

# ARDENGROUP

2009 annual report

### TO OUR SHAREHOLDERS

As anticipated, 2009 was one of the most challenging years in the last few decades for most supermarkets, and our wholly owned subsidiary Gelson's Markets was no exception. Not only did we have to deal with a severe recession, but we were negatively impacted by increased competition in the trade area in which our stores are located. Needless to say, in these very difficult economic times, customers tend to trade down which, of course, negatively impacts sales in our upscale format.

Gelson's currently operates a chain of 18 full-service supermarkets in Southern California. Gelson's has a long and proud tradition of being the best upscale, full-service supermarket chain in its trade area. Perhaps the most important reason that we have continued to succeed in these more troubled economic times is that we strive to maintain our stores in every respect to the highest standards and our Associates make every effort to provide our customers with an outstanding shopping experience. Our goal is to maintain our reputation as "The Super Market".

Sales in 2009 from the Company's supermarkets were \$431,170,000 compared to \$479,117,000 in 2008. 2009 sales declined partially as a result of fewer weeks in 2009 (a 52-week fiscal year) compared to 2008 (a 53-week fiscal year). As mentioned, sales in 2009 have also been negatively impacted by increased competition as well as price deflation primarily in meat and produce. Operating income was \$36,036,000 in 2009 compared to \$40,319,000 in the prior year. Net income in 2009 was \$21,624,000 compared to \$24,667,000 in 2008. Earnings per common share in 2009 were \$6.84 versus \$7.80 in 2008.

Gelson's advertises on a limited basis in newspapers and through its newsletter. In the past, advertising and merchandising has focused primarily on the promotion of events rather than prices; for example, Gelson's emphasized special holiday selections, new products, specialty items, services and recipes. More recently, with the continued downturn in the economy, the Company has redirected more of its advertising and merchandising to focus on competitive pricing as consumers have become more and more price conscious. The Company reevaluates its strategies regularly in an effort to identify the most effective means of attracting and retaining customers. The Company—and all of our Associates—are committed to succeeding in these very difficult times by doing our very best to be innovative while continuing our tradition of emphasizing excellence in customer service and superior perishable products.

Effective March 2009, the Company experienced an increase in labor costs due to an increase in hourly wage rates paid to employees who are members of the United Food & Commercial Workers International Union (UFCW), as well as to other unions with which the Company contracts. The increase in labor costs was partially offset by improved scheduling of labor to reflect in part our reduced sales. We are pleased that in 2009, we concluded negotiation of an agreement with the UFCW to extend our contract with them for one year—to expire March 6, 2011—which now coincides with the expiration date of the union's contract with the three major grocery chains in Southern California.

We continue to do selective remodels of existing stores to insure that we maintain superior facilities. A major remodel of one of our stores located in Los Angeles was completed in early 2009. We continue to seek new locations which meet the demographic requirements of a Gelson's supermarket. This is extremely difficult in the Southern California real estate marketplace, but we continue to search for and evaluate potential new locations.

At our annual meeting in June 2009, Steven Romick was re-elected to our Board of Directors for a three year term ending in 2012.

The Company's directors and I would like to thank our Associates for their outstanding contributions in 2009. We would also like to thank our loyal customers and suppliers for their continued confidence in us and certainly thank you, our shareholders, for your trust and support and are pleased that we currently expect to continue our regular quarterly dividend of 25 cents per share.

We at Arden Group and Gelson's look forward to 2010 and to successfully meeting the ongoing challenges in these very difficult times.

Bernard Briskin

Teenard Briskin

Chairman of the Board, President and Chief Executive Officer

March 17, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

# FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended January 2, 2010

	OR
☐ TRANSITION REPORT PURSUANT TO SECTION 1	3 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition	on period from to
Commission	n file number 0-9904
ARDEN	GROUP, INC.
	trant as specified in its charter)
<b>Delaware</b> (State or other jurisdiction of incorporation or organization)	95-3163136 (I.R.S. Employer Identification No.)
2020 South Central Avenue, Compton, California (Address of principal executive offices)	90220 (Zip Code)
Registrant's telephone numb	er, including area code (310) 638-2842
Securities registered pursuant to Section 12(b) of the Act:	
<u>Title of each class</u> Class A Common Stock	Name of each exchange on which registered NASDAQ Stock Market LLC
Securities registered pursuant to Section 12(g) of the Act: None	
Indicate by check mark if the registrant is a well-known seasone	d issuer, as defined in Rule 405 of the Securities Act. Yes ☐ No ☒
Indicate by check mark if the registrant is not required to file rep	orts pursuant to Section 13 or Section 15(d) of the Act. Yes \( \square\) No \( \square\)
Indicate by check mark whether the registrant (1) has filed all re Act of 1934 during the preceding 12 months (or for such short been subject to such filing requirements for the past 90 days.	ports required to be filed by Section 13 or 15(d) of the Securities Exchange er period that the registrant was required to file such reports), and (2) has Yes 🗵 No 🗆
Indicate by check mark whether the registrant has submitted el Data File required to be submitted and posted pursuant to Rule months (or for such shorter period that the registrant was require	ectronically and posted on its corporate Web site, if any, every Interactive 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 dd to submit and post such files).  Yes  No
Indicate by a check mark if disclosure of delinquent filers pursu contained, to the best of registrant's knowledge, in definitive p Form 10-K or any amendment to this Form 10-K.	nant to Item 405 of Regulation S-K is not contained herein, and will not be roxy or information statements incorporated by reference in Part III of this
Indicate by check mark whether the registrant is a large acceleration company. See the definitions of "large accelerated filer," "a Exchange Act.	ated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting accelerated filer" and "smaller reporting company" in Rule 12b-2 of the
Large accelerated filer □ Accelerated filer ⊠	Non-accelerated filer □ Smaller reporting company □
Indicate by check mark whether the registrant is a shell compan	y (as defined in Rule 12b-2 of the Act). Yes □ No ⊠
The aggregate market value of the voting and non-voting comm	on equity held by non-affiliates of the registrant based on the price at which

ch the Class A Common Stock last sold on July 3, 2009, the last business day of the registrant's most recently completed second fiscal quarter, was \$157,461,886.

The number of shares outstanding of the registrant's class of common stock as of March 5, 2010 was:

3,161,098 shares of Class A Common Stock

### DOCUMENTS INCORPORATED BY REFERENCE

The information required by Part III of this report is incorporated by reference from the Registrant's definitive Proxy Statement for the Annual Meeting of Stockholders to be held June 15, 2010.

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### **SIGNATURES**

#### **PART I**

### Item 1. Business

### General

The Registrant, Arden Group, Inc. (Company or Arden), is a holding company which conducts operations through its wholly-owned subsidiary, Arden-Mayfair, Inc. (Arden-Mayfair) and Arden-Mayfair's wholly-owned subsidiary, Gelson's Markets (Gelson's) which operates supermarkets in Southern California. The Company also owns certain real estate properties through a subsidiary, Mayfair Realty, Inc. (Mayfair Realty) which is wholly-owned by the Company and Arden-Mayfair. The Company is a Delaware Corporation organized in 1988.

Arden is headquartered at 2020 South Central Avenue, Compton, California 90220 and its telephone number is (310) 638-2842.

### **Market Operations**

As of January 2, 2010, Gelson's operated 18 full-service supermarkets in Southern California, which carry both perishable and dry grocery products. Gelson's offers a broad selection of local and national brands as well as a limited number of private label items. Gelson's targets the consumer who values superior customer service, merchandise, presentation and selection. Gelson's also operates a distribution center in the City of Commerce, California.

### Store Formats and Business Strategy

Gelson's business strategy is to offer a comfortable upscale shopping experience which is superior to its competitors in terms of customer service and merchandise quality, selection and presentation. The goal of this strategy is to continue to develop and maintain Gelson's loyal base of customers and appeal to potential new customers. Central elements of this strategy are as follows:

Merchandise The merchandise offerings in the markets are tailored in response to Gelson's customer profile. Gelson's stores, which range in size from approximately 18,000 to 40,000 square feet, typically carry a wide range of items, including traditional grocery categories such as dry groceries, produce, meat, seafood, bakery, dairy, wine and liquor, floral, sushi, vitamins and health and beauty aids. Gelson's perishables are typically premium products, which are rigorously maintained and culled as appropriate to assure quality and freshness. Gelson's merchandising includes specialty items such as imported foods, unusual delicatessen items and organic and natural food products.

Service Gelson's emphasizes customer service by offering a variety of service departments including meat, seafood, delicatessen, floral, sushi, cheese and bakery departments. All sushi and most bakery departments are operated by third parties. Some Gelson's stores include additional service departments such as fresh pizza, coffee bars, hot bars, gelato bars and carving carts offering cooked meats. Additionally, selected stores offer banking and pharmacy services through third parties. Stores are staffed so that, even at peak times, customer checkout time is minimized. In addition to checkers, there are personnel assigned to bagging and assisting customers. All employees are encouraged to know customers by name and assist them whenever possible. All

stores offer a Company charge card to qualified customers in addition to the option of paying for their purchases with cash, checks, credit or debit cards. Stores are typically open 14 to 17 hours per day, with hours of operation determined by local code, lease provisions or as appropriate for the business characteristics of each community.

<u>Presentation</u> All stores are maintained in accordance with extremely high standards. Personnel continually fill and face shelves with product. Produce and other perishables are trimmed and culled to maintain quality and appearance.

<u>Pricing</u> The pricing strategy at the stores is to be competitive primarily within their market niches, ranging from the more traditional to the more exotic, specialty or high-end retailers.

Expansion and Store Development Management regularly evaluates the feasibility of opening new stores in and outside its existing trade areas and remodeling existing stores in order to maximize the existing stores' appeal to consumers and their profit potential. In 2009, capital expenditures totaled \$2,890,000.

Advertising and Promotion Gelson's advertises on a limited basis in newspapers and through its newsletter. In the past, advertising has focused primarily on the promotion of events rather than prices; for example, Gelson's emphasizes special holiday selections, new products, specialty items, services and recipes. More recently, with the continued downturn in the economy, the Company has redirected more of its advertising to focus on competitive pricing as consumers have become more and more price conscious. In addition, Gelson's maintains a website at <a href="www.gelsons.com">www.gelsons.com</a> which allows customers to learn more about Gelson's and to read about food related topics that may be of interest to them. The website also provides an opportunity for customers to request a newsletter, offer feedback and to place catering and holiday meal orders online. The Company reevaluates its strategy regularly in an effort to identify the most effective means of attracting and retaining customers.

### Competition

The retail grocery business is highly competitive. Competition in the supermarket business is based upon price, merchandise variety and quality, service and location. The number of stores, market share and brand awareness are also important competitive factors. Gelson's is in direct competition with numerous local outlets of regional and national supermarket chains (most of which have greater resources and a larger market share than Gelson's), independent grocery stores, convenience stores, specialty and gourmet markets and food and grocery departments in mass merchandise and club stores. The stores of the national and regional chains are generally larger than Gelson's stores which, in some cases, enables them to offer more products. Competition also exists from other types of retailers with respect to particular products. Gelson's competes primarily by offering a combination of high-quality products and superior customer service. The Company also believes that Gelson's prime store locations and long-standing reputation add to its competitive strength.

Certain competitors of the Company offer home delivery, in-store banks and pharmacies in addition to their existing retail store operations. The Company continues to monitor and evaluate opportunities for home delivery, but has elected not to do so at this time. A few of the Company's stores offer in-store banks and pharmacies; most of the Company's stores are not large enough for such additional facilities.

#### Seasonality

Gelson's business is somewhat seasonal with sales tending to increase during the last quarter of the year due to the holiday season.

### Support and Other Services

Each store has an on-site stockroom, the size of which varies for each store. In addition, Gelson's operates a 127,000 square foot warehouse and an adjacent 4,000 square foot truck service facility in the City of Commerce, California. The central warehouse distributes fresh produce, liquor, wine, floral and certain grocery items to the stores. The stores also receive meat, delicatessen, paper goods, health and beauty aids, hardware and supply items from the warehouse on a limited basis.

The bulk of all merchandise purchasing takes place at Gelson's headquarters in Encino, California. Approximately 49% of the purchases for 2009 were distributed through the central warehouse; the remainder was delivered directly to the stores from manufacturers, distributors or wholesalers. The central purchasing and distribution operations are conducted based on electronic in-store ordering systems. Stores can place and receive orders up to six days per week. Perishables are ordered more frequently than other goods.

The largest supplier for the stores is Unified Grocers, Inc. (Unified), a grocery wholesale cooperative, which has been a supplier to the Company for approximately thirty-five years and which accounted for approximately 16% of Gelson's purchases in fiscal 2009. No other supplier accounts for more than 4% of Gelson's purchases. The Company believes that there would be a negative short-term impact if the Company were to lose Unified as a supplier for Gelson's, but that such impact would likely be mitigated by a combination of events, which could include: (i) purchasing certain items for direct store delivery, thereby freeing warehouse capacity to allow other items to be purchased through the warehouse and (ii) purchasing certain products through other wholesalers. However, such a loss could have a short-term adverse effect on the performance of Gelson's.

### **Employees**

Gelson's had approximately 1,274 full-time and 860 part-time store, warehouse and office employees at January 2, 2010. Most Gelson's employees are covered by union collective bargaining agreements that establish rates of pay, benefits and procedures for the orderly settlement of disputes. In general, these agreements have been negotiated on a local industry-wide basis.

In addition to employees at Gelson's, Arden-Mayfair had approximately 62 employees at its executive and headquarters offices as of January 2, 2010, some of whom are covered by a collective bargaining agreement.

### **Governmental Regulation**

Gelson's is subject to regulation by a variety of governmental agencies, including the U.S. Food and Drug Administration, the California Department of Alcoholic Beverage Control, and state and local health departments. The Company believes that Gelson's store operations comply in all material respects with federal, state and local health, environmental and other laws and regulations. Although the Company cannot predict the effect of future laws or regulations on its operations, expenditures for continued compliance with current laws are not expected to have a material adverse impact on Gelson's competitive position or the Company's consolidated financial position, results of operations or cash flows.

### **Available Information**

The Company maintains a website at www.ardengroupinc.com. Access to the Company's Securities and Exchange Commission (SEC) filings, including annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, Section 16 filings and all amendments to those reports, are available through our website free of charge, as soon as reasonably practicable after these reports are filed electronically with the SEC. In addition, the Company will provide free of charge upon written request to Assistant Secretary, Arden Group, Inc., P.O. Box 512256, Los Angeles, California 90051-0256 paper copies of the reports listed above.

### Item 1A. Risk Factors

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by or on behalf of the Company. Certain statements contained in this Item 1A, Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations, other parts of this report and other Company filings are forward-looking statements. These statements discuss, among other things, future sales, operating results and financial condition. Forward-looking statements reflect the Company's current plans and expectations regarding important risk factors and are based on information currently known to the Company.

