

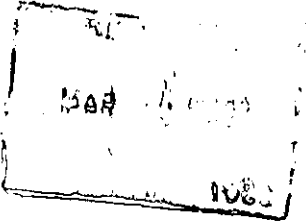


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2006

Annual Report | VOLT Information Sciences, Inc.



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FINANCIAL

PEOPLE, KNOWLEDGE & TECHNOLOGY

## Financial Highlights

Fiscal Year Ended	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands, except per share data)</i>		
Net Sales	<b>\$2,338,453</b>	<b>\$2,177,619</b>	<b>\$1,924,777</b>
Income from continuing operations	<b>\$ 30,650</b>	<b>\$ 17,040</b>	<b>\$ 24,196</b>
Discontinued operations			9,520
Net income	<b>\$ 30,650</b>	<b>\$ 17,040</b>	<b>\$ 33,716</b>
Per Share Data—Diluted			
Income from continuing operations	<b>\$ 1.97</b>	<b>\$ 1.11</b>	<b>\$ 1.58</b>
Discontinued operations			0.62
Net income	<b>\$ 1.97</b>	<b>\$ 1.11</b>	<b>\$ 2.20</b>
Weighted average number of shares	<b>15,592</b>	<b>15,417</b>	<b>15,354</b>

This data should be read in conjunction with the full financial statements and accompanying notes included in the Form 10-K for the Company's fiscal year ended October 29, 2006.

**NET SALES**  
(\$ in billions)



**SEGMENT PROFIT**  
(\$ in millions)



**STOCKHOLDERS' EQUITY**  
(\$ in millions)



**VOLT** Information Sciences, Inc., a "FORTUNE 1000" Company, is a United States corporation with major operations in the U.S. and overseas. Volt is a leader in the Staffing Services and the Telecommunications and Information Solutions marketplaces. Through these businesses, Volt operates in markets serving the needs of business, industry and government. Volt's global capabilities and expertise in comprehensive solutions across its businesses generate added value for domestic and multinational clients.

Steven A. Shaw  
*President and Chief Executive Officer*

Jerome Shaw  
*Executive Vice President and Secretary*



## To Our Valued Shareholders

It is with optimism, energy, and enthusiasm that I write this year's message to you. In March 2006 the Company's board of directors appointed me President and Chief Executive Officer of Volt. I am proud and honored to follow in my uncle's footsteps and acknowledge the vision, creativity and wisdom of both Bill Shaw and Jerry Shaw in laying the strong foundation upon which Volt is built today.

Our financial results for fiscal 2006 were strong. For the twelve months of fiscal 2006, the Company reported net income of \$30.7 million, or \$1.97 per share, compared to net income of \$17.0 million, or \$1.11 per share, in the comparable fiscal 2005 period, an increase of 80%. Net sales for the twelve months of fiscal 2006 increased by 7% to \$2.3 billion, compared to \$2.2 billion last year. Income before minority interest and income taxes was \$51.6 million in fiscal year 2006 compared to \$36.3 million in the prior year, an increase of 42%.

During 2006, Volt's global divisions set out to deliver sustainable and consistent growth by focusing on new business development, increasing gross margins, innovation in technology, and controlling their key cost drivers. And, to their credit, this is exactly what they did. Volt received large contracts in our staffing and information technology business segments; enjoyed substantial revenue growth; achieved recognition for the sixth consecutive year for our technology innovations in the *InformationWeek 500* annual ranking; launched *Momentum*, a new recruitment process outsourcing business; and declared a three-for-two stock split of the Company's Common Stock.

Our exceptional, dedicated employees deserve recognition for these achievements. Whether customer-facing, behind-the-scenes, in-house or contingent/contract talent, each Volt employee plays a material

and valuable role in our growth and success. Operating through the Company's Six Sigma framework, Volt's people are highly skilled, accountable, and passionate about delivering process improvements, best-in-class services, and exceeding our customers' expectations.

When I look at Volt today, I see a dynamic organization entering an exciting new era of opportunity and growth. As a global infrastructure provider, Volt's core business is delivering comprehensive, end-to-end solutions in three key areas: human capital, technology and data services. Volt's focus is on driving growth among the Global 1000 by taking on functions that are cost prohibitive for companies to maintain, too time consuming to develop in-house, or are outside of core expertise. Hallmarks of Volt solutions are that they are resource rich, technology-enabled and scalable, providing real world solutions to our customers' changing challenges.

Volt's human capital solutions effectively address the entire supply chain for procuring and deploying talent. Volt's comprehensive *WorkforceDesign* approach brings together the systems, processes, expertise and tools needed to optimize talent acquisition. Our award-winning e-procurement system helps bring single-source clarity to the challenge of managing multiple vendors. This is accomplished by offering supplier qualification and profiling, vendor management, market analysis and project spend management. The core of Volt's human capital solutions is helping global customers find the talent to meet their workforce requirements across a variety of functions. This includes sourcing contingent/contract resources, professional placement, managed services, data mining and recruitment process outsourcing. Volt helps our customers articulate the need for and then cost-effectively locate the right people and management resources.

Technology solutions continue to effectively bring together Volt's extensive portfolio of network, consulting, engineering and integration services. Telecommunications resources and services are at the foundation, building the infrastructure for network communications, VoIP and broadband connectivity. Our Network Operation Centers and Maintenance Support Services provide all levels of complexity in maintaining hardware and software, delivering round-the-clock support and 99 percent availability. Through Project Management Consulting, Volt's technology experts help solve and manage tough technical challenges in Software Development, Product Quality and Test, Systems Integration, Customer Contact Centers, Technical Support and Channel Support.

In Enhanced Data Information, Volt offers a worldwide capability in delivering on premise and hosted (VoIP) operator and directory information services, supporting 36,000 call center/operator positions in 30 countries processing approximately four billion information requests per year. The Company delivers a broad array of data information, including community and international directories and expertise in providing prepress production and printing capability.

Taken individually or as a complete solution offering, Volt's entire suite of infrastructure services covering human capital, technology and data services have achieved a proven track record of customer acceptance and success. Volt's solutions enhance productivity, increase efficiency, streamline operations and provide critical business information to our customers. Going forward in 2007 and beyond, we will continue to leverage our service delivery model much further. From talent acquisition to IT consulting and outsourcing, our customers have more options than ever before. To capture these opportunities we must work more efficiently with greater quality and innovation to maintain our existing customers and earn the privilege to service new global clients.

As you read this message, our major competitors around the world are strengthening their business practices, reminding us once again how much Volt has to do if we are to achieve our goal of reaching the pinnacle of success in global human capital, technology and data services. With a firm belief that the whole is greater than the sum of its parts, Volt's executive leadership is committed to collaboration among and across our business units. The cross-pollination of Volt's human capital and consultative strengths, together with our hardware skills in building technology, will ensure that we offer a strong infrastructure framework within which we can deliver best-in-class services and systems.

I look forward to meeting these global challenges. I believe the best is yet to come. Volt has always been dedicated to the highest delivery standards for our services over the past 50 years. We've built a valuable reputation among our customers for our service mindset and high ethical standards. As the President and CEO of Volt, I share my colleagues' dedication and commitment in continuing the Company's growth while sustaining customer loyalty and investor trust.

Sincerely,



Steven A. Shaw  
*President and Chief Executive Officer*

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

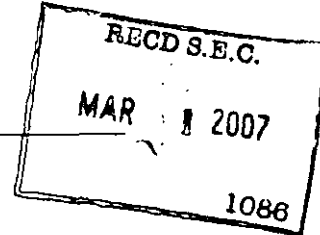
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Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the fiscal year ended October 29, 2006

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-9232



**VOLT INFORMATION SCIENCES, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**New York**

(State or Other Jurisdiction of  
Incorporation or Organization)

**13-5658129**

(I.R.S. Employer  
Identification No.)

**560 Lexington Avenue, New York, New York 10022**

(Address of Principal Executive Offices) (Zip Code)

**(212) 704-2400**

Registrant's telephone number, including area code:

**Securities registered pursuant to Section 12(b) of the Act:**

Title of Each Class	Name of Each Exchange on Which Registered
Common Stock, \$.10 par value	New York Stock Exchange, Inc.

**Securities registered pursuant to Section 12(g) of the Act:**

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (as defined in Exchange Act Rule 12b-2). Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the common stock held by non-affiliates of the Registrant was approximately \$243 million, based on the closing price of \$31.38 per share on the New York Stock Exchange on April 30, 2006 (the last business day of the Registrant's fiscal second quarter). Shares of common stock held beneficially by executive officers and directors and their spouses and the Registrant's Savings Plan, have been excluded, without conceding that all such persons or plans are "affiliates" of the Registrant).

The number of shares of common stock outstanding as of January 5, 2007 was 15,437,983.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Company's Proxy Statement for its 2007 Annual Meeting are incorporated by reference into Part III of this Report.

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## **PART I**

### **ITEM 1. BUSINESS**

#### **GENERAL**

Volt Information Sciences, Inc. is a New York corporation, incorporated in 1957. We sometimes refer to Volt Information Sciences, Inc. and its subsidiaries collectively as “Volt” or the “Company,” unless the context otherwise requires.

Volt operates in the following two businesses which have four operating segments:

#### **• STAFFING SERVICES**

- (1) Staffing Services—This segment provides a broad range of employee staffing services to a wide range of customers throughout North America and Europe and has commenced operations in Asia. These services fall within three major functional areas:
  - Staffing Solutions—provides a full spectrum of managed staffing, temporary/contract personnel employment, direct hire placement and workforce solutions.
  - Information Technology Solutions—provides a wide range of services including consulting, outsourcing and turnkey project management in the product development lifecycle, IT and customer contact markets.
  - E-Procurement Solutions—provides global vendor neutral human capital acquisition and management solutions by combining web-based tools and business process outsourcing services.

#### **• TELECOMMUNICATIONS AND INFORMATION SOLUTIONS**

- (2) Telephone Directory—This segment publishes independent telephone directories in the United States and publishes telephone directories in Uruguay; provides telephone directory production, commercial printing, database management, sales and marketing services; and licenses directory production and contract management software systems to directory publishers and others.
- (3) Telecommunications Services—This segment provides telecommunications services, including design, engineering, construction, installation, maintenance and removals in the outside plant and central offices of telecommunications and cable companies and within customers' premises, as well as for large commercial and governmental entities requiring telecommunications services; and also provides complete turnkey services for wireless and wireline telecommunications companies.
- (4) Computer Systems—This segment services the global market and provides directory and operator services, both traditional and enhanced, to wireline and wireless telecommunications companies; provides directory assistance content and data services; designs, develops, integrates, markets, sells and maintains computer-based directory assistance systems and other database management and telecommunications systems, primarily for the telecommunications industry; and provides IT services to the Company's other businesses and to third parties.

#### **INFORMATION AS TO OPERATING SEGMENTS**

The following tables set forth the contribution of each operating segment to the Company's consolidated sales and operating profit for each of the three fiscal years in the period ended October 29, 2006, and those assets identifiable within each segment at the end of each of those fiscal years. This information should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and the Consolidated Financial Statements in Items 7 and 8, respectively, of this Report.

	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
<b>NET SALES</b>			
Staffing Services:			
Sales to unaffiliated customers			
Staffing	\$ 1,910,416	\$ 1,759,683	\$ 1,580,225
Managed Services	1,109,315	1,157,168	1,148,116
Total gross sales	3,019,731	2,916,851	2,728,341
Less Non-recourse Managed Services—Note 1	(1,052,682)	(1,121,196)	(1,120,079)
Intersegment sales	5,233	6,155	3,839
	<b>1,972,282</b>	<b>1,801,810</b>	<b>1,612,101</b>
Telephone Directory:			
Sales to unaffiliated customers	79,351	82,298	72,194
Intersegment sales	—	—	1
	<b>79,351</b>	<b>82,298</b>	<b>72,195</b>
Telecommunications Services:			
Sales to unaffiliated customers	118,081	137,799	134,266
Intersegment sales	781	1,212	1,132
	<b>118,862</b>	<b>139,011</b>	<b>135,398</b>
Computer Systems:			
Sales to unaffiliated customers	173,972	161,867	110,055
Intersegment sales	13,958	11,252	9,962
	<b>187,930</b>	<b>173,119</b>	<b>120,017</b>
Elimination of intersegment sales	(19,972)	(18,619)	(14,934)
Total Net Sales	<b>\$ 2,338,453</b>	<b>\$ 2,177,619</b>	<b>\$ 1,924,777</b>
<b>SEGMENT PROFIT (LOSS)</b>			
Staffing Services	\$ 58,799	\$ 31,179	\$ 36,718
Telephone Directory	15,828	14,895	10,115
Telecommunications Services	(1,168)	(2,429)	(2,838)
Computer Systems	28,447	35,801	30,846
Total segment profit	101,906	79,446	74,841
General corporate expenses	(43,350)	(38,839)	(30,812)
Total Operating Profit	58,556	40,607	44,029
Interest income and other (expense) income, net	(4,663)	(2,234)	(3,471)
Gain on sale of real estate	—	—	3,295
Interest expense	(1,819)	(1,825)	(1,817)
Foreign exchange (loss) gain	(505)	(255)	97
Income from continuing operations before income taxes and minority interest	<b>\$ 51,569</b>	<b>\$ 36,293</b>	<b>\$ 42,133</b>
<b>IDENTIFIABLE ASSETS</b>			
Staffing Services	\$ 457,204	\$ 446,990	\$ 422,658
Telephone Directory	50,442	55,238	55,740
Telecommunications Services	38,800	53,173	52,770
Computer Systems	138,625	103,720	102,487
	<b>685,071</b>	<b>659,121</b>	<b>633,655</b>
Cash, investments and other corporate assets	14,050	29,591	56,381
Total assets	<b>\$ 699,121</b>	<b>\$ 688,712</b>	<b>\$ 690,036</b>

Note 1—Under certain contracts with customers, the Company manages the customers' alternative staffing requirements, including transactions between the customer and other staffing vendors ("associate vendors"). When payments to associate vendors are subject to receipt of the customers' payment to the Company, the arrangements are considered non-recourse against the Company and revenue, other than management fees to the Company, is excluded from net sales.



## STAFFING SERVICES SEGMENT

Volt's Staffing Services segment, through two divisions, the Technical Placement division and the Administrative and Industrial division, provides a broad spectrum of services in three major functional areas: Staffing Solutions, Information Technology ("IT") Solutions and E-Procurement Solutions, to a wide range of customers throughout the world. The Technical Placement division provides Staffing Solutions, IT Solutions and E-Procurement Solutions, while the Administrative and Industrial division provides Staffing Solutions.

## STAFFING SOLUTIONS

Volt markets a broad-based spectrum of staffing and workforce solutions, such as managed services, direct placement services, temporary/contract staffing and referred employee management through more than 300 locations to a wide range of customers, from local companies to multinational corporations. Volt's business offerings assist customers in managing productivity, achieving process efficiencies and managing workforce spend.

### **Volt Services Group/Volt Technical Services/Volt Europe/Volt Human Resources/Volt Asia Enterprises (Staffing Solutions Group)**

Staffing and other workforce solutions provided by this segment are generally identified and branded throughout the United States as "Volt Services Group," and "Volt Technical Services," throughout Europe as "Volt Europe," throughout Canada as "Volt Human Resources" and in Asia as "Volt Asia Enterprises" (the "Staffing Solutions Group"). Business offerings are provided to customers in many industry segments and include temporary/contract employment and referred employee management in a broad range of categories, including accounting, finance, administrative, engineering, human resources, information technology, life sciences, manufacturing and assembly, technical communications and media, technical and warehousing and fulfillment.

In addition, branch offices that have developed a specialty in one or more of the above listed disciplines often use the name "Volt" followed by their specialty disciplines to identify themselves, e.g. "Volt Computer Services," "Volt Life Sciences," "Volt Accounting Specialists," "Volt Automotive Services" and "Volt Aerospace Services." Other branch offices have adopted other names to differentiate themselves from traditional temporary staffing when their focus is more discipline-oriented.

The Staffing Solutions Group maintains a database of available workers to match to employer assignments and, as a result, competes both to recruit and maintain a database of potential employees and to attract customers to employ such contingent workers. Contingent workers are provided for varying periods of time to companies and other organizations (including government agencies and non-profit entities) in a broad range of industries that have a need for such personnel, but are unable, or choose not to, engage certain personnel as their own employees. Customers range from those that require one or two temporary employees at a time to national accounts that require as many as several thousand at one time.

The Staffing Solutions Group provides skilled employees, such as computer and other IT specialties, engineering, design, scientific and technical support, in its Technical Placement division. This group, in its Administrative and Industrial division, also provides accounting and financial personnel as well as lesser skilled employees, such as administrative, clerical, call center, light industrial and other personnel.

Contingent workers are provided to meet specific customer requirements, such as to complete a specific project (with employees typically being retained until its completion), to enable customers to scale their workforce according to business conditions, meet a particular need that has arisen, substitute for regular employees during vacation or sick leave, staff high turnover positions, fill in during the full time hiring process or during a hiring freeze, and staff seasonal peaks, conversions, inventory taking and offices that are downsizing. Many large organizations utilize contingent labor as a strategic element of their overall workforce, allowing them to more efficiently meet their fluctuating staffing requirements. In certain instances, the Staffing Solutions Group also provides management personnel to coordinate and manage special projects and to supervise temporary employees.

Volt's Staffing Solutions also include Managed Services Programs, sometimes branded as "VoltSource<sup>SM</sup>," which provide dedicated account management in an on- or off-site capacity that fulfill customer workforce initiatives, improve overall staffing process efficiencies, and manage associate vendor relationships. Many of the Company's larger customers, particularly those with national agreements, have contracted for managed services programs under which the Company, in addition to itself providing staffing services, performs various administrative functions depending on the program. These include centralized order processing and procurement of other qualified staffing providers as subcontractors, commonly referred to as "associate vendors," to provide service in areas where the Company does not maintain an office or cannot recruit sufficient qualified personnel and to supply secondary source back-up recruiting or provide assistance in meeting the customer's stated diversity and/or subcontracting goals. In other managed services programs, requisitions are sent simultaneously to a number of approved staffing firms, and Volt must compete for each placement. Other features of managed services programs include customized and consolidated billing to the customer for all of Volt's and associate vendors' services, and detailed management reports on staffing usage and costs. Some managed services programs are tailored to the customer's unique needs for single source consolidated billing, reporting and payment. In most cases, Volt is required to pay the associate vendor

only after Volt receives payment from its customer. Volt also acts as an associate vendor to other national providers in their managed services programs to assist them in meeting their obligations to their customers. The bidding process for these managed service and national contracts, in general, is very competitive. The Staffing Solutions Group has been successful in obtaining a number of large national contracts, that typically require on-site Volt representation and fulfillment at multiple customer facilities. Many contracts are for a one- to three-year time period, at which time they are typically re-bid. Others are for shorter periods or may be for the duration of a particular project or subproject or a particular need that has arisen, which requires additional or substitute personnel. Many of these contracts require considerable start-up costs and may take from six to twelve months to reach anticipated revenue levels and reaching those levels is dependent on the customer's requirements at that time. The Staffing Solutions Group maintains a group dedicated to the acquisition, implementation and service of national accounts; however, there can be no assurance that Volt will be able to retain accounts that it currently serves, or that Volt can obtain additional national accounts on satisfactory terms.

The Staffing Solutions Group maintains centralized databases, containing resumes of candidates from which it fills customers' job requirements. Other candidates are referred by the customer itself for assignment as Volt employees. Volt Europe maintains similar computerized databases containing resumes of candidates from the United Kingdom and continental Europe. Higher skilled individuals employed by the Staffing Solutions Group are frequently willing to relocate to fill assignments while lesser skilled employees are generally recruited and assigned locally. In addition to maintaining proprietary Internet recruiting sites, the segment has numerous contracts with independent web-based job search companies.

Individuals hired by the Staffing Solutions Group typically become Volt employees or contractors during the period of their assignment. As employer of record, Volt is responsible for the payment of wages, payroll taxes, workers' compensation and unemployment insurance and other benefits, which may include paid sick days, holidays, vacations and medical insurance. Increases in payroll taxes and costs of workers' compensation and unemployment insurance and other benefits have had and will continue to have a significant effect on the Company's profitability, competitiveness and financial performance.

The Staffing Solutions Group provides direct placement services as well. In the United States, these services are provided through Volt Professional Placement, an employment search organization specializing in the recruitment and direct hire of individuals, including information technology, engineering, technical, accounting, finance and administrative support disciplines. The direct placement recruiters operate within Volt's existing United States and European branch offices. In addition, some customers will convert contingent staff to permanent positions if their needs require permanent staff, and in some cases the Company may receive a conversion fee.

Another service offering is Recruitment Process Outsourcing services, branded as "Momentum, a Volt Information Sciences Company™," which delivers end-to-end hiring solutions and technology for customers, starting at the requisition process and extending through sourcing and onboarding of the customer's employees.

The domestic and global staffing services industry is highly competitive. The Company currently competes in major markets in North America, Europe, and Asia with many global staffing companies, as well as many regional and local competitors, to recruit and maintain a database of potential employees and to obtain and service customers who require contingent staffing and other workforce solutions.

Volt has made and will continue to make substantial investments in technological solutions that focus on core recruiting competencies, improving productivity and reducing costs and administrative burdens for field operations, including new efficiencies for the onboarding process by the elimination of most paper forms. There can be no assurance that these solutions will enable the Staffing Solutions Group to be competitive or that the segment will continue to develop new solutions or that they will be successful.

## **INFORMATION TECHNOLOGY SOLUTIONS**

### **VMC Consulting**

Information Technology Project Management Solutions, branded as VMC Consulting, include a varied portfolio of project-based professional services, often utilizing contingent staff sourced by Volt Staffing Solutions Group. With locations and customers in North America, Europe, and Asia, VMC's services are delivered via outsourcing and in-sourcing models, whether onsite, offsite, onshore, near-shore, offshore or hybrid engagements. Projects range from product development, enterprise technology implementation and integration, to technical call center services.

Offerings include electronic game testing, hardware and software testing, technical communications, technical call center support, data center management, enterprise technology implementation and integration and corporate help desk services. Consulting, project management, and services currently are delivered to companies in the following industries: consumer products, financial services, manufacturing, media/entertainment, pharmaceuticals, software and technology.

Although VMC Consulting continues its efforts to increase its customer base and to broaden its services, there is no assurance that its present or future services will be competitive, that it will continue to obtain new customers or renew and/or extend existing customer contracts or develop new services or that its present services or new services will continue to be successfully marketed.

## **E-PROCUREMENT SOLUTIONS**

### **ProcureStaff**

ProcureStaff, Ltd. offers internet-based procurement and spend management solutions for FORTUNE 100 and other customers. ProcureStaff focuses on automating, managing and validating a customer's entire procurement cycle. At the core of the ProcureStaff's service offerings are Consol<sup>SM</sup> and HRP, business-to-business e-commerce applications that streamline client and vendor functions while significantly reducing costs and the risks of non-compliance with client policies.

ProcureStaff maintains significant international operations tailored to local country laws and market conditions and is aggressively seeking new global customers and markets. ProcureStaff also automates and manages the *source-to-settle process* (from identification of initial requirement through billing for final deliverable) for resource-based services to provide visibility and centralized control over all categories of enterprise-wide service expenditures, including statement of work, project work and deliverable based services. ProcureStaff provides this source-to-settle process to its customers with web-based access, the creation of project bid requests, requisition management, electronic procurement, relationship management, vendor management, time and expense keeping, consolidated invoicing, consolidated billing and payment and sophisticated on-line management reporting. Program implementation imposes start-up costs on ProcureStaff which may take up to a year to recover. ProcureStaff competes with other companies which provide similar vendor neutral solutions, some of which are affiliated with competitive staffing companies.

Although ProcureStaff continues its efforts to obtain new customers and to develop and enhance its services and systems, there is no assurance that its present or future services will be competitive, that it will continue to obtain new customers or renew existing customer contracts or develop new services or that present services or new services will continue to be successfully marketed.

During the week ended October 29, 2006, the entire Staffing Services segment provided approximately 41,000 (43,000 in 2005) of its own temporary employees to its customers, in addition to employees provided by subcontractors and associate vendors.

While the markets for the entire Staffing Services segment's services include a broad range of industries throughout North America, Europe and Asia, general economic conditions in specific geographic areas or industrial sectors affect the profitability of the segment. The segment has also experienced margin erosion caused by increased competition, electronic auctions and customers leveraging their buying power by consolidating the number of vendors with whom they deal. While the segment has reduced workers compensation costs and is committed to further efficiencies designed to increase profitability, there can be no assurances that profitability will increase. In addition, this segment could be adversely affected by changes in laws, regulations and government policies, including the results of pending litigation and governmental activity regarding the staffing services industry, and related litigation expenses, customers' attitudes toward outsourcing and temporary personnel, any decreases in rates of unemployment in the future and higher wages sought by temporary workers, especially those in certain technical fields often characterized by labor shortages.

Through VMC, the segment has increased the number of higher margin project-oriented services to its customers and thus assumed greater responsibility for the finished product in contrast to traditional staffing services. The risks of unsuccessful performance, including claims by customers and the potential for uncompensated rework and other liabilities are greater in this division. While the Company believes that it can successfully implement its project-based contracts, there can be no assurance that such claims and costs of rework will not increase.

The ability of the entire Staffing Services segment to compete successfully for customers depends on its reputation, pricing and quality of service provided and its ability to engage, in a timely manner, personnel meeting customer requirements. Competition varies from market to market and country to country. In most areas there are few significant barriers to entry and no single provider has a dominant share of the market. The staffing services market is highly competitive and pricing pressure from customers and competitors continues to be significant. Many of the contracts entered into by this segment are of a relatively short duration, and awarded on the basis of competitive proposals that are periodically re-bid by the customer. Under many of these contracts, there is no assurance of any minimum amount of work that will actually be available and the Company is frequently required to compete for each placement. Although the Company has been successful in obtaining various short- and long-term contracts in the past, in many instances margins under these contracts have decreased. There can be no assurance that existing contracts will be renewed on satisfactory terms or that additional or replacement contracts will be awarded to the Company, or that revenues or profitability from an expired contract will be replaced. Some of this segment's national contracts are large, and the loss of any large contract could have a significantly negative effect on this segment's business unless, and until, the business is replaced. The segment competes with many staffing firms, some of which are larger and have substantially greater financial resources than Volt, as well as with individuals seeking direct employment with the Company's existing and potential customers.

## **TELEPHONE DIRECTORY SEGMENT**

Volt's Telephone Directory segment publishes independent telephone directories in the United States and publishes telephone directories in Uruguay; provides telephone directory production, commercial printing, database management, sales and marketing services; and licenses directory production and contract management software systems to directory publishers and others. This segment has transitioned in the United States from the production of telephone directories for others to primarily publishing its own independent telephone directories and in 2005 commenced doing the same in Uruguay. This segment consists of DataNational, Directory Systems/Services and the Uruguay division.

### **DataNational**

DataNational, Volt's independent telephone directory publisher, principally publishes community-based directories, primarily in the mid-Atlantic and southeastern portions of the United States. DataNational's community-based directories provide consumers with information concerning businesses that provide services within their local geographic area. The directories may also include features that are unique to the community, such as school information, maps and a calendar of events. All of the DataNational directories are also available on the Internet at [www.communitybook.info](http://www.communitybook.info). The division identifies markets where demographics and local shopping patterns are favorable to the division's community-oriented product and adjusts accordingly. During fiscal 2006, the division published 139 community, county and regional directories. DataNational's principal competitors are regional telephone companies, whose directories typically cover a much wider geographic area than the DataNational directories, as well as other independent telephone directory companies, which compete at the local level. DataNational's revenues are generated from yellow page advertising sold in its directories. The Company believes that advertisers are attracted to DataNational's community directories because the directories enable them to specifically target their local markets at a much lower cost than directories covering larger markets. Some competitors are much larger than DataNational and have greater financial resources to enable them to compete aggressively in the same markets.

### **Directory Systems/Services**

Directory Systems/Services develops and markets telephone directory systems and services to directory publishers, using computer systems manufactured by others, combined with proprietary software developed by the Company and by third parties specifically for the division. These systems manage the production and control of databases principally for directory and other advertising media publishers and produce digitized display advertisements and photocomposed pages, with integrated graphics, for both printed and electronic yellow and white pages directories. These systems incorporate "workflow management," by which ads are automatically routed between workstations, increasing throughput and control, including management of additions and deletions of listings. These systems are licensed to, and the services are performed for, publishers and others worldwide, including the segment's DataNational division.

### **Uruguay**

In 2006, Volt's Uruguay division published yellow pages telephone directories as an independent publisher. Revenues are generated from the sale of yellow pages advertising.

