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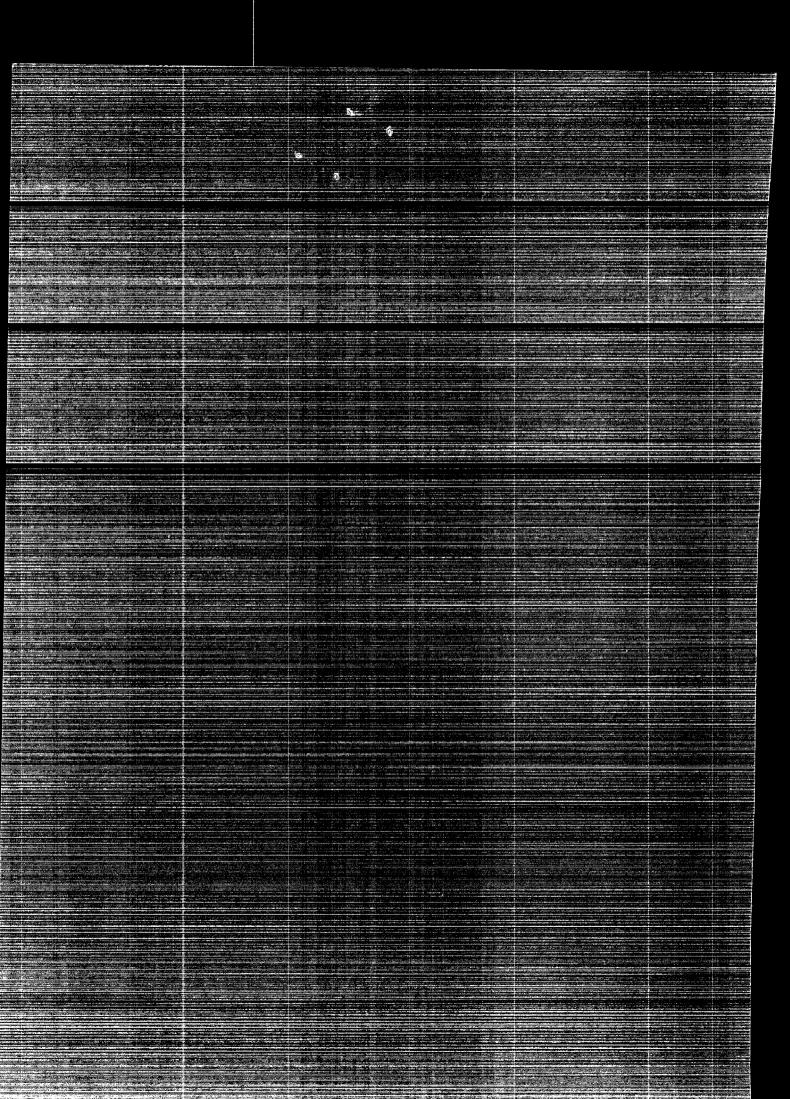
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# SHUN TAK

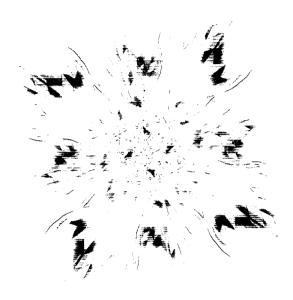
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Shun Tak Holdings Limited

信德集團有限公司



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#### **BOARD OF DIRECTORS**

Dr. Stanley Ho
Group Executive Chairman

Sir Roger Lobo

Independent Non-Executive Director

Mr. Robert Kwan

Independent Non-Executive Director

Dr. Cheng Yu Tung Non-Executive Director

Mrs. Mok Ho Yuen Wing, Louise

Non-Executive Director

Ms. Pamsy Ho Managing Director

Ms. Daisy Ho

Deputy Managing Director

Dr. Ambrose So Executive Director

Mr. Patrick Huen
Executive Director

Mr. Andrew Tse

Executive Director

Mr. Anthony Chan
Executive Director

Ms. Maisy Ho Executive Director

# AUDIT COMMITTEE

Mr. Robert Kwan Chairman of the Audit Committee

Sir Roger Lobo

Mrs. Mok Ho Yuen Wing, Louise

# COMPANY SECRETARY

Dr. Ambrose So

# REGISTERED OFFICE

Penthouse, 39th Floor, West Tower Shun Tak Centre 200 Connaught Road Central Hong Kong

Tel: (852) 2859 3111 Fax: (852) 2857 7181

Web site: www.shuntakgroup.com E-mail: enquiry@shuntakgroup.com

#### **AUDITORS**

H.C. Watt & Company Limited

# **SOLICITORS**

Johnson, Stokes and Master

#### PRINCIPAL BANKERS

Bank of China (Hong Kong) Limited BNP Paribas, Hong Kong Branch Citibank, N.A. Credit Agricole Indosuez Hang Seng Bank Limited Industrial and Commercial Bank of China (Asia) Limited The Hongkong and Shanghai Banking Corporation Limited WestLB AG, Hong Kong Branch

# SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited Rooms 1901-1905 19th Floor, Hopewell Centre 183 Queen's Road East Hong Kong

# ADR DEPOSITARY

The Bank of New York

# SHARE LISTING

The Company's shares are listed on The Stock Exchange of Hong Kong Limited, traded in the form of American Depositary Receipts on the OTC market in the United States. hun Tak Holdings Limited, established in 1972 and listed on the Hong Kong Stock Exchange since 1973, is a leading Hong Kong-based conglomerate operating three core businesses – shipping, hospitality and property.

The Group's shipping division is historically the foundation of its growth. The Group's origins date back to 1961 when its major shareholder, Shun Tak Shipping Company, Limited (STS), was founded. In a pioneering move, STS inaugurated ferry service between Hong Kong and Macau the following year, after the Macau government granted an exclusive casino franchise to Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM). Shun Tak Enterprises Corporation (STE), forerunner of the present company, was formed in 1972 to operate high-speed vessels on the route through its subsidiary, Far East Hydrofoil Co., Ltd.

In response to the growth of the economies in southern China and Hong Kong in the 1980s, STE initiated a long-term programme of diversification, first into tourism-related industries, such as hotels and restaurants, and then into real estate. Through its interest in major commercial, residential and retail property ventures, including The Belcher's and Liberté development projects, the Group established a quality portfolio in the Hong Kong property market.

In 1990, STE changed its name to Shun Tak Holdings Limited to better reflect the diversity of its activities. Two years later, the Group acquired a 5% stake in STDM, the enterprise behind Macau's dynamic development. In 2002, the Group strategically increased its interest in STDM to approximately 11.48% by sharing its shipping operations with STDM in order to optimise its shipping operations and hospitality development in the long term. STDM owns an 80% equity interest in Sociedade de Jogos de Macau, S.A., which was awarded a gaming licence by the Macau SAR government when the gaming industry in Macau was opened in early 2002.

In a strategic move to strengthen its shipping division and expand market share, the Group successfully merged its shipping operations with those of CTS-Parkview Holdings Limited in 1999. The combined entity is operated and managed by the joint venture company Shun Tak-China Travel Shipping Investments Ltd., under the trade name "TurboJET."

Today, the Group owns one of the largest fleets of high-speed passenger ferries in Asia. The fleet provides passengers with fast, comfortable and reliable service between Hong Kong and Macau, and to a growing network of Pearl River Delta destinations including Shenzhen and Guangzhou.

Shun Tak employs more than 2,000 people in Hong Kong and Macau and has established itself as one of the leading conglomerates operating in the Pearl River Delta.

# SHIPPING



TurboJET Shipyards

# EOSPICALITY



- Macau Tower Convention & Entertainment Centre
- Hotel Investment
- Hotel Management
- · Private Clubs

# PROPERTY



- Development
- Investment
- Management

Dr. Stanley Ho
O.B.E.
Group Executive Chairman
aged 81

The Group's founder and executive chairman, Dr. Ho has been a Director of the Company since its incorporation in 1972. He is also a director of Shun Tak Shipping Company, Limited\* and chairman of the publicly-listed Melco International Development Limited.

Dr. Ho is currently president of The Real Estate Developers Association of Hong Kong. He is also chairman of the board of directors of The University of Hong Kong Foundation for Educational Development and Research, a member of the Court and Council of The University of Hong Kong and a member of the Court of The Hong Kong Polytechnic University.

He is a vice patron of the Community Chest of Hong Kong, a member of the board of trustees of The Better Hong Kong Foundation, and a patron of the Society of the Academy for Performing Arts.

In Macau, Dr. Ho is managing director of both Sociedade de Turismo e Diversões de Macau, S.A.R.L. and Sociedade de Jogos de Macau, S.A., vice-chairman of the board of directors of CAM — Macau International Airport Company Limited, chairman of Seng Heng Bank Limited, chairman of Macau Jockey Club, member of Economic Council of Macau SAR and Trustee of Macau Foundation.

Dr. Ho is a Standing Committee member of the 10th National Committee of the Chinese People's Political Consultative Conference.

Sir Roger Lobo C.B.E., LL.D., J.P. Independent Non-Executive Director aged 80

Sir Roger Lobo was appointed independent non-executive director in 1994. He is vice-patron of the Community Chest of Hong Kong and The Society of Rehabilitation and Crime Prevention, Hong Kong. Sir Roger is also a member of the Board of Trustees of Business and Professionals Federation of Hong Kong and a council member of Caritas Hong Kong.

Mr. Robert Kwan
M.A. (CANTAB), F.C.A.,
F.H.K.S.A., retired C.P.A., J.P.
Independent Non-Executive Director
aged 66

Mr. Kwan was appointed independent non-executive director in 1994. He was chairman of Deloitte Touche Tohmatsu, Certified Public Accountants.

Dr. Cheng Yu Tung Non-Executive Director aged 77

Dr. Cheng has served as a director of the Company since 1982 and is also a director of Shun Tak Shipping Company, Limited\*. He is vice president of The Real Estate Developers Association of Hong Kong and a director of the Chinese Gold & Silver Exchange Advisory Committee. Dr. Cheng is chairman of New World Development Company Limited, chairman of Chow Tai Fook Jewellery Company Limited, a director of Hang Seng Bank Limited and a member of the board of trustees of The Better Hong Kong Foundation.

Shun Tak Shipping Company, Limited is a substantial shareholder of the Company.

Mrs. Mok Ho Yuen Wing, Louise Non-Executive Director aged 74

Mrs. Mok, sister of the Group executive chairman, Dr. Stanley Ho, was appointed non-executive director in March 1999. Mrs. Mok is a director of Sociedade de Turismo e Diversões de Macau, S.A.R.L. as well as a Supervisory Committee Member.

Ms. Pansy Ho Managing Director aged 40

Ms. Ho, daughter of the Group executive chairman, Dr. Stanley Ho, was appointed executive director when she joined the Group in January 1995. Ms. Ho was appointed Managing Director in June 1999. She is also a director of Shun Tak Shipping Company, Limited\*.

In addition to serving as executive director of Air Macau Company Limited, she is a director of Sociedade de Turismo e Diversões de Macau, S.A.R.L. and chairman of Macau Tower Convention & Entertainment Centre, She is also a committee member of The Chinese People's Political Consultative Conference of Beijing, member of the executive committee of All-China Federation of Industry & Commerce, executive vice president of Guangdong Chamber of Foreign Investors, founding honorary advisor and board director of The University of Hong Kong Foundation for Educational Development and Research and advisory council member of The Better Hong Kong Foundation.

Besides overseeing the overall strategic development and management of the Group, she is also the chief executive officer and director of Shun Tak – China Travel Shipping Investments Limited and is directly in charge of the Group's shipping operations.

Ms. Ho holds a Bachelor's degree in marketing and international business management from the University of Santa Clara.

Ms. Daisy Ho Deputy Managing Director aged 38

Ms. Ho, daughter of the Group executive chairman, Dr. Stanley Ho, joined the Group in January 1994 and was appointed executive director in October of the same year. She became the Group's deputy managing director in June 1999 and chief financial officer the following October. She is also a director of Shun Tak Shipping Company, Limited\*.

Besides participating in the Group's strategic planning and development, Ms. Ho is also responsible for the Group's overall financial activities, as well as property sales and investments.

Ms. Ho holds a Master of Business Administration degree in finance from the University of Toronto and a Bachelor's degree in marketing from the University of Southern California.

Ms. Ho is also an executive committee member of The Real Estate Developers Association of Hong Kong, a member of the Hong Kong Institute of Real Estate Administration, Advisory Council of the Canadian International School of Hong Kong and Hong Kong Advisor to The Dean's Advisory Board of University of Toronto.

<sup>\*</sup> Shun Tak Shipping Company, Limited is a substantial shareholder of the Company.

Dr. Ambrose So Executive Director aged 52

Dr. Ambrose So joined the Group in 1975 and was appointed executive director in 1991. He is also a founding honorary director of the University of Hong Kong Foundation for Educational Development and Research. Dr. So is a committee member of the 10th National Committee of the Chinese People's Political Consultative Conference.

As an associate member of the Institute of Chartered Secretaries and Administrators, Dr. So is the Group's company secretary with responsibility of activities relating to Group administration and corporate development.

Dr. So holds a Bachelor's degree in Science from the University of Hong Kong and a Doctoral degree in Management Studies.

Mr. Patrick Huen
Executive Director
aged 61

Mr. Huen joined the Group in 1979 and was appointed executive director in 1991. He is responsible for the Group's strategic planning, corporate development, finance and investment-related activities.

Mr. Huen is also the C.E.O. of Seng Heng Bank Limited, an executive director of CAM — Macau International Airport Company Limited and Estoril Sol, SGPS, a company listed on the Lisboa Stock Exchange in Portugal. He is an associate member of the UK Chartered Institute of Bankers and a member of the Hong Kong Securities Institute.

Mr. Andrew Tse Executive Director aged 50

Mr. Tse joined the Group in 1981 and was appointed executive director in 1991.

Mr. Tse is the chief executive officer of East Asia Airlines Limited and Helicopters Hong Kong Limited.

Mr. Anthony Chan Executive Director aged 55

Mr. Chan joined the Group in 1987 and was appointed executive director in 1991.

A director of The Real Estate Developers Association of Hong Kong, Mr. Chan is president of the Advisory Council of the Hong Kong Association for the Advancement of Real Estate and Construction Technology, and a fellow member of both the Property Consultant Society UK and the Hong Kong Institute of Real Estate Administration. He is responsible for the Group's property development and investment activities.

