	665	-	-	-
Senior Unsecured Notes ³	275,000	-	-	275,000	-
Interest Payments on Senior Unsecured Notes ⁴	92,813	20,625	41,250	30,938	-
Pension and Postretirement Funding ⁵	11,635	1,077	2,150	2,219	6,189
Total	\$ 387,198	\$ 23,917	\$ 44,393	\$ 308,983	\$ 9,905

- (1) The operating lease commitment includes the future minimum rental payments required under non-cancelable operating leases for property and equipment leased by us.

- (2) We entered into a contract in June 2008 to purchase the land and building of our La Porte, Texas facility that is currently being leased. The lease expires on May 31, 2010 and at that time, we have agreed to purchase the property for \$0.7 million.
- (3) On February 28, 2007, we issued \$275.0 million of unsecured senior notes that are due on March 1, 2014.
- (4) The interest rate on these notes is 7.5%. These notes have interest payments due semiannually on March 1 and September 1 of every year.
- (5) Our pension funding commitments includes minimum funding contributions required by law for our two funded pension plans as well as expected benefit payments for our one unfunded pension plan. Our postretirement benefit plans are unfunded thus the participants and we must fund premium payments.

We have excluded from the contractual obligation table above, our gross amount of unrecognized tax benefits of \$2.0 million. While it is uncertain as to the amount, if any, of these unrecognized tax benefits that will be settled by means of a cash payment, we do not expect any significant changes to our unrecognized tax benefits within the next twelve months.

During 2005, we entered into two supply agreements with a steel supplier for the purchase of certain types of steel plate. The agreements expire in 2010 and 2011. Each agreement requires us to purchase a minimum volume requirement for the steel covered by that agreement at prices that fluctuate with the market. We have no commitment under these arrangements to buy a minimum amount of steel, other than the minimum percentages, if our overall steel purchases decline.

In July 2007, we entered into an agreement with Axis to purchase new railcar axles. We do not have any minimum volume purchase requirements under this agreement.

Contingencies

In connection with our investment in Ohio Castings, we have guaranteed bonds amounting to \$10.0 million issued by the State of Ohio to Ohio Castings, of which \$1.5 million was outstanding as of December 31, 2009. We also have a guarantee on a \$2.0 million state loan that provides for purchases of capital equipment, of which \$0.5 million was outstanding as of December 31, 2009. The two other partners of Ohio Castings have made identical guarantees of these obligations.

We are subject to comprehensive Federal, state, local and international environmental laws and regulations relating to the release or discharge of materials into the environment, the management, use, processing, handling, storage, transport or disposal of hazardous materials and wastes, or otherwise relating to the protection of human health and the environment. These laws and regulations not only expose us to liability for the environmental condition of our current or formerly owned or operated facilities, and our own negligent acts, but also may expose us to liability for the conduct of others or for our actions that were in compliance with all applicable laws at the time these actions were taken. In addition, these laws may require significant expenditures to achieve compliance, and are frequently modified or revised to impose new obligations. Civil and criminal fines and penalties and other sanctions may be imposed for non-compliance with these environmental laws and regulations. Our operations that involve hazardous materials also raise potential risks of liability under common law. We are involved in investigation and remediation activities at a property that we now own to address historical contamination and potential contamination by third parties. We are involved with a state agency in the cleanup of this site under these laws. These investigations are in process but it is too early to be able to make a reasonable estimate, with any certainty, of the timing and extent of remedial actions that may be required, and the costs that would be involved in such remediation. Substantially all of the issues identified relate to the use of this property prior to its transfer to us in 1994 by ACF and for which ACF has retained liability for environmental contamination that may have existed at the time of transfer to us. ACF has also agreed to indemnify us for any cost that might be incurred with those existing issues. However, if ACF fails to honor its obligations to us, we would be responsible for the cost of such remediation. We believe that our operations and facilities are in substantial compliance with applicable laws and regulations and that any noncompliance is not likely to have a material adverse effect on our operations or financial condition.

We have also been named the defendant in a wrongful death lawsuit, *Nicole Lerma v. American Railcar Industries, Inc.* The lawsuit was filed on August 17, 2007, in the Circuit Court of Greene County, Arkansas Civil Division. Mediation on January 6, 2009, was not successful and the trial has been scheduled for May 14, 2010. We believe that we are not responsible and have meritorious defenses against such liability. While we believe it is reasonably possible that this case could result in a loss to us, we do not believe there is sufficient information to estimate the amount of such loss, if any, resulting from the lawsuit.

We are from time to time party to various other legal proceedings arising out of our business. Such proceedings, even if not meritorious, could result in the expenditure of significant financial and managerial resources. We believe that there are no proceedings pending against us that if the outcome was unfavorable, could have a material adverse effect on our business, financial condition and results of operations.

Axis Loan

Our Axis joint venture entered into a credit agreement in December 2007. Effective August 5, 2009, we, through ARI Component and the other initial partner acquired this loan from the lenders party thereto, with each party acquiring a 50.0% interest in the loan for \$29.5 million, the then outstanding principal amount of the portion of the loan we acquired. The total commitment under the term loan is \$60.0 million with an additional \$10.0 million commitment under the revolving loan. ARI Component is responsible to fund 50.0% of the loan commitments. The balance outstanding on these loans, due to ARI Component, was \$31.5 million of principal and \$1.0 million of accrued interest, both as of December 31, 2009. ARI Component's share of the remaining commitment on these loans was \$3.5 million as of December 31, 2009. See Note 11 for further information regarding this transaction and the terms of the underlying loan.

CRITICAL ACCOUNTING ESTIMATES AND POLICIES

We prepare our Consolidated Financial Statements in accordance with U.S. GAAP (Generally Accepted Accounting Principles). The preparation of our financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of sales and expenses during the reporting period. Estimates and assumptions are periodically evaluated and may be adjusted in future periods. A summary of our significant accounting policies are described in Note 2 to our Consolidated Financial Statements included elsewhere in this annual report. Some of these policies involve a high degree of judgment in their application. The critical accounting policies, in management's judgment, are those described below. If different assumptions or conditions prevail, or if our estimates and assumptions prove to be incorrect, actual results could be materially different from those reported.

Revenue Recognition

Revenues from railcar sales are recognized following completion of manufacturing, inspection, customer acceptance and title transfer, which is when the risk for any damage or loss with respect to the railcars passes to the customer. Paint and lining work may be outsourced to an independent contractor and, as a result, the sale for the railcar may be recorded after customer acceptance when it leaves the manufacturing plant and the sale for the lining work may be separately recorded following completion of that work by the independent contractor, customer acceptance and final shipments. Revenues from railcar and industrial components are recorded at the time of product shipment, in accordance with our contractual terms. Revenue for railcar maintenance services is recognized upon completion and shipment of railcars from our plants. Revenue for fleet management services is recognized as performed.

Inventory

Inventories are stated at the lower of cost or market, and include the cost of materials, direct labor and manufacturing overhead. We evaluate our ability to realize the value of our inventory based on a combination of factors including historical usage rates, forecasted sales or usage, product end of life dates, estimated current and future market values and new product introductions. Assumptions used in determining our estimates of future product demand may prove to be incorrect; in which case, the provision required for excess and obsolete inventory would have to be adjusted in the future. When recorded, our reserves are intended to reduce the carrying value of our inventory to its net realizable value.

Long-lived assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the long-lived assets may not be recoverable. The criteria for determining impairment for such long-lived assets to be held and used is determined by comparing the carrying value of these long-lived assets to be held and used to management's best estimate of future undiscounted cash flows expected to result from the use of the long-lived assets. If the long-lived assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the long-lived assets exceeds the fair value of the long-lived assets. The estimated fair value of the long-lived assets is measured by estimating the present value of the future discounted cash flows to be generated.

Goodwill

At December 31, 2009, we had \$7.2 million of goodwill recorded in conjunction with a past business acquisition, all allocated to our Kennett/Custom railcar sub-assembly plants reporting unit that is part of our manufacturing operations segment. We evaluate goodwill for impairment at least annually and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Whether an impairment of goodwill is required is determined by comparing the carrying value of the assets to their fair value, which is determined using a combination of methods, including management's best estimate of

future discounted cash flows expected to result from the business. If the estimated fair value is less than the carrying value, goodwill is considered impaired and the impairment recognized equals such difference.

During the fourth quarter of 2008, there were severe disruptions in the credit markets and reductions in global economic activity, which had significant adverse impacts on stock markets, which contributed to a significant decline in our stock price and corresponding market capitalization. For most of the fourth quarter of 2008, our market capitalization value was significantly below the recorded net book value of our consolidated balance sheet, including goodwill. Based on these overriding factors, indicators existed that we had experienced a significant adverse change in the business climate, which was determined to be a triggering event requiring us to review for impairment the fair value of the reporting unit associated with our goodwill. We performed a goodwill impairment test as of December 31, 2008 and determined no impairment existed. We also performed the annual impairment test as of March 1, 2009, noting no adjustment was required.

Product Warranties

We record a liability for an estimate of costs that we expect to incur under our basic limited warranty when manufacturing revenue is recognized. Warranty terms are based on the negotiated railcar sales contracts and typically are for periods of up to five years. Factors affecting our warranty liability include the number of units sold and historical and anticipated rates of claims and costs per claim. On a quarterly basis, we assess the adequacy of our warranty liability based on changes in these factors. Actual results differing from estimates could have a material effect on results from operations in the event that unforeseen warranty issues were to occur.

Income Taxes

For financial reporting purposes, income tax expense is estimated based on planned tax return filings. The amounts anticipated to be reported in those filings may change between the time the financial statements are prepared and the time the tax returns are filed. Further, because tax filings are subject to review by taxing authorities, there is also the risk that a position on a tax return may be challenged by a taxing authority. If the taxing authority is successful in asserting a position different from that taken by us, differences in a tax expense or between current and deferred tax items may arise in future periods. Any such differences, which could have a material impact on our financial statements, would be reflected in the financial statements when management considers them probable of occurring and the amount reasonably estimable.

We recognize deferred tax assets and liabilities based on the differences between the financial statement carrying amounts and the tax basis of assets and liabilities. We regularly evaluate for recoverability our deferred tax assets and establish a valuation allowance, if necessary, based on historical taxable income, projected future taxable income, the expected timing of the reversals of existing temporary differences and the implementation of tax-planning strategies. We consider whether it is more likely than not that some portion or that all of the deferred tax assets will be realized. As of December 31, 2009, we had approximately \$5.1 million in net deferred tax liabilities (net of \$12.7 million of deferred tax assets). At this time, we consider it more likely than not that we will have taxable income in the future that will allow us to realize our deferred tax assets. As a result, no valuation allowance is currently recorded. However, it is possible that some or all of our deferred tax assets could ultimately expire unused.

During 2007, we adopted Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 740, *Income Taxes* (ASC 740), which required us to record a liability related to unrecognized tax positions. See our discussion of this in Note 14 in our Consolidated Financial Statements.

Pension and Postretirement Benefits

Pension and other postretirement benefit costs and liabilities are dependent on assumptions used in calculating such amounts. The primary assumptions include factors such as discount rates, expected investment return on plan assets, mortality rates and retirement rates, as discussed below:

Discount rates

The discount rate assumptions used to determine the December 31, 2009 benefit obligations and the 2010 expense amounts were 5.75% and 6.25%, respectively, for our pension plans and 5.83% for our postretirement benefit plans. We review these rates annually and adjust them to reflect current conditions. We deemed these rates appropriate based on the Citigroup Pension Discount curve analysis along with expected payments to retirees.

Expected return on plan assets

Our expected return on plan assets for our funded pension plans of 7.25% for 2010 is derived from detailed periodic studies, which include a review of asset allocation strategies, anticipated future long-term performance of individual asset classes, risks (standard deviations) and correlations of returns among the asset classes that comprise the plans' asset mix. While the studies give appropriate consideration to recent plan performance and historical returns, the assumptions are primarily long-term, prospective rates of return.

Mortality and retirement rates

Mortality and retirement rates are based on actual and anticipated plan experience.

In accordance with GAAP, actual results that differ from the assumptions are accumulated and amortized over future periods and, therefore, generally affect recognized expense and the recorded obligation in future periods. While management believes that the assumptions used are appropriate, differences in actual experience or changes in assumptions may affect our pension and postretirement obligations and future expense.

The following information illustrates the sensitivity to a change in certain assumptions for our pension plans:

<u>Change in Assumption</u>	<u>Effect on 2010 Pre-Tax Pension Expense</u>	<u>Effect on December 31, 2009 Projected Benefit Obligation</u>
	(\$ in thousands)	
1% decrease in discount rate	210	2,564
1% increase in discount rate	(146)	(2,089)
1% decrease in expected return on assets	121	N/A
1% increase in expected return on assets	(121)	N/A

The following information illustrates the sensitivity to a change in certain assumptions for our postretirement benefit plan:

<u>Change in Assumption</u>	<u>Effect on 2010 Pre-Tax Postretirement Service Cost and Interest Cost</u>	<u>Effect on December 31, 2009 Projected Benefit Obligation</u>
	(\$ in thousands)	
1% decrease in discount rate	-	11
1% increase in discount rate	-	(9)

This sensitivity analysis reflects the effects of changing one assumption. Various economic factors and conditions often affect multiple assumptions simultaneously and the effects of changes in key assumptions are not necessarily linear.

Environmental

We are involved in investigation and remediation activities at a property that we now own to address historic contamination and potential contamination by third parties. We are also involved with a state agency in the cleanup of this site under these laws. These investigations are in process but it is too early to be able to make a reasonable estimate, with any certainty, of the timing and extent of remedial actions that may be required, and the costs that would be involved in such remediation. Substantially all of the issues identified relate to the use of this property prior to its transfer to us in 1994 by ACF and for which ACF has retained liability for environmental contamination that may have existed at the time of transfer to us. ACF has also agreed to indemnify us for any cost that might be incurred with those existing issues. We expect that we will be indemnified for these environmental matters. However, there can be no assurance that we will not become involved in future litigation or other proceedings, or that we will be able to recover under our indemnity provisions if we were found to be responsible or liable in any litigation or proceeding, or that such costs would not be material to us.

Stock Based Compensation

The FASB ASC 718, *Compensation — Stock Compensation* (ASC 718), requires the measurement and recognition of compensation expense for all share-based payment awards made to our employees and directors based on the estimated fair values of the awards on their grant dates. Our share-based awards include stock options, SARs and restricted stock awards.

We use the Black-Scholes model to estimate the fair value of our equity instrument awards and other share based awards issued under the 2005 Equity Incentive Plan. The Black-Scholes model requires estimates of the expected term of the equity award, future volatility, dividend yield, forfeiture rate and the risk-free interest rate. We estimate the expected term of all equity awards based on SEC Staff Accounting Bulletins Official Text Topic 14D2, which addressed the expected term aspect of the Black-Scholes model. It stated that companies that did not have adequate exercise history on equity instruments were allowed to use the “simplified method” prescribed by the SEC, which called for an average of the vesting period and the expiration period of grants with “plain vanilla” characteristics. These characteristics included service based vesting, instruments granted at the money along with certain other requirements.

Both our stock options and SARs have fair value estimates that are generated from the Black-Scholes calculation. This calculation requires inputs as mentioned above that may require some judgment or estimation. We use our best judgment at the time of the grant to estimate fair value on the stock options to record the expense of those options over the vesting period of those options. All SARs granted are classified as liabilities on the consolidated balance sheet, given that they settle in cash, and thus, must be revalued every period. As such, the fair value estimates on the SARs we granted to our employees and directors are subject to volatility inherent in the stock price since it is based on current market values at the end of every period. Stock-based compensation on all equity awards is expensed using a graded vesting method over the vesting period of the instrument.

As of December 31, 2009, all compensation costs related to stock options and restricted stock have been recognized. As of December 31, 2009, unrecognized compensation costs related to the unvested portion of SARs were approximately \$1.3 million and are expected to be recognized over a weighted average period of approximately 36 months.

Fair Value of Financial Instruments

The carrying amounts of cash and cash equivalents, accounts receivable, amounts due to/from affiliates and accounts payable approximate fair values because of the short-term maturity of these instruments. The fair value of long-term debt is determined by the market close price. The fair value of the short-term investment in GBX common stock is based upon current market data. Fair value estimates are made at a specific point in time, based on relevant market information about the financial instrument in accordance with ASC 820, *Fair Value Measurements and Disclosures* (ASC 820). These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision.

Recent accounting pronouncements

The FASB ASC, *Business Combinations* (ASC 805), creates greater consistency in the accounting and financial reporting of business combinations. ASC 805 establishes principles and requirements for how the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any controlling interest, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. ASC 805 applies to fiscal years beginning after December 15, 2008. This ASC did not have a material impact on our Consolidated Financial Statements.

The FASB ASC 810, *Consolidation* (ASC 810), establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This guidance became effective as of the beginning of our fiscal year on January 1, 2009. This ASC did not have a material impact on our Consolidated Financial Statements.

The FASB ASC 815, *Derivatives and Hedging* (ASC 815), expands quarterly disclosure requirements about an entity’s derivative instruments and hedging activities. ASC 815 is effective for fiscal years beginning after November 15, 2008. This ASC did not have a material impact on our Consolidated Financial Statements.

The FASB ASC 855, *Subsequent Events* (ASC 855) requires disclosure of the date through which an entity has evaluated subsequent events and the basis for that date. ASC 855 is effective for interim or annual periods ending after June 15, 2009. This ASC did not have a material impact on our Consolidated Financial Statements.

In June 2009, the FASB issued SFAS No. 167, *Amendments to FASB Interpretation No. 46(R)* (SFAS No. 167). SFAS No. 167, which has not yet been included in the ASC, amends the accounting and disclosure requirements for variable interest

entities (VIE). SFAS No. 167 requires on-going assessments to determine the primary beneficiary of a VIE and amends the primary beneficiary assessment and disclosure requirements. SFAS No. 167 is effective for the first interim and annual reporting period that begins after November 15, 2009. We are evaluating the impact of adopting this pronouncement on our Consolidated Financial Statements.

The FASB ASC 105, *Generally Accepted Accounting Principles* (ASC 105), establishes the FASB Accounting Standards Codification as the source of authoritative U.S. generally accepted accounting principles (GAAP) for nongovernmental entities effective for financial statements for interim and annual periods ending after September 15, 2009. This ASC did not have a material effect on our Consolidated Financial Statements.

OFF BALANCE SHEET ARRANGEMENTS

There were no off balance sheet arrangements in 2009.

Item 7A: Quantitative and Qualitative Disclosures About Market Risk

We are exposed to price risks associated with the purchase of raw materials, especially steel and heavy castings. The cost of steel, heavy castings and all other materials used in the production of our railcars represents approximately 80.0-85.0% of our direct manufacturing costs. Given the significant volatility in the price of raw materials, this exposure can affect our costs of production. We believe that the risk to our margins and profitability has been greatly reduced by the variable pricing provisions in place with our current railcar manufacturing contracts. These contracts adjust the purchase prices of our railcars to reflect increases or decreases in the cost of certain raw materials and components and, as a result, we are able to pass on to our customers any increased raw material and component costs with respect to the railcars we plan to produce and deliver during 2010. We believe that we currently have excellent supplier relationships and do not currently anticipate that material constraints will limit our production capacity. Such constraints may exist if railcar production was to increase beyond current levels, or other economic changes were to occur that affect the availability of our raw materials.