In addition to the directory business, Volt's Uruguay division owns and operates an advanced directory printing facility, which includes, among other presses, a high speed, four-color, heat set printing press that is used to print not only its own telephone directories, but also directories for publishers in other South American countries. In addition, this facility does commercial printing, including magazines and periodicals, for various customers in Uruguay and elsewhere in South and Central America.

The Telephone Directory segment's ability to compete depends on its reputation, technical capabilities, price, quality of service and ability to meet customer requirements in a timely manner. The segment faces intense competition for all of its services and products from other suppliers and from in-house facilities of potential customers. Some of this segment's significant competitors are companies that are larger and have substantially greater financial resources than the Company. This segment's sales and profitability are highly dependent on advertising revenue, which has been and continues to be affected by general and local economic conditions.

Although economic conditions in Uruguay and neighboring countries are slowly improving, they continue to have a significant adverse impact on advertising and printing revenue and operating profits of the Uruguay operation. The printing operations are facing intense competition from other suppliers in neighboring countries.

Other than DataNational, a substantial portion of this segment's business is obtained through submission of competitive proposals for contracts. These short- and long-term contracts are re-bid after expiration. While the Company has historically secured new contracts and believes it can secure renewals and/or extensions of some of these contracts, some of which are material to this segment, and obtain new business and customers, there can be no assurance that contracts will be renewed or extended, that the segment can successfully obtain new business and customers or that additional or replacement contracts will be awarded to the Company on satisfactory terms. In addition, the segment's sales and profitability are highly dependent on advertising revenue from DataNational's directories, which could be affected by general economic conditions.

## TELECOMMUNICATIONS SERVICES SEGMENT

Volt's Telecommunications Services segment provides telecommunications and other services, including design, engineering, construction, installation, maintenance and removal of telecommunications equipment for the outside plant and central offices of telecommunications and cable companies, and within end-user premises, in the United States. This segment also provides complete turnkey services for wireless telecommunications carriers and wireless infrastructure suppliers, provides limited distribution of products and provides some non-telecommunications engineering and construction services for other utilities.

The Telecommunications Services segment is a full-service provider of turnkey solutions to the telecommunications, cable and related industries, as well as for large corporations and governmental entities. The segment's services include:

- Engineering services, including feasibility studies, right-of-way acquisition, network design and detailed engineering for copper, coaxial and fiber systems, carrier systems design, conduit design, computer-aided design drafting, digitizing records, building industry consultant engineering (BICSI), turnkey design, program management, air pressure design and record verification.
- Construction services, including aerial, underground and other construction services, using the Company's owned and leased vehicles and equipment. These services include jack and bore, directional boring, trenching and excavation, conduit and manhole systems, cable placement and splicing, pole placement and wrecking, copper, coaxial and long- and short-haul fiber optic cable installation, splicing, termination and testing, project management and inspection services.
- Enterprise infrastructure solutions, including structured cabling and wiring and field installation and repair services involving the design, engineering, installation and maintenance of various types of local and wide-area networks, utilizing copper wiring, coaxial and fiber optics, for voice, data and video, and digital subscriber lines (DSL) and other broadband installation and maintenance services to operating telephone companies, telecommunications equipment manufacturers, cable companies and large end-users, in both the government and private sectors.
- Central Office services, including engineering, furnishing and installing (EF&I) services, maintenance and removal of transmission systems, distribution frame systems, AC/DC power systems, wiring and cabling, switch peripheral systems, equipment assembly and system integration and controlled environment structures, and other network support services, such as grounding surveys and asset management.
- Wireless services, including complete turnkey services to both fixed and mobile wireless providers. This includes establishing or enhancing network infrastructure, design, engineering and construction/installation services, site selection, RF engineering, tower erection, antenna installation and inside cabling and wiring services. In performing these services, the segment employs the latest technologies, such as GPS mapping of facilities.

This segment resells telecommunications equipment to customers. In addition, this segment offers the added value of being able to provide total management of multi-discipline projects because of its ability to integrate efforts on a single project and to assume responsibility for programs that require a single point of contact and uniform quality. The segment performs these services on a project and/or contract personnel placement basis in the outside plant, central offices, wireless sector and within end-user premises. Customers include telephone operating companies, local exchange carriers, wireless carriers, telecommunications equipment manufacturers, cable television providers, electric, gas, water and water-services utilities, federal, state and municipal government units and private industry.

This segment faces substantial competition with respect to all of its telecommunications services from other suppliers and many customers provide the same type of services as the segment, which means that the segment faces competition from its own customers as well as from third parties. Construction services have been, and could be in the future, adversely affected by weather conditions, because much of the business is performed outdoors. Some of this segment's significant competitors are larger and have substantially greater financial resources than the Company. There are few significant barriers to entry into certain of the markets in which the segment operates, and many competitors are small, local companies that generally have lower overhead. The Company's ability to compete in this segment depends upon its reputation, technical capabilities, pricing, quality of service and ability to meet customer requirements in a timely manner. The Company believes that its competitive position in this segment is augmented by its ability to draw upon the expertise and resources of other Volt segments.

A portion of the Company's business in this segment is obtained through the submission of competitive proposals for contracts that typically expire within one to three years and upon expiration are re-bid and price is often an important factor in the award of such agreements. Many of this segment's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the segment is not in default under the contract. Under many of these contracts, including master service contracts, there is no assurance of any minimum amount of work that will actually be available. Therefore, these contracts do not give the assurance that long-term contracts typically provide. While the Company believes it can secure renewals and/or extensions of some of these contracts, some of which are material to this segment, and obtain new business and customers, there can be no assurance that contracts will be renewed or extended or that additional or replacement contracts will be awarded to the Company on satisfactory terms or that the Company can obtain new business and customers. In addition, the results of the segment continue to be affected by the decline in capital spending by telephone companies caused by the consolidation within the segment's telecommunications industry wire-line customer base and an increasing shift by consumers to wireless communications and alternatives. This factor has also increased competition for available work, pressuring pricing and gross margins throughout the segment.

## COMPUTER SYSTEMS SEGMENT

Volt's Computer Systems segment provides its customers worldwide with telephone directory services, information services and other operator services systems, and designs, develops, sells, leases and maintains computer-based directory assistance services along with other database management and related services, primarily to the telecommunications industry through Volt Delta Resources, LLC. and its subsidiaries (collectively "VDR"). The segment also provides third party IT and data services to others. This segment is comprised of three synergistic business units: VoltDelta Resources ("VoltDelta"), DataServ and Maintech.

### **VoltDelta**

VoltDelta markets information services to telephone companies and inter-exchange carriers worldwide. The unit sells information service systems to its customers and in addition, provides an Application Service Provider ("ASP") model which also provides information services, including infrastructure and database content, on a transactional use fee basis. VoltDelta has service agreements with major telecommunications carriers in North America, South America and Europe.

To meet the needs of customers who desire to upgrade their operator services capabilities by procuring services as an alternative to making a capital investment, the unit has deployed and is marketing enhanced directory assistance and other information service capabilities as a transaction-based ASP service, charging a fee per transaction. One ASP service is marketed as DirectoryExpress, which provides access to over 180 million United States and Canadian business, residential and government listings to directory assistance operators worldwide. Another ASP service is Directory Assistance Automation ("DAA"), which is currently deployed by major wireline and wireless carriers. VoltDelta owns and operates its own proprietary systems and provides its customers access to a national database sourced from listings obtained by VoltDelta from various telephone companies and other independent sources. In addition, VoltDelta continues to provide customers with new systems, as well as enhancements to existing systems, equipment and software. The ASP model generally requires significant capital expenditure before any revenue is realized, usually on a transaction basis.

VoltDelta's InfoExpress suite of services includes iExpress, a service that enables its transaction-based customers to offer, for example, operator-assisted yellow pages, driving directions and location-based information services. For consumers (the end-users), especially cellular and PCS users, InfoExpress provides a more convenient and efficient level of directory assistance service since, among other things, consumers may obtain enhanced directory and yellow pages information without having to know the correct area code or even the name of the business. Enhanced information services are particularly attractive in the wireless market, where there is no access to printed telephone directories. The unit's ASP services are being delivered over the switched telephone and VoIP networks to live operators, and recently, through DAA voice portals using speech recognition technologies.

### **DataServ**

DataServ was established in fiscal year 2002 as a separate division of VDR to target non-telco enterprise customers with enhanced directory assistance and information services. The division's services utilize the most accurate consumer and business databases to allow companies to improve their operations and marketing capabilities. Working with VoltDelta and other data aggregators, DataServ's information is updated daily and is substantially augmented with specialized information unique to the non-telco enterprise customer. DataServ integrates customer applications access via XML and other advanced technologies with its various databases. DataServ has agreements with several agents and resellers to distribute its services into targeted industries.

In order to fulfill its commitments under its contracts, VoltDelta and DataServ are required to develop advanced computer software programs and purchase substantial amounts of computer equipment, as well as license data content, from several suppliers. Most of the equipment and data content required for these contracts is purchased as needed and is readily available from a number of suppliers.

### **Maintech**

Maintech, a division of VDR is an Independent Services Organization (ISO) providing managed IT service solutions to mid-size and large corporate clients across the United States, including many of those who have purchased systems from VoltDelta. Its service offerings are tailored to mission-critical, multi-platform operating environments where standards of system availability of 99+% are the norm. Maintech's target markets include banking and brokerage, telecommunications, aerospace, healthcare and manufacturing.

Clients may engage Maintech for an enterprise-wide single source IT Outsourcing Solutions commitment that includes program management, technology planning, transition management, Wintel/UNIX/Linux system administration, network administration, Network Operations Center ("NOC") monitoring services, hardware maintenance and LAN/WAN/Voice services. Clients may also choose Maintech for any subset of services including support of large Wintel/UNIX/Linux server farms and storage networks and corporate Desktop/Deskside support. As an ISO, the demand for Maintech's single source, vendor neutral, unbiased services profile is rapidly growing in an IT marketplace where infrastructure optimization via multiple OEM's is the norm.

This segment operates in a business environment which is highly competitive. Some of this segment's principal competitors are larger and have substantially greater financial resources than the Company. This segment's results are highly dependent on the volume of transactions which are processed by the segment under existing contracts, the segment's ability to continue to secure comprehensive listings from others, its ability to obtain additional customers for these services and on its continued ability to sell products and services to new and existing customers. This segment's position in its market depends largely upon its reputation, quality of service and ability to develop, maintain and implement information systems on a cost competitive basis. Although the segment continues its investment in research and development, there is no assurance that this segment's present or future products will be competitive, that the segment will continue to develop new products or that present products or new products can be successfully marketed.

Some of this segment's contracts expired in 2006, while others were renewed and new contracts were awarded to the segment. Other contracts are scheduled to expire in 2007 through 2009. Many of this segment's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the segment is not in default under the contract. Therefore, these contracts do not give the assurances that long-term contracts typically provide. While the Company believes it can secure renewals and/or extensions of some of these contracts, some of which are material to this segment, and obtain new business and customers, there can be no assurance that contracts will be renewed or extended or that additional or replacement contracts will be awarded to the Company on satisfactory terms or that new business and customers can be obtained. In addition, the segment has recently experienced a reduction in transaction volume due to lower access to directory assistance by wire-line carrier customers. This trend may continue.

On December 29, 2005, VDR purchased from Nortel Networks its 24% minority interest in VDR. Under the terms of the agreement, VDR was required to pay Nortel Networks approximately \$56.4 million for its minority interest in VDR, and a cash distribution of approximately \$5.4 million. Under the terms of the agreement, VDR paid \$25.0 million on December 29, 2005 and paid the remaining \$36.8 million on February 15, 2006. The transaction resulted in an increase of approximately \$8.2 million in goodwill and \$9.3 million in intangible assets.

On December 30, 2005, Volt Delta Resources, LLC purchased Varetis Solutions GmbH, headquartered in Munich, Germany. Varetis Solutions adds technology in the area of wireless and wire-line database management, directory assistance/inquiry automation, and wireless handset information delivery to the segment's significant technology portfolio. It also adds products that the segment can now sell to VoltDelta's North American market. During 2006, Varetis Solutions was successfully integrated with VoltDelta Europe, an existing subsidiary of VDR. The combined entity, operating as Volt Delta International, now allows the company to better focus on the evolving global market for directory information systems and services.

Although VDR was successful during fiscal year 2006 in obtaining new customers for these services, including major telephone companies serving the long distance and cellular markets, and DataServ expanded its customer base and achieved significant revenue growth, there can be no assurance that they will continue to be successful in marketing these services to additional customers, or that the customers' volume of transactions will be at a level sufficient to enable the segment to maintain the current level of profitability.

#### **RESEARCH, DEVELOPMENT AND ENGINEERING**

During fiscal years 2006, 2005 and 2004, the Company expended approximately \$2.7 million, \$1.1 million and \$4.7 million, respectively, on research, development and engineering for product and service development and improvement, substantially all of which is Company sponsored, and none of which was capitalized. The major portion of research and development expenditures was incurred by the Computer Systems segment.

In addition, the Company's software technology personnel are involved in the development and acquisition of internal-use software to be used in its Enterprise Resource Planning System and software used in its operating systems. In fiscal 2006, 2005 and 2004, expenditures for internal-use software were \$18.7 million, \$21.1 million and \$19.3 million, respectively, of which \$4.1 million, \$4.4 million and \$7.3 million were capitalized.

#### **INTELLECTUAL PROPERTY**

"Volt" is a registered trademark of the Company under a number of registrations. The Company also holds a number of other trademarks and patents related to certain of its products and services; however, it does not believe that any of these are material to the Company's business or that of any segment. The Company is also a licensee of technology from many of its suppliers, none of which individually is considered material to the Company's business or the business of any segment.

## **CUSTOMERS**

In fiscal 2006, the Telecommunications Services segment's sales to three customers accounted for approximately 24%, 22% and 18% of the total sales of that segment; the Computer Systems segment's sales to two customers accounted for approximately 25% and 14% of the total sales of that segment and the Staffing Services segment's sales to one customer accounted for approximately 13% of the total sales of that segment. In fiscal 2006, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 11% of the Company's consolidated net sales of \$2.3 billion and 7% of the Company's consolidated gross billings of \$3.4 billion under a number of different contracts. The difference between net sales and gross billings is the Company's associate vendor costs, which are excluded from sales due to the Company's relationship with the customers and the Company's associate vendors, who have agreed to be paid subject to receipt of the customers' payment to the Company. Revenue for these services is recognized net of associated vendor costs in the period the services are rendered. The Company believes that gross billing is a meaningful measure, which reflects actual volume by the customers.

The loss of one or more of these customers, unless the business is replaced by the Company or the segment, respectively, could result in an adverse effect on the results for the Company or that segment's business.

In fiscal 2005, the Telecommunications Services segment's sales to two customers accounted for approximately 30% and 14% of the total sales of that segment; the Computer Systems segment's sales to two customers accounted for approximately 31% and 13% of the total sales of that segment; and the Staffing Services segment's sales to one customer accounted for approximately 13% of the total sales of that segment. In fiscal 2005, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 11% of the Company's consolidated net sales of \$2.2 billion and 7% of the Company's consolidated gross billings of \$3.3 billion.

In fiscal 2004, the Telecommunications Services segment's sales to four customers accounted for approximately 17%, 15%, 12% and 11% of the total sales of that segment; and the Computer Systems segment's sales to one customer accounted for approximately 28% of the total sales of that segment; the Staffing Services segment's sales to one customer accounted for approximately 14% of the total sales of that segment; and the Telephone Directory segment's sales to one customer accounted for approximately 10% of the total sales of that segment. In fiscal 2004, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 12% of the Company's consolidated net sales of \$1.9 billion and 7.6% of the Company's consolidated gross billings of \$3.0 billion.

## **SEASONALITY**

Historically, the Company's results of operations have been lowest in its first fiscal quarter as a result of reduced requirements for the Staffing Services segment's personnel due to the Thanksgiving, Christmas and New Year holidays as well as certain customer facilities closing for one to two weeks. In addition, the Telephone Directory segment's DataNational division publishes more directories during the second half of the fiscal year. During the third and fourth quarter of the fiscal year, the Staffing Services segment benefits from a reduction of payroll taxes in its Technical Placement division and increased use of Administrative and Industrial services during the summer vacation period.

## **EMPLOYEES**

During the week ended October 29, 2006, Volt employed approximately 46,000 persons, including approximately 41,000 persons who were on temporary assignment for the Staffing Services segment. Volt is a party to two collective bargaining agreements, which cover a small number of its employees. The Company believes that its relations with its employees are satisfactory.

Certain services rendered by Volt's operating segments require highly trained technical personnel in specialized fields, some of whom are currently in short supply and, while the Company currently has a sufficient number of such technical personnel in its employ, there can be no assurance that in the future, these segments can continue to employ sufficient technical personnel necessary for the successful conduct of their services without significantly higher costs.

## **REGULATION**

Some states in the United States license and regulate temporary service firms, employment agencies and construction companies. In Europe, the temporary service business and employment agencies are subject to regulation at both country and European levels. In connection with foreign sales by the Telephone Directory and Computer Systems segments, the Company is subject to export controls, including restrictions on the export of certain technologies. With respect to countries in which the Company's Telephone Directory and Computer Systems segments presently sell certain of their current products, the sale of their current products, both hardware and software, are permitted pursuant to a general export license. If the Company began selling to countries designated by the United States as sensitive or developed products subject to restriction, sales would be subject to more restrictive export regulations.



Compliance with applicable present federal, state and local environmental laws and regulations has not had, and the Company believes that compliance with those laws and regulations in the future will not have, a material effect on the Company's earnings, capital expenditures or competitive position.

## **ACCESS TO COMPANY INFORMATION**

The Company electronically files its Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and all amendments to those reports with the Securities and Exchange Commission ("SEC"). These and other SEC filings by the Company are available to the public over the Internet at the SEC's website at <http://www.sec.gov> and at the Company's website at <http://www.volt.com> in the Investor Relations/Corporate Governance section, as soon as reasonably practicable after they are electronically filed with the SEC.

Copies of the Company's Code of Business Conduct and Ethics and other significant corporate documents (the Corporate Governance Guidelines, Governance Committee Charter, Audit Committee Charter, Compensation Committee Charter, Financial Code of Ethics, Whistleblower Policy, Foreign Corrupt Practices Act Policy, Insider Trading Policy and Addition to Volt Insider Trading Policy, and the Electronic Communication Policy) are also available at the Company's website in the Investor Relations/Corporate Governance section. Copies are also available without charge upon request to Volt Information Sciences, Inc., 560 Lexington Avenue, New York, New York 10022, 212-704-2400, Attention: Shareholder Relations.

Pursuant to Section 303A.12(a) of the Rules of the NYSE, a company's annual report to its shareholders must disclose that the previous year's §12(a) CEO Certification was submitted to the NYSE. As required, the Company's §12(a) CEO Certification for the previous year was submitted to the NYSE on May 1, 2006, and certifies that the CEO was not aware of any violation by the Company of NYSE's Corporate Governance listing standards.

## **ITEM 1A. RISK FACTORS**

### **FORWARD-LOOKING STATEMENTS**

This report and other reports and statements issued by the Company and its officers from time to time contain certain "forward-looking statements." Words such as "may," "should," "likely," "could," "seek," "believe," "expect," "anticipate," "estimate," "project," "intend," "strategy," "design to," and similar expressions are intended to identify forward-looking statements about the Company's future plans, objectives, performance, intentions and expectations. These forward-looking statements are subject to a number of known and unknown risks and uncertainties including, but are not limited to, those set forth below under "Factors That May Affect Future Results." Such risks and uncertainties could cause the Company's actual results, performance and achievements to differ materially from those described in or implied by the forward-looking statements. Accordingly, readers should not place undue reliance on any forward-looking statements made by or on behalf of the Company. The Company does not assume any obligation to update any forward-looking statements after the date they are made.

### **FACTORS THAT MAY AFFECT FUTURE RESULTS**

#### **THE COMPANY'S BUSINESS IS DEPENDENT UPON GENERAL ECONOMIC, COMPETITIVE AND OTHER BUSINESS CONDITIONS, INCLUDING THE UNITED STATES AND EUROPEAN ECONOMIES AND OTHER GENERAL CONDITIONS, SUCH AS CUSTOMERS OUTSOURCING ACTIVITIES TO OTHER COUNTRIES.**

The demand for the Company's services in all segments is dependent upon general economic conditions. Accordingly, the Company's business tends to suffer during economic downturns. In addition, in the past few years major United States companies, many of which are customers of the Company, have increasingly outsourced business to foreign countries with lower labor rates, less costly employee benefit requirements and fewer regulations than the United States. There could be an adverse effect on the Company if customers and potential customers continue to move manufacturing and servicing operations off-shore, reducing their need for temporary and permanent workers within the United States. It is also important for the Company to diversify its pool of available temporary personnel to offer greater support to the service sector of the economy and other businesses that have more difficulty in moving off-shore, as well as expanding its retail customer base which generally affords higher margin opportunities. In addition, the Company's other segments may be adversely affected if they are required to compete from the Company's United States based operations against competitors based in such other countries. Although the Company has begun to expand its operations to serve existing customers in such countries, and has established subsidiaries in some foreign countries, there can be no assurance that this effort will be successful or that the Company can successfully compete with competitors based overseas or who have established foreign operations.

The Company's business is dependent upon the continued financial strength of its customers. Customers that experience economic downturns or other negative factors are less likely to use the Company's services.

In the Staffing Services segment, a weakened economy results in decreased demand for temporary and permanent personnel. When economic activity slows down, many of the Company's customers reduce their use of temporary employees before they reduce the number of their regular employees. There is less need for contingent workers by all potential customers, who are less inclined to add to their costs. Since employees are reluctant to risk changing employers, there are fewer openings and reduced activity in permanent placements as well. In addition, while in many fields there are ample applicants for available positions, variations in the rate of unemployment and higher wages sought by temporary workers in certain technical fields with labor shortages could affect the Company's ability to meet its customers' demands in these fields and the Company's profit margins. The segment has also experienced margin erosion caused by increased competition, electronic auctions and customers leveraging their buying power by consolidating the number of vendors with which they deal. Increased workers' compensation costs and unemployment insurance, other payroll taxes and business taxes, some of which the Company is unable to pass on to customers, may also place pressure on margins.

While the markets for the entire Staffing Services segment's services include a broad range of industries throughout North America, Europe and Asia, general economic conditions in specific geographic areas or industrial sectors affect the profitability of the segment. The segment has also experienced margin erosion caused by increased competition, increased unemployment insurance and workers' compensation rates, electronic auctions and customers leveraging their buying power by consolidating the number of vendors with whom they deal. The segment is committed to further efficiencies designed to increase profitability, however, there can be no assurances that profitability will increase. In addition, this segment could be adversely affected by changes in laws, regulations and government policies, as well as the results of pending litigation and related litigation expenses and governmental activity regarding the staffing services industry, customers' attitudes toward outsourcing and temporary/contract personnel, any decreases in rates of unemployment in the future and higher wages sought by temporary/contract workers, especially those in certain technical fields often characterized by labor shortages.

Customer use of the Company's telecommunications services is similarly affected by a weakened economy in that some of the Company's customers reduce their use of outside services in order to provide work to their in-house departments. Actions by major long-distance telephone companies to reduce marketing of local residential service and consolidation in the telecommunications industry could also negatively impact both sales and margins of the segment.

**MANY OF THE COMPANY'S CONTRACTS EITHER PROVIDE NO MINIMUM PURCHASE REQUIREMENTS OR ARE CANCELABLE DURING THE TERM, OR BOTH.**

In all segments, many of the Company's contracts, even those master service contracts whose duration spans a number of years, provide no assurance of any minimum amount of work that will actually be available under any contract. Most staffing services contracts are not sole source, so the segment must compete for each placement at the customer. Similarly, many telecommunications master contracts require competition in order to obtain each individual work project. In addition, many of the Company's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the Company is not in default under the contract. Therefore, these contracts do not give the assurances that long-term contracts often provide.

**THE COMPANY'S STAFFING SERVICES BUSINESS AND ITS OTHER SEGMENTS SUBJECT IT TO EMPLOYMENT-RELATED AND OTHER CLAIMS.**

The Company's staffing services business employs individuals on a temporary basis and places them in a customer's workplace. The Company's ability to control the customer workplace is often limited, and the Company risks incurring liability to its employees for injury (which results in increased workers' compensation costs) or other harm that they suffer at the customer's workplace. Increases in workers' compensation costs adversely affect the Company's competitive position and its ability to retain business and obtain new business. Although the Company has not historically suffered materially from such harm suffered by its employees, other than increases in workers' compensation costs, there can be no assurance that future claims will not materially adversely affect the Company.

Additionally, the Company risks liability to its customers for the actions of the Company's employees that may result in harm to the Company's customers. Such actions may be the result of negligence or misconduct on the part of the Company's temporary employees. These same factors apply to all of the Company's business units, although the risk may be reduced where the Company itself controls the employees and/or the workplace. Nevertheless, the risk is present in all segments.

There has been an increase in litigation in the United States by temporary workers against users and providers of temporary services claiming that temporary workers are entitled to various rights given to traditional employees, that certain temporary employees should be classified as the customers' employees and are entitled to participate in certain of the customers' benefit programs, and for violations of applicable labor codes. The Company does not know the effect, if any, the resolution of these cases will have on the industry or upon the Staffing Solutions Group's business, but adverse decisions may adversely affect the business of the Staffing Services segment.

The Company may incur fines or other losses and negative publicity with respect to any litigation in which it becomes involved. Although the Company maintains insurance for many such actions, there can be no assurance that its insurance will cover future actions or that the Company will continue to be able to obtain such insurance on acceptable terms, if at all.

**NEW AND INCREASED GOVERNMENT REGULATION COULD HAVE A MATERIAL ADVERSE EFFECT ON THE COMPANY'S BUSINESS, ESPECIALLY ITS CONTINGENT STAFFING BUSINESS.**

Certain of the Company's businesses are subject to licensing and regulation in many states and certain foreign jurisdictions. Although the Company has not had any difficulty complying with these requirements in the past, there can be no assurance that the Company will continue to be able to do so, or that the cost of compliance will not become material. Additionally, the jurisdictions in which we do or intend to do business may:

- create new or additional regulations that prohibit or restrict the types of services that we currently provide;
- impose new or additional employee benefit requirements, thereby increasing costs that may not be able to be passed on to customers or which would cause customers to reduce their use of the Company's services, especially in its staffing services segment, which would adversely impact the Company's ability to conduct its business;
- require the Company to obtain additional licenses to provide its services; or
- increase taxes (especially payroll and other employment related taxes) or enact new or different taxes payable by the providers of services such as those offered by the Company, thereby increasing costs, some of which may not be able to be passed on to customers or which would cause customers to reduce their use of the Company's services, especially in its staffing services segment, which would adversely impact the Company's ability to conduct its business.

In the Company's European markets, temporary services are more heavily regulated than in the United States and litigation and governmental activity (at European Union and national levels) directed at the way the industry does business is also being conducted or considered. Volt does not know the effect, if any, the outcome of governmental activity will have on the industry in general or upon the Staffing Solutions Group's business.

In addition, certain private and governmental entities have focused on the contingent staffing industry in particular and, in addition to their potential to impose additional requirements and costs, they and their supporters could cause changes in customers' attitudes toward the use of outsourcing and temporary personnel in general. This could have an adverse effect on the Company's contingent staffing business.

**THE COMPANY IS DEPENDENT UPON ITS ABILITY TO ATTRACT AND RETAIN CERTAIN TECHNOLOGICALLY QUALIFIED PERSONNEL.**

The Company's future success is dependent upon its ability to attract and retain certain classifications of technologically qualified personnel for its own use, particularly in the areas of research and development, implementation and upgrading of internal systems, as well as in its staffing services segment. The availability of such personnel is dependent upon a number of economic and demographic conditions. The Company may in the future find it difficult or more costly to hire such personnel in the face of competition from other companies.

**THE INDUSTRIES IN WHICH THE COMPANY DOES BUSINESS ARE VERY COMPETITIVE.**

The Company operates in very competitive industries with, in most cases, limited barriers to entry. Some of the Company's principal competitors are larger and have substantially greater financial resources than the Company. Accordingly, these competitors may be better able than the Company to attract and retain qualified personnel and may be able to offer their customers more favorable pricing terms than the Company. In many businesses, small competitors can offer similar services at lower prices because of lower overheads.

The Company, in all segments, has experienced intense price competition and pressure on margins and lower renewal markups for customers' contracts than previously obtained. While the Company has and will continue its efforts to take action to meet competition in its highly competitive markets with minimal impact on margins, there can be no assurance that the Company will be able to do so.