The Company cautions readers that any forward-looking statements contained in this report or made by the management of the Company involve risks and uncertainties, and are subject to change based on various important factors. Such statements may be identified by such words as "anticipate," "expect," "may," "believe," "could," "estimate," "project," and similar words or phrases. The Company does not undertake any obligation to update forward-looking statements. The factors listed below, among others, could affect the Company's financial results and could cause the Company's financial performance to differ materially from the expectations expressed in any forward-looking statement made by or on behalf of the Company:

### Changes in Economic, Political or Social Conditions

Our profitability may be impacted by both national and local economic conditions, particularly in Southern California. Changes in economic conditions such as recessionary cycles, increased levels of unemployment, higher consumer debt levels, inflation, higher interest rates and tax rates and increased energy costs may result in reduced consumer spending or influence our customers to shift their spending to our lower-priced competitors. The recent downturn in the economy, including the financial and residential real estate markets, and higher levels of unemployment have and will continue to influence consumer spending patterns in the future. In addition, current market

conditions have continued to limit the amount that the Company can charge for its products and the Company has recently emphasized price specials in its advertising. If the Company's sales volume continues to decrease or if the Company is unable to pass increased costs on to its customers, profit margins may be negatively affected. In addition, our business may be subject to interruption from acts of terrorism, national emergencies or natural disasters.

### Competition in the Grocery Business

The retail grocery business is intensely competitive with respect to price, food quality and selection, service and location. During the past several years, there has been a consolidation in the supermarket industry. The Company is in direct competition with numerous local outlets of regional and national supermarket chains, independent grocery stores, convenience stores, specialty and gourmet markets and food and grocery departments in mass merchandise and club stores. There are a number of well established competitors with substantially greater financial, marketing, personnel and other resources than ours, some of which are also nonunion. The Company frequently faces the opening of a new or remodeled competitor's store in its trade area. Competition also requires us to periodically remodel our existing stores in order to maintain their appeal. An inability to successfully compete with other grocery retailers in our trade areas could prevent us from increasing or sustaining our revenues and profitability.

### Food and Drug Safety Concerns

There is increasing governmental scrutiny and public awareness regarding food and drug safety. The Company could be adversely affected if consumers lose confidence in the safety and quality of the Company's food and drug products. Any events that give rise to actual or potential food contamination, drug contamination or food-borne illness could result in product liability claims and a loss of consumer confidence. In addition, adverse publicity about these types of concerns whether valid or not, may discourage consumers from buying the Company's products or cause production and delivery disruptions, which could have an adverse effect on the Company's sales and results of operations.

### New Labor Contracts and Labor Stoppages

The majority of our employees belong to unions with which we have signed labor agreements which establish rates of pay, benefits and procedures for the orderly settlement of disputes. In order to continue to attract and retain quality personnel, we may accept terms that increase our operating costs, which in turn, may negatively impact our profitability. If contract negotiations are not successful, the union could recommend that our employees vote to strike our stores, distribution center and offices.

In July 2007, the United Food & Commercial Workers International Union (UFCW) completed negotiation of a new contract with the three major grocery retailers in our trade area. The wage increases agreed to by these three competitors were somewhat less than the Company agreed to for certain job classifications and experience levels during our UFCW negotiations in February 2007 and March 2009. This could affect our ability to compete with grocery retailers whose labor costs are less than our own. Our contract with the UFCW expires March 6, 2011, the same as the majors' contract.

### Cost of Providing Employee Benefits

The Company provides health insurance for the majority of its nonunion employees. Health care costs have increased significantly in recent years. If this trend continues, it could have a negative impact on the Company's profitability. In addition, the Company contributes to several multiemployer union health care plans in accordance with the Company's various collective bargaining agreements. Previously, the health and welfare fund which covers the majority of the Company's UFCW employees was overfunded. The contribution rate paid by all employers was reduced effective March 2007. Originally, the reduction in the health and welfare contribution rate was expected to reduce the overfunded status of the fund over the term of the current agreement which ends on March 6, 2011. However, many factors influence the status of the fund including changes in the cost of health care, the return on investment of funds held by the plan, changes to benefits offered under the plan and government regulations. The Company's health and welfare contribution rate was scheduled to increase effective with hours worked during March 2009; however, the Company was notified by the Southern California United Food & Commercial Workers Unions and the Food Employers Joint Trust Funds (Trust), in the first quarter of 2009, that the increase had been The Trust is in the process of reviewing their health and welfare reserves. Based on informal discussions, the Company currently anticipates that it will be notified in April 2010 of an increase effective beginning with March 2010 hours worked. The Trust has indicated that the increase could be significant.

The Company also participates in various multi-employer union pension plans. Adverse financial market developments have significantly impacted the funded status of pension plans on a worldwide basis. Currently, the Company's contributions under the UFCW pension plan are fixed under the terms of the current agreement which ends on March 6, 2011. The ongoing economic downturn has had a significant impact on the funded status of the health care and pension plans to which the Company contributes. The Company anticipates that both health care and pension benefits will be important topics in future negotiations. If the Company and other participating employers are unable to negotiate an acceptable agreement with the union concerning employee benefits, a labor dispute could result or the negotiations could result in a new agreement requiring higher contribution rates. In addition, if any of the participating employers in the plan withdraws from the plan due to insolvency and is not able to contribute an amount sufficient to cover the underfunded liabilities associated with its participants, the Company may be required to make additional contributions. Each of these scenarios could negatively impact the Company's financial condition and results of operations.

### Retention of Key Personnel

Our success is dependent on our key employees. We must continue to attract, retain and motivate a sufficient number of qualified management and operating personnel including the replacement of senior management upon retirement. Individuals of this caliber could be in short supply and this shortage may limit our ability to hire and retain qualified personnel, and thus, may hinder our ability to operate effectively.

# Changes in Laws or Regulations or Failure to Comply

We are subject to various federal, state and local laws, regulations and licensing requirements which regulate health and sanitation standards, food labeling and handling, the sale of alcoholic beverages, employment practices, working conditions, citizenship requirements and public accommodations. Changes to such laws or regulations may adversely affect our profitability by increasing our costs or affecting the sale of certain items. In addition, we must comply with state and local fire, zoning, land use and environmental regulations. Failure to comply with these regulations could adversely affect the costs and the operation of our existing stores or could delay or prevent the opening of a new store.

# Changes in Accounting Standards, Policies and Practices

The issuance of new pronouncements or changes to existing accounting policies and practices could have a significant impact on our reported results or change the way we account for various transactions. New policies and changes to existing rules may adversely affect our reported financial results.

### Availability and Retention of Retail Space

We currently lease the majority of our store locations. Typically, our supermarket leases have initial 20-year lease terms and may include options for up to an additional 20 years. The average term remaining on our supermarket leases, including renewal options, is approximately 18 years. Our revenues and profitability would be negatively impacted if we are unable to renew these leases at reasonable rates.

Our continued growth depends to a significant degree on our ability to open or acquire new stores in existing and new trade areas and to operate these stores successfully. Our expansion strategy is dependent on finding suitable locations, and we face intense competition from other retailers for such sites. We may not be able to find suitable locations that meet our demographic and operational requirements at a reasonable cost.

# The Ability of our Vendors to Supply Products and Services in a Timely Manner

Our business is dependent on our ability to purchase products from a large wholesaler and numerous smaller vendors in a timely manner and at competitive prices. The largest supplier for our stores is Unified, a grocery wholesale cooperative, which has provided product for our stores for approximately thirty-five years. We currently procure approximately 16% of our product from Unified. Any disruption in the business of Unified or any of our other principal suppliers could negatively impact our sales and profitability. Even where we have access to alternative sources of supply, the failure of a supplier to meet our demands may temporarily disrupt store level merchandise selection.

# Ability to Control Insurance Coverage Costs and Claims Experience

We use a combination of insurance and self-insurance plans to provide for coverage associated with losses related to workers' compensation, general and auto liability, property damage, directors and officers liability, fiduciary, employment practices liability, business interruption, crime, earthquake and health care. If insurance costs increase, it could have a negative impact on our profitability if we

are not able to offset the effect of such increases with plan modifications, cost control measures, sales increases or by improving our operating efficiency.

We are self-insured for general and auto liability and, in some prior years, for workers' compensation as well. We have stop-loss insurance coverage to limit our exposure on a per claim basis and are insured for covered costs in excess of per claim limits. The Company devotes substantial time and effort to maintaining a safe environment in our stores, warehouse and offices. However, the cost of both insured and self-insured plans is highly dependent upon legal and legislative trends, the inflation rate of premiums and our ability to manage claims.

### The Outcome of Current and Future Legal Proceedings

From time to time we are the subject of complaints or litigation from customers alleging injury, food quality or operational concerns. We may be adversely affected by publicity resulting from such allegations, regardless of whether such allegations are valid or whether we are liable. We are also subject to complaints or allegations from former or current employees, claims concerning hazardous substances on our current or previously owned properties, class action suits concerning warning labels and other claims. A lawsuit or claim could result in a decision against us that could have an adverse effect on our business if not covered by insurance. Additionally, the cost of defending ourselves against lawsuits and claims, regardless of merit, could have a negative impact on our profitability.

### Impact of Local Projects in the Vicinity of our Supermarkets

From time to time, local events or projects take place in the vicinity of our stores that may have a negative impact on our sales and profitability.

### Stock Price Volatility

The market price of our Class A Common Stock (Class A) could be subject to significant fluctuation in response to various market factors and events including general economic and market conditions, variations in our earnings results, publicity regarding the Company or its competitors and the grocery business in general. The stock market in recent years has experienced extreme price and volume fluctuations that have sometimes been unrelated or disproportionate to the operating performance of companies. Furthermore, there is not a significant volume of trading in our Class A which subjects our stock price to a higher level of volatility and may adversely impact the liquidity of the stock. In March 2007, the Company merged its Stock Bonus Plan into its 401(k) Retirement Savings Plan (401(k) Plan) in order to satisfy the new congressionally mandated diversification requirements. Stock previously held for the benefit of participants in the Company's Stock Bonus Plan was transferred to individual participant accounts in the Company's 401(k) Plan. As of January 2, 2010, participants in the Company's 401(k) Plan held 72,744 shares of Class A in the 401(k) Plan. These participants can elect to sell their shares which may have a negative effect on the price of Class A. Fluctuations in our Class A price also impact compensation expense as it relates to our outstanding stock appreciation rights (SARs). See Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations for further information.

### Item 1B. Unresolved Staff Comments

None.

### Item 2. Properties

The Company's wholly-owned subsidiary, Mayfair Realty, currently owns two freestanding Gelson's supermarket properties and a shopping center in which a Gelson's Market is located. The shopping center owned by Mayfair Realty, located in Calabasas, California, consists of approximately 58,000 leasable square feet, approximately 18,000 square feet of which is leased to multiple tenants and approximately 40,000 square feet of which is leased to Gelson's. remaining fifteen supermarkets and the warehouse and distribution facilities which service the markets are leased from third parties. Gelson's corporate offices in Encino, California and the Company's executive office in Beverly Hills, California are also leased. Typically, supermarkets have initial 20-year lease terms and may include options for up to an additional 20 years. These leases often require the payment of percentage rent on sales in excess of certain levels in addition to minimum rent. The average term remaining on Gelson's supermarket leases, including renewal options, is approximately 18 years. The 18 markets range in size from approximately 18,000 to 40,000 square feet. Gelson's warehouse, distribution and truck service facilities in the City of Commerce, California are leased and contain approximately 131,000 square feet. The term of the lease, including renewal options, expires in January 2021. Mayfair Realty also owns a 30,000 square foot office building in Compton, California which serves as the Company's headquarters and a parcel of unimproved land in Rubidoux, California. The Company also owns (through Mayfair Realty) or leases several parcels adjacent to, or near, four of its stores which are used for additional parking. In addition, AMG Holdings, Inc. (AMG Holdings), a wholly-owned subsidiary of Arden-Mayfair, leases as a tenant, a 62,000 square foot building in Los Angeles, California consisting of office and warehouse space, which is entirely subleased to a third party until the lease on the property expires in 2012.

### <u>Item 3.</u> <u>Legal Proceedings</u>

The Company and certain of its subsidiaries are involved in a number of pending legal and/or administrative proceedings. Such proceedings are not expected individually or in the aggregate to have a material adverse impact upon either the Company's consolidated financial position, results of operations or cash flows. See the discussion of Commitments and Contingent Liabilities in Note 16 of Notes to Consolidated Financial Statements.

### Item 4. Reserved

### **PART II**

# Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

(a) The Company's Class A is traded in the NASDAQ Global Market under the symbol ARDNA. During the past two years, the range of high and low sales prices for each quarterly period was, according to NASDAQ, the following:

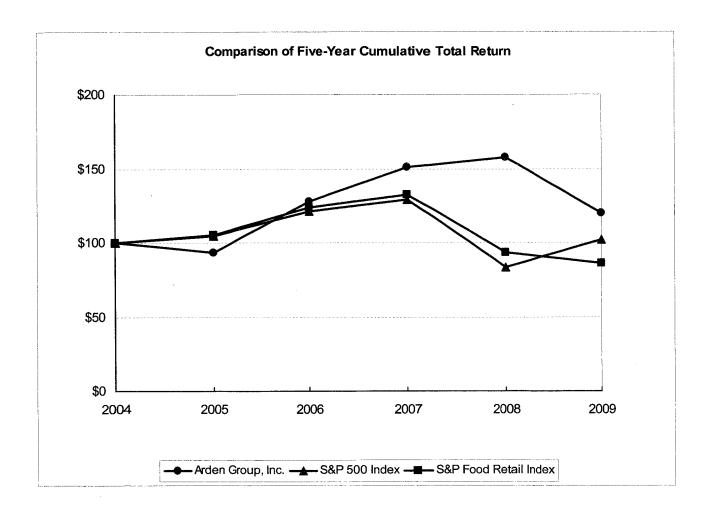
	<u>200</u>	<u>2008</u>				
	<u>High</u>	Low		<u>High</u>		Low
1 <sup>st</sup> Quarter	\$ 128.14	\$ 76.56	\$	159.50	\$	125.00
2 <sup>nd</sup> Quarter	131.50	103.55		144.77		114.06
3 <sup>rd</sup> Quarter	134.14	112.57		199.99		122.01
4 <sup>th</sup> Quarter	122.52	89.98		166.85		118.01

- (b) As of January 2, 2010, there were 795 holders of record of the Company's Class A, with aggregate holdings of 3,161,098 shares of Class A. This does not include 1,357,200 shares of the Company's Class A owned by AMG Holdings, a wholly-owned second-tier subsidiary of the Company.
- (c) The Company declared regular quarterly dividends of 25 cents per share of Class A during fiscal 2009 and 2008. The Company currently anticipates payment of comparable Class A quarterly dividends in future quarters.

On November 3, 2008, the Company's Board of Directors declared a special cash dividend of twenty-five dollars (\$25) per share on its outstanding Class A payable on December 8, 2008 to stockholders of record at the close of business on November 20, 2008. The aggregate amount of the special dividend was approximately \$79,027,000.

### **Stock Performance Chart**

The following graph compares the cumulative stockholder return on the Company's Class A with the cumulative total return of the S&P 500 Index and the S&P Food Retail Index for the five-year period ending December 31, 2009. The graph assumes that \$100 was invested on December 31, 2004, in the Class A and in each of the above-mentioned indices with all dividends reinvested. The information presented in the graph was obtained by the Company from outside sources it considers to be reliable but has not been independently verified by the Company.