We hold available-for-sale investments that are reported at fair value as of the reporting date on our consolidated balance sheets. The carrying values of available-for-sale investments subject to price risks are based on quoted market prices of the equity security as of the balance sheet date. Market prices are subject to fluctuation and, consequently, the amount realized in the settlement of an investment may significantly differ from the reported market value. Fluctuation in the market price of an equity security may result from perceived changes in the economic characteristics of the issuer of the security, the relative price of alternative investments and general market conditions.

Based on the balance as of December 31, 2009, we estimate that in the event of a 10.0% decline in fair value of the GBX common stock, the fair value of our investment would decrease by \$0.4 million. The selected hypothetical change does not reflect what may be considered the best or worst case scenarios. Indeed, results could differ materially due to the nature of equity markets.

Item 8: Financial Statements and Supplementary Data

American Railcar Industries, Inc.

Index to Consolidated Financial Statements

	Page
Audited Consolidated Financial Statements of American Railcar Industries, Inc.	
Report of Grant Thornton LLP Independent Registered Public Accounting Firm	41
Report of Grant Thornton LLP Independent Registered Public Accounting Firm	42
Consolidated Balance Sheets as of December 31, 2009 and 2008	43
Consolidated Statements of Operations for the years ended December 31, 2009, 2008 and 2007	44
Consolidated Statements of Cash Flows for the years ended December 31, 2009, 2008 and 2007	45
Consolidated Statement of Stockholders' Equity and Comprehensive Income for the years ended December 31, 2009, 2008 and 2007	46
Notes to Consolidated Financial Statements	47

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors
American Railcar Industries, Inc

We have audited American Railcar Industries, Inc. and Subsidiaries' (a North Dakota Corporation) internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). American Railcar Industries, Inc. and Subsidiaries' management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on American Railcar Industries, Inc. and Subsidiaries' internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, American Railcar Industries, Inc. and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of American Railcar Industries, Inc. and Subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2009, and our report dated March 12, 2010 expressed an unqualified opinion.

/s/ GRANT THORNTON LLP

St. Louis, Missouri
March 12 2010

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors
American Railcar Industries, Inc.

We have audited the accompanying consolidated balance sheets of American Railcar Industries, Inc. and Subsidiaries (the "Company") as of December 31, 2009 and 2008, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for each of the three years in the period ended December 31, 2009. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of American Railcar Industries, Inc. and Subsidiaries as of December 31, 2009 and 2008, and the consolidated results of its operations and cash flows for each of the three years in the period ended December 31, 2009, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), American Railcar Industries, Inc. and Subsidiaries' internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 12, 2010 expressed an unqualified opinion.

/s/GRANT THORNTON LLP

St. Louis, Missouri
March 12, 2010

CONSOLIDATED BALANCE SHEETS

(In thousands, except share amounts)

	As of	
	December 31, 2009	December 31, 2008
Assets		
Current assets:		
Cash and cash equivalents	\$ 347,290	\$ 291,788
Short-term investments - available for sale securities	3,802	2,565
Accounts receivable, net	11,409	39,724
Accounts receivable, due from affiliates	1,356	10,284
Income taxes receivable	1,768	-
Inventories, net	40,063	97,245
Deferred tax assets	2,018	2,297
Prepaid expenses and other current assets	4,898	5,314
Total current assets	<u>412,604</u>	<u>449,217</u>
Property, plant and equipment, net	199,349	206,936
Deferred debt issuance costs	2,568	3,204
Interest receivable, due from affiliates	982	-
Goodwill	7,169	7,169
Investment in and loans to joint ventures	41,155	13,091
Other assets	537	37
Total assets	<u>\$ 664,364</u>	<u>\$ 679,654</u>
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 16,874	\$ 42,201
Accounts payable, due to affiliates	576	5,193
Accrued expenses and taxes	4,515	7,758
Accrued compensation	8,799	10,413
Accrued interest expense	6,875	6,907
Accrued dividends	-	639
Total current liabilities	<u>37,639</u>	<u>73,111</u>
Senior unsecured notes	275,000	275,000
Deferred tax liability	7,120	4,683
Pension and post-retirement liabilities, less current portion	6,279	9,024
Other liabilities	2,686	3,111
Total liabilities	<u>328,724</u>	<u>364,929</u>
Commitments and contingencies		
Stockholders' equity:		
Common stock, \$0.01 par value, 50,000,000 shares authorized, 21,302,296 shares issued and outstanding at December 31, 2009 and 2008	213	213
Additional paid-in capital	239,617	239,617
Retained earnings	94,215	80,035
Accumulated other comprehensive income (loss)	1,595	(5,140)
Total stockholders' equity	<u>335,640</u>	<u>314,725</u>
Total liabilities and stockholders' equity	<u>\$ 664,364</u>	<u>\$ 679,654</u>

See Notes to the Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except share and per share amounts)

	For the Years Ended December 31,		
	2009	2008	2007
Revenues:			
Manufacturing operations (including revenues from affiliates of \$105,216, \$182,760 and \$140,164 in 2009, 2008 and 2007, respectively)	\$ 365,329	\$ 757,505	\$ 648,124
Railcar services (including revenues from affiliates of \$14,434, \$15,338 and \$15,969 in 2009, 2008 and 2007, respectively)	58,102	51,301	50,003
Total revenues	<u>423,431</u>	<u>808,806</u>	<u>698,127</u>
Cost of revenue:			
Manufacturing operations	(329,025)	(682,744)	(568,023)
Railcar services	(47,015)	(41,653)	(41,040)
Total cost of revenue	<u>(376,040)</u>	<u>(724,397)</u>	<u>(609,063)</u>
Gross profit	47,391	84,409	89,064
Selling, administrative and other (including costs from affiliates of \$616, \$606 and \$606 in 2009, 2008 and 2007, respectively)	(25,141)	(26,535)	(27,379)
Earnings from operations	<u>22,250</u>	<u>57,874</u>	<u>61,685</u>
Interest income (including interest income from affiliates of \$986, \$34 and \$57 in 2009, 2008 and 2007, respectively)	6,613	7,835	13,829
Interest expense	(20,909)	(20,299)	(17,027)
Other income (including income related to affiliates of \$9, zero and zero in 2009, 2008 and 2007, respectively)	20,869	3,657	-
(Loss) earnings from joint ventures	(6,797)	718	881
Earnings before income tax expense	<u>22,026</u>	<u>49,785</u>	<u>59,368</u>
Income tax expense	(6,568)	(18,403)	(22,104)
Net earnings	<u>\$ 15,458</u>	<u>\$ 31,382</u>	<u>\$ 37,264</u>
Net earnings per share - basic	\$ 0.73	\$ 1.47	\$ 1.75
Net earnings per share - diluted	\$ 0.73	\$ 1.47	\$ 1.74
Weighted average shares outstanding - basic	21,302	21,302	21,274
Weighted average shares outstanding - diluted	21,302	21,302	21,357

See Notes to the Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

	For the Years Ended December 31,		
	2009	2008	2007
Operating activities:			
Net earnings	\$ 15,458	\$ 31,382	\$ 37,264
Adjustments to reconcile net earnings to net cash (used in) provided by operating activities:			
Depreciation	23,405	20,148	14,085
Amortization of deferred costs	718	812	680
Loss on disposal of property, plant and equipment	222	308	385
Stock based compensation	1,174	473	1,927
Income related to reversal of stock based compensation for stock options	-	(411)	-
Excess tax benefits from stock option exercises	-	-	(241)
Change in interest receivable, due from affiliates	(982)	-	-
Change in joint venture investment as a result of loss (earnings)	6,797	(718)	(881)
Unrealized loss (gain) on derivative assets	88	(88)	-
Provision (benefit) for deferred income taxes	1,492	1,093	(366)
(Adjustment) provision for losses on accounts receivable	(101)	695	196
Item related to investing activities:			
Realized loss (gain) on derivative assets	10	(684)	-
Realized gain on sale of short-term investments - available-for-sale securities	(23,825)	(2,589)	-
Impairment of short-term investments - available-for-sale securities	2,884	-	-
Changes in operating assets and liabilities:			
Accounts receivable, net	28,483	(6,976)	1,197
Accounts receivable, due from affiliates	8,928	6,892	(7,543)
Income taxes receivable	(1,768)	-	-
Inventories, net	57,260	(3,869)	10,113
Prepaid expenses and other current assets	331	(215)	841
Accounts payable	(25,366)	(5,667)	(7,073)
Accounts payable, due to affiliates	(4,617)	2,326	1,179
Accrued expenses and taxes	(5,517)	1,980	10,188
Other	(931)	(289)	(1,732)
Net cash provided by operating activities	<u>84,143</u>	<u>44,603</u>	<u>60,219</u>
Investing activities:			
Purchases of property, plant and equipment	(15,047)	(52,433)	(59,367)
Sale of property, plant and equipment	71	4	104
Purchases of short-term investments - available-for-sale securities	(36,841)	(27,857)	(100,596)
Sales of short-term investments - available-for-sale securities	60,795	23,631	100,596
Realized (loss) gain on derivative assets	(10)	684	-
Proceeds from repayment of note receivable from affiliate	-	658	329
Investments in and loans to joint ventures	(35,810)	(672)	(8,500)
Sale of investment in joint venture	-	1,875	-
Net cash used in investing activities	<u>(26,842)</u>	<u>(54,110)</u>	<u>(67,434)</u>
Financing activities:			
Common stock dividends	(1,917)	(2,556)	(2,551)
Finance fees related to new credit facility	-	-	(109)
Proceeds from stock option exercises	-	-	1,985
Excess tax benefits from stock option exercises	-	-	241
Proceeds from issuance of senior unsecured notes, gross	-	-	275,000
Offering costs - senior unsecured notes issuances	-	-	(4,314)
Repayment of debt	-	(8)	(88)
Net cash (used in) provided by financing activities	<u>(1,917)</u>	<u>(2,564)</u>	<u>270,164</u>
Effect of exchange rate changes on cash and cash equivalents	118	(23)	11
Increase (decrease) in cash and cash equivalents	55,502	(12,094)	262,960
Cash and cash equivalents at beginning of year	291,788	303,882	40,922
Cash and cash equivalents at end of year	<u>\$ 347,290</u>	<u>\$ 291,788</u>	<u>\$ 303,882</u>

See Notes to the Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME

(In thousands)

	Comprehensive income (loss)	Retained earnings	Common Stock- Shares	Common stock	Additional paid-in capital	Accumulated other comprehensive income (loss)	Total stockholders' equity
January 1, 2007		\$ 16,649	21,208	\$ 212	\$ 235,768	\$ (2,449)	\$ 250,180
Net earnings	\$ 37,264	37,264					37,264
Currency translation adjustment	193					193	193
Minimum pension liability adjustment, net of tax effect of \$1,311	2,096					2,096	2,096
Comprehensive income	<u>\$ 39,553</u>						-
Dividends on common stock		(2,554)					(2,554)
Effects of adopting FIN 48		(45)					(45)
Restricted stock grant					300		300
Proceeds from stock option exercises			94	1	1,984		1,985
Excess tax benefit from stock option exercises					241		241
Stock option expense					1,328		1,328
Balance December 31, 2007		<u>\$ 51,314</u>	<u>21,302</u>	<u>\$ 213</u>	<u>\$ 239,621</u>	<u>\$ (160)</u>	<u>\$ 290,988</u>
Net earnings	\$ 31,382	31,382					31,382
Currency translation adjustment	(428)					(428)	(428)
Unrealized loss on short-term investment, net of tax effect of \$1,673	(2,577)					(2,577)	(2,577)
Minimum pension liability adjustment, net of tax effect of \$1,249	(1,975)					(1,975)	(1,975)
Comprehensive income	<u>\$ 26,402</u>						-
Effect of pension measurement date change		(105)					(105)
Dividends on common stock		(2,556)					(2,556)
Additional paid-in capital reduction due to stock option forfeiture					(113)		(113)
Stock option expense					109		109
Balance December 31, 2008		<u>\$ 80,035</u>	<u>21,302</u>	<u>\$ 213</u>	<u>\$ 239,617</u>	<u>\$ (5,140)</u>	<u>\$ 314,725</u>
Net earnings	\$ 15,458	15,458					15,458
Currency translation adjustment	1,246					1,246	1,246
Effect of short-term investment activity, net of tax effect of \$478	888					888	888
Impairment of short-term investments, net of tax effect of \$1,197	1,687					1,687	1,687
Minimum pension liability adjustment, net of tax effect of \$1,509	2,914					2,914	2,914
Comprehensive income	<u>\$ 22,193</u>						-
Dividends on common stock		(1,278)					(1,278)
Balance December 31, 2009		<u>\$ 94,215</u>	<u>21,302</u>	<u>\$ 213</u>	<u>\$ 239,617</u>	<u>\$ 1,995</u>	<u>\$ 335,640</u>

See Notes to the Consolidated Financial Statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended December 31, 2009, 2008 and 2007

Note 1 – Description of the Business

The accompanying consolidated financial statements include the operations of American Railcar Industries, Inc. and its wholly-owned subsidiaries (collectively the Company or ARI). Through its subsidiary, Castings, LLC (Castings), the Company has a one-third ownership interest in Ohio Castings Company, LLC (Ohio Castings), a limited liability company formed to produce various steel railcar parts for use or sale by the ownership group. Through its subsidiary, ARI Component Venture, LLC (ARI Component), the Company has a 41.6% ownership interest in Axis, LLC (Axis), a limited liability company formed to produce railcar axles, for use or sale by the ownership group. Through its subsidiary, American Railcar Mauritius I, and its wholly-owned subsidiary, American Railcar Mauritius II, the Company has a 50.0% ownership interest in Amtek Railcar Industries Private Limited (ARIPL), a joint venture company in India, which was formed to produce railcars and railcar components in India for sale by the joint venture. Through its wholly-owned subsidiary, ARI Longtrain, Inc. (Longtrain), the Company makes investments from time to time. All intercompany transactions and balances have been eliminated.

ARI manufactures railcars, custom designed railcar parts for industrial companies, railroads, and other industrial products, primarily aluminum and special alloy steel castings. These products are sold to various types of companies including leasing companies, railroads, industrial companies and other non-rail companies. ARI also provides railcar maintenance services for railcar fleets, including that of its affiliate, American Railcar Leasing LLC (ARL). In addition, ARI provides fleet management and maintenance services for railcars owned by certain customers. Such services include inspecting and supervising the maintenance and repair of such railcars.

The Company's operations are located in the United States and Canada. The Company operates a small railcar repair facility in Sarnia, Ontario, Canada. Canadian revenues were 0.7%, 0.4% and 0.3% of total consolidated revenues for 2009, 2008 and 2007, respectively. Canadian assets were 1.6% and 0.6% of total consolidated assets as of December 31, 2009 and 2008, respectively.

Note 2 – Summary of Accounting Policies

Cash and cash equivalents

The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

The Company maintains cash balances at financial institutions in the United States of America that are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 or the Securities Investor Protection Corporation (SIPC) up to \$500,000, including a maximum of \$100,000 for free cash balances. The Company's cash balances on deposit exceeded the insured limits by approximately \$345.1 million as of December 31, 2009. The Company has not experienced any losses on such amounts and believes it is not subject to significant risks related to cash.

Short-term investments

The Company's investments in equity securities are classified as available-for-sale, based upon whether it intends to hold the investment for the foreseeable future, in accordance with Accounting Standards Codification (ASC) 320, *Investments – Debt and Equity Securities* (ASC 320) as issued by the Financial Accounting Standards Board (FASB). Available-for-sale securities are reported at fair value on the Company's consolidated balance sheet while unrealized holding gains and losses on available-for-sale securities are excluded from earnings and reported as a separate component of stockholders' equity and when sold are reclassified out of stockholders' equity to the consolidated statements of operations. For purposes of determining gains and losses, the cost of securities is based on specific identification.

The Company evaluates its investments in unrealized loss positions for other-than-temporary impairment on an annual basis or whenever events or changes in circumstances indicate that the unit cost of the investment may not be recoverable.

Derivative assets

The Company has in the past entered into derivative contracts, specifically total return swap contracts and a foreign currency option contract. As required, the Company accounts for these derivatives under ASC 815, *Derivatives and Hedging* (ASC 815). The pronouncements established accounting and reporting standards for derivative instruments and for hedging activities, which generally require recognition of all derivatives as either assets or liabilities in the consolidated balance sheet at their fair

value. The accounting for changes in fair value depends on the intended use of the derivative and its resulting designation. The Company did not use hedge accounting and accordingly, all realized and unrealized gains and losses on derivative contracts were reflected in its consolidated statements of operations.

Revenue recognition

Revenues from railcar sales are recognized following completion of manufacturing, inspection, customer acceptance and title transfer, which is when the risk for any damage or loss with respect to the railcars passes to the customer. Paint and lining work may be outsourced and, as a result, the sale for the railcar may be recorded after customer acceptance when it leaves the manufacturing plant and the sale for the lining work may be separately recorded following completion of that work by the independent contractor, customer acceptance and final shipment. Revenues from railcar and industrial components are recorded at the time of product shipment, in accordance with the Company's contractual terms. Revenue for railcar maintenance services is recognized upon completion and shipment of railcars from ARI's plants. The Company does not currently bundle railcar service contracts with new railcar sales. Revenue for fleet management services is recognized as performed.

The Company records amounts billed to customers for shipping and handling as part of sales in accordance with ASC 605, *Revenue Recognition* (ASC 605), and records related costs in cost of revenue.

ARI presents any tax assessed by a governmental authority that is directly imposed on a revenue-producing transaction between a seller and a customer on a net basis as addressed in ASC 605.

Accounts receivable, net

The Company carries its accounts receivable at cost, less an allowance for doubtful accounts. On a routine basis, the Company evaluates its account receivable and establishes an allowance for doubtful accounts based on the history of past write-offs and collections and current credit conditions. Accounts are placed for collection on a limited basis once all other methods of collection have been exhausted. Once it has been determined that the customer is no longer in business and/or refuses to pay, the accounts are written off.

Inventories

Inventories are stated at the lower of cost or market on a first-in, first-out basis, and include the cost of materials, direct labor and manufacturing overhead.

Property, plant and equipment, net

Land, buildings, machinery and equipment are carried at cost, which could include capitalized interest on borrowed funds. Maintenance and repair costs are charged directly to earnings. Tooling is generally capitalized and depreciated over a period of approximately five years.

Buildings are depreciated over estimated useful lives that range from 15 to 39 years. The estimated useful lives of other depreciable assets, including machinery, equipment and leased railcars vary from 3 to 30 years. Depreciation is calculated using the straight-line method for financial reporting purposes and on accelerated methods for tax purposes.