Ms. Maisy Ho Executive Director aged 35

Ms. Ho, daughter of the Group executive chairman, Dr. Stanley Ho, joined the Group in September 1996 and was appointed executive director in June 2001.

Since joining the Group, she has been responsible for overseeing the strategic planning and operations of the property management division. She is a member of the Hong Kong Institute of Real Estate Administration, International Professional Security Association, Federation of Hong Kong Industries as well as an associate member of the Hong Kong Institute of Facility Management.

Ms. Ho holds a Bachelor's degree in mass communication and psychology from Pepperdine University.

In April, the Group acquired the development rights of a 99,000-square-metre hotel and commercial site in Taipa, Macau. In November, the Group entered into a strategic joint venture agreement with Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM), to transfer a 20% interest in the site's development rights to STDM.
In April, TurboJET inaugurated a new ferry route between Macau and Shenzhen.
Phase II of The Belcher's luxurious residential development in Hong Kong's Western Mid-Levels was completed in April and the sold units were smoothly handed over to homebuyers as scheduled.
Pre-sale of Phases I and II of the Liberté, a luxurious residential development in West Kowloon, was successfully launched in April and May, with positive market response.
The Group successfully raised approximately HK\$388.5 million in May through a rights issue designed to enhance its financial flexibility.
To prepare for the inauguration of TurboJET's new passenger ferry services between the Hong Kong International Airport in Chek Lap Kok and several Pearl River Delta destinations, the shipping division formed a joint venture in June 2002 to undertake renovation, operation and management of a cross-boundary passenger ferry terminal at the airport; the new services are scheduled to launch in June 2003.
Reflecting the quality and professionalism of the Group's property management services, the division was accredited with an ISO 9001:2000 designation by the internationally recognized Hong Kong Quality Assurance Agency in October.
As an extension of the commitment to provide lifestyle concept services, the Group opened a concept store named Living Matters in Shun Tak Centre in October, offering a distinctive collection of furniture, home accessories and dining ware.
In November, the Group entered into a strategic shipping joint venture agreement, under which STDM agreed to participate in the Group's shipping business and the Group increased its stake in STDM from 5% to approximately 11.48%. The venture will optimise the Group's shipping operations and strengthen the alliance with STDM for future business opportunities in Macau.
In February 2003, the Group entered into a conditional agreement to dispose of its 15% minority beneficial interest in the City Center of Shanghai in order to strategically re-deploy its resources in its core shipping and hospitality businesses, with an emphasis on Macau.

# FINANCIAL HIGHLIGHTS

	2002 (HK\$'000) 	(Restated) 2001 (HK\$'000)
Turnover	5,014,688	5,338,650
Profit attributable to shareholders	382,566	276,304
Shareholders' equity	6,272,496	5,661,832
Earnings per share (HK cents)  – basic  – diluted	20.8 20.7	16.5 N/A
Dividends per share (HK cents)	7.0	5.0
Net asset value per share (HK\$)	3.2	3.6

The calculation of basic earnings per share is based on the weighted average number of 1,843,202,631 shares (2001: 1,674,141,933 shares, as restated for the rights issue) in issue during the year. The calculation of diluted earnings per share is based on the weight average number of 1,846,842,345 shares in issue after adjusting for the effects of all dilutive potential ordinary shares. For the year ended 31 December 2001, the diluted earnings per share was not shown as there was no dilutive effect.

# DIVIDEND SCHEDULE

Announcement of final dividend	26 March 2003
Deadline for lodging of all transfers	5 June 2003 - 4:00pm
Closure of register of members	6 June to 11 June 2003
Annual General Meeting	11 June 2003
Posting of dividend warrant to shareholders	20 June 2003



he Group achieved several important milestones in 2002, as a result of both strategic consolidation and promising initiatives in our core businesses of shipping, hospitality and property. Our businesses benefited generally from renewed interest in travel to Macau and China, and the Group capitalised on opportunities to strengthen its position as a premier provider of travel and hospitality services in the Pearl River Delta area.

The Group's profit attributable to shareholders for the year ended 31 December 2002 was HK\$382.6 million, an increase of 38.5% over 2001 profits of HK\$276.3 million. Turnover amounted to HK\$5,014.7 million, a decrease of 6.1% from HK\$5,338.7 million in the previous year. Basic earnings per share were HK 20.8 cents (2001: HK 16.5 cents).

Subject to approval by our shareholders at the Annual General Meeting on 11 June 2003, the Directors recommend a final dividend of HK 3.5 cents per share (2001: HK 3 cents per share). In addition to the interim dividend of HK 3.5 cents per share previously paid (2001: HK 2 cents per share), the total dividend for the year amounted to HK 7 cents per share (2001: HK 5 cents per share).

Our market leadership on the Hong Kong-Macau passenger ferry route is wellestablished and unsurpassed. Increasing growth in passenger volume on our shipping division's ferry routes to Shenzhen and Guangzhou, together with effective cost control efforts, buoyed earnings for Shun Tak-China Travel Shipping Investments Ltd., the Group's joint venture with China Travel International Investment Hong Kong Limited. The Group anticipates that the economic growth of the Pearl River Delta will continue to attract both business and leisure travel there, to the continued benefit of our shipping business.

Reflecting our confidence in Hong Kong's position as a convenient transit hub to Mainland China, the shipping division will introduce new ferry services between the Hong Kong International Airport in Chek Lap Kok and several Pearl River Delta destinations in June 2003. To prepare for the new services, the shipping division formed Hong Kong International Airport Ferry Terminal Services Limited in June 2002 to undertake renovation, management and operation of a crossboundary passenger ferry terminal at the airport. The new routes and services will effectively expand the Group's shipping services network to a wider and more international traveler base.

The Group believes that the Macau economy will continue to expand in the coming years, as its popularity as a leisure and business destination for travelers grows. In a mutually beneficial alliance, the Group entered into a strategic shipping joint venture, shared as to 60% and 40% by the Group and Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM), respectively, in November 2002. The new shipping joint venture optimises our shipping operations and increases the Group's effective shareholding in STDM to approximately 11.48%, solidifying our partnership. At the same time, the Group entered into another strategic joint venture with STDM, shared as to 80% and 20% by the Group and STDM, respectively, to develop a 99,000-squaremetre hotel and commercial site in Taipa, Macau. With these new strategic joint ventures with STDM, which has been

operating in Macau's leisure and tourism sector for many years, the Group will further explore and develop expansion opportunities in Macau.

The Group is also proud to have been awarded a 20-year operational and property management agreement for the Macau Tower Convention and Entertainment Centre in late 2001. Over the past year, our hospitality division has gained valuable experience in managing the many major meetings, conventions and exhibitions that are hosted at the Centre.

With the continued revival of Macau tourism, the Mandarin Oriental Macau significantly increased its net profit over the prior year. The Westin Resort Macau recorded slight decreases in average room rate and occupancy rate over the prior year, due to a refurbishment programme which is scheduled for completion in the second quarter of 2003. The refurbishment programme includes interior decoration of guest rooms, which will enhance the comfort and enjoyment of hotel guests.

The portfolio of the property management division, which specializes in providing value-added property services for residents and tenants. continued to expand. The division has been appointed as property manager of the Liberté upon its completion. Hence, the Group anticipates an increasing contribution from its property management services.

During the year, the Group generated substantial cash inflow and earnings from the sale of its quality property developments, namely The Belcher's and Liberté, and enhanced its financial position. In addition, the Group successfully raised approximately HK\$388.5 million through a rights issue in May, which further enhanced the financial flexibility of the Group. Accordingly, the Group's gearing ratio has significantly improved. In view of the sound financial position of the Group, together with the year's strategic joint ventures with STDM, the Board is confident that the Group is well-poised to pursue new business opportunities and long-term hospitality development, particularly in Macau.

The Group continues to review and restructure its existing operations and focus on the business development of its shipping and hospitality divisions. In February 2002, the Group strategically disposed of its 20% stake in an air-cargo business, AHK Air Hong Kong Limited, for HK\$194 million, at a gain of HK\$177.8 million. In February 2003, the Group entered into a conditional sale agreement to dispose of its 15% stake in a Shanghai property development, City Center of Shanghai, for HK\$342 million, at an estimated gain of approximately HK\$29.7 million.

The Group is gratified that the process of consolidation begun in recent years is unfolding positively and profitably. The Group is committed to become the leading travel and hospitality operator in the region and we will continue to seek premium opportunities, which complement our traditional business activities and strengthen our interests in Macau and the Pearl River Delta.

I extend appreciation to all the Group's constituencies, including employees, managers and shareholders, whose continuing efforts contributed to our positive performance in the past year. Together we move forward to build on our past achievements.

· Quen t.

**Stanley Ho** Group Executive Chairman

26 March 2003

An Impressive Journey...

New alliance, new routes and plans for new services..., the **shipping division's** strategy for future expansion takes shape.

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A key component in the shipping division's blueprint for growth was the completion of a shipping joint venture with Sociedade de Turismo e Diversões de Macau, S.A.R.L..







he launch of a new passenger ferry route, increased popularity of existing routes and plans for new airport ferry services characterized a year of progress for the shipping division, in which its strategy for future expansion took shape.

A significant development of the division was the completion of a strategic shipping joint venture, shared as to 60% and 40% by the Group and its strategic partner, Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM), respectively, in December 2002. Through the venture, STDM agreed to participate in the Group's 71%-owned shipping investment arm, Shun Tak-China Travel Shipping Investments Ltd. (STCTS), and the Group increased its attributable interest in STDM from 5% to approximately 11.48%. The shipping joint venture optimises the shipping

operations for the benefit of both parties, and strengthens the Group's strategic alliance with STDM for future business opportunities in Macau.

Operating under the trade name TurboJET, STCTS is one of the largest high-speed ferry operators in Asia, with a fleet of 31 vessels. The only operator of 24-hour ferry services between Hong Kong and Macau, the Group's shipping division has been the market leader on the Macau route for nearly four decades. It served approximately 9.7 million passengers on its Hong Kong-Macau route in 2002.

Growth in passenger traffic on routes to the People's Republic of China (PRC) increased significantly during the year due to more airport-bound passengers and group travelers. Traffic on the Hong Kong-Shenzhen and Hong Kong-Guangzhou

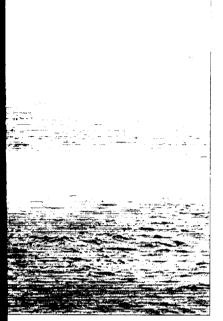


routes grew approximately 23% in 2002. Despite the volatility of fuel prices in 2002, the shipping division reduced operating costs and improved load factors through the continual monitoring of sailing schedules and vessel deployment. To optimise utilization of resources, STCTS strategically chartered one of its jetfoils to an Asian company, providing the Group with a stable income.

In line with the Group's strategy of expanding its maritime transportation network in the Pearl River Delta, which includes exploring new PRC routes and other business development opportunities, the shipping division launched a new route between Shenzhen

and Macau in April, responding to rapid economic growth in the area and the opening up of the PRC tourism market.

To prepare for the inauguration of TurboJET's new passenger ferry services between the Hong Kong International Airport (HKIA) in Chek Lap Kok and several Pearl River Delta destinations, the shipping division formed Hong Kong International Airport Ferry Terminal Services Limited, a joint venture with an independent third party, to undertake renovation, management and operation of a cross-boundary passenger ferry terminal at the HKIA. With the new service, which is scheduled to commence in June 2003, transit passengers will not

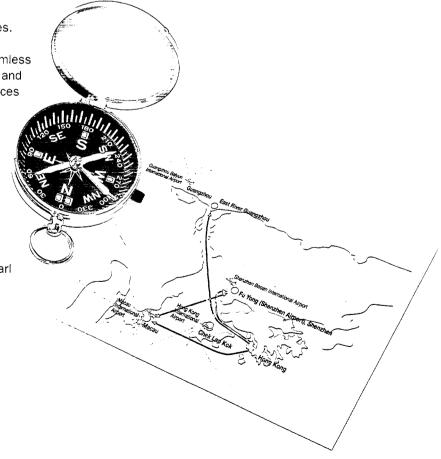


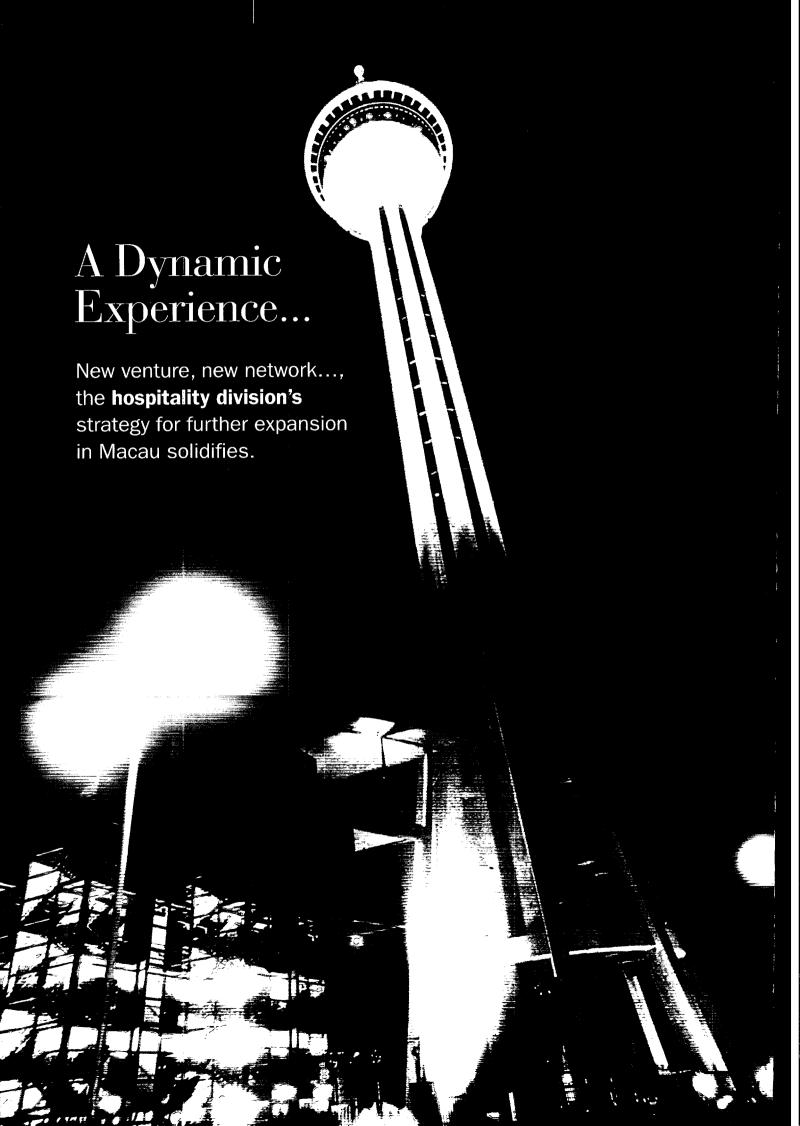




be required to undergo Hong Kong customs and immigration formalities. This innovative multi-modal transit arrangement offers travelers a seamless and efficient air-sea transit service and expands the Group's shipping services network to a wider and more international traveler base.