The Company, in certain businesses in all segments, must obtain or produce products and systems, principally in the IT environment, to satisfy customer requirements and to remain competitive. While the Company has been able to do so in the past, there can be no assurance that in the future the Company will be able to foresee changes and to identify, develop and commercialize innovative and competitive products and systems in a timely and cost effective manner and to achieve customer acceptance of its products and systems in markets characterized by rapidly changing technology and frequent new product introductions. Although Volt continues its investment in research and development, there is no assurance that this segment's present or future products and systems will be competitive, that the segment will continue to develop new products and systems or that present products and systems or new products and systems can be successfully marketed. In addition, the Company's products and systems are subject to risks inherent in new product introductions, such as start-up delays, cost overruns and uncertainty of customer acceptance, the Company's dependence on third parties for some product components and in certain technical fields with labor shortages, the Company's ability to hire and retain such specialized employees, all of which could affect the Company's ability to meet its customers' demands in these fields and the Company's profit margins.

In addition to these general statements, the following information applies to the specific segments identified below.

The Company's Staffing Services segment is in a very competitive industry with few significant barriers to entry. There are many temporary service firms in the United States and Europe, many with only one or a few offices that service only a small market and generally have lower overhead. On the other hand, some of this segment's principal competitors are larger and have substantially greater financial resources than the Company and service the multi-national accounts whose business the Company solicits. Accordingly, these competitors may be better able than the Company to attract and retain qualified personnel and may be able to offer their customers more favorable pricing terms than the Company. Furthermore, in the staffing industry contingent workers are provided to customers and most customers are more protective of their full-time workforce than contingent workers.

The results of the Company's Computer Systems segment are highly dependent on the volume of directory assistance calls to this segment's customers which are processed by the segment under existing contracts, the segment's ability to continue to secure comprehensive listings from others at acceptable pricing, its ability to obtain additional customers for these services and on its continued ability to sell products and services to new and existing customers. The volume of transactions with this segment's customers and the revenues received by the Company are subject to reduction as consumers utilize free listings offered by alternative sources, including on the Internet and from consolidation in the telecommunications industry. This segment's position in its market depends largely upon its reputation, quality of service and ability to develop, maintain and implement information systems on a cost competitive basis.

The Company's Telecommunications Services segment faces substantial competition with respect to all of its telecommunications services from other suppliers and from in-house capabilities of present and potential customers. Since many customers provide the same type of services as the segment, the segment faces competition from its own customers and potential customers as well as from third parties. The Telecommunications Services segment performs much of its services outdoors, and its business can be adversely affected by inclement weather. Some of this segment's significant competitors are larger and have substantially greater financial resources than the Company. There are relatively few significant barriers to entry into certain of the markets in which the segment operates, and many competitors are small, local companies that generally have lower overhead. The Company's ability to compete in this segment depends upon its reputation, technical capabilities, pricing, quality of service and ability to meet customer requirements in a timely manner, as well as the economic health of the telecom industry. Volt believes that its competitive position in this segment is augmented by its ability to draw upon the expertise and resources of other Volt segments.

In the Telephone Directory segment, the timing of delivery of telephone directories affects the timing of revenue recognition. Additionally, in all segments, the degree and timing of customer acceptance of systems and of obtaining new contracts and the rate of renewals of existing contracts, as well as customers' utilization of the Company's services, could adversely affect the Company's businesses.

#### **THE COMPANY MUST COMPLETE THE INTEGRATION OF VARETIS SOLUTIONS INTO THE COMPANY'S COMPUTER SYSTEMS SEGMENT.**

On December 30, 2005, VoltDelta Resources, LLC ("VoltDelta"), a wholly-owned subsidiary of the Company, acquired varetis AG's (now known as GoYellow AG ("GoYellow")) Varetis Solutions subsidiary, which is engaged in the business of providing wireless and wire-line database management, directory assistance/inquiry automation, and wireless handset information delivery. Together with its subsidiaries, VoltDelta is reported as the Company's Computer Systems segment. On September 6, 2006, the Company was first notified of a decision in an action brought in Germany by several shareholders of GoYellow. The decision, dated August 24, 2006, by the trial court held, in substance, that the consent on December 29, 2005 by the shareholders of GoYellow to the contract relating to the sale of Varetis Solutions by GoYellow was invalid, because the shareholders were not given adequate information prior to the meeting. This decision is against GoYellow

and neither the Company nor any of its subsidiaries nor any of its or their officers or directors is or was a party. GoYellow has appealed the decision. The Company has been advised by counsel in Germany that, there is little risk that the purchase by Volt Delta of Varetis Solutions could be set aside. In fiscal 2006, the revenue of Varetis Solutions comprised less than 1% of the Company's net consolidated sales. The Company believes that the effect of the litigation will not have a material adverse effect on the Company.

#### **THE COMPANY MUST STAY IN COMPLIANCE WITH ITS SECURITIZATION PROGRAM AND OTHER LOAN AGREEMENTS.**

The Company is required to maintain a sufficient credit rating to enable it to continue its securitization program and maintain its existing credit rating in order to avoid any increase in fees under other credit agreements. In addition, the Company must also comply with the financial and other covenants applicable under the various agreements and other borrowing instruments.

While the Company was in compliance with all such requirements at the end of the fiscal year and believes it will remain in compliance throughout the next twelve months, there can be no assurance that will be the case or that waivers may not be required.

#### **THE COMPANY MUST STAY IN COMPLIANCE WITH THE SARBANES-OXLEY ACT**

The Company believes it is in compliance with the Sarbanes-Oxley Act of 2002. The cost of compliance adversely affected the Company's operating results for its 2006 fiscal year and costs of continued compliance with such Act will affect the Company's operating results in the future. While the Company expects to be in compliance with such Act, there can be no assurance that it will be able to do so.

#### **THE COMPANY'S PRINCIPAL SHAREHOLDERS OWN A SIGNIFICANT PERCENTAGE OF THE COMPANY AND WILL BE ABLE TO EXERCISE SIGNIFICANT INFLUENCE OVER THE COMPANY AND THEIR INTERESTS MAY DIFFER FROM THOSE OF OTHER SHAREHOLDERS.**

As of December 31, 2006, the Company's principal shareholders, who are related family members, controlled in excess of 39% of the Company's outstanding common stock. Accordingly, these shareholders are able to control the composition of the Company's board of directors and many other matters requiring shareholder approval and will continue to have significant influence over the Company's affairs. This concentration of ownership also could have the effect of delaying or preventing a change in control of the Company or otherwise discouraging a potential acquirer from attempting to obtain control of the Company.

#### **THE COMPANY'S STOCK PRICE COULD BE EXTREMELY VOLATILE AND, AS A RESULT, INVESTORS MAY NOT BE ABLE TO RESELL THEIR SHARES AT OR ABOVE THE PRICE THEY PAID FOR THEM.**

Among the factors that could affect the Company's stock price are:

- limited float notwithstanding that the Company's stock is traded on the New York Stock Exchange;
- industry trends and the business success of the Company's customers;
- loss of a key customer;
- fluctuations in the Company's results of operations;
- the Company's failure to meet the expectations of the investment community and changes in investment community recommendations or estimates of the Company's future results of operations;
- strategic moves by the Company's competitors, such as product announcements or acquisitions;
- regulatory developments, including compliance with the Sarbanes-Oxley Act of 2002;
- litigation;
- general market conditions; and
- other domestic and international macroeconomic factors unrelated to the Company's performance.

The stock market has experienced and may in the future experience extreme volatility that has often been unrelated to the operating performance of particular companies. These broad market fluctuations may adversely affect the market price of the Company's common stock.

In the past, following periods of volatility in the market price of a company's securities, securities class action litigation has often been instituted. If a securities class action suit is filed against the Company, it would incur substantial legal fees and management's attention and resources would be diverted from operating its business in order to respond to the litigation.

#### **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None

## ITEM 2. PROPERTIES

The Company occupies approximately 44,000 square feet of space at 560 Lexington Avenue, New York, New York under leases that expire in 2009. The facility serves as the Company's corporate headquarters, the headquarters for the Company's Computer Systems segment and a base for certain operations of the Company's Staffing Services segment. The following table sets forth certain information as to each of the Company's other major facilities:

Location	Business Segment	Approximate Sq. Ft. Leased or Owned	If Leased, Year of Lease Expiration
Orange, California	West Region Headquarters Accounting Center Staffing Services Computer Systems	200,000	Owned <sup>(1)</sup>
El Segundo, California	Staffing Services	20,000	Owned
San Diego, California	Staffing Services	20,000	Owned
Montevideo, Uruguay	Telephone Directory	93,000	2007
Blue Bell, Pennsylvania	Telephone Directory Computer Systems	55,000	2007
Redmond, Washington	Staffing Services	46,000 47,000	2010 2007
Wallington, New Jersey	Computer Systems	32,000	2008
Rochester, New York	Computer Systems	39,000	2008
Toronto, Canada	Staffing Services	81,000	2010
Munich, Germany	Staffing Services	36,000	2009

(1) See Note F of Notes to Consolidated Financial Statements for information regarding a term loan secured by a deed of trust on this property.

The Company leases space in approximately 240 other facilities worldwide (excluding month-to-month rentals), each of which consists of less than 20,000 square feet. These leases expire at various times from 2007 until 2014.

At times, the Company leases space to others in the buildings that it owns or leases, if it does not require the space for its own business. The Company believes that its facilities are adequate for its presently anticipated uses and that it is not dependent upon any individually leased premises.

For additional information pertaining to lease commitments, see Note O of Notes to Consolidated Financial Statements.

### **ITEM 3. LEGAL PROCEEDINGS**

From time to time, the Company is party to certain claims and legal proceedings which arise in the ordinary course of business. There are no claims or legal proceedings pending against the Company or its subsidiaries, which, in the opinion of management, would have a material adverse effect on the Company's consolidated financial position or results of operations.

### **ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Not applicable.

### **EXECUTIVE OFFICERS**

STEVEN A. SHAW, 47, has been President, Chief Executive Officer and Chief Operating Officer of the Company since March 2006. Prior thereto he served as Executive Vice President, co-Chief Executive Officer and Chief Operating Officer of the Company since September 2005. He served as Executive Vice President and Chief Operating Officer of the Company from March 2005 and Senior Vice President of the Company from November 2000 until March 2005. He has been employed by the Company in executive capacities since November 1995.

JEROME SHAW, 80, a founder of the Company, has been Executive Vice President and Secretary of the Company since its inception in 1957 and has been employed in executive capacities by the Company and its predecessors since 1950.

HOWARD B. WEINREICH, 64, has been General Counsel of the Company since September 1985 and a Senior Vice President of the Company since May 2001. He has been employed in executive capacities by the Company since 1981.

THOMAS DALEY, 52, has been Senior Vice President of the Company since March 2001 and has been employed in executive capacities by the Company since 1980.

LUDWIG M. GUARINO, 55, has been Senior Vice President of the Company since April 2006, Treasurer of the Company since January 1994 and has been employed in executive capacities by the Company since 1976.

JACK EGAN, 57, has been Senior Vice President and Principal Financial Officer of the Company since April 2006. Prior thereto he served as Vice President—Corporate Accounting and Principal Accounting Officer since January 1992. He has been employed in executive capacities by the Company since 1979.

DANIEL G. HALLIHAN, 58, has been Vice President—Accounting Operations since January 1992 and has been employed in executive capacities by the Company since 1986.

RONALD KOCHMAN, 47, has been Vice President of the Company since March 2005 and has been employed by the Company in executive capacities in its financial departments since 1987.

LOUISE ROSS, 58, has been Vice President—Human Resources of the Company since September 2006 and has been employed by the Company in executive capacities in its human resource departments since 1993.

Steven A. Shaw is the son of Jerome Shaw. Deborah Shaw, a director of the Company, is the cousin of Steven A. Shaw. Bruce G. Goodman, a director of the Company, is the husband of Deborah Shaw's sister. Deborah Shaw and her sister are co-executors of the Estate of William Shaw. William Shaw was Jerome Shaw's brother and a founder of the Company, and was President and Co-Chief Executive Officer at the time of his death in March 2006. There are no other family relationships among the executive officers or directors of the Company.

**PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

The Company's common stock is traded on the New York Stock Exchange (NYSE Symbol-VOL). The following table sets forth the high and low prices of Volt's common stock, as reported by the NYSE, during the Company's two fiscal years ended October 29, 2006:

Fiscal Period	2006		2005	
	High	Low	High	Low
First Quarter	\$25.09	\$18.05	\$31.99	\$24.57
Second Quarter	32.44	23.85	32.51	19.67
Third Quarter	48.48	28.05	27.21	19.10
Fourth Quarter	44.47	33.15	27.59	17.52

As of January 5, 2007, there were approximately 326 holders of record of the Company's common stock, exclusive of shareholders whose shares were held by brokerage firms, depositories and other institutional firms in "street name" for their customers.

Cash dividends have not been paid during the reported periods. The Company's credit agreement contains financial covenants, one of which limits dividends in any fiscal year to 50% of the prior year's consolidated net income, as defined. Therefore, the amount available for dividends at October 30, 2006 was \$15.3 million.

On December 19, 2006, the Board of Directors approved a three for two split of the Company's common stock, in the form of a 50% stock dividend payable January 26, 2007 to record holders as of January 15, 2007.

The following table sets forth certain information, as at October 29, 2006, with respect to the Company's equity compensation plans:

Plan Category	Number of Securities to Be Issued Upon Exercise of Outstanding Options, Warrants and Rights	Weighted Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans
Equity compensation plans approved by security holders	101,985 <sup>(a)</sup>	\$23.78	— <sup>(a)</sup>
Equity compensation plans not approved by security holders	—	—	—
<b>Total</b>	<b>101,985</b>	<b>\$23.78</b>	<b>—</b>

(a) The Company's 1995 Non-Qualified Stock Option Plan, the Company's only equity compensation plan terminated on May 16, 2005 except for options previously granted under the plan.

No information of the type called for by Items 701 and 703 of Regulation S-K (relating to unregistered sales of equity securities by the Company and purchases of equity securities by the Company and affiliated purchasers) is required to be included in this Form 10-K.



**ITEM 6. SELECTED FINANCIAL DATA**

	Year Ended (Notes 1 and 2)				
	October 29, 2006	October 30, 2005	October 31, 2004	November 2, 2003	November 3, 2002
	<i>(In thousands, except per share data)</i>				
Net Sales	\$2,338,453	\$2,177,619	\$1,924,777	\$1,609,491	\$1,468,093
Income (loss) from continuing operations—before items shown below—Note 3	\$ 30,650	\$ 17,040	\$ 24,196	\$ 4,205	\$ (5,096)
Discontinued operations—Note 4	—	—	9,520	—	4,310
Cumulative effect of a change in accounting—goodwill impairment—Note 3	—	—	—	—	(31,927)
Net income (loss)	\$ 30,650	\$ 17,040	\$ 33,716	\$ 4,205	\$ (32,713)
Per Share Data					
Basic:					
Income (loss) from continuing operations—before items shown below	\$ 1.98	\$ 1.11	\$ 1.59	\$ 0.28	\$ (0.33)
Discontinued operations	—	—	0.62	—	0.28
Cumulative effect of a change in accounting	—	—	—	—	(2.10)
Net income (loss)	\$ 1.98	\$ 1.11	\$ 2.21	\$ 0.28	\$ (2.15)
Weighted average number of shares	15,485	15,320	15,234	15,218	15,217
Diluted:					
Income (loss) income from continuing operations—before items shown below	\$ 1.97	\$ 1.11	\$ 1.58	\$ 0.28	\$ (0.33)
Discontinued operations	—	—	0.62	—	0.28
Cumulative effect of a change in accounting	—	—	—	—	(2.10)
Net income (loss)	\$ 1.97	\$ 1.11	\$ 2.20	\$ 0.28	\$ (2.15)
Weighted average number of shares	15,592	15,417	15,354	15,225	15,217
Total assets	\$ 699,121	\$ 688,712	\$ 690,036	\$ 540,483	\$ 511,569
Long-term debt, net of current portion	\$ 12,827	\$ 13,297	\$ 15,588	\$ 14,098	\$ 14,469

Note 1—Fiscal years 2002 through 2006 consisted of 52 weeks.

Note 2—Cash dividends were not paid during the five-year period ended October 29, 2006.

Note 3—Fiscal 2004 included a gain from the sale of real estate of \$3.3 million (\$2.0 million, net of taxes, or \$0.13 per share).

Fiscal 2002 included a non-cash charge of \$31.9 million, or \$2.10 per share, recognized for goodwill impairment as of November 5, 2001 presented as a cumulative effect of a change in accounting. Amortization of goodwill, included in continuing operations net of taxes, which was not permitted to be amortized beginning in fiscal year 2002 under Statement of Financial Accounting Standards No. 142, is included in fiscal year 2001 as follows: \$2.0 million, or \$0.13 per share.

Note 4—Fiscal 2004 included a gain from discontinued operations of \$9.5 million (net of taxes of \$4.6 million), or \$0.62 per share, from the sale of real estate previously leased to the Company's former 59% owned subsidiary, Autologic International, Inc. ("Autologic").

Fiscal 2002 included a net gain of \$4.3 million, or \$0.28 per share, including a tax benefit of \$1.7 million (resulting from a taxable loss versus a gain for financial statement purposes), from discontinued operations resulting from the Company's sale of its 59% interest in Autologic. This amount included a \$4.5 million gain on the sale, partially offset by a \$0.2 million loss on operations.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### CRITICAL ACCOUNTING POLICIES

Management's discussion and analysis of its financial position and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates, judgments, assumptions and valuations that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures. Future reported results of operations could be impacted if the Company's estimates, judgments, assumptions or valuations made in earlier periods prove to be wrong. Management believes the critical accounting policies and areas that require the most significant estimates, judgments, assumptions or valuations used in the preparation of the Company's financial statements are as follows:

**Revenue Recognition:** The Company derives its revenues from several sources. The revenue recognition methods, which are consistent with those prescribed in Staff Accounting Bulletin 104 ("SAB 104"), "Revenue Recognition in Financial Statements," are described below in more detail for the significant types of revenue within each of its segments.

#### Staffing Services:

**Staffing:** Sales are derived from the Company's Staffing Solutions Group supplying its own temporary personnel to its customers, for which the Company assumes the risk of acceptability of its employees to its customers, and has credit risk for collecting its billings after it has paid its employees. The Company reflects revenues for these services on a gross basis in the period the services are rendered. In fiscal 2006, this revenue comprised approximately 77% of the Company's net sales.

**Managed Services:** Sales are generated by the Company's E-Procurement Solutions subsidiary, ProcureStaff, for which the Company receives an administrative fee for arranging for, billing for and collecting the billings related to staffing companies ("associate vendors") who have supplied personnel to the Company's customers. The administrative fee is either charged to the customer or subtracted from the Company's payment to the associate vendor. The customer is typically responsible for assessing the work of the associate vendor, and has responsibility for the acceptability of its personnel, and in most instances the customer and associate vendor have agreed that the Company does not pay the associate vendor until the customer pays the Company. Based upon the revenue recognition principles in Emerging Issues Task Force ("EITF") 99-19, "Reporting Revenue Gross as a Principal versus Net as an Agent," revenue for these services, where the customer and the associate vendor have agreed that the Company is not at risk for payment, is recognized net of associated costs in the period the services are rendered. In addition, sales for certain contracts generated by the Company's Staffing Solutions Group's managed services operations have similar attributes. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Outsourced Projects:** Sales are derived from the Company's Information Technology Solutions operation providing outsource services for a customer in the form of project work, for which the Company is responsible for deliverables, in accordance with AICPA Statement of Position ("SOP") 81-1, "Accounting for Performance of Construction-Type Contracts." The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the services are rendered when on a time and material basis, and when the Company is responsible for project completion, revenue is recognized when the project is complete and the customer has approved the work. In fiscal 2006, this revenue comprised approximately 5% of the Company's net sales.

#### Telephone Directory:

**Directory Publishing:** Sales are derived from the Company's sales of telephone directory advertising for books it publishes as an independent publisher in the United States and Uruguay. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the books are printed and distributed. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Ad Production and Other:** Sales are generated when the Company performs design, production and printing services, and database management for other publishers' telephone directories. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the Company has completed its production work and upon customer acceptance. In fiscal 2006, this revenue comprised approximately 1% of the Company's net sales.

#### Telecommunications Services:

**Construction:** Sales are derived from the Company supplying aerial, underground and other construction services. The Company's employees perform the services, and the Company takes title to all inventory and has credit risk for collecting its billings. The Company relies upon the principles in SOP 81-1, "Accounting for Performance of Construction-Type Contracts," using the completed-contract method, to recognize revenue on a gross basis upon customer acceptance of the project or by the percentage of completion method, when applicable. In fiscal 2006, this revenue comprised approximately 3% of the Company's net sales.

**Non-Construction:** Sales are derived from the Company performing design, engineering and business systems integrations work. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period in which services are performed, and if applicable, any completed units are delivered and accepted by the customer. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

#### **Computer Systems:**

**Database Access:** Sales are derived from the Company granting access to its proprietary telephone listing databases to telephone companies, inter-exchange carriers and non-telco enterprise customers. The Company uses its own databases and has credit risk for collecting its billings. The Company recognizes revenue on a gross basis in the period in which the customers access the Company's databases based upon transaction volume. In fiscal 2006, this revenue comprised approximately 5% of the Company's net sales.

**IT Maintenance:** Sales are derived from the Company providing hardware maintenance services to the general business community, including customers who utilize the Company's systems on a time and material basis or a contract basis. The Company uses its own employees and inventory in the performance of the services, and has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period in which the services are performed, contingent upon customer acceptance when on a time and material basis, or over the life of the contract, as appropriate. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Telephone Systems:** Sales are derived from the Company providing telephone operator services-related systems and enhancements to existing systems, equipment and software to customers. The Company uses its own employees and has credit risk for collecting its billings. The Company relies upon the principles in SOP 97-2, "Software Revenue Recognition" and EITF 00-21, "Revenue Arrangements with Multiple Deliverables" to recognize revenue on a gross basis upon customer acceptance of each part of the system based upon its fair value or by the percentage of completion method in accordance with SOP 81-1, "Accounting for Performance of Construction-Type Contracts," when applicable. In fiscal 2006, this revenue comprised approximately 1% of the Company's net sales.

The Company records provisions for estimated losses on contracts when losses become evident. Accumulated unbilled costs on contracts are carried in inventory at the lower of actual cost or estimated realizable value.

**Allowance for Uncollectable Accounts:** The establishment of an allowance requires the use of judgment and assumptions regarding potential losses on receivable balances. Allowances for doubtful accounts receivable are maintained based upon historical payment patterns, aging of accounts receivable and actual write-off history. The Company believes that its allowances are adequate; however, changes in the financial condition of customers could have an effect on the allowance balance required, resulting in a related charge or credit to earnings.

**Goodwill:** Under Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets," goodwill and indefinite-lived intangible assets are subject to annual impairment testing using fair value methodologies. The Company performs its impairment testing using comparable multiples of sales and EBITDA and other valuation methods to assist the Company in the determination of the fair value of the reporting units measured.

**Long-Lived Assets:** Property, plant and equipment is recorded at cost, and depreciation and amortization are provided on the straight-line or accelerated methods at rates calculated to allocate the cost of the assets over their period of use. Intangible assets, other than goodwill, and property, plant and equipment are reviewed for impairment in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Under SFAS No. 144, these assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. Circumstances which could trigger a review include, but are not limited to: significant decreases in the market price of the asset; significant adverse changes in the business climate or legal factors; the accumulation of costs significantly in excess of the amount originally expected for the acquisition of construction of the asset; current period cash flow or operating losses combined with a history of losses or a forecast of continuing losses associated with the use of the asset; and a current expectation that the asset will more likely than not be sold or disposed of significantly before the end of its estimated useful life. Recoverability is assessed based on the carrying amount of the asset and the sum of the undiscounted cash flows expected to result from the use and the eventual disposal of the asset or asset group. An impairment loss is recognized when the carrying amount exceeds the estimated fair value of the asset or asset group. The impairment loss is measured as the amount by which the carrying amount exceeds fair value.

**Capitalized Software:** The Company's software technology personnel are involved in the development and acquisition of internal-use software to be used in its Enterprise Resource Planning system and software used in its operating segments, some of which are customer accessible. The Company accounts for the capitalization of software in accordance with AICPA Statement of Position No. 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use." Subsequent to the preliminary project planning and approval stage, all appropriate costs are capitalized until the point at which the software is ready for its intended use. Subsequent to the software being used in operations, the capitalized costs are transferred from costs-in-process to completed property, plant and equipment, and are accounted for as such. All post-implementation costs, such as maintenance, training and minor upgrades that do not result in additional functionality, are expensed as incurred.

**Securitization Program:** The Company accounts for the securitization of accounts receivable in accordance with SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." At the time a participation interest in the receivables is sold, that interest is removed from the consolidated balance sheet. The outstanding balance of the undivided interest sold to Three Rivers Funding Corporation ("TRFCO"), an asset backed commercial paper conduit sponsored by Mellon Bank, N.A., was \$110 million at October 29, 2006 and \$100 million at October 30, 2005, respectively. Accordingly, the trade receivables included on the October 29, 2006 and October 30, 2005 balance sheets have been reduced to reflect the participation interest sold. TRFCO has no recourse to the Company (beyond its interest in the pool of receivables owned by Volt Funding, a wholly-owned special purpose subsidiary of the Company) for any of the sold receivables.

**Primary Casualty Insurance Program:** The Company is insured with highly rated insurance companies under a program that provides primary workers' compensation, employer's liability, general liability and automobile liability insurance under a loss sensitive program. In certain mandated states, the Company purchases workers' compensation insurance through participation in state funds and the experience-rated premiums in these state plans relieve the Company of any additional liability. In the loss sensitive program, initial premium accruals are established based upon the underlying exposure, such as the amount and type of labor utilized, number of vehicles, etc. The Company establishes accruals utilizing actuarial methods to estimate the future cash payments that will be made to satisfy the claims, including an allowance for incurred-but-not-reported claims. This process also includes establishing loss development factors, based on the historical claims experience of the Company and the industry, and applying those factors to current claims information to derive an estimate of the Company's ultimate premium liability. In preparing the estimates, the Company considers the nature and severity of the claims, analyses provided by third party actuaries, as well as current legal, economic and regulatory factors. The insurance policies have various premium rating plans that establish the ultimate premium to be paid. Adjustments to premiums are based upon the level of claims incurred at a future date up to three years after the end of the respective policy year. Management evaluates the accrual, and the underlying assumptions, regularly throughout the year and makes adjustments as needed. The ultimate premium cost may be greater or less than the established accrual. While management believes that the recorded amounts are adequate, there can be no assurance that changes to management's estimates will not occur due to limitations inherent in the estimation process. In the event it is determined that a smaller or larger accrual is appropriate, the Company would record a credit or a charge to cost of services in the period in which such determination is made.

**Medical Insurance Program:** Beginning in April 2004, the Company became self-insured for the majority of its medical benefit programs. The Company remains insured for a portion of its medical program (primarily HMOs) as well as the entire dental program. The Company provides the self-insured medical benefits through an arrangement with a third party administrator. However, the liability for the self-insured benefits is limited by the purchase of stop loss insurance. The contributed and withheld funds and related liabilities for the self-insured program together with unpaid premiums for the insured programs, other than the current provision, are held in an IRS Code Section 501(c)(9) employee welfare benefit trust and do not appear on the balance sheet of the Company. In order to establish the self-insurance reserves, the Company utilized actuarial estimates of expected losses based on statistical analyses of historical data. The provision for future payments is initially adjusted by the enrollment levels in the various plans. Periodically, the resulting liabilities are monitored and will be adjusted as warranted by changing circumstances. Should the amount of claims occurring exceed what was estimated or medical costs increase beyond what was expected, accrued liabilities might not be sufficient, and additional expense may be recorded.

## **Fiscal 2006 Compared to Fiscal 2005**

### **EXECUTIVE OVERVIEW**

Volt Information Sciences, Inc. ("Volt") is a leading national provider of staffing services and telecommunications and information solutions with a material portion of its revenue coming from Fortune 100 customers. The Company operates in four segments and the management discussion and analysis addresses each. A brief description of these segments and the predominant source of their sales follows:

- **Staffing Services:** This segment is divided into three major functional areas and operates through a network of over 300 branch offices.
  - Staffing Solutions provides a full spectrum of managed staffing, temporary/contract personnel employment, direct hire placement and workforce solutions.
  - E-Procurement Solutions provides global vendor neutral human capital acquisition and management solutions by combining web-based tools and business process outsourcing services.
  - Information Technology Solutions provides a wide range of services including consulting, outsourcing and turnkey project management in the product development lifecycle, IT and customer contact markets.
- **Telephone Directory:** This segment publishes independent telephone directories, provides telephone directory production services, database management and printing.