Long-lived assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of assets may not be recoverable. The criteria for determining impairment for such long-lived assets to be held and used is determined by comparing the carrying value of these long-lived assets to be held and used to management's best estimate of future undiscounted cash flows expected to result from the use of the long-lived assets. If the long-lived assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the long-lived assets exceeds the fair value of the long-lived assets. The estimated fair value of long-lived assets is measured by estimating the present value of the future discounted cash flows to be generated.

Debt issuance costs

Debt issuance costs were incurred in connection with ARI's issuance of long-term debt as described in Note 13, and are amortized over the term of the related debt on a straight-line basis. Debt issuance costs at December 31, 2009 were \$2.6 million related to the Company's unsecured senior notes and will be amortized according to the following table (in thousands):

2010	\$	616
2011		616
2012		616
2013		616
2014 and thereafter		104
Total	\$	<u>2,568</u>

Goodwill

ASC 350, *Intangible – Goodwill and Other* (ASC 350) requires that goodwill and other intangible assets with indefinite useful lives shall not be amortized but shall be tested for impairment at least annually and more frequently if indicators exist by comparing the fair value of the reporting unit to its carrying value. The Company adopted this standard upon the acquisition of Custom Steel, which resulted in goodwill of \$7.2 million, as described in Note 10.

Investment in and loans to joint ventures

The Company uses the equity method to account for its investment in various joint ventures that it is partner to as described in Note 11. Under the equity method, the Company recognizes its share of the earnings and losses of the joint ventures as they accrue. Advances and distributions are charged and credited directly to the investment account. From time to time, the Company also makes loans to its joint ventures that are included in the investment account.

Income taxes

ARI accounts for income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial reporting basis and the tax basis of ARI's assets and liabilities at enacted tax rates expected to be in effect when such amounts are recovered or settled. ARI also records unrecognized tax positions, including potential interest and penalties.

Pension plans and other postretirement benefits

Certain ARI employees participate in noncontributory, defined benefit pension plans and a supplemental executive retirement plan. Benefits for the salaried employees are based on salary and years of service, while those for hourly employees are based on negotiated rates and years of service.

ARI also sponsors defined contribution retirement plans and health care plans covering certain employees. Benefit costs are accrued during the years employees render service.

Fair value of financial instruments

The carrying amounts of cash and cash equivalents, accounts receivable, amounts due to/from affiliates and accounts payable approximate fair values because of the short-term maturity of these instruments. The fair value of long-term debt is determined by the market close price. The fair value of the short-term investment in The Greenbrier Companies, Inc. (GBX) common stock is based upon current market data. Fair value estimates are made at a specific point in time, based on relevant market information about the financial instrument in accordance with ASC 820, *Fair Value Measurements and Disclosures* (ASC 820). These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision.

Foreign currency translation

Balance sheet amounts from the Company's Canadian operations are translated at the exchange rate effective at year-end and operations statement amounts are translated at the average rate of exchange prevailing during the year. Currency translation adjustments are included in Stockholders' Equity as part of accumulated other comprehensive income.

Comprehensive income

Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. Comprehensive income consists of net earnings, foreign currency translation adjustment and minimum pension liability adjustments, which are shown net of tax and changes resulting from unrealized gains and losses on short-term investments. Accumulated other comprehensive income, after tax, as of December 31, 2009, consists of foreign currency translation gains of \$1.1 million and pension and postretirement charges of \$0.5 million. Accumulated other comprehensive loss, after tax, as of December 31, 2008, consists of foreign currency translation losses of \$0.2 million, pension and postretirement charges of \$2.3 million and unrealized losses, net of deferred taxes on short-term investments of \$2.6 million.

Earnings per share

Basic earnings per share is calculated as net earnings attributable to common stockholders divided by the weighted-average number of common shares outstanding during the respective period. Diluted earnings per share is calculated by dividing net earnings attributable to common stockholders by the weighted-average number of shares outstanding plus dilutive potential common shares outstanding during the year.

Use of estimates

Management of ARI has made a number of estimates and assumptions relating to the reporting of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities to prepare these financial statements in conformity with accounting principles generally accepted in the United States of America. Significant items subject to estimates and assumptions include deferred taxes, workers compensation accrual, valuation allowances for accounts receivable and inventory obsolescence, depreciable lives of assets, stock based compensation fair values and the reserve for warranty claims. Actual results could differ from those estimates.

Stock-based compensation

The Company applies the provisions of ASC 718, *Compensation – Stock Compensation* (ASC 718), to stock options, restricted stock and stock appreciation rights issued. The compensation cost recorded for these awards is based on their fair value as required by ASC 718.

Reclassifications

Certain reclassifications of prior year presentations have been made to conform to the 2009 presentation.

Recent accounting pronouncements

The FASB ASC, *Business Combinations* (ASC 805), creates greater consistency in the accounting and financial reporting of business combinations. ASC 805 establishes principles and requirements for how the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any controlling interest, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. ASC 805 applies to fiscal years beginning after December 15, 2008. This ASC did not have a material impact on the Company's Consolidated Financial Statements.

The FASB ASC 810, *Consolidation* (ASC 810), establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This guidance became effective as of the beginning of the Company's fiscal year on January 1, 2009. This ASC did not have a material impact on the Company's Consolidated Financial Statements.

The FASB ASC 815, *Derivatives and Hedging* (ASC 815), expands quarterly disclosure requirements about an entity's derivative instruments and hedging activities. ASC 815 is effective for fiscal years beginning after November 15, 2008. This ASC did not have a material impact on the Company's Consolidated Financial Statements.

The FASB ASC 855, *Subsequent Events* (ASC 855) requires disclosure of the date through which an entity has evaluated subsequent events and the basis for that date. ASC 855 is effective for interim or annual periods ending after June 15, 2009. This ASC did not have a material impact on the Company's Consolidated Financial Statements.

In June 2009, the FASB issued SFAS No. 167, *Amendments to FASB Interpretation No. 46(R)* (SFAS No. 167). SFAS No. 167, which has not yet been included in the ASC, amends the accounting and disclosure requirements for variable interest entities (VIE). SFAS No. 167 requires on-going assessments to determine the primary beneficiary of a VIE and amends the primary beneficiary assessment and disclosure requirements. SFAS No. 167 is effective for the first interim and annual reporting period that begins after November 15, 2009. The Company is evaluating the impact of adopting this pronouncement on the Consolidated Financial Statements.

The FASB ASC 105, *Generally Accepted Accounting Principles* (ASC 105), establishes the FASB Accounting Standards Codification as the source of authoritative U.S. generally accepted accounting principles (GAAP) for nongovernmental entities effective for financial statements for interim and annual periods ending after September 15, 2009. This ASC did not have a material effect on the Company's Consolidated Financial Statements.

Note 3 – Short-term Investments – Available-for-Sale Securities

During January 2008, Longtrain purchased approximately 1.5 million shares of common stock of GBX in the open market for a total of \$27.9 million. This investment was made with the intention to enter into discussions regarding a possible business combination of the Company and GBX. In June 2008, it was disclosed that the parties were not at that time pursuing further discussions regarding a business combination. Subsequently, Longtrain sold a majority of the GBX shares it owned. A realized gain of \$2.6 million, before tax, was recorded for the year ended December 31, 2008. In December 2009, the Company sold approximately 7,000 shares of GBX common stock for \$0.1 million, resulting in a realized loss of less than \$0.1 million. The cost basis of the shares sold in 2008 and 2009 were determined through specific identification.

The Company performed a review of its investment in GBX common stock as of December 31, 2009 to determine if an other-than-temporary impairment existed. Factors considered in the assessment included but were not limited to the following: the Company's ability and intent to hold the security until loss recovery, the sale of shares at a loss, the number of quarters in an unrealized loss position and other market conditions. Based on this analysis, the Company recorded an impairment charge of \$2.9 million related to the investment.

As of December 31, 2009 and 2008, the market values of the remaining approximately 0.4 million shares of GBX owned by the Company were \$3.8 million and \$2.6 million, respectively. There were no unrealized losses as of December 31, 2009, due to recognizing the other-than-temporary impairment charge in 2009. As of December 31, 2008, unrealized losses totaled \$4.3 million and were recognized as accumulated other comprehensive loss within stockholder's equity, net of deferred taxes. This investment is classified as a short-term investment available-for-sale security in accordance with ASC 320, as the Company does not intend on holding this investment long-term.

During 2009, Longtrain purchased corporate bonds that mature in 2015 for a total of \$36.8 million and subsequently sold all of these bonds, resulting in proceeds of \$60.7 million and a realized gain of \$23.9 million.

Note 4 – Derivatives

The Company has accounted for its derivative contracts in accordance with ASC 815, which establishes accounting and reporting standards for derivative instruments and for hedging activities, which generally require recognition of all derivatives as either assets or liabilities in the consolidated balance sheet at their fair value. The accounting for changes in fair value depends on the intended use of the derivative and its resulting designation. As the derivatives did not qualify for hedge accounting, all unrealized gains and losses were reflected in the Company's consolidated statements of operations and the fair value was recorded on the consolidated balance sheets.

Total return swaps

During January 2008, Longtrain entered into total return swap agreements referenced to the fair value of approximately 0.4 million shares of common stock of GBX. The total notional amount of these swap agreements was approximately \$7.4 million, representing the fair market value of the referenced shares at the time Longtrain entered into the agreements. During 2008, the Company's other income included \$0.6 million of unrealized gains relating to fully settling these swap agreements.

Foreign currency option

The Company entered into a foreign currency option in October 2008, to purchase Canadian Dollars (CAD) for \$5.3 million U.S. Dollars (USD) from October 2008 through April 2009, with fixed exchange rates and exchange limits each month. ARI

entered into this option agreement to reduce the exposure to foreign currency exchange risk related to capital expenditures for the expansion of the Company's Canadian repair facility.

In 2009, the Company expended \$3.3 million USD to purchase CAD under this option resulting in a realized loss of less than \$0.1 million for the year ended December 31, 2009, based on the exchange spot rate on the various exercise dates. As of December 31, 2008, the Company had an unrealized gain of \$0.1 million and a derivative asset for \$0.1 million. A gain of \$0.1 million was realized for the period ending December 31, 2008.

Note 5 – Fair Value Measurements

ASC 820, requires, among other things, enhanced disclosures about investments that are measured and reported at fair value. ASC 820 establishes a hierarchical disclosure framework that prioritizes and ranks the level of market price observability used in measuring investments at fair value. Market price observability is impacted by a number of factors, including the type of investment and the characteristics specific to the investment. Investments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value.

As of January 1, 2009, the Company adopted the non-recurring nonfinancial assets and nonfinancial liabilities provisions of ASC 820, including those measured at fair value in goodwill impairment testing.

Investments measured and reported at fair value are classified and disclosed in one of the following categories:

- Level 1 — Quoted prices are available in active markets for identical investments as of the reporting date. The type of investments included in Level 1 include listed equities and listed derivatives. As required by ASC 820, the Company does not adjust the quoted price for these investments, even in situations where they hold a large position and a sale could reasonably impact the quoted price.
- Level 2 — Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies. Investments that are generally included in this category include corporate bonds and loans, less liquid and restricted equity securities and certain over-the-counter derivatives.
- Level 3 — Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. ARI's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the investment.

The following table summarizes the valuation of ARI's investments by the above ASC 820 fair value hierarchy levels as of December 31, 2009 (in thousands):

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
Short-term investments - available-for-sale securities	\$ 3,802	\$ -	\$ -	\$ 3,802
	<u>\$ 3,802</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,802</u>

The following table summarizes the valuation of ARI's investments by the above ASC 820 fair value hierarchy levels as of December 31, 2008 (in thousands):

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
Short term investments - available for sale securities	\$ 2,565	\$ -	\$ -	\$ 2,565
Derivative asset - foreign currency option	-	88	-	88
	<u>\$ 2,565</u>	<u>\$ 88</u>	<u>\$ -</u>	<u>\$ 2,653</u>

The following table summarizes the valuation of goodwill measured at fair value on a non-recurring basis in the statement of financial position at December 31, 2009 and 2008 (in thousands):

Assets	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Goodwill	\$ -	\$ -	\$ 7,169	\$ 7,169
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,169</u>	<u>\$ 7,169</u>

In accordance with the provisions of ASC 350, goodwill with a carrying amount of \$7.2 million was evaluated as of March 1, 2009 and December 31, 2008 and no impairment was noted. Refer to Note 10 for further discussion of the goodwill fair value measurement and impairment tests.

Note 6 – Accounts Receivable, net

Accounts Receivable, net, consists of the following:

	<u>December 31, 2009</u>	<u>December 31, 2008</u>
	(in thousands)	
Accounts receivable, gross	\$ 12,086	\$ 40,539
Less allowance for doubtful accounts	(677)	(815)
Total accounts receivable, net	<u>\$ 11,409</u>	<u>\$ 39,724</u>

The allowance for doubtful accounts consists of the following:

	<u>Years Ended December 31,</u>		
	<u>2009</u>	<u>2008</u>	<u>2007</u>
	(in thousands)		
Beginning balance	\$ 815	\$ 497	\$ 1,017
(Adjustment) provision	(101)	688	196
Write-offs	(43)	(372)	(716)
Recoveries	6	2	-
Ending balance	<u>\$ 677</u>	<u>\$ 815</u>	<u>\$ 497</u>

Note 7 – Inventories, net

Inventories, net, consist of the following:

	<u>December 31, 2009</u>	<u>December 31, 2008</u>
	(in thousands)	
Raw materials	\$ 21,307	\$ 59,457
Work-in-process	8,411	22,137
Finished products	12,271	18,300
Total inventories	<u>41,989</u>	<u>99,894</u>
Less reserves	(1,926)	(2,649)
Total inventories, net	<u>\$ 40,063</u>	<u>\$ 97,245</u>

Inventory reserves consist of the following:

	Years Ended December 31,		
	2009	2008	2007
		(in thousands)	
Beginning Balance	\$ 2,649	\$ 2,705	\$ 2,729
Provision	213	911	783
Write-offs	(936)	(967)	(807)
Ending Balance	<u>\$ 1,926</u>	<u>\$ 2,649</u>	<u>\$ 2,705</u>

Note 8 – Property, Plant and Equipment, net

The following table summarizes the components of property, plant and equipment, net:

	December 31,	December 31,
	2009	2008
	(in thousands)	
Property, plant and equipment		
Buildings	\$ 146,064	\$ 130,054
Machinery and equipment	174,021	167,586
	<u>320,085</u>	<u>297,640</u>
Less accumulated depreciation	(126,074)	(105,938)
Net plant and equipment	194,011	191,702
Land	3,306	3,306
Construction in process	2,032	11,928
Total property, plant and equipment	<u>\$ 199,349</u>	<u>\$ 206,936</u>

Depreciation expense

Depreciation expense for the year ended December 31, 2009, 2008 and 2007 was \$23.4 million, \$20.1 million and \$14.1 million, respectively.

Capitalized interest

In conjunction with the Unsecured Senior Fixed Rate Notes offering described in Note 13, the Company began recording capitalized interest on certain property, plant and equipment capital projects as well as on investments in joint ventures. The amount of interest capitalized for the years ended December 31, 2009, 2008 and 2007 was \$0.7 million, \$1.5 million and \$1.4 million, respectively.

Lease agreements

During 2008, the Company entered into two agreements to lease a fixed number of railcars to third parties for multiple years. One of the leases includes a provision that allows the lessee to purchase any portion of the leased railcars at any time during the lease term for a stated market price, which approximates fair value. These agreements have been classified as operating leases in accordance with ASC 840, *Leases* (ASC 840). As a result of applying the rules from ASC 840, the leased railcars have been included in machinery and equipment and will be depreciated in accordance with the Company's depreciation policy.

Note 9 – Long-Lived Asset Impairment Charges

The Company has determined that there are no triggering events that require an assessment for impairment of long-lived assets, therefore no impairment charges have been recognized on any long-lived assets during the years ended December 31, 2009, 2008 or 2007.

Note 10 – Goodwill

On March 31, 2006, the Company acquired all of the common stock of Custom Steel, Inc. (Custom Steel), a subsidiary of Steel Technologies, Inc. Custom Steel operates a facility located adjacent to the Company's component manufacturing facility in Kennett, Missouri, which produces value-added fabricated parts that primarily support the Company's railcar manufacturing

operations. Prior to the acquisition, ARI was Custom Steel's primary customer. The acquisition resulted in goodwill of \$7.2 million. The results of Custom Steel are included in the Kennett/Custom reporting unit, which is included in the manufacturing operations segment.

ASC 350 requires that goodwill and other intangible assets with indefinite useful lives shall not be amortized but shall be tested for impairment annually and when a triggering event occurs by comparing the fair value of the asset to its carrying value. The Company performs the annual goodwill impairment test as of March 1 of each year. The valuation uses a combination of methods to determine the fair value of the reporting unit including prices of comparable businesses, a present value technique and recent transactions involving businesses similar to the Company.

During the fourth quarter of 2008, there were severe disruptions in the credit markets and reductions in global economic activity, which had significant adverse impacts on stock markets, which contributed to a significant decline in the Company's stock price and corresponding market capitalization. For most of the fourth quarter of 2008, the Company's market capitalization value was significantly below the recorded net book value of the Company's consolidated balance sheet, including goodwill. Based on these overriding factors, indicators existed that the Company had experienced a significant adverse change in the business climate, which was determined to be a triggering event requiring the Company to review for impairment the fair value of the reporting unit associated with the Company's goodwill. ARI performed a goodwill impairment test as of December 31, 2008 and determined no impairment existed. ARI also performed the annual impairment test as of March 1, 2009, noting no adjustment was required.

Note 11 – Investments in and Loans to Joint Ventures

As of December 31, 2009, the Company was party to three joint ventures; Ohio Castings, Axis and ARIPL, which are accounted for using the equity method. Under the equity method, the Company recognizes its share of the earnings and losses of the joint ventures as they accrue. Advances and distributions are charged and credited directly to the investment accounts. Since the inception of ARIPL, no equity contributions have been made.

The carrying amount of investments in and loans to joint ventures are as follows:

	For the Years Ended December 31,	
	2009	2008
	(in thousands)	
Carrying amount of investments in and loans to joint ventures		
Ohio Castings	\$ 5,644	\$ 7,000
Axis	35,511	6,091
ARIPL	-	-
Total investments in and loans to joint ventures	<u>\$ 41,155</u>	<u>\$ 13,091</u>

The maximum exposure to loss as a result of investments in and loans to joint ventures are as follows:

	December 31,
	2009
	(in thousands)
Maximum exposure to loss by joint venture	
Ohio Castings	
Investment	\$ 5,147
Loan guarantee	3
Note and accrued interest receivable ¹	<u>510</u>
Total exposure from Ohio Castings	5,660
Axis	
Investment	4,011
Loans and accrued interest receivable ¹	<u>32,466</u>
Total exposure from Axis	<u>36,477</u>
ARIPL	-
Total exposure to loss due to joint ventures	<u>\$ 42,137</u>

¹ Accrued interest receivable is included in interest receivable, due from affiliates and not investments in and loans to joint

ventures on the consolidated balance sheet.