The introduction of both the new Macau-Shenzhen route and the new HKIA routes reflects the Group's commitment to exploring business development opportunities that complement its existing passenger ferry services and capitalise on growth in the Pearl River Delta region.





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These varied hospitality-related activities and commitments reflect the Group's goal of becoming the leading hospitality and travel operator in the region.



n anticipation of increasing tourism interest in Macau, the Group acquired the development rights of a 99,000-square-metre hotel and commercial site in Taipa, Macau, for HK\$500 million in April. In November, the Group entered into a strategic joint venture agreement with Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM) to transfer to STDM a 20% interest in the site's development rights for approximately HK\$100 million. The new venture will further energize the Group's hospitality expansion prospects in Macau and pave the way for its future cooperative initiatives with this strategic partner in Macau.

Reflecting its continuing confidence in the prospects of Macau, particularly in the tourism industry, the Group entered into a strategic joint venture agreement with STDM to increase its stake in STDM from 5% to approximately 11.48% in November 2002. STDM owns an 80%





equity interest in Sociedade de Jogos de Macau, S.A., one of three companies awarded gaming licenses by the Macau SAR Government in early 2002. In addition, STDM has interests in eight Macau hotels, the Nam Van Lakes reclamation project, Nova Taipa Gardens, the Macau International Airport and Air Macau, the enclave's flag carrier. Ordinary dividends received from STDM for the original 5% stake in 2002 were HK\$18.3 million (2001: HK\$14.3 million).

In another opportunity to extend its expertise, the Group was awarded a 20-year operational and property management agreement for the Macau Tower Convention and Entertainment Centre (MTCEC), which is owned by STDM, in late 2001. Among the well-attended and significant public events held in the MTCEC during 2002 were the 7th Macau International Trade & Investment Fair, the 16th Macau



International Music Festival, the 10th Election of Macao S.A.R. Representative for the National's People Congress, the 53rd Anniversary of National Day Celebration, an Exhibition of the Dinosaurs of Inner Mongolia and Macau's annual Countdown Carnival, which attracted more than 40,000 visitors.

In managing the MTCEC for the past year, the hospitality division has gained valuable expertise in the meetings, conventions and exhibition sector, and groomed an experienced management team of more than 300 staff.

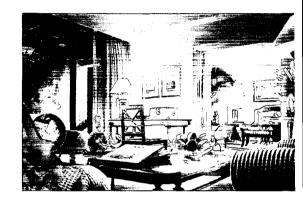
The Group has interests in two hotels in Macau. The Mandarin Oriental Macau recorded a significant increase in net profit over 2001 due to improved

operating profit and reduced interest expenses. The Westin Resort Macau (Westin) recorded slight decreases in average room rate and occupancy rate over the prior year, due to a refurbishment programme that is scheduled for completion in the second quarter of 2003. The refurbishment programme includes interior decoration of guest rooms, which will enhance the comfort and enjoyment of hotel guests.

Reflecting its excellent reputation as Macau's premier golf club, the Macau Golf & Country Club (MGCC), adjacent to the Westin, achieved an increase in net profit over 2001. MGCC hosted the Macau Open golf tournament in October for the fifth consecutive year. The Westin, together with MGCC, is the only resort in Hong Kong and Macau that offers an international standard 18-hole golf facility.

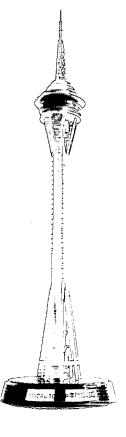






To maximise sales and marketing opportunities, the hospitality division is developing a business unit to serve travelers to the region, particularly those who are interested in Macau's world-class facilities for meetings and conventions. It aims to consolidate the products and services of the Group's various hospitality business units as well as to synergize the sales and marketing initiatives. The new unit will be an important milestone in extending the Group's hospitality expertise to the travel trade sector.

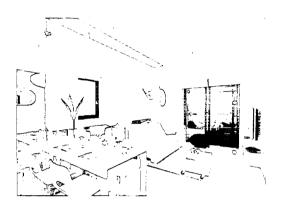
These varied hospitality-related activities and investments reflect the Group's commitment of becoming the leading hospitality and travel operator in the region. The Group will continue to seek complementary investment opportunities that create synergy with its existing businesses and enable the Group to capitalize on its significant expertise in travel and tourism.







The property division contributed earnings for the year with the completion and sales of Phase II units at The Belcher's and pre-sale of both phases of the Liberté.







trong sales at the property division's major residential developments,
Liberté and The Belcher's, along with increased demand for quality property management services, contributed significantly to earnings for the year.

Pre-sale of both Phase I and Phase II residential units was launched in April and May 2002, respectively, and was well-received by the market.

The Liberté is easily accessible by public transportation and within walking distance of a Mass Transit Railway (MTR) station.

# Liberté

The Liberté in West Kowloon, developed jointly with Sun Hung Kai Properties Limited, features seven residential towers, comprising 2,434 quality units, with a clubhouse and a landscaped garden of over 170,000 square feet. It will also include a commercial complex. The total development area will be approximately 1.8 million square feet.

The Liberté is being developed in two phases. Superstructure work for Phase I, comprising five residential towers with 1,834 units, is scheduled for completion in the third quarter of 2003. Phase II, comprising the remaining two residential towers with 600 units and a commercial podium, is scheduled for completion by the end of 2003. Unit sizes are from approximately 500 to 1,470 square feet.

# The Belcher's

The Belcher's luxurious development in the Western Mid-Levels comprises six residential towers on a 220,000-square-foot commercial podium, The Westwood, and a 190,000-square-foot residents' clubhouse and landscaped garden. The shopping complex, clubhouse and gardens are the largest in the Mid-Levels.

The development is divided into two phases. Phase I, completed in 2001, contains three residential towers comprising 1,093 units and The Westwood. The remaining three residential towers in Phase II, comprising 1,120 units, was completed in April 2002 and sold units were smoothly handed over to



homebuyers as scheduled. The units range in size from approximately 850 to 3,340 square feet.

The Belcher's convenient location is easily accessible by public transportation. It is planned that a new MTR station, named Belcher, will provide direct access to the project's commercial podium.

# Other Properties

In Macau, Phase I of Nova Taipa Gardens on Taipa Island, comprising 13 residential blocks, was launched in stages and approximately 86% of the units were sold by the end of 2002. Foundation work for Phase II, which comprises 13 residential blocks, was completed. The remaining phases of the residential development project, one of the largest in Macau, are in planning.

The Shun Tak Business Centre in Guangzhou comprises a 32-storey office tower and a six-storey shopping arcade. Since its completion in April 2000, sales and leasing of the development has progressed satisfactorily.

The City Center of Shanghai, comprising two 25-storey office towers and a six-storey retail and entertainment podium, was completed in late 2002. In order to strategically re-deploy the Group's resources in its core shipping and hospitality businesses, with an emphasis on Macau, the Group entered into a conditional agreement in February 2003 to dispose of its entire 15% beneficial interest in the development project for HK\$342 million, at an estimated profit of approximately HK\$29.7 million.

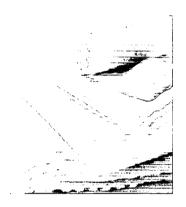
# **Property Services**

The portfolio of the Group's property management division continues to expand to meet demand for its comprehensive range of professional services to residential, commercial and industrial properties.

New properties under the division's management in 2002 include Phase II of The Belcher's in Hong Kong and Shun Tak House in Macau. In Hong Kong and Macau, the division currently manages 5.3 million and 3.4 million square feet,





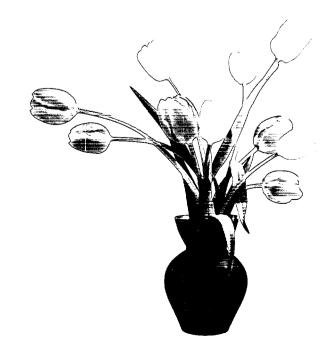


respectively, of commercial, retail and residential properties. Properties under management range in size and type from single-owned residential units to retail shopping arcades.

In addition, the division has been appointed as property manager of the Liberté in West Kowloon, starting from late 2003. The division's property management portfolio will extend to over 10 million square feet then.

The division's Living Matters Company Limited, inaugurated in 2001, provides lifestyle concept services, including personal and value-added home services that increase convenience for residents and enhance their living environment. As an extension of the commitment to quality living, the Group opened a concept store named Living Matters in Shun Tak Centre in October 2002, offering a contemporary collection of ready-made and customized furniture, home accessories, dining ware and decorative pieces.

Reflecting the quality and professionalism of the Group's property management services, the division was accredited with an ISO 9001:2000 designation by the internationally recognized Hong Kong Quality Assurance Agency in October. In addition, Shun Tak Property Management Limited was also awarded the Caring Company Award by the Hong Kong Council of Social Service for its demonstration of good corporate citizenship and contribution to the community.



# PROPERTIES FOR DEVELOPMENT AND/OR SALE

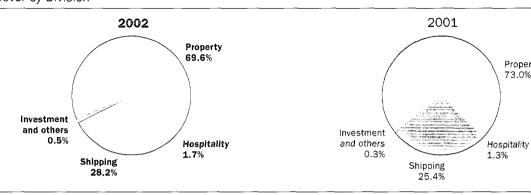
1	Approx. Total Gross Floor Area for the Project (Sq. m)	Approx. Total Site Area for the Project (Sq. m)	Primary Use	Group's Interest	Development Progress as of Dec 2002	Estimated Completion Date
Hong Kong	············					
The Belcher's		30,125	Residential			
Phase I	112,619			51%	Works completed	-
Phase II	138,162			51%	Works completed	-
Chatham Gardens		3,786	-	51%	Under planning	-
Liberté		18,912	Residential/ Commercial			
Phase I	130,438			64.56%	Superstructure works	2003
Phase II	43,872			64.56%	Superstructure works	2003
124 Pok Fu Lam R	oad –	1,684	Residential	100%	Under planning	_
YTM Lots 30 & 31 Yau Tong	,	1,858	_	50%	Land bank	_
Macau						
NAPE (Outer Harbour New Reclamation Lot No. 3 (A2/i)	_ ns)	2,916	Hotel/ Commercial	20%	Land bank	-
Nova Taipa Garden	s		Residential/ Commercial/ Hotel			
Phase I	292,602	29,555		25%	Works completed	-
Phase II	292,912	29,547		25%	Foundation completed	2006
Phase III	64,890	15,277		25%	Land bank	-
Phase IV	47,149	5,225		25%	Land bank	-
Phase V	112,825	24,829		25%	Land bank	-
Mainland China					_	
City Center of Shar Hongqiao Districi Shanghai						
Phase I	173,215	17,664	Commercial	15%	Works completed	_

# INVESTMENT AND HOTEL PROPERTIES

89 Pok Fu Lam Road, parkir Hong Kong 33 m parkir  Seymour Place, LG/F & G/F, 60 Robinson Road, Hong Kong  Seymour Place, G/F, 1/F-3/F, 60 Robinson Road, Hong Kong	20,724 motor car ng spaces notorcycle ng spaces 974 6 parking spaces	900	Commercial  Carpark  Carpark  Commercial	51% 51% 51%	96.6% 9.1%	HK\$379 psm HK\$3,200 per carpark per month HK\$1,100 per carpark	14,682	-	2030
89 Pok Fu Lam Road, parkir Hong Kong 33 m parkir  Seymour Place, LG/F & G/F, 60 Robinson Road, Hong Kong  Seymour Place, G/F, 1/F-3/F, 60 Robinson Road, Hong Kong	ng spaces notorcycle ng spaces 974 6 parking	900	Carpark	51%	9.1%	per carpark per month HK\$1,100 per carpark	-	_	2020
Parkir  Seymour Place, LG/F & G/F, 60 Robinson Road, Hong Kong  Seymour Place, G/F, 1/F-3/F, 60 Robinson Road, Hong Kong	974 6 parking	900	·····			per carpark		_	2030
60 Robinson Road, Hong Kong  Seymour Place, G/F, 1/F-3/F, 60 Robinson Road, Hong Kong	6 parking		Commercial	100%		per month		_	2030
60 Robinson Road, Hong Kong					100%	HK\$390 psm	822	-	2858
Monmouth Diese 11 14			Carpark	100%	59.2%	HK\$3,150 per carpark per month	-	-	2858
9L Kennedy Road, Hong Kong	8 parking spaces	-	Carpark	100%	50%	HK\$3,000 to 3,500 per carpark per month	-	-	2047
Starhouse Plaza, Shop no. 5B on G/F, and portion of shop in Basement, Star House, excluding shop A, 3 Salisbury Road, Tsimshatsui, Kowloon, Hong Kong	2,643	-	Commercial Shopping Arcade	100%	95.5%	HK\$248 psm	2,643	-	2863
Mandarin Oriental Macau, Avenida da Amizade, Macau	46,453	8,486	Hotel	50%	-	-	-	-	2007 renewable to 2032
Extension in the Outer Harbour New Reclamation Zone, Macau	1,327	15, <b>1</b> 76	Resort	50%	-	-	-	-	2007 renewable to 2049
Shun Tak House, 11 Largo do, Senado, Macau	2,695	-	Food Court	100%	100%	HK\$133 psm	2,510	-	Freehold
	46,644 (including carparks)	767,373	Hotel/ Golf Course	34.9%	-	-	-	-	2003 renewable to 2049
Shun Tak Business Centre 246, Zhongshan Road 4,	28,971	-	Office	60%	79%	RMB59 psm	28,971	-	2045
Guangzhou, PRC	5,722	-	Commerical Shopping Arcade	60%	40%	RMB106 psm	3,888	-	2035
51 ca	er parking spaces	-	Carpark	60%	-		-	-	2045
PROPERTIES UNDER PLAN	NING								
Baia de Nossa Senhora de Esperança, Taipa, Macau	-	99,000	Hotel/ Commercial	100%	-	-	-	Land bank	2049*
Rawai Beach, Phuket, Thailand	-	36,800	Hotel	50%			_	Land bank	Freehold