- **Telecommunications Services:** This segment provides a full spectrum of telecommunications construction, installation, and engineering services in the outside plant and central offices of telecommunications and cable companies as well as for large commercial and governmental entities.
- **Computer Systems:** This segment provides directory and operator systems and services primarily for the telecommunications industry, and provides IT maintenance services.

Several historical seasonal factors usually affect the sales and profits of the Company. The Staffing Services segment's sales are always lowest in the Company's first fiscal quarter due to the Thanksgiving, Christmas and New Year holidays, as well as certain customer facilities closing for one to two weeks. During the third and fourth quarters of the fiscal year, this segment benefits from a reduction of payroll taxes when the annual tax contributions for higher salaried employees have been met, and customers increase the use of the Company's administrative and industrial labor during the summer vacation period. In addition, the Telephone Directory segment's DataNational division publishes more directories during the second half of the fiscal year.

Numerous non-seasonal factors impacted sales and profits in the current fiscal year. In fiscal 2006, the Company's sales and operating profits were the highest in its history, with the Staffing Services and Computer Systems segments reporting record annual sales and the Staffing Services and Telephone Directory segments reporting record annual operating profits.

In fiscal 2006, the sales of the Staffing Services segment, in addition to the factors noted above, were positively impacted by a continued increase in customer use of contingent staff supplied by the segment's Technical Placement division, and, to a lesser extent, the Administrative and Industrial division. Operating profits for the year were higher than in fiscal 2005 due to the sales increase including higher direct placement business, a reduction in overhead costs as a percentage of sales and lower workers' compensation and payroll tax costs. The most significant aspect of the reduction in overhead costs as a percentage of sales was a reduction of approximately \$4.2 million in general liability insurance costs as a result of retrospective adjustments related to the segment's positive claims experience. The reduction in workers' compensation costs for fiscal 2006, which have decreased by approximately \$9.1 million from the prior fiscal year, are due to the Company working closely with customers to better manage workers' compensation costs, and to the improved regulatory environment within several states. The Company is anticipating a comparable level of workers' compensation costs to continue through at least fiscal 2007.

In 2006, the sales of the Telecommunications Services segment decreased from the prior year, but due to improved gross margins and reductions in overhead costs, the operating losses of the segment decreased from the prior year. The most significant aspect of the increase in gross margins was a reduction in workers' compensation costs for fiscal 2006, which have decreased by approximately \$1.6 million from the prior fiscal year. The Company is anticipating a comparable level of workers' compensation costs to continue through at least fiscal 2007. As noted in last year's financial statements, this segment restructured its operations in the fourth quarter of fiscal 2005, and now operates in two divisions, Construction and Engineering, and Network Enterprise Solutions.

In 2006, the operating profit of the Computer Systems segment was lower than in the prior year primarily due to decreased gross margins and increased overhead costs necessary to support its increase in sales and the amortization related to its increased intangible assets.

The Company has, and will continue to focus on aggressively increasing its market share, while attempting to maintain margins and minimize overhead increases in order to increase profits.

The Company continues its effort to streamline its processes to manage the business and protect its assets through the continued deployment of its Six Sigma initiatives, upgrading its financial reporting systems, and its compliance with the Sarbanes-Oxley Act.

## **RESULTS OF OPERATIONS**

The information that appears below relates to prior periods. The results of operations for those periods are not necessarily indicative of the results which may be expected for any subsequent period. The following discussion should be read in conjunction with the Operating Segment Data in Item 1 of this Report and the Consolidated Financial Statements and Notes thereto which appear in Item 8 of this Report.

### **RESULTS OF OPERATIONS—SUMMARY**

In fiscal 2006, consolidated net sales increased by \$160.8 million, or 7%, to \$2.3 billion, from fiscal 2005. The increase in fiscal 2006 net sales resulted from increases in Staffing Services of \$170.5 million and Computer Systems of \$14.8 million, partially offset by decreases in Telecommunications Services of \$20.1 million and Telephone Directory of \$2.9 million.

The net income for fiscal 2006 was \$30.7 million compared to \$17.0 million in the prior fiscal year.

The Company's fiscal 2006 income from continuing operations before income taxes was \$50.5 million compared to \$29.3 million in fiscal 2005. The Company's operating segments reported an operating profit of \$101.9 million in fiscal 2006, an increase of \$22.5 million, or 28%, from the prior year. The change in operating profit was due to the increased operating profits of the Staffing Services segment of \$27.6 million, and the Telephone Directory segment of \$0.9 million, a decreased operating loss in the Telecommunications Services segment of \$1.3 million, partially offset by a reduction in the operating profit of in the Computer Systems segment of \$7.4 million.

General corporate expenses increased by \$4.5 million, or 12%, due to costs incurred relating to compliance with the Sarbanes-Oxley Act, and a one-time accrual of \$1.2 million related to death benefits for two senior corporate officers.

## RESULTS OF OPERATIONS—BY SEGMENT

### STAFFING SERVICES

	Year Ended					
	October 29, 2006		October 30, 2005		Favorable (Unfavorable)	Favorable (Unfavorable)
Staffing Services	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Staffing Sales (Gross)	\$1,915.7		\$1,765.8		\$149.9	8.5%
Managed Service Sales (Gross)	\$1,109.3		\$1,157.2		\$ (47.9)	(4.1)%
Sales (Net)*	\$1,972.3		\$1,801.8		\$170.5	9.5%
Gross Profit	\$ 313.1	15.9%	\$ 276.3	15.3%	\$ 36.8	13.3%
Overhead	\$ 254.3	12.9%	\$ 245.1	13.6%	\$ (9.2)	(3.8)%
Operating Profit	\$ 58.8	3.0%	\$ 31.2	1.7%	\$ 27.6	88.5%

\*Sales (Net) only includes the gross margin on managed service sales.

The sales increase of the Staffing Services segment in the fiscal 2006 from the prior year was due to increased staffing business in both the Technical Placement and the Administrative and Industrial divisions, despite a sales decrease in the VMC Consulting business of the Technical Placement division.

The increase in the operating profit of the segment in fiscal 2006 was due to increased profits in both the Technical Placement and Administrative and Industrial divisions, partially offset by a decrease in the VMC Consulting operation within the Technical Placement division.

	Year Ended					
	October 29, 2006		October 30, 2005		Favorable (Unfavorable)	Favorable (Unfavorable)
Technical Placement Division	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Sales (Gross)	\$2,306.6		\$2,226.5		\$ 80.1	3.6%
Sales (Net)	\$1,283.1		\$1,129.1		\$ 154.0	13.6%
Gross Profit	\$ 207.5	16.2%	\$ 188.8	16.7%	\$ 18.7	9.9%
Overhead	\$ 158.0	12.3%	\$ 152.3	13.5%	\$ (5.7)	(3.7)%
Operating Profit	\$ 49.5	3.9%	\$ 36.5	3.2%	\$ 13.0	35.8%

The Technical Placement division's increase in net sales in fiscal 2006 from the prior year was due to a \$138.9 million, or 14.2%, sales increase in traditional alternative staffing, an \$18.7 million, or 56.9% increase in net managed service associate vendor sales, partially offset by a \$3.6 million, or 3.1%, decrease in VMC Consulting project management and consulting sales. The increase in the operating profit was the result of the increase in sales and the decrease in overhead as a percentage of net sales, partially offset by the decrease in gross margin percentage. The decrease in gross margin percentage was due to reduced markups within VMC Consulting, along with an increase in the workers' compensation costs of \$1.4 million resulting from negative claims experience within the division, partially offset by increased higher margin direct placement sales. The most significant factor in the reduction in overhead as a percentage of sales was a reduction of \$2.6 million in general liability insurance costs within the division as a result of the division's positive claims experience.

Administrative & Industrial Division	Year Ended					
	October 29, 2006			October 30, 2005		
	Dollars	% of Net Sales	Dollars	% of Net Sales	Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	<i>(Dollars in Millions)</i>					
Sales (Gross)	\$718.4		\$696.5		\$21.9	3.1%
Sales (Net)	\$689.2		\$672.7		\$16.5	2.5%
Gross Profit	\$105.6	15.3%	\$ 87.5	13.0%	\$18.1	20.7%
Overhead	\$ 96.3	14.0%	\$ 92.8	13.8%	\$ (3.5)	(3.8)%
Operating Profit (Loss)	\$ 9.3	1.3%	\$ (5.3)	(0.8)%	\$14.6	274.9%

The Administrative and Industrial division's increase in gross sales in fiscal 2006 resulted from revenue from both new accounts and increased business from existing accounts. The improved operating results were the result of the sales increase, the increased gross margin percentage, partially offset by the slight increase in overhead as a percentage of sales. The increase in gross margin percentage was primarily due to a \$10.4 million reduction in workers' compensation costs resulting from improvements in claims experience and the regulatory environment within several states, together with higher margin direct placement sales and decreases in payroll taxes. The slight increase in overhead percentage for the year was moderated by a reduction of \$1.6 million in general liability insurance costs due to the division's positive claims experience.

Although the markets for the segment's services include a broad range of industries throughout the United States, Europe and Asia, general economic difficulties in specific geographic areas or industrial sectors have in the past and could in the future affect the profitability of the segment. Much of the segment's business is obtained through submission of competitive proposals for staffing services and other contracts which are frequently re-bid after expiration. Many of this segment's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the segment is not in default under the contract, and generally do not provide for a minimum amount of work to be awarded to the segment. While the Company has historically secured new contracts and believes it can secure renewals and/or extensions of most of these contracts, some of which are material to this segment, and obtain new business, there can be no assurance that contracts will be renewed or extended, or that additional or replacement contracts will be awarded to the Company on satisfactory terms.

## TELEPHONE DIRECTORY

Telephone Directory	Year Ended					
	October 29, 2006			October 30, 2005		
	Dollars	% of Net Sales	Dollars	% of Net Sales	Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	<i>(Dollars in Millions)</i>					
Sales (Net)	\$79.4		\$82.3		\$(2.9)	(3.6)%
Gross Profit	\$41.3	52.1%	\$42.5	51.6%	\$(1.2)	(2.6)%
Overhead	\$25.5	32.2%	\$27.6	33.5%	\$ 2.1	7.3%
Operating Profit	\$15.8	19.9%	\$14.9	18.1%	\$ 0.9	6.3%

The components of the Telephone Directory segment's slight sales decrease for fiscal 2006 from the prior year was a decrease of \$1.5 million in the printing and telephone directory publishing operation in Uruguay, a decrease of \$1.5 million in telephone production and other sales, partially offset by an increase in the DataNational community telephone directory publishing sales of \$0.1 million. The sales variance in the telephone production operations and others were predominantly due to the sale of the ViewTech division in the third quarter of fiscal 2005. The sales decrease in Uruguay was comprised of a decrease of \$3.3 million in publishing sales, partially offset by an increase of \$1.8 million in printing sales. The sales variances in telephone production publishing at DataNational and Uruguay were due to the timing of the delivery of their directories. The increase in the segment's operating profit from fiscal 2005 was the result of the decrease in overhead costs and the increase in the gross margin percentage, partially offset by the decrease in sales. The decrease in overhead costs was primarily due to the sale of the ViewTech division.

Other than the DataNational division, which accounted for 68% of the segment's fiscal 2006 sales, the segment's business is obtained through submission of competitive proposals for production and other contracts. These short- and long-term contracts are re-bid after expiration. Many of this segment's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the segment is not in default under the contract and generally do not provide for a minimum amount of work to be awarded to the segment. While the Company has historically secured new contracts and believes it can secure renewals and/or extensions of most of these contracts, some of which are material to this segment, and obtain new business, there can be no assurance that contracts will be renewed or extended, or that additional or replacement contracts will be awarded to the Company on satisfactory terms. In addition, this segment's sales and profitability are highly dependent on advertising revenue from DataNational's directories, which could be affected by general economic conditions.

## TELECOMMUNICATIONS SERVICES

	Year Ended					
	October 29, 2006		October 30, 2005		Favorable (Unfavorable)	Favorable (Unfavorable)
Telecommunications	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Sales (Net)	\$118.9		\$139.0		\$(20.1)	(14.5)%
Gross Profit	\$ 25.3	21.3%	\$ 25.0	18.0%	\$ 0.3	1.2%
Overhead	\$ 26.5	22.3%	\$ 27.4	19.7%	\$ 0.9	3.5%
Operating Loss	\$ (1.2)	(1.0)%	\$ (2.4)	(1.7)%	\$ 1.2	51.9%

The Telecommunications Services segment's sales decrease from the prior fiscal year was due to decreases of \$16.6 million, or 19%, in the Construction and Engineering division, and \$3.5 million, or 7% in the Network Enterprise Solutions division. The sales decrease in the Construction and Engineering division in fiscal 2006 was largely due to the customer acceptance and the recognition in fiscal 2005 of a large construction job accounted for using the completed-contract method. The sales decrease in the Network Enterprise Solutions division was primarily due to the loss of a few customers resulting from consolidations within the industry. The significant improvement in operating results was due to the increase in gross margins, partially offset by the increase in overhead costs as a percentage of sales, along with the sales decrease. The improvement in gross margins was primarily due to a \$1.6 million reduction in workers' compensation costs as a result of positive claims experience and the legislative environment within several states, along with the mix of jobs completed. Despite an emphasis on cost controls, the results of the segment continue to be affected by the decline in capital spending by telephone companies caused by the consolidation within the segment's telecommunications industry wire-line customer base and an increasing shift by consumers to wireless communications and alternatives. This factor has also increased competition for available work, pressuring pricing and gross margins throughout the segment.

A substantial portion of the business in this segment is obtained through the submission of competitive proposals for contracts, which typically expire within one to three years and are re-bid. Many of this segment's long-term contracts contain cancellation provisions under which the customer can cancel the contract, even if the segment is not in default under the contract and generally do not provide for a minimum amount of work to be awarded to the segment. While the Company believes it can secure renewals and/or extensions of most of these contracts, some of which are material to this segment, and obtain new business, there can be no assurances that contracts will be renewed or extended or that additional or replacement contracts will be awarded to the Company on satisfactory terms.

## COMPUTER SYSTEMS

	Year Ended					
	October 29, 2006		October 30, 2005		Favorable (Unfavorable)	Favorable (Unfavorable)
Computer Systems	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Sales (Net)	\$187.9		\$173.1		\$ 14.8	8.6%
Gross Profit	\$ 97.2	51.7%	\$ 91.8	53.0%	\$ 5.4	5.9%
Overhead	\$ 68.8	36.6%	\$ 56.0	32.4%	\$(12.8)	(22.7)%
Operating Profit	\$ 28.4	15.1%	\$ 35.8	20.7%	\$ (7.4)	(20.5)%



The Computer Systems segment's sales increase in fiscal 2006 over the prior year was primarily due to increases in the Maintech division's IT maintenance sales of \$9.4 million, or 21%, \$15.5 million of new business as a result of its acquisition of Varetis Solutions in December 2005, partially offset by decreases in the segment's database access transaction fee revenue, including ASP directory assistance, of \$5.8 million, or 9%, and product and other revenue recognized of \$4.3 million, or 7%. The decrease in the transaction fee revenue was a result of a decreased number of transactions, partially offset by certain transaction price increases. The decrease in operating profit from the prior year was the result of the decreased gross margins, the increase in overhead costs necessary to support its increase in sales, and the amortization of intangible assets from acquisitions, partially offset by the sales increase.

During the first quarter of fiscal 2006, Volt Delta, the principal business unit of the Computer Systems segment, purchased from Nortel Networks its 24% minority interest in Volt Delta for \$62.0 million. Nortel Networks had originally purchased its 24% interest in August 2004, and under the terms of the original purchase agreement, each party had a one year option to cause Nortel Networks to sell and Volt Delta to buy the minority interest for an amount ranging from \$25 million to \$70 million. The Company purchased Nortel's minority interest prior to this contract provision becoming effective. During the first quarter, Volt Delta also purchased Varetis Solutions GmbH from varetis AG for \$24.8 million. The acquisition provides Volt Delta with the resources to focus on the evolving global market for directory information systems and services. Varetis Solutions adds technology in the area of wireless and wireline database management, directory assistance/inquiry automation, and wireless handset information delivery to Volt Delta's significant technology portfolio.

This segment's results are highly dependent on the volume of calls to the segment's customers that are processed by the segment under existing contracts with telephone companies, the segment's ability to continue to secure comprehensive telephone listings from others, its ability to obtain additional customers for these services and its continued ability to sell products and services to new and existing customers.

## RESULTS OF OPERATIONS—OTHER

	Year Ended				Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	October 29, 2006	October 30, 2005	Dollars	% of Net Sales		
Other	Dollars	% of Net Sales	Dollars	% of Net Sales		
			<i>(Dollars in Millions)</i>			
Selling & Administrative	\$97.2	4.2%	\$92.9	4.3%	\$(4.3)	(4.7)%
Depreciation & Amortization	\$34.8	1.5%	\$29.6	1.4%	\$(5.2)	(17.7)%
Interest Income	\$ 3.2	0.1%	\$ 2.6	0.1%	\$ 0.6	20.3%
Other Expense	\$(7.8)	(0.3)%	\$(4.9)	(0.2)%	\$(2.9)	(60.8)%
Foreign Exchange Loss	\$(0.5)	—	\$(0.3)	—	\$(0.2)	(98.0)%
Interest Expense	\$(1.8)	(0.1)%	\$(1.8)	(0.1)%	\$ —	—

Other items, discussed on a consolidated basis, affecting the results of operations for the fiscal years were:

The increase in selling and administrative expenses in fiscal 2006 from the prior year was a result of increased salaries, professional fees and a one-time accrual of \$1.2 million for death benefits related to two senior corporate executives.

The increase in depreciation and amortization for fiscal 2006 from the prior year was attributable to increases in fixed assets, primarily in the Computer Systems and Staffing Services segments, as well as increased amortization of intangibles in the Computer Systems segment due to fiscal 2006 acquisitions.

Interest income increased due to higher interest rates together with additional funds available for investment.

The increase in other expense was primarily due to an increase in the amount of accounts receivable sold under the Company's Securitization Program and an increased average cost of funds rate.

The Company's effective tax rate on its financial reporting pre-tax income from continuing operations was 38.6% in fiscal 2006 compared to 33.7% in fiscal 2005. The increased effective tax rate in fiscal 2006 was due to lower general business credits.

## Fiscal 2005 Compared to Fiscal 2004

### RESULTS OF OPERATIONS—SUMMARY

In fiscal 2005, consolidated net sales increased by \$252.8 million, or 13%, to \$2.2 billion, from fiscal 2004. The increase in fiscal 2005 net sales resulted from increases in Staffing Services of \$189.7 million, Computer Systems of \$53.1 million, Telephone Directory of \$10.1 million, and Telecommunications Services of \$3.6 million.

The net income for fiscal 2005 was \$17.0 million compared to \$33.7 million in the prior fiscal year. The consolidated results for fiscal 2004 included income from discontinued operations of \$9.5 million (net of taxes of \$4.6 million) from the sale of real estate previously leased to the Company's former 59% owned subsidiary, Autologic International, Inc.

The Company's fiscal 2005 income from continuing operations before income taxes was \$29.3 million compared to \$39.7 million in fiscal 2004. The Company's operating segments reported an operating profit of \$79.4 million in fiscal 2005, an increase of \$4.6 million, or 6%, from the prior year. The change in operating profit was due to the increased operating profits of the Telephone Directory segment of \$4.8 million and the Computer Systems segment of \$5.0 million, the reduced operating loss of the Telecommunications segment of \$0.4 million, partially offset by a reduction in the operating profit of the Staffing Services segment of \$5.5 million.

General corporate expenses increased by \$8.0 million due to costs incurred relating to compliance with the Sarbanes-Oxley Act and to meet the disaster recovery requirements of redundancy and business continuity for corporate systems and communication networks, as well as salary and professional fee increases.

### RESULTS OF OPERATIONS—BY SEGMENT

#### STAFFING SERVICES

	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	Dollars	% of Net Sales	Dollars	% of Net Sales		
Staffing Services						
	<i>(Dollars in Millions)</i>					
Staffing Sales (Gross)	\$1,765.8		\$1,584.1		\$181.7	11.5%
Managed Service Sales (Gross)	\$1,157.2		\$1,148.1		\$ 9.1	0.8%
Sales (Net)*	\$1,801.8		\$1,612.1		\$189.7	11.8%
Gross Profit	\$ 276.3	15.3%	\$ 256.4	15.9%	\$ 19.9	7.7%
Overhead	\$ 245.1	13.6%	\$ 219.7	13.6%	\$(25.4)	(11.5)%
Operating Profit	\$ 31.2	1.7%	\$ 36.7	2.3%	\$( 5.5)	(15.0)%

\*Sales (Net) only includes the gross margin on managed service sales.

The sales increase of the Staffing Services segment in the fiscal 2005 from the prior year was due to increased staffing business in both the Technical Placement and the Administrative and Industrial divisions, and the VMC Consulting business of the Technical Placement division.

The decrease in the operating profit of the segment in fiscal 2005 was due to decreased profits in the VMC Consulting operation within the Technical Placement division, increased losses in the Administrative and Industrial division, partially offset by increased operating profits in the other staffing and managed service operations of the Technical Placement division.

	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	Dollars	% of Net Sales	Dollars	% of Net Sales		
Technical Placement Division						
	<i>(Dollars in Millions)</i>					
Sales (Gross)	\$2,226.5		\$2,072.4		\$154.1	7.4%
Sales (Net)	\$1,129.1		\$ 974.9		\$154.2	15.8%
Gross Profit	\$ 188.8	16.7%	\$ 170.3	17.5%	\$ 18.5	10.9%
Overhead	\$ 152.3	13.5%	\$ 130.5	13.4%	\$(21.8)	(16.7)%
Operating Profit	\$ 36.5	3.2%	\$ 39.8	4.1%	\$( 3.3)	(8.4)%

The Technical Placement division's increase in net sales in fiscal 2005 from the prior year was due to a \$135.0 million, or 16%, sales increase in traditional alternative staffing, a \$12.0 million, or 11%, increase in VMC Consulting project management and consulting sales, and a \$7.3 million, or 28%, increase in net managed service associate vendor sales. The decrease in the operating profit was the result of the decrease in gross margin percentage and the increase in overhead as a percentage of net sales, partially offset by the increased sales. The decrease in gross margin percentage was due to higher payroll taxes throughout the division and reduced markups within VMC Consulting. The increase in overhead dollars was principally due to an increase in indirect labor and related payroll costs incurred to sustain the sales growth of the division, including the VMC Consulting business.

	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable)	Favorable (Unfavorable)
Administrative & Industrial Division	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Sales (Gross)	\$696.5		\$659.7		\$36.8	5.6%
Sales (Net)	\$672.7		\$637.2		\$35.5	5.6%
Gross Profit	\$ 87.5	13.0%	\$ 86.1	13.5%	\$ 1.4	1.6%
Overhead	\$ 92.8	13.8%	\$ 89.2	14.0%	\$ (3.6)	(4.0)%
Operating Loss	\$ (5.3)	(0.8)%	\$ (3.1)	(0.5)%	\$ (2.2)	(69.9)%

The Administrative and Industrial division's increase in gross sales in fiscal 2005 resulted from revenue from both new accounts and increased business from existing accounts. The increased operating loss was a result of the decreased gross margin percentage, partially offset by the increased sales and the decrease in overhead as a percentage of sales. The decrease in gross margin percentage was primarily due to higher payroll taxes and the increase in overhead dollars was due to increases in indirect labor.

#### TELEPHONE DIRECTORY

	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable)	Favorable (Unfavorable)
Telephone Directory	Dollars	% of Net Sales	Dollars	% of Net Sales	\$ Change	% Change
	<i>(Dollars in Millions)</i>					
Sales (Net)	\$82.3		\$72.2		\$10.1	14.0%
Gross Profit	\$42.5	51.6%	\$39.4	54.6%	\$ 3.1	7.8%
Overhead	\$27.6	33.5%	\$29.3	40.6%	\$ 1.7	5.9%
Operating Profit	\$14.9	18.1%	\$10.1	14.0%	\$ 4.8	47.3%

The components of the Telephone Directory segment's sales increase for fiscal 2005 from the prior year were increases of \$4.9 million in printing sales in Uruguay, \$3.1 million in publishing sales and \$2.8 million in systems sales, partially offset by a \$0.7 million decrease in other sales. The increase in publishing sales was comprised of a \$2.2 million increase in the sales of the DataNational community telephone directory operation and a \$1.6 million increase in the Uruguayan directory operation due to the timing of the delivery of its directories, partially offset by a \$0.7 million sales reduction related to the elimination of a directory publication sold in fiscal 2004. The decrease in other sales was predominantly due to the sale of the ViewTech division in the third quarter, resulting in a sales reduction in the current year of \$1.3 million. The gain on the sale of the division was \$0.1 million in fiscal 2005. The DataNational and Uruguayan variances in sales were due to the changes in the number of directories printed and delivered. The increase in the segment's operating profit from fiscal 2004 was the result of the sales increase and the decrease in overhead, primarily due to \$1.0 million of expenses incurred in fiscal 2004 in connection with an investigation in Uruguay, partially offset by lower margins recognized on the Uruguayan telephone directories published in the period.

## TELECOMMUNICATIONS SERVICES

Telecommunications	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	Dollars	% of Net Sales	Dollars	% of Net Sales		
<i>(Dollars in Millions)</i>						
Sales (Net)	\$139.0		\$135.4		\$ 3.6	2.7%
Gross Profit	\$ 25.0	18.0%	\$ 31.0	22.9%	\$(6.0)	(19.4)%
Overhead	\$ 27.4	19.7%	\$ 33.8	25.0%	\$ 6.4	19.0%
Operating Loss	\$ (2.4)	(1.7)%	\$ (2.8)	(2.1)%	\$ 0.4	14.4%

The Telecommunications Services segment's sales increase of \$3.6 million, or 3%, in fiscal 2005 from the prior year was due to a \$24.5 million, or 40%, increase in sales for the Construction and Engineering division, partially offset by a sales reduction in the other divisions within the segment of \$20.9 million, or 28%. The decrease in the operating loss was due to the sales increase and a decrease in overhead (which in fiscal 2004 included a previously reported \$1.3 million charge related to a domestic consulting contract for services), partially offset by a gross margin decrease. The sales increase in the Construction and Engineering division in fiscal 2005 resulted from customer acceptance of several large construction jobs accounted for using the completed-contract method. Despite an emphasis on cost controls, the results of the segment continue to be affected by the decline in capital spending by telephone companies caused by the depressed conditions within the segment's telecommunications industry customer base. This factor has also increased competition for available work, pressuring pricing and gross margins throughout the segment. Actions by major long-distance telephone companies to reduce marketing of local residential service have negatively impacted sales and continue to impact margins of the segment.

As a result of losses in its Telecommunications Services segment, in August 2005, the Company restructured the Telecommunications Services segment which is expected to result in a reduction of future overhead within the segment of approximately \$3.9 million on an annual basis. The restructuring resulted in the segment reducing its overhead headcount, consolidating two divisions and closing and consolidating several of its leased locations. In accordance with SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities", the Company incurred a charge for employee severance and lease termination costs of \$0.4 million in the fourth quarter of fiscal 2005, which is when the liabilities were incurred.

## COMPUTER SYSTEMS

Computer Systems	Year Ended					
	October 30, 2005		October 31, 2004		Favorable (Unfavorable) \$ Change	Favorable (Unfavorable) % Change
	Dollars	% of Net Sales	Dollars	% of Net Sales		
<i>(Dollars in Millions)</i>						
Sales (Net)	\$173.1		\$120.0		\$ 53.1	44.3%
Gross Profit	\$ 91.8	53.0%	\$ 72.1	60.1%	\$ 19.7	27.4%
Overhead	\$ 56.0	32.4%	\$ 41.2	34.4%	\$(14.8)	(35.6)%
Operating Profit	\$ 35.8	20.7%	\$ 30.9	25.7%	\$ 4.9	16.1%

The Computer Systems segment's sales increase in fiscal 2005 over the prior year was due to improvements in the segment's operator services business, including ASP directory assistance, which reflected a \$31.8 million, or 48%, growth in sales during the period, a sales increase of \$2.9 million, or 36%, in DataServ's data services which are provided to non-telco enterprise customers, a \$5.5 million, or 14%, sales growth in the Maintech division's IT maintenance services, and a \$12.9 million, or 239%, increase in product revenue recognized. The sales for the year included \$31.1 million of the business acquired from Nortel Networks, which represented 18% of the segment's sales for fiscal 2005, as compared to \$8.1 million of sales included in the prior year, representing 7% of the segment's sales. The prior year results included only the fourth quarter results of operation from the acquired business. The growth in operating profit from fiscal 2004 was the result of the increase in sales and the decrease in overhead as a percentage of sales, partially offset by the decrease in gross margin percentage. The lower gross margin percentage in fiscal 2005, as compared to fiscal 2004, was partially due to the favorable settlement of vendor disputes and refunds in fiscal 2004 approximating \$1.2 million, lower margins recognized in fiscal 2005 related to product revenue recognition, and the increase in the Nortel-related business in fiscal 2005, the margins of which are lower than the segment average.