Ohio Castings

Ohio Castings produces railcar parts that are sold to one of the joint venture partners. The joint venture partner sells these parts to outside third parties at current market prices and sells them to the Company and the other joint venture partner at cost plus a licensing fee. The Company has been involved with this joint venture since 2003. In June 2009, Ohio Castings temporarily idled its manufacturing facility. Ohio Castings has advised the Company that it currently expects to restart production when demand returns. ARI and the other partners will support Ohio Castings' cash flow needs through equity contributions during the temporary idle period.

Ohio Castings performed an analysis of long-lived assets in accordance with ASC 360, *Property, Plant and Equipment* (ASC 360). Based on this analysis, Ohio Castings concluded that there was no impairment of its long-lived assets. In turn, ARI evaluated its investment in Ohio Castings and determined there was no impairment. The Company and Ohio Castings will continue to monitor for impairment as necessary.

Ohio Castings also has notes payable to ARI and the other two partners, with a balance of \$0.5 million each at December 31, 2009. These notes were due in August 2009. Due to the temporary idling of the facility, Ohio Castings advised the partners that it was unable to pay the notes when due. The notes were renegotiated and are now due February 2012. Interest will continue to accrue but interest payments have been deferred until August 2011. Accrued interest for this note as of December 31, 2009, was less than \$0.1 million.

The Company, along with the other members of Ohio Castings, has guaranteed bonds payable and a state loan issued to Ohio Castings', as further discussed in Note 16. The value of the guarantee was less than \$0.1 million at both December 31, 2009 and 2008, and has been recorded by the Company in accordance with ASC 460, *Guarantees* (ASC 460). It is anticipated that Ohio Castings will continue to make principal and interest payments while its facility is temporarily idled, through equity contributions by ARI and the other partners. In October 2009, ARI made a capital contribution to Ohio Castings of \$0.5 million to fund expenses and debt payments during the plant's temporary idling. The other two partners made equal contributions.

The Company has determined that, although the joint venture is a variable interest entity (VIE), the Company is not the primary beneficiary. The significant factor in this determination was that no partner, including the Company and Castings, has rights to the majority of returns, losses or votes. Additionally, the risk of loss to Castings and the Company is limited to the Company's investment in the VIE through Castings, the note due to ARI and Ohio Castings' debt with the State of Ohio, which the Company has guaranteed. The two other partners of Ohio Castings have made the same guarantees of the debt with the State of Ohio.

See Note 20 for information regarding financial transactions among the Company, Ohio Castings and Castings.

Summary combined financial position information for Ohio Castings, the investee company is as follow:

	December 31,	
	2009	2008
	(in thousands)	
Financial position		
Current assets	\$ 3,508	\$ 12,737
Property, plant, and equipment, net	12,829	14,192
Total assets	<u>16,337</u>	<u>26,929</u>
Current liabilities	2,322	8,414
Long-term debt	<u>1,664</u>	<u>2,059</u>
Total liabilities	3,986	10,473
Member's equity	<u>12,351</u>	<u>16,456</u>
Total liabilities and member's equity	<u>\$ 16,337</u>	<u>\$ 26,929</u>

Summary combined unaudited financial results of operations for Ohio Castings, the investee company are as follows:

	For the Years Ended December 31,		
	2009	2008	2007
	(in thousands)		
Results of operations			
Sales	\$ 10,898	\$ 88,795	\$ 74,238
Gross (loss) profit	(3,335)	10,039	6,928
Operating (loss) earnings	(5,399)	5,012	2,394
Net (loss) earnings	\$ (5,455)	\$ 5,321	\$ 2,702

Axis

In June 2007, ARI, through a wholly-owned subsidiary, entered into an agreement with another partner to form a joint venture, Axis, to manufacture and sell railcar axles. In February 2008, the two original partners sold equal equity interests in Axis to two new minority partners. ARI and the other initial partner each had an ownership interest of 37.5%, after giving effect to the new partners. After certification was obtained from the Association of American Railroads during the second quarter of 2009 and testing was finalized, production began and the joint venture ceased classification as a development stage enterprise in the third quarter of 2009.

Under the terms of the joint venture agreement, ARI and the other initial partner are required, and the other members are entitled, to contribute additional capital to the joint venture, on a pro rata basis of any amounts approved by the joint venture's executive committee, as and when called by the executive committee. Further, until 2016, the seventh anniversary of completion of the axle manufacturing facility, and subject to other terms, conditions and limitations of the joint venture agreement, ARI and the other initial partner are also required, in the event production at the facility has been curtailed, to contribute capital to the joint venture, on a pro rata basis, in order to maintain adequate working capital.

During March 2009, the executive committee of Axis issued a capital call for several contributions to be made throughout 2009. The two minority partners elected not to participate in the capital calls and ARI and the other initial partner have equally contributed the necessary capital, which amounted to \$3.6 million from each initial partner in 2009. The capital contributions are utilized to provide working capital. The partners' ownership percentages have been adjusted accordingly. As a result, at December 31, 2009, ARI and the other initial partner's ownership interests were at 41.6% each.

Under a credit agreement among Axis, Bank of America, as administrative agent (Axis Agent), and the lenders party thereto (as amended, the Axis Credit Agreement), the original lenders made financing available to Axis in an aggregate amount of up to \$70.0 million, consisting of up to \$60.0 million in term loans and up to \$10.0 million in revolving loans. Axis' obligations under the Axis Credit Agreement were secured by substantially all of Axis' real and personal property, as well as by a pledge of the equity in Axis owned by Axis HoldCo. The obligations under the Axis Credit Agreement were guaranteed 50.0% by the Company and 50.0% by the other initial partner in the joint venture.

In July 2009, the Axis Agent alleged that Axis was in default under the Axis Credit Agreement and in connection therewith proposed certain amendments to the Axis Credit Agreement. Axis disputed the alleged default and had discussions with the Axis Agent, ARI and the other initial partner. Following those discussions, ARI Component and a wholly-owned subsidiary of the other initial partner acquired the Axis Credit Agreement, with each party acquiring a 50.0% interest in the loan. The purchase price paid by the Company for its 50.0% interest was approximately \$29.5 million, which equaled the then outstanding principal amount of the portion of the loan acquired by the Company. In connection with the purchase of the Axis loan, the associated guaranties of the Company and the other initial partner were canceled and certain other modifications were made, including to the interest rate.

Subject to certain limitations, at the election of Axis, the interest rate for the loans under the Axis Credit Agreement is based on LIBOR or the prime rate. For LIBOR-based loans, the interest rate is equal to the greater of 7.75% or adjusted LIBOR plus 4.75%. For prime-based loans, the interest rate is equal to the greater of 7.75% or the prime rate plus 2.5%. In either case, the interest rate is subject to increase upon the occurrence of events of default. Interest on LIBOR-based loans is due and payable, at the election of Axis, every one, two, three or six months, and interest on prime-based loans is due and payable quarterly. Additionally, at Axis' election, until December 31, 2010, interest may be payable by increasing the outstanding principal amount of the term loans by the amount of interest otherwise due and payable in cash.

The commitment to make term loans under the Axis Credit Agreement expires on December 31, 2010. Beginning on March 31, 2011, the term loans will become due and payable on the last day of each fiscal quarter in twenty-two equal installments, with

the last payment to become due on June 26, 2016. The commitment to make revolving loans under the Axis Credit Agreement will expire and the revolving loans will become due and payable on December 28, 2012. Upon certain events described more fully in the Axis Credit Agreement, principal and interest may become due and payable sooner than described above.

Axis may borrow revolving loans up to \$10.0 million, per the Axis Credit Agreement, of which \$7.0 million is subject to borrowing base availability and the remaining \$3.0 million may be borrowed without restriction until December 31, 2010. Effective January 1, 2011, the \$3.0 million becomes subject to borrowing base availability.

The balance outstanding on these loans, due to ARI Component, was \$31.5 million in principal and \$1.0 million of accrued interest, both as of December 31, 2009. ARI Component is responsible for funding 50.0% of the remaining loan commitments. ARI Component's share of the remaining commitment on these loans, term and revolving, was \$3.5 million as of December 31, 2009.

The Company has determined that, although the joint venture is a variable interest entity (VIE), the Company is not the primary beneficiary. The significant factor in this determination was that no partner, including the Company and its wholly-owned subsidiary, has rights to the majority of returns, losses or votes. The executive committee and board of directors of the joint venture are comprised of one representative from each initial partner. Each representative has equal voting rights and equal decision-making rights for operational and strategic decisions of the joint venture. Additionally, the risk of loss to the Company and subsidiary is limited to its investment in the VIE and the loans due to ARI under the Axis Credit Agreement. The other initial partner also has loans due from Axis under the Axis Credit Agreement, in equal aggregate amounts.

See Note 20 for information regarding financial transactions among the Company, ARI Component and Axis.

Summary combined financial position information for Axis, the investee company is as follows:

	December 31,	
	2009	2008
	(in thousands)	
Financial position		
Current assets	\$ 4,408	\$ 1,462
Property, plant, and equipment, net	68,952	65,358
Long term assets	550	1,091
Total assets	<u>73,910</u>	<u>67,911</u>
Current liabilities	1,988	11,949
Long-term debt	64,950	43,879
Total liabilities	66,938	55,828
Member's equity	6,972	12,083
Total liabilities and member's equity	<u>\$ 73,910</u>	<u>\$ 67,911</u>

Summary combined financial results for Axis, the investee company, are as follows:

	For the Years Ended December 31,		
	2009	2008	2007
	(in thousands)		
Results of operations			
Sales	\$ 1,927	\$ -	\$ -
Gross loss	(8,339)	-	-
Loss before interest expense	(9,140)	(2,432)	(9)
Net loss	<u>\$ (12,361)</u>	<u>\$ (2,905)</u>	<u>\$ (12)</u>

ARIPL

In June 2008, the Company, through a wholly-owned subsidiary, entered into an agreement with a partner in India to form a joint venture company to manufacture, sell and supply freight railcars and their components in India and other countries to be agreed upon at a facility to be constructed in India by the joint venture. The joint venture is owned 50.0% by both partners and each partner has agreed to make limited, equal capital contributions to the joint venture. As of December 31, 2009, no equity investment had been made since the inception of the joint venture.

Note 12 – Warranties

The Company provides limited warranties on certain products for periods ranging from one year for parts and services to five years on new railcars. Factors affecting the Company's warranty liability include the number of units sold, historical and anticipated rates of claims and costs per claim. The Company assesses the adequacy of its warranty liability based on changes in these factors.

The overall change in the Company's warranty reserve, including the aforementioned reduction, is reflected on the consolidated balance sheet in accrued expenses and taxes, is as follows:

	For the Years Ended December 31,		
	2009	2008	2007
	(in thousands)		
Liability, beginning of year	\$ 2,595	\$ 2,503	\$ 1,753
Provision for new warranties issued	149	1,458	1,992
Warranty claims	(1,650)	(1,366)	(1,242)
Liability, end of year	<u>\$ 1,094</u>	<u>\$ 2,595</u>	<u>\$ 2,503</u>

Note 13 – Long-term Debt

Revolving line of credit

Prior to its expiration, the Company had an Amended and Restated Credit Agreement in place, which provided for the terms of the Company's revolving credit facility with Capital One Leverage Finance Corporation, as administrative agent for various lenders. The Company had no borrowings outstanding under this revolving credit facility since its inception in January 2006. The revolving credit facility expired in accordance with its terms on October 5, 2009. Given the Company's cash balance and after evaluating proposals for a new revolving credit facility, ARI elected not to replace the credit facility.

Unsecured senior fixed rate notes

In February 2007, the Company completed the offering of \$275.0 million unsecured senior fixed rate notes (Notes), which were subsequently exchanged for registered notes in March 2007. The fair value of these Notes was approximately \$272.0 million and \$180.8 million at December 31, 2009 and 2008, respectively, based on the closing market price as of that date which is a Level 1 input. For definition and discussion of a Level 1 input for fair value measurement, refer to Note 5.

The Notes bear a fixed interest rate that is set at 7.5% and are due in 2014. Interest on the Notes is payable semi-annually in arrears on March 1 and September 1. The terms of the Notes contain restrictive covenants that limit the Company's ability to, among other things, incur additional debt, make certain restricted payments and enter into certain significant transactions with stockholders and affiliates. These covenants become more restrictive if the Company's fixed charge coverage ratio, as defined, is less than 2.0 to 1.0 as measured on a rolling four-quarter basis. The Company was in compliance with all of its covenants under the Notes as of December 31, 2009 and 2008.

Prior to March 1, 2011, ARI may redeem the Notes in whole or in part at a redemption price equal to 100.0% of the principal amount, plus an applicable premium based upon a present value calculation using an applicable treasury rate plus 0.5%, plus accrued and unpaid interest. Commencing on March 1, 2011, the redemption price is set at 103.75% of the principal amount of the Notes plus accrued and unpaid interest, and declines annually until it is reduced to 100.0% of the principal amount of the Notes plus accrued and unpaid interest from and after March 1, 2013. The Notes are due in full plus accrued unpaid interest on March 1, 2014.

Note 14 – Income Taxes

Income tax expense consists of:

	For the Years Ended December 31,		
	2009	2008	2007
	(in thousands)		
Current:			
Federal	\$ 4,739	\$ 14,290	\$ 19,356
State and local	327	2,465	3,512
Foreign	10	187	36
Total current	<u>5,076</u>	<u>16,942</u>	<u>22,904</u>
Deferred			
Federal	1,612	1,339	(716)
State and local	(159)	121	(79)
Foreign	39	1	(5)
Total deferred	<u>1,492</u>	<u>1,461</u>	<u>(800)</u>
Total income tax expense	<u>\$ 6,568</u>	<u>\$ 18,403</u>	<u>\$ 22,104</u>

Income tax expense attributable to earnings from operations differed from the amounts computed by applying the U.S. Federal statutory income tax rate of 35.0% to earnings from operations by the following amounts:

	For the Years Ended December 31,		
	2009	2008	2007
	(in thousands)		
Computed income tax expense	\$ 7,709	\$ 17,424	\$ 20,779
State and local taxes, net of federal tax expense	109	1,681	2,232
Non-deductible items	(128)	(714)	(1,104)
Adjustments for uncertain tax positions	(806)	101	(18)
Other, net	(316)	(89)	215
Total income tax expense	<u>\$ 6,568</u>	<u>\$ 18,403</u>	<u>\$ 22,104</u>

	For the Years Ended December 31,		
	2009	2008	2007
Computed income tax expense	35.0%	35.0%	35.0%
State and local taxes, net of federal tax expense	0.5%	3.4%	3.8%
Non-deductible items	(0.6%)	(1.4%)	(1.9%)
Adjustments for uncertain tax positions	(3.7%)	0.2%	(0.1%)
Other, net	(1.4%)	(0.2%)	0.4%
Effective income tax rate	<u>29.8%</u>	<u>37.0%</u>	<u>37.2%</u>

The tax effects of temporary differences that have given rise to deferred tax assets and liabilities are presented below:

	December 31,	
	2009	2008
	(in thousands)	
Current deferred tax assets		
Provisions not currently deductible	\$ 2,018	\$ 2,331
Non-current deferred tax assets		
Provisions not currently deductible	4,271	4,385
Stock based compensation	1,346	897
Investments in partnerships	87	-
Investments in available-for-sale securities	1,009	-
Net operating loss carryforwards - state	348	-
Tax credits - state	258	-
Pensions and post retirement	3,338	3,323
Total non-current deferred tax asset	<u>10,657</u>	<u>8,605</u>
Total deferred tax asset	<u>\$ 12,675</u>	<u>\$ 10,936</u>
Current deferred tax liability		
Unrealized gain on financial instruments	\$ -	\$ (34)
Non-current deferred tax liabilities		
Investment in joint ventures	(781)	(335)
Realized gain (loss) on financial instruments	-	1,675
Property, plant and equipment	(16,996)	(14,628)
Total deferred tax liability	<u>\$ (17,777)</u>	<u>\$ (13,322)</u>

The net deferred tax asset (liability) is classified in the consolidated balance sheet as follows:

	As of December 31,	
	2009	2008
	(in thousands)	
Current deferred tax assets	\$ 2,018	\$ 2,331
Current deferred tax liability	-	(34)
Current deferred tax assets (liability), net	<u>2,018</u>	<u>2,297</u>
Non-current deferred tax assets	10,657	8,605
Non-current deferred tax liability	(17,777)	(13,288)
Non-current deferred tax assets (liability), net	<u>(7,120)</u>	<u>(4,683)</u>
Current deferred tax asset, net	2,018	2,297
Non-current deferred tax liability, net	(7,120)	(4,683)
Net deferred tax liability	<u>\$ (5,102)</u>	<u>\$ (2,386)</u>

In the consolidated balance sheets, these deferred tax assets and liabilities are classified as either current or non-current based on the classification of the related liability or asset for financial reporting. A deferred tax asset or liability that is not related to an asset or liability for financial reporting, including deferred taxes related to carryforwards, is classified according to the expected reversal date of the temporary differences as of the end of the year.

At December 31, 2009, the Company has state net operating loss carryforwards of \$8.1 million that expire from 2014 to 2029 and state tax credits of \$0.3 million that expire in 2016. The Company has not recorded a valuation allowance as management believes that it is more likely than not that all deferred tax assets will be fully realized based on the expectation of taxable income in future years. There were no net operating loss carryforwards at December 31, 2008.

FASB ASC 740

The Company adopted the provisions of ASC 740, *Income Taxes* (ASC 740), on January 1, 2007. The Company's unrecognized tax benefits were \$2.0 million, of which \$1.1 million would impact the effective tax rate if reversed, as of

December 31, 2009. The Company's unrecognized tax benefits were \$2.1 million, of which \$1.7 million would impact the effective tax rate if reversed, as of December 31, 2008.

The aggregate changes in the balance of unrecognized tax benefits were as follows:

Gross unrecognized tax benefits at January 1, 2008	\$ (1,493)
Increases in tax positions for prior years	(53)
Decreases in tax positions for prior years	58
Increases in tax positions for current years	(596)
Settlements	<u>2</u>
ASC 740 liability activity, net	(589)
Gross unrecognized tax benefits at December 31, 2008	<u>\$ (2,082)</u>
Increases in tax positions for prior years	(371)
Decreases in tax positions for prior years	58
Increases in tax positions for current years	(594)
Lapses in statutes	<u>965</u>
ASC 740 liability activity, net	58
Gross unrecognized tax benefits at December 31, 2009	<u>\$ (2,024)</u>

The Company accounts for interest expense and penalties related to income tax issues as income tax expense. The total amount of accrued interest, net of federal income tax benefits and penalties included in the tax provision was \$0.3 million and less than \$0.1 million for the years ended December 31, 2009 and 2008, respectively. The Company does not expect any significant changes to its unrecognized tax benefits within the next twelve months.

The statute of limitation on the Company's 2006, 2007, 2008 and 2009 Federal income tax returns will expire on September 15, 2010, 2011, 2012 and 2013, respectively. The Company's state income tax returns for the 2006 through 2009 tax years remain open to examination by various state authorities with the latest closing period on November 15, 2013. The Company's foreign subsidiary's income tax returns for the 2006 through 2009 tax years remain open to examination by the Canadian tax authority.