<sup>\*</sup> Subject to issuance of land grant document

# TURNOVER ANALYSIS Turnover by Division



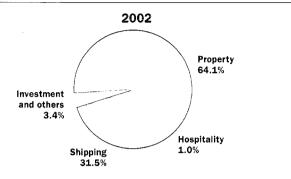
Property 73.0%

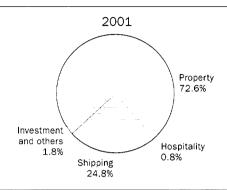
(HK\$ million)	2002	2001	Variance	%	Remarks
Shipping	1,414	1,358	56	4	The rise is mainly attributable to the increased ticket revenue from both the Hong Kong - Macau and Hong Kong - Shenzhen routes.
Property	3,491	3,896	(405)	(10)	The drop is largely due to the reduced revenue from sales recognition of residential units for The Belcher's compensated by presale of the Liberté during the year.
Hospitality	84	70	14	20	The increase is mainly due to the combined result of increase in revenue from travel agency services and management fee received from Macau hotels offset by the reduction in revenue from Greater China Club.
Investment and others	26	15	11	73	The variance is mainly due to the increase in dividends received from STDM and other investments.
Total	5,015	5,339	(324)	(6)	

# Turnover by Geographical Area

(HK\$ million)	2002	2001	Variance	%	Remarks
Hong Kong	4,268	4,625	(357)	(8)	The decrease is largely due to the reduced revenue from sales recognition of residential units for The Belcher's during the year.
Macau	661	655	6	1	The slight increase is mainly due to the increase in dividends received from STDM and other investments.
Others	86	59	27	46	The variance mainly represents the rise in ticket income for the Hong Kong - Shenzhen route and rental income received from property in Guangzhou.
Total	5,015	5,339	(324)	(6)	

# PROFIT AND LOSS ANALYSIS Operating Profit by Division





(HK\$ million)	2002	2001	Variance	%	Remarks
•					
Shipping	192	165	27	16	The favourable variance mainly represents the increase in ticket income and improved cost control.
Property	391	483	(92)	(19)	The decrease is mainly due to the drop in profit recognised from sales of residential units in The Belcher's compensated by pre-sale of the Liberté during the year.
Hospitality	6	5	1	20	The difference is mainly attributable to the increase in management fee received from Macau hotels.
Investment and others	21	12	9	75	The rise is mainly due to increase in dividends received from STDM and other investments.
Unallocated net expenses	(35)	(11)	(24)	(218)	The variance is largely due to decrease in interest income.
Operating profit	575	654	(79)	(12)	
Finance costs	(101)	(123)	22	18	The decrease is the combined effect of reduced interest rates and outstanding loans offset by absorbing interest expenses in the profit and loss account since issuance of occupation permit for The Belcher's.
Net investment gain	72	-	72	-	This represents the combined result of profit on disposal of AHK Air Hong Kong, impairment loss on investments and impairment loss on goodwill of a jointly controlled entity.
Share of results of associates	21	13	8	62	The variance is principally due to the contribution from Nova Taipa Gardens development project offset by the share of loss for AHK Air Hong Kong prior to its disposal.
Share of results of jointly controlled entities	2	(18)	20	111	The improvement principally represents the increase in share of profit from a property joint venture.
Profit before taxation	569	526	43	8	
Taxation	(25)	(75)	50	67	
Profit after taxation	544	451	93	21	
Minority interests	(161)	(175)	14	8	This mainly represents the interests of minority shareholders in The Belcher's and shipping division.
Profit attributable to shareholders	383	276	107	39	

# PROFIT AND LOSS ANALYSIS (continued) Operating Profit by Geographical Area

(HK\$ million)	2002	2001	Variance	%	Remarks
Hong Kong	432	500	(68)	(14)	The variance is mainly the combined result of reduced contribution from sales of residential units in The Belcher's offset by additional profit recognised from pre-sale of the Liberté.
Macau	139	150	(11)	(7)	The variance is mainly attributable to the fall in interest income compensated by increase in dividends received from STDM and other investments.
Others	4].	4	-	_	
Total	575	654	(79)	(12)	

# ANALYSIS ON SHARE OF RESULTS OF ASSOCIATES

(HK\$ million)	2002	2001	Variance	%	Remarks
Property	5	(14)	19	136	The difference is mainly due to the improved result from Nova Taipa Gardens development project.
Hospitality	19	16	3	19	The increase is due to Mandarin Oriental in Macau continuously recorded favourable operating results.
Investment and others	(3)	11	(14)	(127)	The decrease is mainly attributable to the share of loss for AHK Air Hong Kong prior to its disposal.
Total	21	13	8	62	

# LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

Cash inflow for 2002 was HK\$7,846 million comprising mainly the aggregated result of HK\$4,425 million from operations, HK\$2,668 million from loans, HK\$388 million from proceeds on issuance of shares under the rights issue, HK\$194 million from proceeds on disposal of interest in an associate, HK\$60 million from interest received, HK\$44 million from associates, HK\$25 million from dividends of associates and HK\$25 million from dividends of investments.

Cash outflow for 2002 was HK\$7,536 million mainly attributable to HK\$5,000 million for repayments of loans, HK\$907 million for mortgage loans receivable, HK\$640 million for purchase of fixed assets, HK\$401 million for interest paid, HK\$271 million for repurchase of convertible guaranteed bonds, HK\$126 million for dividends paid to shareholders, HK\$68 million for taxation, HK\$52 million for dividends paid to minority shareholders, HK\$33 million for investments and HK\$30 million for joint ventures.

# LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE (continued)

	(Restat				
Cash Flow Variance Analysis (HK\$ million)	2002	2001	Variance		
Operating activities	4,357	3,087	1,270		
Investing activities	(1,246)	(871)	(375)		
Financing activities	(2,801)	(2,501)	(300)		
Net increase / (decrease) in cash and cash equivalents	310	(285)	595		

The cash and cash equivalents were HK\$898 million at 31 December 2002, a substantial increase of HK\$310 million from last year end date.

During the year, the Group enlarged its share capital by way of a rights issue with a subscription of 388,486,782 shares at HK\$1.00 per share. The net proceeds (after deduction of expenses) of approximately HK\$382 million were applied to reduce the Group's debts.

At 31 December 2002, total loan facilities and other financing available to the Group amounted to HK\$5,221 million, of which HK\$2,721 million remained undrawn. The facilities outstanding at the year end comprised HK\$2,187 million in bank loans, HK\$308 million in convertible guaranteed bonds and HK\$5 million in other loans. 15% of the outstanding bank loans was secured by charges on certain assets of the Group. It is the Group's policy to secure adequate funding to match with cash flows required for working capital and investing activities. The maturity profile of the Group's borrowings as at 31 December 2002 is set out below:

# MATURITY PROFILE

Within 1 year	1-2 years	2-5 years	Total	
13%	17%	70%	100%	

Based on a net borrowings of HK\$1,601 million at the year end, the Group's gearing ratio was 14.6% (2001: 31.9%, as restated). The Group will continue with its financial strategy of maintaining a prudent gearing ratio and consider steps to reduce its finance costs.

# FINANCIAL RISK

The Group adopts a conservative policy in financial risk management with little exposure to foreign exchange and interest rate risks. It is the Group's policy not to engage in any speculative trading activity. The funds raised by the Group are on a floating rate basis except for the convertible guaranteed bonds, which accounted for 14% of our Group's long-term borrowings. Only 25% of the Group's outstanding borrowings is denominated in US dollars. The Group's principal operations are primarily conducted and recorded in Hong Kong dollars so that the exposure to foreign exchange fluctuations is minimal.

# **HUMAN RESOURCES**

The Group, including subsidiaries but excluding associates and jointly controlled entities, employed approximately 2,100 employees at the year end. The Group adopts a competitive remuneration package for its employees. Promotion and salary increments are assessed based on performance. Social activities are organised to foster team spirit amongst staff. Staff are encouraged to attend training classes that are related to the Group's businesses.

The directors have pleasure in submitting their annual report together with the audited financial statements for the year ended 31 December 2002.

# **GROUP ACTIVITIES**

The principal activity of the Company is investment holding. The activities of its principal subsidiaries, associates and joint ventures are shown on pages 76 to 77.

The analysis of the principal activities and geographical locations of the operations of the Group during the financial year are shown in note 27 to the financial statements on pages 73 to 75.

## GROUP FINANCIAL STATEMENTS

The profit of the Group for the year ended 31 December 2002 and the state of affairs of the Company and of the Group at that date are shown in the financial statements on pages 41 to 77.

# PARTICULARS OF PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Particulars regarding the principal subsidiaries, associates and joint ventures of the Company and of the Group are shown on pages 76 to 77.

#### **DIVIDENDS**

An interim dividend of 3.5 HK cents per share was paid in October 2002. The directors now recommend the declaration of a final dividend of 3.5 HK cents per share in respect of the year ended 31 December 2002 payable to shareholders on the record on 11 June 2003.

# FIXED ASSETS

The movements in fixed assets of the Group during the year are shown in note 10 to the financial statements on pages 59 to 60.

# PARTICULARS OF PROPERTIES

Particulars regarding the properties held by the Group for own use, investment, development and sale are shown on pages 24 to 25.

# SHARE CAPITAL

The movements in share capital of the Company during the year are shown in note 18 to the financial statements on page 64.

CONVERTIBLE GUARANTEED BONDS Details of the convertible guaranteed bonds of the Group are shown in note 20 to the financial statements on page 67.

#### **RESERVES**

The movements in reserves during the year are shown in note 19 to the financial statements on pages 65 and 66.

# **DONATIONS**

During the year, the Group made donations for charitable and community purposes amounted to HK\$70,000 (2001: HK\$133,800).

# **GROUP BORROWINGS**

Details of borrowings repayable within one year and long-term loans are shown in notes 20 and 21 to the financial statements on pages 67 and 68.

## FINANCE COSTS CAPITALISED

Finance costs capitalised by the Group during the year amounted to HK\$80,163,000 (2001: HK\$322,393,000).

# MAJOR CUSTOMERS AND SUPPLIERS

It is the policy of the Group to have several suppliers for any item of materials required so as to avoid overreliance on a single source of supply. The Group maintains good relationships with its major suppliers and has not experienced any significant difficulties in sourcing essential materials.

During the year, the Group's turnover attributable to the Group's five largest customers accounted for less than 30% of the Group's total turnover. 62% of the Group's purchases was attributable to the Group's five largest suppliers combined with the largest supplier accounting for 35% of the Group's total purchases.

Dr. Stanley Ho and Dr. Cheng Yu Tung have beneficial interests in Sociedade de Turismo e Diversões de Macau, S.A.R.L. (STDM), one of the five largest customers and suppliers of the Group. Save as disclosed, no other directors, their associates or shareholders (which to the knowledge of the directors own more than 5% of the Company's issued share capital) were interested at any time in the year in the Group's five largest customers or suppliers.

# **DIRECTORS**

The directors of the Company are listed on page 2.

Sir Roger Lobo, Dr. Cheng Yu Tung and Mr. Patrick Huen are due to retire in accordance with Article 77 of the Company's Articles of Association, and being eligible, offer themselves for re-election.

# DIRECTORS' INTERESTS IN CONTRACTS AND CONNECTED TRANSACTIONS

 Dr. Stanley Ho, Dr. Cheng Yu Tung, Mrs. Mok Ho Yuen Wing, Louise and Ms. Pansy Ho are directors of STDM.

Dr. Stanley Ho and Dr. Cheng Yu Tung have beneficial interests in STDM and Sociedade de Jogos de Macau S.A. (SJM).

Dr. Ambrose So is a director of and has beneficial interest in SJM. SJM, a subsidiary of STDM, is a franchised holder of casinos in Macau.

During the year, the Group had the following transactions with the STDM Group:

- The Group received management and incentive fees of HK\$21.7 million from STDM for managing hotels owned by STDM.
- ii. The Group purchased fuel for its Macau shipping operations amounting to HK\$80.5 million from the STDM Group, which also loaded the fuel into the vessels. The Group received reimbursements of HK\$1.2 million for technical services rendered to the STDM Group in relation to the loading of fuel.
- iii. During the year, TurboJET tickets in the aggregate amount of HK\$344.1 million were sold by the Group to the STDM Group. In return, discount and commission charges in the aggregate amount of HK\$43.1 million were paid by the Group to the STDM Group in respect of the TurboJET tickets sold by the STDM Group acting as agent or purchased by the STDM Group for its own account.
- iv. During the year, the Group continued to reimburse the STDM Group amounting to HK\$149.9 million on a dollar for dollar basis for payments made by the STDM Group on behalf of the Group in settlement of expenses incurred in connection with the operations of the Macau wharf and the provision of wharf services for the TurboJET operations.