	2004	2005	2006	2007	2008	2009
Arden Group, Inc.	100.00	93.27	128.07	150.85	157.83	119.91
S&P 500 Index	100.00	104.91	121.48	129.04	83.29	102.12
S&P Food Retail Index	100.00	105.60	123.71	132.18	93.38	85.93

Item 6. Selected Financial Data

### ARDEN GROUP, INC. AND CONSOLIDATED SUBSIDIARIES

(In Thousands, Except Share and Per Share Data) All years are 52 weeks except 2008 which is 53 weeks. 2009 2007 2008 2006 2005 Operations For The Year: \$431,170 Sales (1) \$ 479,117 \$ 485,939 \$ 482,737 \$ 470,354 Gross profit 184,500 166,239 187,991 186,336 180,423 Operating income 36,036 40,319 45,177 36,680 31,816 Other income (expense), net 253 1,188 3,307 2,439 1,606 Income tax provision 14,665 16,840 19,277 15,895 13,571 Net income \$ 21,624 \$ 24,667 \$ 29,207 23,224 19,851 Net income per common share: Basic \$ 6.84 \$ 7.80 \$ 9.24 \$ 7.16 \$ 5.87 Diluted 6.84 7.80 9.24 7.16 5.87 Financial Position At Year-End: Total assets \$ 115,097 \$ 99,810 \$ 166,689 \$ 145,601 \$ 147,027 Working capital 33,925 13,847 70,154 41,942 41,304 Long-term debt 1,228 1,228 1,228 1,228 1,453 Stockholders' equity 69,610 51,160 108,493 82,294 82,320 Capital expenditures 2,890 5,159 3,824 6,390 4,868 Other Operating and Financial Data: Number of stores at end of fiscal year 18 18 18 18 18 Sales increase (decrease) (1): Total stores (10.1%)(1.4%)6% 2.6% (6.6%)Same stores (10.1%)(1.4%)6% 2.6% (6.6%)Depreciation and amortization 5,599 \$ 6,110 \$ 6,685 \$ 7,097 \$ 7,401 Dividends declared per common share 1.00 \$ 1.00 \$ 1.00 \$ \$ 1.00 1.00 Special dividend declared per common share 25.00 Weighted average common shares outstanding: Basic 3,161,098 3,161,098 3,161,098 3,241,805 3,381,051 Diluted 3,161,098 3,161,098 3,161,098 3,241,805 3,381,051

(1) Same store sales increases or decreases are calculated by comparing year-over-year sales for stores that were open in both years. If a store was not open for the entire year in both years being compared, then the store is not included in the same store analysis. No stores were opened or closed during any of the periods presented. Fiscal 2008 was a 53-week year. No adjustment was made to remove the additional week for comparison purposes. Store sales used to calculate sales increases or decreases, above, do not include revenue from leases, subleases, licensing arrangements and finance charges and, therefore, may not agree to total year-over-year sales increases as disclosed in Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations.

# <u>Item 7.</u> <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by or on behalf of the Company. Certain statements contained in Management's Discussion and Analysis of Financial Condition and Results of Operations, other parts of this report and other Company filings are forward-looking statements. These statements discuss, among other things, future sales, operating results and financial condition. Forward-looking statements reflect the Company's current plans and expectations regarding important risk factors and are based on information currently available to us. The Company cautions readers that any forward-looking statements contained in this report or made by the management of the Company involve risks and uncertainties, and are subject to change based on various important factors. Such statements may be identified by such words as "anticipate," "expect," "may," "believe," "could," "estimate," "project," and similar words or phrases. The Company does not undertake any obligation to update forward-looking statements.

### **Overview**

Arden is a holding company which conducts operations through its first and second tier wholly-owned subsidiaries, Arden-Mayfair and Gelson's, respectively. Gelson's operates 18 full-service supermarkets in Southern California. Gelson's caters to the upscale customer who expects superior quality, service and merchandise selection. In addition to the customary supermarket offerings, Gelson's offers specialty items such as imported foods, unusual delicatessen items and organic and natural food products. Gelson's stores include the typical service departments such as meat, seafood, delicatessen, floral, sushi, cheese and bakery. In addition, some stores offer further services including fresh pizza, coffee bars, hot bars, gelato bars and carving carts offering cooked meats.

The Company's management focuses on a number of performance indicators in evaluating financial condition and results of operations. Same store sales, gross profit and labor costs are some of the key factors that management considers. Both sales and gross profit are significantly influenced by competition in our trade area. Gelson's faces competition from regional and national supermarket chains (most of which have greater resources and a larger market share than Gelson's), stores specializing in natural and organic foods, specialty and gourmet markets and grocery departments in mass merchandise and club stores. The current economic downturn has led to even greater competition in the grocery industry. As discretionary income declines, some consumers are reducing their spending and making more value conscious decisions. We are forced to compete for fewer customer dollars and our market share and keep our retail prices low as our competitors also reduce their prices in an attempt to maintain or increase their own market share.

Labor and other related payroll costs are the second largest expense (after product cost) incurred by Gelson's, and thus is a financial measure which is carefully monitored by management. As of fiscal 2009 year end, Gelson's had approximately 1,274 full-time and 860 part-time store, warehouse and office employees. The majority of Gelson's employees are members of the UFCW. In February 2007, the Company completed negotiation of a new union contract with the UFCW to replace the contract which expired on March 5, 2007. The three major grocery retailers in our trade area had not reached an agreement by this date. The new Gelson's contract started the elimination process of the two-tier wage configuration and returned it to a single wage structure and provided for, among other things, wage increases and modifications to the Company's pension and health and welfare contribution rates. The new contract originally had an expiration date of March 5, 2010 which was different from the expiration date of the majors' contract. Effective March 10, 2009, the Company's UFCW employees voted to ratify an amendment to our contract with the UFCW which extends the contract expiration date to March 6, 2011, the same date the contract between the UFCW and the majors expires.

The Company contributes to a multi-employer health care and pension plan trust on behalf of its employees who are members of the UFCW. All employers who participate in a multi-employer plan are required to contribute at the same hourly rate based on straight time hours worked in order to fund the plan. Consequently, the benefit contribution rates that the Company negotiated with the UFCW effective March 2007 were subject to change retroactively based on the outcome of the union's negotiations with the three major grocery retailers in our trade area which were completed in July 2007. The employees of the three major grocery retailers voted to ratify their contract on July 22, 2007. For purposes of the multi-employer plans for health care and pension benefits, Gelson's is subject to the same contract and term as the majors which expires on March 6, 2011.

The agreement reached with the UFCW and the three major grocery retailers resulted in a substantial reduction in the average hourly contribution rates for pension and health care. The majority of the reduction relates to the health and welfare fund which was overfunded at the time of contract negotiation. The reduction in the health and welfare contribution rate was originally expected to substantially reduce the overfunded status of the fund during the term of the new contract. The change in contribution rates for both pension and health care were retroactive to the beginning of March 2007. The reduction in the contribution rates resulted in a substantial decrease in the Company's selling, general and administrative (SG&A) expense when comparing periods covered by the current and the expired contracts. The Company's health and welfare contribution rate was scheduled to increase effective with hours worked during March 2009 and after; however, the Company was notified by the Trust, during the first quarter of 2009, that the increase had been suspended. The Trust is in the process of reviewing their health and welfare reserves. Based on informal discussions, the Company currently anticipates that it will be notified in April 2010 of an increase effective beginning with March 2010 hours worked. The Trust has indicated that the increase could be significant.

The ongoing economic downturn has had a significant impact on the funded status of the health care and pension plans to which the Company contributes. Many factors influence the funded status of the plans including changes in the cost of health care, the return on investments of funds held by the plan, changes to benefits offered under the plan and government regulations. The Company anticipates that both health care and pension benefits will be important topics in future negotiations. If, in the future, the Company and other participating employers are unable to negotiate an acceptable agreement with the union concerning employee benefits, a labor dispute could result or

the negotiations could result in a new agreement requiring higher contribution rates. In addition, if any of the participating employers in the plan withdraws from the plan due to insolvency and is not able to contribute an amount sufficient to cover the underfunded liabilities associated with its participants, the Company may be required to make additional contributions. Each of these scenarios could negatively impact the Company's financial condition and results of operations.

The agreement that the majors reached with the UFCW also provides for hourly wage rates based on job classification and experience that, in some cases, are less than those agreed to by Gelson's. This affects our ability to compete with grocery retailers whose hourly rates are less than our own. Increases in wages provided under the new contract have negatively impacted the Company's profitability to the extent it has been unable to offset the increased expense through a combination of sales growth, increased gross margin, management of labor hours, decreased labor turnover and cost savings in other areas. Current economic and competitive conditions make it difficult to achieve significant sales growth and increased profit margins.

Another component of labor related expense is the cost of workers' compensation. For claims incurred prior to July 1, 2006, the Company is primarily self-insured through the use of a high deductible policy which provides the Company with stop-loss coverage to limit its exposure on a per claim basis and provides coverage for qualifying costs in excess of per claim limits. Since July 1, 2006, the Company has purchased fully insured guaranteed cost workers' compensation insurance to replace the high deductible program. The guaranteed cost program eliminates the Company's risk against claims occurring after June 30, 2006 and has resulted in lower workers' compensation expense compared to the high deductible program. The Company continues to maintain an accrual for claims incurred prior to July 2006 under the high deductible program. That accrual is based on both undeveloped reported claims and an estimate of claims incurred but not reported. While the Company devotes substantial time and commitment to maintaining a safe work environment, the ultimate cost of workers' compensation is highly dependent upon legal and legislative trends, the inflation rate of health care costs and the Company's ability to manage claims.

In the past, the Company's quarterly results have reflected significant fluctuations in operating income as a result of adjustments recorded to reflect the change in the fair value of SARs that have been granted to non-employee directors and certain employees. Each SAR entitles the holder to receive cash upon exercise equal to the excess of the fair market value of a share of the Company's Class A, as determined in accordance with the SARs agreement, on the date of exercise over the fair market value of such share on the date granted. Fluctuations in the market price of the Company's Class A from the end of the previous fiscal year impact the recognition or reversal of SARs compensation expense in the year being reported upon. Since the Company cannot predict future fluctuations in the market price of its stock, it also cannot forecast future SARs compensation expense adjustments and the extent to which operating income will be impacted.

### **Results of Operations**

### **2009** Compared to 2008

Sales from the Company's 18 supermarkets (all of which are located in Southern California), including revenue from licensing arrangements, subleases, leases and finance charges, were \$431,170,000 in 2009. This represents a decrease of 10.0% from 2008, when sales were \$479,117,000. 2009 sales declined partially as a result of fewer weeks in 2009 (a 52-week fiscal

year) compared to 2008 (a 53-week fiscal year). Sales were also negatively impacted by economic conditions and increased competition in our trade area.

The Company's gross profit as a percent of sales was 38.6% in 2009 compared to 38.5% in 2008. In calculating gross profit, the Company deducts product costs, net of discounts and allowances, and inbound freight charges, as well as warehouse, transportation, purchasing, advertising and occupancy costs. Gross profit as a percent of sales for the Company may not be comparable to those of other companies in the grocery industry since there may be differences in recording certain costs as cost of sales or as SG&A expense.

SG&A expense as a percent of sales was 30.2% in 2009 compared to 30.1% in 2008. The increase in SG&A expense as a percent of sales is primarily due to an increase in the UFCW hourly wage rates effective early March 2008 and 2009 in accordance with the current collective bargaining agreement. To a lesser extent, SG&A expense was also impacted by hourly wage rate increases under collective bargaining agreements with unions other than the UFCW and an increase in utility costs. Also, as sales decrease, SG&A expense as a percent of sales increases to some degree as certain of the Company's costs are fixed and do not decrease proportionately with a decline in revenues. The increase in SG&A expense as a percent of sales was partially offset by a decrease in SARs compensation expense. During 2009, the Company reversed \$273,000 of SARs compensation expense recognized in prior periods due to a decrease in the fair value of SARs during the year partially offset by additional vesting. The Company recognized \$1,823,000 of SARs compensation expense during 2008.

The Company contributes to several multi-employer union pension and health care plans. Pension and health care payments are determined based on straight-time hours worked and the contribution rate as stipulated in the Company's various collective bargaining agreements. The Company recognized union pension expense of \$4,730,000 in 2009 compared to \$5,065,000 in 2008. Union health care expense was \$8,815,000 in 2009 compared to \$9,258,000 in 2008. Costs decreased due to a reduction in the number of hours eligible for contributions.

The Company is primarily self-insured for losses related to general and auto liability claims as well as for workers' compensation in some prior years. The Company has stop-loss insurance coverage to limit its exposure on a per claim basis and is insured for covered costs in excess of per claim limits. Accruals are based on reported claims and an estimate of claims incurred but not reported. While the ultimate amount of claims incurred is dependent on future developments, in management's opinion recorded reserves for general and auto liability claims and workers' compensation are adequate to cover the future payment of claims.

In addition to coverage for workers' compensation and general and auto liability claims, the Company also carries property, business interruption, fiduciary, directors and officers, crime, earthquake, special event and employment practices liability insurance. Management believes, based on recent and past experience, that current insurance coverage meets the reasonable requirements of the Company.

Authoritative guidance requires the Company to measure and recognize compensation expense based on the fair value of SARs. The fair value must be remeasured each reporting period until the award is settled and compensation expense must be recognized or reversed each reporting period to reflect changes in fair value and vesting. During 2009, the Company reversed \$273,000 of SARs compensation expense recognized in prior periods due to a decrease in the fair value of SARs during

the year partially offset by additional vesting. During 2008, the Company recognized \$1,823,000 of SARs compensation expense. Compensation expense is included under SG&A expense on the Consolidated Statements of Operations and Comprehensive Income. As of January 2, 2010, assuming no change in the SARs fair value, there was approximately \$1,046,000 of total unrecognized compensation cost related to outstanding SARs which was expected to be recognized over a weighted average period of 3.8 years were it not for the exchange discussed below. The total intrinsic value of SARs exercised during 2009 and 2008 was approximately \$34,000 and \$3,443,000, respectively. Intrinsic value represents the amount by which the current fair value of SARs exceeds the grant price.

In January 2010, current holders of the Company's SARs with a grant date on or before December 6, 2007 were offered the opportunity to exchange their then outstanding SARs units for an equal number of new SARs units with a lower grant price of \$110 and a new vesting period. Existing grant prices for these units ranged from \$121.03 to \$146.44. Ordinarily, the grant price is determined based upon the fair market value of a share of the Company's Class A on the date of grant. On the date the exchange offer was made to these SARs holders, the Class A closing price was \$95.98 per share. For those holders who accepted the Company's exchange offer, the new SARs were granted effective January 15, 2010 and expire January 15, 2017. The fair market value of a share of the Company's Class A on the grant date was \$108.71. In the event that the SARs holder opted to exchange their SARs, they also agreed to start their vesting period over. The new SARs vest 25% each year beginning at the end of the third year and expire seven years from the date of grant. Of the 110,625 SARs units outstanding at fiscal 2009 year end, 99,000 SARs units were exchanged. The Company had accrued approximately \$830,000 related to the exchanged SARs as of January 2, 2010. These same SARs units were valued at \$817,000 as of January 15, 2010 just prior to the exchange. After the exchange, the accrual of \$817,000 was reversed in fiscal 2010. The Company will continue to measure the fair value of the new SARs at the end of each reporting period going forward and will recognize compensation expense to reflect any increase in fair value and vesting if appropriate. The Company cannot predict future fluctuations in the market price of its Class A and, therefore, cannot forecast future SARs compensation expense adjustments.

During 2009, the Company procured approximately 16% of its product through Unified, a grocery wholesale cooperative. As a member-patron, the Company is required to provide Unified with certain minimum deposits in order to purchase product from the cooperative. As of January 2, 2010, the Company had approximately \$1,628,000 on deposit with Unified, in addition to approximately \$694,000 related to ownership of equity shares in Unified. There is no established public trading market for Unified's shares. In 2009 and 2008, the Company recorded approximately \$56,000 and \$251,000, respectively, in patronage dividend income received in the form of cash and Unified equity shares as a reduction of cost of sales.