Note 15 – Employee Benefit Plans

The Company is the sponsor of two defined benefit pension plans that cover certain employees at designated repair facilities. One plan, which covers certain salaried and hourly employees, is frozen and no additional benefits are accruing thereunder. The second plan, which covers only certain of the Company's union employees, is active and benefits continue to accrue thereunder. The assets of all funded plans are held by independent trustees and consist primarily of equity and fixed income securities. The Company is also the sponsor of an unfunded, non-qualified supplemental executive retirement plan (SERP) in which several of its employees are participants. The SERP is frozen and no additional benefits are accruing thereunder.

The Company also provides postretirement healthcare and life insurance benefits for certain of its salaried and hourly retired employees. Employees may become eligible for healthcare and life insurance benefits if they retire after attaining specified age and service requirements. These benefits are subject to deductibles, co-payment provisions and other limitations. During 2009, postretirement healthcare premium rates for retirees were increased. This change resulted in a decrease to the postretirement benefit liability of \$2.8 million that was recorded to accumulated other comprehensive income. This adjustment will be recognized over the remaining weighted-average service period of active plan participants.

As required under ASC 715, *Compensation – Retirement Benefits* (ASC 715) the Company's measurement date is December 31. ARI chose to use the valuation performed as of October 1, 2007 and apply it over the fifteen months from October 2007 through December 2008 as permitted under ASC 715. The net periodic benefit cost for both the pension plans and the postretirement plan was recognized by allocating three months of the cost to retained earnings and recognizing the remaining twelve months of expense over the course of 2008. During the first quarter of 2008, the Company recognized a \$0.1 million decrease to retained earnings as a result of implementing the measurement date provisions under ASC 715.

Costs of benefits relating to current service for those employees to whom the Company is responsible to provide benefits are currently expensed.

The change in benefit obligation, change in plan assets and the funded status is as follows:

	Pension Benefits		Postretirement Benefits	
	2009	2008	2009	2008
	(in thousands)			
Change in benefit obligation				
Benefit obligation - Beginning of year	\$ 17,080	\$ 16,803	\$ 2,750	\$ 3,758
Service cost	235	370	47	78
Interest cost	1,034	1,271	151	289
Plan amendment	-	-	-	(694)
Plan curtailment	-	-	-	(150)
Adjustment to benefits	-	-	(2,750)	-
Actuarial loss (gain)	1,232	90	(2)	(368)
Assumed administrative expenses	(143)	(252)	-	-
Retiree contributions	-	-	(113)	-
Benefits paid	<u>(1,024)</u>	<u>(1,202)</u>	<u>-</u>	<u>(163)</u>
Benefit obligation - End of year	<u>\$ 18,414</u>	<u>\$ 17,080</u>	<u>\$ 83</u>	<u>\$ 2,750</u>
Change in plan assets				
Plan assets - Beginning of year	\$ 10,695	\$ 13,555	\$ -	\$ -
Actual return (loss) on plan assets	1,962	(3,163)	-	-
Administrative expenses	(146)	(150)	-	-
Employer contributions	618	1,655	-	163
Benefits paid	<u>(1,024)</u>	<u>(1,202)</u>	<u>-</u>	<u>(163)</u>
Plan assets at fair value - End of year	<u>\$ 12,105</u>	<u>\$ 10,695</u>	<u>\$ -</u>	<u>\$ -</u>
Funded status				
Benefit obligation in excess of plan assets at December 31,	<u>\$ (6,309)</u>	<u>\$ (6,385)</u>	<u>\$ (83)</u>	<u>\$ (2,750)</u>

Amounts recognized in the consolidated balance sheet are as follows:

	Pension Benefits		Postretirement Benefits	
	2009	2008	2009	2008
	(in thousands)			
Accrued benefit liability - short term	\$ (111)	\$ (1)	\$ (3)	\$ (110)
Accrued benefit liability - long term	<u>(6,198)</u>	<u>(6,384)</u>	<u>(80)</u>	<u>(2,640)</u>
Net liability recognized at December 31,	<u>\$ (6,309)</u>	<u>\$ (6,385)</u>	<u>\$ (83)</u>	<u>\$ (2,750)</u>
Net actuarial (loss) gain	\$ (5,178)	\$ (5,516)	\$ 1,104	\$ 1,194
Net prior service (cost) credit	<u>(123)</u>	<u>(137)</u>	<u>3,262</u>	<u>597</u>
Accumulated other comprehensive (loss) income pre-tax at December 31,	<u>\$ (5,301)</u>	<u>\$ (5,653)</u>	<u>\$ 4,366</u>	<u>\$ 1,791</u>

The short-term liability has been reported on the consolidated balance sheet in accrued expenses and taxes. The components of net periodic benefit cost for the years ended December 31, 2009, 2008 and 2007 are as follows:

	Pension Benefits			Postretirement Benefits		
	2009	2008	2007	2009	2008	2007
	(in thousands)					
Components of net periodic benefit cost						
Service cost	\$ 235	\$ 371	\$ 242	\$ 47	\$ 62	\$ 130
Interest cost	1,034	1,271	963	151	231	299
Expected return on plan assets	(757)	(1,359)	(960)	-	-	-
Recognized actuarial loss (gain)	368	213	206	(92)	(46)	50
Amortization of prior service cost (gain)	14	18	(1)	(85)	18	18
Total net periodic benefit cost	<u>\$ 894</u>	<u>\$ 514</u>	<u>\$ 450</u>	<u>\$ 21</u>	<u>\$ 265</u>	<u>\$ 497</u>

Additional information

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

	Pension Benefits	Postretirement Benefits
	(in thousands)	
2010	\$ 1,074	\$ 3
2011	1,073	4
2012	1,069	4
2013	1,088	4
2014	1,122	5
2015 and thereafter	6,160	29
Total	<u>\$ 11,586</u>	<u>\$ 49</u>

The Company expects to contribute \$0.8 million to its pension plans in 2010.

Pension and other postretirement benefit costs and liabilities are dependent on assumptions used in calculating such amounts. The primary assumptions include factors such as discount rates, expected return on plan assets, mortality rates and retirement rates, as discussed below:

Discount rates

The Company reviews these rates annually and adjusts them to reflect current conditions. The Company deemed these rates appropriate based on the Citigroup Pension Discount curve analysis along with expected payments to retirees.

Expected return on plan assets

The Company's expected return on plan assets is derived from detailed periodic studies, which include a review of asset allocation strategies, anticipated future long-term performance of individual asset classes, risks (standard deviations) and correlations of returns among the asset classes that comprise the plans' asset mix. While the studies give appropriate consideration to recent plan performance and historical returns, the assumptions are primarily long-term, prospective rates of return.

Mortality and retirement rates

Mortality and retirement rates are based on actual and anticipated plan experience.

The assumptions used to determine end of year benefit obligations are shown in the following table:

	Pension Benefits		Postretirement Benefits	
	2009	2008	2009	2008
Discount rate	5.75%	6.25%	5.83%	5.60%

The assumptions used in the measurement of net periodic cost are shown in the following table:

	Pension Benefits			Postretirement Benefits		
	2009	2008	2007	2009	2008	2007
Discount rate	6.25%	6.25%	5.75%	5.83%	6.30%	5.75%
Expected return on plan assets	7.25%	8.00%	8.00%	N/A	N/A	N/A

The Company's pension plans' asset valuation in the fair value hierarchy levels, discussed in detail in Note 5, along with the weighted average asset allocations at December 31, 2009, by asset category, are as follows:

Asset Category	Level 1	Level 2	Level 3	Total	Percentage of Total
	(\$ in thousands)				
Cash and cash equivalents	\$ 293	\$ -	\$ -	\$ 293	2%
Equities					
Large cap value equity	606	-	-	606	5%
Small cap value equity	497	-	-	497	4%
International growth equity	581	-	-	581	5%
International value equity	505	-	-	505	4%
Funds					
Large cap growth equity	-	666	-	666	6%
Small cap growth equity	-	423	-	423	3%
Core equity	-	2,902	-	2,902	24%
High yield	672	-	-	672	6%
Core bond	-	4,960	-	4,960	41%
	<u>\$ 3,154</u>	<u>\$ 8,951</u>	<u>\$ -</u>	<u>\$ 12,105</u>	<u>100%</u>

The Company's pension plans' asset valuation in the fair value hierarchy levels, discussed in detail in Note 5, along with the weighted average asset allocations at December 31, 2008, by asset category, are as follows:

Asset Category	Level 1	Level 2	Level 3	Total	Percentage of Total
	(\$ in thousands)				
Cash and cash equivalents	\$ 585	\$ -	\$ -	\$ 585	5%
Equities					
Large cap value equity	483	-	-	483	5%
Small cap value equity	367	-	-	367	3%
International growth equity	391	-	-	391	4%
International value equity	364	-	-	364	3%
Funds					
Large cap growth equity	-	485	-	485	5%
Small cap growth equity	-	329	-	329	3%
Core equity	-	2,330	-	2,330	22%
High yield	469	-	-	469	4%
Core bond	-	4,892	-	4,892	46%
	<u>\$ 2,659</u>	<u>\$ 8,036</u>	<u>\$ -</u>	<u>\$ 10,695</u>	<u>100%</u>

The Company invests in a balanced portfolio of individual equity securities and various funds to maintain a diversified portfolio structure with distinguishable investment objectives. The objective of the total portfolio is long-term growth and appreciation along with capital preservation, to maintain the value of plan assets over time in real terms net of fees, distributions and liquidity obligations. The objective in value equities is to provide a competitive rate of return through investment in attractively valued companies relative to their underlying fundamentals. The objective of investments in growth equities and funds is to benefit from earnings growth potential. The objective of investments in core equities is to produce consistent, market-like return with relatively low tracking error to the broader equity market. The high yield and core bond funds' objective is to provide fixed-income exposure that adds diversification and contributes to total return through both appreciation and income generation. Asset classes and securities are diversified by market capitalization (large cap, mid cap, small cap), by geographic orientation (domestic versus international) and by style (core, growth, value). All conventional investments are traded on major exchanges and are readily marketable.

The overall objective of the pension plans' investments is to grow plan assets in relation to liabilities, while prudently managing the risk of a decrease in the pension plans' assets. The pension plans' management committee has established a target investment mix with upper and lower limits for investments in equities, fixed-income and other appropriate investments. Assets will be re-allocated among asset classes from time-to-time to maintain an investment mix as established for each plan. The committee has established an average target investment mix of approximately 65% equities and approximately 35% fixed-income for the plans.

The Company also maintains qualified defined contribution plans, which provide benefits to its employees based on employee contributions, years of service, and employee earnings with discretionary contributions allowed. Expenses related to these plans were \$0.8 million, \$0.7 million and \$0.9 million for the years ended December 31, 2009, 2008 and 2007, respectively.

Note 16 – Commitments and Contingencies

As of December 31, 2009, future minimum rental payments required under noncancellable operating leases for property and equipment leased by the Company with lease terms longer than one year are as follows (in thousands):

2010	\$	1,550
2011		572
2012		421
2013		413
2014		413
2015 and thereafter		3,716
Total	\$	<u>7,085</u>

Total rent expense for the years ended December 31, 2009, 2008 and 2007 was \$2.3 million, \$2.6 million and \$3.8 million, respectively.

In connection with the Company's investment in Ohio Castings, ARI has a guarantee on bonds amounting to \$10.0 million issued by the State of Ohio to Ohio Castings, of which \$1.5 million was outstanding as of December 31, 2009. ARI also has a guarantee of a \$2.0 million state loan, of which \$0.5 million was outstanding as of December 31, 2009. The bonds and state loan are scheduled to be paid-off in December 2010 and June 2011, respectively. The two other partners of Ohio Castings have made identical guarantees of these obligations. The values of these guarantees amounted to less than \$0.1 million at December 31, 2009. It is anticipated that Ohio Castings will continue to make principal and interest payments while its facility is temporarily idled through equity contributions by ARI and the other partners.

The Company's Axis joint venture entered into a credit agreement in December 2007. Effective August 5, 2009, the Company and the other initial partner acquired this loan from the lenders party thereto, with each party acquiring a 50.0% interest in the loan. The total commitment under the term loan is \$60.0 million with an additional \$10.0 million commitment under the revolving loan. ARI Component is responsible to fund 50.0% of the loan commitments. The balance outstanding on these loans, due to ARI Component, was \$31.5 million of principal and \$1.0 million of accrued interest, both as of December 31, 2009. ARI Component's share of the remaining commitment on these loans was \$3.5 million as of December 31, 2009. See Note 11 for further information regarding this transaction and the terms of the underlying loan.

The Company is subject to comprehensive Federal, state, local and international environmental laws and regulations relating to the release or discharge of materials into the environment, the management, use, processing, handling, storage, transport or disposal of hazardous materials and wastes, or otherwise relating to the protection of human health and the environment. These laws and regulations not only expose ARI to liability for the environmental condition of its current or formerly owned or operated facilities, and its own negligent acts, but also may expose ARI to liability for the conduct of others or for ARI's actions that were in compliance with all applicable laws at the time these actions were taken. In addition, these laws may require significant expenditures to achieve compliance, and are frequently modified or revised to impose new obligations. Civil and criminal fines and penalties and other sanctions may be imposed for non-compliance with these environmental laws and regulations. ARI's operations that involve hazardous materials also raise potential risks of liability under common law. Management believes that there are no current environmental issues identified that would have a material adverse effect on the Company. ARI is involved in investigation and remediation activities at a property that it now owns to address historical contamination and potential contamination by third parties. The Company is also involved with a state agency in the cleanup of this site under these laws. These investigations are in process but it is too early to be able to make a reasonable estimate, with any certainty, of the timing and extent of remedial actions that may be required, and the costs that would be involved in such remediation. Substantially all of the issues identified relate to the use of this property prior to its transfer to ARI in 1994 by ACF Industries LLC (ACF) and for which ACF has retained liability for environmental contamination that may have existed at the time of transfer to ARI. ACF has also agreed to indemnify ARI for any cost that might be incurred with those existing issues. However, if ACF fails to honor its obligations to ARI, ARI would be responsible for the cost of such remediation. The Company believes that its operations and facilities are in substantial compliance with applicable laws and regulations and that any noncompliance is not likely to have a material adverse effect on its operations or financial condition.

When it is possible to make a reasonable estimate of the liability with respect to such a matter, a provision will be made as appropriate. Actual cost to be incurred in future periods may vary from these estimates. Based on facts presently known, ARI does not believe that the outcome of these proceedings will have a material adverse effect on its future liquidity, results of operations or financial position.

ARI is a party to collective bargaining agreements with labor unions at its facilities that expire beginning September 2010 through January 2013.

ARI has been named the defendant in a wrongful death lawsuit, *Nicole Lerma v. American Railcar Industries, Inc.* The lawsuit was filed on August 17, 2007, in the Circuit Court of Greene County, Arkansas Civil Division. Mediation on January 6, 2009, was not successful and the trial has been scheduled for May 14, 2010. The Company believes that it is not responsible and has meritorious defenses against such liability. While it is reasonably possible that this case could result in a loss, there is not sufficient information to estimate the amount of such loss, if any, resulting from the lawsuit.

Certain claims, suits and complaints arising in the ordinary course of business have been filed or are pending against ARI. In the opinion of management, all such claims, suits, and complaints arising in the ordinary course of business are without merit or would not have a significant effect on the future liquidity, results of operations or financial position of ARI if disposed of unfavorably.

In 2005, ARI entered into supply agreements with a supplier for two types of steel plate. The agreements expire in 2010 and 2011 and are cancelable by either party. The agreement commits ARI to buy a percentage of its production needs from this supplier at prices that fluctuate with market conditions.

In 2006, ARI entered into an agreement with two parties, including one of the members of the Ohio Castings joint venture and an affiliate of one of the members of the Ohio Castings joint venture, to purchase a minimum of 60.0% of certain of the Company's railcar component requirements until production was temporarily idled in June. When production idled, the Company began purchasing all of its castings requirements from third party vendors.

In July 2007, ARI entered into an agreement with its joint venture, Axis, to purchase new railcar axles from the joint venture. The Company has no minimum volume purchase requirements under this agreement.

The Company entered into a contract in June 2008 to purchase the land and building of the Company's La Porte, Texas facility that is currently being leased. The lease expires on May 31, 2010 and at that time, the Company will purchase the property for \$0.7 million.

Note 17 – Earnings per Share

The shares used in the computation of the Company's basic and diluted earnings per common share are reconciled as follows:

	For the Years Ended December 31,		
	2009	2008	2007
Weighted average basic common shares outstanding	21,302,296	21,302,296	21,274,082
Dilutive effect of employee stock options	-	-	82,609
	(1)	(1) (2)	(2)
Weighted average diluted common shares outstanding	<u>21,302,296</u>	<u>21,302,296</u>	<u>21,356,691</u>

(1) Stock options to purchase 390,353 shares of common stock were not included in the calculation for diluted earnings per share for the years ended December 31, 2009 and 2008. These options were excluded as the exercise price exceeded the average market price for 2009 and 2008. Refer to Note 18 for further discussion of these stock options.

(2) Stock options to purchase 75,000 shares of common stock granted during the second quarter of 2006 were not included in the calculation for diluted earnings per share for the years ended December 31, 2008 and 2007. These options were excluded as the exercise price exceeded the average market price for 2008 and 2007. During 2008, these stock options were forfeited/cancelled without exercise. Refer to Note 18 for further discussion of these stock options.

Note 18 – Stock Based Compensation

The Company accounts for stock-based compensation granted under the 2005 equity incentive plan, as amended (the 2005 Plan) under the recognition and measurement principles of ASC 718 and its related provisions.

The 2005 Plan permits the Company to issue stock and grant stock options, restricted stock, stock units and other equity interests to purchase or acquire up to 1.0 million shares of the Company's common stock. Awards covering no more than 300,000 shares may be granted to any person during any fiscal year. Options and SARs are subject to certain vesting provisions as designated by the board of directors and may have an expiration period that ranges from 5 to 10 years. Options and SARs

granted under the 2005 Plan must have an exercise price at or above the fair market value on the date of grant. If any award expires, or is terminated, surrendered or forfeited, then shares of common stock covered by the award will again be available for grant under the 2005 Plan. The 2005 Plan is administered by the Company's board of directors or a committee of the board. Options and SARs granted pursuant to the requirements of ASC 718 are expensed on a graded vesting method over the vesting period of the instrument.

The following table presents the amounts for stock based compensation expense incurred by ARI and the corresponding line items on the consolidated statements of operations that they are classified within:

	For the Years Ended		
	December 31,		
	2009	2008	2007
	(\$ in thousands)		
Stock based compensation expense:			
Cost of revenue: manufacturing operations	\$ 237	\$ 28	\$ 139
Cost of revenue: railcar services	42	(2)	9
Selling, administrative and other	895	36	1,779
Total stock based compensation expense	<u>\$ 1,174</u>	<u>\$ 62</u>	<u>\$ 1,927</u>

Income tax benefits related to stock-based compensation arrangements was \$0.5 million, less than \$0.1 million and \$0.7 million for the years ended December 31, 2009, 2008 and 2007, respectively.