Changes in operating assets and liabilities in fiscal 2006 provided \$14.1 million of cash, net, principally due to increases in the level in accounts payable of \$11.0 million, proceeds from the Securitization Program of \$10.0 million, decreases in the level of accounts receivable of \$6.3 million and inventory of \$5.0 million and an increase in income tax liability of \$2.5 million partially offset by increases in prepaid insurance and other assets of \$16.9 million and decreases in the level of deferred income and other liabilities of \$3.4 million. Changes in operating assets and liabilities in fiscal 2005 used \$9.4 million of cash, net, principally due to increases in the level of accounts receivable of \$24.1 million, prepaid expenses and other assets of \$5.1 million and inventories of \$1.1 million, decreases in the level of deferred income and other liabilities of \$5.2 million, income tax liability of \$2.5 million, and accounts payable of \$1.5 million, partially offset by proceeds from the Securitization Program of \$30.0 million. In fiscal 2004, changes in operating assets and liabilities used \$45.8 million of cash, net, principally due to an increase in the level of accounts receivable of \$101.7 million, partially offset by increases in accrued expenses of \$24.7 million, accounts payable of \$12.3 million, and deferred income and other liabilities of \$6.1 million, and decreases in the level of inventories of \$6.7 million, recoverable income taxes of \$2.8 million and prepaid expenses and other assets of \$2.6 million.

Cash used in investing activities in fiscal 2006 was \$104.7 million, principally due to acquisitions of \$83.5 million and purchases of property, plant and equipment totaling \$22.4 million. Cash used in investing activities in fiscal 2005 was \$26.4 million, principally due to purchases of property, plant and equipment totaling \$28.5 million, partially offset by proceeds from the sale of other assets of \$1.9 million. In fiscal 2004, the cash used in investing activities was \$10.1 million, principally due to purchases of property, plant and equipment totaling \$30.7 million and acquisitions of businesses of \$1.9 million, partially offset by proceeds from the sale of real estate and other assets of \$22.4 million.

The cash provided by financing activities in fiscal 2006 of \$0.9 million, primarily resulted from employee exercises of stock options of \$5.3 million offset by \$2.4 million for repayment of long-term debt and a \$2.2 million decrease in bank loans. In fiscal 2005, the cash used in financing activities was \$0.6 million, primarily resulting from a \$1.4 million decrease in bank loans, partially offset by \$1.2 million from employee exercises of stock options. In 2004, the cash provided by financing activities of \$4.6 million, primarily resulted from a \$3.6 million increase in bank loans and \$1.4 million from employee exercises of stock options.

#### Off-Balance Sheet Arrangements

The Company has no off-balance sheet financing arrangements as that term is used in Item 303(a)4 of Regulation S-K.

#### Commitments

The Company has no material capital commitments. The following table summarizes the Company's contractual cash obligations and other commercial commitments at October 29, 2006:

#### Contractual Cash Obligations

	Payments Due by Period				
	Total	Less Than 1 Year	1-3 Years	3-5 Years	After 5 Years
	<i>(In thousands)</i>				
Term Loan	\$13,297	\$ 470	\$ 1,065	\$1,253	\$10,509
Notes Payable to Banks	4,639	4,639	—	—	—
Total Debt <sup>(a)</sup>	17,936	5,109	1,065	1,253	10,509
Accrued Insurance <sup>(b)</sup>	11,240	6,480	4,760	—	—
Deferred Compensation <sup>(c)</sup>	5,538	5,538	—	—	—
Operating Leases <sup>(d)</sup>	52,032	20,421	23,622	7,168	821
<b>Total Contractual Cash Obligations</b>	<b>\$86,746</b>	<b>\$37,548</b>	<b>\$29,447</b>	<b>\$8,421</b>	<b>\$11,330</b>

(a) Debt does not include interest.

(b) Includes \$5.0 million for the Company's Primary Insurance Casualty Program and \$6.2 million for the Company's Medical Insurance Program. See Note A of Notes to Consolidated Financial Statements.

(c) Includes \$4.7 million for the Company's non-qualified deferred compensation and supplemental savings plan and \$0.8 million for the Company's other deferred compensation plan. See Note M to Consolidated Financial Statements.

(d) See Note O of Notes to Consolidated Financial Statements.

## Other Contingent Commitments

	Amount Expected by Commitment Expiration Period		
	Total	Less Than 1 Year	1-3 Years
	<i>(In thousands)</i>		
Lines of Credit, available	\$ 4,024	\$4,024	\$ —
Revolving Credit Facility, available	40,000	—	40,000
Securitization Program, available	90,000	—	90,000
Standby Letters of Credit, outstanding	542	542	—
<b>Total Commercial Commitments</b>	<b>\$134,566</b>	<b>\$4,566</b>	<b>\$130,000</b>

## Securitization Program

The Company has an accounts receivable securitization program ("Securitization Program"), which was amended effective January 31, 2006 to increase the level from \$150.0 million to \$200.0 million and amended effective August 31, 2006 to extend the maturity date to April 2009. Under the Securitization Program, receivables related to the United States operations of the staffing solutions business of the Company and its subsidiaries are sold from time-to-time by the Company to Volt Funding Corp., a wholly-owned special purpose subsidiary of the Company ("Volt Funding"). Volt Funding, in turn, sells to Three Rivers Funding Corporation ("TRFCO"), an asset backed commercial paper conduit sponsored by Mellon Bank, N.A., an undivided percentage ownership interest in the pool of receivables Volt Funding acquires from the Company (subject to a maximum purchase by TRFCO in the aggregate of \$200.0 million). The Company retains the servicing responsibility for the accounts receivable. At October 29, 2006, TRFCO had purchased from Volt Funding a participation interest of \$110.0 million out of a pool of approximately \$275.2 million of receivables.

The Securitization Program is not an off-balance sheet arrangement as Volt Funding is a 100%-owned consolidated subsidiary of the Company, with accounts receivable only reduced to reflect the fair value of receivables actually sold. The Company entered into this arrangement as it provided a low-cost alternative to other forms of financing.

The Securitization Program is designed to enable the sale of receivables by the Company to Volt Funding to constitute true sales of those receivables. As a result, the receivables are available to satisfy Volt Funding's own obligations to its own creditors before being available, through the Company's residual equity interest in Volt Funding, to satisfy the Company's creditors (subject also, as described above, to the security interest that the Company granted in the common stock of Volt Funding in favor of the lenders under the Company's Credit Facility). TRFCO has no recourse to the Company beyond its interest in the pool of receivables owned by Volt Funding.

In the event of termination of the Securitization Program, new purchases of a participation interest in receivables by TRFCO would cease and collections reflecting TRFCO's interest would revert to it. The Company believes TRFCO's aggregate collection amounts should not exceed the pro rata interests sold. There are no contingent liabilities or commitments associated with the Securitization Program.

The Company accounts for the securitization of accounts receivable in accordance with SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." At the time a participation interest in the receivables is sold, the receivable representing that interest is removed from the consolidated balance sheet (no debt is recorded) and the proceeds from the sale are reflected as cash provided by operating activities. Losses and expenses associated with the transactions, primarily related to discounts incurred by TRFCO on the issuance of its commercial paper, are charged to the consolidated statement of operations.

The Securitization Program is subject to termination at TRFCO's option, under certain circumstances, including, among other things, the default rate, as defined, on receivables exceeding a specified threshold, the rate of collections on receivables failing to meet a specified threshold, the Company failing to maintain a long-term debt rating of "B" or better or the equivalent thereof from a nationally recognized rating organization or a default occurring and continuing on indebtedness for borrowed money of at least \$5.0 million. At October 29, 2006, the Company was in compliance with all requirements of its Securitization Program.

## Credit Lines

In the first quarter of fiscal 2006, the Company's \$40.0 million secured, syndicated revolving credit agreement ("Credit Agreement") was amended to (i) permit the consummation of the acquisition by the Company of Varetis Solutions GmbH ("Varetis Solutions") and the twenty-four percent interest in Volt Delta Resources LLC ("Volt Delta") owned by Nortel Networks Inc. ("Nortel Networks"), (ii) modify certain of the financial covenants contained in the Credit Agreement and (iii) increase the amount of financing permitted under the securitization program. The Credit Agreement expires in April 2008.

The Credit Agreement established a secured credit facility ("Credit Facility") in favor of the Company and designated subsidiaries, of which up to \$15.0 million may be used for letters of credit. Borrowings by subsidiaries are limited to \$25.0 million in the aggregate. The administrative agent for the Credit Facility is JPMorgan Chase Bank. The other banks participating in the Credit Facility are Mellon Bank, N.A., Wells Fargo Bank, N.A., Lloyds TSB Bank PLC and Bank of America, N.A.

Borrowings under the Credit Facility are to bear interest at various rate options selected by the Company at the time of each borrowing. Certain rate options, together with a facility fee, are based on a leverage ratio, as defined. Additionally, interest and the facility fees can be increased or decreased upon a change in the Company's long-term debt rating provided by a nationally recognized rating agency. As amended, in lieu of the previous borrowing base formulation, the Credit Agreement now requires the maintenance of specified accounts receivable collateral in excess of any outstanding borrowings. Based upon the Company's leverage ratio and debt rating at October 29, 2006, if a three-month U.S. Dollar LIBO rate were the interest rate option selected by the Company, borrowings would have borne interest at the rate of 6.5% per annum, including a facility fee of 0.25% per annum.

The Credit Agreement provides for the maintenance of various financial ratios and covenants, including, among other things, a requirement that the Company maintain a consolidated tangible net worth, as defined; a limitation on cash dividends, capital stock purchases and redemptions by the Company in any one fiscal year to 50% of consolidated net income, as defined, for the prior fiscal year; and a requirement that the Company maintain a ratio of EBIT, as defined, to interest expense, as defined, of 1.25 to 1.0 for the twelve months ending as of the last day of each fiscal quarter. The Credit Agreement also imposes limitations on, among other things, the incurrence of additional indebtedness, the incurrence of additional liens, sales of assets, the level of annual capital expenditures, and the amount of investments, including business acquisitions and investments in joint ventures, and loans that may be made by the Company and its subsidiaries. At October 29, 2006, the Company was in compliance with all covenants in the Credit Agreement.

The Company is liable on all loans made to it and all letters of credit issued at its request, and is jointly and severally liable as to loans made to subsidiary borrowers. However, unless also a guarantor of loans, a subsidiary borrower is not liable with respect to loans made to the Company or letters of credit issued at the request of the Company, or with regard to loans made to any other subsidiary borrower. Five subsidiaries of the Company are guarantors of all loans made to the Company or to subsidiary borrowers under the Credit Facility. At October 29, 2006, four of those guarantors have pledged approximately \$56.6 million of accounts receivable, other than those in the Securitization Program, as collateral for the guarantee obligations. Under certain circumstances, other subsidiaries of the Company also may be required to become guarantors under the Credit Facility.

At October 29, 2006, the Company had credit lines with domestic and foreign banks which provided for borrowings and letters of credit up to an aggregate of \$48.7 million, including \$40.0 million under the Credit Agreement and the Company had total outstanding foreign currency bank borrowings of \$4.6 million, none of which were under the Credit Agreement. These bank borrowings provide a hedge against devaluation in foreign currency denominated assets.

In December 2005, the Credit Agreement was amended to consent to the consummation of the acquisition by the Company of the twenty-four (24)% percent interest in Volt Delta owned by Nortel Networks and to modify certain of the financial covenants contained in the Credit Agreement and increase the amount of financing permitted under the Securitization Program.

Effective December 19, 2006, the Company's wholly owned subsidiary, Volt Delta Resources ("Delta") entered into a stand-alone three-year \$70.0 million secured, syndicated, revolving credit agreement ("Delta Credit Facility") with Wells Fargo, N.A. as the administrative agent and arranger, and as a lender thereunder. Wells Fargo and the other three lenders under the Delta Credit Facility, Lloyd TSB Bank Plc, Bank of America, N.A. and JPMorgan Chase also participate in the Company's \$40.0 million revolving credit facility. Neither the Company nor Delta guarantee each other's facility but certain subsidiaries of both are guarantors of their respective parent companies. Under the Delta Credit Facility, Delta is required to pay down approximately \$38.0 million in intercompany debt owed to the Company within 30 days of closing.

As of January 1, 2007, the Company currently had no outstanding debt under its own revolving facility but has \$100.0 million currently financed under its \$200.0 million securitization program.

### **Summary**

The Company believes that its current financial position, working capital, future cash flows from operations, credit lines and accounts receivable Securitization Program will be sufficient to fund its presently contemplated operations and satisfy its obligations through, at least, the next twelve months.

### **New Accounting Pronouncements and New Laws to Be Effective in Fiscal 2007**

In May 2005, the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections—a replacement of APB Opinion No. 20 and FASB Statement No. 3." This Statement establishes, unless impracticable, retrospective application as the required method for reporting a change in accounting principle in the absence of explicit transition requirements specific to the newly adopted accounting principle. The provisions of this Statement are effective for accounting changes and corrections of errors made in fiscal years beginning after December



15, 2005. Early adoption is permitted for accounting changes and corrections of errors made in fiscal years beginning after the date this Statement was issued. The Company does not believe that the adoption of this Statement in fiscal 2007 will have a material impact on the Company's consolidated financial position or results of operations.

In February 2006, the FASB issued SFAS No. 155, "Accounting for Certain Hybrid Financial Instruments—an amendment of FASB Statements No. 133 and 140." This Statement, among other things, allows a preparer to elect fair value measurement of instruments in cases in which a derivative would otherwise have to be bifurcated. The provisions of this Statement are effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. Early adoption is permitted for instruments that an entity holds at the date of adoption on an instrument-by-instrument basis. The Company does not believe that the adoption of this Statement in fiscal 2007 will have a material impact on the Company's consolidated financial position or results of operations.

In March 2006, the FASB issued SFAS No. 156, "Accounting for Servicing of Financial Assets—an amendment of FASB Statement No. 140." This Statement amends SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," with respect to the accounting for separately recognized servicing assets and servicing liabilities. The provisions of this Statement are effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. Early adoption is permitted for instruments that an entity holds at the date of adoption on an instrument-by-instrument basis. The Company does not believe that the adoption of this Statement in fiscal 2007 will have a material impact on the Company's consolidated financial position or results of operations.

In July 2006, the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109" ("FIN 48") which prescribes a recognition threshold and measurement attribute, as well as criteria for subsequently recognizing, derecognizing and measuring uncertain tax positions for financial statement purposes. FIN 48 also requires expanded disclosure with respect to the uncertainty in income taxes assets and liabilities. FIN 48 is effective for fiscal years beginning after December 15, 2006 and is required to be recognized as a change in accounting principle through a cumulative-effect adjustment to retained earnings as of the beginning of the year of adoption. The Company is currently evaluating the impact of adopting the provisions of FIN 48 in fiscal 2008.

#### **Related Party Transactions**

During fiscal 2006, 2005 and 2004, the Company paid or accrued \$0.9 million, \$0.8 million and \$1.9 million, respectively, to the law firms of which Lloyd Frank, a director of the Company, is or was of counsel, for services rendered to the Company and expenses reimbursed.

In October 2006, the Company purchased 200,000 shares of common stock from the Estate of William Shaw at a price of \$39.75 per share, for a total of \$7,950,000. The Company intends to use these shares to fund awards under the Volt Information Sciences, Inc. 2006 Incentive Stock Plan. The shares were purchased at a price below the price at which the Company's common stock was then being traded on the New York Stock Exchange (the low trade for the day was \$39.94 and the high trade was \$40.85). The decision to make the purchase was made by senior management of the Company. The funds were transferred in November 2007.

In fiscal 2006, the Company advanced \$162,400 directly to the attorneys for Mr. Thomas Daley, an executive officer of the Company (\$95,800 of which had previously been reported in the Company's proxy statement for its 2006 annual meeting). In 2006, the Company also paid \$336,100 for legal fees of the independent counsel to the Audit committee of the Company (\$260,000 of which had previously been reported in the Company's proxy statement for its 2006 annual meeting).

From time-to-time the Company has employed, and will continue to employ, relatives of executive officers, as well as relatives of other full time employees for amounts less than specified in Item 404 of Regulation S-K. The Company believes that it has always employed, and will continue to employ, those individuals on the same terms that it employs unrelated individuals.

#### **ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risk is the potential economic loss that may result from adverse changes in the fair value of financial instruments. The Company's earnings, cash flows and financial position are exposed to market risks relating to fluctuations in interest rates and foreign currency exchange rates. The Company has cash and cash equivalents on which interest income is earned at variable rates. The Company also has credit lines with various domestic and foreign banks, which provide for borrowings and letters of credit, as well as a \$200 million accounts receivable securitization program to provide the Company with additional liquidity to meet its short-term financing needs.

The interest rates on these borrowings and financing are variable and, therefore, interest and other expense and interest income are affected by the general level of U.S. and foreign interest rates. Based upon the current levels of cash invested, notes payable to banks and utilization of the securitization program, on a short-term basis, as noted below in the tables, a hypothetical 100-basis-point (1%) increase or decrease in interest rates would increase or decrease its annual net interest expense and securitization costs by \$0.5 million, respectively.

The Company has a term loan, as noted in the table below, which consists of borrowings at fixed interest rates, and the Company's interest expense related to these borrowings is not affected by changes in interest rates in the near term. The fair value of the fixed rate term loan was approximately \$13.7 million at October 29, 2006. This fair value was calculated by applying the appropriate fiscal year-end interest rate to the Company's present stream of loan payments.

The Company holds short-term investments in mutual funds for the Company's deferred compensation plan. At October 29, 2006, the total market value of these investments was \$4.7 million, all of which are being held for the benefit of participants in a non-qualified deferred compensation plan with no risk to the Company.

The Company has a number of overseas subsidiaries and is, therefore, subject to exposure from the risk of currency fluctuations as the value of foreign currencies fluctuates against the dollar, which may impact reported earnings. As of October 29, 2006, the total of the Company's net investment in foreign operations was \$5.8 million. The Company attempts to reduce these risks by utilizing foreign currency option and exchange contracts, as well as borrowing in foreign currencies, to hedge the adverse impact on foreign currency net assets when the dollar strengthens against the related foreign currency. As of October 29, 2006, the total of the Company's foreign exchange contracts was \$1.3 million, leaving a balance of net foreign exposure of \$4.5 million. The amount of risk and the use of foreign exchange instruments described above are not material to the Company's financial position or results of operations and the Company does not use these instruments for trading or other speculative purposes. Based upon the current levels of net foreign assets, a hypothetical weakening of the U.S. dollar against these currencies at October 29, 2006 by 10% would result in a pretax gain of \$0.6 million related to these positions. Similarly, a hypothetical strengthening of the U.S. dollar against these currencies at October 29, 2006 by 10% would result in a pretax loss of \$0.5 million related to these positions.

The tables below provide information about the Company's financial instruments that are sensitive to either interest rates or exchange rates at October 29, 2006. For cash and debt obligations, the table presents principal cash flows and related weighted average interest rates by expected maturity dates. For foreign exchange agreements, the table presents the currencies, notional amounts and weighted average exchange rates by contractual maturity dates. The information is presented in U.S. dollar equivalents, which is the Company's reporting currency.

### Interest Rate Market Risk

	Payments Due by Period as of October 29, 2006				
	Total	Less Than 1 Year	1-3 Years	3-5 Years	After 5 Years
<i>(Dollars in thousands of U.S. \$)</i>					
<b>Cash and Cash Equivalents and Restricted Cash</b>					
Money Market and Cash Accounts	\$ 69,194	\$ 69,194			
Weighted Average Interest Rate	5.14%	5.14%			
<b>Total Cash, Restricted Cash and Cash Equivalents</b>	<b>\$ 69,194</b>	<b>\$ 69,194</b>			
<b>Securitization Program</b>					
Accounts Receivable Securitization	\$110,000	\$110,000			
Finance Rate	5.30%	5.30%			
<b>Securitization Program</b>	<b>\$110,000</b>	<b>\$110,000</b>			
<b>Debt</b>					
Term Loan	\$ 13,297	\$ 470	\$1,065	\$1,253	\$10,509
Interest Rate	8.2%	8.2%	8.2%	8.2%	8.2%
Notes Payable to Banks	4,639	4,639	—	—	—
Weighted Average Interest Rate	5.54%	5.54%	—	—	—
<b>Total Debt</b>	<b>\$ 17,936</b>	<b>\$ 5,109</b>	<b>\$1,065</b>	<b>\$1,253</b>	<b>\$10,509</b>

### Foreign Exchange Market Risk

	Contract Values			
	Contractual Exchange Rate	Total	Less Than 1 Year	Fair Value Option Premium <sup>(1)</sup>
<i>(Dollars in thousands of U.S. \$)</i>				
<b>Option Contracts</b>				
Euro to U.S. \$	1.273	\$1,273	\$1,273	\$15

(1) Represents the cost of the options purchased on October 27, 2006.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

### ERNST & YOUNG LLP

5 Times Square  
New York, New York 10036  
212-773-3000

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders  
of Volt Information Sciences, Inc.

We have audited the accompanying consolidated balance sheets of Volt Information Sciences, Inc. and subsidiaries as of October 29, 2006 and October 30, 2005, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended October 29, 2006. Our audits also included the financial statement schedule listed in the Index at Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Volt Information Sciences, Inc. and subsidiaries at October 29, 2006 and October 30, 2005 and the consolidated results of their operations and their cash flows for each of the three years in the period ended October 29, 2006, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As discussed in Note K to the consolidated financial statements, on October 31, 2005, the Company adopted Statement of Financial Accounting Standards No. 123(R), "Share-Based Payment."

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Volt Information Sciences, Inc. and subsidiaries' internal control over financial reporting as of October 29, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated January 11, 2007 expressed an unqualified opinion thereon.

*Ernst + Young LLP*

New York, New York  
January 11, 2007

## CONSOLIDATED BALANCE SHEETS

October 29, 2006      October 30, 2005

(Dollars in thousands)

	October 29, 2006	October 30, 2005
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 38,481	\$ 61,988
Restricted cash	30,713	26,131
Short-term investments	4,709	4,213
Trade accounts receivable, net of allowances of \$7,491 (2006) and \$7,527 (2005)	390,799	399,677
Inventories	28,735	33,758
Deferred income taxes	9,167	10,246
Prepaid insurance and other assets	37,280	19,788
<b>TOTAL CURRENT ASSETS</b>	<b>539,884</b>	<b>555,801</b>
Investment in securities	188	141
Property, plant and equipment, net	74,135	83,272
Deposits and other assets	2,059	1,961
Goodwill	50,896	32,623
Other intangible assets, net of accumulated amortization of \$5,207 (2006) and \$1,396	31,959	14,914
<b>TOTAL ASSETS</b>	<b>\$699,121</b>	<b>\$688,712</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Notes payable to banks	\$ 4,639	\$ 6,622
Current portion of long-term debt	470	2,404
Accounts payable	190,431	172,788
Accrued wages and commissions	59,387	55,081
Accrued taxes other than income taxes	20,186	17,586
Accrued insurance and other accruals	29,241	35,173
Deferred income and other liabilities	37,519	30,628
Income taxes payable	3,626	1,686
<b>TOTAL CURRENT LIABILITIES</b>	<b>345,499</b>	<b>321,968</b>
Accrued insurance	4,760	1,630
Long-term debt	12,827	13,297
Deferred income taxes	10,787	13,358
Minority Interest	—	43,444
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, par value \$1.00; Authorized—500,000 shares; issued—none		
Common stock, par value \$.10; Authorized—30,000,000 shares; issued—15,637,983 shares (2006) and 15,339,255 shares (2005)	1,564	1,534
Paid-in capital	50,985	43,694
Retained earnings	280,404	249,754
Accumulated other comprehensive income	245	33
	<b>333,198</b>	<b>295,015</b>
Less treasury stock—200,000 shares (2006), at cost	(7,950)	—
<b>TOTAL STOCKHOLDERS' EQUITY</b>	<b>325,248</b>	<b>295,015</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$699,121</b>	<b>\$688,712</b>

See Notes to Consolidated Financial Statements.

## CONSOLIDATED STATEMENTS OF OPERATIONS

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands, except per share data)</i>		
<b>NET SALES</b>	<b>\$2,338,453</b>	<b>\$2,177,619</b>	<b>\$1,924,777</b>
<b>COSTS AND EXPENSES:</b>			
Cost of sales	2,147,823	2,014,551	1,772,087
Selling and administrative	97,227	92,858	83,124
Depreciation and amortization	34,847	29,603	25,537
	<b>2,279,897</b>	<b>2,137,012</b>	<b>1,880,748</b>
<b>OPERATING PROFIT</b>	<b>58,556</b>	<b>40,607</b>	<b>44,029</b>
<b>OTHER INCOME (EXPENSE):</b>			
Interest income	3,185	2,648	927
Other expense, net	(7,848)	(4,882)	(4,398)
Gain on sale of real estate	—	—	3,295
Foreign exchange (loss) gain, net	(505)	(255)	97
Interest expense	(1,819)	(1,825)	(1,817)
Income from continuing operations before items shown below	<b>51,569</b>	<b>36,293</b>	<b>42,133</b>
Minority interest	(1,021)	(7,024)	(2,420)
Income from continuing operations before taxes	<b>50,548</b>	<b>29,269</b>	<b>39,713</b>
Income tax provision	(19,898)	(12,229)	(15,517)
Income from continuing operations	<b>30,650</b>	<b>17,040</b>	<b>24,196</b>
Discontinued operations, net of taxes	—	—	9,520
<b>NET INCOME</b>	<b>\$ 30,650</b>	<b>\$ 17,040</b>	<b>\$ 33,716</b>

	Per Share Data		
<b>Basic:</b>			
Income from continuing operations	\$ 1.98	\$ 1.11	\$ 1.59
Discontinued operations	—	—	0.62
Net income	\$ 1.98	\$ 1.11	\$ 2.21
Weighted average number of shares outstanding—basic	15,485	15,320	15,234
<b>Diluted:</b>			
Income from continuing operations	\$ 1.97	\$ 1.11	\$ 1.58
Discontinued operations	—	—	0.62
Net income	\$ 1.97	\$ 1.11	\$ 2.20
Weighted average number of shares outstanding—diluted	15,592	15,417	15,354

See Notes to Consolidated Financial Statements.

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME (LOSS)

	Common Stock \$.10 Par Value		Paid-In Capital	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Income (Loss)		Comprehensive Income (Loss)
	Shares	Amount				Foreign Currency Translation Adjustment	Unrealized Gain (Loss) On Marketable Securities	
<i>(Dollars in thousands)</i>								
Balance at November 2, 2003	15,220,415	\$ 1,522	\$ 41,091	\$ 198,998		\$(508)	\$ 92	
Stock options exercised— including a tax benefit of \$214	62,210	6	1,362					
Unrealized foreign currency translation adjustment— net of taxes of \$126						294		\$ 294
Unrealized gain on marketable securities—net of tax benefit of \$37							(56)	(56)
Net income for the year				33,716				33,716
<b>Balance at October 31, 2004</b>	<b>15,282,625</b>	<b>1,528</b>	<b>42,453</b>	<b>232,714</b>	—	<b>(214)</b>	<b>36</b>	<b>\$ 33,954</b>
Stock options exercised— including a tax benefit of \$199	56,630	6	1,241					
Unrealized foreign currency translation adjustment— net of taxes of \$80						186		\$ 186
Unrealized gain on marketable securities—net of taxes of \$16							25	25
Net income for the year				17,040				17,040
<b>Balance at October 30, 2005</b>	<b>15,339,255</b>	<b>1,534</b>	<b>43,694</b>	<b>249,754</b>	—	<b>(28)</b>	<b>61</b>	<b>\$ 17,251</b>
Stock options exercised— including a tax benefit of \$1,912	298,728	30	7,217					
Compensation expense— stock options			74					
Purchase of common stock for treasury					\$(7,950)			
Unrealized foreign currency translation adjustment— net of taxes of \$94						220		\$ 220
Unrealized loss on marketable securities—net of tax benefit of \$6							(8)	(8)
Net income for the year				30,650				30,650
<b>Balance at October 29, 2006</b>	<b>15,637,983</b>	<b>\$ 1,564</b>	<b>\$ 50,985</b>	<b>\$ 280,404</b>	<b>\$(7,950)</b>	<b>\$ 192</b>	<b>\$ 53</b>	<b>\$ 30,862</b>

There were no shares of preferred stock issued or outstanding in any of the reported periods.