Interest and dividend income was \$756,000 in 2009 compared to \$2,460,000 for 2008. The decrease is partially due to significantly lower interest rates as a result of the general economic financial crisis. In addition, the Company's cash available for investment was significantly lower during 2009 compared to 2008 due to a special cash dividend paid on December 8, 2008 totaling approximately \$79,027,000.

### **2008 Compared to 2007**

Sales from the Company's 18 supermarkets (all of which are located in Southern California), including revenue from licensing arrangements, subleases, leases and finance charges, were \$479,117,000 in 2008 (a 53-week fiscal year). This represents a decrease of 1.4% from 2007 (a 52-week fiscal year), when sales were \$485,939,000. Sales during 2008 were negatively impacted by economic conditions, increased competition in our trade area and increased fuel and food prices. The extra week in 2008 compared to the prior year somewhat offset the decrease in sales.

The Company's gross profit as a percent of sales was 38.5% in 2008 compared to 38.7% in 2007. In calculating gross profit, the Company deducts product costs, net of discounts and allowances, and inbound freight charges, as well as warehouse, transportation, purchasing, advertising and occupancy costs. Gross profit as a percent of sales for the Company may not be comparable to those of other companies in the grocery industry since there may be differences in recording certain costs as cost of sales or as SG&A expense.

SG&A expense as a percent of sales was 30.1% in 2008 compared to 29.4% in 2007. The increase in SG&A expense as a percent of sales is primarily due to an increase in UFCW hourly wage rates effective early March 2008 in accordance with the current collective bargaining agreement. To a lesser extent, SG&A expense was also impacted by hourly wage rate increases under collective bargaining agreements with unions other than the UFCW. These increases were partially offset by lower SARs compensation expense in 2008 compared to the prior year. During 2008, the Company recognized \$1,823,000 of SARs compensation expense compared to \$2,908,000 in 2007.

The Company contributes to several multi-employer union pension and health care plans. Pension and health care payments are determined based on straight-time hours worked and the contribution rate as stipulated in the Company's various collective bargaining agreements. The Company recognized union pension expense of \$5,065,000 in 2008 compared to \$5,332,000 in 2007. Union health care expense was \$9,258,000 in 2008 compared to \$9,788,000 in 2007. Costs decreased due to a reduction in the average hourly contribution rate effective March 2007 and in the number of hours eligible for contributions.

For a discussion of workers' compensation, general and auto liability and other types of insurance coverage, see the discussion under the heading "2009 Compared to 2008" presented above.

During 2008, the Company procured approximately 16% of its product through Unified, a grocery wholesale cooperative. As a member-patron, the Company is required to provide Unified with certain minimum deposits in order to purchase product from the cooperative. As of January 3, 2009, the Company had approximately \$1,628,000 on deposit with Unified, in addition to approximately \$672,000 related to ownership of equity shares in Unified. There is no established public trading market for Unified's shares. In 2008 and 2007, the Company recorded approximately \$251,000 and \$253,000, respectively, in patronage dividend income received in the form of cash and Unified equity shares as a reduction of cost of sales.

Interest and dividend income was \$2,460,000 in 2008 compared to \$3,340,000 for 2007 primarily due to lower interest rates in 2008 partially offset by increased average cash levels.

### **Liquidity and Capital Resources**

The Company's current cash position, including investments and net cash provided by operating activities, are the primary sources of funds available to meet the Company's capital expenditure and liquidity requirements. The Company's cash position, including investments, at January 2, 2010 was \$38,381,000. The Company's cash position had been reduced by approximately \$79,027,000 on December 8, 2008 when the Company paid a special cash dividend of twenty-five dollars (\$25) per share on the Company's Class A. Cash not required for the immediate needs of the Company is temporarily invested in U.S. Treasuries, certificates of deposit, money market funds, commercial paper and corporate and government securities. Currently, all temporary investments are highly liquid. The Company is continually investigating opportunities for the use of these funds including new locations and the expansion and remodel of existing stores. The Company completed the conversion of its last remaining Mayfair store to the Gelson's name and format as part of a major remodel during the Spring of 2009. All of the Company's 18 stores are now operated under the Gelson's name.

The Company also has two revolving lines of credit totaling \$23,000,000 available for standby letters of credit, funding operations and expansion. There were no outstanding borrowings against either of the revolving lines as of January 2, 2010. The Company currently maintains four standby letters of credit aggregating \$8,769,000 pursuant to the Company's lease requirements and general and auto liability and workers' compensation self-insurance programs. The standby letters of credit reduce the available borrowings under its revolving lines.

The Company's working capital was \$33,925,000 at January 2, 2010 compared to \$13,847,000 at January 3, 2009. The Company believes that its current working capital, as well as future cash flow, is sufficient to meet its ongoing needs during fiscal 2010. Net cash provided by operating activities during fiscal 2009 totaled \$25,734,000. Cash flows from operating activities resulted primarily from net income plus non-cash expenses and changes in working capital.

Net cash used by investing activities was \$19,879,000 in 2009. Investing activities included the purchase of investments of \$30,164,000 and capital expenditures of \$2,890,000 partially offset by the sale of investments of \$13,127,000. Net cash used in financing activities consisted solely of dividends paid during 2009 totaling \$3,161,000.

The Company's current ratio was 2.04 at January 2, 2010 compared to 1.41 at January 3, 2009. The Company's total liabilities to equity ratio decreased to .65 at January 2, 2010 from .95 at January 3, 2009.

The following table sets forth the Company's contractual cash obligations and commercial commitments as of January 2, 2010:

	Contractual Cash Obligations (In Thousands)				
	Less Than				After
	Total	1 Year	1-3 Years	4-5 Years	5 Years
7% Subordinated Income Debentures Due September 2014 Including Interest	\$ 1,658	\$ 86	\$ 172	\$ 1,400	\$ 0
Operating Leases	121,401	10,896	20,208	17,997	72,300
Total Contractual Cash Obligations (1)	<u>\$ 123,059</u>	\$ 10,982	\$ 20,380	\$ 19,397	\$ 72,300
	Other Commercial Commitments (In Thousands)				
		Less Than			After
	Total	1 Year	1-3 Years	<u>4-5 Years</u>	5 Years
Standby Letters of Credit (2)	<u>\$ 8,769</u>	\$ 8,769	<u>\$</u> 0	<u>\$</u> 0	<u>\$0</u>

### (1) Other Contractual Cash Obligations

The Company had the following other contractual cash obligations at January 2, 2010. The Company is unable to include these liabilities in the tabular disclosure of contractual cash obligations as the exact timing and amount of payments is unknown.

### Self-Insurance Reserves

The Company is primarily self-insured for losses related to general and auto liability claims and for all open years prior to July 1, 2006 for workers' compensation. The Company maintains stop-loss insurance coverage to limit its loss exposure on a per claim basis. Effective July 1, 2006, the Company purchased a fully insured guaranteed cost workers' compensation insurance policy for losses occurring after June 30, 2006. This policy replaced the high deductible program for workers' compensation. Liabilities associated with the risks that are retained by the Company under the high deductible programs are estimated, in part, by considering historical claims experience and regression analysis. Accruals are based on reported claims and an estimate of claims incurred but not reported. While the ultimate amount of claims incurred is dependent on future developments, in management's opinion recorded reserves are adequate to cover the future payment of claims. The Company's liability reserve for unpaid and incurred but not reported claims at January 2, 2010 was approximately \$4,577,000.

### **Employment Agreement**

The Company has an employment agreement with a key executive officer that provides for annual retirement compensation for the remainder of his lifetime equal to 25% of his average base salary and bonus earned in the last three fiscal years prior to his retirement. The Company had accrued \$1,873,000 under the terms of the employment agreement as of January 2, 2010.

### Property, Plant and Equipment Purchases

As of January 2, 2010, management had authorized expenditures on incomplete projects for the purchase of property, plant and equipment which totaled approximately \$1,489,000. The Company has an ongoing program to remodel existing supermarkets and to add new stores. During 2009, total capital expenditures were \$2,890,000.

### (2) Standby Letters of Credit

All of the Company's letters of credit renew automatically each year unless the issuer notifies the Company otherwise. The amount of each outstanding letter of credit pursuant to the Company's workers' compensation and general and auto liability insurance programs will be adjusted annually based upon the outstanding claim reserves as of the renewal date. Each letter of credit obligation related to insurance will cease when all claims for the particular policy year are closed or the Company negotiates a release.

In March 2007, the Company announced a stock repurchase program, authorized by the Board of Directors, to purchase from time to time up to 200,000 shares of its Class A in the open market or in private transactions. This was in addition to 22,904 shares remaining under prior repurchase authorizations. The timing, volume and price of purchases are at the discretion of the management of the Company. No stock was repurchased under this program in 2009, 2008 or 2007.

During 2009 and 2008, the Company paid regular quarterly dividends of 25 cents per share of Class A for a total of approximately \$3,161,000 in each year. In addition, the Company paid a special cash dividend of twenty-five dollars (\$25) per share on its outstanding Class A totaling approximately \$79,027,000 on December 8, 2008 to stockholders of record at the close of business on November 20, 2008.

### **Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States (GAAP) requires management to make estimates and assumptions about future events that may affect the reported amounts of assets, liabilities, revenues and expenses, as well as the disclosure of contingent assets and liabilities. Management has established accounting policies that they believe are appropriate in order to reflect the accurate reporting of the Company's operating results, financial position and cash flows. The Company applies these accounting policies in a consistent manner. Management bases their estimates on historical experience, current and expected economic conditions and various other factors that management believes to be reasonable under the circumstances. These estimates and assumptions form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. The Company reevaluates these significant factors and makes adjustments where facts and circumstances dictate. Future events and their effects cannot be determined with absolute certainty, and therefore actual results may differ from estimates.

Management believes that the following accounting policies are the most critical in the preparation of the Company's financial statements because they involve the most difficult, subjective or complex judgments about the effect of matters that are inherently uncertain.

### Inventories and Cost of Sales

Supermarket nonperishable inventories are recorded using the retail method and are stated at the lower of cost or market, with cost determined using the last-in, first-out (LIFO) method. Perishable inventories are valued at the lower of cost on a first-in, first-out (FIFO) basis or market. Under the retail inventory method, cost of sales is determined by applying a cost-to-retail ratio to sales for the period to determine cost of sales. Cost of sales is then deducted from beginning inventory plus purchases to arrive at ending inventory. The Company performs physical inventories of nonperishable items at all of its locations three times per year, at which time, ending inventory and cost of sales are adjusted to reflect actual inventory on hand and cost of sales. Physical inventories of perishable products are conducted at the end of each fiscal month.

Approximately 88.6% and 88.2% of the Company's inventories were valued using the LIFO method as of January 2, 2010 and January 3, 2009, respectively. The LIFO method assumes that the cost of the most recently purchased items are the first to be sold, and thus, are used to measure cost of sales, leaving the earlier costs residing in the ending inventory valuation. The Company uses the Link-Chain, Dollar-Value method for purposes of calculating its LIFO charge or credit each year for nonperishable inventories. This method requires management to compute a cumulative price index which represents the change in inventory cost since the base year (i.e., the beginning of the year in which LIFO was first elected) compared to the current cost of inventory. The cumulative index is then applied to the current cost of inventory to determine the value of inventory at base year costs. This computation is performed separately for each of the Company's individual LIFO pools (i.e., groupings of similar items such as basic grocery, housewares, alcoholic beverages, etc.) The LIFO method requires management to make assumptions and to apply judgment regarding inventory mix and factors related to the computation of price indices which could impact the ending inventory valuation as well as cost of sales. If the FIFO method had been used for nonperishable inventories instead of the LIFO method, total inventory as of January 2, 2010 and January 3, 2009 would have been higher by approximately \$6,433,000 and \$6,025,000, respectively.

The Company evaluates inventory shortages throughout the year based on actual physical counts at its stores and warehouse. Allowances for inventory shortages are recorded based on the results of these counts to provide for estimated shortages from the last physical count to the financial statement date. Although the Company has sufficient historical data to record reasonable estimates of inventory shortages, actual results could differ. As of January 2, 2010, a difference between actual and estimated shortages of, for example, 25 basis points would have an annual impact of approximately \$611,000 on cost of sales.

### Impairment of Long-Lived Assets

The Company monitors the carrying value of long-lived assets for potential impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. Impairment is recognized when estimated future cash flows (undiscounted and before interest charges) are less than carrying value. The factor that most significantly affects the impairment calculation is management's estimate of future cash flows which is inherently uncertain and relies on various assumptions regarding current and future economic and market conditions and the availability of capital. The Company's cash flow projection looks several years into the future and includes assumptions such as the rate of inflation/deflation, the strength of the economy, competition in our trade area, the ability to secure subtenants and the Company's ability to negotiate early

termination agreements. If impairment analysis assumptions change, then an adjustment to the carrying value of the Company's long-lived assets could occur. To the extent that an asset is impaired, the excess of the carrying amount of the asset over its estimated fair value is charged against earnings. No asset impairment charges or adjustments were recognized during fiscal 2009, 2008 or 2007.

### Workers' Compensation and General and Auto Liability Insurance

The Company is primarily self-insured (i) for losses for all years related to general and auto liability claims and (ii) for all years prior to July 1, 2006 for workers' compensation for years in which the Company did not enter into a guaranteed cost program. Where primarily self insured, the Company purchases stop-loss insurance coverage to limit its loss exposure on a per claim basis. Related accruals are based on reported claims and an estimate of claims incurred but not reported. The amount of reserves for reported claims are determined by a third party administrator claims representative who considers the individual facts of each claim including severity in arriving at an estimate of the Company's total exposure. In addition, the Company analyzes its historical paid and incurred loss trends in order to further develop an estimate of its ultimate cost of reported claims and claims incurred but not reported. Such estimates and historical trends are not an absolute indication of future results, and the Company reevaluates these reserves quarterly based on the most current information available. The ultimate cost of claims are impacted by numerous variables including the frequency and severity of claims, legal and legislative trends, changes in benefit levels, the rate of inflation and claim settlement patterns.

Since July 1, 2006, the Company has purchased fully insured guaranteed cost workers' compensation insurance thereby limiting its exposure for workers' compensation to the cost of the related insurance premium. The Company's self insured workers' compensation accrual for claims incurred prior to July 2006 decreased from \$4,384,000 at the beginning of fiscal 2009 to \$3,484,000 at the end of the year as a result of payments of \$2,074,000, which amount was partially offset by reserve adjustments of \$1,174,000. The Company expects the workers' compensation reserve to continue to decline as it continues to pay down and close outstanding workers' compensation claims which occurred prior to July 1, 2006. The Company's reserves for general and auto liability claims increased by approximately \$376,000 during fiscal 2009. The net increase reflects a net accrual, including reserve adjustments, of \$541,000 partially offset by payments of \$165,000.

#### Vendor Allowances

The Company receives a variety of allowances from its vendors whose products are sold in Gelson's stores. Typically, the vendors are paying the Company to promote their products. The promotion may be a temporary price reduction, a feature in a print advertisement or newsletter, or placement of the vendor's product in a preferred location in a store. The promotions are typically two to four weeks long, and the allowances are recognized as a reduction of cost of sales as the commitment is fulfilled.