# DIRECTORS' INTERESTS IN CONTRACTS AND CONNECTED TRANSACTIONS (continued)

- v. The Group chartered passenger ferries to STDM and operated on its behalf a low-fare passenger ferry service between the China Ferry Terminal in Kowloon and Macau. Hire charges in the aggregate amount of HK\$106.7 million were received by the Group during the year.
- vi. The Group received management and incentive fees totalling HK\$2.9 million relating to the operational and property management of the Macau Tower Convention & Entertainment Centre owned by STDM.
- vii. The Group maintained certain current and savings accounts with Seng Heng Bank Limited, a wholly owned subsidiary of STDM. As at 31 December 2002, the total balance amounted to HK\$6.9 million.
- viii. The Group and STDM subscribed for 60% and 40% of the issued share capital of Interdragon Limited (Interdragon) respectively. The consideration comprised the transfer by the Group to Interdragon of its 71% issued share capital of Shun Tak-China Travel Shipping Investments Limited (ST-CTSI) and the transfer by STDM to Interdragon of 10.8% of the issued share capital of STDM.
- ix. On 14 November 2002, the Group entered into a conditional agreement with STDM for the sale to STDM of its 20% interest in a subsidiary, whose sole asset comprises the development rights of a 99,000 square metre hotel and commercial

- site in Taipa, Macau. The consideration comprised cash payments by STDM to the Group of (i) MOP200,000 (HK\$194,000) for the 20% equity interest in the subsidiary and (ii) HK\$100 million for the assignment by the Group to STDM of 20% (by value) of the outstanding shareholder loan owed by the subsidiary to the Group totalling HK\$500 million.
- During the year, the Group paid commissions of HK\$25.2 million to China Travel Services (Hong Kong) Limited (CTSHK) as a joint general sales agent of ST-CTSI for sale of ferry tickets. CTSHK is a subsidiary of China Travel International Investment Hong Kong Limited (CTII) which is a substantial shareholder of ST-CTSI, a subsidiary of the Group.
- The Group received reimbursements of HK\$37.7 million from Shun Tak Shipping Company, Limited (STS), STDM and its associates for expenses and resources shared by them including staff and other administrative expenses arising from the secondment of staff, or services provided, to them. Dr. Stanley Ho, Dr. Cheng Yu Tung, Ms. Pansy Ho and Ms. Daisy Ho were directors of STS. Dr. Stanley Ho, Dr. Cheng Yu Tung and Mrs. Mok Ho Yuen Wing, Louise have beneficial interests in STS. STS is a substantial shareholder of the Company.
- 4. The Group received rental income and related fee of HK\$4.7 million from Future Bright Property Management Company Limited in which STDM, Dr. Stanley Ho and Dr. Ambrose So have beneficial interests.
- The Group received property management income of HK\$7.8 million from the owners of a commercial property known as Shun Tak Centre in Sheung Wan. One of the owners was Shun Tak Centre Limited (STC), a company

beneficially owned by Dr. Stanley Ho, STDM and New World Development Company Limited (NWD). An amount of HK\$3.9 million was paid by the Group to a NWD group company by way of consultancy fees. The Group also received HK\$1.1 million from STC for management of the shopping mall at the Shun Tak Centre owned by STC. The Group also paid rentals and related expenses to STC of HK\$3.3 million for the rental of terminal space at Shun Tak Centre.

- 6. During the year, Ranex Investments Limited (Ranex), a 51% subsidiary of the Group, paid rentals in the aggregate amount of HK\$0.3 million to STC for office and retail units leased for use as sales office and show-suites for the sale of residential units in The Belcher's. Ranex also paid sales commission of HK\$8.9 million to a subsidiary of Sun Hung Kai Properties Limited (SHK), a substantial shareholder of Ranex, for the sale of residential units in The Belcher's.
- 7. Iconic Palace Limited (Iconic) and Solar Kingdom Limited, wholly owned subsidiaries of the Group and SHK respectively (the Developers), are tenants in common of a residential and commercial property development known as the Liberté located in the district of Cheung Sha Wan (the Project). Pursuant to a project management agreement, Iconic as joint developer paid to Sun Hung Kai Real Estate Agency Limited (SHKREA), a wholly owned subsidiary of SHK, project management fees of HK\$2.1 million. This amount represents Iconic's portion of the fees due to SHKREA. Pursuant to the sales agency agreement, sales commission of HK\$12.7 million was accrued and payable to SHKREA. In connection with the setting up of a sales office and show-suites, the Developers leased certain office and retail units from Kimrose Investment

- Limited (Kimrose), a subsidiary of SHK. During the year, related charges totalling HK\$5.8 million were paid by the Developers to Kimrose. Pursuant to the shareholders' agreement, the Group received management fees of HK\$3.1 million from Shun Tak Yee Fai Construction JV Limited (STYF), a 50-50 joint venture company beneficially equally owned by the Group and SHK.
- 8. By an agreement dated 20 February 2002, the Group sold to Cathay Pacific Airways Limited its 25% shareholding in AHK Air Hong Kong Limited (AHK), a company which provides air cargo transportation services, at a consideration of HK\$194 million. The Group's interest in AHK was held by a subsidiary, Stabilo Limited, in which Dr. Stanley Ho, Dr. Ambrose So, Mr. Patrick Huen, Mr. Andrew Tse and Mr. Anthony Chan also have beneficial interests.
- 9. The Group granted financial assistance to several companies or ventures in which it is a shareholder or equity participant together with other connected parties:
  - i. Nova Taipa Urbanizacoes
    Limitada (NTU) is owned as to
    25% by the Group, 25% by
    STDM and 50% by Hopewell
    Holdings Limited. All
    shareholders have extended
    loans to NTU totalling
    HK\$1,037.7 million in
    proportion to their respective
    shareholdings on an interestfree basis.
  - ii. South Light Limited (South Light) is owned as to 40% by the Group, 10% by Dr. Stanley Ho, 20% by STDM and 30% by independent investors. All shareholders have extended loans to South Light totalling HK\$3.7 million in proportion to their respective shareholdings on an interest-free basis.

# DIRECTORS' INTERESTS IN CONTRACTS AND CONNECTED TRANSACTIONS (continued)

- iii. Shun Tak Cultural Centre
  Limited (STCC) is owned as to
  60% by the Group and 40% by
  a company beneficially owned
  by Dr. Stanley Ho. All
  shareholders have extended
  shareholder loans to STCC
  totalling HK\$342.8 million on
  an interest-free basis, such
  loans being in proportion to
  their respective shareholdings
  in STCC.
- iv. STYF is owned as to 50% by the Group and 50% by SHK. Pursuant to the shareholders' agreement of STYF, the Group provided a guarantee in respect of liquidated damages and undertook to provide financing to STYF in the ratio of 50% for amounts up to HK\$2 million and 3% of net value of works respectively. For amounts exceeding these thresholds, the Group and SHK shall provide the guarantee and financing in the Developers' proportion, that is 64.56% and 35.44% respectively. The Group and SHK have extended shareholder loans of HK\$5 million each to STYF on an interest-free basis.
- v. Ranex is owned as to 51% by the Group, 29% by SHK, 10% each by NWD and Liu Chong Hing Investment Limited (LCH). The Group, SHK, NWD and LCH extended shareholder loans of HK\$1,649 million, HK\$937.7 million, HK\$323.3 million and HK\$323.3 million respectively to Ranex which bore interest at the rate of HIBOR plus 0.58% per annum. The interest accrued for the year ended 31 December 2002 to the account of the Group was HK\$48.9 million.

- vi. Treasure Peninsula Limited (TPL) is owned as to 51% by the Group, 29% by SHK, 10% each by NWD and LCH. All shareholders have extended shareholder loans totalling HK\$1,174 million on an interest-free basis to TPL, such loans being in proportion to their respective shareholdings in TPL.
- vii. Onluck Finance Limited (OFL) is owned as to 64.56% by the Group and 35.44% by SHK. All shareholders have extended shareholder loans totalling HK\$398.7 million on an interest-free basis to OFL, such loans being in proportion to their respective shareholdings in OFL.
- viii. DFS Macau Limited (DFS) is owned as to 50% by the Group and 50% by Duty Free Shoppers (Hong Kong) Limited (DFSHK). The Group and DFSHK each extended a shareholder loan of HK\$21 million on an interest-free basis to DFS, such loans being in proportion to their respective shareholdings in DFS. DFSHK is a substantial shareholder of a subsidiary of the Group.
- Up to 30 December 2002, ST-CTSI was owned as to 71% by a wholly owned subsidiary of the Group and 29% by CTII. The Group and CTII had provided guarantees to the bankers in respect of the term loan facilities obtained by a subsidiary of ST-CTSI in proportion to their respective shareholdings in ST-CTSI. Pursuant to the formation of Interdragon as mentioned in item 1 (viii) above, the effective shareholding of the Group in ST-CTSI was reduced to 42.6%. Consequently, the aforesaid guarantees were amended on

31 December 2002 so that the guarantee provided by the Group was reduced to 42.6% and the guarantees provided by STDM and CTII were 28.4% and 29% respectively, each in accordance with their effective shareholdings in ST-CTSI. The term loan facilities as at 31 December 2002 were HK\$327.5 million.

Under Chapter 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the Stock Exchange), the above transactions constitute connected transactions of the Company and require disclosure in the annual report of the Company.

The Company's independent nonexecutive directors have reviewed the above transactions and confirmed the transactions were in the ordinary and usual course of business of the Group, on normal commercial terms and fair and reasonable as far as the shareholders of the Company are concerned.

In respect of items 1 (ii) to (iv), (vi) & (vii) and 2 to 6, the independent non-executive directors have further confirmed that the transactions were maintained within the amounts and in accordance with the conditions relating to the transactions as agreed with the Stock Exchange.

Save for the transactions aforementioned, no other contract of significance to which the Company or any of its subsidiaries was a party and in which a director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

# DIRECTORS' INTERESTS IN COMPETING BUSINESSES

During the year and up to the date of this report, the following directors are considered to have interests in the following businesses, which compete or are likely to compete, either directly or indirectly, with the businesses of the Group were as follows:

Dr. Stanley Ho is a director and has direct and / or indirect beneficial interests in Melco International Development Limited, STC and STDM, which are also engaged in the businesses of property investment and / or hospitality. Mrs. Mok Ho Yuen Wing, Louise and Ms. Pansy Ho are also directors of STDM.

Dr. Cheng Yu Tung is a director and / or has direct and / or indirect beneficial interests in NWD group, Chow Tai Fook Enterprises Limited, Aberdeen Restaurant Enterprises Limited, STC and STDM, which are also engaged in the businesses of property investment, development, ferry services and / or hospitality.

Ms. Pansy Ho, Ms. Daisy Ho and Mr. Andrew Tse are directors of STC, which is also engaged in the business of property investment.

As the Board of Directors of the Company is independent of the board of these entities, the Group is therefore capable of carrying on such businesses independently of, and at arm's length from the businesses of these entities.

### **DISCLOSURE OF INTERESTS**

As at 31 December 2002, the interests of the directors of the Company in the share capital of the Company or its associated corporations within the meaning of the Securities (Disclosure of Interests) Ordinance (SDI Ordinance) which have been notified to The Stock Exchange of Hong Kong Limited (the Stock Exchange) and the Company, pursuant to Section 28 of the SDI Ordinance, including interests which are

deemed or taken to have under Section 31 or Part I of the Schedule of the SDI Ordinance, or which are required, pursuant to Section 29 of the SDI Ordinance, to be entered in the register referred to therein or which are required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Companies, were as follows:

### a) Interests of directors in the Company

	Ordinary shares of HK\$0.25 each					
	Personal	Family	Corporate			
Name of Director	Interests	Interests	Interests			
Stanley Ho	240,517,502	6,144,725	36,285,523			
Sir Roger Lobo	_	_	_			
Robert Kwan	_	-	_			
Cheng Yu Tung	_	_	-			
Mok Ho Yuen Wing, Louise	323,627	_	_			
Pansy Ho	12,555,806	_	97,820,707			
Daisy Ho	11,562,252	_	97,820,707			
Ambrose So	10,406,250	-	<del></del>			
Patrick Huen	62,500	_	_			
Andrew Tse	2,325,000	_	_			
Anthony Chan	10,031,250	_				
Maisy Ho	_	_	23,066,918			

### b) Interests of directors in subsidiaries

Name of Director	Name of Subsidiaries	Personal Interests	Corporate Interests
Stanley Ho	Shun Tak Cultural Centre Limited	-	4 ordinary shares (or 40%)
	Stabilo Limited	560 ordinary shares (or 11.2%)	_
Ambrose So	Stabilo Limited	72 ordinary shares (or 1.44%)	_
Patrick Huen	Stabilo Limited	68 ordinary shares (or 1.36%)	_
Andrew Tse	Stabilo Limited	68 ordinary shares (or 1.36%)	_
Anthony Chan	Stabilo Limited	32 ordinary shares (or 0.64%)	_

Certain nominee shares in subsidiaries were held by Ms. Pansy Ho, Ms. Daisy Ho, Dr. Ambrose So, Mr. Andrew Tse and Mr. Patrick Huen in trust for the Company or its subsidiaries.

### c) Interests of directors in an associate

Dr. Stanley Ho owned 1 ordinary share (representing 10% interest) in South Light Limited as his personal interest.

### d) Share options

As at 31 December 2002, details of share options granted to directors or employees under the old share option scheme (as hereinafter defined) of the Company are as follows:

				Number of Share Options			
Grantee	Date of Grant	Exercise/ Vesting Period	Exercise Price per Share <sup>(1)</sup>	As at 1 January 2002	As at 31 December 2002 <sup>(1)</sup>		
Stanley Ho	10 June 1993	10 June 1993 to 9 June 2003	HK\$4.98	30,000,000	31,204,819		
Pansy Ho	24 March 1995	24 March 1995 to 23 March 2005	HK\$3.35	2,500,000	2,597,015		
	3 January 2000	3 January 2000 to 2 January 2010	HK\$1.15	10,000,000	10,434,783		
Daisy Ho	24 March 1995	24 March 1995 to 23 March 2005	HK\$3.35	2,700,000	2,804,776		
	3 January 2000	3 January 2000 to 2 January 2010	HK\$1.15	10,000,000	10,434,783		
Maisy Ho	3 January 2000	3 January 2000 to 2 January 2010	HK\$1.15	3,000,000	3,130,435		
Aggregate total of employees	3 January 2000	3 January 2000 to 2 January 2005	HK\$1.15	1,600,000	1,669,564		

#### Notes

- iii) No share option was exercised, cancelled or lapsed during the year ended 31 December 2002.
- iv) The accounting policy adopted for share options is set out in note 1(v) to the financial statements.
- v) Save as described above, as at 31 December 2002, none of the directors or their spouse or children under 18 years of age were granted or exercised any right to subscribe for any equity or debt securities of the Company or any of its associated corporations.
- vi) Information on the new and old share option schemes

Summary of the share option schemes, disclosed in accordance with the Listing Rules was as follows:

Purpose of the share option schemes

New Share Option Scheme

To attract and retain the best quality personnel, to provide additional incentives to participants and to promote the long-term financial success of the Group

Old Share Option Scheme
As incentive to employees

i) The exercise prices and the numbers of options have been adjusted due to the rights issue of the Company with effect from 21 May 2002 pursuant to the old share option scheme.

ii) The share option scheme of the Company adopted on 18 May 1993 (the old share option scheme) was terminated on 31 May 2002 and a new share option scheme was adopted on 31 May 2002. During the year ended 31 December 2002, no options to subscribe for ordinary shares in the Company were granted under both the old and new share option schemes.

