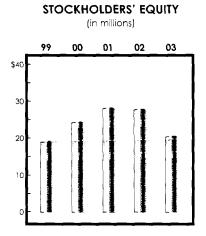


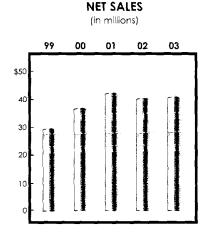
## Key Financial Highlights

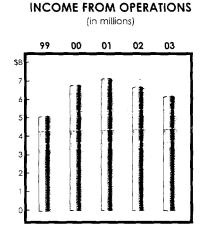
Annual Report 2003

Year Ended March 31,	2003	2002	% Change
OPERATING DATA (in thousands)			
Net sales	\$40,210	\$40,094	0%
Net income from continuing operations	4,063	4,403	-8%
PERFORMANCE DATA*			
Return on assets	16%	13%	
Return on equity	19%	16%	
Return on equity excluding cash and investments	23%	30%	
FINANCIAL DATA (in thousands)			
Total assets	\$25,402	\$33,369	-24%
Total liabilities	3,948	6,050	-35%
Stockholders' equity	21,454	27,319	-21%
Working capital	8,069	18,365	-56%
PER SHARE DATA			
Diluted earnings from continuing operations	\$0.86	\$0.85	1%
Weighted average shares-diluted	4,711,420	5,208,924	-10%
OTHER			
Number of employees	306	298	3%
Number of shareholders	2,100	2,400	-13%

<sup>\*</sup> Calculated using net income from continuing operations.







#### MITY Enterprises, Inc.

Founded in 1987, MITY Enterprises, Inc. designs, manufactures and markets innovative institutional furniture created to meet the efficiency needs of its customers. The Company focuses on providing premium quality institutional furniture products to niche markets. The product lines consist of multipurpose room furniture and healthcare seating. The Company's products are marketed under the Mity-Lite and Broda tradenames. Headquartered in Utah, MITY Enterprises serves national and international customers directly and through distributors.

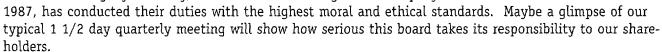
## Chairmam's Letter

## Annual Report 2003

#### Dear Shareholder:

I am pleased to once again be reporting to you as the chairman of the board of MITY. For MITY, fiscal 2003 was a year characterized by emphasis on our corporate mission statement: innovate, grow, excel. However, I will leave the report on the operations of the company to our chief executive officer. Instead, I want to report on a matter that seems to occupy the minds of investors these days—corporate governance and integrity.

In an attempt to legislate integrity, an intensified set of expectations now surrounds each officer and director of a public company. The board of MITY takes integrity seriously, and since the founding of the company in



Meetings of the board, audit committee and compensation committee are scheduled twelve months in advance. In addition to the four regularly-scheduled quarterly meetings, the board communicates as often as necessary to discuss urgent matters. Careful minutes are recorded from each of these meetings and become a permanent part of the corporate record.

Preparation for each meeting begins before the end of the quarter. The data processing systems of the company have accounting and routine analysis completed as early as the third working day following the end of the quarter. Managerial discipline to this timely availability of information is simply a cultural expectation at MITY. The routine information reveals areas where more detailed examination needs to be done.

During the week preceding each meeting, board members receive a thoroughly prepared analysis. This analysis includes detailed comparisons by department of the corporate profit plan, which in a less visionary organization might be called a budget, and includes actual results, and a review or independent audit as required. The MITY board does not treat their meetings as social occasions. All directors are expected to study the materials and be prepared to thoroughly debate and discuss them at the meeting.

Typically the audit committee, under the direction of chairman Hal Heaton, begins their meeting with a complete review of the financial statements. Joined by the rest of the board, the cash position of the company is examined. Moving on to the other components of working capital we thoroughly discuss receivable aging, inventory utilization, other assets, payables and accruals. The discussion will be laced with questions from each director about a multitude of raised topics.

With the review of the balance sheet complete, I take over as chairman and we begin departmental and subsidiary reviews. Each manager presents their section of the board package for review of the past and a proposal of future directions. The evening of the first day wraps up after our working dinner.

At 7:00 am, the meetings being again with a working breakfast for the compensation committee evolving into an investment committee meeting. The rest of the meeting follows a similar pattern filled with careful analysis, probing questions and challenging debate. Once the meetings are over, our management team does an excellent job in carrying out the direction given by the board.

The reason I have taken the time to share this with you is to let you know that the concept of corporate governance and integrity is a cultural expectation at MITY, not a legislated reaction to the inappropriate behavior of a few highly visible executives and directors. It is this culture that maintains my personal interest in being the largest shareholder at MITY and should give you comfort that whether the news is good or bad, we will tell it like it is.

- Greg Wilson, chairman of the board



## Inief Executive Officer's Letter

Annual Report 2003

Raising the bar . . . again. What exactly does that mean? It means that in the past we set the standard that everyone else targets (like we did in 1987 with our lightweight, durable tables). It means that we are at the forefront of testing new concepts and new ideas. It means we are ready to reset the standard for lightweight, durable banquet tables. More importantly, it means that this past fiscal year, MITY remained true to its mission statement: innovate, grow, excel.

Despite the difficult business conditions caused by economic uncertainties and tensions in the Middle East, MITY found a way to meet challenges, seize opportunities, and emerge stronger. In fact, the Provo/Orem Chamber of Commerce recently presented MITY with the Blue Chip Community Business Award in recognition of our accomplishments.



We ended the year with sales of \$40.2 million, a slight increase compared to fiscal 2002. In spite of utilizing over \$11 million of our cash to retire our own stock and almost an additional \$7 million on capital expenditures, we still ended the year with over \$4 million in cash and investments. Bank debt? Nada! Not a bad performance considering the industry was down almost 20 percent and the trade rags were filled with layoff and plant closing headlines! Once again, our team performs excellently in a tough market.

During the year we have also raised the bar with accomplishments and innovations in these key areas:

Research and development: MITY has always focused on developing premium quality furniture products for niche markets. This year was no different. We continued to support our current products while dedicating approximately \$1.5 million to research and development, allowing us to introduce four new Mity-Lite and one new Broda product lines this year. Those product lines included three new multipurpose room chairs, a new lectern, and a new Broda chair. We are now poised to launch our next generation table. We also implemented a new product development process to help us develop future product lines with speed and efficiency.

Manufacturing: Our manufacturing team continues to streamline and improve the production process. Their success means that we were able to maintain margins, keep costs down and bring quality up. At the beginning of the fiscal year, we purchased the building and land we had been leasing at our Orem facility. At the end of the year, we finished a new 63,000 square foot facility. With these changes, we now have 188,000 square feet of space on 14 acres of land in Orem. We utilize an additional 30,000 square feet in Waterloo, Ontario. The additional space gives us the capability of launching our new table line and working on several exciting new projects. We have invested in new equipment and new manufacturing technology - all of which should serve us well into the future.

Sales: Year over year our sales were up, although just slightly. Even in tough economic times, we had 14 multipurpose room sales people with more than \$1 million in sales this year. That is 5 more than last year. Broda's penetration into the U.S. markets continues to progress nicely and positions us to reap the rewards our past investments.

Looking forward: We believe that our work this past year raises the targets and lays the foundation for future years. We are bound to encounter some challenges until the economy improves and until we work through learning curves of a new technology. However, we are confident that with our proven persistence, determination, and adherence to long-term goals of innovation, growth, and excellence, we have the blue-print needed to succeed. We look forward to rising to the occasion and raising the bar . . . again, . . . and again, . . . and again.

- Bradley Nielson, president and chief executive officer

## Chief Financial Officer's Letter

Annual Report 2003

Even during these times of economic uncertainty, MITY has continued to pursue the same financial strategy: focus on controlling costs while still investing in our future. Our ability to pursue this strategy is measured by these financial highlights for fiscal 2003 of profitability and financial strength:

#### Profitability

- Sales of \$40.2 million.
- Net income from continuing operations of \$4.1 million and operating income of \$6.3 million.
- Diluted EPS of \$0.86, an increase year over year, primarily attributable to our stock repurchase programs.
- A 7 percent increase in both multipurpose room chair sales as well as Broda chair sales bringing the portion of total company sales attributable to chairs to 29 percent.

#### Financial Strength

- Outstanding credit controls. Our receivables turned on average in less than 34 days, an improvement of 5 days from last year.
- Inventories at \$1.4 million, turning at 17 times a year versus 19 a year ago as we take advantage of volume buying with some commodities.
- Cash and securities of \$4.5 million even after investments in property, facilities and stock repurchase program totalling almost \$18 million.
- Stockholder equity still very strong at \$21.5 million or 84% of total assets.
- A strong balance sheet still with no debt.

With the current economic environment, our financial strategy can be a challenge. However, we believe that the above highlights show that we are up to the challenge. In fiscal 2003, MITY invested in the future as follows:

- Research and development expenses of \$1.5 million, directed to finalizing the development and launch of our next generation table, reinventing current products, and developing other new products.
- Purchases of property and equipment totalling \$6.6 million which included the construction of a new facility, the purchase of technologically advanced machinery and equipment related to new product lines, and the purchase of our previously leased headquarters facility.
- \$11.3 million in stock repurchases, bringing the number of shares repurchased in the fiscal year to almost 950,000 shares.

Another way that we invested in the future was by investing in our employees. We continued to improve employee communication, helping them to see our vision and strategy and linking incentives, bonuses and stock options to that strategy. We continued to encourage and recognize employees who use our TIPS suggestion program and contribute to the company. Employees submitted almost 2,500 TIPS last year with over 50 percent of those suggestions being implemented. Our employee retention efforts have paid off as well as we reached our goal of 75 percent retention for the last two years.

The evidence is compelling that investing in the future will help MITY to innovate, grow, and excel. Although these investments help us now, we believe that all of us, including our shareholders, will realize their full value in the years to come. We at MITY pledge to work hard investing in that future.

- Paul Killpack, chief financial officer





At MITY we are always looking for ways to raise the bar. Our company mission statement is Innovate, Grow, Excel. We pride ourselves on our ability to innovate and excel in all aspects of our business. We delight our customers by designing fresh innovative products that solve real needs, keeping our commitments, exceeding their expectations, communicating with them regularly, and going far beyond our competition in addressing their needs.

How could we improve our table, chair lines and lectern? We'd like to show you some of our recently introduced products that are helping MITY raise the bar . . . again.

#### Next generation table

Sixteen years after introducing our revolutionary Mity-Lite table, we are ready to introduce our 4th generation table. These new tables are lighter weight, have 6 times the edge impact of our current table, and are suitable for outdoor events. The design includes more leg room, a surface finish that is both stain resistant and easier to write on, and new designer colors and legs. In addition, set up and take down times are faster than our 3rd generation table. Our new tables make our popular lightweight durable, banquet table even better.

#### SwiftSet® stacking chair

This year we added the SwiftSet® stacking chair line. This chair compliments our SwiftSet® folding chair line and can be used to expand seating capacity by mixing or matching the two lines.

The SwiftSet® stacking chair is easy to setup, takedown, and store. The unique design allows for stable, positive indexing when stacked, has a maximum stack height of 25 standard and 23 upholstered chairs, and requires no cart for storage.

Typically a chair customer chooses between economy and comfort. Not with the SwiftSet® stacking chair. The customer gets both.

#### MityHost® Select flex and Generous Size MityHost® stacking chairs

Our popular MityHost® chair is now available in another size and with another option. The Generous Size MityHost® features a seat and back that are wider and taller than the Standard Size MityHost® chair line making it more comfortable and providing more personal space.

The flex back option is available on both the Standard Size and the Generous Size MityHost®. Each chair features a patent pending making it more comfortable for extended seatings. The mechanism will flex for well over 1,000,000 cycles making it far more durable than the competition. All MityHost® chair lines can be mixed or matched for additional seating.

Our customers requested a chair with the features of our other MityHost® chair lines as well as the ability to provide more comfort and personal space. We think these chairs achieve that goal.

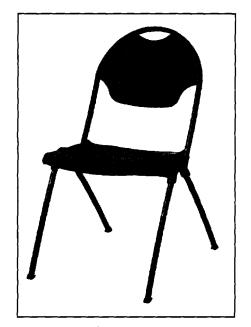
#### Broda™ Custom Seating

One great thing about Broda™ chairs is their ability to provide various types of custom seating. During this past year, we developed the ability to provide widths from 14" up to 28", compared to the prior standard of 18" or 20". We also offer custom seat depths, heights and custom back lengths.

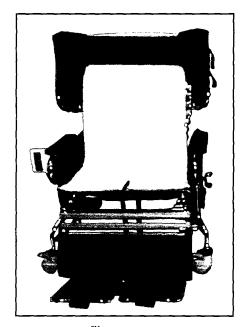
#### Table top Summit™ lectern

The Summit™ Lectern table top line is a shorter version of our Summit™ Lectern. The instrument panel has been improved with an LCD light, more convenient switches, and a clock. Our customers wanted a table top lectern as well as our free standing lectern. We provided this lectern line as a direct response to their request. Once again, MITY is raising the bar.

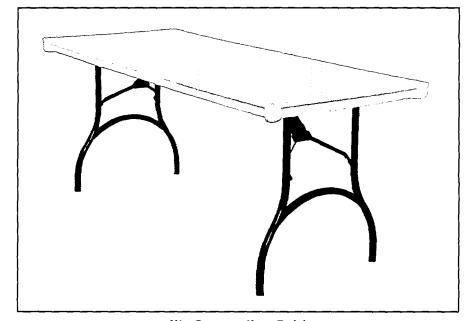
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SwiftSet® Stacking Chair



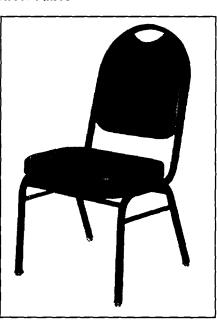
Broda<sup>™</sup> Custom Chair



4th Generation Table



MityHost® Select Flex Chair



Generous Size MityHost® Chair

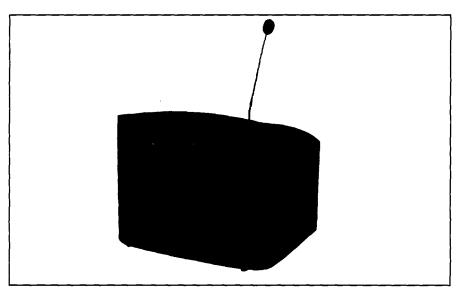


Table Top Summit™ Lectern

## Tem Mear Financial Data Summary

Annual Report 2003

	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994
Statement of Income Data (in thousand	ls)									
Net sales	\$40,210	\$40,094	\$42,203	\$37,395	\$29,468	\$25,337	\$18,680	\$15,383	\$13,029	\$9,922
Gross profit	16,508	16,356	16,699	15,109	11,346	9,349	7,759	6,258	5,360	4,022
Operating expenses	10,217	9,549	9,429	8,127	6,116	5,113	4,209	3,540	2,975	2,202
Income from continuing operations	6,291	6,807	7,270	6,982	5,230	4,236	3,550	2,718	2,385	1,820
Other income	132	368	117	231	394	367	339	219	116	16
Provision and pro forma provision for income taxes*	2,367	2,772	2,836	2,667	1,996	1,637	1,404	1,009	773	734
Net income and pro forma net income from continuing operations*	4,063	4,403	4,551	4,546	3,628	2,966	2,485	1,928	1,728	1,102
EBITDA	7,482	7,985	8,235	7,786	5,854	4,728	3,944	3,072	2,715	2,103
Balance Sheet Data (in thousands)										
Total assets	\$25,402	\$33,369	\$32,287	\$29,432	\$23,463	\$18,556	\$14,264	\$11,321	\$9,090	\$4,127
Total liabilities	\$3,948	6,050	4,818	5,047	3,545	1,737	1,331	1,090	923	2,017
Cash and securities	4,539	13,519	6,037	6,141	11,928	10,473	7,646	7,346	4,823	1,450
Working capital	8,069	18,365	16,300	13,574	14,374	12,895	9,454	8,918	6,863	1,147
Long term debt	_		-	-	97			_	-	-
Stockholders' equity	21,454	27,319	27,469	24,385	19,918	16,819	12,933	10,231	8,167	2,110
Capital expenditures	6,577	1,198	2,990	2,695	631	783	735	390	874	266
Key Ratios						and the second s				
Gross margin	41.1%	40.8%	39.6%	40.4%	38.5%	36.9%	41.5%	40.7%	41.1%	40.5%
Operating margin	15.6%	17.0%	17.2%	18.7%	17.8%	16.8%	19.0%	17.7%	18.3%	18.3%
Pre-tax margin	16.0%	17.9%	17.5%	19.3%	19.1%	18.2%	20.8%	19.1%	19.2%	18.5%
Effective tax rate	36.9%	38.6%	38.4%	37.0%	35.5%	35.6%	36.1%	34.4%	30.9%	40.0%
Current ratio	3.1	4.0	4.4	3.9	5.5	8.9	8.2	9.2	8.4	1.6
Debt to equity ratio	-	_	_	_	-	_	_	-	_	-
Number of days sales in receivables	34	39	41	43	44	37	42	38	42	35
Inventory turns	17	19	17	16	12	17	16	18	18	17
Return on assets	16.0%	13.2%	14.1%	15.4%	15.5%	16.0%	17.4%	17.0%	19.0%	26.7%
Return on equity	18.9%	16.1%	16.6%	18.6%	18.2%	17.6%	19.2%	18.8%	21.2%	52.2%
Return on equity excluding cash and investments	23.2%	30.3%	21.0%	24.0%	42.0%	43.1%	64.4%	58.2%	47.2%	163.6%
Per Share Data§	or management of the control of the			وروران القروران المتاليون المتاليون والمتاليون والمتاليون والمتاليون والمتاليون والمتاليون والمتاليون والمتالي				فالإسراء والمنافذة الأوراء والمنافذة المارور والمنافذة المارور والمنافذة المارور والمنافذة المارور والمنافذة ا	and and consequently place to the participation of	
Net income and pro forma net income from continuing operations-diluted*	\$0.86	\$0.85	\$0.87	\$0.89	\$0.72	\$0.58	\$0.51	\$0.40	\$0.37	\$0.31
Cash and securities-diluted	0.96	2.60	1.16	1.20	2.37	2.06	1.55	1.51	1.02	0.40
Stockholders' equity-diluted	4.55	5.24	5.27	4.76	3.95	3.31	2.63	2.11	1.73	0.58
Weighted average common and common equivalent shares-diluted	4,711,420	5,208,924	5,216,604	5,120,247	5,037,680	5,084,180	4,919,002	4,852,590	4,714,962	3,610,731

<sup>\*</sup> Effective April 30, 1994, the Company converted from an \$ Corporation to a C Corporation. The pro forma data reflects provisions for federal and state income taxes as if the Company were treated as a C Corporation.