Vendor funds that have been earned as a result of completing the required performance under the terms of the underlying agreements but for which the product has not yet been sold are recognized as reductions of inventory. The amount and timing of recognition of vendor allowances as a reduction of cost of sales, as well as the amount of vendor funds remaining in ending inventory, requires management judgment and estimates. Management estimates current year purchase volume based

on projected and historical data. In turn, the estimated purchase volume is used to determine the amount of vendor allowances to recognize each period. The Company does not expect that there will be a significant change in the annual level of vendor support; however, a one percent change in total vendor funds earned would likewise impact gross profit by approximately four basis points as a percent of sales.

### Stock Appreciation Rights

Outstanding SARs are revalued at the end of each quarter using the Black-Scholes option-pricing model which incorporates various highly subjective assumptions, including expected term, expected volatility, expected dividend yield and a risk-free interest rate. The fair value of SARs, as determined using the Black-Scholes option-pricing model, does not necessarily reflect the amount that will be paid out in accordance with the SARs agreement on the date of exercise. In addition, changes in the market price of the Company's Class A can and have significantly impacted the recognition or reversal of SARs expense.

### **Recent Accounting Standards**

In February 2008, the Financial Accounting Standards Board (FASB) issued guidance which is effective for specified fair value measures of nonfinancial assets and liabilities for financial statements issued for fiscal years beginning after November 15, 2008. Adoption of the guidance in the first quarter of 2009 did not have any impact on the Company's consolidated financial statements.

In April 2009, the FASB issued guidance on how to determine the fair value of assets and liabilities when the volume and level of activity for the asset/liability has significantly decreased and on identifying circumstances that indicate a transaction is not orderly. The guidance also requires disclosures about the fair value of financial instruments on an interim basis in addition to the annual disclosure requirements. The guidance was effective for interim and annual reporting periods ending after June 15, 2009. Adoption of the guidance in the second quarter of 2009 did not have any impact on the Company's consolidated financial statements.

In June 2009, the FASB issued guidance establishing the Accounting Standards Codification (ASC) which will serve as a single source of authoritative GAAP recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the SEC under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. On the effective date of the guidance, the ASC superseded all then-existing non-SEC accounting and reporting standards. All other nongrandfathered non-SEC accounting literature not included in the ASC became nonauthoritative. The guidance was effective for financial statements issued for interim and annual periods ending after September 15, 2009. Adoption of the guidance did not have an impact on the Company's consolidated financial statements.

### <u>Item 7A.</u> <u>Quantitative and Qualitative Disclosures about Market Risks</u>

The Company currently has no outstanding bank debt or fixture financing. If the Company should obtain financing or draw on its existing lines of credit, which bear interest at the bank's reference rate or at the bank's adjusted London Interbank Offer Rate (LIBOR) plus a margin up to 1.2%, the Company could then be exposed to market risk related to interest fluctuations.

A change in market prices exposes the Company to market risk related to its investments. As of January 2, 2010, all investments were classified as available-for-sale securities and totaled \$25,201,000. A hypothetical 10% drop in the market value of these investments would result in a \$2,520,000 unrealized loss and a corresponding decrease in the fair value of these instruments. This hypothetical drop would not affect cash flow and would not have an impact on earnings until the Company sold the investments.

Item 8. Financial Statements and Supplementary Data

See Index to Consolidated Financial Statements.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

Item 9A. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

An evaluation was carried out by the Company's Chief Executive Officer and the Chief Financial Officer of the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of January 2, 2010. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that these disclosure controls and procedures were effective.

### Changes in Internal Control over Financial Reporting

Management, with the participation of the Chief Executive Officer and the Chief Financial Officer of the Company, has evaluated any changes in the Company's internal control over financial reporting that occurred during the most recent fiscal quarter. Based on that evaluation, management, the Chief Executive Officer and the Chief Financial Officer of the Company have concluded that there has been no change in the Company's internal control over financial reporting during the Company's fiscal quarter ended January 2, 2010 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information

None

#### PART III

### <u>Item 10.</u> <u>Directors and Executive Officers of the Registrant</u>

The information required by this Item 10 is incorporated by reference from the Company's definitive proxy statement for the 2010 Annual Meeting of Stockholders to be filed no later than 120 days after the end of the Company's 2009 fiscal year with the SEC pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended (2010 Proxy Statement).

### <u>Item 11.</u> <u>Executive Compensation</u>

The information required by this Item 11 is incorporated by reference from the 2010 Proxy Statement.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item 12 is incorporated by reference from the 2010 Proxy Statement.

### Item 13. Certain Relationships, Related Transactions and Director Independence

The information required by this Item 13 is incorporated by reference from the 2010 Proxy Statement.

### Item 14. Principal Accountant Fees and Services

The information required by this Item 14 is incorporated by reference from the 2010 Proxy Statement.

### **PART IV**

### Item 15. Exhibits and Financial Statement Schedules

- (a) Exhibits and Financial Statements and Schedules
  - (1) Financial Statements
    See Index to Consolidated Financial Statements
  - (2) Financial Statement Schedules None
  - (3) Exhibits
    See Index to Exhibits
- (b) Exhibits
  See Index to Exhibits
- (c) Other Financial Schedules None

### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### ARDEN GROUP, INC.

		<u>Date</u>
Ву	/s/BERNARD BRISKIN	3/10/10
	Bernard Briskin, Chairman of the Board,	
	President and Chief Executive Officer	

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

	<u>Date</u>
/s/BERNARD BRISKIN  Bernard Briskin, Director, Chairman of the Board, President and Chief Executive Officer (Principal Executive Officer)	3/10/10
/s/LAURA J. NEUMANN Laura J. Neumann, Chief Financial Officer (Principal Financial and Principal Accounting Officer)	3/10/10
/s/M. MARK ALBERT	3/10/10
M. Mark Albert, Director  /s/JOHN G. DANHAKL  John G. Danhakl, Director	3/10/10
/s/ROBERT A. DAVIDOW	3/10/10
Robert A. Davidow, Director  /s/KENNETH A. GOLDMAN  Kenneth A. Goldman, Director	3/10/10
/s/STEVEN ROMICK Steven Romick, Director	3/10/10

## ARDEN GROUP, INC. AND CONSOLIDATED SUBSIDIARIES

### INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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The financial statements include the Company's subsidiaries (Arden-Mayfair, Inc. and Mayfair Realty, Inc.) and the subsidiaries of Arden-Mayfair, Inc.

Schedules are omitted because of the absence of the conditions under which they are required.

### Management's Report on Internal Control over Financial Reporting

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

The Company's management assessed the effectiveness of the Company's internal control over financial reporting as of January 2, 2010. In making the assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control-Integrated Framework*. Based on that assessment, management concluded that, as of January 2, 2010, the Company's internal control over financial reporting is effective based on those criteria.

The effectiveness of the Company's internal control over financial reporting as of January 2, 2010 has been audited by Moss Adams LLP, an independent registered public accounting firm, as stated in their report which appears on page 31.

### Report of Independent Registered Public Accounting Firm

Board of Directors and Stockholders of Arden Group, Inc. and Consolidated Subsidiaries

We have audited the accompanying consolidated balance sheets of Arden Group, Inc. and Consolidated Subsidiaries (the Company) as of January 2, 2010 and January 3, 2009, and the related consolidated statements of operations and comprehensive income, stockholders' equity and cash flows for each of the years in the three-year period ended January 2, 2010. We also have audited the Company's internal control over financial reporting as of January 2, 2010, based on criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*. The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also include performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Arden Group, Inc. and Consolidated Subsidiaries, as of January 2, 2010 and January 3, 2009, and the consolidated results of its operations and its cash flows for each of the years in the three-year period ended January 2, 2010, in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, Arden Group, Inc. and Consolidated Subsidiaries, maintained, in all material respects, effective internal control over financial reporting as of January 2, 2010, based on criteria set forth by the COSO in *Internal Control - Integrated Framework*.

As discussed in Note 1 to the consolidated financial statements, effective the first day of its fiscal 2008, the Company adopted Statement of Financial Accounting Standards No. 157, "Fair Value Measurements" (codified in Financial Accounting Standards Board Accounting Standards Codification Topic 820, "Fair Value Measurements and Disclosures.")

/s/Moss Adams LLP Los Angeles, California March 10, 2010

# CONSOLIDATED BALANCE SHEETS

(In Thousands, Except Share and Per Share Data)

Assets	January 2, 2010	January 3, 2009
Current assets:		
Cash and cash equivalents	\$ 13,180	\$ 10,486
Investments	25,201	8,658
Accounts receivable, net of allowance for doubtful accounts		
of \$300 and \$297 as of January 2, 2010 and		
January 3, 2009, respectively	5,423	5,271
Inventories, net	16,874	17,846
Deferred income taxes	2,870	2,586
Other current assets	2,933	3,137
Total current assets	66,481	47,984
Property, plant and equipment, net	40,981	43,792
Deferred income taxes	4,345	4,728
Other assets	3,290	3,306
Total assets	\$ 115,097	\$ 99,810
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable, trade	\$ 12,366	\$ 14,714
Federal and state income taxes payable	863	195
Other current liabilities		
Other current habilities	19,327	19,228
Total current liabilities	32,556	34,137
Long-term debt	1,228	1,228
Deferred rent	6,397	6,298
Other liabilities	5,306	6,987
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Total liabilities	45,487	48,650
Commitments and contingent liabilities (Notes 14 and 16)		
Stockholders' equity:		
Common Stock, Class A, \$.25 par value; authorized 10,000,000 shar	es;	
3,161,098 shares issued and outstanding as of	,	
January 2, 2010 and January 3, 2009, excluding		
1,357,200 treasury shares	1,129	1,129
Capital surplus	5,378	5,378
Unrealized gain (loss) on investments, net of tax	(4)	9
Retained earnings	66,860	48,397
	73,363	54,913
Treasury stock, 1,357,200 shares at cost	(3,753)	(3,753)
Total stockholders' equity	69,610	51,160
Total liabilities and stockholders' equity	\$ 115,097	\$ 99,810

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

(In Thousands, Except Share and Per Share Data)

	Fifty-Two Weeks Ended January 2, 2010	Fifty-Three Weeks Ended January 3, 2009	Fifty-Two Weeks Ended December 29, 2007
Sales	\$ 431,170	\$ 479,117	\$ 485,939
Cost of sales	264,931	294,617	297,948
Gross profit	166,239	184,500	187,991
Selling, general and administrative expense	130,203	144,181	142,814
Operating income	36,036	40,319	45,177
Interest and dividend income	756	2,460	3,340
Other income (expense), net	0	(907)	64
Interest expense	(503)	(365)	(97)
Income before income taxes	36,289	41,507	48,484
Income tax provision	14,665	16,840	19,277
Net income	\$ 21,624	\$ 24,667	\$ 29,207
Other comprehensive gain (loss), net of tax:			
Unrealized gain (loss) from available-for-sale securities:			
Net unrealized holding gain (loss) arising during the period	(13)	(428)	153
Reclassification adjustment for realized loss included in net income	0	616	0
Net unrealized gain (loss), net of income tax expense (benefit) of (\$9) for 2009, \$129 for 2008 and \$106 for 2007	(13)	188	153
Comprehensive income	<u>\$ 21,611</u>	<u>\$ 24,855</u>	\$ 29,360
Net income per common share:			
Basic and diluted	\$ 6.84	\$ 7.80	\$ 9.24
Weighted average common shares outstanding:			
Basic and diluted	3,161,098	3,161,098	3,161,098

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(In Thousands, Except Share Data)	Common Sto	ock Class A Amount	Capital Surplus	Unrealized Gain (Loss) on Investments	Retained Earnings	Treasury Shares	y Stock Amount	Total Stockholders' Equity
Balance, December 30, 2006	4,518,298	\$ 1,129	\$ 5,378	\$ (332)	\$ 79,872	1,357,200	\$ (3,753)	\$ 82,294
Net unrealized gain Dividends declared Net income	0 0 0	0 0 0	0 0 0	153 0 0	0 (3,161) 	0 0 0	0 0 0	153 (3,161) 29,207
Balance, December 29, 2007	4,518,298	1,129	5,378	(179)	105,918	1,357,200	(3,753)	108,493
Net unrealized gain Dividends declared Net income	0 0 0	0 0 0	0 0 0	188 0 0	0 (82,188) <u>24,667</u>	0 0 0	0 0 0	188 (82,188) <u>24,667</u>
Balance, January 3, 2009	4,518,298	1,129	5,378	9	48,397	1,357,200	(3,753)	51,160
Net unrealized loss Dividends declared Net income  Balance, January 2, 2010	0 0 0 	0 0 0 0 \$ 1,129	0 0 0 0 \$ 5,378	(13) 0 0 0 \$ (4)	0 (3,161) 21,624 \$_66,860	0 0 0 1,357,200	0 0 0 \$ (3,753)	(13) (3,161) 21,624 \$ 69,610

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(In Thousands)

	Fifty-Two	Fifty-Three	Fifty-Two
	Weeks Ended	Weeks Ended	Weeks Ended
	January 2, 2010	January 3, 2009	December 29, 2007
Cash flows from operating activities:			
Cash received from customers	\$ 431,108	\$ 479,578	\$ 485,819
Cash paid to suppliers and employees	(391,957)	(437,970)	(438,044)
Interest and dividends received	565	2,513	3,186
Interest paid	(87)	(109)	(99)
Income taxes paid	(13,895)	(15,545)	(20,660)
Net cash provided by operating activities	25,734	28,467	30,202
Cash flows from investing activities:			
Capital expenditures	(2,890)	(5,159)	(3,824)
Purchases of investments	(30,164)	(25,130)	(945)
Sales of investments	13,127	35,556	2
Proceeds from the sale of property, plant and			
equipment	48	21	28
Net cash provided by (used in) investing activities	(19,879)	5,288	(4,739)
Cash flows from financing activities:			
Principal payments under capital lease obligations	0	0	(225)
Cash dividends paid	(3,161)	(82,188)	(3,161)
Net cash used in financing activities	(3,161)	(82,188)	(3,386)
Net increase (decrease) in cash and cash equivalents	2,694	(48,433)	22,077
Cash and cash equivalents at beginning of year	10,486	58,919	36,842
Cash and cash equivalents at end of year	\$ 13,180	\$ 10,486	\$ 58,919

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS, Continued

	Wee	Weeks Ended Weeks Ended Weeks				fty-Two eks Ended ber 29, 2007
Reconciliation of Net Income to Net Cash Provided by Operating Activities:						
Net income	\$	21,624	\$	24,667	\$	29,207
Adjustments to reconcile net income to net cash						
provided by operating activities:				6.110		6.605
Depreciation and amortization		5,599		6,110		6,685
Provision for losses on accounts receivable		94		169		45
Deferred income taxes		108		1,923		798
Net loss from the disposal of property,		5.4		90		30
plant and equipment		54		89		
Realized (gain) loss on investments, net		0		907 259		(64) 0
Amortization of premium on investments Stock appreciation rights compensation expense (income)		472 (273)		1,823		2,908
Changes in assets and liabilities net of effects from noncash investing and financing activities:						
(Increase) decrease in assets:						
Accounts and notes receivable		(246)		527		(263)
Inventories		972		3,712		(1,677)
Other current assets		204		(281)		28
Other assets		16		(69)		299
Increase (decrease) in liabilities:						
Accounts payable, trade and other current						
liabilities		(2,402)		(9,148)		(4,621)
Federal and state income taxes payable		668		(608)		(2,411)
Deferred rent		99		154		74
Other liabilities		(1,255)		(1,767)		(836)
Net cash provided by operating activities	\$	25,734	\$	28,467	\$	30,202

The accompanying notes are an integral part of these consolidated financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 1. Summary of Significant Accounting Policies

# Basis of Presentation and Business Description

The consolidated financial statements of Arden Group, Inc. (Company or Arden) include the accounts of the Company and its direct and indirect subsidiaries. Arden is a holding company which conducts operations through its wholly-owned subsidiary, Arden-Mayfair, Inc. (Arden-Mayfair) and Arden-Mayfair's wholly-owned subsidiary, Gelson's Markets (Gelson's) which operates 18 supermarkets in Southern California. The Company and Arden-Mayfair also own certain real estate properties through a wholly-owned subsidiary, Mayfair Realty, Inc. All intercompany accounts and transactions are eliminated in consolidation.