See Notes to Consolidated Financial Statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
<b>CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</b>			
Net income	\$ 30,650	\$ 17,040	\$ 33,716
Adjustments to reconcile net income to cash provided by operating activities			
Discontinued operations	—	—	(9,520)
Depreciation and amortization	34,847	29,603	25,537
Accounts receivable provisions	4,003	3,838	7,784
Minority interest	1,021	7,024	2,420
Loss (gain) on foreign currency translation	20	(16)	(43)
Loss (gain) on dispositions of property, plant and equipment	342	(9)	(3,432)
Deferred income tax benefit	(4,345)	(2,978)	(4,240)
Share-based compensation expense related to employee stock options	74	—	—
Excess tax benefits from share-based compensation	(194)	—	—
Changes in operating assets and liabilities, net of assets acquired:			
Accounts receivable	6,300	(24,084)	(101,672)
Proceeds from securitization program	10,000	30,000	—
Inventories	5,030	(1,082)	6,662
Prepaid insurance and other assets	(16,907)	(5,063)	2,553
Deposits and other assets	(97)	(520)	667
Accounts payable	11,048	(1,519)	12,297
Accrued expenses	(375)	478	24,748
Deferred income and other liabilities	(3,386)	(5,193)	6,119
Income taxes	2,451	(2,451)	2,754
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>80,482</b>	<b>45,068</b>	<b>6,350</b>
<b>CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES</b>			
Sales of investments	1,296	1,119	1,476
Purchases of investments	(1,491)	(904)	(1,419)
(Increase) decrease in restricted cash	(4,582)	17,591	(24,852)
Increase (decrease) in payables related to restricted cash	4,582	(17,591)	24,852
Acquisitions—business	(83,503)	—	(1,864)
Proceeds from disposals of property, plant and equipment, net	1,348	1,885	3,933
Purchases of property, plant and equipment	(22,365)	(28,511)	(30,737)
Proceeds from sale of real estate (discontinued operations)	—	—	18,500
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(104,715)</b>	<b>(26,411)</b>	<b>(10,111)</b>
<b>CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES</b>			
Payment of long-term debt	(2,433)	(399)	(340)
Exercises of stock options	5,335	1,247	1,368
Excess tax benefits from share-based compensation	194	—	—
Payment of notes payable—bank	(71,969)	(84,750)	(62,683)
Proceeds from notes payable—bank	69,813	83,346	66,274
<b>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>	<b>940</b>	<b>(556)</b>	<b>4,619</b>
Effect of exchange rate changes on cash	(214)	(422)	264
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(23,507)</b>	<b>17,679</b>	<b>1,122</b>
Cash and cash equivalents, beginning of year	61,988	44,309	43,187
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<b>\$ 38,481</b>	<b>\$ 61,988</b>	<b>\$ 44,309</b>
<b>SUPPLEMENTAL INFORMATION</b>			
Cash paid during the year:			
Interest expense	\$ 1,788	\$ 1,868	\$ 1,616
Income taxes	\$ 22,090	\$ 17,694	\$ 15,934
Non-cash financing activities:			
Tendered common stock for stock option exercises	\$ 1,216		

See Notes to Consolidated Financial Statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### NOTE A—Summary of Significant Accounting Policies

**Business:** The Company operates in two major businesses, Staffing Services and Telecommunications and Information Solutions, consisting of four operating segments: Staffing Services; Telephone Directory; Telecommunications Services and Computer Systems.

**Fiscal Year:** The Company's fiscal year ends on the Sunday nearest October 31. The 2004 through 2006 fiscal years each consisted of 52 weeks.

**Consolidation:** The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany transactions have been eliminated upon consolidation. The Company accounts for the securitization of accounts receivable in accordance with Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standards ("SFAS") No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities" (see Note B).

**Use of Estimates:** The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

**Reclassification:** Certain amounts in fiscal years 2005 and 2004 have been reclassified to conform to the 2006 presentation.

**Stock-Based Compensation:** Prior to October 31, 2005, the Company elected to follow Accounting Principles Board ("APB") Opinion 25, "Accounting for Stock Issued to Employees," to account for its Non-Qualified Stock Option Plan under which no compensation cost is recognized because the option exercise price is equal to at least the market price of the underlying stock on the date of grant. Effective October 31, 2005, the Company adopted the fair-value recognition provisions of SFAS No. 123R "Share-Based Payment" and the Securities and Exchange Commission Staff Accounting Bulletin No. 107 using the modified-prospective transition method; therefore, prior periods have not been restated. Compensation cost recognized in the twelve month period ended October 29, 2006 includes compensation cost for all share-based payments granted prior to, but not yet vested as of, October 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123.

**Revenue Recognition:** The Company derives its revenues from several sources. The revenue recognition methods, which are consistent with those prescribed in Staff Accounting Bulletin 104 ("SAB 104"), "Revenue Recognition in Financial Statements," are described below in more detail for the significant types of revenue within each of its segments.

#### Staffing Services:

**Staffing:** Sales are derived from the Company's Staffing Solutions Group supplying its own temporary personnel to its customers, for which the Company assumes the risk of acceptability of its employees to its customers, and has credit risk for collecting its billings after it has paid its employees. The Company reflects revenues for these services on a gross basis in the period the services are rendered. In fiscal 2006, this revenue comprised approximately 77% of the Company's net sales.

**Managed Services:** Sales are generated by the Company's E-Procurement Solutions subsidiary, ProcureStaff, for which the Company receives an administrative fee for arranging for, billing for and collecting the billings related to staffing companies ("associate vendors") who have supplied personnel to the Company's customers. The administrative fee is either charged to the customer or subtracted from the Company's payment to the associate vendor. The customer is typically responsible for assessing the work of the associate vendor, and has responsibility for the acceptability of its personnel, and in most instances the customer and associate vendor have agreed that the Company does not pay the associate vendor until the customer pays the Company. Based upon the revenue recognition principles in Emerging Issues Task Force ("EITF") 99-19, "Reporting Revenue Gross as a Principal versus Net as an Agent," revenue for these services, where the customer and the associate vendor have agreed that the Company is not at risk for payment, is recognized net of associated costs in the period the services are rendered. In addition, sales for certain contracts generated by the Company's Staffing Solutions Group's managed services operations have similar attributes. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Outsourced Projects:** Sales are derived from the Company's Information Technology Solutions operation providing outsource services for a customer in the form of project work, for which the Company is responsible for deliverables, in accordance with AICPA Statement of Position ("SOP") 81-1, "Accounting for Performance of Construction-Type Contracts." The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the services are rendered when on a time and material basis, and when the Company is responsible for project completion, revenue is recognized when the project is complete and the customer has approved the work. In fiscal 2006, this revenue comprised approximately 5% of the Company's net sales.



### Telephone Directory:

**Directory Publishing:** Sales are derived from the Company's sales of telephone directory advertising for books it publishes as an independent publisher in the United States and Uruguay. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the books are printed and distributed. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Ad Production and Other:** Sales are generated when the Company performs design, production and printing services, and database management for other publishers' telephone directories. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period the Company has completed its production work and upon customer acceptance. In fiscal 2006, this revenue comprised approximately 1% of the Company's net sales.

### Telecommunications Services:

**Construction:** Sales are derived from the Company supplying aerial, underground and other construction services. The Company's employees perform the services, and the Company takes title to all inventory and has credit risk for collecting its billings. The Company relies upon the principles in SOP 81-1, "Accounting for Performance of Construction-Type Contracts," using the completed-contract method, to recognize revenue on a gross basis upon customer acceptance of the project or by the percentage of completion method, when applicable. In fiscal 2006, this revenue comprised approximately 3% of the Company's net sales.

**Non-Construction:** Sales are derived from the Company performing design, engineering and business systems integrations work. The Company's employees perform the services and the Company has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period in which services are performed, and if applicable, any completed units are delivered and accepted by the customer. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

### Computer Systems:

**Database Access:** Sales are derived from the Company granting access to its proprietary telephone listing databases to telephone companies, inter-exchange carriers and non-telco enterprise customers. The Company uses its own databases and has credit risk for collecting its billings. The Company recognizes revenue on a gross basis in the period in which the customers access the Company's databases based upon transaction volume. In fiscal 2006, this revenue comprised approximately 5% of the Company's net sales.

**IT Maintenance:** Sales are derived from the Company providing hardware maintenance services to the general business community, including customers who have the Company's systems, on a time and material basis or a contract basis. The Company uses its own employees and inventory in the performance of the services, and has credit risk for collecting its billings. Revenue for these services is recognized on a gross basis in the period in which the services are performed, contingent upon customer acceptance when on a time and material basis, or over the life of the contract, as appropriate. In fiscal 2006, this revenue comprised approximately 2% of the Company's net sales.

**Telephone Systems:** Sales are derived from the Company providing telephone operator services-related systems and enhancements to existing systems, equipment and software to customers. The Company uses its own employees and has credit risk for collecting its billings. The Company relies upon the principles in SOP 97-2, "Software Revenue Recognition" and EITF 00-21, "Revenue Arrangements with Multiple Deliverables" to recognize revenue on a gross basis upon customer acceptance of each part of the system based upon its fair value or by the use of the percentage of completion method, in accordance with AICPA Statement of Position ("SOP") 81-1, "Accounting for Performance of Construction-Type Contracts," when applicable. In fiscal 2006, this revenue comprised approximately 1% of the Company's net sales.

The Company records provisions for estimated losses on contracts when losses become evident. Accumulated unbilled costs on contracts are carried in inventory at the lower of actual cost or estimated realizable value.

**Cash Equivalents:** Cash equivalents consist of investments in short-term, highly liquid securities having an initial maturity of three months or less.

**Investments:** The Company determines the appropriate classification of marketable equity and debt securities at the time of purchase and re-evaluates its designation as of each balance sheet date. Debt securities are classified as held-to-maturity when the Company has the positive intent and ability to hold the securities to maturity. Held-to-maturity securities are stated at amortized cost. Marketable equity securities and debt securities not classified as held-to-maturity are classified as available-for-sale. Available-for-sale securities are carried at fair value with the unrealized gains and losses, net of tax, reported as a separate component of stockholders' equity. Losses considered to be other than temporary are charged to earnings.

**Inventories:** Accumulated unbilled costs on contracts related to performing services are carried at the lower of actual cost or realizable value (see Note D).

**NOTE A—Summary of Significant Accounting Policies (Continued)**

**Goodwill:** Under SFAS No. 142, "Goodwill and Other Intangible Assets," goodwill and indefinite-lived assets are subject to annual impairment testing using fair value methodologies. The Company performs its impairment testing using comparable multiples of sales and EBITDA and other valuation methods to assist the Company in the determination of the fair value of the reporting units measured.

**Long-Lived Assets:** Property, plant and equipment are recorded at cost, and depreciation and amortization are provided on the straight-line or accelerated methods at rates calculated to allocate the cost of the assets over their period of use. Intangible assets, other than goodwill, and property, plant and equipment are reviewed for impairment in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Under SFAS No. 144, these assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. Circumstances which could trigger a review include, but are not limited to: significant decreases in the market price of the asset; significant adverse changes in the business climate or legal factors; the accumulation of costs significantly in excess of the amount originally expected for the acquisition or construction of the asset; current period cash flow or operating losses combined with a history of losses or a forecast of continuing losses associated with the use of the asset; and a current expectation that the asset will more likely than not be sold or disposed of significantly before the end of its estimated useful life. Recoverability is assessed based on the carrying amount of the asset and the sum of the undiscounted cash flows expected to result from the use and the eventual disposal of the asset or asset group. An impairment loss is recognized when the carrying amount exceeds the estimated fair value of the asset or asset group. The impairment loss is measured as the amount by which the carrying amount exceeds fair value.

The weighted average amortization period for other intangible assets in fiscal 2006, 2005 and 2004 was 8 years, 15 years and 15 years, respectively.

Fully depreciated assets are retained in property, plant and equipment and the related accumulated depreciation accounts until they are removed from service. In the case of disposals, assets and related depreciation are removed from the accounts, and the net amounts less any proceeds from disposal, are included in income. Maintenance and repairs are expensed as incurred. Property, plant and equipment is depreciated over the following periods:

Buildings	25 to 31½ years
Machinery and equipment	3 to 15 years
Leasehold improvements	length of lease or life of the asset, whichever is shorter
Software	3 to 7 years

Property, plant and equipment consisted of:

	October 29, 2006	October 30, 2005
	<i>(In thousands)</i>	
Land and buildings	\$ 23,379	\$ 23,120
Machinery and equipment	138,122	121,456
Leasehold improvements	12,523	12,021
Software	76,487	71,968
	250,511	228,565
Less allowances for depreciation and amortization	(176,376)	(145,293)
	\$ 74,135	\$ 83,272

A term loan is secured by a deed of trust on land and buildings with a carrying amount at October 29, 2006 of \$9.9 million (see Note F).

**Primary Insurance Casualty Program:** The Company is insured with highly rated insurance companies under a program that provides primary workers' compensation, employer's liability, general liability and automobile liability insurance under a loss sensitive program. In certain mandated states, the Company purchases workers' compensation insurance through participation in state funds and the experience-rated premiums in these state plans relieve the Company of any additional liability. In the loss sensitive program, initial premium accruals are established based upon the underlying exposure, such as the amount and type of labor utilized, number of vehicles, etc. The Company establishes accruals utilizing actuarial methods to estimate the future cash payments that will be made to satisfy the claims, including an allowance for incurred-but-not-reported claims. This process also includes establishing loss development factors, based on the historical claims experience of the Company and the industry, and applying those factors to current claims information to derive an estimate of the Company's ultimate premium liability. In preparing the estimates, the Company considers the nature and severity of the claims, analyses provided by third party actuaries, as well as current legal, economic and regulatory factors. The insurance policies have various premium rating plans that establish the ultimate premium to be paid. Adjustments to premiums are made based upon the level of claims incurred at

a future date up to three years after the end of the respective policy period. Management evaluates the accrual and the underlying assumptions regularly throughout the year and makes adjustments as needed. The ultimate premium cost may be greater or less than the established accrual. While management believes that the recorded amounts are adequate, there can be no assurances that changes to management's estimates will not occur due to limitations inherent in the estimation process. In the event it is determined that a smaller or larger accrual is appropriate, the Company would record a credit or a charge to cost of sales in the period in which such determination is made.

In fiscal 2006, as a result of its annual review of its insurance accruals, the Company reduced cost of sales by approximately \$11.1 million to reduce its workers' compensation accruals due to its working closely with customers to better manage workers' compensation costs, and to the improved regulatory environment within several states. The Company is anticipating a comparable level of workers' compensation costs to continue during fiscal 2007. The Company also reduced cost of sales by approximately \$4.8 million to recognize a reduction in general liability insurance costs as a result of retrospective adjustments related to the Company's positive claims experience.

At October 29, 2006, the Company's net prepaid for the outstanding policy years was \$18.9 million compared to \$1.6 million at October 30, 2005.

**Medical Insurance Program:** Beginning in April 2004, the Company became self-insured for the majority of its medical benefit programs. The Company remains insured for a portion of its medical program (primarily HMOs) as well as the entire dental program. The Company provides the self-insured medical benefits through an arrangement with a third-party administrator. However, the liability for the self-insured benefits is limited by the purchase of stop loss insurance. Contributed and withheld funds and related liabilities for the self-insured program together with unpaid premiums for the insured programs, other than the current provision, are held in an IRS Code Section 501(c)(9) employee welfare benefit trust and do not appear on the balance sheet of the Company. In order to establish the self-insurance reserves, the Company utilizes actuarial estimates of expected losses based on statistical analyses of historical data. The provision for future payments is initially adjusted by the enrollment levels in the various plans. Periodically, the resulting liabilities are monitored and adjusted as warranted by changing circumstances. Should the amount of claims occurring exceed what was estimated or medical costs increase beyond what was expected, liabilities might not be sufficient, and additional expense may be recorded.

**Capitalized Software:** The Company's software technology personnel are involved in the development and acquisition of internal-use software to be used in its Enterprise Resource Planning system and software used in its operating segments, some of which are customer accessible. The Company accounts for the capitalization of software in accordance with AICPA SOP No. 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use." Subsequent to the preliminary project planning and approval stage, all appropriate costs are capitalized until the point at which the software is ready for its intended use. Subsequent to the software being used in operations, the capitalized costs are transferred from costs-in-process to completed property, plant and equipment, and are accounted for as such. All post-implementation costs, such as maintenance, training and minor upgrades that do not result in additional functionality, are expensed as incurred.

**Securitization Program:** The Company accounts for the securitization of accounts receivable in accordance with SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." At the time a participation interest in the receivables is sold, that interest is removed from the consolidated balance sheet. The outstanding balance of the undivided interest sold to Three Rivers Funding Corporation ("TRFCO"), an asset backed commercial paper conduit sponsored by Mellon Bank, N.A., was \$110.0 million at October 29, 2006 and \$100.0 million at October 30, 2005. Accordingly, the trade receivables included on the October 29, 2006 and October 30, 2005 balance sheets have been reduced to reflect the participation interest sold. TRFCO has no recourse to the Company (beyond its interest in the pool of receivables owned by Volt Funding Corp., a wholly-owned special purpose subsidiary of the Company) for any of the sold receivables.

**Income Taxes:** Income taxes are provided using the liability method. Deferred taxes reflect the tax consequences on future years of differences between the tax bases of assets and liabilities and their financial reporting amounts. The carrying value of the Company's deferred tax assets is dependent upon the Company's ability to generate sufficient future taxable income in certain tax jurisdictions. Should the Company determine that it would not be able to realize all or part of its deferred tax assets in the future, a valuation allowance to the deferred tax assets would be established in the period such determination was made (see Note G).

**Translation of Foreign Currencies:** The U.S. dollar is the Company's functional currency throughout the world, except for certain European and Canadian subsidiaries. Where the U.S. dollar is used as the functional currency, foreign currency gains and losses are included in operations. The translation adjustments recorded as a separate component of stockholders' equity result from changes in exchange rates affecting the reported assets and liabilities of foreign subsidiaries whose functional currency is not the U.S. dollar.

**Earnings Per Share:** Basic earnings per share is calculated by dividing net earnings by the weighted average number of common shares outstanding during the period. The diluted earnings per share computation includes the effect, if any, of shares that would be issuable upon the exercise of outstanding stock options, reduced by the number of shares which are assumed to be purchased by the Company from the resulting proceeds at the average market price during the period (see Note I).

## **NOTE A—Summary of Significant Accounting Policies** (Continued)

**Comprehensive Income:** Comprehensive income is the net income of the Company combined with other changes in stockholders' equity not involving ownership interest changes. For the Company, such other changes include foreign currency translation and mark-to-market adjustments related to held-for-sale securities.

**Treasury Stock:** In fiscal 2006, the Company began holding repurchased shares of its common stock as treasury stock. The Company accounts for treasury stock under the cost method and includes treasury stock as a component of stockholders' equity.

**Derivatives and Hedging Activities:** Gains and losses on foreign currency option and forward contracts designated as hedges of existing assets and liabilities and of identifiable firm commitments are deferred and included in the measurement of the related foreign currency transaction. The Company enters into derivative financial instrument contracts only for hedging purposes and accounts for them in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended. (see Note N).

**New Accounting Pronouncements:** In May 2005, the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections—a replacement of APB Opinion No. 20 and FASB Statement No.3." The Statement establishes, unless impracticable, retrospective application as the required method for reporting a change in accounting principle in the absence of explicit transition requirements specific to the newly adopted accounting principle. The provisions of this Statement are effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. Early adoption is permitted for accounting changes and corrections of errors made in fiscal years beginning after the date this Statement was issued. The Company does not believe that the adoption of this Statement in fiscal 2007 will have a material impact on the Company's financial position or result of operations.

In February 2006, the FASB issued SFAS No. 155, "Accounting for Certain Hybrid Financial Instruments—an amendment of FASB Statements No. 133 and 140." This Statement, among other things, allows a preparer to elect fair value measurement of instruments in cases in which a derivative would otherwise have to be bifurcated. The provisions of this Statement are effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. Early adoption is permitted for instruments that an entity holds at the date of adoption on an instrument-by-instrument basis. The Company does not believe that the adoption of this Statement in fiscal 2007 will have a material impact on the Company's consolidated financial position or results of operations.

In March 2006, the FASB issued SFAS No. 156, "Accounting for Servicing of Financial Assets—an amendment of FASB Statement No. 140" This Statement amends SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," with respect to the accounting for separately recognized servicing assets and servicing liabilities. The provisions of this Statement are effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. Early adoption is permitted for instruments that an entity holds at the date of adoption on an instrument-by-instrument basis. The Company does not believe that the adoption of this Statement in fiscal 2007 will have material impact on the Company's consolidated financial position or results of operations.

In July 2006, the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109" ("FIN 48") which prescribes a recognition threshold and measurement attribute, as well as criteria for subsequently recognizing, derecognizing and measuring uncertain tax positions for financial statement purposes. FIN 48 also requires expanded disclosure with respect to the uncertainty in income taxes assets and liabilities. FIN 48 is effective for fiscal years beginning after December 15, 2006 and is required to be recognized as a change in accounting principle through a cumulative-effect adjustment to retained earnings as of the beginning of the year of adoption. The Company is currently evaluating the impact of adopting the provisions of FIN 48 in fiscal 2008.

## **NOTE B—Securitization Program**

The Company has an accounts receivable securitization program ("Securitization Program"), which was amended effective January 31, 2006 to increase the level from \$150.0 million to \$200.0 million and amended effective August 31, 2006 to extend the maturity date to April 2009. Under the Securitization Program, receivables related to the United States operations of the staffing solutions business of the Company and its subsidiaries are sold from time-to-time by the Company to Volt Funding Corp., a wholly-owned special purpose subsidiary of the Company ("Volt Funding"). Volt Funding, in turn, sells to Three Rivers Funding Corporation ("TRFCO"), an asset backed commercial paper conduit sponsored by Mellon Bank, N.A. and unaffiliated with the Company, an undivided percentage ownership interest in the pool of receivables Volt Funding acquires from the Company (subject to a maximum purchase by TRFCO in the aggregate of \$200.0 million). The Company retains the servicing responsibility for the accounts receivable. At October 29, 2006, TRFCO had purchased from Volt Funding a participation interest of \$110.0 million out of a pool of approximately \$275.2 million of receivables.

The Securitization Program is not an off-balance sheet arrangement as Volt Funding is a 100%-owned consolidated subsidiary of the Company. Accounts receivable are only reduced to reflect the fair value of receivables actually sold. The Company entered into this arrangement as it provided a low-cost alternative to other financing.

The Securitization Program is designed to enable the sale of receivables by the Company to Volt Funding to constitute true sales of those receivables. As a result, the receivables are available to satisfy Volt Funding's own obligations to its own creditors before being available, through the Company's residual equity interest in Volt Funding, to satisfy the Company's creditors. TRFCO has no recourse to the Company beyond its interest in the pool of receivables owned by Volt Funding.

In the event of termination of the Securitization Program, new purchases of a participation interest in receivables by TRFCO would cease and collections reflecting TRFCO's interest would revert to it. The Company believes TRFCO's aggregate collection amounts should not exceed the pro rata interests sold. There are no contingent liabilities or commitments associated with the Securitization Program.

The Company accounts for the securitization of accounts receivable in accordance with SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." At the time a participation interest in the receivables is sold, the receivable representing that interest is removed from the condensed consolidated balance sheet (no debt is recorded) and the proceeds from the sale are reflected as cash provided by operating activities. Losses and expenses associated with the transactions, primarily related to discounts incurred by TRFCO on the issuance of its commercial paper, are charged to the consolidated statement of operations.

The Company incurred charges in connection with the sale of receivables under the Securitization Program, of \$6.7 million in the fiscal year ended October 29, 2006 compared to \$3.4 million and \$1.7 million in the fiscal years ended October 30, 2005 and October 31, 2004, respectively, which are included in Other Expense on the consolidated statement of operations. The equivalent cost of funds in the Securitization Program was 5.6%, 4.2% and 2.7% per annum in the fiscal years 2006, 2005 and 2004, respectively. The Company's carrying retained interest in the receivables approximated fair value due to the relatively short-term nature of the receivable collection period. In addition, the Company performed a sensitivity analysis, changing various key assumptions, which also indicated the retained interest in receivables approximated fair value.

At October 29, 2006 and October 30, 2005, the Company's carrying retained interest in a revolving pool of receivables was approximately \$164.2 million and \$182.5 million, respectively, net of a service fee liability, out of a total pool of approximately \$275.2 million and \$283.3 million, respectively. The outstanding balance of the undivided interest sold to TRFCO was \$110.0 million and \$100.0 million at October 29, 2006 and October 30, 2005, respectively. Accordingly, the trade accounts receivable included on the October 29, 2006 and October 30, 2005 balance sheets have been reduced to reflect the participation interest sold of \$110.0 million and \$100.0 million, respectively.

The Securitization Program is subject to termination at TRFCO's option, under certain circumstances, including the default rate, as defined, on receivables exceeding a specified threshold, the rate of collections on receivables failing to meet a specified threshold or the Company failing to maintain a long-term debt rating of "B" or better, or the equivalent thereof, from a nationally recognized rating organization. At October 29, 2006, the Company was in compliance with all requirements of the Securitization Program.

#### **NOTE C—Short-Term Investments and Investments in Securities**

At October 29, 2006 and October 30, 2005 short-term investments consisted of \$4.7 million and \$4.2 million, respectively, invested in mutual funds for the Company's deferred compensation plan (see Note M).

At October 29, 2006 and October 30, 2005, the Company had an available-for-sale investment in equity securities of \$188,000 and \$141,000, respectively. During fiscal 2006, the Company purchased equity securities at a cost of \$61,000. The gross unrealized gains of \$87,500 and \$101,500 at October 29, 2006 and October 30, 2005, respectively, were included as a component of accumulated other comprehensive income (loss).

#### **NOTE D—Inventories**

Inventories of accumulated unbilled costs, principally work in process, and materials by segment are as follows:

	October 29, 2006	October 30, 2005
	<i>(In thousands)</i>	
Telephone Directory	\$11,527	\$10,508
Telecommunications Services	12,606	17,734
Computer Systems	4,602	5,516
<b>Total</b>	<b>\$28,735</b>	<b>\$33,758</b>

The cumulative amounts billed under service contracts at October 29, 2006 and October 30, 2005 of \$10.9 million and \$9.6 million, respectively, are credited against the related costs in inventory. In addition, inventory reserves at October 29, 2006 and October 30, 2005 of \$4.5 million and \$2.9 million, respectively, are credited against the related costs in inventory.

## NOTE E—Short-Term Borrowings

In the first quarter of fiscal 2006, the Company's \$40.0 million secured, syndicated revolving credit agreement ("Credit Agreement") was amended to (i) permit the consummation of the acquisition by the Company of Varetis Solutions GmbH ("Varetis Solutions") and the twenty-four percent interest in Volt Delta Resources LLC (Volt Delta) owned by Nortel Networks Inc. ("Nortel Networks"), (ii) modify certain of the financial covenants contained in the Credit Agreement and (iii) increase the amount of financing permitted under the Securitization Program. The Credit Agreement expires in April 2008.

The Credit Agreement established a secured credit facility ("Credit Facility") in favor of the Company and designated subsidiaries, of which up to \$15.0 million may be used for letters of credit. Borrowings by subsidiaries are limited to \$25.0 million in the aggregate. The administrative agent for the Credit Facility is JPMorgan Chase Bank. The other banks participating in the Credit Facility are Mellon Bank, N.A., Wells Fargo Bank, N.A., Lloyds TSB Bank PLC and Bank of America, N.A.

Borrowings under the Credit Facility are to bear interest at various rate options selected by the Company at the time of each borrowing. Certain rate options, together with a facility fee, are based on a leverage ratio, as defined. Additionally, interest and the facility fees can be increased or decreased upon a change in the Company's long-term debt rating provided by a nationally recognized rating agency. As amended, in lieu of the previous borrowing base formulation, the Credit Agreement now requires the maintenance of specified accounts receivable collateral in excess of any outstanding borrowings. Based upon the Company's leverage ratio and debt rating at October 29, 2006, if a three-month U.S. Dollar LIBO rate were the interest rate option selected by the Company, borrowings would have borne interest at the rate of 6.5% per annum, including a facility fee of 0.25% per annum.