§ Retroactively restated for the 3-for-2 stock split distributed September 23, 1999.

## United States Securities and Exchange Commission Washington, D.C. 20549

#### Form 10-K

(Mark One)

# [ x ] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended March 31, 2003

OF

# [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_

Commission file number 0-23898

#### MITY ENTERPRISES, INC.

(Exact name of registrant as specified in its charter)

Utah

87-0448892

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

#### 1301 West 400 North Orem, Utah 84057

(Address of principal executive offices, zip code)

Registrant's telephone number, including area code: (801) 224-0589

Securities registered pursuant to Section 12(b) of the Act: None Securities registered pursuant to Section 12(g) of the Act:

Title of class

Common Stock, par value \$.01

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or
15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90
days. Yes x No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [x]

	Indicate by check mark whether the r	registrant is an accele	erated filer (as defined in	n Rule 12b-2 of the Act).
Yes	No <u>x</u>			

The aggregate market value of the registrant's voting Common Stock held by non-affiliates of the registrant was approximately \$28,052,000 (computed using the closing price of \$10.63 per share of Common Stock on May 19, 2003 as reported by Nasdaq). Shares of Common Stock held by each officer and director (and their affiliates) and each person who owns 5 percent or more of the outstanding Common Stock have been excluded in that such persons may be deemed affiliates for purposes of this calculation. The determination of affiliate status is not necessarily a conclusive determination for other purposes.

There were 4,136,266 shares of the registrant's Common Stock, par value \$.01 per share, outstanding on May 19, 2003.

Portions of the registrant's definitive Proxy Statement for the Annual Meeting of Shareholders scheduled to be held on August 19, 2003, which Proxy Statement will be filed no later than 120 days after the close of the registrant's fiscal year ended March 31, 2003, are incorporated by reference in Part III of this Annual Report on Form 10-K.

#### **Forward Looking Statements**

This Annual Report on Form 10-K, in particular "Item 1. Business" and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements represent the Company's expectations or beliefs concerning, among other things, future revenue, earnings and other financial results, new products, marketing, operations and manufacturing. The Company wishes to caution and advise readers that these statements involve risks and uncertainties that could cause actual results to differ materially from the expectations and beliefs contained herein. For a summary of certain risks related to the Company's business see "Item 1. Business-Risk Factors That May Affect Future Results" beginning on page 7 and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Forward-Looking Statements and Factors That May Affect Future Results of Operations" beginning on page 24.

Unless the context otherwise requires, references to the Company or MITY Enterprises are to MITY Enterprises, Inc. and its subsidiaries. Mity-Lite®, MityTuff®, MityStack®, MityHost<sup>TM</sup>, SwiftSet®, Xpeditor<sup>TM</sup>, Xtreme Edge<sup>TM</sup>, Summit<sup>TM</sup> Lectern, MitySnap<sup>TM</sup>, and BRODA<sup>TM</sup> are trademarks or trade names of the Company.

## **PART I**

## Item 1. Business

#### Background

MITY Enterprises, Inc. designs, manufactures and markets premium quality, innovative institutional furniture created to meet the efficiency needs of its customers. The Company's product lines include multipurpose room furniture and healthcare seating. Its line of multipurpose room furniture is sold both domestically and internationally in educational, recreational, hotel and hospitality, government, office, healthcare, church and other public assembly markets. Its healthcare seating is sold mainly in Canada and the U.S. in the long-term healthcare market.

#### **Institutional Furniture Products**

Multipurpose Room Furniture. The Company's multipurpose room furniture consists of lightweight, durable, folding leg tables, stacking chairs, folding chairs, lecterns and other related products used in multipurpose rooms.

<u>Lightweight</u>, highly durable tables. The Company has developed and currently manufactures and markets more than 50 different plastic table sizes. These tables are made with several different folding leg and custom color options. The Company has successfully applied engineering grade plastics and sophisticated manufacturing and assembly methods to the production of tables that weigh less and are more durable than competing particle board or plywood table products of similar size. The Company's plastic tables are manufactured using abrasion, stain and water resistant materials. The Company's cornered tables are constructed using its proprietary high-impact corners which can withstand a two-foot drop without sustaining debilitating damage. All of the Company's plastic tables include reinforced edging. Cornered tables are equipped with non-skid pads which facilitate stacking and storage. Management believes the Company's plastic table products appeal to its customers because they are durable, lightweight, easy to handle and attractive.

Folding and stacking chairs. The Company currently offers four lines of stacking chairs and a line of folding chairs: MityTuff, MityStack, MityHost, and SwiftSet stacking chair lines and the SwiftSet folding chair line. The MityHost and SwiftSet stacking chair lines are manufactured in-house while the Company's other stacking chair lines are purchased from suppliers and marketed under the Mity-Lite name. The SwiftSet folding chair is manufactured in-house and has a plastic seat and back designed to be more comfortable, durable and lightweight than other folding chairs.

Other multipurpose room products. The Company markets the Summit lectern, a new line of lightweight, durable lecterns. The lecterns are made of high quality polyethylene and can withstand abusive environments. They are offered in a variety of colors, with custom inserts that allow customers to match decor. In addition to lightweight, durable tables, chairs, and lecterns, the Company manufactures and/or markets accessory products including table and chair carts, tablecloths, skirting and skirt clips.

Healthcare Seating. Through its wholly owned subsidiary, Broda Enterprises, Inc., the Company designs, manufactures and markets healthcare seating and accessories used in long-term healthcare facilities located primarily in the United States and Canada. The Company also markets its healthcare seating products through distributors in Germany, Australia and Japan. Broda has developed and manufactures a line of premium wheeled and stationary specialty chairs. Most chair models come in two standard seat widths and six standard colors. The Company also manufactures chairs with custom seat widths, seat depths, and seat heights to accommodate special needs of residents including bariatric sizes. Heavy gauge steel tube chair frames and large wheels and casters allow for greater weight capacity and maneuverability. In addition, a powder coated finish provides a scratch-resistant surface. Broda's high end seating products offer a combination of features that differentiate them from the competition. Broda chairs have been tested for interface pressures and stability that, combined with their rigid and durable design, make Broda chairs suitable seating for long-term care residents including those with Huntington's Chorea Disease, Alzheimer's or Acquired Brain Injury. In addition, nursing home residents susceptible to skin breakdown, suffering from loss of upper body strength, or with other conditions that might otherwise restrict them to bed or place them at risk of self injury or falls, can be safely and comfortably seated in a Broda chair.

#### **Market Overview**

Based upon management's analysis of companies known to sell multipurpose room furniture and based upon management's experience and contacts in its industry, management estimates that the domestic market for multipurpose room furniture exceeds \$1.5 billion annually. It is estimated that folding tables alone make up more than \$400 million of this domestic market. Chairs and other related seating products are estimated to account for approximately \$1 billion of the domestic multipurpose room furniture market. Other products such as staging, risers, partitions, lecterns, and flooring account for the balance of the estimated domestic market.

In the healthcare seating market, management estimates that in the United States and Canada there are more than 28,000 nursing homes with over 1.8 million beds. Nursing homes and their residents represent the typical Broda customer. In addition, Broda's market also includes chronic care, psychiatric care or long-term care facilities. Management estimates that the North American market for its current healthcare seating products is approximately \$60 million.

#### Sales and Marketing

Multipurpose Room Furniture. The Company primarily markets its multipurpose room products directly to end users in the educational, recreational, hotel and hospitality, governmental, office products, healthcare, public assembly and church markets. This strategy enables the Company to manage selling costs more effectively and maintain direct contact with its customers. The Company currently employs 53 full-time in-house sales and customer service employees. The Company's sales and customer service personnel are compensated on a commission basis and may qualify for other incentive bonuses based on individual, sales team and Company performance. Each sales and customer service employee receives training in product attributes, customer service, use of the Company's computerized sales management system and all aspects of the sales cycle.

The Company typically markets its products by first identifying customers through internal market research, referrals, trade shows, customer networking and test marketing. Once a market has been identified, the Company's sales and marketing staff will attempt to generate leads for prospective purchasers in such markets by attending trade shows, performing mass mailings and using lead-oriented advertising. The Company uses a proprietary, computer-based sales management system to qualify, track and manage sales leads for prospective and existing customers and to compile customer feedback. While each sales and customer service employee maintains some in-person contact with such employee's assigned customers, most of the Company's sales efforts are pursued using the telephone, fax machine, e-mail, internet, videotapes and ovemight mail services. The Company also uses a reference list of customers in each geographical sales territory to promote sales of its products. The Company provides some prospective purchasers with product samples for 30-day trial periods.

The Company's plastic table and lectern products are sold with a twelve-year pro-rata warranty covering materials and workmanship. The MityTuff is sold with a seven-year warranty covering materials and workmanship. The MityStack and SwiftSet are sold with a ten-year warranty covering materials and workmanship. The MityHost is sold with a ten-year warranty covering the structural integrity of the metal frame and a one-year warranty covering the upholstery.

Healthcare Seating. The Company markets its healthcare seating products to end users and care givers in healthcare markets through its own sales representatives and independent manufacturer's representatives, distributors and retailers of durable medical equipment. The Company currently employs 22 full-time sales and customer service employees and 21 independent manufacturing representatives and distributors in its healthcare seating operations. The Company's internal sales and customer service employees are compensated with a base salary and may qualify for commission, incentive or bonus pay. The Company promotes its products through print advertising, trade shows, mass mailings and telephone solicitations targeted to healthcare professionals. The Company has a sampling program and provides many prospective purchasers with product samples for 14-day trial periods. All of Broda's chairs carry a limited three-year warranty on the steel frame and a limited one year warranty on the other components for defects and failure in normal use.

#### **International Sales**

Since its inception in 1987, the Company has focused its marketing efforts primarily on domestic markets. The Company has, however, sold its products in Canada, South America, Europe, Asia, Middle East and Australia. For the fiscal years ended March 31, 2001, 2002, and 2003, the Company's international sales accounted for 11.1 percent, 12.6 percent and 11.1 percent of the Company's total net sales, respectively. The Company has been successful in establishing distributor relationships in Canada, Australia, Mexico, United Kingdom, France, Spain, and the United Arab Emirates. Approximately 36 percent of healthcare seating sales are in Canada with all but 5 percent of the remaining sales in the United States.

#### Manufacturing and Materials

Multipurpose Room Furniture. The Company's manufacturing process for its plastic table products consists principally of bonding a thermoformed ABS plastic shell to a wood core frame. Metal legs,

which are manufactured and painted in-house, and edge trim are then attached to the table to complete the process. Since its inception, the Company has implemented a number of changes to its manufacturing process and product design which have resulted in increased production volumes, improved production quality and increased on-time shipping performance. The Company has designed and manufactured certain proprietary equipment used in its manufacturing process. The Company believes that its manufacturing innovations give it a competitive advantage, allowing the Company to reduce production costs and increase productivity. The Company's typical order to delivery lead time is between three and five weeks.

The Company's manufacturing process for its multipurpose chair products consists principally of the manufacturing and painting of legs and frames, upholstering seat and back cushions for the MityHost chair, injection molding the seat and back for the SwiftSet chair, and final assembly of the components. The MityTuff and MityStack chairs are distributed by the Company under original equipment manufacturer (OEM) arrangements with the chair manufacturers. The MityHost stacking chair, SwiftSet folding chair, and SwiftSet stacking chair are manufactured in-house at the Company's facility in Orem, Utah. The Company's manufacturing process for its lectern products consists primarily of assembling electronic components, attaching the laminated insert to the shell, and final assembly of the components.

Healthcare Seating. The Company's manufacturing process for its healthcare seating products includes such metal fabricating processes as welding, bending, punching, drilling and painting. The Company also performs cut and sew operations to produce its chair cushions and accessories. Metal components are typically powder coated or painted for corrosion protection. Components purchased for assembly into chairs includes casters, gas springs, cables, vinyl fabric and strapping, and plastic parts.

Raw materials used in all of the Company's products such as plastic, wood, metal and fabric are generally available from a number of suppliers. The plastic used in the Company's multipurpose room products and tubing used in the metal legs are manufactured according to the Company's specifications. The multipurpose room operations operate without a substantial raw materials inventory by depending on certain key suppliers to provide raw materials on a "just-in-time" basis. Component parts are provided by a number of suppliers to the Company's specifications. The Company's other raw materials such as wood, formed metal, laminate, fabric and certain welding compounds are commodity items. The Company believes that most of its raw materials are available from alternative suppliers. However, any significant interruption in delivery of such items could have a material adverse effect on the Company's operations.

#### Competition

The markets in which the Company participates are highly competitive. The institutional furniture industry consists of a fragmented group of large manufacturers and a host of smaller manufacturers. The healthcare seating industry also includes a fragmented group of major medical device manufacturers and many small manufacturers.

Multipurpose Room Furniture. The Company markets its table products based primarily on product performance (lightweight and durable) and reputation, not price. The Company's average table price is generally higher than the average price of competing particle board, plywood, plastic or metal table products of its competitors. The Company believes that it has a respected reputation for product quality, convenience and customer service and that for these reasons, end users often choose its table products over competitors' lower cost table products. Because only certain elements of the Company's table design are patented, the Company's tables may be reverse engineered and duplicated by competitors who are able to develop the manufacturing equipment and processes to do so. In the past few years, several competitors have introduced other thermoformed plastic tables with many similar characteristics to the Company's products. More recently, other competitors have introduced blow molded plastic tables that, although not currently as durable, are cheaper than the Company's table products. These introductions have increased price and profit margin pressures on the Company's products. Further improvements in these products or introductions of new competing products by lower cost producers would put additional price and profit margin pressure on the Company which could have a material adverse effect on the Company's results of operations. During the past few years, the Company has been developing new products including a new generation of multipurpose room tables. If these efforts prove successful, the Company currently believes that these new products will help to relieve some of the Company's pricing and profit margin pressure.

Among the Company's primary competitors in the table market are Palmer-Snyder, Inc., McCourt Manufacturing, Inc., Midwest Folding Products, Alltrista Coporation, Krueger International, Inc., Falcon Products, Inc., SICO and Virco Manufacturing Corporation which market a thermoformed plastic table; Southern Aluminum, Inc., which produces an aluminum table; Lifetime Products which markets a blow molded plastic table, Krueger International, Inc., Bevis Custom Furniture, Inc., Globe Business Furniture and Virco Manufacturing Corporation, Inc. which produce particle board tables; and Falcon Products, Inc., Midwest Folding Products, and Palmer-Snyder, Inc., which produce plywood tables.

Management believes that customers purchase the Company's multipurpose room chair products primarily because of product performance, reputation, warranty service and convenience. The market for institutional chairs is highly competitive and fragmented. The Company believes that its SwiftSet folding chair and stacking chair lines have technological and performance advantages over its competitors. Although the Company's other chair lines do not offer the same advances as the Company's table and SwiftSet chair products, the Company believes they do have distinct selling features. Among the Company's primary competitors in the multipurpose chair market are Steelcase Inc., Falcon Products, Inc., Virco Manufacturing Corporation, Artco-Bell Corporation, Globe Business Furniture, Shelby Williams Industries, Inc., MTS Seating, Krueger International, Inc., Clarin, a division of Greenwich Industries, and Meco Corporation.

Healthcare Seating. Management believes that customers purchase the Company's healthcare seating products primarily because of product performance, reputation and service, not price. The Company's average healthcare chair price is generally higher than the average price of competing chairs. The Company's chairs generally offer significantly greater performance in terms of function and durability and for these reasons are chosen over lower cost competitors' products. Among the Company's primary competitors in the healthcare seating market are Invacare Corp., L.P.A. Medical

Inc., Graham-Field Inc., Maple Leaf Wheelchair Manufacturing Inc., Sunrise Medical Inc., Hillenbrand Industries Inc., Winco Inc., Dolomite and Homecrest Industries Incorporated.