# Fiscal Year

The Company operates on a fiscal year ending on the Saturday closest to December 31. Fiscal years for the consolidated financial statements included herein ended on January 2, 2010 (fiscal 2009 - 52 weeks), January 3, 2009 (fiscal 2008 - 53 weeks) and December 29, 2007 (fiscal 2007 - 52 weeks).

The following is a summary of significant accounting policies followed in the preparation of these consolidated financial statements.

#### Reclassifications

Certain amounts in prior periods have been reclassified to conform to the current period financial statement presentation.

#### Cash and Cash Equivalents

The Consolidated Statements of Cash Flows classify changes in cash and cash equivalents (short-term, highly liquid investments readily convertible into cash with an original maturity at date of purchase of three months or less) according to operating, investing or financing activities. The Company places its temporary cash investments with what it believes to be high credit, quality financial institutions.

#### **Investments**

The Company invests in marketable securities including mutual funds and debt and equity securities. Marketable securities are stated at market value as determined by the most recently traded price of each security at the balance sheet date. The Company reviews its investment portfolio on a quarterly basis to determine if market declines below book value may be other-than-temporary. Any decline that is determined to be other-than-temporary is recorded as a loss on the Consolidated Statements of Operations and Comprehensive Income in accordance

with authoritative guidance. As of January 2, 2010, the book value of the Company's investments exceeded the market value by approximately \$8,000.

Management determines the appropriate classification of its investments in marketable securities at the time of purchase and reevaluates such determination at each balance sheet date. Debt securities that the Company does not intend to hold to maturity and equity securities are classified as available-for-sale. As of January 2, 2010, all marketable securities were classified as available-for-sale. Investments are carried at fair value, with the unrealized gains and losses, net of tax, reported as a separate component of stockholders' equity. The cost of investments sold is determined based on the Specific Identification method.

#### Accounts Receivable

The Company monitors vendor receivables and extensions of credit on an ongoing basis and has not experienced significant losses related to its receivables. At January 2, 2010, the Company believes that it did not have significant credit risk concentrations. No customer or vendor represented greater than 3% of total accounts receivable.

#### **Inventories**

Supermarket nonperishable inventories are recorded using the retail method and are stated at the lower of cost or market, with cost determined using the last-in, first-out (LIFO) method. Perishable inventories are valued at the lower of cost on a first-in, first-out (FIFO) basis or market.

Inventory reserves are maintained for dry goods at historical run rates that are adjusted annually and trued up at each physical count (three times per year) to ensure adequacy of the reserve. Inventories of perishable items are taken at the end of every month and balances are adjusted accordingly with the offset recorded in cost of sales.

# Property, Plant and Equipment

Property, plant and equipment is recorded at cost. Depreciation is provided on the straight-line method over the estimated useful lives of individual assets or classes of assets as follows:

Buildings and improvements	5	to	20 years
Store fixtures and office equipment	3	to	8 years
Transportation equipment	3	to	5 years
Machinery and equipment	3	to	8 years

Leasehold interests and improvements to leased properties are amortized over their estimated useful lives or lease period, whichever is shorter.

Leased property meeting certain capital lease criteria is capitalized and the present value of the related lease payments is recorded as a liability. Amortization of capitalized leased assets is computed on the straight-line method over the shorter of the estimated useful life or the initial lease term. There were no capitalized leases at January 2, 2010 and January 3, 2009.

Normal repairs and maintenance are expensed as incurred. Expenditures which materially increase values, change capacities or extend useful lives are capitalized. Replacements are capitalized and the property, plant and equipment accounts are relieved of the items being replaced. The related costs and accumulated depreciation of disposed assets are eliminated and any gain or loss on disposition is included in selling, general and administrative (SG&A) expense on the Consolidated Statements of Operations and Comprehensive Income.

# Impairment of Long-Lived Assets

The Company monitors the carrying value of long-lived assets for potential impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. Impairment is recognized when estimated future cash flows (undiscounted and before interest charges) are less than carrying value. The estimation of expected future net cash flows is inherently uncertain and relies on assumptions regarding current and future economic and market conditions and the availability of capital. If impairment analysis assumptions change, then an adjustment to the carrying value of the Company's long-lived assets could occur. To the extent that an asset is impaired, the excess of the carrying amount of the asset over its estimated fair value is charged against earnings. No impairments were recorded in 2009, 2008 or 2007.

# Workers' Compensation and General and Auto Liability Costs

In June 2003, the Company terminated its guaranteed cost workers' compensation policy and purchased a high deductible workers' compensation policy. Accordingly, the Company was primarily self-insured for losses related to workers' compensation for claims incurred prior to July 1, 2006, as well as general and auto liability claims. The Company maintained stop-loss coverage to limit its loss exposure on a per claim basis and was insured for covered costs in excess of per claim limits. Since July 1, 2006, the Company has purchased fully insured guaranteed cost workers' compensation insurance to replace the high deductible program. The Company continues to maintain an accrual for claims incurred prior to July 2006 under the high deductible program which is based on both reported claims and an estimate of claims incurred but not reported. The Company's workers' compensation and general and auto liability reserves for unpaid and incurred but not reported claims at January 2, 2010 and January 3, 2009 were approximately \$4,577,000 and \$5,101,000, respectively. While the ultimate amount of claims incurred are dependent on future developments, the recorded reserves reflect management's best estimate of claims to be incurred.

# Revenue Recognition

The Company recognizes revenue at the time of sale. Discounts given to customers are recorded at the point of sale as a reduction of revenues. The Company maintains a bad debt allowance for receivables from vendors and Gelson's charge card users. Valuation reserves are adjusted periodically based on historical recovery rates. The Company records income from licensing arrangements, subleases, leases and finance charges as they are earned. Income from all licensing arrangements, rental income and finance charges represents approximately 1% of sales for all periods presented and, therefore, is not disclosed separately on the Consolidated Statements of Operations and Comprehensive Income.

Gelson's sells gift cards (and previously gift certificates) to its customers in its retail stores. The gift cards and certificates do not have an expiration date and Gelson's does not charge an administrative fee on unused gift cards. The Company records unredeemed gift cards and certificates under Accounts Payable, Trade on its Consolidated Balance Sheets. In the past, the Company has recognized revenue from gift cards and certificates only when they were redeemed by its customers. Beginning in the first quarter of 2009, the Company began recording revenue when the likelihood of the gift cards and certificates being redeemed is remote and there is no legal obligation to remit the unredeemed gift cards and certificates to relevant jurisdictions (gift card breakage). The Company determined the appropriate gift card breakage rate based on an analysis of historical redemption patterns. As a result of this analysis, the Company determined that the likelihood of Gelson's gift cards and certificates being redeemed beyond three years from the date of issuance is remote. During 2009, the Company recorded \$490,000 of revenue related to gift card breakage of which \$432,000 was related to prior years and was recorded in the first quarter of 2009. Gift card breakage is included in Sales on the Consolidated Statements of Operations and Comprehensive Income.

## Cost of Sales

Cost of sales includes product costs, net of discounts and allowances, and inbound freight charges, as well as warehouse, transportation, purchasing, advertising and occupancy costs. Warehouse and transportation costs include receiving costs, internal transfer costs, labor, building rent, utilities, depreciation, repairs and maintenance and fuel for the Company's distribution center and distribution system. Purchasing costs include both labor and administrative expense associated with the purchase of the Company's products. Advertising costs, net of vendor reimbursements, are expensed as incurred and include the cost of the Gelson's newsletter, newspaper ads and other print advertising. Occupancy costs consist of rent, common area charges (where applicable), depreciation and utilities related to Gelson's operations. The following table summarizes warehouse, transportation, purchasing, net advertising and occupancy costs for 2009, 2008 and 2007.

(In Thousands)	2009	2008	2007
Warehouse and transportation	\$ 7,014	\$ 7,046	\$ 7,117
Purchasing	2,814	3,008	2,964
Advertising	1,335	1,049	1,017
Occupancy	_22,930	23,624	23,436
1	\$34,093	\$34,727	<u>\$34,534</u>

# Fair Value Measurements

Fair value is defined as the amount that would be received upon sale of an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The authoritative guidance establishes a fair value hierarchy which prioritizes the types of inputs to valuation techniques that companies may use to measure fair value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1). The next highest priority is given to inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly (Level 2). The lowest priority is given to unobservable inputs in which there is little or no market data available and which

require the reporting entity to develop its own assumptions (Level 3). The fair value of the Company's financial assets and liabilities measured on a recurring basis includes investments which appear under Assets on the Condensed Consolidated Balance Sheets. The following table sets forth the fair value of investments as of January 2, 2010 and January 3, 2009 including the input level used to determine fair value at the measurement date.

(In Thousands)	Level 1	Lev	<u>rel 2</u>	_Le	vel 3	<u>Total</u>
As of January 2, 2010	\$ 25,201	\$	0	\$	0	\$ 25,201
As of January 3, 2009	5,077	3	3,581		0	8,658

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities approximate fair value because of the short-term maturity of these instruments. The fair value of the Company's long-term debt closely approximates its carrying value. The Company estimates the fair value of long-term debt based upon the net present value of the future cash flows using those interest rates that are currently available to the Company for the issuance of debt with similar terms and remaining maturities.

#### Vendor Allowances

The Company receives a variety of allowances from its vendors whose products are sold in Gelson's stores. Typically, the vendors are paying the Company to promote their products. The promotion may be a temporary price reduction, a feature in a print advertisement or newsletter, or placement of the vendor's product in a preferred location in a store. The promotions are typically two to four weeks long and are recognized as a reduction of cost of sales when earned.

Occasionally, the Company receives rebate allowances in the form of upfront lump-sum payments from vendors. Under the terms of these long-term agreements (which typically extend for several months or years), the Company earns the rebates as it purchases product from the vendor. The upfront payments are recorded as a liability when they are received and are recorded as a reduction of inventory cost as the product is purchased. In the event the Company does not purchase the minimum amount of product specified in the agreement, the upfront payments must be returned on a pro rata basis to the vendor. If the contract does not specify that the rebate is earned as product is purchased, then the upfront payments are recorded as a liability when received and recognized as a reduction of cost of sales on a pro rata basis as the product is sold.

# **Stock Appreciation Rights**

The Company has outstanding stock appreciation rights (SARs) that have been granted to non-employee directors and certain employees. Each SAR entitles the holder to receive cash upon exercise equal to the excess of the fair market value of a share of the Company's Class A Common Stock (Class A), as determined in accordance with the SARs agreement, on the date of exercise over the fair market value of such share on the date granted. SARs granted prior to December 2007 vest 25% each year beginning at the end of the first year and expire five years from the date of grant. SARs granted in December 2007 or later vest 25% each year beginning at the end of the third year and expire seven years from the date of grant.

The fair value of each SAR is estimated on the date of grant and, subsequently, at the end of each reporting period using the Black-Scholes option-pricing model. The Black-Scholes option-pricing model incorporates various highly subjective assumptions, including expected term and volatility. The Company has reviewed its historical pattern of SARs exercises and has determined that meaningful differences in SARs exercise activity exist between employees and non-employee directors. Consequently, the Company has categorized SARs into two groups for valuation purposes, as well as separate groups based on grant date. Expected volatility was determined based on historical volatility using weekly data. The risk-free interest rate is based on U.S. Treasury zero-coupon issues with a remaining term equal to the expected SARs life assumed at the date of grant less the time that has elapsed since the grant date. The expected term was calculated based on historical experience. Authoritative guidance also requires that a forfeiture assumption be applied to awards that are classified as liabilities such as SARs. However, cash-settled SARs are remeasured at fair value at the end of each reporting period and, therefore, the impact of actual forfeitures will be reflected only at each remeasurement date.

The assumptions used in the Black-Scholes option-pricing model as of January 2, 2010:

Dividend yield	.674%	-	.952%
Expected volatility	26.737%	-	43.540%
Risk-free interest rate	.194%	-	2.956%
Expected average term	3.19	_	5.45 years

See Note 10 for further information related to SARs.

## Rental Expense and Income

Rental payments on operating leases are recorded over the lease term as they become payable or receivable except for rental payments on leases with scheduled rent increases which are recognized on a straight-line basis over the term of the lease.

## **Income Taxes**

Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities, using enacted tax rates in effect for the year in which the differences are expected to reverse. The realization of deferred tax assets is contingent upon the Company's ability to generate future taxable income. See Note 13 for further information.

#### Common Stock and Net Income Per Share

Basic net income per common share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per common share is determined by dividing net income by the weighted average number of common and potential common shares outstanding during the period. There were no potential common shares outstanding during the periods presented and, therefore, basic and diluted net income per common share are the same.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States (GAAP) requires management to make estimates and assumptions for the reporting period and as of the financial statement date. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities and the reported amounts of revenues and expenses. Actual results could differ from these estimates.

# Impact of Recently Issued Accounting Standards

In February 2008, the Financial Accounting Standards Board (FASB) issued guidance which is effective for specified fair value measures of nonfinancial assets and liabilities for financial statements issued for fiscal years beginning after November 15, 2008. Adoption of the guidance in the first quarter of 2009 did not have any impact on the Company's consolidated financial statements.

In April 2009, the FASB issued guidance on how to determine the fair value of assets and liabilities when the volume and level of activity for the asset/liability has significantly decreased and on identifying circumstances that indicate a transaction is not orderly. The guidance also requires disclosures about the fair value of financial instruments on an interim basis in addition to the annual disclosure requirements. The guidance was effective for interim and annual reporting periods ending after June 15, 2009. Adoption of the guidance in the second quarter of 2009 did not have any impact on the Company's consolidated financial statements.

In June 2009, the FASB issued guidance establishing the Accounting Standards Codification (ASC) which will serve as a single source of authoritative GAAP recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the Securities and Exchange Commission (SEC) under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. On the effective date of the guidance, the ASC superseded all then-existing non-SEC accounting and reporting standards. All other nongrandfathered non-SEC accounting literature not included in the ASC became nonauthoritative. The guidance was effective for financial statements issued for interim and annual periods ending after September 15, 2009. Adoption of the guidance did not have an impact on the Company's consolidated financial statements.

#### 2. Investments

Marketable securities are shown on the accompanying Consolidated Balance Sheets at their fair value.