Stock options

In January 2006, on the date of the initial public offering, the Company granted options to purchase 484,876 shares of common stock under the 2005 Plan. These options were granted at an exercise price equal to the initial public offering price of \$21.00 per share. The options have an expiration term of five years and vest in equal annual installments over a three-year period. The Company determined the fair value of these options using a Black-Scholes calculation based on the following assumptions: stock volatility of 35.0%; 5 year term; interest rate of 4.35%; and dividend yield of 1.0%. As there was no history with the stock prices of the Company, the stock volatility rate was determined using volatility rates for several other similar companies within the railcar industry. The five year term represents the expiration of each option. The interest rate used was the five year government Treasury bill rate on the date of grant. Dividend yield was determined from an average of other companies in the industry, as the Company did not have a history of dividend rates.

In April 2006, the Company issued options to purchase a total of 75,000 shares of common stock under the 2005 Plan. These options were granted at an exercise price of \$35.69 per share, the closing stock price on the date of the grant. These options had a four year vesting period and a five year expiration period. The Company determined the fair value using the same assumptions and methodology as was used for the options issued in connection with the Company's initial public offering. During 2008, the Company's former Chief Financial Officer, William Benac, resigned causing the cancellation of these options resulting in the recognition of \$0.4 million of income from the reversal of expense recorded in accordance with ASC 718.

No stock options were granted in 2009, 2008 and 2007.

The Company recognized \$0.5 million (exclusive of \$0.4 million gain related to cancellation) and \$1.3 million, respectively, of compensation expense during the years ended December 31, 2008 and 2007 related to stock options. The Company did not recognize any stock based compensation expense or related income tax benefits related to stock options during the year ended December 31, 2009. The Company recognized income tax benefits related to stock options of less than \$0.1 million and \$0.5 million during the years ended December 31, 2008 and 2007, respectively.

The following is a summary of option activity under the 2005 Plan:

	Shares Covered by Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life	Weighted Average Grant-date Fair Value of Options Granted	Aggregate Intrinsic Value (\$000)
January 1, 2007	559,876	\$ 22.97			
Exercised in 2007	<u>(94,523)</u>				
Outstanding at December 31, 2007	465,353	\$ 23.37		\$ 8.21	
Cancelled in 2008	<u>(75,000)</u>				
Outstanding at December 31, 2008 and 2009	<u>390,353</u>	\$ 21.00	12 months	\$ 7.28	\$ - (1)
Exercisable at December 31, 2009	<u>390,353</u>	\$ 21.00	12 months	\$ 7.28	\$ - (1)

(1) – Options to purchase 390,353 shares, of which all are exercisable, of the Company’s common stock have exercise prices that are above market price, based on the closing market price of \$11.02 for a share of the Company’s common stock on the last business day of the year ended December 31, 2009.

No options were exercised in 2009 and 2008. Options to purchase 94,523 shares of the Company’s common stock were exercised during the year ended December 31, 2007. The total intrinsic value of options exercised during the year ended December 31, 2007, was \$1.3 million. The Company realized a tax benefit of \$0.5 million related to these option exercises.

All outstanding options vested on January 19, 2009 and all compensation costs related to the stock options were recognized as of December 31, 2008.

As of December 31, 2009, an aggregate of 515,124 shares were available for issuance in connection with future equity instrument grants under the Company’s 2005 Plan.

Shares issued under the 2005 Plan may consist in whole or in part of authorized but unissued shares or treasury shares. The 1,000,000 shares covered by the Plan were registered for issuance to the public with the SEC on a Form S-8 on August 16, 2006.

Restricted stock award

During 2006, the Company issued 285,714 restricted shares of the Company’s common stock to its former Chief Executive Officer. These restricted shares were granted at the initial public offering price of \$21.00 and became fully vested in January 2007. All shares under this grant are now transferable without contractual restrictions.

The Company recognized \$0.3 million of compensation expense during the year ended December 31, 2007, for this restricted stock grant. The Company recognized \$0.1 million of income tax benefits in the year ended December 31, 2007, for this restricted stock grant. No compensation expense or related income tax benefits were recognized during 2008 or 2009 for this restricted stock grant.

The following is a summary of the status and activity related to non-vested shares:

	Non-vested Stock Awards	Weighted Average Grant Date Fair Value
Non-vested at January 1, 2007	171,428	\$ 21.00
Vested in 2007	<u>(171,428)</u>	\$ 21.00
Non-vested at December 31, 2007, 2008 and 2009	<u>-</u>	\$ 21.00

Stock appreciation rights

The compensation committee of the board of directors of the Company granted awards of stock appreciation rights (SARs) to certain employees pursuant to the 2005 Plan, during April 2007, April 2008, September 2008 and March 2009.

All of the SARs granted in 2007, 196,900 of the SARs granted in 2008 and 212,850 of the SARs granted in 2009 vest in 25.0% increments on the first, second, third and fourth anniversaries of the grant date. Each holder must remain employed by the Company through each such date in order to vest in the corresponding number of SARs.

Additionally, 77,500 of the SARs granted in 2008 and 93,250 of the SARs granted in 2009 similarly vest in 25.0% increments on the first, second, third and fourth anniversaries of the grant date, but only if the closing price of the Company's common stock achieves a specified price target during the applicable twelve month period for twenty trading days during any sixty day trading day period. If the Company's common stock does not achieve the specified price target during the applicable twelve-month period, the related portion of these performance-based SARs will not vest. Each holder must further remain employed by the Company through each anniversary of the grant date in order to vest in the corresponding number of SARs.

The SARs have exercise prices that represent the closing price of the Company's common stock on the date of grant. Upon the exercise of any SAR, the Company shall pay the holder, in cash, an amount equal to the excess of (A) the aggregate fair market value (as defined in the 2005 Plan) in respect of which the SARs are being exercised, over (B) the aggregate exercise price of the SARs being exercised, in accordance with the terms of the Stock Appreciation Rights Agreement (the SAR Agreement). The SARs are subject in all respects to the terms and conditions of the 2005 Plan and the SAR Agreement, which contain non-solicitation, non-competition and confidentiality provisions.

The following table provides an analysis of SARs granted in 2007, 2008 and 2009:

	<u>2009 Grant</u>	<u>2008 Grants</u>	<u>2007 Grant</u>
Grant date	3/3/2009	4/28/2008 & 9/12/2008	4/4/2007
# SARs outstanding at December 31, 2009	306,100	229,050	253,400
Weighted Avg Exercise price	\$6.71	\$20.81	\$29.49
Contractual term	7 years	7 years	7 years
December 31, 2009 SARs Black Scholes Valuation Components:			
Stock volatility range	49.4% - 56.3%	51.2% - 60.2%	56.3% - 64.3%
Expected life range	3.2 - 4.7 years	2.7 - 4.2 years	2.1 - 2.8 years
Risk free interest rate range	1.7% - 2.6%	1.7% - 2.6%	1.1% - 1.7%
Dividend yield	0.0%	0.0%	0.0%
Forfeiture rate	2.0%	9.0%	2.0%

The exercise prices represent the closing price of the Company's common stock on the date of grant. The SARs have a term of seven years. As there is not yet adequate history of the Company's stock prices, the stock volatility rate was determined using a combination of the Company's limited historical volatility rate and the historical volatility rates for several other similar companies within the railcar industry. The expected life ranges represent the use of the simplified method prescribed by the U.S. Securities and Exchange Commission in Staff Accounting Bulletins Official Text Topic 14D2, which uses the average of the vesting period and expiration period of each group of SARs that vest equally over a four-year period. The interest rates used were the government Treasury bill rate on the date of valuation. Dividend yield was determined using the historical dividend rate of the Company. The forfeiture rate used was based on a Company estimate of expected forfeitures over the contractual life of each grant of SARs for each period.

The following is a summary of SARs activity under the 2005 Plan:

	Stock Appreciation Rights (SARs)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life	Weighted Average Fair Value of SARs	Aggregate Intrinsic Value (\$000)
January 1, 2007	-	\$ -			
Granted	275,300	\$ 29.49			
Outstanding at December 31, 2007	275,300	\$ 29.49			
Granted	274,400	\$ 20.81			
Cancelled/Forfeited (1)	(43,674)				
Outstanding at December 31, 2008	506,026	\$ 25.18			
Granted	306,100	\$ 6.71			
Cancelled/Forfeited (1)	(23,576)				
Outstanding at December 31, 2009	788,550	\$ 18.13	64 months	\$ 3.43	\$ 1,319 (2)
Exercisable at December 31, 2009	174,278	\$ 27.13	55 months	\$ 1.48	\$ - (2)

(1) – Of the SARs granted in 2008 19,376 and 19,374 were forfeited in 2009 and 2008, respectively, due to the closing price of the Company's common stock not achieving a specified price target for twenty trading days during any sixty day trading day period.

(2) – SARs with an exercise price of \$29.49, \$20.88 and \$16.46 have no intrinsic value based on the closing market price of \$11.02 for a share of the Company's common stock on the last business day of the year ended December 31, 2009. However, the SARs granted in 2009 with an exercise price of \$6.71 have an intrinsic value of \$1.3 million based on the closing market price for 2009.

Compensation expense of \$1.2 million, less than \$0.1 million and \$0.3 million was incurred for the years ended December 31, 2009, 2008 and 2007, respectively, related to stock appreciation rights granted under the 2005 Plan. The Company recognized income tax benefits related to SARs of \$0.5 million, less than \$0.1 million and \$0.1 million during the years ended December 31, 2009, 2008 and 2007, respectively.

As of December 31, 2009, unrecognized compensation costs related to the unvested portion of stock appreciation rights were \$1.3 million and were expected to be recognized over a period of 36 months.

Note 19 – Common Stock

During each quarter of 2007 and 2008, the Company declared and paid cash dividends of \$0.03 per share of common stock of the Company to stockholders of record as of a given date. The Company declared cash dividends in the first two quarters of 2009 and paid cash dividends the first three quarters of 2009 to stockholders of record as of a given date. Subsequently, in August 2009, the Company indefinitely suspended its quarterly dividend payments.

During the year ended December 31, 2007, the Company issued 94,523 shares of its common stock as certain holders of stock options exercised options to purchase the Company's common stock.

Note 20 – Related Party Transactions

Agreements with ACF

The Company has or had the following agreements with ACF, a company controlled by Mr. Carl C. Icahn, the Company's principal beneficial stockholder, through Icahn Enterprises L.P. (IELP), and chairman of the Company's board of directors:

Manufacturing services agreement

Under the manufacturing services agreement entered into in 1994 and amended in 2005, ACF agreed to manufacture and distribute, at the Company's instruction, various railcar components. In consideration for these services, the Company agreed

to pay ACF based on agreed upon rates. In the years ended December 31, 2009, 2008 and 2007, ARI purchased inventory of \$13.5 million, \$44.7 million and \$46.9 million, respectively, of components from ACF. The agreement automatically renews unless written notice is provided by the Company.

Supply agreement

Under a supply agreement entered into in 1994, the Company agreed to manufacture and sell to ACF specified components at cost plus mark-up or on terms not less favorable than the terms on which the Company sold the same products to third parties. Revenue recorded under this arrangement was less than \$0.1 million, \$0.2 million and \$0.1 million, respectively, for the years ended December 31, 2009, 2008 and 2007. Such amounts are included under manufacturing operations revenue from affiliates on the consolidated statements of operations. Profit margins on sales to related parties approximate the margins on sales to other customers.

Inventory storage agreements

In 2006, ARI entered into two inventory storage agreements with ACF to store designated inventory that ARI had purchased under its manufacturing services agreement with ACF at ACF's facility. Under this agreement, ACF holds the inventory at its facility in segregated locations until such time that the inventory is shipped to ARI.

Wheel set agreements

In 2006, ARI entered into an agreement that provided for ARI to procure, purchase and own the raw material components for wheel sets. These wheel set components are those that are being used in the assembly of wheel sets for ARI under the ARI/ACF manufacturing services agreement. Under the manufacturing services agreement with ACF, which remains unchanged, ARI may continue to pay ACF for its services, specifically labor and overhead, in assembling the wheel sets.

Railcar manufacturing agreement

In May 2007, the Company entered into a manufacturing agreement with ACF, pursuant to which the Company agreed to purchase approximately 1,400 tank railcars from ACF, supported by a new customer order received at the same time. The profit realized by ARI upon sale of the tank railcars to ARI customers was first paid to ACF to reimburse it for the start-up costs involved in implementing the manufacturing arrangements evidenced by the agreement and thereafter, the profit was split evenly between ARI and ACF. Prior to its termination by ACF as described below, the term of the agreement was for five years. Either party had the right to terminate the agreement before its fifth anniversary upon six months prior written notice, with certain exceptions. In September 2008, a termination letter was received from ACF terminating this agreement effective the later of the completion of approximately 1,400 tank railcars or March 2009. The commitment under this agreement was satisfied in March 2009 and the agreement was terminated at that time.

In the years ended December 31, 2009, 2008 and 2007, ARI incurred costs under this agreement of \$4.1 million, \$24.2 million and \$4.1 million, respectively, in connection with railcars that were manufactured and delivered to customers during that period, which includes payments made to ACF for its share of the profits along with ARI costs and such amount is included under cost of goods sold on the consolidated statements of operations. The Company recognized revenue of \$19.0 million, \$100.3 million and \$17.3 million related to railcars shipped under this agreement for the years ended December 31, 2009, 2008 and 2007, respectively.

Other agreements

In April 2005, the Company entered into a consulting agreement with ACF in which both parties agreed to provide labor, litigation, labor relations support and consultation, and labor contract interpretation and negotiation services to one another. This agreement terminated January 5, 2010.

ARI entered into an agreement in April 2005 to provide ACF with engineering and consulting advice. Fees are based on agreed upon rates. No services were rendered and no amounts were paid during the years ended December 31, 2009, 2008 and 2007.

Agreements with ARL

The Company has or had the following agreements with ARL, a company controlled by Mr. Carl C. Icahn, the Company's principal beneficial stockholder, through IELP, and chairman of the Company's board of directors:

Railcar servicing agreement and fleet services agreement

Under a railcar servicing agreement entered into in 2005, the Company agreed to provide ARL with railcar repair and maintenance services, fleet management services and consulting services on safety and environmental matters for railcars owned or managed by ARL and leased or held for lease by ARL. ARL agreed to compensate the Company based on agreed upon rates. Revenue of \$16.0 million for the year ended December 31, 2007, was recorded under this arrangement. These amounts are included under railcar services revenue from affiliates on the consolidated statements of operations. Profit margins on sales to related parties approximate the margins on sales to other large customers.

Effective as of January 1, 2008, the Company entered into a new fleet services agreement with ARL, which replaced the 2005 railcar servicing agreement described above. The new agreement reflects a reduced level of fleet management services, relating primarily to logistics management services, for which ARL now pays a fixed monthly fee. Additionally, under the new agreement, the Company continues to provide railcar repair and maintenance services to ARL for a charge of labor, components and materials. The Company currently provides such repair and maintenance services for approximately 26,000 railcars for ARL. The new agreement extends through December 31, 2010, and is automatically renewed for additional one year periods unless either party gives at least sixty days' prior notice of termination. There is no termination fee if the Company elects to terminate the new agreement. Revenue of \$14.4 million and \$15.3 million for the years ended December 31, 2009 and 2008, respectively, was recorded under this agreement. Such amounts are included under railcar services revenue from affiliates on the consolidated statements of operations. Profit margins on sales to related parties approximate the margins on sales to other customers.

Services agreement, separation agreement and rent and building services extension agreement

Under the Company's services agreement with ARL, ARL agreed to provide the Company certain information technology services, rent and building services and limited administrative services. The rent and building services includes the use of certain facilities owned by the Company's vice chairman of the board of directors, which is further described later in this footnote. Under this agreement, the Company agreed to provide purchasing and engineering services to ARL. Consideration exchanged between the companies is based on an agreed upon fixed annual fee.

On March 30, 2007, ARI and ARL agreed, pursuant to a separation agreement, to terminate, effective December 31, 2006, all services provided to ARL by the Company under the services agreement. Additionally, the separation agreement provided that all services provided to the Company by ARL under the services agreement would be terminated except for rent and building services. Under the separation agreement, ARL agreed to waive the six month notice requirement for termination required by the services agreement.

In February 2008, ARI and ARL agreed, pursuant to an extension agreement, that effective December 31, 2007, all rent and building services would continue unless otherwise terminated by either party upon six months prior notice or by mutual agreement between the parties.

Total fees paid to ARL were \$0.6 million for all the years ended December 31, 2009, 2008 and 2007. The Company did not bill ARL in the year ended December 31, 2007 as no services were performed under this agreement for ARL. The fees paid to ARL are included in selling, administrative and other costs to affiliates on the consolidated statements of operations.

Trademark license agreement

Under this agreement, which is effective as of June 30, 2005, ARI granted a nonexclusive, perpetual, worldwide license to ARL to use ARI's common law trademarks "American Railcar" and the "diamond shape" logo. ARL may only use the licensed trademarks in connection with the railcar leasing business. ARI is entitled to annual fees of \$1,000 in exchange for this license.

Sales contracts

In 2006, the Company entered into an agreement with ARL for the Company to manufacture and ARL to purchase 1,000 railcars in 2007. The Company, prior to this agreement had manufactured and sold railcars to ARL on a purchase order basis. The agreement also included options for ARL to purchase up to 300 railcars in 2007 and 1,400 railcars in 2008. The option to purchase 1,400 railcars in 2008 was exercised by ARL. ARL also exercised its option to purchase approximately 70 railcars in 2007. Revenue for these railcars sold to ARL is included under manufacturing revenue from affiliates on the accompanying consolidated statements of operations. Profit margins on sales to related parties approximate the margins on sales to other large customers.

In 2006, the Company entered into an additional agreement with ARL for the Company to manufacture and ARL to purchase

500 railcars in both 2008 and 2009.

Agreements with other affiliated parties

In September 2003, Castings loaned Ohio Castings \$3.0 million under a promissory note, which was due in January 2004. The note was renegotiated resulting in a new principal amount of \$2.2 million and bears interest at 4.0%. Due to the temporary idling of the facility, Ohio Castings advised the partners that it was unable to pay the notes when due. The notes were renegotiated and are now due February 2012. Interest will continue to accrue but interest payments have been deferred until August 2011. Accrued interest for this note as of December 31, 2009, was less than \$0.1 million. This note receivable is included in investment in joint venture on the accompanying consolidated balance sheet. Total amounts due from Ohio Castings under this note were \$0.5 million and \$0.5 million at December 31, 2009 and 2008, respectively.

In connection with the Company's investment in Ohio Castings, ARI has a guarantee on bonds amounting to \$10.0 million issued by the State of Ohio to Ohio Castings, of which \$1.5 million was outstanding as of December 31, 2009. ARI also has a guarantee of a \$2.0 million state loan that provides for purchases of capital equipment, of which \$0.5 million was outstanding as of December 31, 2009. The two other partners of Ohio Castings have made identical guarantees of these obligations.