## **Intellectual Property**

The Company has been granted two utility patents relating to the construction of its table tops. A design patent and six utility patents have been granted on the SwiftSet chair. Utility patents are pending on both the Host chair as well as the manufacturing process for the Company's next generation of table. The Company has chosen not to apply for international patent protection for the two table concepts or the SwiftSet chair concepts. The Company does not believe this will have a material adverse effect on the Company.

Utility patents relating to the function of its newest most functional healthcare chair model have been granted to the Company in the United States and Canada. A utility patent on its flipdown footrest has been granted in the United States and is pending in Canada. Utility patents on the Company's new mobility oriented healthcare chair and commode chair are pending in the United States and Canada. The Company does have international patents pending on healthcare chairs in Canada, Japan, Germany, United Kingdom, and France. The Company has been granted design patents on its geriatric accessory tray, healthcare chair back, flipdown footrest, and healthcare chair for Canada and the United States. A design patent has also been granted in the United States for the Company's commode chair and is pending in Canada. The stylized word BRODA has been trademarked for Canada and the United States and trademark registration has been applied for in Europe. Broda's Comfort Tension Seating has been trademarked in Canada and the U.S. The Pedal Chair trademark has been applied for in the U.S. and Canada.

The Company believes that aspects of its manufacturing processes are trade secrets of the Company. The Company relies on trade secret law and nondisclosure agreements to protect its trade secrets. The Company believes that its patents and trade secrets provide it with competitive advantages.

## Regulatory and Environmental Compliance

The Company is subject to various local, state, provincial and federal laws and regulations including, without limitation, regulations promulgated by federal, state and provincial environmental and health agencies, the Federal Occupational Safety and Health Administration, the Food and Drug Administration, North American Free Trade Agreement, and laws pertaining to the hiring, treatment, safety and discharge of employees. The Company's manufacturing operations must also meet federal, state, provincial and local regulatory standards in the areas of labor, safety and health. Historically, the cost of regulatory compliance has not had a material adverse effect on the Company's sales or operations. The Company believes it is in material compliance with applicable laws including laws related to the handling and use of environmentally hazardous materials.

#### **Employees**

As of March 31, 2003, the Company had approximately 306 full-time and 12 part-time employees. No employees have union representation. The Company believes that its relationship with its employees is good.

## **Risk Factors That May Affect Future Operations**

Down-turn in Furniture Industry. Beginning in fiscal 2002, and continuing in fiscal 2003, the Company faced one of the most significant down-turns ever in the global furniture industry. Industry experts reported a decline in the U.S. office furniture market of 18% for calendar year 2001 and further declines of 19% in calendar year 2002. The experts expect further declines of approximately 8% in calendar year 2003. If shipments do decline for the current calendar year, this would constitute an unprecedented third consecutive year of decline for an industry that only had three down years between 1971 and 2000. Companies throughout the world have reduced their spending across many capital goods categories, including furniture. Revenue and order rates across the industry fell throughout calendar 2001 and 2002 as customers delayed and canceled orders. Demand for furniture products has continued to soften as corporate profits have remained under pressure during recent years. Demand for the Company's products was also adversely impacted by declines after September 11, 2001 in the hospitality and recreational markets, terror threats, economic uncertainty, and more recently by war concerns. The near term outlook for the institutional furniture industry remains uncertain. Though some economic indicators show evidence that the U.S. economy may be starting to recover, it is uncertain when the recovery will be reflected in increased orders for institutional furniture products. If demand for the Company's products does not increase, the Company will become subject to increased price competition and the Company's margins will decline if it is unable to reduce costs. The Company is likely not going to be able to off-set the effects of price competition solely through cost reductions. The effects of the events of September 11, 2001, the related terror threats, the military actions that followed, and a sluggish economy on the institutional furniture market will likely be magnified if any further acts of terrorism or war occur.

Product Line Expansion Strategies; Entry Into New Markets. The Company's expansion of its current product lines is contingent, among other things, upon the Company's ability to develop and/or acquire additional lines of complementary institutional furniture which can be purchased or manufactured in a cost efficient manner and sold at competitive prices in the Company's markets. Developing viable new products requires capital and takes time. The Company may not be able to develop new products at a speed or cost that allow us to timely capitalize on market opportunities or counter competition. The Company recently increased the amount of spending on research and development in developing a new generation of multipurpose room table, a stacking chair, and other products. The Company believes that it will be successful in launching these products, but cannot guarantee that it will be successful or that it will not incur additional costs to launch the products.

Competition. The Company is facing increased competition because of innovations in competitors' products and lower pricing brought on by the general down-turn in the furniture industry. More of the Company's competitors have begun introducing high quality products that directly compete with the products offered by the Company. The Company's products are sometimes more expensive than products sold by the Company's competitors in the same markets. The Company believes that competition for its products is generally based on product quality and characteristics, service and price. Unless the Company adapts and responds to these competitive threats, the Company will face margin pressure from low cost producers. Only certain elements of the Company's products are patented so unpatented elements could be reverse engineered and duplicated by competitors who are

able to develop the manufacturing equipment and processes to do so. The Company is not as well known nor does it have the depth of financial resources as some of its competitors. The Company's continued success will depend upon, among other things, its ability to continue to manufacture and market high quality, high performance products at prices competitive in the markets served by the Company. Although the Company is developing new products, including a new generation of multipurpose room tables, it is uncertain at this time what the marketplace acceptance will be for this product.

Potential Decrease in Demand for Healthcare Seating Products. During fiscal 2003, our Broda operations continued to become a more significant part of our consolidated results of operations and contributed significantly to our net income. Sales of our healthcare seating products will decline if insurance funding for the purchase of such products is limited or eliminated or if regulatory changes occur that adversely affect the funding or demand for such products. In addition, the Company may be unable to expand its geographic markets for healthcare seating products.

Loss of Key Customers. The loss of any key customers of the Company would decrease the Company's revenue. Given the current environment in the furniture industry, the Company cannot assure that it would be able to replace such revenue or reduce its costs and therefore, the Company's profitably would be adversely impacted.

Raw Material Prices and Sources. Both the plastic used in the Company's products and the tubing used in its table and chair legs are manufactured according to Company specifications. The Company's multipurpose room operations operate without substantial inventory levels of raw materials by depending on certain key suppliers to provide raw materials on a "just-in-time" basis. The Company believes that necessary materials are generally available from alternate suppliers. However, any shortages or significant interruptions in the delivery of raw materials could have a material adverse effect on the Company's production schedule and operations. Price increases for raw materials used in the Company's products and increases in labor costs would put pressure on the Company's profit margins if the Company were unable to pass such price increases through to customers.

Warranty Service Costs. The Company intends to continue to offer warranties covering materials and workmanship on its existing products and anticipates providing a warranty covering materials and workmanship for all complementary product lines developed or acquired by the Company. While the Company has implemented improved quality control measures that it expects will reduce warranty claims, it is possible that warranty servicing costs will increase in future periods. Furthermore, the Company is not in a position to anticipate the additional warranty service costs that may be incurred as a result of the Company's expansion into new or complementary product lines.

Future Variations in Operating Results. The Company's short-term profitability could be adversely affected by its decision to develop or acquire complementary product lines, hire additional sales staff, and pursue additional acquisitions. Various factors, including acquisition related expenses, the ability to find and train qualified personnel, operational transitions, timing of new product introductions and the cost of penetrating new markets and changes in product mix, may have an adverse effect on the Company's results of operations. While the Company believes that the addition of new product lines will increase the Company's long-term profitability, there can be no assurance

that the Company will continue to experience profitability at historical rates. The Company may experience temporary fluctuations in operations and quarterly variations in the future.

Forward-Looking Statements and Factors That May Affect Future Results of Operations. Forward-looking statements contained herein include plans and objectives of management for future operations, including plans and objectives relating to the products, marketing, customers, product line expansions, warranty expense, and cost reductions to preserve margins. These forward-looking statements involve risks and uncertainties and are based on certain assumptions that may not be realized. Actual results and outcomes may differ materially from those discussed or anticipated.

All forward-looking statements involve predictions and are subject to known and unknown risks and uncertainties, including, without limitation, those discussed above as well as general economic and business conditions, that could cause actual results to differ materially from historical results and those presently anticipated or projected. Readers should not place undue reliance on any such forward-looking statements, which speak only as of the date made. The considerations described above and elsewhere in this filing could affect the Company's financial performance and could cause the Company's actual results for future periods to differ materially from any views or statements expressed with respect to future periods. Important factors and risks that might cause such differences, include, but are not limited to those factors referenced above and in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Forward Looking Statements and Factors That May Affect Future Operating Results."

## Item 2. Properties

The Company's corporate headquarters and multipurpose room furniture manufacturing facilities are located in Orem, Utah (approximately 40 miles south of Salt Lake City). The Company's headquarters and multipurpose room table and cart manufacturing facility consists of approximately 71,000 square feet of manufacturing, office, research and development and storage space located on approximately four acres of land. The Company purchased this facility and real estate from the uncle of Gregory L. Wilson, the Company's Chairman in the first quarter of fiscal 2003 for \$2.0 million. This price was based on an independent appraisal. The facility and real estate had been leased by the Company for the past 15 years. In addition, the Company owns approximately nine acres of land across the street from its corporate headquarters. On a portion of this property, the Company has built a 57,000 square foot office and manufacturing facility to house its sales force and multipurpose room chair operations. The Company is currently completing the construction of a new 63,000 square foot facility which will be used for the manufacturing of its next generation of multipurpose The Company estimates this property includes enough real estate to build approximately an additional 140,000 square feet of facility to support the future growth of the The Company also owns an adjacent 2,400 square foot building that sits on Company. approximately one acre of land. The Company believes that by adding additional equipment and production shifts, its existing facilities will serve its current product lines for the next year. However, if the operation adds additional product lines and/or significantly modifies its existing products lines, additional facilities may need to be constructed on the Company's existing land.

The Company's healthcare seating manufacturing facilities are located in Waterloo, Ontario, Canada (approximately 60 miles west of Toronto). These facilities consist of two adjacent buildings with approximately 30,000 square feet of leased manufacturing, office, research and development and storage space. The facilities and related real estate are leased under an agreement for a two-year term expiring in August 2004. The base monthly lease payment is approximately \$11,000. The Company pays all maintenance costs, taxes and insurance. The Company believes that these facilities will serve its healthcare seating manufacturing needs for the term of the lease.

## Item 3. Legal Proceedings

From time to time, the Company is subject to legal proceedings and other claims arising in the ordinary course of its business. The Company maintains insurance coverage against potential claims in an amount which it believes to be adequate. The Company has certain alleged obligations of up to \$1 million related to a defined benefit pension plan resulting from exiting and selling its specialty office seating and systems business. The Company does not believe that it is liable for this amount and plans to vigorously defend its position. At this time, the Company is unable to determine what its liability will be if any. There are no material pending legal proceedings against the Company, other than routine litigation incidental to the business.

## Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the fourth quarter of the fiscal year ended March 31, 2003.

## **PART II**

# Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

The Company's common stock is traded on the Nasdaq National Market System under the symbol "MITY". The Company's common stock first began trading on April 29, 1994.

	High	Low
Fiscal Year Ended March 31, 2003:		
First Quarter	\$13.05	\$10.55
Second Quarter	12.50	10.02
Third Quarter	14.25	9.90
Fourth Quarter	12.76	9.60
Fiscal Year Ended March 31, 2002:		
First Quarter	\$ 9.84	\$ 7.51
Second Quarter	8.70	7.00
Third Quarter	8.40	7.25
Fourth Quarter	14.99	8.00

There were 147 security holders of record as of May 19, 2003. In addition, management estimates that there were approximately 1,900 beneficial shareholders. Since the closing of its public offering, the Company has not declared dividends and does not currently anticipate paying dividends.

## Item 6. Selected Financial Data

The following selected financial data should be read in conjunction with the Financial Statements and the Notes thereto included in this Annual Report to Shareholders. The statement of income data set forth below with respect to the fiscal years ended March 31, 2003, 2002 and 2001 and the balance sheet data at March 31, 2003 and 2002 are derived from, and should be read in conjunction with the audited Financial Statements included in this Form 10-K. The statement of income data set forth below with respect to the fiscal year ended March 31, 2000 and 1999 and the balance sheet data at March 31, 2001, 2000 and 1999 are derived from audited financial statements not included in this Form 10-K. Certain reclassifications have been made to be consistent with the 2003 presentation including the reclassifications of discontinued operations.

## Statement of Income Data

Year Ended March 31,	2003	2002	2001	2000	1999
	(in tho	usands, excep	t per share da	ta)	
Net sales	\$40,210	\$40,094	\$42,203	\$37,395	\$29,468
Cost of products sold	23,702	23,738	25,504	22,286	18,122
Gross profit	16,508	16,356	16,699	15,109	11,346
Expenses:					
Selling	6,172	6,363	6,595	5,547	4,234
General and administrative	2,504	2,028	1,960	1,781	1,333
Research and development	1,541	1,158	874	799	549
Income from continuing operations	6,291	6,807	7,270	6,982	5,230
Interest and other, net	132	368	117	231	394
Income before provision for income taxes	6,423	7,175	7,387	7,213	5,624
Provision for income taxes	2,367	2,772	2,836	2,667	1,996
Net income from continuing operations before minority interest	4,056	4,403	4,551	4,546	3,628
Minority interest	77				
Net income from continuing operations	4,063	4,403	4,551	4,546	3,628
Earnings (loss) from discontinued operations, net of income tax		(271)	(4,547)	154	302
Estimated gain (loss) on disposal, net of applicable income tax	745	(3,256)			
Net income	\$4,808	\$ 876	\$ 4	\$4,700	\$3,930
Basic earnings per share from continuing operations*	\$0.90	\$0.86	\$0.90	\$0.95	\$0.75
Basic earnings (loss) per share from discontinued operations*		(0.05)	(0.90)	0.03	0.06
Basic gain (loss) per share on disposal of discontinued operations*	0.17	(0.64)			
Basic earnings per share*	\$1.07	\$0.17	\$0.00	\$0.98	\$0.81
Weighted average common shares outstanding - basic*	4,501,342	5,071,125	5,076,456	4,812,610	4,868,375
Diluted earnings per share from continuing operations*	\$0.86	\$0.85	\$0.87	\$0.89	\$0.72
Diluted earnings (loss) per share from discontinued operations*		(0.05)	(0.87)	0.03	0.06
Diluted gain (loss) per share on disposal of discontinued operations*	0.16	(0.63)		<del></del>	
Diluted earnings per share*	\$1.02	\$0.17	\$0.00	\$0.92	\$0.78
Weighted average common and common equivalent shares outstanding – diluted*	4,711,420	5,208,924	5,216,604	5,120,247	5,037,680

<sup>\*</sup> Retroactively restated for the 3-for-2 stock split distributed September 23, 1999.

### Balance Sheet Data

March 31,	2003	2002	2001	2000	1999
			ousands)		
Working capital	\$ 8,069	\$18,365	\$16,300	\$13,574	\$14,374
Total assets	25,402	33,369	32,287	29,432	23,463
Current portion of long-term debt	~	_	_	_	45
Long-term debt less current portion		_		_	97
Stockholders' equity	21,454	27,319	27,469	24,385	19,918

Item 7. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>

#### General

The Company designs, manufactures, and markets institutional furniture. The Company's current product lines consist of multipurpose room furniture and healthcare seating. In addition, the Company continues to pursue development of new products and the acquisitions of product lines or companies that will be complementary to the Company's businesses.

Multipurpose Room Furniture. The Company's multipurpose room furniture line consists of lightweight, durable, folding leg tables, stacking chairs, folding chairs, lecterns, and other related products. These products are used in multipurpose rooms of educational, recreational, hotel and hospitality, government, office, healthcare, religious and other public assembly facilities. Historically, growth in this segment has come from an expanding base of new customers, from increasing sales to existing customers and from expansion of the Company's multipurpose room product line. The current and future growth of the Company's multipurpose room furniture operations is largely dependent upon its ability to successfully introduce and market new product lines of multipurpose room furniture and its ability to profitably increase its market penetration into existing and new markets.

Multipurpose Room Furniture Outlook. The downturn in the domestic and international economy, particularly the downturn in the furniture industry and some of the Company's target markets such as education and recreation, has negatively impacted the Company's historical sales growth rates in fiscal 2003 and 2002. The events of September 11, 2001 as well as the subsequent terror threats and military conflicts have also negatively impacted many of the Company's markets, particularly travel related markets such as the hotel and hospitality, recreational and public assembly markets. Industry experts reported a decline in the U.S. office furniture market of 19% for calendar year 2002 and are predicting further declines of 8% in calendar year 2003. The Company has also seen significant competitive pressure in its multipurpose room table markets from lower-priced thermo-formed and blow-molded tables and expects this pressure to continue. Although the Company's multipurpose room operations for fiscal 2003 performed better than industry estimates, sales volumes still were 1 percent lower compared to the prior year. The Company anticipates that weakness in furniture

demand will continue until overall business conditions improve. Recently, order rates have improved and the Company anticipates that sales volumes during the quarter ending June 30, 2003 may be as much as 5 to 10 percent higher than the prior year's first quarter. Still, the Company has been reducing costs to preserve margins and maintain its ability to generate high levels of positive cash flow. Despite these efforts, the Company, for a variety of reasons including those described elsewhere herein, may not be successful in achieving this sales level in the first quarter or increasing its margins and generating high levels of positive cash flow.