		New Share Option Scheme	Old Share Option Scheme
2)	Participants of the share option schemes	<ul> <li>(a) any employee or any business related consultant, agent, representative or advisor of the Company or any affiliate;</li> <li>(b) any person who provides goods or services to the Company or any affiliate;</li> <li>(c) any customer of the Company or any affiliate; or any business ally or joint venture partner of the Company or any affiliate</li> </ul>	Eligible employees including executiv directors
3)	Total number of shares available for issue under the share option schemes and % on issued share capital as at 31 December 2002	194,243,391 shares (10%)	N/A
4)	Maximum entitlement of each participant under the share option schemes	In any 12-month period:  (a) 1% of the issued share capital (excluding substantial shareholders and independent non-executive directors)  (b) 0.1% of the issued share capital and not exceed HK\$5 million in aggregate value (for substantial shareholders and independent non-executive directors)	25% of the aggregate of all shares subject to the share option scheme
5)	The period within which the shares must be taken up under an option	The board of directors may in its absolute discretion determine save that such period shall not expire later than 10 years from the date of grant	Such period as the Company may in its discretion determine save that such period shall not expire later that 10 years from the date of grant
6)	The minimum period for which an option must be held before it can be exercised	N/A	N/A
7)	The amount payable on application or acceptance of the option and the period within which payments or calls must or may be made or loans for such purposes must be paid	Upon acceptance of the option, the grantee shall inform the Company together with HK\$1 by way of consideration for the grant within 28 days from the date of offer	Upon acceptance of the option, the grantee shall inform the Company together with HK\$1 by way of consideration for the grant within 21 days from the date of offer
8)	The basis of determining the exercise price	The exercise price is determined by the directors and being not less than the higher of:  (a) the closing price of the shares on the date of offer;  (b) the average closing prices of the existing shares for the 5 trading days immediately preceding the date of offer; and  (c) the nominal value thereof	The exercise price is determined by the directors and being not less than the greater of:  (a) 80% of the average closing prices of the shares of the Company on The Stock Exchange of Hong Kong Limited on the 5 trading days immediately preceding the date of offer of such option; and  (b) the nominal value thereof
9)	The remaining life of the share option schemes	The scheme remains in force until 31 May 2012	The share option scheme was terminated on 31 May 2002

### e) Substantial shareholders

As at 31 December 2002, the register of substantial shareholders maintained under Section 16(1) of the SDI Ordinance showed that other than Dr. Stanley Ho, whose interests are set out above, the following shareholder was interested in 10% or more of the issued share capital of the Company:

### Name of Shareholder

No. of Ordinary Shares held

Shun Tak Shipping Company, Limited and its subsidiaries (Note)

598,030,322

Note: Dr. Stanley Ho, Dr. Cheng Yu Tung, and Mrs. Mok Ho Yuen Wing, Louise have beneficial interests in Shun Tak Shipping Company, Limited.

Save as disclosed above, no other person has notified the Company as having any interest representing 10% or more of the Company's issued share capital.

### PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the year, the Group repurchased and cancelled certain of its convertible guaranteed bonds. Details of these are set out in note 20 to the financial statements.

Save as disclosed above, there was no purchase, sale or redemption by the Company, or any of its subsidiaries, of the Company's listed securities during the year ended 31 December 2002.

#### DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

Except for the above mentioned share option schemes, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

### SERVICE CONTRACT OF DIRECTORS

No director being proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Group within one year without payment of compensation other than statutory compensation.

### MANAGEMENT CONTRACT

No contract concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the year.

#### CODE OF BEST PRACTICE

In the opinion of the directors, the Company has complied with the Code of Best Practice as set out in Appendix 14 of the Rules Governing the Listing of Securities of The Stock Exchange of Hong Kong Limited throughout the accounting period covered by the annual report except that the independent non-executive directors of the Company are not appointed for specific terms. The Audit Committee was established in March 1999. The members of the Audit Committee are Mr. Robert Kwan (Chairman), Sir Roger Lobo and Mrs. Mok Ho Yuen Wing, Louise. The Audit Committee met twice during the financial year to consider the effectiveness of the systems of internal control and compliance, the nature and scope of audit reviews and the interim and annual reports.

### SUMMARY OF THE RESULTS. ASSETS AND LIABILITIES

A summary of the results, assets and liabilities of the Group for the last five financial years is shown on page 78.

### SIGNIFICANT SUBSEQUENT EVENTS

Details of significant subsequent events are set out in note 28 to the financial statements.

### **AUDITORS**

The financial statements for the year were audited by H. C. Watt & Company Limited, who will retire at the conclusion of the forthcoming annual general meeting and, being eligible, will offer themselves for re-appointment.

Stanley Ho

Group Executive Chairman 26 March 2003

### TO THE SHAREHOLDERS OF SHUN TAK HOLDINGS LIMITED

(Incorporated in Hong Kong with limited liability)

We have audited the financial statements on pages 41 to 77 which have been prepared in accordance with accounting principles generally accepted in Hong Kong.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The Companies Ordinance requires the directors to prepare financial statements which give a true and fair view. In preparing financial statements which give a true and fair view it is fundamental that appropriate accounting policies are selected and applied consistently.

It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### BASIS OF OPINION

We conducted our audit in accordance with Statements of Auditing Standards issued by the Hong Kong Society of Accountants. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's and the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements. We believe that our audit provides a reasonable basis for our opinion.

#### **OPINION**

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2002 and of the profit and cash flows of the Group for the year then ended and have been properly prepared in accordance with the Companies Ordinance.

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H.C. Watt & Company Limited
Certified Public Accountants

Room 1903 New World Tower 18 Queen's Road Central Hong Kong

**Henry C. H. Chui, Auditor** *Practising Certificate Number P599*26 March 2003

For the year ended 31 December

	Note	2002 (HK\$'000)	(Restated) 2001 (HK\$'000)
Turnover	2	5,014,688	5,338,650
Other revenues	2	64,966	124,969
Other income		30,628	21,652
		5,110,282	5,485,271
Cost of properties sold		(2,959,431)	(3,350,722)
Other operating costs		(1,575,559)	(1,480,517)
Operating profit	3	575,292	654,032
Finance costs	5	(101,399)	(122,740)
Net investment gain	6	71,521	
Share of results of associates		21,324	12,920
Share of results of jointly controlled entities		1,975	(17,916)
Profit before taxation		568,713	526,296
Taxation	7	(24,744)	(75,056)
Profit after taxation		543,969	451,240
Minority interests		(161,403)	(174,936)
Profit attributable to shareholders		382,566	276,304
Dividends	8	147,625	77,697
Earnings per share (HK cents)	9		
- basic		20.8	16.5
- diluted		20.7	N/A

At 31 December

			(Restated)
	Note	2002	2001
		(HK\$'000)	(HK\$'000)
Non-current assets			
Fixed assets	10	4,296,655	3,450,594
Associates	12	960,498	1,024,143
Joint ventures	13	73,014	422,544
Investments	14	994,859	482,836
Mortgage loans receivable		1,555,743	651,903
		7,880,769	6,032,020
Current assets			
Properties under development		2,093,629	6,621,296
Inventories	15	3,432,569	1,239,122
Sale proceeds of properties held by stakeholders		780,846	311,480
Trade & other debtors, deposits and prepayments	16	290,069	1,125,971
Time deposits		809,510	523,204
Cash and bank balances		89,534	64,150
		7,496,157	9,885,223
Current liabilities			
Current portion of long-term borrowings	20	323,271	506,417
Trade & other creditors, deposits and accrued charges	16	1,731,909	686,410
Provision for employee benefits	17	28,700	31,221
Taxation		89,998	93,373
		2,173,878	1,317,421
Net current assets		5,322,279	8,567,802
Total assets less current liabilities		13,203,048	14,599,822
Non-current liabilities			
Long-term borrowings	20	2,176,692	3,560,195
Provision for premium on redemption of			
convertible guaranteed bonds		69,239	86,440
Deferred tax	7	18,860	58,707
		2,264,791	3,705,342
Minority interests and loans	21	4,665,761	5,232,648
Net assets		6,272,496	5,661,832
Shareholders' equity			
Share capital	18	485,608	388,486
Reserves	19	5,718,903	5,226,728
Proposed dividends		67,985	46,618
		6,272,496	5,661,832
		· · ·	

D'own to

**Stanley Ho**Director

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Cheng Yu Tung Director

The notes on pages 47 to 77 form an integral part of these financial statements. The Report of the Auditors is on page 40.

At 31 December

	Note	2002 (HK\$'000)	(Restated) 2001 (HK\$'000)
Non-current assets			
Fixed assets	10	1,207	1,373
Subsidiaries	11	4,727,898	4,105,715
Associates	12	2,632	10,382
Investments	14	240,913	255,477
		4,972,650	4,372,947
Current assets			
Trade & other debtors, deposits and prepayments	16	10,595	7,183
Time deposits		187,613	154,390
Cash and bank balances		15,051	11,728
		213,259	173,301
Current liabilities			-
Trade & other creditors, deposits and accrued charges	16	26,319	26,083
Provision for employee benefits	17	2,594	2,010
		28,913	28,093
Net current assets		184,346	145,208
Net assets		5,156,996	4,518,155
Shareholders' equity			
Share capital	18	485,608	388,486
Reserves	19	4,603,403	4,083,051
Proposed dividends		67,985	46,618
		5,156,996	4,518,155

Stanley Ho

Director

Cheng Yu Tung

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Director

For the year ended 31 December

	2002 (HK\$'000)	(Restated) 2001 (HK\$'000)
Operating activities		
Profit before taxation	568,713	526,296
Adjustments for:	,	
Amortisation and depreciation	152,401	157,709
Finance costs	101,399	122,740
Interest income	(21,776)	(50,122)
Dividends from investments	(25,174)	(14,693)
Net investment gain	(71,521)	<del></del>
Share of results of associates	(21,324)	(12,920)
Share of results of jointly controlled entities	(1,975)	17,916
Loss on disposal of interest in a jointly controlled entity	131	_
Loss/(profit) on disposal of fixed assets	923	(848)
Capital reserve released upon realisation of assets	(39,400)	_
Deficit/(surplus) on revaluation of investment properties	35,024	(2,367)
Gain on repurchase of convertible guaranteed bonds	(6,444)	
Operating profit before working capital changes	670,977	743,711
Decrease in properties under development and inventories of		
properties, excluding net finance costs capitalised	2,337,054	2,378,835
Decrease/(increase) in other inventories	7,918	(4,883)
Decrease/(increase) in trade & other debtors,		
deposits and prepayments	832,867	(328,059)
(Increase)/decrease in sale proceeds		
of properties held by stakeholders	(469,366)	212,737
Increase in trade & other creditors, deposits and accrued charges	1,047,980	91,431
Decrease in provision for employee benefits	(2,521)	
Cash generated from operations	4,424,909	3,093,772
Hong Kong profits tax paid	(66,661)	(6,312)
Overseas tax paid	(1,252)	(504)
Net cash from operating activities	4,356,996	3,086,956

			(Restated)
	Note	2002	2001
		(HK\$'000)	(HK\$'000)
Investing activities			
Purchase of fixed assets, excluding net finance costs capitalis	sed	(640,359)	(374,806)
Advances to associates		(78)	-
Repayments from associates		54,495	41,724
Repayments to associates		(10,000)	(10,000)
Acquisition of interests in jointly controlled entities		(10,770)	(15,580)
Advances to jointly controlled entities		(18,977)	(18,998)
Acquisition of investments		· -	(19,891)
Advances to investee companies		(36,916)	
Advances from investee companies		4,104	_
Repayments from investee companies		126	74
New mortgage loans		(919,232)	(633,775)
Repayments of mortgage loans		12,801	11,169
Proceeds on disposal of interest in an associate		193,806	· <u> </u>
Proceeds on disposal of interest in a jointly controlled entity		1,636	_
Proceeds on disposal of fixed assets		1,260	74,213
Acquisition of interest in a subsidiary		,	, -
(net of cash and cash equivalents acquired)	22(a)	13,482	_
Time deposits pledged to a bank	` ,	(1,200)	
Interest received		60,278	35,667
Dividends received from investments		25,174	14,693
Dividends received from associates		24,521	24,290
Net cash used in investing activities		(1,245,849)	(871,220)
Financing activities			
New loans		2,667,871	1,970,831
Repayments of loans		(5,000,356)	(4,122,522)
Proceeds from issuance of shares under the rights issue		388,487	( · , ,
Expenses paid on issuance of shares		(6,272)	_
Repurchase of convertible guaranteed bonds		(271,329)	_
Contribution by minority shareholders		4	
Interest paid		(400,591)	(269,033)
Dividends paid to shareholders		(126,148)	(77,750)
Dividends paid to minority shareholders		(52,320)	(2,501)
Net cash used in financing activities		(2,800,654)	(2,500,975)
Net increase/(decrease) in cash and cash equivalents	·············	310,493	(285,239)
Effect of foreign exchange rates changes		(3)	(200,209)
Cash and cash equivalents at 1 January		587,354	872,593
Cash and cash equivalents at 31 December	22(b)	897,844	587,354

Coutho		اممامما	24	Daganahar	2002
roi ine	year	enueu	2T	December	2002

At 1 January 2002 - as originally stated - effect of adopting SSAP 34	Share capital (HK\$'000) 388,486	premium account (HK\$'000)	Capital redemption reserve account (HK\$'000)	Capital reserve account (HK\$'000)	Investment property revaluation reserve account (HK\$'000)	Exchange reserve account (HK\$'000)	Profit and loss account (HK\$'000) 1,590,980 (23,285)	Proposed dividends (HK\$'000) 46,618	Total (HK\$'000) 5,685,117 (23,285)
- as restated	388,486	3,510,565	5,019	130,302	8,758	4,389	1,567,695	46,618	5,661,832
Shares issued under the rights issue Premium on shares issued under	97,122	_	_		-	_	_	_	97,122
the rights issue	_	291,365	_	_	_	_	_	_	291,365
Expenses on issuance of shares Restatement of goodwill previously charged upon dilution of interests in subsidiaries	_	(6,272)	-	22 740	_	-	_	-	(6,272)
	_	_	_	22,748	_	_		_	22,748
Released upon realisation of assets Deficit on revaluation	_	_	_	(39,400)	(8,758)		_	_	(39,400) (8,758)
Exchange translation differences	_	_	_	_	(0,700)	(2,449)	_		(2,449)
Profit for the year 2001 final dividend for the	-	-	-	_	-		382,566	-	382,566
rights shares	_	_	_	_	_	_	(11,655)	11,655	_
2001 final dividend	_	_	_	_	_	_	· · · -	(58,273)	(58,273)
2002 interim dividend	_	_	_	_	_	_	(67,985)	_	(67,985)
2002 final dividend							(67,985)	67,985	
At 31 December 2002	485,608	3,795,658	5,019	113,650		1,940	1,802,636	67,985	6,272,496