The Company leases a facility from an entity owned by its vice chairman of the board of directors. Expenses paid for this facility were \$0.4 million, \$0.4 million and \$0.3 million, respectively, for the years ended December 31, 2009, 2008 and 2007. These costs are included in costs of manufacturing operations as well as selling, administrative and other costs from affiliates on the consolidated statements of operations.

One of the Company's joint ventures, Axis, entered into a credit agreement in December 2007. In connection with this event, the Company agreed to a 50.0% guaranty of Axis' obligation under its credit agreement during the construction and start-up phases of the facility. As of June 30, 2009, Axis had approximately \$62.2 million outstanding under the credit agreement of which the Company's exposure was 50.0%. The Company's guaranty had a maximum exposure related to it of \$35.0 million, exclusive of any capitalized interest, fees, costs and expenses. The Company's initial partner in the joint venture made an identical guarantee relating to this credit agreement. Effective August 5, 2009, the Company and the other initial partner acquired this loan, with each party acquiring a 50.0% interest in the loan. The purchase price paid by the Company for its 50.0% interest was approximately \$29.5 million, which equaled the then outstanding principal amount of the portion of the loan acquired by the Company. The total commitment under the loan is up to \$70.0 million, consisting of up to \$60.0 million in term loans and up to \$10.0 million under the revolving loans. The balance outstanding on the portion of these loans due to ARI Component was \$31.5 million in principal and \$1.0 million of accrued interest both as of December 31, 2009. ARI Component is responsible to fund 50.0% of the loan commitments. ARI Component's share of the remaining commitment on these loans, term and revolving, was \$3.5 million as of December 31, 2009. See Note 11 for further information regarding this transaction and the terms of the underlying loan.

In July 2007, ARI entered into an agreement with its joint venture, Axis, to purchase new railcar axles from the joint venture. The Company does not have a minimum volume purchase requirement under this agreement.

Effective January 1, 2009, ARI entered into a services agreement with a term of one year to provide Axis accounting, tax, human resources and information technology assistance for an annual fee of \$0.2 million.

Effective April 1, 2009, Mr. James J. Unger, the Company's former chief executive officer, assumed the role of vice chairman of the board of directors and became a consultant to the Company. In exchange for these services, Mr. Unger will receive an annual consulting fee of \$135,000 and an annual director fee of \$65,000 that are both payable quarterly, in advance, and the Company will continue to provide Mr. Unger with an automobile allowance. In his role as consultant, Mr. Unger will report to and serve at the discretion of the Company's board of directors.

Financial information for transactions with affiliates

As of December 31, 2009 and 2008, accounts receivable of \$1.4 million and \$10.3 million, respectively, were due from ACF, Ohio Castings, ARL and Axis.

As of December 31, 2009 and 2008, interest receivable of \$1.0 million and less than \$0.1 million, respectively, were due from Ohio Castings and Axis.

As of December 31, 2009 and 2008, accounts payable of \$0.6 million and \$5.2 million, respectively, were due to ACF and ARL.

Cost of railcar manufacturing for the years ended December 31, 2009, 2008 and 2007 included \$37.4 million, \$73.6 million and \$41.2 million, respectively, in railcar products produced by Ohio Castings.

Cost of railcar manufacturing for the years ended December 31, 2009, 2008 and 2007 included \$1.2 million, zero and zero, respectively, in axles produced by Axis.

Inventory at December 31, 2009, included no purchases from Ohio Castings and \$0.3 million from Axis. Inventory at December 31, 2008 included \$4.9 million of purchases from Ohio Castings and none from Axis. At December 31, 2009 and 2008, all profit from related parties for inventory still on hand was eliminated.

Note 21 – Operating Segment and Sales/Credit Concentrations

ARI operates in two reportable segments: manufacturing operations and railcar services. Performance is evaluated based on revenue and operating profit. Intersegment sales and transfers are accounted for as if sales or transfers were to third parties. The information in the following tables is derived from the segments' internal financial reports used for corporate management purposes:

As of and for the year ended December 31, 2009	Manufacturing Operations	Railcar Services	Corporate & all other	Eliminations	Totals
(in thousands)					
Revenues from external customers	\$ 365,329	\$ 58,102	\$ -	\$ -	\$ 423,431
Intersegment revenues	1,303	109	-	(1,412)	-
Cost of revenue - external customers	(329,025)	(47,015)	-	-	(376,040)
Cost of intersegment revenue	(1,066)	(102)	-	1,168	-
Gross profit (loss)	36,541	11,094	-	(244)	47,391
Selling, administration and other	(7,051)	(2,177)	(15,913)	-	(25,141)
Earnings (loss) from operations	<u>\$ 29,490</u>	<u>\$ 8,917</u>	<u>\$ (15,913)</u>	<u>\$ (244)</u>	<u>\$ 22,250</u>
Total assets	\$ 271,862	\$ 47,283	\$ 345,219	\$ -	\$ 664,364
Capital expenditures	3,823	10,711	513	-	15,047
Depreciation and amortization	19,929	2,395	1,799	-	24,123

As of and for the year ended December 31, 2008	Manufacturing Operations	Railcar Services	Corporate & all other	Eliminations	Totals
(in thousands)					
Revenues from external customers	\$ 757,505	\$ 51,301	\$ -	\$ -	\$ 808,806
Intersegment revenues	717	148	-	(865)	-
Cost of revenue - external customers	(682,744)	(41,653)	-	-	(724,397)
Cost of intersegment revenue	(580)	(122)	-	702	-
Gross profit (loss)	74,898	9,674	-	(163)	84,409
Selling, administration and other	(7,655)	(2,551)	(16,329)	-	(26,535)
Earnings (loss) from operations	<u>\$ 67,243</u>	<u>\$ 7,123</u>	<u>\$ (16,329)</u>	<u>\$ (163)</u>	<u>\$ 57,874</u>
Total assets	\$ 351,037	\$ 40,246	\$ 288,371	\$ -	\$ 679,654
Capital expenditures	42,163	7,396	2,874	-	52,433
Depreciation and amortization	17,513	2,086	1,361	-	20,960

As of and for the year ended December 31, 2007	Manufacturing Operations	Railcar Services	Corporate & all other	Eliminations	Totals
(in thousands)					
Revenues from external customers	\$ 648,124	\$ 50,003	\$ -	\$ -	\$ 698,127
Intersegment revenues	981	509	-	(1,490)	-
Cost of revenue - external customers	(568,023)	(41,040)	-	-	(609,063)
Cost of intersegment revenue	(819)	(471)	-	1,290	-
Gross profit (loss)	80,263	9,001	-	(200)	89,064
Selling, administration and other	(7,667)	(2,123)	(17,589)	-	(27,379)
Earnings (loss) from operations	<u>\$ 72,596</u>	<u>\$ 6,878</u>	<u>\$ (17,589)</u>	<u>\$ (200)</u>	<u>\$ 61,685</u>
Total assets	\$ 320,313	\$ 37,243	\$ 296,828	\$ -	\$ 654,384
Capital expenditures	53,518	2,017	3,832	-	59,367
Depreciation and amortization	12,121	1,803	841	-	14,765

Manufacturing Operations

Manufacturing revenues from affiliates were 24.8%, 22.6% and 20.1% of total consolidated revenues for the years ended December 31, 2009, 2008 and 2007, respectively.

Manufacturing revenues from one unaffiliated significant customer totaled 35.6%, 44.7% and 51.6% of total consolidated revenues for the years ended December 31, 2009, 2008 and 2007, respectively.

Manufacturing revenues from two significant customers, one affiliated and one unaffiliated, were 60.4%, 67.4% and 71.7% of total consolidated revenues for the years ended December 31, 2009, 2008 and 2006, respectively.

Manufacturing receivables from one unaffiliated significant customer totaled 10.8% of total consolidated accounts receivable at December 31, 2009. No other customer accounted for more than 10.0% of total consolidated accounts receivable as of December 31, 2009. Manufacturing receivables from one unaffiliated significant customer were 22.9% of total consolidated accounts receivable at December 31, 2008. Manufacturing receivables from two significant customers were 62.9% of total consolidated accounts receivable at December 31, 2008.

Railcar Services

Railcar services revenues from affiliates were 3.4%, 1.9% and 2.3% of total consolidated revenues for the years ended December 31, 2009, 2008 and 2007, respectively. No single railcar services customer accounted for more than 10.0% of total consolidated revenue for the years ended December 31, 2009, 2008 and 2007. No single railcar services customer accounted for more than 10.0% of total consolidated accounts receivable as of December 31, 2009 and 2008.

Note 22 – Supplemental Cash Flow Information

ARI received interest income of \$5.6 million, \$7.8 million and \$13.8 million for the years ended December 31, 2009, 2008 and 2007, respectively.

ARI paid interest expense, net of capitalized interest, of \$20.2 million, \$19.5 million and \$8.1 million for the years ended December 31, 2009, 2008 and 2007, respectively.

ARI paid taxes of \$7.3 million, \$18.9 million and \$20.4 million for the years ended December 31, 2009, 2008 and 2007, respectively.

The Company incurred stock based compensation expense of \$1.2 million, less than \$0.1 million and \$1.9 million for the years ended December 31, 2009, 2008 and 2007, respectively, in connection with various grants of stock-based compensation to certain employees.

On January 1, 2007, ARI recorded a \$1.6 million liability that was reclassified from a deferred tax liability account related to the Company's unrecognized tax liability in accordance with ASC 740. See Note 14 for further discussion.

On October 30, 2008, the board of directors of the Company declared a cash dividend of \$0.03 per share of common stock of the Company to stockholders of record as of January 9, 2009 that was paid on January 23, 2009.

In November 2007, the board of directors of the Company declared a cash dividend of \$0.03 per share of common stock of the Company to stockholders of record as of January 8, 2008 that was paid on January 18, 2008.

In December 2006, the board of directors of the Company declared a cash dividend of \$0.03 per share of common stock of the Company to stockholders of record as of January 8, 2007 that was paid on January 19, 2007.

Note 23 – Selected Quarterly Financial Data (unaudited)

	First quarter	Second quarter	Third quarter	Fourth quarter	Year to Date
(in thousands, except per share data)					
2009					
Sales	\$ 156,947	\$ 109,926	\$ 78,098	\$ 78,460	\$ 423,431
Gross profit	16,377	12,809	8,810	9,395	47,391
Net earnings	2,726	1,132	1,092	10,508	15,458
Net earnings per common share-basic	\$ 0.13	\$ 0.05	\$ 0.05	\$ 0.50	\$ 0.73
Net earnings per common share-diluted	\$ 0.13	\$ 0.05	\$ 0.05	\$ 0.50	\$ 0.73

	First quarter	Second quarter	Third quarter	Fourth quarter	Year to Date
(in thousands, except per share data)					
2008					
Sales	\$ 184,049	\$ 204,482	\$ 217,248	\$ 203,027	\$ 808,806
Gross profit	22,292	20,612	19,603	21,902	84,409
Net earnings	10,128	6,232	7,447	7,575	31,382
Net earnings per common share-basic	\$ 0.48	\$ 0.29	\$ 0.35	\$ 0.35	\$ 1.47
Net earnings per common share-diluted	\$ 0.48	\$ 0.29	\$ 0.35	\$ 0.35	\$ 1.47

Note 24 – Subsequent Events

All of the subsequent events that are disclosed in the Notes to the Company's Consolidated Financial Statements have been evaluated through the date these financial statements were issued.

On January 15, 2010, 11.6 million shares of ARI's common stock, beneficially owned by Mr. Carl C. Icahn and representing 54.3% of all of the Company's outstanding common stock, were sold to IELP. Mr. Icahn is the beneficial owner of 92.6% of IELP and thus, he remains the Company's beneficial stockholder, Mr. Icahn also is the chairman of the Company's board of directors.

On January 29, 2010, ARI purchased certain assets from ACF for approximately \$0.9 million that will allow the Company to manufacture railcar components previously purchased from ACF. The purchase price was determined using various factors, including but not limited to, independent appraisals that assessed fair market value for the purchased assets, each asset's remaining useful life and the replacement cost of each asset.

In February 2010, through the Company's wholly-owned subsidiary, ARI DMU LLC, ARI formed US Railcar Company LLC (USRC), a joint venture that the Company expects will design, manufacture and sell Diesel Multiple Units (DMUs) to public transit authorities and communities upon order. DMUs are self-propelled passenger railcars in both single- and bi-level configurations.

The Company made a \$0.2 million capital contribution to Ohio Castings on March 4, 2010.

The Company made a \$0.3 million capital contribution to Axis on March 12, 2010.

Item 9: Changes In and Disagreements with Accountants on Accounting and Financial Disclosure

None

Item 9A: Controls and Procedures

Disclosure Controls and Procedures

Under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, our management evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this Annual Report on Form 10-K (the "Evaluation Date"). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures are effective to ensure that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Controls

There has been no change in our internal control over financial reporting that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Management's Report on Internal Control over Financial Reporting

Our Management is responsible for establishing and maintaining effective internal control over financial reporting as defined in Rules 13a-15(f) under the Securities Exchange Act of 1934. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance, as opposed to absolute assurance, of achieving their internal control objectives.

Management assessed the effectiveness of our internal control over financial reporting as of December 31, 2009. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control — Integrated Framework*. Based on our assessment, we believe that, as of December 31, 2009, our internal control over financial reporting is effective based on those criteria.

The effectiveness of internal control over financial reporting as of December 31, 2009, has been audited by Grant Thornton, LLP, the independent registered public accounting firm, who also audited our consolidated financial statements. Grant Thornton's attestation report on our internal control over financial reporting is included herein.

PART III

Item 10: Directors, Executive Officers and Corporate Governance of the Registrant

We have adopted a Code of Business Conduct and a Code of Ethics for Senior Financial Officers that applies to all of our directors, officers, and employees. The Code of Business Conduct and Code of Ethics for Senior Financial Officers are posted on our website at www.americanrailcar.com under the caption "Corporate Governance." We intend to satisfy the disclosure requirement under Item 5.05 of Current Report on Form 8-K regarding an amendment to, or waiver from, a provision of this code by posting such information on our website, at the address specified above.

The additional information required by this item is incorporated by reference to our Proxy Statement for the 2010 Annual Meeting of Stockholders (the 2010 Proxy Statement) to be filed with the Securities and Exchange Commission within 120 days after the close of our fiscal year.

Item 11: Executive Compensation

Information required by this item is incorporated by reference to our 2010 Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the close of our fiscal year.

Item 12: Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information required by this item is incorporated by reference to our 2010 Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the close of our fiscal year.

Item 13: Certain Relationships and Related Transactions, and Director Independence

Information required by this item is incorporated by reference to our 2010 Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the close of our fiscal year.

Item 14: Principal Accountant Fees and Services

Information required by this item is incorporated by reference to our 2010 Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the close of our fiscal year.

Part IV**Item 15: Exhibits and Financial Statement Schedules**

(a) (1) Financial Statements.

See Item 8.

(2) Exhibits

See Index to Exhibits for a listing of Exhibits, which are filed herewith or incorporated herein by reference to the location indicated.

Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

American Railcar Industries, Inc.

Date: March 12, 2010

By: /s/ James Cowan
Name: James Cowan
Title: President and Chief Executive Officer

<u>Signature</u>	<u>Title</u>	<u>Date</u>
<u>/s/ James Cowan</u> Name: James Cowan	President and Chief Executive Officer (principal executive officer)	March 12, 2010
<u>/s/ Dale C. Davies</u> Name: Dale C. Davies	Senior Vice President, Chief Financial Officer (principal financial officer) and Treasurer	March 12, 2010
<u>/s/ Michael E. Vaughn</u> Name: Michael E. Vaughn	Vice President and Corporate Controller (principal accounting officer)	March 12, 2010
<u>/s/ James J. Unger</u> Name: James J. Unger	Vice Chairman of our Board of Directors	March 12, 2010
<u>/s/ Vincent J. Intrieri</u> Name: Vincent J. Intrieri	Director	March 12, 2010
<u>/s/ Stephen Mongillo</u> Name: Stephen Mongillo	Director	March 12, 2010
<u>/s/ James Pontious</u> Name: James Pontious	Director	March 12, 2010
<u>/s/ J. Mike Laisure</u> Name: J. Mike Laisure	Director	March 12, 2010
<u>/s/ Brett Icahn</u> Name: Brett Icahn	Director	March 12, 2010
<u>/s/ Harold First</u> Name: Harold First	Director	March 12, 2010
<u>/s/ Hunter Gary</u> Name: Hunter Gary	Director	March 12, 2010

Exhibit index

<u>Exhibit No.</u>	<u>Description of Exhibit</u>
2.1	Agreement and Plan of Merger between American Railcar Industries, Inc. (Missouri) and American Railcar Industries, Inc. (Delaware) (incorporated by reference to Exhibit 2.1 to ARI's Annual Report on Form 10-K for the fiscal year ended December 31, 2005, filed with the SEC on March 28, 2006).
2.2	Stock Purchase Agreement dated March 24, 2006 between Steel Technologies, Inc. and ARI Acquisition Sub joined in by American Railcar Industries (incorporated by reference to Exhibit 2.2 to ARI's Current Report on Form 8-K, filed with the SEC on March 28, 2006).
2.3	Agreement and Plan of Merger between American Railcar Industries, Inc., a Delaware corporation, and American Railcar Industries, Inc., a North Dakota corporation, (incorporated by reference to Exhibit 2.1 to ARI's Current Report on Form 8-K, filed with the SEC on June 30, 2009).
3.1	Amended and Restated Articles of Incorporation of American Railcar Industries, Inc., a North Dakota corporation (incorporated by reference to Exhibit 3.1 to ARI's Current Report on Form 8-K, filed with the SEC on June 30, 2009).
3.2	Bylaws of American Railcar Industries, Inc., a North Dakota corporation (incorporated by reference to Exhibit 3.2 to ARI's Current Report on Form 8-K, filed with the SEC on June 30, 2009).
4.1	Specimen Common Stock Certificate of American Railcar Industries, Inc., a North Dakota corporation (incorporated by reference to Exhibit 4.2 to ARI's Current Report on Form 8-K, filed with the SEC on June 30, 2009).
4.2	Indenture (Including the form of note), Dated as of February 28, 2007 (incorporated by reference to Exhibit 4.2 to ARI's Current Report on Form 8-K, filed with the SEC on March 1, 2007).
4.3	First Supplemental Indenture, Dated as of June 30, 2009 (incorporated by reference to Exhibit 4.1 to ARI's Current Report on Form 8-K, filed with the SEC of June 30, 2009).
9.1	Voting Agreement dated as of December 8, 2005 by and between MODAL LLC and the Foundation for a Greater Opportunity (incorporated by reference to Exhibit 9.1 to ARI's Registration Statement on Form S-1, Amendment No. 1, filed with the SEC on January 4, 2006).
10.1	Asset Transfer Agreement dated as of October 1, 1994 by and among ACF Industries, Incorporated, American Railcar Industries, Inc. and Carl C. Icahn (incorporated by reference to Exhibit 10.1 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
10.2	License Agreement dated as of October 1, 1994 by and between ACF Industries, Incorporated and American Railcar Industries, Inc. as Licensee (incorporated by reference to Exhibit 10.2 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
10.3	License Agreement dated as of October 1, 1994 by and between American Railcar Industries, Inc. and ACF Industries, Incorporated as Licensee (incorporated by reference to Exhibit 10.3 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
10.4	Manufacturing Services Agreement dated as of October 1, 1994 between ACF Industries, Incorporated and American Railcar Industries, Inc., as ratified and amended on June 30, 2005 (incorporated by reference to Exhibit 10.4 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
10.5	Business Consultation Agreement for Engineering Services between ACF Industries LLC and American Railcar Industries, Inc. (incorporated by reference to Exhibit 10.7 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).