Healthcare Seating. Through Broda, the Company markets a line of healthcare seating products to customers in Canada and the United States. Broda's operations are based in Waterloo, Ontario, Canada. Broda focuses on providing products which assist long-term care patients with advanced needs due to a debilitating condition or disease, and has developed a line of premium-priced geriatric seating products. Broda chairs are serving a very specific niche in the healthcare market and thus are not competing in the commodity-oriented general healthcare seating market.

Healthcare Seating Outlook. The Company believes that the specialty healthcare seating market is less subject to economic pressures than the Company's multipurpose room furniture operations. During the year ended March 31, 2003, the Company's healthcare seating operations were not negatively impacted by the downturn in the U.S. economy. However, the medical and healthcare industry is more subject to regulatory changes that could affect the demand for Broda's products. The Company is not aware of any regulatory changes in the near future that would have a substantial and negative impact on this business. The Company's healthcare seating operation's future growth is largely dependent upon increasing its market penetration into the U.S. market and other foreign markets and new products.

Discontinued Operations. On November 8, 2002, the Company completed its plan for exiting and selling the assets of the specialty office seating and systems segment of its business (the CenterCore and DO Group businesses). This plan was originally approved by the Company's Board of Directors on June 29, 2001. Since that time and in accordance with Accounting Principles Board (APB) Opinion No. 30, Reporting the Results of Operations — Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary Unusual and Infrequently Occurring Events and Transactions, the Company treated the DO Group and CenterCore segment of its operations as a discontinued operation. At the time that the plan was originally formulated, an estimated \$3,256,000 loss was accrued for in the three months ended June 30, 2001 to account for the expected losses on disposal and estimated operating losses through the disposal date. After the completion of the plan, the actual net loss, after tax was determined to be \$2,511,000. Since the amount of loss that was originally estimated and accrued for in the June 2001 quarter of \$3,256,000 was higher than this amount, the Company recognized a gain, net of tax, of \$745,000, in the three month period ended December 31, 2002. The sale of the assets of this segment was completed in three transactions. The first two transactions took place on September 12, and October 2, 2001. The final transaction occurred on November 8, 2002.

On September 12, 2001, the Company completed the sale of its JG auditorium seating line, a product line of DO Group. The Company sold its inventory, intellectual property, tooling, and limited machinery and equipment related to this product line for \$88,000. The book value of these assets at the time of sale was approximately \$20,000.

On October 2, 2001, the Company completed the sale of its Domore seating line, a product line of DO Group. The Company sold inventory, intellectual property, tooling, machinery and equipment, and limited furniture and fixtures related to this product line and its Elkhart headquarters for \$150,000 in cash and \$350,000 of notes from the buyer. The first note, totaling \$100,000, bore interest at the prime rate (adjusted monthly) as published by the Wall Street Journal, requires monthly payments of interest only. The principal amount of this note was due in April 2003. The second note, totaling \$250,000, which also bears interest at the prime rate, required monthly payments of interest only from November 2001 through January 2002 and has required monthly principal and interest payments since February 2002. This note is being amortized over a five-year period with a balloon payment for the remaining unpaid principal balance due at the end of three years in January 2005. The notes are secured by a subordinated security interest in all of the assets of the buyer. Both of these notes were discounted using a 20% interest rate and valued on the balance sheet at \$82,000 and \$185,000 respectively. Due to the uncertainty of the collectability of the notes, the Company established a reserve for the entire notes receivable balance and any accrued interest receivable. As of March 31, 2003, the buyer had paid off the first note and is current on the second note.

On November 8, 2002, the Company completed the sale of its specialty office systems line. The Company sold inventory, property, plant, tooling, machinery, equipment, and intellectual property related to the systems line for a net \$250,000 in cash. The Company retained existing accounts receivable, deferred tax assets and certain liabilities.

## **Critical Accounting Policies and Estimates**

This discussion and analysis of financial condition and results of operations is based upon the Company's consolidated financial statements which have been prepared in accordance with accounting principles generally accepted in the United States. These principles require the use of estimates and assumptions that affect amounts reported and disclosed in the financial statements and footnotes. The critical accounting policies for the Company which require management to make judgments and assumptions about matters that are uncertain at the time of the estimate include the allowance for doubtful accounts receivable, the reserve for obsolete inventory, accruals for warranty expense, values for the discontinued operations, intangible assets, notes receivable, and income taxes.

Allowance for doubtful accounts receivable: The Company exercises considerable judgment in determining the ultimate collectability of its accounts receivable. Several factors are used in making these judgments including the customer credit quality, historical write-off experience and current economic trends. The Company reviews these factors quarterly, and the allowance is adjusted accordingly. If the financial condition of the Company's customers were to deteriorate, an additional allowance may be required.

Reserve for obsolete inventory: Inventories are stated at the lower of cost, on a first in, first out basis, or market. Additionally, the Company evaluates its inventory reserves in terms of excess and

obsolete exposures. This evaluation includes such factors as anticipated usage, inventory turnover and ultimate product sales value.

Accruals for warranty expense: The Company's warranty service costs for fiscal years ended March 31, 2001, 2002, and 2003 totaled 1.4 percent of net sales or \$590,000, 1.4 percent of net sales or \$525,000 and 1.0 percent of net sales or \$417,000, respectively. The Company provides for the estimated cost of product warranties at the time revenue is recognized. This warranty obligation is affected by failure rates, the introduction of new products, and the costs of material and labor to repair or replace the product. The Company regularly assesses the adequacy of its accrual for warranty expense based upon historical warranty rates and anticipated future warranty rates.

Values for the discontinued operations: On November 8, 2002, the Company completed its plan for exiting and selling the assets of the specialty office seating and systems segment of its business. This plan was originally approved by the Company's Board of Directors on June 29, 2001. During the quarter ended June 30, 2001, the Company developed and approved a plan for exiting and selling the specialty office seating and systems furniture segment of its operations. Since that time and in accordance with APB 30, the Company has treated the DO Group and CenterCore segment of its operations as a discontinued operation. At the time that the plan was originally formulated, an estimated \$3,256,000 loss was accrued for in the three months ended June 30, 2001 to account for the expected losses on disposal and estimated operating losses through the disposal date. After the completion of the plan, the actual net loss, after tax has been determined to be \$2,511,000. Since the amount of loss that was originally estimated and accrued for in the June 2001 quarter of \$3,256,000 was higher than this amount, the Company is recognizing a gain, net of tax, of \$745,000, in the period ended December 31, 2002. The Company did retain certain assets and liabilities of the segment after completion of the sales plan. Considerable judgment was used to estimate the value of these assets and liabilities based on many factors including the net expected realizable value of the remaining accounts receivable, the realization of tax benefits, and potential remaining expenses.

Goodwill and other intangible assets: The Company reviews annually the carrying value of its goodwill and other intangible assets. The goodwill arose from the Broda acquisition and the other intangible asset is intellectual property related to a startup development company in which the Company has invested. During the last fiscal year, the Company reviewed the goodwill related to the Broda acquisition. This review is performed using estimates of future cash flows. If the carrying value of the intangible asset is considered impaired, an impairment charge is recorded for the amount by which the carrying value of the intangible asset exceeds its fair value. No impairment charges have been recorded related to Broda goodwill or the intellectual property related to the startup development company.

*Notes receivable:* The Company reviews its notes receivable to determine likely collectability. Since the notes are with entities without a history of an ability to create future cash flows, the Company bases its belief in their collectability upon its understanding of the potential future success of the products being developed or on the Company's belief of what the liquidation value of the operation would be. At this time, the Company has created reserves on some of these notes receivable. Due to the high level of uncertainty in the success of these products, these notes receivable may not be ultimately realized.

Investment in affiliate: The Company has an investment in a startup development company of \$132,000. The Company consolidates this entity within its financial statements and eliminates the other owner's 50 percent share in the net profits or losses in the income statement. For the year ended March 31, 2003, a net loss of \$14,000 was realized by this entity of which 50 percent or \$7,000 was eliminated as a minority interest.

*Income taxes:* The Company has not provided a valuation allowance against the deferred tax assets recorded in the financial statements. The Company evaluates quarterly the realizability of its deferred tax assets based upon expected future taxable income. Management believes that it is more likely than not that future earnings will be sufficient to recover deferred tax assets.

Pension liability: The Company has certain alleged obligations of up to \$1 million related to a defined benefit pension plan resulting from exiting and selling its specialty office seating and systems business. The Company does not believe that it is liable for this amount and plans to vigorously defend its position. At this time, the Company is unable to determine what its liability will be, if any.

## **Results of Operations**

The following table sets forth, for the periods indicated, the percentage of net sales represented by items included in or derived from the Company's Statements of Income.

Year Ended March 31,	2003	2002	2001	2000	1999
			<del></del>		
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%
Cost of products sold	58.9	59.2	60.4	59.6	61.5
Gross profit	41.1	40.8	39.6	40.4	38.5
Operating expenses:					
Selling	15.4	15.8	15.6	14.8	14.4
General and administrative	6.3	5.1	4.7	4.8	4.5
Research and development	3.8	2.9	2.1	2.1	1.8
Income from continuing operations	15.6	17.0	17.2	18.7	17.8
Interest and other, net	0.4	0.9	0.3	0.6	1.3
Income before tax	16.0	17.9	17.5	19.3	19.1
Provision for income taxes	5.9	6.9	6.7	7.1	6.8
Net income from continuing					
operations	10.1%	11.0%	10.8%	12.2%	12.3%

#### **Net Sales**

The Company's fiscal 2003 net sales of \$40.2 million were up \$116,000 as compared to net sales in fiscal 2002. The small increase in sales in the current year resulted primarily from increased sales in the Company's healthcare seating segment as well as the Company's multipurpose room chair markets. This increase was offset by decreased sales in the Company's multipurpose room table markets due largely to a continued downturn in the domestic and international economy and significant competitive pressures. For fiscal 2003, the multipurpose room furniture segment experienced a sales decrease of less than 1 percent and the healthcare seating segment experienced sales growth of almost 7 percent. International sales for all product lines represented 11 percent and 13 percent of net sales for fiscal 2003 and 2002, respectively.

The Company's fiscal 2002 net sales of \$40.1 million decreased 5 percent compared to net sales in fiscal 2001. The decrease in sales in fiscal 2002 resulted primarily from the downturn in the domestic and international economy and significant competitive pressures in the Company's multipurpose room table markets. This decrease was partially offset by increased sales in the Company's healthcare seating segment. For fiscal 2002, the multipurpose room furniture segment experienced a sales decrease of 7 percent and the healthcare seating segment experienced sales growth of 9 percent. International sales for all product lines represented 13 percent and 11 percent of net sales for fiscal 2002 and 2001, respectively.

#### **Gross Profit**

Fiscal 2003 gross profit as a percentage of net sales stayed relatively flat at 41 percent, as compared to the prior year. The gross profit margin on multipurpose room furniture sales was relatively flat. Material costs were lower by one percentage point due primarily to improved pricing and efficiencies related to the Company's multipurpose room chair operations, which were offset by higher overhead costs. The gross profit margin on healthcare seating and accessories sales also stayed relatively flat as lower labor costs were offset by slightly higher material and overhead costs.

For fiscal 2002, gross profit as a percentage of net sales increased 1 percentage point to 41 percent from 40 percent, as compared to the prior year. The Company experienced increasing gross profit margins in both the multipurpose room and the healthcare seating segments of the business. The gross profit margin on multipurpose room furniture sales increased by one percentage point due primarily to a higher average sales price on the Company's table products as well as lower material costs, partially offset by higher overhead costs on the Company's table and chair products. The gross profit margin on healthcare seating and accessories sales increased by two percentage points mainly due to lower material costs.

#### **Operating Expenses**

For fiscal 2003, selling expenses were 15 percent of net sales as compared to 16 percent in the prior year. Actual expenses decreased by \$0.19 million, or 3 percent. Multipurpose room furniture

selling costs decreased by \$0.38 million compared to the prior fiscal year. This decrease resulted primarily from decreased personnel and commission costs and lower trade show costs. Selling expenses in the healthcare seating operations increased by \$0.19 million compared to the prior fiscal year due primarily to increased personnel costs. For fiscal 2002, selling expenses were 16 percent of net sales as compared to 16 percent in the prior year. Actual expenses decreased by \$0.23 million, or 4 percent. Multipurpose room furniture selling costs decreased by \$0.47 million compared to the prior fiscal year. This decrease resulted primarily from decreased personnel and commission costs resulting from lower sales and lower trade show costs. Selling expenses in the healthcare seating operations increased by \$0.24 million compared to the prior fiscal year due primarily to increased personnel costs.

General and administrative expenses were 6 percent of net sales in fiscal 2003 compared to 5 percent in fiscal 2002 and 2001. Actual expenses increased by 23 percent, or \$0.48 million in fiscal 2003 over fiscal 2002 mainly due to a charge of \$0.74 million fully reserving a note receivable to a startup development company as well as higher professional fees. The reserve was made due to concerns about the collectability of the note. This increase was partially offset by lower personnel costs as well as the collection of the first note receivable from the sale of the Company's discontinued specialty seating operations which had previously been fully reserved. Actual expenses increased by 3 percent, or \$0.07 million in fiscal 2002 over fiscal 2001 mainly due to increases in the allowance for bad debt on receivables of \$0.14 million for the multipurpose room operations. This increase was partially offset by lower travel costs and professional fees.

Research and development expenses were 4 percent of net sales in fiscal 2003, 3 percent in fiscal 2002, and 2 percent of net sales in fiscal 2001. For fiscal 2003, actual spending increased by 33 percent, or \$0.38 million, as compared to fiscal 2002. This increase in actual spending resulted mainly from higher expenditures for personnel, outside services, and supplies related to the Company's development of a new generation of multipurpose room tables as well as increased research and development expenses related to new products at the Company's healthcare seating segment. For fiscal 2002, actual spending increased by 33 percent, or \$0.28 million, as compared to fiscal 2001. This increase in actual spending resulted mainly from increased research and development expenses related to new products in the Company's multipurpose room and healthcare seating segments.

### Other Income/Expense

Other income and expenses netted to \$0.13 million in fiscal 2003. Investment income was \$0.23 million, a decrease of \$0.12 million from the prior fiscal year due to a lower average balance of cash and cash equivalents and available-for-sale securities in the current fiscal year as well as lower rates of return. Other expenses in fiscal 2003, which totaled \$0.09 million, consisted of \$0.08 million in realized foreign currency exchange losses and \$0.03 million in a net loss on asset disposal which were partially offset by \$0.02 million in other income.

Other income and expenses netted to \$0.37 million in fiscal 2002. Investment income was \$0.35 million, an increase of \$0.25 million from the prior fiscal year due to a higher average balance of cash and cash equivalents and available-for-sale securities in the current fiscal year resulting from cash flow from operations and liquidating assets related to the discontinued operations. The

Company incurred no interest expense for the year ended March 31, 2002 as compared to \$0.02 million in the prior fiscal year. Other income in fiscal 2002, which totaled \$0.02 million, consisted of \$0.04 million of other income offset by net loss on asset disposal and realized foreign currency exchange losses of \$0.02 million.

## **Net Income from Continuing Operations**

For reasons stated above, the Company's net income from continuing operations for fiscal 2003 was \$4.06 million, a decrease of \$0.34 million or 8 percent compared to fiscal 2002. For fiscal 2002, net income from continuing operations was \$4.40 million, a decrease of \$0.15 million compared to net income in fiscal 2001.

## **Quarterly Results of Operations**

The following table sets forth selected unaudited quarterly financial data for the most recent twelve quarters. This quarterly financial data reflects, in the opinion of management, all adjustments necessary to present fairly the results of operations for such periods. The operating results for any quarter are not necessarily indicative of results for any future period. The Company anticipates that operating results may fluctuate on a quarterly basis depending upon a number of factors. Earnings per share information may not add to match annual earnings per share information due to rounding.

Unaudited Quarterly Financial Information:

(in thousands, exce	pt per share amounts)
---------------------	-----------------------

in inousands, except per snare amounts)				
	Q1 2001	Q2 2001	Q3 2001	Q4 2001
Net sales	\$10,931	\$10,815	\$ 9,322	\$11,135
Gross profit	4,243	4,191	3,772	4,493
Income before provision for income tax	2,021	1,785	1,541	2,040
Net income from continuing operations	1,249	1,106	953	1,243
Basic earnings per share*	0.25	0.22	0.19	0.24
Diluted earnings per share*	0.24	0.21	0.18	0.24
	Q1 2002	Q2 2002	Q3 2002	Q4 2002
Net sales	\$11,050	\$10,132	\$10,094	\$ 8,818
Gross profit	4,623	4,072	4,131	3,530
Income before provision for income tax	2,079	1,762	1,812	1,522
Net income from continuing operations	1,275	1,087	1,108	933
Basic earnings per share*	0.25	0.21	0.22	0.19
Diluted earnings per share*	0.24	0.21	0.21	0.18
	Q1 2003	Q2 2003	Q3 2003	Q4 2003
Net sales	\$10,559	\$10,777	\$10,375	\$ 8,499
Gross profit	4,491	4,505	4,243	3,269
Income before provision for income tax	1,649	1,978	1,627	1,169
Net income from continuing operations	1,005	1,203	1,004	851
Basic earnings per share*	0.20	0.25	0.24	0.21
Diluted earnings per share*	0.19	0.24	0.23	0.20

<sup>\*</sup>Basic and diluted earnings per share information are for earnings from continuing operations.