The Credit Agreement provides for the maintenance of various financial ratios and covenants, including, among other things, a requirement that the Company maintain a consolidated tangible net worth, as defined; a limitation on cash dividends, capital stock purchases and redemptions by the Company in any one fiscal year to 50% of consolidated net income, as defined, for the prior fiscal year; and a requirement that the Company maintain a ratio of EBIT, as defined, to interest expense, as defined, of 1.25 to 1.0 for the twelve months ended as of the last day of each fiscal quarter. The Credit Agreement also imposes limitations on, among other things, the incurrence of additional indebtedness, the incurrence of additional liens, sales of assets, the level of annual capital expenditures, and the amount of investments, including business acquisitions and investments in joint ventures, and loans that may be made by the Company and its subsidiaries. At October 29, 2006, the Company was in compliance with all covenants in the Credit Agreement.

The Company is liable on all loans made to it and all letters of credit issued at its request, and is jointly and severally liable as to loans made to subsidiary borrowers. However, unless also a guarantor of loans, a subsidiary borrower is not liable with respect to loans made to the Company or letters of credit issued at the request of the Company, or with regard to loans made to any other subsidiary borrower. Five subsidiaries of the Company are guarantors of all loans made to the Company or to subsidiary borrowers under the Credit Facility. At October 29, 2006, four of those guarantors have pledged approximately \$56.6 million of accounts receivable, other than those in the Securitization Program, as collateral for the guarantee obligations. Under certain circumstances, other subsidiaries of the Company also may be required to become guarantors under the Credit Facility.

At October 29, 2006, the Company had credit lines with domestic and foreign banks which provided for borrowings and letters of credit up to an aggregate of \$48.7 million, including \$40.0 million under the Credit Agreement and the Company had total outstanding foreign currency bank borrowings of \$4.6 million, none of which were under the Credit Agreement. These bank borrowings provide a hedge against devaluation in foreign currency denominated assets.

## NOTE F—Long-Term Debt and Financing Arrangements

Long-term debt consists of the following:

	October 29, 2006	October 30, 2005
	<i>(In thousands)</i>	
8.2% term loan <sup>(a)</sup>	\$13,297	\$13,730
Payable to Nortel Networks <sup>(b)</sup>	—	1,971
	13,297	15,701
Less amounts due within one year	470	2,404
<b>Total long-term debt</b>	<b>\$12,827</b>	<b>\$13,297</b>

(a) In September 2001, a subsidiary of the Company entered into a \$15.1 million loan agreement with General Electric Capital Business Asset Funding Corporation. Principal payments have reduced the loan to \$13.3 million at October 29, 2006. The fair value of the loan was approximately \$13.7 million at October 29, 2006. The 20-year loan, which bears interest at 8.2% per annum and requires principal and interest payments of \$0.4 million per quarter, is secured by a deed of trust on certain land and buildings that had a carrying amount at October 29, 2006 of \$9.9 million. The obligation is guaranteed by the Company.

(b) Paid to Nortel Networks in February 2006.

Principal payment maturities on long-term debt outstanding at October 29, 2006 are:

Fiscal Year	Amount
	<i>(In thousands)</i>
2007	\$ 470
2008	511
2009	554
2010	601
2011	652
Thereafter	10,509
	<b>\$13,297</b>

#### NOTE G—Income Taxes

The components of the Company's income from continuing operations before income taxes and minority interest by location, and the related income tax provision are as follows:

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
The components of income from continuing operations before income taxes and minority interest, based on the location of operations, consist of the following:			
Domestic	\$47,547	\$30,318	\$36,530
Foreign	4,022	5,975	5,603
	<b>\$51,569</b>	<b>\$36,293</b>	<b>\$42,133</b>

The components of the income tax provision include:

Current:			
Federal <sup>(a)</sup>	\$16,961	\$ 9,880	\$13,040
Foreign	3,155	1,508	2,608
State and local	4,127	3,819	4,109
Total current	<b>24,243</b>	<b>15,207</b>	<b>19,757</b>
Deferred:			
Federal	\$(2,521)	\$(2,711)	\$(3,450)
Foreign	(1,241)	201	(19)
State and local	(583)	(468)	(771)
Total deferred	<b>(4,345)</b>	<b>(2,978)</b>	<b>(4,240)</b>
<b>Total income tax provision</b>	<b>\$19,898</b>	<b>\$12,229</b>	<b>\$15,517</b>

(a) Reduced in 2006, 2005 and 2004 by benefits of \$1.1 million, \$1.4 million and \$0.9 million, respectively, from general business credits.

The consolidated effective tax rates are different than the U.S. Federal statutory rate. The differences result from the following:

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
Statutory rate	35.0%	35.0%	35.0%
State and local taxes, net of federal tax benefit	5.3	8.0	6.3
Tax effect of foreign operations	(0.4)	—	2.4
Goodwill amortization	(3.9)	(0.7)	(1.3)
General business credits	(1.5)	(3.9)	(2.2)
Minority interest	(0.7)	(7.5)	(2.2)
Deferred tax adjustments	3.4	2.4	—
Other—net, principally non-deductible items	1.4	0.4	(1.2)
<b>Effective tax rate</b>	<b>38.6%</b>	<b>33.7%</b>	<b>36.8%</b>

**NOTE G—Income Taxes** *(Continued)*

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes, and also include foreign operating loss carryforwards. Significant components of the Company's deferred tax assets and liabilities are as follows:

	October 29, 2006	October 30, 2005
	<i>(In thousands)</i>	
<b>Deferred Tax Assets:</b>		
Allowance for doubtful accounts	\$ 2,822	\$ 2,688
Inventory valuation	1,785	1,679
Loss carryforwards	1,712	2,746
Goodwill	1,484	2,740
Compensation accruals and deferrals	5,465	4,806
Warranty accruals	106	105
Other—net	754	578
<b>Total deferred tax assets</b>	<b>14,128</b>	<b>15,342</b>
Less valuation allowance for deferred tax assets	2,258	4,760
<b>Deferred tax assets, net of valuation allowance</b>	<b>11,870</b>	<b>10,582</b>
<b>Deferred Tax Liabilities:</b>		
Software development costs	2,443	3,324
Earnings not currently taxable	—	53
Deferred revenue	1,100	—
Accelerated book depreciation	4,236	5,742
Intangible assets	5,711	4,575
<b>Total deferred tax liabilities</b>	<b>13,490</b>	<b>13,694</b>
<b>Net deferred tax liabilities</b>	<b>\$ (1,620)</b>	<b>\$ (3,112)</b>
<b>Balance sheet classification:</b>		
Current assets	\$ 9,167	\$ 10,246
Non-current liabilities	(10,787)	(13,358)
<b>Net deferred tax liabilities</b>	<b>\$ (1,620)</b>	<b>\$ (3,112)</b>

At October 29, 2006, the Company had foreign net operating loss carryforwards of \$5.6 million, which range in expiration date between October 29, 2009, and extend forward with no limitation to the carryforward period. For financial statement purposes, a full valuation allowance of \$2.3 million has been recognized due to the uncertainty of the realization of the foreign loss carryforwards and other foreign deferred tax assets. The valuation reserve decreased during 2006 by \$2.5 million, principally due to the release of valuation allowance related to goodwill.

Substantially all of the undistributed earnings of foreign subsidiaries of \$20.5 million at October 29, 2006 are considered permanently invested and, accordingly, no federal income taxes thereon have been provided. Should these earnings be distributed, foreign tax credits would reduce the additional federal income tax that would be payable. Availability of credits is subject to limitations; accordingly, it is not practicable to estimate the amount of the ultimate deferred tax liability, if any, on accumulated earnings.

**NOTE H—Goodwill and Intangible Assets**

Goodwill and intangibles with indefinite lives are subject to annual testing using fair value methodology. An impairment charge is recognized for the amount, if any, by which the carrying value of goodwill or an indefinite-lived intangible asset exceeds its estimated fair value. The test for goodwill, which is performed in the Company's second fiscal quarter, primarily uses comparable multiples of sales and EBITDA and other valuation methods to assist the Company in the determination of the fair value of the goodwill and the reporting units measured.



Intangible assets are amortized over the following periods:

Customer relationships	5 to 10 years
Existing technology	7.9 to 8.5 years
Contract backlog	4 years
Reseller network	8 years
Non-compete agreements and trademarks	3 years

The following table represents the balance of intangible assets as of the end of fiscal 2006 and 2005:

	October 29, 2006		October 30, 2005	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
	<i>(In thousands)</i>			
Customer relationships	\$17,645	\$2,890	\$15,485	\$1,289
Existing technology	13,164	1,466	800	100
Contract backlog	3,200	667	—	—
Trade name <sup>(a)</sup>	2,016	—	—	—
Reseller network	816	85	—	—
Non-compete agreements and trademarks	325	99	25	7
<b>Total</b>	<b>\$37,166</b>	<b>\$5,207</b>	<b>\$16,310</b>	<b>\$1,396</b>

(a) Trade names have an indefinite life and are not amortized.

In fiscal 2006, the total intangible assets acquired were \$20.9 million for acquisition of businesses (see Note J). In fiscal 2005, the total intangible assets acquired were \$24,000.

Amortization expense in fiscal 2006, 2005 and 2004 was \$3.8 million, \$1.1 million and \$0.3 million, respectively. In each of the succeeding five years, the amount of amortization expense for other intangible assets is estimated to be as follows:

Fiscal Year	Amount
2007	\$4,351
2008	\$4,343
2009	\$4,214
2010	\$3,499
2011	\$3,366

The following table represents the change in the carrying amount of goodwill for each segment during each fiscal year.

Segment	Carrying Value October 31, 2004	Additions 2005	Carrying Value October 30, 2005	Additions 2006	Carrying Value October 29, 2006
	<i>(In thousands)</i>				
Staffing Services	\$ 8,340	\$8,340	\$ 8,340	\$ —	\$ 8,340
Computer Systems	20,804	\$3,479 <sup>(a)</sup>	24,283	18,273 <sup>(b)</sup>	42,556
<b>Total</b>	<b>\$29,144</b>	<b>\$3,479</b>	<b>\$32,623</b>	<b>\$18,273</b>	<b>\$50,896</b>

(a) Adjustments to the purchase price allocation of the Nortel acquisition.

(b) Acquisition of Varetis Solutions and the minority interest in Delta. (see Note J).

**NOTE I—Per Share Data**

In calculating basic earnings per share, the effect of dilutive securities is excluded. Diluted earnings per share are computed on the basis of the weighted average number of shares of common stock outstanding and the assumed exercise of dilutive outstanding stock options based on the treasury stock method.

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
Denominator for basic earnings per share—			
Weighted average number of shares	15,485	15,320	15,234
Effect of dilutive securities:			
Stock options	107	97	120
Denominator for diluted earnings per share—			
Adjusted weighted average number of shares	15,592	15,417	15,354

Options to purchase 21,700, 163,700 and 45,400 shares of the Company's common stock were outstanding at October 29, 2006, October 30, 2005 and October 31, 2004, respectively, but were not included in the computation of diluted earnings per share because the effect of inclusion would have been antidilutive.

**NOTE J—Acquisition of Businesses**

On December 29, 2005, Volt Delta purchased from Nortel Networks its 24% minority interest in Volt Delta. Under the terms of the agreement, Volt Delta was required to pay Nortel Networks approximately \$56.4 million for its minority interest in Volt Delta, and an excess cash distribution of approximately \$5.4 million. Under the terms of the agreement, Volt Delta paid \$25.0 million on December 29, 2005 and paid the remaining \$36.8 million on February 15, 2006. The transaction resulted in an increase in goodwill and intangible assets of approximately \$7.0 million and \$5.6 million, respectively, and the elimination of a deferred tax liability of \$5.0 million.

On December 30, 2005, Volt Delta acquired varetis AG's Varetis Solutions subsidiary for \$24.8 million. The acquisition of Varetis Solutions provides Volt Delta with the resources to focus on the evolving global market for directory information systems and services. Varetis Solutions adds technology in the area of wireless handset information delivery to Volt Delta's significant technology portfolio.

The Company is presently valuing both transactions to determine the final allocation of the purchase price to various types of potential intangible assets. The types of intangible assets being reviewed which might exist as of consummation of the transactions are: the existing technology of the business, the value of their customer relationships, the value of trade names, the value of contact backlogs, the value of non-compete agreements and the value of its reseller network. The value of each of the intangible assets identified will be determined with the use of a discounted cash flow methodology. This methodology involves discounting forecasted revenues and earnings attributable to each of the potential intangible assets. The allocation, which is subject to finalization of certain adjustments, is expected to be completed before the end of the first quarter of fiscal 2007.

The assets and liabilities of Varetis Solutions are accounted for under the purchase method of accounting at the date of acquisition at their fair values. The results of operations have been included in the Consolidated Statements of Operations since the acquisition date.

The preliminary purchase price allocation of the fair value of assets acquired and liabilities assumed and established is as follows:

	<i>(In thousands)</i>
Cash	\$ 3,310
Accounts receivable	8,878
Inventories	7
Prepaid expenses and other assets	324
Property, plant and equipment	1,318
Goodwill	11,269
Intangible assets	15,300
<b>Total Assets</b>	<b>40,406</b>
Accrued wages and commissions	(1,012)
Other accrued expenses	(3,325)
Other liabilities	(2,114)
Income taxes payable	(1,266)
Deferred income tax	(7,876)
<b>Total Liabilities</b>	<b>(15,593)</b>
<b>Purchase price</b>	<b>\$ 24,813</b>

The following unaudited pro forma information reflects the purchase from Nortel Networks of its 24% minority interest in Volt Delta and combines the consolidated results of operations of the Company with those of the Varetis Solutions business as if the transactions had occurred in November 2003. This pro forma financial information is presented for comparative purposes only and is not necessarily indicative of the operating results that actually would have occurred had this acquisition been consummated at the beginning of fiscal 2004. In addition, these results are not intended to be a projection of future results and do not reflect any synergies that might be achieved from combined operations.

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands, except per share amounts)</i>		
Net sales	\$2,342,392	\$2,199,825	\$1,944,303
Operating profit	\$ 59,091	\$ 42,897	\$ 40,035
Net income	\$ 31,563	\$ 22,504	\$ 32,780
Earnings per share			
Basic	\$ 2.04	\$ 1.47	\$ 2.15
Diluted	\$ 2.02	\$ 1.46	\$ 2.13

#### **NOTE K—Stock Option Plan**

The Non-Qualified Option Plan adopted by the Company in fiscal 1995 terminated on May 16, 2005 except for options previously granted under the plan. Unexercised options expire ten years after grant. Outstanding options at October 29, 2006 were granted at 100% of the market price on the date of grant and become fully vested within one to five years after the grant date.

As a result of adopting SFAS No. 123R, the Company's income before taxes for the fiscal year ended October 29, 2006 is \$74,000 lower than it would have been if the Company had continued to account for stock-based compensation under APB No. 25. Compensation expense is recognized in the selling and administrative expenses in the Company's statement of operations on a straight-line basis over the vesting periods. Basic and dilutive net income per share for the fiscal year ended October 29, 2006 would not have been different if the Company had not adopted SFAS No. 123R, compared to the reported basic and dilutive net income per share of \$1.98 and \$1.97, respectively. As of October 29, 2006, there was \$0.1 million of total unrecognized compensation cost related to non-vested share-based compensation arrangements to be recognized over a weighted average period of 0.93 years.

**NOTE K—Stock Option Plan** (Continued)

The intrinsic values of options exercised during the periods ended October 29, 2006 and October 30, 2005 were \$4.8 million and \$0.6 million, respectively. The total cash received from the exercise of stock options was \$5.3 million and \$1.3 million in the fiscal years ended October 29, 2006 and October 30, 2005, respectively, and is classified as financing cash flows in the statement of cash flows. Prior to the adoption of SFAS 123R, the Company presented all tax benefit deductions resulting from the exercise of stock options as operating cash flows. SFAS 123R requires that cash flows from tax benefits attributable to tax deductions in excess of the compensation cost recognized for those options (excess tax benefits) be classified as financing cash flows. The actual tax benefit realized from the exercise of stock options for the fiscal year ended October 29, 2006 was \$1.9 million.

The table below presents the pro forma effect on net loss and loss per share if the Company had applied the fair value recognition provision to options granted under the Company's stock option plan for fiscal year ended October 30, 2005. For purposes of this pro forma disclosure, the value of the options granted is estimated using the Black-Scholes option-pricing model and amortized to expense over the options' vesting periods. If the Company had adopted the fair value based method for the fiscal year ended October 30, 2005 and October 31, 2004, additional compensation expense of \$164,000 and \$216,000 would have been recognized in the statement of operations.

	2005	2004
	<i>(In thousands, except per share data)</i>	
Net income as reported	\$17,040	\$33,716
Pro forma compensation expense, net of taxes	(99)	(130)
<b>Pro forma net income</b>	<b>\$16,941</b>	<b>\$33,586</b>
Basic:		
Net income as reported per share	\$ 1.11	\$ 2.21
Pro forma compensation expense, net of taxes per share	(0.01)	(0.01)
<b>Pro forma net income per share</b>	<b>\$ 1.10</b>	<b>\$ 2.20</b>
Diluted:		
Net income as reported per share	\$ 1.11	\$ 2.20
Pro forma compensation expense, net of taxes	(0.01)	(0.01)
<b>Pro forma net income per share</b>	<b>\$ 1.10</b>	<b>\$ 2.19</b>

The fair value of each option grant is estimated using the Multiple Black-Scholes option pricing model, with the following weighted average assumptions used for grants in fiscal 2004: risk-free interest rates of 4.1%; expected volatility of .47; an expected life of the options of five years; and no dividends. The weighted average fair value of stock options granted during fiscal year 2004 was \$14.62. There were no options granted during fiscal years 2005 and 2006.

Transactions involving outstanding stock options under the plan were:

	Number of Shares	Weighted Average Exercise Price
Outstanding—November 2, 2003	582,539	\$20.48
Granted	13,800	\$25.39
Exercised	(62,210)	\$18.55
Forfeited	(6,376)	\$25.67
Outstanding—October 31, 2004	527,753	\$20.77
Exercised	(56,630)	\$18.49
Forfeited	(30,225)	\$22.59
Outstanding—October 30, 2005	440,898	\$20.94
Exercised	(327,633)	\$20.00
Forfeited	(11,280)	\$22.79
<b>Outstanding—October 29, 2006</b>	<b>101,985</b>	<b>\$23.78</b>

Price ranges of outstanding and exercisable options as of October 29, 2006 are summarized below:

Range of Exercise Prices	Outstanding Options			Exercisable Options	
	Number of Shares	Average Remaining Life (Years)	Weighted Average Exercise Price	Number of Shares	Weighted Average Exercise Price
\$10.67-\$18.13	21,300	6	\$11.73	7,900	\$12.96
\$18.53-\$18.81	25,300	4	\$18.68	22,900	\$18.70
\$19.34-\$23.17	21,685	5	\$22.48	16,585	\$22.27
\$23.59-\$40.03	31,700	2	\$35.15	28,700	\$35.74
\$50.56-\$50.56	2,000	1	\$50.56	2,000	\$50.56

#### NOTE L—Segment Disclosures

Financial data concerning the Company's sales, segment profit (loss) and identifiable assets by reportable operating segment for fiscal years 2006, 2005 and 2004 are presented in tables below.

Total sales include both sales to unaffiliated customers, as reported in the Company's consolidated statements of operations, and intersegment sales. Sales between segments are generally priced at fair market value. The Company evaluates performance based on segment profit or loss from operations before general corporate expenses, interest income and other expense, interest expense, foreign exchange gains and losses and income taxes.

The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies. Therefore, the Company's operating profit is the total segment profit less general corporate expenses. Identifiable assets are those assets that are used in the Company's operations in the particular operating segment. Corporate assets consist principally of cash and cash equivalents, investments and an Enterprise Resource Planning system.

The Company operates in two major businesses, which are primarily focused on the markets they serve: staffing services and telecommunications and information solutions. The Company's internal reporting structure is based on the services and products provided to customers which results in the following four reportable operating segments:

**Staffing Services**—This segment provides a broad range of employee staffing services to a wide range of customers throughout North America and Europe and has commenced operations in Asia. These services fall within three major functional areas: Staffing Solutions, Information Technology Solutions and E-Procurement Solutions. Staffing Solutions provides a full spectrum of managed staffing and temporary/contract personnel employment and direct hire placement and workforce solutions. Information Technology Solutions provides a wide range of services, including consulting, outsourcing, turnkey project management in the product development lifecycle, IT and customer contact markets. E-Procurement Solutions provides global vendor neutral procurement and human capital management solutions by combining web-based tools and business process outsourcing services.

**Telephone Directory**—This segment publishes independent telephone directories in the United States and publishes telephone directories in Uruguay; provides telephone directory production, commercial printing, database management, sales and marketing services and licenses directory production and contract management software systems to directory publishers and others.

**Telecommunications Services**—This segment provides telecommunications services, including design, engineering, construction, installation, maintenance and removals in the outside plant and central office of telecommunications and cable companies, and within their customers' premises, as well as for large commercial and governmental entities requiring telecommunications services; and also provides complete turnkey services for wireless and wireline telecommunications companies.

**Computer Systems**—This segment provides directory assistance services, both traditional and enhanced, to wireline and wireless telecommunications companies; provides directory assistance content and data services; designs, develops, integrates, markets, sells and maintains computer-based directory assistance systems and other database management and telecommunications systems, primarily for the telecommunications industry; and provides IT services to the Company's other businesses and third parties.

**NOTE L—Segment Disclosures** *(Continued)*

Sales, operating profit and identifiable assets by the Company's reportable operating segment are as follows:

	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
Net Sales			
Staffing Services:			
Sales to unaffiliated customers			
Staffing	\$ 1,910,416	\$ 1,759,683	\$ 1,580,225
Managed Services	1,109,315	1,157,168	1,148,116
Total gross sales	3,019,731	2,916,851	2,728,341
Less Non-recourse Managed Services	(1,052,682)	(1,121,196)	(1,120,079)
Intersegment sales	5,233	6,155	3,839
	1,972,282	1,801,810	1,612,101
Telephone Directory:			
Sales to unaffiliated customers	79,351	82,298	72,194
Intersegment sales	—	—	1
	79,351	82,298	72,195
Telecommunications Services:			
Sales to unaffiliated customers	118,081	137,799	134,266
Intersegment sales	781	1,212	1,132
	118,862	139,011	135,398
Computer Systems:			
Sales to unaffiliated customers	173,972	161,867	110,055
Intersegment sales	13,958	11,252	9,962
	187,930	173,119	120,017
Elimination of intersegment sales	(19,972)	(18,619)	(14,934)
<b>Total Net Sales</b>	<b>\$ 2,338,453</b>	<b>\$ 2,177,619</b>	<b>\$ 1,924,777</b>
Segment Profit (Loss)			
Staffing Services	\$ 58,799	\$ 31,179	\$ 36,718
Telephone Directory	15,828	14,895	10,115
Telecommunications Services	(1,168)	(2,429)	(2,838)
Computer Systems	28,447	35,801	30,846
Total segment profit	101,906	79,446	74,841
General corporate expenses	(43,350)	(38,839)	(30,812)
<b>Total Operating Profit</b>	<b>\$ 58,556</b>	<b>\$ 40,607</b>	<b>\$ 44,029</b>

	October 29, 2006	October 30, 2005
<i>(In thousands)</i>		
Assets:		
Staffing Services	\$457,204	\$446,990
Telephone Directory	50,442	55,238
Telecommunications Services	38,800	53,173
Computer Systems	138,625	103,720
	<b>685,071</b>	659,121
Cash, investments and other corporate assets	14,050	29,591
<b>Total assets</b>	<b>\$699,121</b>	<b>\$688,712</b>

Sales to external customers and assets of the Company by geographic area are as follows:

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
<i>(In thousands)</i>			
Sales:			
Domestic	\$2,207,853	\$2,058,661	\$1,822,544
International, principally Europe	130,600	118,958	102,233
	<b>\$2,338,453</b>	<b>\$2,177,619</b>	<b>\$1,924,777</b>

	Year Ended	
	October 29, 2006	October 30, 2005
<i>(In thousands)</i>		
Assets:		
Domestic	\$602,575	\$633,381
International, principally Europe	96,546	55,331
	<b>\$699,121</b>	<b>\$688,712</b>

In fiscal 2006, the Telecommunications Services segment's sales to three customers accounted for approximately 24%, 22% and 18%, respectively, of the total sales of that segment; the Computer Systems segment's sales to two customers accounted for approximately 25% and 14%, respectively, of the total sales of that segment; the Staffing Services segment's sales to one customer accounted for approximately 13% of the total sales of that segment. In fiscal 2006, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 11% of the Company's net sales.

In fiscal 2005, the Telecommunications Services segment's sales to two customers accounted for approximately 30% and 14%, respectively, of the total sales of that segment; the Computer Systems segment's sales to two customers accounted for approximately 31% and 13%, respectively, of the total sales of that segment; the Staffing Services segment's sales to one customer accounted for approximately 13% of the total sales of that segment. In fiscal 2005, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 11% of the Company's net sales.

**NOTE L—Segment Disclosures (Continued)**

In fiscal 2004, the Telecommunications Services segment's sales to four customers accounted for approximately 17%, 15%, 12%, and 11%, respectively, of the total sales of that segment; the Computer Systems segment's sales to one customer accounted for approximately 28% of the total sales of that segment; the Staffing Services segment's sales to one customer accounted for approximately 14% of the total sales of that segment; and the Telephone Directory segment's sales to one customer accounted for approximately 10% of the total sales of that segment. In fiscal 2004, the sales to seven operating units of one customer, Microsoft Corporation, accounted for 12% of the Company's net sales.

The loss of one or more of these customers, unless the business is replaced by the segment, could result in an adverse effect on the results for that segment's business.

Capital expenditures and depreciation and amortization by the Company's operating segments are as follows:

	Year Ended		
	October 29, 2006	October 30, 2005	October 31, 2004
	<i>(In thousands)</i>		
Capital Expenditures:			
Staffing Services	\$10,513	\$17,061	\$ 9,270
Telephone Directory	394	151	391
Telecommunications Services	1,781	2,973	1,803
Computer Systems	7,450	6,520	17,491
<b>Total segments</b>	<b>20,138</b>	<b>26,705</b>	<b>28,955</b>
Corporate	2,227	1,806	1,782
	<b>\$22,365</b>	<b>\$28,511</b>	<b>\$30,737</b>
Depreciation and Amortization <sup>(a)</sup> :			
Staffing Services	\$12,046	\$10,399	\$ 9,365
Telephone Directory	1,886	1,848	2,067
Telecommunications Services	1,402	1,771	2,862
Computer Systems	13,309	9,840	5,744
<b>Total segments</b>	<b>28,643</b>	<b>23,858</b>	<b>20,038</b>
Corporate	6,204	5,745	5,499
	<b>\$34,847</b>	<b>\$29,603</b>	<b>\$25,537</b>

(a) Includes depreciation and amortization of property, plant and equipment for fiscal years 2006, 2005 and 2004 of \$31.0 million, \$28.5 million and \$25.2 million, respectively.

**NOTE M—Employee Benefits**

The Company has various savings plans that permit eligible employees to make contributions on a pre-tax salary reduction basis in accordance with the provisions of Section 401(k) of the Internal Revenue Code. In January 2000, the Company amended the savings plan for permanent employees to provide a Company contribution in the form of a 50% match of the first 3% of salary contributed by eligible participants. For participants with less than five years of service, the Company's matching contributions vest at 20% per year over a five-year period. Company contributions to the plan are made semi-annually. Under the plan, the Company's contributions of \$1.8 million, \$1.7 million and \$1.4 million in fiscal 2006, fiscal 2005 and fiscal 2004, respectively, were accrued and charged to compensation expense.

The Company has a non-qualified deferred compensation and supplemental savings plan, which permits eligible employees to defer a portion of their salary. This plan consists solely of participant deferrals and earnings thereon, which are reflected as a current liability under accrued wages and commissions. The Company invests the assets of the plan in mutual funds based upon investment preferences of the participants.



#### **NOTE N—Derivative Financial Instruments, Hedging and Restricted Cash**

The Company enters into derivative financial instruments only for hedging purposes. All derivative financial instruments, such as interest rate swap contracts, foreign currency options and exchange contracts, are recognized in the consolidated financial statements at fair value regardless of the purpose or intent for holding the instrument. Changes in the fair value of derivative financial instruments are either recognized periodically in income or in stockholders' equity as a component of comprehensive income, depending on whether the derivative financial instrument qualifies for hedge accounting, and if so, whether it qualifies as a fair value hedge or cash flow hedge. Generally, changes in fair values of derivatives accounted for as fair value hedges are recorded in income along with the portions of the changes in the fair values of the hedged items that relate to the hedged risks. Changes in fair values of derivatives accounted for as cash flow hedges, to the extent they are effective as hedges, are recorded in other comprehensive income, net of deferred taxes. Changes in fair values of derivatives not qualifying as hedges are reported in the results of operations. At October 29, 2006, the Company had outstanding foreign currency option contracts in the aggregate notional amount equivalent to \$1.3 million, to hedge a portion of its net investment in foreign operations and is accounted for as a hedge under SFAS No. 52.