For the year ended 31 December 2001

					Investment				
			Capital		property				
		Share	redemption	Capital	revaluation	Exchange	Profit		
	Share	premium	reserve	reserve	reserve	reserve	and loss	Proposed	
	capital	account	account	account	account	account	account	dividends	Total
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)
At 1 January 2001									
- as originally stated	388,486	3,510,565	5,019	125,569	-	4,294	1,221,591	46,618	5,302,142
- effect of adopting									
SSAP 34	_		_	_	_	_	(23,285)	_	(23,285)
SSAP 18 (revised)		_	_	_	_	_	(14,322)	-	(14,322)
SSAP 28			_	_	_	_	189,837	_	189,837
SSAP 31				4,733			(4,733)		<del>-</del>
- as restated	388,486	3,510,565	5,019	130,302	_	4,294	1,369,088	46,618	5,454,372
Surplus on revaluation		_	_	_	11,125	_		-	11,125
Reversal of deficit on revaluation									
previously charged to profit					10.0071				(0.00=)
and loss account	_		_	_	(2,367)		_	-	(2,367)
Exchange translation differences	_	_	_	_	_	95	_	-	95
Profit for the year	_	_	_	_			276,304	-	276,304
2000 final dividend		_	_	-	_	_		(46,618)	(46,618)
2001 interim dividend	_	_	_	_		_	(31,079)	-	(31,079)
2001 final dividend							(46,618)	46,618	
At 31 December 2001	388,486	3,510,565	5,019	130,302	8,758	4,389	1,567,695	46,618	5,661,832

# NOTE 1 SIGNIFICANT ACCOUNTING POLICIES

### a) Basis of preparation

The financial statements have been prepared in accordance with generally accepted accounting principles in Hong Kong and comply with accounting standards issued by the Hong Kong Society of Accountants (HKSA). The financial statements are prepared under the historical cost convention as modified by the revaluation of investment properties and certain fixed assets.

The following new and revised Statements of Standard Accounting Practice (SSAPs) issued by the HKSA have been adopted for the first time in the preparation of the current year's financial statements together with a summary of their major effects.

SSAP 1 (revised) : Presentation of financial statements

SSAP 11 (revised) : Foreign currency translation

SSAP 15 (revised) : Cash flow statements SSAP 34 : Employee benefits

- (i) SSAP 1 (revised): Presentation of financial statements

  Certain presentational changes have been made upon the adoption of SSAP 1 (revised).
- (ii) SSAP 11 (revised): Foreign currency translation
  On adoption of SSAP 11 (revised), the profit and loss accounts of subsidiaries, associates and joint ventures established outside Hong Kong, which are expressed in currencies other than Hong Kong dollars, are translated into Hong Kong dollars at the weighted average exchange rates during the year. This is a change in accounting policy from previous years where these were translated at the rates of exchange ruling at the balance sheet date. The new accounting policy has been adopted prospectively and the effects of the change relating to prior years and current year are not significant.
- (iii) SSAP 15 (revised): Cash flow statements
  In accordance with SSAP 15 (revised), the cash and cash equivalents are presented by means of
  cash flow statement which classifies cash flows during the year according to operating, investing
  and financing activities. Consolidated cash flow statement for the year ended 31 December 2001
  has been presented on a consistent basis.
- (iv) SSAP 34: Employee benefits

In accordance with SSAP 34, cost of accumulating compensated absences is recognised as an expense and measured based on the additional amount that the Group expects to pay as a result of the unused entitlement that has accumulated at the balance sheet date. This change in accounting policy has been applied retrospectively and accordingly, the Group's and the Company's opening retained profits as at 1 January 2002 and 1 January 2001 have been both decreased by HK\$23,285,000 and HK\$2,010,000 respectively. Consequently, a corresponding increase in the Group's and the Company's provision under current liabilities as at 31 December 2002 by HK\$28,700,000 (2001: HK\$31,221,000) and HK\$2,594,000 (2001: HK\$2,010,000) respectively and also a decrease in minority interests as at 31 December 2002 by HK\$13,459,000 (2001: HK\$7,936,000). There is no significant impact on the profit attributable to shareholders for both years presented.

# NOTE **1** SIGNIFICANT ACCOUNTING POLICIES (Continued)

### b) Basis of consolidation

- (i) The consolidated financial statements include the audited financial statements of the Company and all its subsidiaries made up to 31 December each year.
- (ii) Results of subsidiaries acquired or disposed of during the year are included from the dates of acquisition or up to the dates of disposal respectively. Intra-group balances and transactions, and any unrealised profits arising from intra-group transactions, are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised profits, but only to the extent that there is no evidence of impairment.

### c) Goodwill or negative goodwill

Goodwill or negative goodwill arising on consolidation represents the excess or deficit of cost of acquisition of subsidiaries, associates and jointly controlled entities over the Group's share of the fair value ascribed to the identifiable assets and liabilities acquired at the date of acquisition.

Goodwill is capitalised and amortised on a straight line basis over its estimated useful life not exceeding 20 years. In respect of subsidiaries, goodwill is stated in the consolidated balance sheet at cost less any accumulated amortisation and any impairment losses. In respect of associates and jointly controlled entities, cost of goodwill less any accumulated amortisation and any impairment losses is included in the carrying amount of interests in associates or jointly controlled entities.

Negative goodwill which relates to an expectation of future losses and expenses that are identified in the plan of acquisition and can be measured reliably, but which have not yet been recognised, is recognised in the profit and loss account when the future losses and expenses are recognised. Any remaining negative goodwill, but not exceeding the fair values of the non-monetary assets acquired, is recognised in the profit and loss account over the weighted average useful life of those non-monetary assets that are depreciable or amortisable. Negative goodwill in excess of the fair values of the non-monetary assets acquired is recognised immediately in the profit and loss account. In respect of subsidiaries, any negative goodwill not yet recognised in the consolidated profit and loss account is shown in the consolidated balance sheet as a deduction from assets in the same balance sheet classification as goodwill. In respect of associates and jointly controlled entities, such negative goodwill is included in the carrying amount of the interests in associates or jointly controlled entities.

All goodwill and negative goodwill arising from earlier acquisitions before 1 January 2001 continued to be held in reserve and no reinstatement has been made.

On disposal of interests in subsidiaries, associates and jointly controlled entities, any attributable amount of purchased goodwill not previously amortised through the profit and loss account or which has previously been dealt with as a movement in reserve is included in the calculation of the profit and loss on disposal.

### d) Subsidiaries

The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable during the year. In the Company's balance sheet, interests in subsidiaries are stated at cost less any impairment loss.

# NOTE I SIGNIFICANT ACCOUNTING POLICIES (Continued)

### e) Associates

The consolidated profit and loss account reflects the Group's share of the post-acquisition results of its associates for the year, including any amortisation of goodwill or negative goodwill charged or credited during the year. In the consolidated balance sheet, interests in associates are initially recorded at cost and adjusted thereafter for the post-acquisition changes in the Group's share of net assets of the associates. The results of associates are accounted for by the Company on the basis of dividends received and receivable during the year. In the Company's balance sheet, interests in associates are stated at cost less any impairment loss.

When the Group transacts with its associates, unrealised profits and losses are eliminated to the extent of the Group's interest in the relevant associates, except where unrealised losses provide evidence of an impairment of the asset transferred.

#### f) Joint ventures

A joint venture is a contractual arrangement whereby the Group and at least one other party undertake an economic activity which is subject to joint control and none of the parties involved unilaterally has control over the economic activity.

#### (i) Jointly controlled entities

Jointly controlled entities involve the establishment of a separate entity in which the Group has a long-term interest and over which the Group is in a position to exercise joint control with other venturers in accordance with contractual arrangements.

The consolidated profit and loss account reflects the Group's share of the post-acquisition results of its jointly controlled entities for the year, including any amortisation of goodwill or negative goodwill charged or credited during the year. In the consolidated balance sheet, interests in jointly controlled entities are initially recorded at cost and adjusted thereafter for the post-acquisition changes in the Group's share of net assets of the jointly controlled entities. The results of jointly controlled entities are accounted for by the Company on the basis of dividends received and receivable during the year. In the Company's balance sheet, interests in jointly controlled entities are stated at cost less any impairment loss.

When the Group transacts with its jointly controlled entities, unrealised profits and losses are eliminated to the extent of the Group's interest in the relevant jointly controlled entities, except where unrealised losses provide evidence of an impairment of the asset transferred.

#### (ii) Jointly controlled assets

Jointly controlled assets are assets of a joint venture over which the Group has joint control with other venturers in accordance with contractual arrangements and through the joint control of which the Group has control over its share of future economic benefits earned from the assets.

The Group's share of jointly controlled assets and any liabilities incurred jointly with other venturers is recognised in the balance sheet and classified according to their nature. Liabilities and expenses incurred directly in respect of its interests in jointly controlled assets are accounted for on an accrual basis. Income from the sale or use of the Group's share of the output of the jointly controlled assets, together with its share of any expenses incurred by the joint ventures, are recognised in the profit and loss account when it is probable that the economic benefits associated with the transactions will flow to or from the Group.

# NOTE SIGNIFICANT ACCOUNTING POLICIES (Continued)

### g) Revenue recognition

Major categories of revenue are recognised in the financial statements on the following bases:

Revenues from ship passenger operations are recognised upon the departure of each trip of vessel. Revenue from the sale of fuel is recognised upon delivery to the customer. Revenues from club operations and repairing services are recognised upon provision of services. Management fees, rental income, subsidies from travel services and interest income are recognised on the accrual basis. Dividend income is recognised when the right to receive payment is established. Revenue and profit from sale of completed properties are recognised upon execution of the sale agreements. Revenue and profit on properties under development are recognised under a percentage of completion method when construction has progressed beyond the preliminary stages. The percentage used being the proportion of construction costs incurred at the balance sheet date to estimated total construction costs. Profit recognised on this basis is limited to the amount of sale proceeds received.

### h) Fixed assets

### (i) Investment properties

Investment properties are interests in land and buildings in respect of which construction work has been completed and are intended to be held for long-term rental income generating purposes. Investment properties are stated at their open market values based on an annual professional valuation at the balance sheet date. Surpluses arising on revaluations are credited to the investment property revaluation reserve account and deficits arising on revaluations are firstly set off against any previous revaluation surpluses and thereafter taken to the profit and loss account on a portfolio basis. Any subsequent revaluation surpluses are credited to the profit and loss account to the extent of the deficits previously charged. On disposal of an investment property, related revaluation surpluses or deficits previously taken to the revaluation reserve account are transferred to the profit and loss account.

### (ii) Other assets

Land and buildings are stated at cost or directors' valuation less accumulated depreciation and any accumulated impairment losses. Surplus on revaluation is transferred to capital reserve account. The Group has placed reliance on the provision as permitted by SSAP 17 and therefore regular revaluations on land and buildings stated at valuation are not made. Vessels and other fixed assets are stated at cost less accumulated depreciation and any accumulated impairment losses.

The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to its present working condition and location for its intended use. Expenditure incurred after the assets have been put into operation, such as repairs and maintenance, is normally charged to the profit and loss account in the period in which it is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of the assets, the expenditure is capitalised as an additional cost of the assets.

The gain or loss arising from the disposal of an asset is determined as the difference between the sale proceeds and the carrying amount of the relevant asset and is recognised in the profit and loss account. Any revaluation reserve balance attributable to the relevant asset is transferred to retained profits and is shown as a movement in reserve.

# NOTE I SIGNIFICANT ACCOUNTING POLICIES (Continued)

### h) Fixed assets (continued)

### (iii) Depreciation

No amortisation or depreciation is provided on investment properties with an unexpired lease of over 20 years or property held on freehold since the valuation takes into account the state of each building at the date of valuation.

Land held on long-term or medium-term lease is amortised over the unexpired term of the lease. Buildings are depreciated on a straight line basis over 50 years or the remaining term of the lease, if shorter.

Vessels and other fixed assets are depreciated over their anticipated useful lives on a straight line basis as follows:

	Annual rates
Vessels and pontoons	5% - 16.7%
Other assets	6.7% - 33.3%

### i) Investment securities

Investment securities are securities which are intended to be held on a continuing basis, and which are held for an identified long-term purpose documented at the time of acquisition or change of purpose and are clearly identifiable for the documented purpose.

Investment securities are recognised as assets from the date on which the Group is bound by the contract which gives rise to them and are included in the balance sheet at cost less provision for impairment loss which is other than temporary. Such provision is determined for each investment individually. Provisions are recognised as an expense immediately and are written back to the profit and loss account when the circumstances and events that lead to the write-downs or write-offs cease to exist and there is persuasive evidence that the new circumstances and events will persist for the foreseeable future. The amount written back is limited to the amount of the write-downs or write-offs.

The profit or loss on disposal is accounted for in the period in which the disposal occurs as the difference between the sale proceeds and the carrying amount of the investments.

### i) Properties under development

Properties under development for long-term purposes are shown as fixed assets and are stated at cost less any accumulated impairment losses. No depreciation is provided on properties under development. Properties under development are included under current assets when they are developed for sale and are stated at cost less provision for any anticipated losses. Cost includes cost of land and development, construction expenditure incurred and attributable finance costs capitalised during the development period.

### k) Convertible guaranteed bonds

Convertible guaranteed bonds are separately disclosed and regarded as liabilities unless conversion actually occurs. The finance costs, including the premium payable upon the final redemption of the convertible guaranteed bonds, are recognised in the profit and loss account so as to produce a constant periodic rate of charge on the remaining balance of the convertible guaranteed bonds for each accounting period.

If any of the convertible guaranteed bonds are repurchased and cancelled prior to the bondholders' redemption date, any such redemption premium previously provided in respect of the convertible guaranteed bonds repurchased will be taken to the profit and loss account. The gain or loss on repurchase of convertible guaranteed bonds is recognised in the profit and loss account.