The Company's quarterly operating results can fluctuate significantly depending on factors such as timing of new product introductions, market acceptance of new products, increased competitive pressures, growth in the institutional furniture market, acquisitions, expansion of international operations, timing and expansion into complementary products such as chairs, changes in raw material sources and costs, and adverse changes in general economic conditions in any of the countries in which the Company does business. The Company may experience quarterly variations in operating results in the future.

#### Liquidity and Capital Resources

Cash and cash equivalents, which consist primarily of high-quality commercial paper and repurchase agreements collateralized with U.S. Treasury securities, totaled \$2.20 million at March 31, 2003 which compared to \$8.93 million at March 31, 2002. In addition, the Company held available-forsale securities which totaled \$2.34 million at March 31, 2003 as compared to \$4.59 million at March 31, 2002.

The following table highlights certain key cash flow and capital information pertinent to the discussion that follows:

<del></del>	<del> </del>	<del></del>
Year Ended March 31,	2003	2002
Net cash provided by continuing operations	\$ 5,177,000	\$ 7,000,000
Net cash provided by discontinued operations	2,902,000	3,217,000
Net sales (purchases) of available-for-sale securities	2,273,000	(3,432,000)
Purchases of property and equipment	(6,577,000)	(1,198,000)
Decrease (increase) in notes receivable	232,000	(436,000)
Net cash provided by (used in) discontinued operations		, ,
investing activities	250,000	(36,000)
Net proceeds from exercise of stock options and issuance		, , ,
of shares to the 401(k) plan	379,000	418,000
Purchase and retirement of common stock	(11,302,000)	(1,419,000)

The decrease in cash and cash equivalents for fiscal 2003 as compared to fiscal 2002 was due primarily to \$6.58 million of cash used in the purchases of property, plant and equipment, and \$11.30 million of cash used to buy back shares of the Company's common stock. This decrease was partially offset by cash of \$5.18 million generated from continuing operations, cash of \$2.90 million generated from discontinued operations, net sales of available-for-sale securities for \$2.27 million, a decrease in notes receivable of \$0.23 million, net cash provided by discontinued operations in investing activities of \$0.25 million, and net proceeds related to the exercise of stock options of \$0.38 million.

The increase in cash and cash equivalents for fiscal 2002 as compared to fiscal 2001 was due primarily to \$7.00 million of cash generated from continuing operations, \$3.22 million of cash generated from discontinued operations, and \$0.42 million in net proceeds related to the exercise of

stock options. This increase was partially offset by \$1.20 million of cash used in the purchases of property, plant and equipment, net purchase of available-for-sale securities of \$3.43 million, buying back shares of the Company's common stock of \$1.42 million, and an increase in note receivable of \$0.44 million.

Historically, the Company has financed its growth primarily through cash from operations. The Company's subsidiary, Broda Enterprises, has a line of credit. The limit on this facility is \$0.67 million. As of March 31, 2003, no amount was drawn under this facility. Among other restrictions, this credit facility requires the maintenance of certain financial ratios and levels of working capital. As of March 31, 2003, the Company was in full compliance with the loan covenants related to this credit facility. The Company's liquidity is partially dependent upon the availability of this credit facility.

The Company currently believes that cash flow from its current operations together with existing cash reserves and available lines of credit will be sufficient to support its working capital requirements for its existing operations for at least the next 12 months. The Company cannot guarantee that its working capital will be sufficient to support the Company's operations. If the existing cash reserves, cash flow from operations and debt financing are insufficient or if working capital requirements are greater than currently estimated, the Company could be required to raise additional capital. There can be no assurance the Company will be capable of raising additional capital or that the terms upon which such capital will be available to the Company will be acceptable. Additional sources of equity capital are available to the Company through the exercise by holders of outstanding options. At March 31, 2003, the proceeds which would have been received by the Company upon exercise of outstanding options which were exercisable on that date were approximately \$3.29 million. There is no assurance that such options will be exercised.

The Company's material cash commitments at March 31, 2003 consisted primarily of current liabilities of \$3.82 million to be paid from funds generated from operations. Current liabilities consisted of the following:

Year Ended March 31,	2003	2002
Accounts payable	\$2,184,000	\$1,649,000
Accrued payroll	931,000	1,044,000
Accrued warranty expense	365,000	375,000
Reserve for loss at discontinued operation		2,534,000
Other accruals	343,000	448,000
Total current liabilities	\$3,823,000	\$6,050,000

The Company has entered into two lease agreements for Broda's production and office facilities under which it is obligated to pay \$16,000 Canadian (approximately US \$11,000) per month through August 2004. As of March 31, 2003, future minimum payments under noncancellable operating leases with terms in excess of one year are approximately as follows:

Year Ended March 31,		
2004	\$ 131,000	
2005	54,000	
Thereafter	<u> </u>	
Total	\$ 185,000	

During the quarter ended March 31, 2002, the Company paid \$50,000 as a good faith deposit for technology to be used in a separate startup development company to investigate the commercial development of a new technology. During the quarter ended December 31, 2002, the Company paid an additional \$82,000. This technology investment of \$132,000 was contributed to a startup development company for a 50 percent equity ownership in this company. The other 50 percent interest in the technology was contributed by the other 50 percent owner. The Company has entered into a royalty agreement with the shareholder owning the other 50 percent share of the startup development company on some of the materials sold by the startup company. The Company has also extended a line of credit of \$125,000 to the shareholder owning the other 50 percent share of the startup development company which is secured by the shareholder's ownership in the company and future royalty payments. The line of credit, which bears interest at the prime rate (adjusted monthly) as published by the Wall Street Journal, requires an initial payment of the accrued interest six months after the line was extended. Thereafter, monthly payments of interest only are required from June 1, 2003 until November 30, 2004 at which time, the full amount of the outstanding line is due and payable. As of March 31, 2003, the full credit line of \$125,000 was outstanding.

On September 24, 2001, the Company announced its intention to repurchase up to 125,000 shares of the Company's common stock. On February 14, 2002, the Company announced its intention to repurchase up to an additional 150,000 shares, bringing the total number of shares approved for repurchase to 275,000. As of March 31, 2003, approximately 254,000 shares had been repurchased. Additional repurchases will reduce the Company's liquidity.

The Company is in the process of developing new products including a new generation of multipurpose room tables. During the fiscal year ended March 31, 2003, the Company invested approximately \$3.6 million for building and capital equipment to be used in producing the new generation of multipurpose room tables. The Company anticipates that capital expenditures of an additional approximately \$2.5 million will be required over the next three to six months. The Company anticipates funding these capital expenditures using existing capital reserves as well as cash from operations. However, there is no assurance that such resources will be sufficient and that the Company will not need to raise additional capital. Additional capital, either in the form of equity or debt, may not be available.

## Impact of Inflation and Environmental Regulations

The Company believes that inflation has not had a material effect on its operating results. However, significant increases in the price of raw materials could have a material adverse impact on the Company's results of operations. In addition, compliance with environmental laws or regulations has not had a material effect on the Company's operations.

### Forward-Looking Statements and Factors That May Affect Future Results of Operations

Certain statements made above in this filing that are not historical facts are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). In addition, when used in this filing, the words or phrases "may," "will," "Management believes," "Company believes," "Company intends," "estimates," "projects," "anticipates," "expects" and similar expressions are intended to identify "forward-looking statements" within the meaning of the Reform Act.

Forward-looking statements contained in this Annual Report on Form 10-K include plans and objectives of management for future operations, including plans and objectives relating to the products, marketing, customers, product line expansions, liquidity and capital resources, and cost reductions to preserve margins. These forward-looking statements involve risks and uncertainties and are based on certain assumptions that may not be realized. Actual results and outcomes may differ materially from those discussed or anticipated. The forward-looking statements and associated risks set forth herein and elsewhere in this filing relate to:

- references to predicted declines in the institutional furniture and U.S. office furniture markets and the Company's belief that weakness in furniture demand will continue;
- statements that the Company anticipates that its sales volumes during the first quarter of fiscal 2003 may increase by as much as 5 to 10 percent as compared to the sales levels of the prior year's first quarter;
- references to anticipated continued competitive pressure in multipurpose room table markets;
- references to the Company's efforts to reduce costs to preserve margins and continue generating high levels of positive cash flows;
- the statement that the Company's healthcare seating operations are less subject to economic pressures than its multipurpose room furniture operations but more subject to changes in the regulatory environment;
- statements related to the Company's expectation that capital expenditures related to the development of the Company's next generation table will be approximately \$2.5 million over the next three to six months;
- statements related to the Company's belief that if efforts to develop a new generation of multipurpose room table is successful that it will help to relieve some of the pricing and profit margin pressures;
- statements relating to the Company's belief that cash flow from its current operations, existing cash reserves, and available line of credit will be sufficient to support its working capital requirements to fund existing operations for at least the next 12 months;
- statements relating to the Company's possible need to raise additional capital if its
  cash flow from operations and debt financing are insufficient to fund the Company's
  working capital requirements; and

• statements related to anticipated capital expenditures.

All forward-looking statements involve predictions and are subject to known and unknown risks and uncertainties, including, without limitation, those discussed below as well as general economic and business conditions, that could cause actual results to differ materially from historical results and those presently anticipated or projected. Readers should not place undue reliance on any such forward-looking statements, which speak only as of the date made. The considerations listed below and elsewhere in this filing could affect the Company's financial performance and could cause the Company's actual results for future periods to differ materially from any views or statements expressed with respect to future periods. Important factors and risks that might cause such differences, include, but are not limited to:

- a continued downturn in domestic and international economies and business conditions specifically in the institutional furniture industry;
- continued global tension related to the events of September 11, 2001, terror threats, war and threats of war;
- increased competition in the Company's core businesses;
- loss of important customer contracts through increased price-based and product quality competition especially in the Company's multipurpose room furniture segment;
- limited management and key employee resources;
- declines in sales volumes and profit margins in the Company's core businesses;
- lower than expected revenue, revenue growth, cash flow and gross margins from the
  multipurpose room and healthcare seating operations, higher materials and labor
  costs, or the Company's inability, for any reason, to profitably introduce new products
  or implement its marketing strategies in the healthcare seating and multipurpose room
  markets;
- management's inability for any reason to manage effectively the Company's operations;
- the Company's inability for any reason to develop new products and expand successfully into new markets;
- the market's acceptance of products currently being developed by the Company including its next generation multipurpose room table product;
- the Company's ability to manufacture and market at current margins high quality, high performance products at competitive prices;
- import restrictions and economic conditions in the Company's foreign markets and foreign currency risks associated therewith;

- the Company's ability to maintain relatively low cost labor rates;
- the Company's ability to source a sufficient volume of acceptable raw materials at current prices;
- increased product warranty service costs if warranty claims increase as a result of the Company's new product introductions or acquisitions or for any other reason;
- the Company's ability to refine and enhance the quality and productivity of its manufacturing process;
- the Company's ability to locate and successfully consummate and integrate acquisitions, if any, of complementary product lines or companies on terms acceptable to the Company;
- the Company's ability to retain and maintain relationships with key customers;
- the Company's ability to raise capital, if needed;
- the availability of insurance funding for the Company's healthcare seating products;
- regulatory developments that adversely affect demand for the Company's products, particularly the Company's healthcare seating products; and
- other factors noted in "Item 1. Business-Risk Factors That May Affect Future Results of Operations."

In light of the significant uncertainties inherent in forward-looking statements, the inclusion of any such statement should not be regarded as a representation by the Company or any other person that the objectives or plans of the Company will be achieved. The Company disclaims any obligation or intent to update any such factors or forward-looking statements to reflect future events or developments.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The Company manufactures its products in the United States and Canada and sells its products in those markets as well as in other countries. The majority of the Company's sales and expenses are transacted in U.S. dollars with limited transactions occurring in Canadian dollars or other foreign currencies. For the year ended March 31, 2003, approximately 8.0 percent of the Company's net sales, 7.1 percent of the Company's cost of products sold, and 13.9 percent of the Company's operating expenses were denominated in currencies other than the U.S. dollar. For the year ended March 31, 2002, approximately 5.9 percent of the Company's net sales, 6.8 percent of the Company's cost of products sold, and 10.4 percent of the Company's operating expenses were denominated in currencies other than the U.S. dollar. Foreign currency exchange rate fluctuations did not have a material impact on the financial results of the Company during fiscal 2003. The Company's healthcare chair operations have occasionally entered into forward contracts for specific US dollar denominated accounts receivable. As of March 31, 2003, no forward contracts were outstanding.

The economic impact of foreign exchange rate movements on the Company is complex because such changes are often linked to variability in real growth, inflation, interest rates, governmental actions and other factors. The Company estimates that a 10 percent adverse change in foreign exchange rates could have reduced operating profit by as much as \$10,000 and \$30,000 for the fiscal years ended March 31, 2003 and 2002. As mentioned above, this quantitative measure has inherent limitations and the sensitivity analysis disregards the possibility of other effects that may offset such adverse change.

## Management's Statement

The Company's financial statements were prepared by management. Management is responsible for the integrity and objectivity of the financial information presented, including amounts that must necessarily be based on judgments and estimates. The Company's financial statements were prepared in accordance with accounting principles generally accepted in the United States.

The Company's independent auditors, Deloitte & Touche LLP, have audited these financial statements in accordance with generally accepted auditing standards.

The Audit Committee of the Board of Directors is composed of directors who are free of any relationship or personal interest that, in the opinion of the Board of Directors, would interfere with their ability to exercise sound judgment as a committee member. The purpose of the Audit Committee is to provide assistance to the overall Board of Directors in fulfilling the Board's responsibility to the shareholders, potential shareholders, and investment community relating to corporate accounting, reporting practices of the corporation, and the quality and integrity of the financial reports of the corporation. In so doing, it is the responsibility of the Audit Committee to establish and maintain free and open means of communication between the directors, the independent auditor, and the financial management of the Company.

Based on a review and discussions of the Company's 2003 audited consolidated financial statements with management and discussions with the independent auditors, the Audit Committee recommended to the Board of Directors that the Company's fiscal 2003 audited financial statements be included in the Company's annual report on Form 10-K. The Board of Directors concurred.

## Item 8. Financial Statements and Supplementary Data

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## Independent Auditors' Report

To the Board of Directors and Shareholders of MITY Enterprises, Inc.:

We have audited the accompanying consolidated balance sheets of MITY Enterprises, Inc. (formerly Mity-Lite, Inc.) and subsidiaries as of March 31, 2003 and 2002, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended March 31, 2003. These financial statements are the responsibility of MITY Enterprises' management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based on our audits, such consolidated financial statements present fairly, in all material respects, the financial position of MITY Enterprises, Inc. and subsidiaries at March 31, 2003 and 2002, and the results of their operations and their cash flows for each of the three years in the period ended March 31, 2003 in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the consolidated financial statements, effective April 1, 2002, MITY Enterprises, Inc. adopted Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*.

DELOITTE & TOUCHE LLP

Salt Lake City, Utah May 15, 2003

## Consolidated Balance Sheets

March 31,	2003	2002
ASSETS		
Current assets: Cash and cash equivalents	\$ 2,203,000	\$ 8,926,000
Available–for–sale securities Accounts receivable, less allowances of \$235,000 at	2,336,000	4,593,000
March 31, 2003 and \$346,000 at March 31, 2002	3,792,000	4,382,000
Inventories	1,368,000	1,235,000
Tax receivable	1,284,000	164,000
Prepaid expenses and other current assets	274,000	435,000
Deferred income tax assets  Net current assets of discontinued operations	635,000	3,117,000 1,563,000
Total current assets	11,892,000	24,415,000
Property and equipment, net	11,656,000	6,286,000
Deferred income tax assets	376,000	405,000
Goodwill, net	1,010,000	932,000
Other intangible assets, net	264,000	
Notes receivable, net	204,000	486,000
Net noncurrent assets of discontinued operations		845,000
	\$ 25,402,000	\$ 33,369,000
LIABILITIES AND STOCKHOLDERS' EQUITY	7	
Current liabilities:		
Accounts payable	\$ 2,184,000	\$ 1,649,000
Accrued expenses and other current liabilities	1,639,000	4,401,000
Total current liabilities	3,823,000	6,050,000
Minority interest	125,000	
Total liabilities	3,948,000	6,050,000
Commitments and contingencies (Note 11)	_	<del></del>
Stockholders' equity:		
Preferred stock, par value \$.10 per share; authorized		
3,000,000 shares; no shares issued and outstanding		
Common stock, par value \$.01 per share; authorized		
10,000,000 shares; issued and outstanding		
4,115,181 shares at March 31, 2003 and 5,000,343 shares		~-·
at March 31, 2002	41,000	50,000
Additional paid-in capital	9,925,000	11,755,000
Retained earnings	11,376,000	15,615,000
Accumulated other comprehensive income (loss)	112,000	(101,000)
Total stockholders' equity	21,454,000	27,319,000
<del></del>	\$ 25,402,000	\$ 33,369,000