Restricted cash at October 29, 2006 and October 30, 2005 included \$30.7 million and \$26.1 million, respectively, was restricted to cover obligations that were reflected in accounts payable at that date. These amounts primarily related to certain contracts with customers, for whom the Company manages the customers' alternative staffing requirements, including the payment of associate vendors.

#### **NOTE O—Leases**

The future minimum rental commitments as of October 29, 2006 for all non-cancelable operating leases were as follows:

Fiscal Year	Total	Office Space	Equipment
		(In thousands)	
2007	\$20,421	\$19,822	\$599
2008	14,654	14,548	106
2009	8,968	8,941	27
2010	4,937	4,929	8
2011	2,231	2,231	—
Thereafter	821	821	—
	<b>\$52,032</b>	<b>\$51,292</b>	<b>\$740</b>

Many of the leases also require the Company to pay and contribute to property taxes, insurance and ordinary repairs and maintenance.

Rental expense for all operating leases for fiscal years 2006, 2005 and 2004 was \$31.6 million, \$29.9 million and \$25.6 million, respectively.

#### **NOTE P—Related Party Transactions**

During fiscal 2006, 2005 and 2004, the Company paid or accrued \$0.9 million, \$0.8 million and \$1.9 million, respectively, to the law firms of which Lloyd Frank, a director of the Company, is or was of counsel, for services rendered to the Company and expenses reimbursed.

In October 2006, the Company purchased 200,000 shares of common stock from the Estate of William Shaw at a price of \$39.75 per share, for a total of \$7,950,000. The Company intends to use these shares to fund awards under the Volt Information Sciences, Inc. 2006 Incentive Stock Plan. The shares were purchased at a price below the price at which the Company's common stock was then being traded on the New York Stock Exchange (the low trade for the day was \$39.94 and the high trade was \$40.85). The decision to make the purchase was made by senior management of the Company. The funds were transferred in November 2007.

In fiscal 2006, the Company advanced \$162,400 directly to the attorneys for Mr. Thomas Daley, an executive officer of the Company (\$95,800 of which had previously been reported in the Company's proxy statement for its 2006 annual meeting). In 2006, the Company also paid \$336,100 for legal fees of the independent counsel to the Audit committee of the Company (\$260,000 of which had previously been reported in the Company's proxy statement for its 2006 annual meeting).

## NOTE Q—Subsequent Events

Effective December 19, 2006, the Company's wholly owned subsidiary, Volt Delta entered into a stand-alone three year \$70.0 million secured, syndicated, revolving credit agreement ("Delta Credit Facility") with Wells Fargo, N.A. as the administrative agent and arranger, and as a lender thereunder. Wells Fargo and the other three lenders under the Delta Credit Facility, Lloyd TSB Bank Plc, Bank of America, N.A and JPMorgan Chase also participate in the Company's \$40.0 million revolving Credit Facility. Neither the Company nor Volt Delta guarantee each other's facility but certain subsidiaries of both are guarantors of their respective parent companies. Under the Credit Facility, Volt Delta is required to pay down approximately \$38.0 million in intercompany debt owed to the Company within 30 days of closing. The Company currently has no outstanding debt under its own revolving facility but has \$100.0 million currently financed under its \$200.0 million Securitization Program.

On December 19, 2006, that the Company's Board of Directors authorized and approved a three for two split effected in the form of a dividend on the Company's common stock, par value \$.10 per share. Shares of common stock will be paid on January 26, 2007, to all stockholders of record as of January 15, 2007. The accompanying financial statements do not give any effect of the stock split.

In September 6, 2006, the Company's Board of Directors adopted the "Volt Information Sciences, Inc. 2006 Incentive Stock Plan" subject to approval by vote of shareholders of the Company. The Plan permits the grant of Incentive Stock Options, Non-Qualified Stock Options, Restricted Stock and Restricted Stock Units to Employees and Non-Employee Directors of the Company through September 6, 2016. The maximum aggregate number of Shares that may be issued pursuant to awards made under the Plan shall not exceed One Million Five Hundred Thousand (1,500,000) Shares.

## NOTE R—Quarterly Results of Operations (Unaudited)

The following is a summary of unaudited quarterly results of operations for the fiscal years ended October 29, 2006 and October 30, 2005. Each quarter contained thirteen weeks.

	Fiscal 2006 Quarter			
	First	Second	Third	Fourth
	<i>(In thousands, except per share data)</i>			
Net sales	\$549,508	\$593,811	\$584,914	\$610,220
Gross profit	\$34,041	\$49,438	\$49,186	\$57,965
Net (loss) income	\$ (377)	\$ 9,110	\$ 8,353	\$ 13,564
Net (loss) income—basic	\$ (0.02)	\$ 0.59	\$ 0.54	\$ 0.87
Net (loss) income—diluted	\$ (0.02)	\$ 0.59	\$ 0.53	\$ 0.86
	Fiscal 2005 Quarter			
	First	Second	Third	Fourth
	<i>(In thousands, except per share data)</i>			
Net sales	\$497,835	\$546,045	\$543,515	\$590,224
Gross profit	\$29,662	\$39,722	\$40,943	\$52,741
Net (loss) income	\$ (808)	\$ 4,527	\$ 4,966	\$ 8,355
Net (loss) income—basic	\$ (0.05)	\$ 0.30	\$ 0.32	\$ 0.54
Net (loss) income—diluted	\$ (0.05)	\$ 0.29	\$ 0.32	\$ 0.54

Historically, the Company's results of operations have been lowest in its first fiscal quarter as a result of reduced requirements for the Staffing Services segment's personnel due to the Thanksgiving, Christmas and New Year holidays as well as certain customer facilities closing for one to two weeks. In addition, the Telephone Directory segment's DataNational division publishes more directories during the second half of the fiscal year. During the third and fourth quarter of the fiscal year, the Staffing Services segment benefits from a reduction of payroll taxes and increased use of Administrative and Industrial services during the summer vacation period.

## **ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

Not applicable.

### **ITEM 9A. CONTROLS AND PROCEDURES**

#### ***Disclosure Controls and Procedures***

The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of October 29, 2006 (the "Evaluation"). Based upon the Evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) are effective in ensuring that material information relating to the Company, including its consolidated subsidiaries, is made known to them by others within those entities as appropriate to allow timely decisions regarding required disclosure, particularly during the period in which this annual report was being prepared.

#### ***Management's Report on Internal Control Over Financial Reporting***

The Company's management is responsible for establishing and maintaining adequate "internal control over financial reporting" (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)). Management evaluates the effectiveness of the Company's internal control over financial reporting using criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal—Integrated Framework Management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of the Company's internal control over financial reporting as of October 29, 2006 and concluded that it is effective.

The Company acquired Varetis Solutions GmbH ("Varetis") on December 30, 2005, and has excluded Varetis from its assessment of, and conclusion on, the effectiveness of the Company's internal control over financial reporting. Varetis accounted for 2% and less than 1% of total and net assets, respectively, as of October 29, 2006 and less than 1% and 1% of revenues and net income, respectively, for the year then ended.

The Company independent registered public accounting firm, Ernst & Young LLP, has audited the effectiveness of the Company's internal control over financial reporting and management's assessment of the effectiveness of such controls as of October 29, 2006, as stated in their report which is included herein.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders of  
Volt Information Sciences, Inc.

We have audited management's assessment, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting, that Volt Information Sciences, Inc. and subsidiaries maintained effective internal control over financial reporting as of October 29, 2006, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Volt Information Sciences, Inc.'s and subsidiaries' management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Management's Annual Report on Internal Control Over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Varetis Solutions, GmbH, which is included in the 2006 consolidated financial statements of Volt Information Sciences, Inc. and subsidiaries and constituted 2% and less than 1% of total and net assets, respectively, as of October 29, 2006 and less than 1% and 1% of revenues and net income, respectively, for the year then ended. Our audit of internal control over financial reporting of Volt Information Sciences, Inc. and subsidiaries also did not include an evaluation of the internal control over financial reporting of Varetis Solutions, GmbH.

In our opinion, management's assessment that Volt Information Sciences, Inc. and subsidiaries maintained effective internal control over financial reporting as of October 29, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, Volt Information Sciences, Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of October 29, 2006, based on the COSO criteria.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Volt Information Sciences, Inc. and subsidiaries as of October 29, 2006 and October 30, 2005, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended October 29, 2006 and our report dated January 11, 2007 expressed an unqualified opinion thereon.

*Ernst & Young LLP*

New York, New York  
January 11, 2007

## ITEM 9B. OTHER INFORMATION

None.

## PART III

The information called for by Part III (Items 10, 11, 12, 13 and 14) of Form 10-K will be included in the Company's Proxy Statement for the Company's 2007 Annual Meeting of Shareholders, which the Company intends to file within 120 days after the close of its fiscal year ended October 29, 2006 and is hereby incorporated by reference to such Proxy Statement, except that the information as to the Company's executive officers which follows Item 4 in this Report and the information as to the Company's equity compensation plans contained in the last paragraph of Item 5 in this Report are incorporated by reference into Items 10 and 12, respectively, of this Report.

## PART IV

### ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

#### 15(a)(1). Financial Statements

The following consolidated financial statements of Volt Information Sciences, Inc. and subsidiaries are included in Item 8 of this Report:

	Page
Consolidated Balance Sheets—October 29, 2006 and October 30, 2005	42
Consolidated Statements of Operations—Years ended October 29, 2006, October 30, 2005 and October 31, 2004	43
Consolidated Statements of Stockholders' Equity and Comprehensive Income— Years ended October 29, 2006, October 30, 2005 and October 31, 2004	44
Consolidated Statements of Cash Flows—Years ended October 29, 2006, October 30, 2005 and October 31, 2004	45
Notes to Consolidated Financial Statements	46

#### 15(a)(2). Financial Statement Schedule

The following consolidated financial statement schedule of Volt Information Sciences, Inc. and subsidiaries is included in response to Item 15(d):

Schedule II—Valuation and qualifying accounts	S-1
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Other schedules (Nos. I, III, IV and V) for which provision is made in the applicable accounting regulation of the Securities and Exchange Commission are not required under the related instructions or are not applicable and, therefore, have been omitted.

### 15(a)(3). Exhibits

Exhibit	Description
---------	-------------

- |        |   |
|--------|---|
| 3.1    | Restated Certificate of Incorporation of the Company, as filed with the Department of State of New York on January 29, 1997. (Exhibit 3.1 to the Company's Annual Report on Form 10-K for the fiscal year ended November 1, 1996).  |
| 3.2    | By-Laws of the Company. (Exhibit 3.2 to the Company's Annual Report on Form 10-K for the fiscal year ended October 30, 2005, File No. 1-9232).  |
| 4.1(a) | Receivables Purchase Agreement, dated as of April 12, 2002 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 99.1(b) to the Company's Current Report on Form 8-K dated April 22, 2002, File No. 1-9232).  |
| 4.1(b) | Second Amendment to Receivables Purchase Agreement dated as of March 31, 2004 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 4.02 to the Company's Quarterly Report on Form 10-Q for the quarter ended May 2, 2004, File No. 1-9232).  |
| 4.1(c) | Third Amendment to Receivables Purchase Agreement dated as of April 8, 2005 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 99.1 to the Company's Current Report on Form 8-K dated April 14, 2005, File No. 1-9232).  |
| 4.1(d) | Fourth Amendment to Receivables Purchase Agreement dated as of January 17, 2006 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 99.1 to the Company's Current Report on Form 8-K dated February 6, 2006, File No. 1-9232).  |
| 4.1(e) | Fifth Amendment to Receivables Purchase Agreement dated as of June 6, 2006 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 99.1 to the Company's Current Report on Form 8-K dated June 12, 2006, File No. 1-9232).  |
| 4.1(f) | Sixth Amendment to Receivables Purchase Agreement dated as of August 18, 2006 among Volt Funding Corp., Three Rivers Funding Corporation and Volt Information Sciences, Inc. (Exhibit 99.1 to the Company's Current Report on Form 8-K dated September 5, 2006, File No. 1-9232).   |
| 4.1(g) | Second Amended and Restated Credit Agreement, dated as of April 14, 2005 among Volt Information Sciences, Inc. and Gatton Volt Consulting Group Limited, the guarantors party thereto, the lenders party thereto and JPMorgan Chase Bank, as administrative agent. (Exhibit 99.1 to the Company's Current Report on Form 8-K dated April 19, 2005 File No. 1-9232).   |
| 4.1(h) | Consent and First Amendment to the Second Amended and Restated Credit Agreement dated as of November 15, 2005, among Volt Information Sciences, Inc. and Gatton Volt Consulting Group Limited, the guarantors party thereto, the lenders party thereto and JPMorgan Chase Bank, as administrative agent.  |
| 4.1(i) | Consent and Second Amendment to the Second Amended and Restated Credit Agreement dated as of December 27, 2005, among Volt Information Sciences, Inc. and Gatton Volt Consulting Group Limited, the guarantors party thereto, the lenders party thereto and JPMorgan Chase Bank, as administrative agent (Exhibit 99.1 to the Company's Current Report on Form 8-K dated January 4, 2006, File No. 1-9232). |
| 4.1(j) | Credit Agreement dated as of December 19, 2006 among Volt Delta Resources, LLC, the lenders party thereto and Wells Fargo Bank N.A., as administrative agent (Exhibit 99.1 to the Company's Current Report on Form 8-K dated December 22, 2006, File No. 1-9232).   |
| 4.1(k) | Guarantee and Collateral Agreement dated as of December 19, 2006 made by each grantor thereto in favor of Wells Fargo Bank N.A., as administrative agent for all lenders party to the Credit Agreement (Exhibit 99.2 to the Company's Current Report on Form 8-K dated December 22, 2006, File No. 1-9232).   |

### 15(a)(3). Exhibits

Exhibit	Description
---------	-------------

- |           |   |
|-----------|---|
| 10.1+     | 1995 Non-Qualified Stock Option Plan, as amended. (Exhibit 10.1(b) to the Company's Annual Report on Form 10-K for the fiscal year ended October 30, 1998, File No. 1-9232).  |
| 10.2(a)+  | Employment Agreement, dated as of May 1, 1987, between the Company and Jerome Shaw (Exhibit 19.02 to the Company's Quarterly Report on Form 10-Q for the quarter ended May 1, 1987, File No. 1-9232).   |
| 10.2(b)+  | Amendment, dated January 3, 1989, to Employment Agreement between the Company and Jerome Shaw (Exhibit 19.02(b) to the Company's Annual Report on Form 10-K for the fiscal year ended October 28, 1988, File No. 1-9232).                                       |
| 10.3(a)+  | Employment Agreement entered into on or about August 25, 2004 between the Company and Thomas Daley (Exhibit 10.4(a) to the Company's Annual Report on Form 10-K for the fiscal year ended October 30, 2005, File No. 1-9232).                                   |
| 10.3(b)+  | Undertaking dated August 5, 2005 from Thomas Daley to the Company (Exhibit 10.4(a) to the Company's Annual Report on Form 10-K for the fiscal year ended October 30, 2005, File No. 1-9232).  |
| 10.3(c)+  | Employment Agreement entered on March 16, 2006 between the Company and Jack Egan (Exhibit 99.1 to the Company's Current Report on Form 8-K dated March 22, 2006, File No. 1-9232).  |
| 10.3(d)+  | Amendment No. 1 dated as of April 6, 2006, to the Employment Agreement made and entered into on or about August 25, 2004 between the Company and Thomas Daley (Exhibit 99.1 to the Company's Current Report on Form 8-K dated April 10, 2006, File No. 1-9232). |
| 10.3(e)+  | Employment Agreement entered on May 26, 2006 between the Company and Ludwig M. Guarino (Exhibit 99.1 to the Company's Current Report on Form 8-K dated May 31, 2006, File No. 1-9232).  |
| 10.4(a)+  | Form of Indemnification Agreement (Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2005, File No. 1-9232).   |
| 10.4(b)+* | Form of Indemnification Agreement.  |
| 14.       | Volt Information Sciences, Inc. and Subsidiaries Code of Ethical Conduct for Financial Managers (Exhibit 14 to the Company's Annual Report on Form 10-K for the fiscal year ended November 2, 2003, File No. 1-9232).   |
| 21.       | Subsidiaries of the Registrant.   |
| 23.*      | Consent of Independent Registered Public Accounting Firm.   |
| 31.1*     | Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2*     | Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1*     | Certification of Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2*     | Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| +         | Management contract or compensation plan or arrangement.  |
| *         | Filed herewith. All other exhibits are incorporated herein by reference to the exhibit indicated in the parenthetical references.   |

### UNDERTAKING

The Company hereby undertakes to furnish to the Securities and Exchange Commission, upon request, all constituent instruments defining the rights of holders of long-term debt of the Company and its consolidated subsidiaries not filed herewith. Such instruments have not been filed since none are, nor are being, registered under Section 12 of the Securities Exchange Act of 1934 and the total amount of securities authorized under any such instruments does not exceed 10% of the total assets of the Company and its subsidiaries on a consolidated basis.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Company has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

VOLT INFORMATION SCIENCES, INC.

Dated: New York, New York  
January 11, 2007

By: /s/Steven A. Shaw

Steven A. Shaw  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Company and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
<u>/s/Steven A. Shaw</u> Steven A. Shaw	President, and Chief Executive Officer	January 11, 2007
<u>/s/Jack Egan</u> Jack Egan	Senior Vice President (Principal Financial Officer)	January 11, 2007
<u>/s/Lloyd Frank</u> Lloyd Frank	Director	January 11, 2007
<u>/s/Theresa A. Havell</u> Theresa A. Havell	Director	January 11, 2007
<u>/s/Mark N. Kaplan</u> Mark N. Kaplan	Director	January 11, 2007
<u>/s/Bruce G. Goodman</u> Bruce G. Goodman	Director	January 11, 2007
<u>/s/William H. Turner</u> William H. Turner	Director	January 11, 2007
<u>/s/Deborah Shaw</u> Deborah Shaw	Director	January 11, 2007



**SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS**

Column A	Column B	Column C	Column D	Column E
		Additions		
	Balance at Beginning of Period	Charged to Costs and Expenses	Charged to Other Accounts	Deductions
				Balance at End of Period
<i>(In thousands)</i>				
<b>Year ended October 29, 2006</b>				
Deducted from asset accounts:				
Allowance for uncollectable accounts	\$ 7,527	\$4,003		\$4,039 <sup>(a,b)</sup>
Inventory reserve	2,864	1,654		4,518
Allowance for deferred tax assets	4,760			2,502 <sup>(c)</sup>
Unrealized gain on marketable securities	(101)		\$ 14 <sup>(d)</sup>	(87)
<b>Year ended October 30, 2005</b>				
Deducted from asset accounts:				
Allowance for uncollectable accounts	\$10,210	\$3,838		\$6,521 <sup>(a,b)</sup>
Work in process inventory reserve	157	2,707		2,864
Allowance for deferred tax assets	3,948		\$812 <sup>(c)</sup>	4,760
Unrealized gain on marketable securities	(60)		(41) <sup>(d)</sup>	(101)
<b>Year ended October 31, 2004</b>				
Deducted from asset accounts:				
Allowance for uncollectable accounts	\$10,498	\$7,784		\$8,072 <sup>(a,b)</sup>
Work in process inventory reserve	545			388 <sup>(c)</sup>
Allowance for deferred tax assets	3,635		\$313 <sup>(c)</sup>	157
Unrealized gain on marketable securities	(153)		93 <sup>(d)</sup>	3,948
				(60)

(a) Includes write-off of uncollectable accounts.

(b) Includes foreign currency translation loss of \$7 in 2006 and gains of \$91 and \$117 in 2005 and 2004, respectively.

(c) Charge or credit to income tax provision.

(d) Charge (credit) to stockholders' equity.

(e) Credited to cost of sales.

**EXHIBIT 31.1**

**CERTIFICATION BY PRINCIPAL EXECUTIVE OFFICER  
PURSUANT TO  
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Steven A. Shaw, certify that:

1. I have reviewed this annual report on Form 10-K of Volt Information Sciences, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and we have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this annual report based on such evaluation; and
  - d) disclosed in this annual report any changes in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

January 11, 2007

/s/ Steven A. Shaw

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Steven A. Shaw  
Principal Executive Officer

**EXHIBIT 31.2**

**CERTIFICATION BY PRINCIPAL FINANCIAL OFFICER  
PURSUANT TO  
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Jack Egan, certify that:

1. I have reviewed this annual report on Form 10-K of Volt Information Sciences, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and we have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this annual report based on such evaluation; and
  - d) disclosed in this annual report any changes in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

January 11, 2007

/s/ Jack Egan

\_\_\_\_\_  
Jack Egan  
Principal Financial Officer

**EXHIBIT 32.1**

**CERTIFICATION PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Volt Information Sciences, Inc. (the "Company") on Form 10-K for the year ended October 29, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Steven A. Shaw, Principal Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the report fairly presents, in all material respects, the financial condition and results of operations of the Company.

January 11, 2007

/s/ Steven A. Shaw

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Steven A. Shaw  
Principal Executive Officer

A signed original of this written statement required by Section 906 has been provided to Volt Information Services, Inc. and will be retained by Volt Information Sciences, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

**EXHIBIT 32.2**

**CERTIFICATION PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Volt Information Sciences, Inc. (the "Company") on Form 10-K for the year ended October 29, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jack Egan, Principal Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the report fairly presents, in all material respects, the financial condition and results of operations of the Company.

January 11, 2007

/s/ Jack Egan

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Jack Egan  
Principal Financial Officer

A signed original of this written statement required by Section 906 has been provided to Volt Information Services, Inc. and will be retained by Volt Information Sciences, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

## CORPORATE INFORMATION

### ANNUAL MEETING

The Annual Meeting of Shareholders will be held on Thursday, April 5, 2007 at 10am Pacific time in the 1st floor Atrium, Volt Corporate Park 2401 N. Glassell Street Orange, CA 92865

### REGISTRAR AND TRANSFER AGENT

for Common Stock  
Registrar and Transfer Company  
10 Commerce Drive  
Cranford, NJ 07016

### INDEPENDENT AUDITORS

Ernst & Young LLP  
5 Times Square  
New York, NY 10036-6530

### COMPANY INFORMATION

A copy of the Company's Annual Report on Form 10-K for Fiscal Year 2006 as filed with the Securities and Exchange Commission is available without charge upon written request to:

Vice President  
Corporate Accounting  
Volt Information Sciences, Inc.  
560 Lexington Avenue  
New York, NY 10022

A copy of the Form 10-K is available through the Company's website at: [www.volt.com](http://www.volt.com).

Copies of the Company's Code of Conduct and Business Ethics and other significant corporate policies are available at the Company's website in the Investor Relations/Corporate Governance section.

### EXECUTIVE OFFICES

560 Lexington Avenue  
New York, NY 10022  
Tel: 212.704.2400

### WEST REGION CORPORATE OFFICES

2401 N. Glassell Street  
Orange, CA 92865  
Tel: 714.921.8800

### DIVISION HEADQUARTERS

#### Volt Services Group [www.volt.com](http://www.volt.com)

West Region  
2401/2411 N. Glassell Street  
Orange, CA 92865  
Tel: 800.654.2624

Northwest Region  
701 Pike Street  
Suite 1150  
Seattle, WA 98101  
Tel: 206.292.4399

East Region  
477 Madison Avenue  
New York, NY 10022  
Tel: 212.719.7800

#### VMC Consulting

[www.vmc.com](http://www.vmc.com)  
11611 Willows Road, N.E.  
Redmond, WA 98052  
Tel: 425.558.7700

#### Momentum

A Volt Information Sciences Company  
[www.momentum.com](http://www.momentum.com)  
3455 South 344th Way  
Federal Way, WA 98001  
Tel: 888.307.4243

#### ProcureStaff

[www.procurestaff.com](http://www.procurestaff.com)  
560 Lexington Avenue  
New York, NY 10022  
Tel: 212.704.2400

#### Volt Telecommunications Group

[www.volt-telecom.com](http://www.volt-telecom.com)  
415 North Smith Avenue  
Corona, CA 92880  
Tel: 800.548.6602

#### Volt Directory Systems and Services

[www.voltdirectory.com](http://www.voltdirectory.com)  
One Sentry Parkway  
Blue Bell, PA 19422  
Tel: 610.825.7720

#### DataNational

[www.communitybooks.com](http://www.communitybooks.com)  
3800 Concorde Parkway  
Chantilly, VA 20151  
Tel: 703.818.0120

#### VoltDelta Resources

[www.voltdelta.com](http://www.voltdelta.com)  
560 Lexington Avenue  
New York, NY 10022  
Tel: 212.827.2600

### Maintech

[www.maintech.com](http://www.maintech.com)  
39 Patterson Avenue  
Wallington, NJ 07057  
Tel: 973.614.1700

### INTERNATIONAL OFFICES

#### United Kingdom

**VoltDelta International**  
[www.voltdelta.com](http://www.voltdelta.com)  
Dolphin House  
Windmill Road  
Sunbury on Thames  
Middlesex TW16 7HT  
England  
Tel: 44.1932.755555

#### VMC Consulting Europe Ltd.

[www.vmc.com](http://www.vmc.com)  
110 Buckingham Avenue  
Slough, Berkshire SL1 4PF  
England  
Tel: 44.1753.849700

#### Volt Europe Limited

[www.volteurope.com](http://www.volteurope.com)  
Gatton Place  
St. Matthews Road  
Redhill, Surrey RH1 1TA  
England  
Tel: 44.1737.774100

#### ProcureStaff

[www.procurestaff.com](http://www.procurestaff.com)  
Gatton Place  
St. Matthews Road  
Redhill, Surrey RH1 1TA  
England  
Tel: 44.1737.774100

#### The Netherlands

#### VoltDelta International

[www.voltdelta.com](http://www.voltdelta.com)  
Olof Palmestraat 24  
2616 LS DELFT  
Netherlands  
Tel: 31.15.2150915

#### Germany

#### VoltDelta International

[www.voltdelta.com](http://www.voltdelta.com)  
Landsberger Str. 110  
80339 Munich  
Germany  
Tel: 49.89.455660

#### Uruguay

#### Volt Directories S.A. Ltd.

[www.volt.com.uy](http://www.volt.com.uy)  
Luis Alberto de Herrera 3255  
CP 11600  
Montevideo  
Uruguay  
Tel: 598.2.4808181

### EXECUTIVE OFFICERS

#### Steven A. Shaw

*President and Chief Executive Officer*

#### Jerome Shaw

*Executive Vice President and Secretary*

#### Jack Egan

*Senior Vice President and Principal Financial Officer*

#### Howard B. Weinreich

*General Counsel and Senior Vice President*

#### Thomas Daley

*Senior Vice President*

#### Ludwig M. Guarino

*Senior Vice President and Treasurer*

#### Daniel G. Hallihan

*Vice President—Accounting Operations*

#### Ronald Kochman

*Vice President*

#### Louise Ross

*Vice President—Human Resources*

### BOARD OF DIRECTORS

#### Steven A. Shaw

*President and Chief Executive Officer  
Volt Information Sciences, Inc.*

#### Bruce G. Goodman

*Partner  
Hinckley, Allen, & Snyder LLP  
(a law firm)*

#### Mark N. Kaplan

*Of Counsel  
Skadden Arps Slate Meagher & Flom LLP  
(a law firm)*

#### William H. Turner

*Dean, College of Business  
Stony Brook University*

#### Theresa A. Havell

*President  
Havell Capital Management LLC*

#### Lloyd Frank

*Counsel  
Troutman Sanders LLP  
(a law firm)*

#### Deborah Shaw

*Clinical Psychologist*



**VOLT** Information Sciences, Inc.

560 Lexington Avenue, New York, NY 10022 [www.volt.com](http://www.volt.com)

END

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*Volt, the Volt logo, VoltDelta, VoltSource, Volt Temporary Services, Volt VDM—Volt Directory Marketing, VIS, DataNational, DirectDA, Maintech, The Companion, Directory One, Time to Return to Business and ProcureStaff are registered trademarks and/or service marks owned by Volt Information Sciences, Inc. and its subsidiaries. Other trademarks, trade names, service marks and logos used in this Annual Report are also the property of Volt Information Sciences, Inc.*

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