	Unrealized		
(In Thousands)	Cost	Gain (Loss)	Fair Value
As of January 2, 2010:			
Debt Securities:			
Government sponsored	\$ 5,010	\$ 1	\$ 5,011
State government	3,895	(3)	3,892
Corporate	12,288	(9)	12,279
Mutual Funds	4,016	3	4,019
Total	<u>\$ 25,209</u>	\$ (8)	<u>\$ 25,201</u>
As of January 3, 2009:			
Debt Securities:			
Corporate	\$ 8,643	\$ 15	\$ 8,658
Total	\$ 8,643	<u>\$ 15</u>	\$ 8,658

Realized net losses from the sale of investments were \$0, \$907,000 and \$0 in 2009, 2008 and 2007, respectively. In addition, the Company recognized capital gain income from mutual funds of \$0, \$0 and \$64,000 in 2009, 2008 and 2007, respectively. Realized net gain or loss from the sale of investments and capital gain income are included in other income (expense), net on the Consolidated Statements of Operations and Comprehensive Income.

## 3. Accounts Receivable, Net

	January 2,	January 3,
(In Thousands)	2010	2009
Accounts receivable, trade	\$ 2,559	\$ 2,883
Other accounts receivable	3,164	2,685
	5,723	5,568
Less: Allowance for doubtful accounts	(300)	(297)
	<u>\$ 5,423</u>	<u>\$5,271</u>

The provision for doubtful accounts in 2009, 2008 and 2007 was approximately \$94,000, \$169,000 and \$45,000 respectively.

#### 4. Inventories

Inventories valued by the LIFO method totaled \$14,214,000 at January 2, 2010 and \$15,031,000 at January 3, 2009. Inventory balances would have been \$6,433,000 and \$6,025,000 higher at the end of 2009 and 2008, respectively, if they had been stated at the lower of FIFO cost or market.

# 5. Significant Supplier

During 2009, the Company procured approximately 16% of its product through Unified Grocers, Inc. (Unified), a grocery wholesale cooperative. As a member-patron, the Company is required to provide Unified with certain minimum deposits in order to purchase product from the cooperative. As of January 2, 2010, the Company had approximately \$1,628,000 on deposit with Unified in addition to approximately \$694,000 related to ownership of equity shares in Unified. There is no established public trading market for Unified's shares. The deposit and equity ownership are recorded under other assets on the Consolidated Balance Sheets.

Unified pays dividends annually in December of each year. Dividends are paid in arrears and are based on a percentage of the Company's qualifying purchases from Unified, which percentage is typically established by Unified at or after the end of each year. The Company accrues patronage dividend income as a reduction of cost of sales ratably throughout the year based on a review of prior dividend history, projected purchase volume and an estimate of Unified's current year patronage earnings. The accrual is adjusted each year, as needed, based on the actual amount received from Unified in December.

# 6. Property, Plant and Equipment

(In Thousands)	January 2, 2010	January 3, 2009
Land	\$ 8,633	\$ 8,633
Buildings and improvements	9,836	9,837
Store fixtures and office equipment	47,193	46,270
Transportation equipment	4,060	4,134
Machinery and equipment	1,982	1,930
Leasehold improvements	50,376	50,875
Leasehold interests	4,538	4,538
Assets under construction	332	975
	126,950	127,192
Accumulated depreciation and amortization	<u>(85,969)</u> <u>\$ 40,981</u>	(83,400) \$ 43,792

Depreciation and amortization expense was \$5,599,000, \$6,110,000 and \$6,685,000 in 2009, 2008 and 2007, respectively.

#### 7. Other Current Liabilities

	January 2,	January 3,
(In Thousands)	2010	2009
Employee compensated absences	\$ 5,280	\$ 5,426
Taxes (excluding income taxes)	3,008	3,080
Payroll	2,326	1,733
Employee benefits	1,838	2,446
Workers' compensation	1,707	1,349
Dividends payable	790	790
Rent	571	742
Stock appreciation rights	227	108
Other	<u>3,580</u>	<u>3,554</u>
	<u>\$ 19,327</u>	<u>\$ 19,228</u>

# 8. Long-Term Debt

	Cur	rent	Non-	Current
	January 2,	January 3,	January 2,	January 3,
(In Thousands)	2010	2009	2010	2009
7% Subordinated Income				
Debentures due				
September 1, 2014	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,228</u>	<u>\$1,228</u>

The Company has revolving lines of credit in the amount of \$20,000,000 which expires in August 2010 and \$3,000,000 which expires in November 2010. Borrowings bear interest at the bank's prime rate or at the adjusted London Interbank Offer Rate (LIBOR) plus a margin up to 1.2%. At the end of 2009 and 2008, there were no amounts borrowed against either of the revolving lines of credit. The Company currently maintains four standby letters of credit aggregating \$8,769,000 in connection with lease and self-insurance requirements. The standby letters of credit reduce the available borrowings under its revolving lines of credit.

Debentures: The indenture relating to the 7% Subordinated Income Debentures (7% Debentures), due September 1, 2014, provides for interest payable semi-annually on March 1 and September 1 to the extent that current annual net income is sufficient therefor, or at the discretion of the Company, out of available retained earnings. All interest due and payable as of January 2, 2010 was paid. The 7% Debentures are recorded at face value which approximates its fair value.

#### 9. Capital Stock

Class A Common Stock: The Company is authorized to issue 10,000,000 shares of Class A, par value \$.25 per share. At January 2, 2010 and January 3, 2009, the number of shares issued were 4,518,298, including 1,357,200 treasury shares. In March 2007, the Company announced a stock repurchase program, authorized by the Board of Directors, to purchase from time to time up to 200,000 shares of its Class A in the open market or in private transactions. This was in addition to 22,904 shares remaining under prior repurchase authorizations. The timing, volume and price of purchases are at the discretion of the management of the Company. No stock was repurchased under this program in 2009, 2008 or 2007.

During 2009 and 2008, the Company paid regular quarterly dividends of 25 cents per share of Class A for a total of approximately \$3,161,000 in each year. In addition, on December 8, 2008, the Company paid a special cash dividend of twenty-five dollars (\$25) per share on its outstanding Class A totaling approximately \$79,027,000 to stockholders of record at the close of business on November 20, 2008. On January 20, 2010, the Company paid a regular quarterly cash dividend of 25 cents per share of Class A, aggregating approximately \$790,000, to stockholders of record on December 31, 2009.

#### 10. Stock Appreciation Rights

The Company has granted SARs covering shares of the Company's Class A to non-employee directors and certain employees of the Company and its subsidiaries. Each SAR entitles the holder to receive upon exercise thereof the excess of the fair market value of a share of Class A, as determined in accordance with the SARs agreement, on the date of exercise over the fair market value of such share on the date granted. SARs granted prior to December 2007 vest 25% each year beginning at the end of the first year and expire five years from the date of grant. SARs granted in December 2007 or later vest 25% each year beginning at the end of the third year and expire seven years from the date of grant. SARs transactions during the past three years are summarized below.

	SARs						
	Offic	ers and		Employee			
	Emp	oloyees	Directors				
		Weighted		Weighted			
	SARs	Average Price	SARs	Average Price			
Outstanding as of 12/30/06	43,650	\$ 58.46	47,500	\$ 53.83			
Granted	72,000	\$ 145.91	45,000	\$ 140.79			
Exercised	22,675	\$ 54.97	35,000	\$ 52.52			
Forfeited	3,750	\$ 86.22	0	\$ 0.00			
Outstanding as of 12/29/07	89,225	\$ 128.75	57,500	\$ 122.69			
Granted	0	\$ 0.00	0	\$ 0.00			
Exercised	17,100	\$ 58.40	15,000	\$ 68.09			
Forfeited	0	\$ 0.00	0	\$ 0.00			
Outstanding as of 1/3/09	72,125	\$ 145.42	42,500	\$ 141.96			
Granted	3,500	\$ 94.98	0	\$ 0.00			
Exercised	500	\$ 57.00	0	\$ 0.00			
Forfeited	<u>7,000</u>	<u>\$ 146.44</u>	0	\$ 0.00			
Outstanding as of 1/2/10	68,125	<u>\$ 143.38</u>	42,500	<u>\$ 141.96</u>			
Exercisable as of 1/2/10	375		2,500				

The aggregate intrinsic value of fully vested SARs as of January 2, 2010 was \$0.

The following table summarizes information about the Company's SARs outstanding at January 2, 2010:

	S	ARs Outstandin	ıg	SARs Exe	ercisable
	Name	Weighted Average Remaining	Weighted Average	N1	Weighted Average
	Number	Contractual	Exercise	Number	Exercise
Exercise Price	<u>Outstanding</u>	Life	<u>Price</u>	Exercisable	<u>Price</u>
SARs - Officers	& Employees				
\$ 121.03	1,125	2.2 years	\$ 121.03	375	\$ 121.03
\$ 146.44	63,500	4.9 years	\$ 146.44	0	\$ 0.00
\$ 94.98	3,500	6.9 years	<u>\$ 94.98</u>	0	\$ 0.00
	68,125	5.0 years	\$ 143.38	375	\$ 121.03
SARs - Non-Em	ployee Directors	S			
\$ 121.03	7,500	2.2 years	\$ 121.03	2,500	\$ 121.03
\$ 146.44	35,000	4.9 years	<u>\$ 146.44</u>	0	\$ 0.00
	42,500	4.4 years	\$ 141.96	2,500	\$ 121.03

SARs compensation expense is included in SG&A expense on the Consolidated Statements of Operations and Comprehensive Income. Authoritative guidance requires the Company to remeasure the fair value of SARs each reporting period until the award is settled. Compensation expense must be recognized or reversed each reporting period for changes in fair value and vesting. During 2009, the Company reversed \$273,000 of SARs compensation expense recognized in prior periods due to a decrease in the fair value of SARs during the year partially offset by additional vesting. The Company recognized \$1,823,000 and \$2,908,000 of SARs compensation expense in 2008 and 2007, respectively.

As of January 2, 2010, assuming no change in the SARs fair value, there was approximately \$1,046,000 of total unrecognized compensation cost related to outstanding SARs which was expected to be recognized over a weighted average period of 3.8 years were it not for the exchange discussed in Note 18. The total intrinsic value of SARs exercised during 2009 was approximately \$34,000. Intrinsic value represents the amount by which the current fair value of SARs exceeds the grant price.

#### 11. Retirement Plans

The Company contributes to multi-employer union pension plans, administered by various trustees, which may be deemed to be defined benefit plans. Contributions to these plans are based upon negotiated labor contracts. Information relating to accumulated benefits and fund assets as they may be allocable to the participants at January 2, 2010, is not available to the Company. The Company records pension expense for these plans as contributions are earned. The Company's total union pension expense for all plans for 2009, 2008 and 2007 amounted to \$4,730,000, \$5,065,000 and \$5,332,000, respectively.

The Arden Group, Inc. 401(k) Retirement Savings Plan (401(k) Plan) covers all non-union employees of the Company and its subsidiaries who have attained the age of 18 and have completed the applicable service requirement, as well as retirees and employees who have terminated but remain participants in the 401(k) Plan. On the first of the month following the completion of one month of service, the 401(k) Plan provides that, with certain limitations, a qualifying employee may elect to contribute up to 100% of such employee's annual compensation to the 401(k) Plan up to a maximum of \$16,500 in 2009 on a tax-deferred basis. In addition, employees over the age of 50 may elect to make catch up contributions up to a maximum of \$5,500 in 2009. The Company made discretionary contributions to the 401(k) Plan of \$295,000, \$716,000 and \$929,000 for 2009, 2008 and 2007, respectively.

An employment agreement with a key executive officer provides for annual post-employment compensation equal to 25% of his average base salary and bonus earned in the last three fiscal years prior to the cessation of his employment with the Company. The officer is entitled to monthly payments during his lifetime beginning with the termination of his employment for any reason other than his breach of the employment agreement or termination for cause. The Company has accrued its obligation under the terms of the employment agreement. The Company decreased the accrual during 2009, 2008 and 2007 and recognized income of approximately \$249,000, \$45,000 and \$44,000, respectively. The decrease in the accrual is primarily due to a change in estimate based on the refining of the assumptions and underlying data, including the estimated payout term. This accrual is recorded under other liabilities on the Consolidated Balance Sheets and totaled approximately \$1,873,000 as of January 2, 2010.

# 12. Multi-Employer Union Health Care Plans

The Company contributes to multi-employer union health care plans, administered by various trustees, in accordance with the provisions of various labor contracts. Contributions to these plans are generally based on the number of straight-time hours worked. The Company's expense for these plans totaled \$8,815,000, \$9,258,000 and \$9,789,000 for 2009, 2008 and 2007, respectively. The majority of Gelson's employees are members of the United Food & Commercial Workers International Union (UFCW). The Company contributes to a multiemployer health and welfare trust fund on behalf of its employees who are members of the UFCW. This fund was overfunded during 2007 contract negotiations. Consequently, the employers negotiated a significant reduction in the average hourly contribution rates for health care which was expected to substantially reduce the overfunded status of the fund during the term of the new contract between the UFCW and the employers which expires March 6, 2011. The Company's health and welfare contribution rate was scheduled to increase effective with hours worked during March 2009 and after; however, the Company was notified by the Southern California United Food & Commercial Workers Unions and the Food Employers Joint Trust Funds (Trust), during the first quarter of 2009, that the increase had been suspended. The Trust is in the process of reviewing their health and welfare reserves. Based on informal discussions, the Company currently anticipates that it will be notified in April 2010 of an increase effective beginning with March 2010 hours worked. The Trust has indicated that the increase could be significant. Except as discussed above, there were no employer withdrawals, shortfall contributions, maintenance of benefit clauses or other material changes that affected the comparability of employer and multi-employer contributions from year to year.

# 13. Income Taxes

The composition of the federal and state income tax provision (benefit) is as follows:

(In Thousands)	2009	2008	2007
Current:			
Federal	\$11,369	\$11,550	\$ 14,702
State	3,198	3,239	3,671
Total current tax provision	14,567	14,789	18,373
Deferred:			
Federal	115	1,652	540
State	(17)	<u>399</u>	<u>364</u>
Total deferred tax provision	98	2,051	<u>904</u>
Total income tax provision	<u>\$14,665</u>	<u>\$16,840</u>	<u>\$ 19,277</u>

The Company's deferred tax assets (liabilities) were attributable to the following:

(In Thousands)	January 2, 2010	January 3, 2009
Deferred tax assets:		
Deferred rent	\$ 2,607	\$ 2,566
Accrued expenses	1,819	1,749
Self-insured reserves	1,679	1,860
Property, plant and equipment	1,415	1,582
State income taxes	1,120	1,150
Accrued vacation	1,103	1,134
Other	<u>805</u>	<u>771</u>
Deferred tax assets	10,548	10,812
Deferred tax liabilities:		
Deferred gain on debenture exchange	(2,211)	(2,372)
Other	(1,122)	(1,126)
Deferred tax liabilities	(3,333)	(3,498)
Deferred income taxes, net	\$ 7,215	<u>\$ 7,314</u>

Reconciliation of the statutory federal rate and effective rate is as follows:

(In Thousands, Except	20	09	20	08	200	07
Percentage Amounts)	Amount	Rate	Amount	Rate	Amount	Rate
Federal tax at statutory rate State income taxes, net of	\$12,701	35.0%	\$14,527	35.0%	\$16,969	35.0%
federal tax benefit	2,085	5.7%	2,385	5.8%	2,786	5.7%
Other	(121)	_(.3%)	(72)	_(.2%)	(478)	_(.9%)
	<u>\$14,665</u>	<u>40.4%</u>	<u>\$16,840</u>	<u>40.6%</u>	<u>\$19,277</u>	<u>39.8%</u>

On the first day of its 2007 fiscal year, the Company adopted guidance related to accounting for uncertainty in income taxes issued by the FASB. This guidance prescribed a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return, and provided guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. As of January 2, 2010 and January 3, 2009, the Company had approximately \$1,000 and \$6,000, respectively, of unrecognized tax benefits, all of which would have little impact on our effective tax rate if recognized. The Company does not believe that the unrecognized tax benefit will change significantly within the 2010 fiscal year. The following table reconciles the amount recorded for unrecognized tax benefits for the year ended January 2, 2010:

(In Thousands)	2009
Unrecognized tax benefits – beginning of year	\$ 6
Decrease due to lapse of statute of limitations	(5)
Unrecognized tax benefits – end of year	\$ <u>1</u>

The Company recognizes interest and penalties related to uncertain tax positions in interest expense and SG&A expense, respectively, in the Consolidated Statements of Operations and Comprehensive Income. A reversal of interest recognized in prior periods of \$58,000 and \$2,000 was recorded in 2009 and 2008, respectively. No interest was recognized or reversed during 2007. No penalties were recognized during 2009, 2008 or 2007. As of January 2, 2010 and January 3, 2009, the Company had approximately \$24,000 and \$82,000 accrued for interest, respectively, and no accrual for penalties at the end of either period. The interest accrual is net of the applicable federal and state tax savings which would result if the interest were paid out.