## Consolidated Statements of Income

Year Ended March 31,	2003	2002	2001
Net sales	\$ 40,210,000	\$ 40,094,000	\$ 42,203,000
Cost of products sold	23,702,000	23,738,000	25,504,000
Gross profit	16,508,000	16,356,000	16,699,000
Operating expenses:			
Selling	6,172,000	6,363,000	6,595,000
General and administrative	2,504,000	2,028,000	1,960,000
Research and development	1,541,000	1,158,000	874,000
Total operating expenses	10,217,000	9,549,000	9,429,000
Income from continuing operations	6,291,000	6,807,000	7,270,000
Other income (expense):			
Interest expense	_		(24,000)
Investment income	229,000	348,000	94,000
Other	(97,000)	20,000	47,000
Total other income, net	132,000	368,000	117,000
Income before provision for income taxes			
and minority interest	6,423,000	7,175,000	7,387,000
Provision for income taxes	2,367,000	2,772,000	2,836,000
Net income before minority interest	4,056,000	4,403,000	4,551,000
Minority interest	7,000		
Net income from continuing operations	4,063,000	4,403,000	4,551,000
Discontinued operations (Note 4): Loss from discontinued operations (net of applicable income tax benefit of \$166,000 and \$2,750,000 for the periods ended Mars 31, 2002, and 2001, respectively) Gain (loss) on disposal (net of applicable in	ch	(271,000)	(4,547,000)
tax expense (benefit) of \$457,000 and (\$1,545,000)	745,000	(3,256,000)	
	\$ 4,808,000	\$ 876,000	\$ 4,000
Net income	\$ 4,000,000	\$ 870,000	\$ 4,000
Basic earnings per share from continuing operations Basic loss per share from discontinued	\$0.90	\$0.86	\$0.90
operations		(0.05)	(0.90)
Basic gain (loss) per share on disposal of discontinued operations	0.17	(0.64)	
Basic earnings per share	\$1.07	\$0.17	\$0.00
Weighted average number of common share			
basicbasic	4,501,342	5,071,125	5,076,456
Diluted earnings per share from continuing			
operations	\$0.86	\$0.85	\$0.87
Diluted loss per share from discontinued	Φ0.00	Ψ0.02	Ψ0.07
operations	<del></del>	(0.05)	(0.87)
Diluted gain (loss) per share on disposal of		,	,
discontinued operations	0.16	(0.63)	
Diluted earnings per share	\$1.02	\$0.17	\$0.00
Weighted average number of common and			
common equivalent shares - diluted	4,711,420	5,208,924	5,216,604

(See accompanying notes to consolidated financial statements)

Consolidated Statements of Stockholders' Equity

Consolidated Statements C	of Stock	moluers	Equity	ortens and a second	
	Common	Additional Paid-In		Accumulated Other Comprehensive	Total Stockholders'
Balance at April 1, 2000	\$48,000	Capital \$8,015,000	Earnings \$16,187,000	Income (Loss) \$135,000	Equity \$24,385,000
•	340,000	\$6,015,000	\$10,107,000	3133,000	\$24,363,000
Comprehensive income (loss): Net income			4,000		
Unrealized gains on available-			4,000		
for-sale securities				2,000	
Foreign currency translation				(201,000)	
Total comprehensive loss				(201,000)	(195,000)
Issuance of 40,905 shares used to acquire					(193,000)
DO Group, Inc.	1,000	677,000			678,000
Issuance of 220,324 shares of common	1,000	077,000			078,000
stock from the exercise of options	2,000	2,126,000			2,128,000
Issuance of 26,765 shares of common	2,000	2,120,000			2,120,000
stock to the Company's 401(k) plan		290,000			290,000
Purchase and retirement of 27,780		290,000			290,000
shares of common stock		(55,000)	(395,000)		(450,000)
		633,000)	(393,000)		
Tax benefit of employee stock options	51.000		15 706 000	((4,000)	633,000
Balance at March 31, 2001	51,000	11,686,000	15,796,000	(64,000)	27,469,000
Comprehensive income (loss):					
Net income			876,000		
Unrealized losses on available-					
for-sale securities				(19,000)	
Foreign currency translation				(18,000)	
Total comprehensive income					839,000
Issuance of 32,192 shares of common					
stock from the exercise of options		195,000			195,000
Issuance of 38,955 shares of common					
stock to the Company's 401(k) plan		223,000			223,000
Purchase and retirement of 154,600	(4.000)	(2.51.000)	/4 0 <b>-</b> 0 0 0		
shares of common stock	(1,000)	(361,000)	(1,057,000)		(1,419,000)
Tax benefit of employee stock options		12,000			12,000
Balance at March 31, 2002	50,000	11,755,000	15,615,000	(101,000)	27,319,000
Comprehensive income:					
Net income			4,808,000		
Unrealized gains on available-					
for-sale securities				16,000	
Foreign currency translation				197,000	
Total comprehensive income					5,021,000
Issuance of 42,698 shares of common					
stock from the exercise of options		227,000			227,000
Issuance of 17,913 shares of common					
stock to the Company's 401(k) plan		152,000			152,000
Purchase and retirement of 945,773					
shares of common stock	(9,000)	(2,246,000)	(9,047,000)		(11,302,000)
Tax benefit of employee stock options		37,000	·		37,000
Balance at March 31, 2003	\$41,000	\$9,925,000	\$11,376,000	\$112,000	\$21,454,000

## Consolidated Statements of Cash Flows

Year Ended March 31,	2003	2002	 2001
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income	\$4,808,000	\$ 876,000	\$ 4,000
Adjustments to reconcile net income to			
net cash provided by operating activities:			
Net loss (earnings) from discontinued operations	(745,000)	3,527,000	4,547,000
Depreciation and amortization	1,191,000	1,178,000	965,000
Deferred taxes	2,511,000	(1,234,000)	(875,000)
Loss (gain) on disposal of property and equipment	27,000	4,000	(2,000)
Tax benefit from exercise of stock options	37,000	12,000	633,000
Changes in assets and liabilities:			
Accounts receivable	666,000	469,000	(466,000)
Inventories	(99,000)	285,000	(156,000)
Tax receivable	(1,120,000)	865,000	(989,000)
Prepaid expenses and other current assets	165,000	(221,000)	761,000
Accounts payable	511,000	(768,000)	(2,026,000)
Accrued expenses and other current liabilities	(2,775,000)	2,007,000	(1,656,000)
Net cash provided by continuing operations	5,177,000	7,000,000	740,000
Net cash provided by discontinued operations	2,902,000	3,217,000	 5,349,000
Net cash provided by operating activities	8,079,000	10,217,000	 6,089,000
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchases of available-for-sale securities	(2,787,000)	(10,673,000)	(1,200,000)
Sales and maturities of available-for-sale securities	5,060,000	7,241,000	21,000
Proceeds from sale of property and equipment	14,000	4,000	17,000
Purchases of property and equipment	(6,577,000)	(1,198,000)	(2,990,000)
Decrease (increase) in notes receivable	232,000	(436,000)	19,000
Purchase of intellectual property	(82,000)	(50,000)	
Purchase of DO Group (net of cash acquired)			 (2,127,000)
Net cash used in continuing operations	(4,140,000)	(5,112,000)	(6,260,000)
Net cash provided by (used in) discontinued operations	250,000	(36,000)_	(198,000)
Net cash used in investing activities	(3,890,000)	(5,148,000)	(6,458,000)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Net proceeds from exercise of stock options and issuance	e		
of shares to the 401(k) plan	379,000	418,000	2,418,000
Minority interest	(7,000)		, ,. —
Purchase and retirement of common stock	(11,302,000)	(1,419,000)	(450,000)
Decrease in bank line of credit			(313,000)
Net cash provided by (used in) continuing operations	(10,930,000)	(1,001,000)	1,665,000
Net cash used in discontinued operations	·		(2,573,000)
Net cash used in financing activities	(10,930,000)	(1,001,000)	(908,000)
Effect of exchange rate changes on cash	18,000	1,000	(7,000)
Net increase (decrease) in cash and cash equivalents	(6,723,000)	4,069,000	(1,284,000)
Cash and cash equivalents at beginning of year	8,926,000	4,857,000	 6,141,000
	\$ 2,203,000	\$ 8,926,000	\$ 4,857,000

(continued)

Supplemental Disclosure of Cash Flow Information

Year Ended March 31,	2003	2002	2001
Cash paid during the year for income taxes	\$1,395,000	\$ 1,693,000	\$ 1,247,000
Cash paid for interest			24,000

## Supplemental Schedule of Noncash Investing and Financing Activities

During the quarter ended March 31, 2002, the Company paid \$50,000 as a good faith deposit for technology to be used in a separate startup development company to investigate the commercial development of a new technology. During the quarter ended December 31, 2002, the Company paid an additional \$82,000. This technology investment of \$132,000 was contributed to a startup development company for a 50 percent equity ownership in this company (see Footnote 5).

In April of 2000, the Company acquired the remaining 50.1 percent interest in DO Group, Inc. for \$2,127,000 in cash and 40,905 shares of the Company's common stock valued at the date of purchase at \$678,000. These amounts, when added to its previous net investment of \$1,412,000, brought the Company's total investment to \$4,217,000. In conjunction with the acquisition, liabilities were assumed as follows:

Fair value of assets acquired	\$12,101,000
Cost in excess of fair value of assets	1,376,000
Cash and stock paid for the capital stock	<u>(4,217,000)</u>
Liabilities assumed	<u>\$ 9,260,000</u>

(concluded)

## 1. Description of Business and Summary of Significant Accounting Policies

MITY Enterprises, Inc. (formerly Mity-Lite, Inc. and referred to as the "Company") designs and manufactures multipurpose room furniture and healthcare seating and markets these products in niche markets. In addition, the Company continues to pursue acquisitions of product lines or companies that will be complementary to the Company's businesses. The Company markets its products throughout the United States, Canada and in certain foreign countries.

## **Discontinued Operations**

During the quarter ended June 30, 2001, the Company developed and approved a plan for exiting and selling the specialty office seating and systems furniture segment of its operations. This segment consists of the CenterCore and DO Group businesses. As a result of these actions, the Company has treated DO Group and CenterCore as a discontinued operation. On November 8, 2002, the Company completed the sale of the assets of the specialty office seating and systems furniture segment of its operations (See Note 4. Discontinued Operations).

## **Principles of Consolidation**

The consolidated financial statements of the Company include the accounts of MITY Enterprises, Inc. and all wholly owned and partially owned subsidiaries for which the Company exercises control. All significant intercompany accounts and transactions have been eliminated in consolidation.

## Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments which have a term maturity not greater than three months.

## Available-for-Sale Securities

Debt securities, which consist of municipal bonds, corporate bonds and government agency securities, are classified as available-for-sale and are recorded at their fair value. When the fair value of available-for-sale securities differs from the amortized cost, the resulting unrealized gain or loss is recorded as a component of comprehensive income (loss). The amortization of premiums and discounts on debt securities in this category are included in investment income and reflected in the amortized cost of the debt securities. The cost of securities sold during the period is based on the specific identification method. Interest on securities in this category are included in investment income. For the years ended March 31, 2003, 2002, and 2001 the Company had unrealized holding gains (losses) on available-for-sale securities of (\$3,000), (\$19,000), and \$2,000, respectively.

The contractual maturities of the available-for-sale securities held at March 31, 2003 and 2002 are summarized below:

Fiscal Year Ended March 31,	2003		3 2002	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
Due in one year or less	\$ 570,000	\$ 558,000	\$1,011,000	\$1,007,000
Due after one through two years	1,769,000	1,778,000	3,601,000	3,586,000
	\$2,339,000	\$2,336,000	\$4,612,000	\$4,593,000

#### **Inventories**

Inventories are stated at the lower of cost, on a first in, first out basis, or market.

## **Property and Equipment**

Property and equipment are stated at cost. Maintenance and repairs are charged to operations as incurred, whereas major replacements and improvements are capitalized and subsequently depreciated. Leasehold improvements are amortized over the shorter of the useful life of the asset or the lease term. Depreciation and amortization on the Company's property and equipment are provided on a straight-line basis over the estimated useful lives of the related assets as follows:

	Estimated Useful Life (in years)
Machinery and equipment	5 to 10
Furniture and fixtures	3 to 5
Leasehold improvements	5 to 15
Buildings and improvements	30

### Goodwill and Other Intangible Assets

Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets," was issued in June 2001. SFAS No. 142 addresses, among other things, the financial accounting and reporting for goodwill subsequent to an acquisition. According to the new standard, amortization of goodwill was replaced by a requirement to test goodwill for impairment at least yearly or sooner if a specific triggering event occurs. Other intangible assets will continue to be amortized over their useful lives. The Company adopted the provisions of SFAS No. 142 as of April 1, 2002, and performed transitional impairment tests as of that date. This transitional impairment test resulted in no impairment of goodwill as of April 1, 2002. The Company has elected to perform its annual impairment test for goodwill during the first quarter of each fiscal year. Additionally, the Company reviews goodwill and identifiable intangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

The Company's reported net income and earnings per share information, exclusive of amortization expense related to goodwill required under previous accounting standards on an after-tax basis is as follows:

		 <del></del>	 
Year Ended March 31,	2003	 2002	2001
Reported net income	\$4,808,000	\$ 876,000	\$ 4,000
Goodwill amortization		42,000	48,000
Adjusted net income	\$4,808,000	\$ 918,000	\$ 52,000
Basic earnings per share:			
Reported:	\$1.07	\$0.17	\$0.00
Adjusted:	\$1.07	\$0.18	\$0.01
Diluted earnings per share			
Reported:	\$1.02	\$0.17	\$0.00
Adjusted:	\$1.02	\$0.18	\$0.01

The intangible asset of \$264,000 in intellectual property relates to a startup development company in which the Company has invested. The startup development company is investigating the commercial development of a new technology. At this time, the Company does not believe that this \$264,000 is impaired.

## **Revenue Recognition**

Revenue is recognized upon shipment of product.

#### **Concentration of Credit Risk**

Financial instruments which potentially subject the Company to concentrations of credit risk consist primarily of trade receivables and cash equivalents. In the normal course of business, the Company provides credit terms to its customers. Accordingly, the Company performs ongoing credit evaluations of its customers and maintains allowances for possible losses which, when realized, have been within the range of management's expectations.

#### Fair Value of Financial Instruments

The fair value of the notes receivable approximate their book value at March 31, 2003 and 2002. The amortized cost of available-for-sale securities exceeds fair value by \$3,000 and \$19,000 as of March 31, 2003 and 2002, respectively. The carrying amount reported in the balance sheets for cash and cash equivalents, accounts receivable, and accounts payable approximates fair value because of the immediate or short-term maturity of these financial instruments.

## **Income Taxes (see Note 10)**

The Company uses an asset and liability approach for financial accounting and reporting for income taxes. Deferred income taxes are provided for temporary differences in the bases of assets and liabilities as reported for financial statement purposes and income tax purposes.

### **Stock-Based Compensation**

In December 2002, the Financial Accounting Standards Board (FASB) issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure - an amendment of FASB Statement No. 123" which provides alternative methods of transition for a voluntary change to the

fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of Statement 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. SFAS No. 148 is effective for fiscal years ending after December 15, 2002 and for financial reports containing financial statements for interim periods beginning after December 15, 2002. The Company has decided to continue applying APB Statement No. 25 (as permitted by SFAS No. 123 and SFAS no. 148). The required disclosure of the effects of SFAS No. 123 and SFAS No. 148 are included in the consolidated financial statements. Accordingly, no compensation cost has been recognized for its stock option plans. Had compensation cost of the Company's two stock-based compensation plans been determined based on the fair value at the grant dates for awards under those plans consistent with SFAS No. 123, the Company's net income and earnings per share would have changed to the pro forma amounts indicated below:

Year Ended March 31,	2003	 2002	2001
N. d. and A. and			
Net income (loss):			
As reported	\$ 4,808,000	\$ 876,000	\$ 4,000
Pro forma	4,590,000	624,000	(187,000)
Earnings (loss) per share - basic:			
As reported	\$1.07	\$0.17	\$0.00
Pro forma	\$1.02	\$0.12	(\$0.04)
Earnings (loss) per share - diluted:			
As reported	\$1.02	\$0.17	\$0.00
Pro forma	\$0.98	\$0.12	(\$0.04)

## **Use of Estimates**

The preparation of these consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates subject to change include the allowance for doubtful accounts receivable, the reserve for obsolete inventory, accruals for warranty expense, and litigation reserves. Actual results could differ from these estimates.

## **Long-Lived Assets**

On April 1, 2002, the Company adopted SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of," but retains its fundamental provision for recognizing and measuring impairment of long-lived assets to be held and used. This Statement requires that all long-lived assets to be disposed of by sale be carried at the lower of carrying amount or fair value less cost to sell, and that depreciation cease to be recorded on such assets. Fair market value is determined primarily using the anticipated cash flows discounted at a rate commensurate with the risk involved. Long-lived assets to be disposed of other than by sale are considered held and used until disposed of. SFAS No. 144 standardizes the accounting and

presentation requirements for all long-lived assets to be disposed of by sale, and supersedes previous guidance for discontinued operations of business segments.

## **Comprehensive Income (Loss)**

In accordance with SFAS 130, "Reporting Comprehensive Income," the Company's comprehensive income (loss) consists of foreign currency adjustments and unrealized holding gains and losses on available-for-sale securities and net income.

## **Accrued Warranty**

The Company's warranty service costs for fiscal years ended March 31, 2001, 2002, and 2003 totaled \$590,000, \$525,000 and \$417,000, respectively. The accrued warranty at March 31, 2002 and 2003 was \$375,000 and \$365,000 respectively. The Company provides for the estimated cost of product warranties at the time revenue is recognized. This warranty obligation is affected by failure rates, the introduction of new products, and the costs of material and labor to repair or replace the product. The Company regularly assesses the adequacy of its accrual for warranty expense based upon historical warranty rates and anticipated future warranty rates.

### Reclassifications

Certain reclassifications have been made to be consistent with the 2003 presentation, including the reclassification of discontinued operations as discussed in footnote 4.