- 10.6 Amended and Restated Services Agreement dated as of June 30, 2005 between American Railcar Leasing LLC and American Railcar Industries, Inc. (incorporated by reference to Exhibit 10.12 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
- 10.7 Indenture of Lease between St. Charles Properties and ACF Industries, Incorporated for the property located at Clark and Second Streets, St. Charles, MO, dated March 1, 2001 together with the Assignment and Assumption of Lease dated April 1, 2005 among ACF Industries LLC (as successor to ACF Industries, Incorporated), American Railcar Industries, Inc. and St. Charles Properties (incorporated by reference to Exhibit 10.13 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
- 10.8 Multi-Year Purchase and Sale Agreement dated as of July 29, 2005 between American Railcar Industries, Inc. and The CIT Group/Equipment Financing, Inc (incorporated by reference to Exhibit 10.18 to ARI's Registration Statement on Form S-1, Amendment No. 2, filed with the SEC on January 11, 2006).†
- 10.9 Assignment and Assumption, Novation and Release dated as of June 30, 2005 by and between ACF Industries Holding, Inc., American Railcar Industries, Inc., Gunderson Specialty Products, Inc., Gunderson, Inc., Castings, LLC, ASF-Keystone, Inc., Amsted Industries Incorporation and Ohio Castings Company, LLC (incorporated by reference to Exhibit 10.22 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
- 10.10 Ohio Castings Company, LLC Amended and Restated Limited Liability Company Agreement, dated as of June 20, 2003 (incorporated by reference to Exhibit 10.25 to ARI's Registration Statement on Form S-1, filed with the SEC on December 13, 2005).
- 10.11 Employee Benefit Plan Agreement dated as of December 1, 2005 between American Railcar Industries, Inc. and ACF Industries LLC (incorporated by reference to Exhibit 10.31 to ARI's Registration Statement on Form S-1, Amendment No. 1, filed with the SEC on January 4, 2006).
- 10.12 Trademark License Agreement dated as of June 30, 2005 by and between American Railcar Industries, Inc. and American Railcar Leasing LLC (incorporated by reference to Exhibit 10.32 to ARI's Registration Statement on Form S-1, Amendment No. 1, filed with the SEC on January 4, 2006).
- 10.13 Summary Plan Description of Executive Survivor Insurance Plan Program of Insurance Benefits for Salaried Employees of American Railcar Industries, Inc (incorporated by reference to Exhibit 10.33 to ARI's Registration Statement on Form S-1, Amendment No. 1, filed with the SEC on January 4, 2006).
- 10.14 Supplemental Executive Retirement Plan of American Railcar Industries, Inc (incorporated by reference to Exhibit 10.34 to ARI's Annual Report on Form 10-K for the fiscal year ended December 31, 2005, filed with the SEC on March 28, 2006).
- 10.15 American Railcar, Inc. 2005 Equity Incentive Plan, as amended (incorporated by reference to Exhibit 10.36 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, filed with the SEC on May 15, 2006).
- 10.16 Form of Option Agreement, as amended, under American Railcar Industries, Inc. 2005 Equity Incentive Plan, as amended (incorporated by reference to Exhibit 10.37 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, filed with the SEC on May 15, 2006).
- 10.17 American Railcar Industries, Inc. 2005 Executive Incentive Plan, as amended (incorporated by reference to Exhibit 10.38 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, filed with the SEC on May 15, 2006).
- 10.18 Purchase and Sale Agreement dated March 31, 2006 between American Railcar Leasing LLC and American Railcar Industries, Inc. (incorporated by reference to Exhibit 10.39 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, filed with the SEC on May 15, 2006).†
- 10.19 Purchase and Sale Agreement dated September 19, 2006 between American Railcar Leasing LLC and American Railcar Industries, Inc. (incorporated by reference to Exhibit 10.41 to ARI's Quarterly Report on Form 10-Q for the quarter ended September 30, 2006, filed with the SEC on November 14, 2006).†

- 10.20 Wheel Set Component and Finished Wheel Set Storage Agreement dated November 13, 2006 between ACF Industries LLC and American Railcar Industries, Inc. (incorporated by reference to Exhibit 10.42 to ARI's Quarterly Report on Form 10-Q for the quarter ended September 30, 2006, filed with the SEC on November 14, 2006).
- 10.21 Registration Rights Agreement, dated February 28, 2007 (incorporated by reference to Exhibit 10.44 to ARI's Current Report on Form 8-K, filed with the SEC on March 1, 2007).
- 10.22 Employment Agreement with Alan C. Lullman (incorporated by reference to Exhibit 10.44 to ARI's Current Report on Form 8-K, filed with the SEC on March 30, 2007).
- 10.23 ARI/ARL Services Separation Agreement (incorporated by reference to Exhibit 10.45 to ARI's Current Report on Form 8-K, filed with the SEC on April 5, 2007).
- 10.24 Form of Stock Appreciation Rights Agreement (incorporated by reference to Exhibit 10.46 to ARI's Current Report on Form 8-K, filed with the SEC on April 10, 2007).
- 10.25 Axis, LLC Amended and Restated Limited Liability Company Agreement, dated as of January 25, 2008 (incorporated by reference to Exhibit 10.51 to ARI's Annual Report on Form 10-K for the fiscal year ended December 31, 2007, filed with the SEC on February 22, 2008).
- 10.26 ARI / ARL Rent and Building Services Extension Agreement, dated as of February 22, 2008 (incorporated by reference to Exhibit 10.52 to ARI's Annual Report on Form 10-K for the fiscal year ended December 31, 2007, filed with the SEC on February 22, 2008).
- 10.27 Fleet Services Agreement with American Railcar Leasing, LLC, dated as of February 26, 2008 (incorporated by reference to Exhibit 10.53 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008, filed with the SEC on May 12, 2008). †
- 10.28 Joint Venture Agreement by and between American Railcar Mauritius II and Amtek Transportation Systems Limited (incorporated by reference to Exhibit 10.54 to ARI's Current Report on Form 8-K, filed with the SEC on June 20, 2008).
- 10.29 Form of Stock Appreciation Rights Agreement (incorporated by reference to Exhibit 10.55 to ARI's Quarterly Report on Form 10-Q for the quarter ended June 30, 2008, filed with the SEC on August 8, 2008).
- 10.30 Employment Agreement between American Railcar Industries, Inc. and Dale C. Davies, dated as of September 12, 2008 (incorporated by reference to Exhibit 10.56 to ARI's Current Report on Form 8-K, filed with the SEC on September 16, 2008).
- 10.31 Letter Agreement (Amendment to SARs) (incorporated by reference to Exhibit 10.57 to ARI's Current Report on Form 8-K, filed with the SEC on April 10, 2009).
- 10.32 Form of 2009 Stock Appreciation Rights Agreement (incorporated by reference to Exhibit 10.58 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, filed with the SEC on May 8, 2009).
- 10.33 Employment Agreement between American Railcar Industries, Inc. and James Cowan dated as of May 8, 2009 (incorporated by reference to Exhibit 10.59 to ARI's Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, filed with the SEC on May 8, 2009).
- 10.34 Axis Credit Agreement dated as of December 28, 2007, as amended January 28, 2008, February 29, 2008, March 31, 2008 and August 5, 2009 (incorporated by reference to Exhibit 10.60 to ARI's Quarterly Report on Form 10-Q for the quarter ended September 30, 2009, filed with the SEC on November 6, 2009). †
- 10.35 Master Assignment Agreement dated as of August 5, 2009 (incorporated by reference to Exhibit 10.61 to ARI's Quarterly Report on Form 10-Q for the quarter ended September 30, 2009, filed with the SEC on November 6, 2009). †

- 12.1 Computation of Ratio of Earnings to Fixed Charges.*
- 21.1 Subsidiaries of American Railcar Industries, Inc.*
- 23.1 Consent of Grant Thornton LLP.*
- 31.1 Rule 13a-15(e) and 15d-15(e) Certification of the Chief Executive Officer.*
- 31.2 Rule 13a-15(e) and 15d-15(e) Certification of the Chief Financial Officer.*
- 32.1 Certification pursuant to 18 U.S.C., Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

* Filed herewith

† Confidential treatment has been requested for the redacted portions of this agreement. A complete copy of this agreement, including the redacted portions has been filed separately with the Securities and Exchange Commission.

[THIS PAGE INTENTIONALLY LEFT BLANK]

[THIS PAGE INTENTIONALLY LEFT BLANK]

Special Note Regarding Forward-Looking Statements

This 2009 Annual Report and the Annual Report on Form 10-K included herein contain statements that are “forward-looking statements” as defined under the Private Securities Litigation Reform Act of 1995, including statements regarding ARI’s plans, objectives, initiatives, expectations and intentions. Forward-looking statements in the Letter to ARI’s Shareholders and the description of ARI’s Vertical Integration efforts include, without limitation, statements regarding: ARI’s expected benefits from its recent and planned strategic investments, including vertical integration and other capital expenditure projects, statements regarding expected improvements in product quality, capacity, flexibility and diversification, statements regarding improved efficiency and cost reduction efforts, statements regarding improved supply chain and inventory management, expected trends in the overall economy, financial markets and the railcar industry, including statements regarding any improvement in the economy, financial markets, the railcar industry, and ARI’s performance, statements regarding ARI’s market share and ARI’s ability to withstand the current market downturn, statements regarding the potential for a strong recovery by ARI, statements regarding projected demand for ARI’s current and planned products and services, expected railcar order and shipment levels and mix, statements regarding new products and services, international and other growth and participation in joint ventures, expected cost savings, expected customer needs, expectations about the future production schedules, rates and capabilities of ARI’s and its joint ventures’ facilities, statements regarding the diesel-multi unit joint venture, the support of the federal government and opportunities to reintroduce diesel-multi units into the transportation system, statements regarding the construction, production and certification schedule for the India joint venture and statements regarding any implication that ARI’s backlog may be indicative of future sales. Forward-looking statements in ARI’s Annual Report on Form 10-K, included herein, are separately addressed in that report. All of these forward-looking statements are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from the results described in or anticipated by the forward-looking statements. Other potential risks and uncertainties that could adversely affect ARI’s business include, among other things: the impact of the current economic downturn, adverse market conditions and restricted credit markets, and the impact of the continuation of these conditions; ARI’s reliance upon a small number of customers that represent a large percentage of revenues and backlog; the health of and prospects for the overall railcar industry; ARI’s prospects in light of the cyclical nature of the railcar manufacturing business and the current economic environment; anticipated trends relating to ARI’s shipments, revenues, financial condition or results of operations; ARI’s ability to manage overhead and production slowdowns; the highly competitive nature of the railcar manufacturing industry; fluctuating costs of raw materials, including steel and railcar components and delays in the delivery of such raw materials and components; fluctuations in the supply of components and raw materials ARI uses in railcar manufacturing; risks associated with potential joint ventures or acquisitions; the risk of lack of acceptance of ARI’s new railcar offerings by customers; the sufficiency of ARI’s liquidity and capital resources; anticipated production schedules for ARI’s products; anticipated financing needs and construction and production schedules of ARI’s joint ventures; the conversion of ARI’s railcar backlog into revenues; compliance with covenants contained in ARI’s unsecured senior notes; the impact and anticipated benefits of any acquisitions ARI may complete; the impact and costs and expenses of any litigation ARI may be subject to now or in the future; the ongoing benefits and risks related to ARI’s relationship with Mr. Carl C. Icahn (the chairman of ARI’s board of directors, and through his holdings of Icahn Enterprises LP, ARI’s principal beneficial stockholder) and certain of his affiliates; and the additional risk factors described in the enclosed Annual Report on Form 10-K or otherwise in ARI’s filings with the Securities and Exchange Commission. Forward-looking statements contained in this 2009 Annual Report represent ARI’s estimates and assumptions only as of the date of this 2009 Annual Report. Forward-looking statements contained in ARI’s Annual Report on Form 10-K, included herein, represent ARI’s estimates and assumptions only as of the date of that report. ARI expressly disclaims any duty to provide updates to any such forward-looking statements, whether as a result of new information, future events or otherwise.

Board of Directors

Carl C. Icahn
Chairman of the Board, ARI,
Chairman of the Board, Starfire
Holding Corporation, Chief
Executive Officer, Icahn Capital LP

James J. Unger
Vice Chairman of the Board

Vincent J. Intrieri
Senior Managing Director, Icahn
Capital LP

Steve Mongillo
Managing Director, Icahn Capital
LP

Brett Icahn
Portfolio Manager, Sargon Portfolio,
at Icahn Capital LP

Hunter Gary
Chief Operating Officer, Icahn
Sourcing LLC

Harold First
Audit Committee Chair,
Consultant

James C. Pontious
Audit Committee Member,
Consultant

J. Mike Laisure
Audit Committee Member,
Consultant

Corporate Officers

James Cowan
President and Chief Executive
Officer

Dale C. Davies
Senior Vice President, Chief
Financial Officer and Treasurer

Alan C. Lullman
Senior Vice President, Sales

Corporate Address
100 Clark Street
St. Charles, MO 63301

Website
www.americanrailcar.com

Annual Meeting of Shareholders
The Annual Meeting of
Shareholders will be held on
June 8, 2010

Legal Counsel
Brown Rudnick LLP
One Financial Center
Boston, MA 02111

Registrar and Transfer Agent
American Stock Transfer and
Trust Co.
50 Maiden Lane
New York, NY 10038

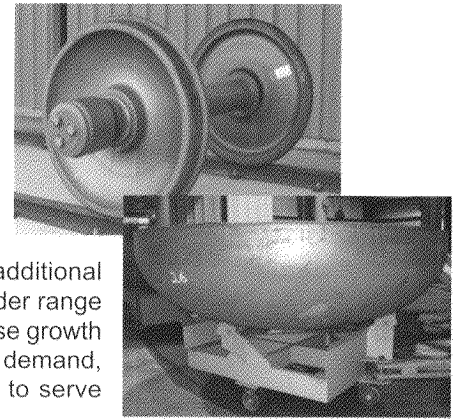
**Independent Registered Public
Accounting Firm**
Grant Thornton LLP
231 S. Bemiston Avenue, Suite 750
St. Louis, MO 63105

Shareholder Information
Additional information about the
Company may be obtained upon
request from Michael Obertop,
Secretary, at 636-940-6000

Form 10-K
A copy of the Company's Annual
Report on Form 10-K, as filed with
the Securities and Exchange
Commission, is included with this
report and may also be found at the
Company's website,
www.americanrailcar.com

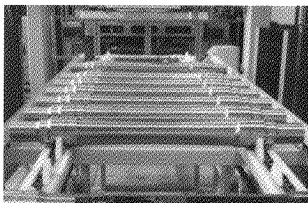
Vertical Integration

2009 marked the completion of a three year growth plan known as Vertical Integration (VI). With the completion of this plan, ARI can now provide more flexibility to our customers, control critical processes and reduce product costs. Expanding the capabilities of our railcar component operations was a natural extension of our strategy to create low cost and flexible railcar assembly complexes. The VI plan has launched three new operations that produce wheel assemblies, tank heads and, through our joint venture, axles. Coupled with additional investments in our existing fabrication plants, VI has allowed ARI to offer a broader range of quality products to customers outside the rail industry. We have supported these growth initiatives with highly skilled employees. Despite the current downturn in railcar demand, these strategic investments have and will continue to strengthen ARI's ability to serve our markets.

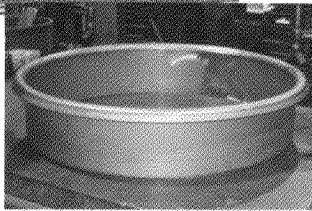


Our new wheel and axle assembly facility is a high precision, automated machining and assembly operation. Robots carry the wheels and axles throughout each stage of the assembly process and machining centers, presses and inspection gauges are computer controlled, which assures conformance. This degree of control yields higher quality wheel sets and gives us product traceability in the field. The wheel and assembly facility was strategically located adjacent to our railcar assembly complex in Paragould, Arkansas, and thus, we are able to provide wheel sets just-in-time. This adds to our ability to provide flexibility to our customers in responding to last minute changes and minimizes our on-hand inventory. Since the wheel and axle assembly facility began operations in early 2008, it has supplied over 20,000 new wheel pairs.

Our new tank head press operation supplies tank heads for our tank railcar product line. The tank head manufacturing process is unique as it requires a high degree of precision and quality control throughout the various stages. For example, the tank heads are normalized during forming using a proprietary process. Normalized heads are designed to absorb more energy should a derailment occur, thereby reducing the chance of rupture and subsequent product spillage, which is a safety feature that is standard on every tank head we produce. The press is very flexible, allowing us to produce a variety of tank heads with a quick changeover process, which does not require carrying large inventories. The press is located at our Marmaduke, Arkansas railcar assembly complex to provide just-in-time delivery of tank heads to our railcar assembly line and minimizes freight cost. The head press operation, since its startup in late 2008, has been supplying heads to ARI and other industrial customers.



Our new axle manufacturing joint venture, Axis, received certification from the Association of American Railroads and began production in mid 2009. The unique and patented process for axle forging and machining yields the rare combination of job shop flexibility in an automated high production environment. Process control and data collection at each stage of the production process enables fingerprint-like identification of each axle. Its location in Paragould, Arkansas enables ARI to minimize freight costs and on-hand inventory. The automated functionality of this production process allows this facility to be price competitive in international markets. Originally certified to produce axles for the North American market, Axis is now certified and producing axles for Brazil, Mozambique, Germany, Poland and India.



In conjunction with these new operations, we executed several smaller expansions at our existing fabrication facilities in St. Charles, Jackson and Kennett, Missouri. In St. Charles, we complemented our existing machining line with cutting and forming capabilities to supply a broader range of tank and hopper railcar components. In Jackson, we expanded our machining operations to enable precise machining of specific tank railcar components. In Kennett, we expanded our precision plasma cutting capabilities, which provided increased flexibility to fabricate a full range of sheet widths and thicknesses. We expect these investments to provide us with a high degree of flexibility, process quality and efficiencies.

These VI projects enable ARI to strengthen supply line stability, control product quality and reduce our production costs. These strategic investments should enable us to respond more rapidly to customer demand, provide a higher quality railcar to the market and enhance shareholder value through lean, efficient operations. We believe this solid foundation will help us to withstand the current market downturn and position the Company for a strong recovery.



AMERICAN RAILCAR INDUSTRIES, INC.

100 Clark Street, St. Charles, Missouri 63301

www.americanrailcar.com