The Company files income tax returns in the U.S. federal jurisdiction and the California state jurisdiction. The Company is no longer subject to federal and state tax examinations for years before 2006 and 2005, respectively.

#### 14. Leases

The principal kinds of property leased by the Company and its subsidiaries are supermarket land and buildings. The most significant obligations assumed under the lease terms, other than rental payments, are the upkeep of the facilities, utilities, insurance and property taxes. Most supermarket leases contain contingent rental provisions based on sales volume and have renewal options. The Company's decision to exercise renewal options is primarily dependent on the level of business conducted at the location and the profitability thereof.

All leases and subleases with an initial term greater than one year are accounted for as either capital leases, operating leases or subleases, as appropriate, in accordance with authoritative guidance.

Assets Under Capital Leases: Assets under capital leases are capitalized using interest rates appropriate at the inception of each lease. Contingent rentals associated with capital leases in 2009, 2008 and 2007 were \$0, \$0 and \$231,000, respectively, and accordingly have been charged to expense as incurred. There were no capital leases outstanding as of January 2, 2010 or January 3, 2009.

Operating Leases and Subleases: The Company is obligated under operating leases, primarily for land and buildings, which expire at various dates through 2027. Future minimum lease payments for all noncancelable operating leases having a remaining term in excess of one year at January 2, 2010 are as follows:

		duct lease	Net Rental
(In Thousands)	Commitments	ntals	Commitments
2010	\$ 10,896	\$ 664	\$ 10,232
2011	10,233	689	9,544
2012	9,975	532	9,443
2013	9,318	78	9,240
2014	8,679	23	8,656
Thereafter	72,300	 0	<u>72,300</u>
	<u>\$121,401</u>	\$ <u>1,986</u>	<u>\$119,415</u>

Rent expense under operating leases was as follows:

(In Thousands)	2009	2008	2007
Minimum rent	\$ 11,590	\$ 11,324	\$ 10,900
Contingent rent	1,030	1,356	1,122
	12,620	12,680	12,022
Sublease rentals	(2,027)	(2,110)	(1,963)
	<u>\$ 10,593</u>	<u>\$ 10,570</u>	<u>\$ 10,059</u>

# 15. Related Party Transactions

A director of the Company is a partner of a law firm which performs legal services for the Company.

## 16. Commitments and Contingent Liabilities

The Company has an employment agreement with a key executive officer and shareholder which currently expires on January 1, 2012. In addition to a base salary, the agreement provides for a bonus based on pre-tax earnings. No maximum compensation limit exists. Total salary and bonus expensed in 2009, 2008 and 2007 was approximately \$1,709,000, \$2,154,000 and \$2,385,000, respectively. The unpaid bonus at year end is recorded under other current liabilities on the Consolidated Balance Sheets. For fiscal 2009, this key executive voluntarily reduced the bonus to which he was contractually entitled to 70% of his prior year bonus. The officer is also entitled to monthly payments during his lifetime beginning with the termination of his employment for any reason other than his breach of the employment agreement or termination for cause. The Company has accrued its obligation under the terms of the employment agreement as discussed in Note 11.

The Company is primarily self-insured for losses related to general and auto liability claims and, for certain years prior to July 1, 2006, for workers' compensation as well. The Company purchased a fully insured guaranteed cost workers' compensation insurance policy for losses occurring after June 30, 2006. This policy replaced the high deductible program for workers' compensation and is currently effective through June 30, 2010. For claims prior to July 1, 2006, the Company maintains stop-loss coverage to limit its loss exposure on a per claim basis. Liabilities associated with the risks that are retained by the Company are estimated, in part, by considering historical claims experience and regression analysis. Accruals are based on reported claims and an estimate of claims incurred but not reported. While the ultimate amount of claims incurred are dependent on future developments, the reserve represents the Company's best estimate of future payments related to claims. The Company's liability reserve for unpaid claims and incurred but not reported claims at January 2, 2010 and January 3, 2009 was approximately \$4,577,000 and \$5,101,000, respectively, and is recorded under other current liabilities and other liabilities on the Consolidated Balance Sheets.

As of January 2, 2010, management had authorized expenditures on incomplete projects for the construction and purchase of property, plant and equipment which totaled approximately \$1,489,000.

The Company and its subsidiaries are subject to a myriad of environmental laws, regulations and lease covenants with its landlords regarding air, water and land use, products for sale, and the use, storage and disposal of hazardous materials. The Company believes it substantially complies, and has in the past substantially complied, with federal, state and local environmental laws and regulations and private covenants. The Company cannot, at this time, estimate the expense it ultimately may incur in connection with any current or future violations; however, it believes any such claims will not have a material adverse impact on either the Company's consolidated financial position, results of operations or cash flows.

The Company or its subsidiaries are defendants in a number of cases currently in litigation, being vigorously defended, in which the complainants seek monetary damages. As of the date hereof, no estimate of potential liability, if any, is possible. Based upon current information, management, after consultation with legal counsel defending the Company's interests in the cases, believes the ultimate disposition thereof will have no material effect upon either the Company's consolidated financial position, results of operations or cash flows.

# 17. Selected Quarterly Financial Data (Unaudited)

(In Thousands, Except Per Share Data)

Quarter		Gross Sales Profit		I	Net Income		Basic and Diluted Net Income Per Share (1)		
2008			, , , , , , , , , , , , , , , , , , , ,						
First	\$	118,816	\$	45,547	\$	6,529	\$	2.07	
Second	·	116,616	·	44,925		6,614		2.09	
Third		114,156		43,457		4,114		1.30	
Fourth		129,529		50,571		7,410		2.34	
2009									
First	\$	108,847	\$	42,847	\$	5,833	\$	1.85	
Second		107,851		41,361		4,671		1.48	
Third		103,754		39,605		4,668		1.48	
Fourth		110,718		42,426		6,452		2.03	

<sup>(1)</sup> Earnings per share is calculated using the weighted average outstanding shares for the quarter. The fourth quarter of 2008 was a 14 week quarter compared to 13 weeks in the fourth quarter of 2009.

#### 18. Subsequent Events

#### Dividends

On January 20, 2010, the Company paid a regular quarterly cash dividend of \$0.25 per share on its Class A totaling approximately \$790,000 to stockholders of record on December 31, 2009.

#### Stock Appreciation Rights (Unaudited)

In January 2010, current holders of the Company's SARs with a grant date on or before December 6, 2007 were offered the opportunity to exchange their then outstanding SARs units for an equal number of new SARs units with a lower grant price of \$110 and a new vesting period. Existing grant prices for these units ranged from \$121.03 to \$146.44. Ordinarily, the grant price is determined based upon the fair market value of a share of the Company's Class A on the date of grant. On the date the exchange offer was made to these SARs holders, the Class A closing price was \$95.98 per share. For those holders who accepted the Company's exchange offer, the new SARs were granted effective January 15, 2010 and expire January 15, 2017. The fair market value of a share of the Company's Class A on the grant date was \$108.71. In the event that the SARs holder opted to exchange their SARs, they also agreed to start their vesting period over. The new SARs vest 25% each year beginning at the end of the third year and expire seven years from the date of grant. Of the 110,625 SARs units outstanding at fiscal 2009 year end, 99,000 SARs units were exchanged. The Company had accrued approximately \$830,000 related to the exchanged SARs as of January 2, 2010. These same SARs units were valued at \$817,000 as of January 15, 2010 just prior to the exchange. After the exchange, the accrual of \$817,000 was reversed in fiscal 2010. The Company will continue to measure the fair value of the new SARs at the end of each reporting period going forward and will recognize compensation expense to reflect any increase in fair value and vesting if appropriate.

# **INDEX TO EXHIBITS**

# **Exhibit**

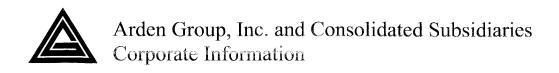
- 3.1.1 Restated Certificate of Incorporation of Arden Group, Inc. dated November 7, 1988, filed as Exhibit 3.1 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 31, 1988 and incorporated herein by reference.
- 3.1.2 Certificate of Amendment of Restated Certificate of Incorporation of Arden Group, Inc. dated June 17, 1998, filed as Exhibit 3.1.2 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended January 2, 1999 and incorporated herein by reference.
- Amended and Restated By-Laws of Arden Group, Inc. as amended as of November 6, 2001, filed as Exhibit 3.2.2 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 29, 2001 and incorporated herein by reference.
- Indenture dated as of September 1, 1964, between Arden Farms Co. and Security First National Bank, as Trustee, pertaining to 6% Subordinated Income Debentures, due September 1, 2014, filed as Exhibit 4.2 to Registration Statement on Form S-1 of Arden Group, Inc. and Arden-Mayfair, Inc., Registration No. 2-58687, and incorporated herein by reference.
- 4.1.1 First Supplemental Indenture dated as of November 7, 1978, to Indenture which is Exhibit 4.1, filed as Exhibit 7 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 30, 1978 and incorporated herein by reference.
- 4.1.2 Second Supplemental Indenture dated as of November 7, 1978, to Indenture which is Exhibit 4.1, filed as Exhibit 8 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 30, 1978 and incorporated herein by reference.
- 4.1.3 Third Supplemental Indenture dated April 24, 1981, to Indenture which is Exhibit 4.1, filed as Exhibit 4.2.3 to the Quarterly Report on Form 10-Q of Arden Group, Inc. for the quarter ended April 4, 1981 and incorporated herein by reference.
- 10.1\* Employment Agreement dated May 13, 1988, by and among Arden Group, Inc., Arden-Mayfair, Inc., Telautograph Corporation and Gelson's Markets and Bernard Briskin, filed as Exhibit 10 to the Quarterly Report on Form 10-Q of Arden Group, Inc. for the quarter ended July 2, 1988 and incorporated herein by reference.

#### Exhibit

- Amendment to Employment Agreement dated April 27, 1994, by and between Arden Group, Inc., Arden-Mayfair, Inc., AMG Holdings, Inc. and Gelson's Markets and Bernard Briskin, filed as Exhibit 10.7 to the Quarterly Report on Form 10-Q of Arden Group, Inc. for the quarter ended April 2, 1994 and incorporated herein by reference.
- 10.3\* Second Amendment to Employment Agreement as of January 1, 1997, by and between Arden Group, Inc., Arden-Mayfair, Inc., AMG Holdings, Inc. and Gelson's Markets and Bernard Briskin, filed as Exhibit 10.9 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended January 3, 1998 and incorporated herein by reference.
- Third Amendment to Employment Agreement as of December 31, 2008, by and between Arden Group, Inc., Arden-Mayfair, Inc., AMG Holdings, Inc. and Gelson's Markets and Bernard Briskin, filed as Exhibit 10.4 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended January 3, 2009 and incorporated herein by reference.
- Form of Indemnification Agreement between the Registrant and the Directors and certain officers, filed as Exhibit 10.13 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 29, 1990 and incorporated herein by reference.
- 10.6\* Arden Group, Inc., Non-Officer and Non-Director Stock Option Plan filed as Exhibit 10.15 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 28, 2002 and incorporated herein by reference.
- 10.7\* Form of Stock Option Plan Agreement filed as Exhibit 10.15.1 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 28, 2002 and incorporated herein by reference.
- 10.8\* Form of Non-Employee Director Phantom Stock Unit Agreement with M. Mark Albert dated March 13, 2007, filed as Exhibit 10.1 to the Quarterly Report on Form 10-Q of Arden Group, Inc. for the quarter ended March 31, 2007 and incorporated herein by reference.
- Form of Non-Employee Director Phantom Stock Unit Agreement with each of M. Mark Albert, John G. Danhakl, Robert A. Davidow, Kenneth A. Goldman and Steven Romick dated December 6, 2007, filed as Exhibit 10.10 to the Annual Report on Form 10-K of Arden Group, Inc. for the fiscal year ended December 29, 2007 and incorporated herein by reference.
- 21. Subsidiaries of Registrant.
- 23.1 Consent of Independent Registered Public Accounting Firm.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

# **Exhibit**

- 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
  - Indicates management contracts or compensatory plans or arrangements required to be filed as an exhibit to this report.



#### **Board of Directors**

Bernard Briskin, Chairman of the Board, President and Chief Executive Officer, Arden Group, Inc.

M. Mark Albert, Managing Director,
 TCW/Crescent Mezzanine, LLC (a mezzanine firm)

John. G. Danhakl, Managing Partner,
 Leonard Green & Partners, L.P. (a private equity firm)

Robert A. Davidow, Private Investor

Kenneth A. Goldman, Attorney and Partner,
 Reed Smith LLP (a law firm)

Steven Romick, Investment Advisor,
 Member of First Pacific Advisors, LLC (investment advisors)

#### **Audit Committee**

Steven Romick, *Chairman* M. Mark Albert Robert A. Davidow

#### **Compensation Committee**

John. G. Danhakl, *Chairman* M. Mark Albert Robert A. Davidow

#### **Investment Committee**

Robert A. Davidow, *Chairman*Bernard Briskin
John G. Danhakl
Steven Romick

#### **Nominating Committee**

John G. Danhakl, *Chairman* Bernard Briskin Kenneth A. Goldman

## **Officers**

Bernard Briskin, Chairman of the Board, President and Chief Executive Officer
Laura J. Neumann, Chief Financial Officer
Patricia S. Betance, Assistant Secretary
Douglas Freund, Vice President-MIS
Brenda J. McDaniel, Senior Vice President

#### **Corporate Offices**

2020 South Central Avenue, Compton, California 90220 Telephone number: (310) 638-2842 Facsimile number: (310) 631-0950

#### Availability of Form 10-K

A copy of the Company's Annual Report to the Securities and Exchange Commission on Form 10-K for the year ended January 2, 2010 will be provided upon written request to the Assistant Secretary, Arden Group, Inc., P. O. Box 512256, Los Angeles, California 90051-0256.

#### **Transfer Agent**

Continental Stock Transfer & Trust Company, New York, New York

#### **Trustee**

7% Subordinated Income Debentures: U.S. Bank Trust National Association, Los Angeles, California