## Recently Issued Financial Accounting Standards

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated With Exit or Disposal Activities," which requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred and nullifies EITF No. 94-3. SFAS No. 146 is effective for any exit or disposal activities occurring after December 31, 2002. The adoption of SFAS No. 146 did not impact our consolidated financial statements.

In November 2002, the FASB issued Interpretation No. 45 ("FIN 45"), "Guarantor's Accounting and Disclosure Requirements for Guarantees, including Indirect Guarantees of Indebtedness of Other," which clarifies the disclosures about certain guarantees to be made by a guarantor in its financial statements. Also, FIN 45 clarifies that a guarantor is required to recognize, at the inception of certain guarantees, a liability for the fair value of the obligation undertaken in issuing the guarantee, but does not prescribe a specific approach for subsequently measuring the liability over its life. Recognition provisions of FIN 45 are to be applied prospectively for guarantees issued or modified after December 31, 2002. Management does not believe that his statement will have an effect on its consolidated financial statements.

## 2. Inventories

Inventories consisted of the following:

March 31,	2003	 2002
Materials and supplies	\$ 980,000	\$ 747,000
Work-in-progress	268,000	174,000
Finished goods	120,000	 314,000
	\$ 1,368,000	\$ 1,235,000

## 3. Property and Equipment

Property and equipment consisted of the following:

March 31,	2003	2002
Land and improvements	\$ 2,156,000	\$ 1,306,000
Machinery and equipment	6,717,000	4,985,000
Furniture and fixtures	1,925,000	1,865,000
Leasehold improvements	731,000	700,000
Building and improvements	3,702,000	1,925,000
Construction in progress	1,844,000	
	\$17,075,000	\$10,781,000
Less accumulated depreciation and amortization	(5,419,000)	(4,495,000)
	\$11,656,000	\$ 6,286,000

## 4. Discontinued Operations

On November 8, 2002, the Company completed its plan for exiting and selling the assets of the specialty office seating and systems segment of its business (the CenterCore and DO Group businesses). This plan was originally approved by the Company's Board of Directors on June 29, 2001. Since that time and in accordance with Accounting Principles Board (APB) Opinion No. 30, Reporting the Results of Operations — Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary Unusual and Infrequently Occurring Events and Transactions, the Company treated the DO Group and CenterCore segment of its operations as a discontinued operation. At the time that the plan was originally formulated, an estimated \$3,256,000 loss was accrued for in the three months ended June 30, 2001 to account for the expected losses on disposal and estimated operating losses through the disposal date. After the completion of the plan, the actual net loss, after tax was determined to be \$2,511,000. Since the amount of loss that was originally estimated and accrued for in the June 2001 quarter of \$3,256,000 was higher than this amount, the Company recognized a gain, net of tax, of \$745,000, in the three month period ended December 31, 2002. The sale of the assets of this segment was completed in three transactions. The first two

transactions took place on September 12, and October 2, 2001. The final transaction occurred on November 8, 2002.

On September 12, 2001, the Company completed the sale of its JG auditorium seating line, a product line of DO Group. The Company sold its inventory, intellectual property, tooling, and limited machinery and equipment related to this product line for \$88,000. The book value of these assets at the time of sale was approximately \$20,000.

On October 2, 2001, the Company completed the sale of its Domore seating line, a product line of DO Group. The Company sold inventory, intellectual property, tooling, machinery and equipment, and limited furniture and fixtures related to this product line and its Elkhart headquarters for \$150,000 in cash and \$350,000 of notes from the buyer. The first note, totaling \$100,000, bore interest at the prime rate (adjusted monthly) as published by the Wall Street Journal, requires monthly payments of interest only. The principal amount of this note was due in April 2003. The second note, totaling \$250,000, which also bears interest at the prime rate, required monthly payments of interest only from November 2001 through January 2002 and has required monthly principal and interest payments since February 2002. This note is being amortized over a five-year period with a balloon payment for the remaining unpaid principal balance due at the end of three years in January 2005. The notes are secured by a subordinated security interest in all of the assets of the buyer. Both of these notes were discounted using a 20% interest rate and valued on the balance sheet at \$82,000 and \$185,000 respectively. Due to the uncertainty of the collectability of the notes, the Company established a reserve for the entire notes receivable balance and any accrued interest receivable. As of March 31, 2003, the buyer had paid off the first note and is current on the second note.

On November 8, 2002, the Company completed the sale of its specialty office systems line. The Company sold inventory, property, plant, tooling, machinery, equipment, and intellectual property related to the systems line for a net \$250,000 in cash. The Company retained existing accounts receivable, deferred tax assets and certain liabilities.

Summarized financial information of the discontinued DO Group and CenterCore segment consist of the following:

March 31,	2003	2002
Current assets:		
Accounts receivable	\$ 	\$ 1,478,000
Inventories		85,000
Total current assets	\$ 	\$ 1,563,000
Non-current assets:	 	
Property and equipment, net	\$ 	\$ 845,000
Total non-current assets	\$ 	\$ 845,000

## 5. Notes Receivable and Investment in Subsidiary

During the quarter ended December 31, 2001, the Company invested \$250,000 in the form of a note receivable in a startup development company that designs, manufactures and markets caskets. The caskets are made of thermoformed ABS, the same process and material used for making the Company's tables, and give the appearance of polished marble or a deep laquer finished wood. During the quarters ended June 30, September 30, and December 31, 2002, the Company invested an additional \$250,000, \$183,000, and \$52,000, respectively, in the form of notes receivable for a total investment of \$735,000. After review of the collectability of the notes receivable, the Company decided to reserve \$500,000 of the notes as of June 30, 2002, an additional \$183,000 during the quarter ended September 30, 2002 and the remaining outstanding balance of \$52,000 in the quarter ended December 31, 2002. This resulted in a charge to general and administrative expenses of \$500,000 for the first quarter, \$183,000 for the second quarter, and \$52,000 for the third quarter of fiscal 2003. Due to difficulties in penetrating the market, the Company does not currently anticipate making any further investments in this startup development company and has determined the notes to be worthless.

During the quarter ended March 31, 2002, the Company paid \$50,000 as a good faith deposit for technology to be used in a separate startup development company to investigate the commercial development of a new technology. During the quarter ended December 31, 2002, the Company paid an additional \$82,000. This technology investment of \$132,000 was contributed to a startup development company for a 50 percent equity ownership in this company. The other 50 percent interest in the technology was contributed by the other 50 percent owner. The Company has entered into a royalty agreement with the shareholder owning the other 50 percent share of the startup development company on some of the materials sold by the startup company. The Company has also extended a line of credit of \$125,000 to the shareholder owning the other 50 percent share of the startup development company which is secured by the shareholder's ownership in the company and future royalty payments. The line of credit, which bears interest at the prime rate (adjusted monthly) as published by the Wall Street Journal, requires an initial payment of the accrued interest six months after the line was extended. Thereafter, monthly payments of interest only are required from June 1, 2003 until November 30, 2004 at which time, the full amount of the outstanding line is due and payable. As of March 31, 2003, the full credit line of \$125,000 was outstanding.

During the quarter ended March 31, 2002, the Company entered into an agreement with a dealer for the Company's multipurpose room furniture in Australia and created a note receivable for \$365,000. This note, which bears interest at the prime rate, requires monthly payments of interest and principal in the amount of \$6,000 and is being amortized over a six and one half year period. The note is secured by all of the assets of the dealership and by personal guarantees from the principals of the dealership. The Company has created a reserve of \$180,000 for this note receivable. At March 31, 2003, the gross value of this note receivable was \$313,000. At March 31, 2003, \$54,000 was the current portion of this note receivable, which is included in prepaid expenses and other current assets. As of March 31, 2003, the dealer was current on payments on this note receivable.

## 6. Debt

The Company's wholly-owned subsidiary, Broda Enterprises had a line of credit, bearing interest at Canadian prime (4.50 percent at March 31, 2003) which is secured by a General Security Agreement, an assignment of insurance and guarantees by the Company. The limit on this loan is \$680,000. At March 31, 2003 and 2002, no balance was outstanding. Among other restrictions, this credit facility requires the maintenance of certain financial ratios and levels of working capital. As of March 31, 2003, the Company was in full compliance with the loan covenants related to this credit facility.

## 7. Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consisted of the following:

March 31,	 2003	2002
Accrued payroll and payroll taxes	\$ 931,000	\$ 1,044,000
Accrued warranty	365,000	375,000
Reserve for discontinued operation	·	2,534,000
Other	343,000	448,000
	\$ 1,639,000	\$ 4,401,000

## 8. Common Stock Options

At March 31, 2003, the Company has two stock incentive plans, the 1990 Stock Option Plan (the "1990 Plan") and the 1997 Stock Incentive Plan (the "1997 Plan"). The Company authorized and reserved 750,000 shares of common stock for issuance under the 1990 Plan and 900,000 shares of common stock for issuance under the 1997 Plan. The purchase price for the shares under the Plans is equal to the fair value of the common stock at the date the options are granted as determined by the closing price listed on The Nasdaq Stock Exchange except for shareholders holding more than ten percent of the outstanding stock, whose options are issued at a ten percent premium to the then current market value. A table of stock option activity is shown below:

	Number of Options	Weighted Average Exercise Price
Outstanding at April 1, 2000	726,906	\$ 8.84
Granted Exercised Forfeited	229,435 (220,324) (46,875)	7.63 9.66 9.93
Outstanding at March 31, 2001	689,142	8.10
Granted Exercised Forfeited	122,850 (32,192) (50,227)	8.62 6.07 10.72

Outstanding at March 31, 2002	729,573	8.09
Granted	36,025	12.14
Exercised	(42,698)	5.33
Forfeited	(94,152)	8.63
Outstanding at March 31, 2003	628,748	\$ 8.43

Options exercisable at March 31, 2003, 2002 and 2001 were 484,170, 432,053, and 366,294, respectively. Options vest over a one- to four-year period and are generally exercisable over tenyears.

The following table summarizes the combined information from the 1990 and 1997 Plans' options outstanding at March 31, 2003:

Op	tions Outstandi	ng		Options Exc	ercisable
•	. W	eighted Average		-	
Range of		Remaining	Weighted		Weighted
Exercise	Number	Contractual	Average	Number	Average
Prices	Outstanding	Life (in years)	Exercise Price	Exercisable 1	Exercise Price
\$1.82-\$2.33	57,701	1.01	\$ 1.97	57,701	\$ 1.97
4.08-5.75	64,000	2.92	4.86	64,000	4.86
6.78 - 8.20	172,153	7.74	6.93	95,091	6.98
9.70-11.75	258,169	6.23	10.24	230,691	10.31
12.10-12.15	36,025	9.94	12.14		N/A
12.96–15.50	40,700	6.94	14.79	36,687	14.76
\$1.82-\$15.50	628,748	6.09	\$ 8.43	484,170	\$ 8.28

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used for grants in 2003, 2002 and 2001, respectively: expected volatility of 45 percent, 44 percent, and 44 percent, risk free interest rates of 2.29 percent, 3.62 percent and 5.53 percent, and expected lives of one to four years. Under SFAS No. 123, the weighted average fair value per share of options issued during the years ended March 31, 2003, 2002 and 2001 was \$4.21, \$2.96, and \$2.75, respectively.

## 9. Employee Benefit Plans

In January 1995, the Company established a defined contribution plan which qualifies under Section 401(k) of the Internal Revenue Code. The plan provides retirement benefits for employees meeting minimum age and service requirements. Participants may contribute up to 20 percent of their gross wages, subject to certain limitations. The plan provides for discretionary matching contributions by the Company, as determined by the Board of Directors. The discretionary amounts contributed to the plan for the years ended March 31, 2003, 2002 and 2001 were \$86,000, \$88,000, and \$87,000, respectively.

In October 1996, the Board of Directors reserved up to 37,500 shares of MITY Enterprises common stock to be issued under the provisions of the 401(k) plan. An additional 50,000 shares of common stock were reserved in January 2000 and an additional 100,000 shares of common stock were reserved in March 2002. Shares are issued to the plan on a quarterly basis. The amounts issued to the plan in MITY Enterprises common stock for the years ended March 31, 2003, 2002 and 2001 were \$152,000, \$223,000, and \$290,000, respectively. As of March 31, 2003, 111,973 shares had been issued under the provisions of the plan.

10. Income Taxes

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income tax expense (	(nenem) mom	continuing	operations	consisted	or the r	following components:

Year Ended March 31,	2003	2002	2001
Current:			
Federal	\$ (455,000)	\$ 2,121,000	\$ 2,204,000
State	(29,000)	330,000	345,000
Foreign	340,000	460,000	340,000
Total current	(144,000)	2,911,000	2,889,000
Deferred:			
Federal	2,295,000	(101,000)	(31,000)
State	204,000	(10,000)	(3,000)
Foreign	12,000	(28,000)	(19,000)
Total deferred	2,511,000	(139,000)	(53,000)
	\$ 2,367,000	\$ 2,772,000	\$ 2,836,000

The tax provisions for continuing operations were at effective rates as follows:

Year Ended March 31,	2003	2002	2001
Federal statutory tax rates	34.0%	34.0%	34.0%
State / provincial income taxes, net of			
federal benefit	3.3	3.3	3.3
Foreign tax		0.6	0.6
Goodwill amortization		0.6	0.6
Meals and entertainment	0.2	0.2	0.2
Foreign sales	(0.8)	(0.7)	(0.5)
Other	0.2	0.6	0.2
	36.9%	38.6%	38.4%

The tax effects of temporary differences that give rise to significant portions of deferred tax assets and deferred tax liabilities are as follows:

March 31,	2003		20	002
	Current	Long Term	Current	Long Term
Deferred tax assets:				
Allowance for doubtful accounts	\$98,000		\$105,000	
Inventory	2,000		374,000	
Vacation accrual	47,000		49,000	
Warranty reserve and accrual	165,000		219,000	
Discontinued operations	201,000		2,097,000	\$128,000
Net operating loss carryforward	121,000	\$347,000	121,000	352,000
AMT credit		30,000		30,000
Reserve on notes receivable		72,000		
Other accruals	1,000	· · · · · · · · · · · · · · · · · · ·	152,000	1,000
Total	635,000	449,000	3,117,000	511,000
Deferred tax liabilities:				
Depreciation and amortization		(73,000)		(34,000)
Other accruals		·		(72,000)
Net deferred tax asset	\$635,000	\$376,000	\$3,117,000	\$405,000

At March 31, 2003, the Company had a net operating loss carryforward of \$1,253,000 which, if unused, expires in fiscal 2011.

## 11. Commitments and Contingencies

The Company leases two buildings in its Waterloo, Ontario, Canada location under an operating lease which expires in August 2004. The current agreement requires lease payments of \$16,000 Canadian (approximately US \$11,000) per month through the end of the lease.

As of March 31, 2003, future minimum payments under noncancellable operating leases with terms in excess of one year are approximately as follows:

## Year ending March 31:

2004	\$ 131,000
2005	54,000
Thereafter	
Total	<u>\$ 185,000</u>

Total rent expense was \$148,000, \$477,000, and \$564,000 for the years ended March 31, 2003, 2002 and 2001, respectively.

At March 31, 2003, the Company has committed to purchasing \$195,000 in raw materials inventory.

The Company has been named as defendant in certain lawsuits. While the Company cannot predict the results of these actions, management believes, based in part on the advice of legal counsel, that the liability, if any, resulting from such litigation and claims will not have a material affect on the consolidated financial statements.

The Company has certain alleged obligations of up to \$1 million related to a defined benefit pension plan resulting from exiting and selling its specialty office seating and systems business. The Company does not believe that it is liable for this amount and plans to vigorously defend its position. At this time, the Company is unable to determine what its liability will be, if any.

## 12. Business Segment Information

Management views the Company as being two business segments: multipurpose room furniture and healthcare seating. The multipurpose room furniture business segment manufactures and markets lightweight, durable, folding leg tables, folding chairs, stacking chairs, lecterns, and other related products. The Company's healthcare seating segment manufactures and markets healthcare chairs and related products. The Company's healthcare seating segment includes all of the Company's foreign-based sales.

Reportable segment data reconciled to the consolidated financial statements for the fiscal year ended March 31, 2003, 2002 and 2001 are as follows:

Fiscal Year Ended March 31,	2003	2002	2001
Net sales:			
Multipurpose room furniture	\$35,140,000	\$35,334,000	\$37,837,000
Healthcare seating	5,070,000	4,760,000	4,366,000
	\$40,210,000	\$40,094,000	\$42,203,000
Income from continuing operations:			
Multipurpose room furniture	\$ 5,198,000	\$ 5,708,000	\$ 6,351,000
Healthcare seating	1,093,000	1,099,000	919,000
	\$ 6,291,000	\$ 6,807,000	\$ 7,270,000
Danuaciation & amounization assumance			
Depreciation & amortization expense:  Multipurpose room furniture	\$ 1,116,000	\$ 1,027,000	\$ 799,000
Healthcare seating	75,000	151,000	166,000
	\$ 1,191,000	\$ 1,178,000	\$ 965,000
	<del></del>		
Capital expenditures, net:	<b>.</b>	<b>* * * * * * * * * *</b>	<b># 6 040 000</b>
Multipurpose room furniture	\$ 6,370,000	\$ 1,070,000	\$ 2,910,000
Healthcare seating	207,000	128,000	80,000
	\$ 6,577,000	\$ 1,198,000	\$ 2,990,000

Fiscal Year Ended March 31,	2003	2002
Total assets:		
Multipurpose room furniture	\$22,364,000	\$28,215,000
Healthcare seating	3,038,000	2,746,000
Discontinued operations (Specialty office systems segment)	<del></del>	2,408,000
	\$25,402,000	\$33,369,000

## Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

None to report.

## **PART III**

## Item 10. Directors and Executive Officers of the Registrant

The information required by this Item is incorporated by reference to the sections of the Company's Proxy Statement filed in connection with its 2003 Annual Meeting of Stockholders entitled "Nominees" and "Directors and Executive Officers."

## Item 11. Executive Compensation

The information required by this item is incorporated by reference to the section of the Company's Proxy Statement filed in connection with its 2003 Annual Meeting of Stockholders entitled "Executive Compensation."

## Item 12. Security Ownership of Certain Beneficial Owners and Management

The information required by this item is incorporated by reference to the section of the Company's Proxy Statement filed in connection with its 2003 Annual Meeting of Stockholders entitled "Security Ownership of Management and Others."

## Item 13. Certain Relationships and Related Transactions

The information required by this item is incorporated by reference to the sections of the Company's Proxy Statement filed in connection with its 2003 Annual Meeting of Stockholders entitled

"Executive Compensation" and "Certain Transactions."

## Item 14. Controls and Procedures

As of May 16, 2003, the Company's Chief Executive Officer and Chief Financial Officer conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of March 31, 2003. Additionally, there have been no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to March 31, 2003, including any corrective actions with regard to significant deficiencies and material weaknesses.

## PART IV

## Item 15. Exhibits, Financial Statement Schedules, and Reports on Form 8-K

## (A) Exhibits

## Index to Exhibits

Exhibit No.	<u>Description</u>
2.1	Contribution Agreement dated as of March 24, 1997 by and among Estate of Chester E. Dekko, David Kebrdle, Dennis and Mary M. Kebrdle, Domenic and Martha S. Federico, ChiCol Group, Inc., DO Group, Inc., Sican Corp., Sican II Corp., DO Group Holding, Inc. and Mity-Lite, Inc. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.2	Stock Purchase Agreement dated as of March 13, 1997 between Mity-Lite, Inc. and Xaio, Inc. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.3	Stock Purchase Agreement dated as of March 13, 1997 between Mity-Lite, Inc. and Ellman Equities, Inc. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.4	Stock Purchase Agreement dated as of March 13, 1997 between Mity-Lite, Inc. and Key Equity Capital Corporation incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.5	Stock Purchase Agreement dated as of March 13, 1997 between Mity-Lite, Inc. and National City Capital Corporation incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.6	Stock Purchase Agreement dated as of March 13, 1997 between Mity-Lite, Inc. and Cardinal Development Capital Fund I incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.7	Term Loan Agreement dated as of March 24, 1997 between Mity-Lite, Inc. and Sican Corp. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.8	Put Agreement dated as of March 24, 1997 by and among Mity-Lite, Inc. and Dennis Kebrdle, David Kebrdle, Domenic Federico, ChiCol Group, Inc., Sican II Corp., and DO Group, Inc. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated March 31, 1997.
2.9	Stock Purchase Agreement dated as of November 20, 1998, by and among Mity-Lite Acquisition Corp. and Stephen E. Brotherston, Glenn C. Brotherston, Ian D. Brotherston, Margaret E. Brotherston and Sandra L. Brotherston incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated November 25, 1998.

Exhibit No.	<u>Description</u>
2.10	Asset Purchase Agreement dated as of April 9, 1999, by and among The CenterCore Group, Inc., a Delaware Corporation, Fleet Capital Corporation, a Rhode Island Corporation, and C Core, Inc., a Utah Corporation and wholly owned subsidiary of Mity-Lite, Inc. incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated April 9, 1999.
2.11	Form of Assignment Agreement by and among BOCCC, Inc., a Utah Corporation and wholly owned subsidiary of Mity-Lite, Inc., and various parties holding subordinated debt instruments of The CenterCore Group, Inc. This form of Assignment Agreement is substantially the same agreement that was signed by BOCCC, Inc. and nine different subordinated debt holders incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated April 9, 1999.
2.12	Stock Purchase Agreement, By and Among DO Group Holding, Inc., David Kebrdle, Mary M. Kebrdle, Martha S. Federico, Estate of Chester E. Dekko, Dennis Kebrdle, Domenic Federico and Mity-Lite, Inc. dated March 17, 2000 incorporated by reference to the referenced exhibit number to the Company's Form 8-K dated April 1, 2000.
3.1	Amended and Restated Articles of Incorporation of the Registrant incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
3.2	Amended and Restated Bylaws of the Registrant incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
3.3	First Amendment to the Amended and Restated Bylaws of Registrant incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
4.1	Form of Stock Certificate incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.1	Revolving Note dated March 16, 1992 and Revolving Loan Agreement dated March 16, 1992 between the Registrant and First Security Bank of Utah, N.A. incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.2	Modification Agreement dated March 16, 1993 between the Registrant and First Security Bank of Utah, N.A. incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.3	Lease Agreement dated November 1, 1993 between the Registrant and the Walter M. and Orpha M. Lewis Family Trust incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.4	Trademark License dated November 23, 1993 between the Registrant and R.D. Werner Co., Inc. incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.

Exhibit No.	<u>Description</u>
10.5	Solicitation, Offer and Award Contract between the Registrant and the General Services Administration Federal Supply Service dated January 27, 1992 (issued March 6, 1990) and Amendments thereto dated January 27, 1992 (effective July 16, 1990), January 27, 1992 (effective December 1, 1990), January 27, 1992 (effective December 28, 1991) and the Revision of August 24, 1992 incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.6	Notice of Contract Award dated June 23, 1993 between the Registrant and the Commonwealth of Virginia, Department of General Services Division of Purchases and Supply incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.7	Agreement dated July 26, 1990 between the Registrant and the State of Utah, Department of Administrative Services and Revisions thereto dated March 8, 1991, June 5, 1991, and May 19, 1992 and March 10, 1993 incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.8	Agreement dated December 17, 1991 between the Registrant and the Air Force Nonappropriated Fund Purchasing Office incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.9	Purchasing Contract effective October 1, 1993 between the Registrant and The Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-Day Saints incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.10	Employment Agreement with attached Proprietary Information Agreement dated effective as of May 21, 1993 between Registrant and Gregory L. Wilson incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.11	Employment Agreement with attached Proprietary Information Agreement dated effective as of May 21, 1993 between Registrant and Stanley L. Pool incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.12	Employment Agreement with attached Proprietary Information Agreement dated effective as of May 21, 1993 between Registrant and Kenneth A. Law incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.13	Employment Agreement with attached Proprietary Information Agreement dated effective as of February 16, 1994 between Registrant and Brent Bonham incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.14	Employment Agreement with attached Proprietary Information Agreement dated effective as of February 16, 1994 between Registrant and Bradley T Nielson incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.

Exhibit No.	<u>Description</u>
10.15	1990 Stock Option Plan, as amended and Form of Stock Option Agreements incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.16	Form of Indemnification Agreements between Registrant and officers and directors of Registrant incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.17	Form of Lock-up Agreements with Shareholders incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.18	Form of Confidentiality Agreement entered into with employees of the Registrant incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.19	Key-Man Insurance Policy between the Company and Chubb Sovereign Life Insurance Company incorporated by reference to the referenced exhibit number to the Company's Registration Statement on Form SB-2, Reg. No. 33-76758-D.
10.20	Distributor Agreement between the Company and Sebel Furniture Limited dated February 14, 1994 incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1994.
10.21	Lease Agreement dated March 31, 1995 between the Company and the Walter M. and Orpha M. Lewis Family Trust incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1995.
10.22	Exclusive Distributor Agreement between the Company and Mobilite International Limited (aka Mity-Lite (Europe) Limited) incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1995.
10.23	Purchasing Contract effective October 1, 1995 between the Registrant and The Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-Day Saints incorporated by reference to the referenced exhibit number to the Company's Form 10-QSB for the quarter ended December 31, 1995.
10.24	Promissory Note dated December 6, 1995 between the Registrant and Zions First National Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-QSB for the quarter ended December 31, 1995.
10.25	Promissory Note dated October 27, 1995 between Registrant and First Security Bank incorporated by reference to the referenced exhibit to the Company's Form 10-KSB for the year ended March 31, 1996.
10.26	Summary Plan Description and Basic Plan Document for the 1995 Mity-Lite, Inc. Employee Retirement Plan incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1996.
10.27	Promissory Note dated January 23, 1997 between the Registrant and Zions First National Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1997.

Exhibit No.	<u>Description</u>
10.28	Modification Agreement (dated October 27, 1996) to Promissory Note dated October 27, 1995 between the Registrant and First Security Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1997.
10.29	Lease Agreement Amendment dated October 31, 1996 between the Company and the Walter M. and Orpha M. Lewis Family Trust incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1997.
10.30	Promissory Note dated December 15, 1997 between the Registrant and Zions First National Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1998.
10.31	Modification Agreement (dated October 25, 1997) to Promissory Note dated October 27, 1995 between the Registrant and First Security Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1998.
10.32	1997 Stock Incentive Plan and Form of Agreements incorporated by reference to the referenced exhibit number to the Company's Form 10-KSB for the year ended March 31, 1998.
10.33	Promissory Note dated November 18, 1998 between the Registrant and Zions First National Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-K for the year ended March 31, 1999.
10.34	Promissory Note dated May 26, 2000 between the Registrant and Zions First National Bank incorporated by reference to the referenced exhibit number to the Company's Form 10-K for the year ended March 31, 2000.
10.35	Form of Employment Agreement between the Company and its Executive Officers incorporated by reference to the referenced exhibit number to the Company's Form 10-K for the year ended March 31, 2001.
11.1	Statement Regarding Computation of Per Share Earnings.
21	Subsidiaries of Registrant.
23.1	Consent of Deloitte & Touche LLP.
99.33	Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
99.34	Certification of CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(B)	Reports on Form 8-K
	Form 8-K filed on January 29, 2003 to report Company's third quarter financial results.
(C)	Financial Statement Schedules

Schedule II - Valuation and Qualifying Accounts

All other schedules have been omitted because they are not required, not applicable, or the information is otherwise set forth in the financial statements or notes thereto.

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders of MITY Enterprises, Inc.:

We have audited the consolidated financial statements of MITY Enterprises, Inc. and subsidiaries (the Company) as of March 31, 2003 and 2002, and for each of the three years in the period ended March 31, 2003, and have issued our report thereon dated May 15, 2003; such financial statements and report are included elsewhere in this Form 10-K. Our audits also included the financial statement schedule of the Company, listed in Item 15. This financial statement schedule is the responsibility of the Company's management. Our responsibility is to express an opinion based on our audits. In our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as whole, presents fairly in all material respects the information set forth therein.

Deloitte & Touche LLP

Salt Lake City, Utah May 15, 2003

## MITY ENTERPRISES, INC. AND SUBSIDIARIES SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS FOR THE YEARS ENDED MARCH 31, 2003, 2002 AND 2001

	Balance	Additions Charged					
	at	to Costs	Deductions	Balance			
	Beginning		from	at End			
	of Period	Expenses	Reserves	of Period			
ACCOUNTS RECEIVA	ACCOUNTS RECEIVABLE ALLOWANCE:						
Year ended:							
March 31, 2003	\$ 346,000	\$ 77,000	\$ 188,000 \$	235,000			
March 31, 2002	302,000	73,000	29,000	346,000			
March 31, 2001	287,000	128,000	113,000	302,000			
INVENTORY RESERVES:							
Year ended:							
March 31, 2003	\$ 50,000		\$ 22,000 \$	28,000			
March 31, 2002	25,000	\$ 25,000	~-	50,000			
March 31, 2001	5,000	20,000		25,000			
RESERVES ON NOTES RECEIVABLE							
Year Ended:							
March 31, 2003	\$ 110,000	\$ 805,000	\$ 735,000 \$	180,000			
March 31, 2002	_	110,000		110,000			
March 31, 2001	_		_				

## **SIGNATURES**

In accordance with Section 13 or 15(d) of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Orem, State of Utah, on the 22nd of May, 2003.

	MITY	EN'	TER	PRI	SES.	INC.
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By:/s/ Bradley T Nielson

Bradley T Nielson, President, Chief
Executive Officer

In accordance with the Exchange Act, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ Gregory L. Wilson Gregory L. Wilson	Chairman of the Board and Director	May 22, 2003
/s/ Bradley T Nielson Bradley T Nielson	President and Chief Executive Officer (Principal Executive Officer)	May 22, 2003
/s/ Paul R. Killpack Paul R. Killpack	Chief Financial Officer (Principal Financial and Accounting Officer)	May 22, 2003
/s/ Ralph E. Crump Ralph E. Crump	Director	May 22, 2003
/s/ Peter Najar Peter Najar	Director	May 22, 2003
/s/ C. Lewis Wilson C. Lewis Wilson	Director	May 22, 2003
/s/ Hal B. Heaton Hal B. Heaton	Director	May 22, 2003

#### **EXHIBIT 99.33**

# CERTIFICATION PURSUANT TO 18 U.S.C. Section 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of MITY Enterprises, Inc. (the "Company") on Form 10-K for the period ended March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Bradley T Nielson, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 22, 2003 /s/ Bradley T Nielson

Bradley T Nielson

Chief Executive Officer

### **EXHIBIT 99.34**

# CERTIFICATION PURSUANT TO 18 U.S.C. Section 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of MITY Enterprises, Inc. (the "Company") on Form 10-K for the period ended March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Paul R. Killpack, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 22, 2003 /s/ Paul R. Killpack

Paul R. Killpack

Chief Financial Officer

## Directors & Executive Officers

## Annual Meeting

The annual meeting of shareholders will be held at 2:00 p.m. Mountain Daylight Time, Tuesday, August 19, 2003 at the Hampton Inn, 425 South 300 West, Salt Lake City, Utah 84101.

## Form 10-K

A copy of the MITY Enterprises, Inc. Form 10-K is available at no cost to shareholders who request it by writing to: MITY Enterprises, Inc., 1301 West 400 North, Orem, Utah 84057, Attention: Investor Relations.

### Stock Information

MITY Enterprises, Inc. common stock trades on The Nasdaq $^{TM}$  Stock Market under the symbol MITY.

Shareholders of record on May 19, 2003 numbered approximately 2,100. Approximately 36% of the outstanding shares on this date were owned by officers and directors of MITY Enterprises, Inc.

#### Dividends

MITY Enterprises, Inc. has never paid cash dividends, currently anticipates that it will retain all available funds for use in the operation of its business, and does not anticipate paying any cash dividends in the foreseeable future.

## Transfer Agent and Registrar

The transfer agent and registrar for MITY Enterprises, Inc.'s shares is Computershare, 350 Indiana Street, Suite 800, Golden, Colorado 80201. Attention: Tiffany Skiles. The transfer agent has primary responsibility for share transfers and the cancellation and issuance of share certificates.

#### Legal Counsel

Dorsey & Whitney LLP, Wells Fargo Plaza, 170 South Main Street, Suite 925, Salt Lake City, Utah 84101.

#### Independent Auditors

Deloitte & Touche, LLP, 50 South Main Street, Suite 1800, Salt Lake City, Utah 84144.

### Investor Relations Contact

All inquiries should be directed to Paul R. Killpack, Chief Financial Officer, MITY Enterprises, Inc., 1301 West 400 North, Orem, Utah 84057, (801) 224-0589.

## For Additional Information

To learn more about MITY Enterprises, Inc., visit us at www.mityinc.com.

This annual report includes forward-looking statements that are based on current expectations and are subject to a number of risks and uncertainties. Please reference "Forward-Looking Statements" located on page 9 in the Company's Form 10-K for a statement of factors that could affect our operating results.

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## Directors

### Gregory L. Wilson, 55

Founder. President and chief executive officer since Mity-Lite's inception in September 1987 to May 2002. Chairman of the board since 1988. Previously held position of president of Church Furnishings, Inc. MITY Enterprises, Inc. director since 1987.

## Ralph E. Crump, 79

President of Crump Industrial Group, an investment firm. Also serves as director of Stratasys, Inc. MITY Enterprises, Inc. director since 1988.

### Peter Najar, 53

Sales engineer for Lange Sales, Inc. MITY Enterprises, Inc. director since 1988.

#### C. Lewis Wilson, 62

Chairman and chief executive officer of Heath Engineering Company, a consulting engineering company. MITY Enterprises, Inc. director since 1991.

#### Hal B. Heaton, 52

Denny Brown Professor of Business Management at Brigham Young University's Marriott School of Management. MITY Enterprises, Inc. director since 2001.

### Executive Officers

#### Gregory L. Wilson, 55

Chairman. MITY Enterprises, Inc. officer since 1987.

#### Bradley T Nielson, 41

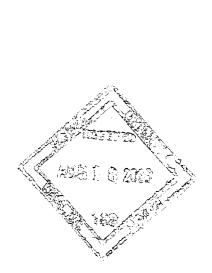
President and chief executive officer. MITY Enterprises, Inc. officer since 1994.

#### Gregory D. Dye, 43

Corporate secretary and Mity-Lite, Inc. vice president of manufacturing. MITY Enterprises, Inc. officer since 1998.

### Paul R. Killpack, 34

Chief financial officer. MITY Enterprises, Inc. officer since 1998.





## Innovate • Grow • Excel

— MITY Enterprises ————