# NOTE I SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 1) Inventories

Inventories are stated at the lower of cost and net realisable value. In respect of unsold properties, cost is determined by apportionment of the total development costs, including land and development cost, construction expenditure incurred and finance costs capitalised, attributable to the unsold properties. Net realisable value is determined by reference to sale proceeds of properties sold in the ordinary course of business less all estimated selling expenses after the balance sheet date, or by management estimates based on prevailing market conditions. In respect of other inventories, cost, comprising purchase cost from suppliers, is determined on first-in-first-out basis and on the weighted average method. In the case of work-in-progress, cost compises direct material, labour and overheads attributable to bringing the work-in-progress to its present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### m) Trade debtors

Provision is made against trade debtors to the extent that they are considered to be doubtful. Trade debtors in the balance sheet are stated net of such provision.

### n) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the cash flow statement.

#### o) Deferred tax

Deferred tax is provided using the liability method in respect of the taxation effect arising from all timing differences which are expected with reasonable probability to crystallise in the foreseeable future.

### p) Operating leases

Rental income and expenses under operating leases are credited or charged to the profit and loss account on a straight line basis over the terms of the leases. Contingent rental income and expenses are credited or charged to the profit and loss account in the financial year in which they are earned or incurred.

#### q) Capitalisation of borrowing costs

Borrowing costs are expensed as incurred, except to the extent that they are capitalised as being directly attributable to the construction or production of assets which necessarily take a substantial period of time to get ready for their intended use or sale. Capitalisation of such borrowing costs begins when construction or production activities commence and ceases when the assets are substantially ready for their intended use or sale. The capitalisation rate for the year is based on the cost of the related borrowings less related interest income.

# NOTE SIGNIFICANT ACCOUNTING POLICIES (Continued)

### r) Foreign currencies

Monetary assets and liabilities in currencies other than Hong Kong dollars and the balance sheets of subsidiaries, associates and joint ventures established outside Hong Kong, which are expressed in currencies other than Hong Kong dollars, are translated into Hong Kong dollars at approximately the market rates of exchange ruling at the balance sheet date. Transactions in currencies other than Hong Kong dollars during the year are translated into Hong Kong dollars at the exchange rates ruling at the transaction dates. The profit and loss accounts of subsidiaries, associates and joint ventures established outside Hong Kong, which are expressed in currencies other than Hong Kong dollars, are translated into Hong Kong dollars at the weighted average exchange rates during the year. Exchange differences arising from translation of financial statements of subsidiaries, associates and joint ventures are dealt with as a movement in reserve. All other exchange differences are included in the determination of operating profit.

### s) Employee benefits

- (i) Cost of accumulating compensated absences is recognised as an expense in the profit and loss account and measured based on the additional amount that the Group expects to pay as a result of the unused entitlement that has accumulated at the balance sheet date.
- (ii) Obligations for contributions to defined contribution retirement plans, including contributions payable under the Mandatory Provident Fund Schemes Ordinance, are recognised as an expense in the profit and loss account as incurred.

### t) Related parties

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party, or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence.

#### u) Impairment of assets

At each balance sheet date, assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of one of these assets may not be recoverable. Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss, representing the difference between the carrying amount and the recoverable amount, is recognised in the profit and loss account. The recoverable amount is the higher of an asset's net selling price and value in use. The net selling price is the amount obtainable from the disposal of an asset in an arm's length transaction less the costs of the disposal, while value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life.

Reversal of an impairment loss of an asset recognised in prior years is recorded when there is an indication that the impairment loss recognised for the asset no longer exists or has decreased. The reversal is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years and credited to the profit and loss account.

#### v) Share options

Options granted to directors and employees over the Company's shares are recognised in the balance sheet at the time when the options are exercised. Share capital is credited at par for each share issued upon the exercise of options, with share premium credited at the excess of net proceeds received over total share capital credited.

# NOTE I SIGNIFICANT ACCOUNTING POLICIES (Continued)

### w) Segment reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

Segment information is presented in respect of the Group's business and geographical segments. The primary format, business segments, is based on the Group's principal activities and the Group's management structure and internal financial reporting system.

Segment revenues, expenses, results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Segment revenues, expenses, results, assets and liabilities are determined before intra-group balances and transactions and are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are within a single segment. Inter-segment pricing is determined on an arm's length basis.

Segment capital expenditure is the total costs incurred during the year to acquire segment assets that are expected to be used for more than one period.

Unallocated items mainly comprise financial and corporate revenues, expenses and assets, interestbearing loans, borrowings and deferred tax.

# NOTE 2 TURNOVER AND REVENUE

The Group is principally engaged in the businesses of properties development, investment and management, shipping and related services, hospitality and investment holding.

	Group		
	2002	2001	
	(HK\$'000)	(HK\$'000)	
Turnover			
Revenue from sale of properties	3,337,967	3,822,202	
Revenue from ship passenger operations	1,376,461	1,322,961	
Revenue from sale of fuel	7,323	8,100	
Revenue from club operations	27,917	35,520	
Rental income	100,544	36,163	
Dividends from unlisted investments	25,174	14,693	
Interest income from mortgage loans receivable	1,127	1,252	
Management fees and others	138,175	97,759	
	5,014,688	5,338,650	
Other revenues			
Interest income	20,649	48,870	
Claims received	12,239	18,065	
Others	32,078	58,034	
	64,966	124,969	
Total	5,079,654	5,463,619	

# note 3 operating profit

	Group	
	2002	2001
	(HK\$'000)	(HK\$'000)
After crediting:		
Interest income	32,196	59,954
Less: Amount capitalised in properties under development	(10,420)	(9,832)
	21,776	50,122
Rental income from investment properties	94,659	31,215
Less: Outgoings	(3,083)	(546)
	91,576	30,669
Surplus on revaluation of investment properties		2,367
Dividends from unlisted investments		
- STDM	18,331	14,322
- others	6,843	371
Profit on disposal of fixed assets	_	848
Gain on repurchase of convertible guaranteed bonds	6,444	*****
After charging:		
Cost of inventories	3,238,737	3,637,002
Staff costs	505,699	501,794
Amortisation and depreciation - assets held for use under operating leases	2,946	2,684
- other assets	149,455	155,025
Auditors' remuneration	3,072	2,777
Deficit on revaluation of investment properties	35,024	<i>'</i> —
Loss on disposal of fixed assets	923	
Minimum lease payments of properties under operating leases	5,743	6,491
Provident fund contribution	20,519	21,202

# NOTE 4 DIRECTORS' REMUNERATION

Directors' remuneration disclosed pursuant to Section 161 of the Companies Ordinance is as follows:

	Group		
	2002	2001	
	(HK\$'000)	(HK\$'000)	
Directors' remuneration			
Fees			
Executive directors	280	280	
Independent non-executive directors	400	400	
Non-executive directors	10	15	
Other emoluments			
Salaries and allowances	14,528	13,014	
Company portion of provident fund contribution	and contribution 618	566	
	15,836	14,275	

Other emoluments included allowances of HK\$200,000 (2001: HK\$200,000) paid to independent non-executive directors.

# NOTE 4 DIRECTORS' REMUNERATION (Continued)

The number of directors whose remuneration fell within the following bands is as follows:

	Number of directors		
Specified bands of directors' remuneration	2002	2001	
HK\$0 - HK\$1,000,000	5	7	
HK\$1,000,001 - HK\$1,500,000	1	1	
HK\$1,500,001 - HK\$2,000,000	3	3	
HK\$2,000,001 - HK\$2,500,000	2	1	
HK\$4,000,001 - HK\$4,500,000	1	1	

No directors have waived remuneration in respect of the year ended 31 December 2002.

Among the five highest paid individuals in the Group, all are directors of the Company and the details of their remuneration have already been disclosed above.

# NOTE 5 FINANCE COSTS

	Group	
	2002	2001
	(HK\$'000)	(HK\$'000)
Interest on bank loans and overdraft		
- wholly repayable within 5 years	82,470	233,767
Interest on other loans		
- wholly repayable within 5 years	4,123	15,093
Interest on convertible guaranteed bonds	16,788	23,376
Provision for premium on redemption of convertible guaranteed bonds	25,832	35,751
Interest on loans from minority shareholders	52,349	137,146
Less: Amount capitalised in properties under development	(80,163)	(322,393)
	101,399	122,740

# NOTE 6 NET INVESTMENT GAIN

Net investment gain comprises profit on disposal of an associate of HK\$177,828,000 (2001: nil), impairment loss on investment of HK\$100,000,000 (2001: nil) and impairment loss on goodwill of a jointly controlled entity of HK\$6,307,000 (2001: nil).

# NOTE TAXATION

### a) Taxation in the consolidated profit and loss account represents:

	Group		
	2002	2001	
	(HK\$'000)	(HK\$'000)	
Company and subsidiaries			
Hong Kong profits tax			
- provision for the year	78,692	79,876	
- overprovisíon in prior years	(13,189)	(70)	
- deferred tax	(39,847)	(6,445)	
Overseas taxation	(965)	467	
Associates			
Hong Kong profits tax	82	974	
Overseas taxation	as taxation (29)	254	
	24,744	75,056	

Hong Kong profits tax is provided for at the rate of 16% (2001: 16%) on the estimated assessable profits for the year.

Overseas taxation is calculated at rates of tax applicable in their respective jurisdictions.

### b) Movement of deferred tax in the consolidated balance sheet is as follows:

Group		
2002	2001	
(HK\$'000)	(HK\$'000)	
58,707	65,152	
(39,847)	(6,445)	
18,860	58,707	
	2002 (HK\$'000) 58,707 (39,847)	

The components of deferred tax liabilities of the Group provided for at the balance sheet date are as follows:

	2002 (HK\$'000)	2001 (HK\$'000)
Accelerated depreciation allowances Profit recognised in respect of properties	18,860	19,802
under development for sale prior to completion		38,905
	18,860	58,707

Deferred tax has not been provided for in the financial statements to the extent that the timing differences are not expected to crystallise in the foreseeable future. The revaluation surplus arising on the valuation of properties does not constitute a timing difference for taxation purposes because the realisation of the surplus would not be subject to taxation. Therefore, deferred tax related to the revaluation surplus is not considered as potential liability.

# NOTE ODIVIDENDS

	Group and Company		
	2002 (HK\$'000)	2001 (HK\$'000)	
Interim dividend of 3.5 HK cents on 1,942,433,910 shares			
(2001: 2.0 HK cents on 1,553,947,128 shares)	67,985	31,079	
Proposed final dividend of 3.5 HK cents on 1,942,433,910 shares			
(2001: 3.0 HK cents on 1,553,947,128 shares)	67,985	46,618	
2001 final dividend of 3.0 HK cents on 388,486,782 rights shares	11,655		
	147,625	77,697	

# NOTE 9 EARNINGS PER SHARE

The calculation of basic earnings per share is based on profit attributable to shareholders of HK\$382,566,000 (2001: HK\$276,304,000) and the weighted average number of 1,843,202,631 shares (2001: 1,674,141,933 shares, as restated for the rights issue) in issue during the year. The calculation of diluted earnings per share is based on profit attributable to shareholders of HK\$382,566,000 and the weighted average number of 1,846,842,345 shares in issue after adjusting for the effects of all dilutive potential ordinary shares. For the year ended 31 December 2001, the diluted earnings per share was not shown as there was no dilutive effect.

A reconciliation of profit attributable to shareholders and the weighted average number of shares used in calculating the basic earnings per share and the diluted earnings per share is as follows:

For the year ended 31 December 2002

	Profit attributable to shareholders (HK\$'000)	Weighted average number of shares
Profit/number of shares for the purpose of basic earnings per share	382,566	1,843,202,631
Effect of dilutive potential ordinary shares - share options	_	3,639,714
Profit/number of shares for the purpose of diluted earnings per share	382,566	1,846,842,345

# NOTE 10 FIXED ASSETS

Group						
<b></b>			Properties	Vessels		
	Investment properties (HK\$'000)	(MK\$.000) pnilqjude Fauq auq	under development (HK\$'000)	and pontoons (HK\$'000)	Other assets (HK\$'000)	Total (HK\$'000)
Cost or valuation						
At 1 January 2002	1,929,279	566,838	_	1,905,803	750,888	5,152,808
Exchange adjustment	(62)	_	_	_		(62)
Additions through acquisition						
of a subsidiary		_	_	_	402	402
Additions/transfers	344,153	500,000	186,165	18,022	11,380	1,059,720
Disposals/transfers	(1,533)	_	_	_	(2,176)	(3,709)
Cost adjustments	(22,648)	_	_	_	_	(22,648)
Deficit on revaluation	(36,427)			_		(36,427)
At 31 December 2002	2,212,762	1,066,838	186,165	1,923,825	760,494	6,150,084
Amortisation and depreciation						
At 1 January 2002	_	219,179	_	976,509	506,526	1,702,214
Through acquisition of a subsidiary		_	_	_	340	340
Charge for the year	_	6,710	_	86,866	58,825	152,401
Written back on disposal					(1,526)	(1,526)
At 31 December 2002		225,889		1,063,375	564,165	1,853,429
Net book value						
At 31 December 2002	2,212,762	840,949	186,165	860,450	196,329	4,296,655

### Company

At 31 December 2001

	Other assets (HK\$'000)
Cost	
At 1 January 2002	3,126
Additions	240
Disposals	(44)
At 31 December 2002	3,322
Depreciation	
At 1 January 2002	1,753
Charge for the year	406
Written back on disposal	(44)
At 31 December 2002	2,115
Net book value	
At 31 December 2002	1,207
At 31 December 2001	1,373

347,659

929,294

244,362

3,450,594

1,929,279

Other assets of the Group comprised mainly of furniture, fixtures and repairable spare parts of vessels.

# NOTE 10 FIXED ASSETS (Continued)

Analysis of cost and valuation of the Group's investment properties, land and buildings and properties under development at 31 December 2002 is as follows:

	Held in Hong Kong (medium		Held outside Hong Kong (medium			
	(long lease) (HK\$'000)	lease) (HK\$'000)	lease) (HK\$'000)	(freehold) (HK\$'000)	Total (HK\$'000)	
Investment properties						
Based on 2002 professional valuation	192,000	1,611,816	360,946	48,000	2,212,762	
Land and buildings						
Based on directors' valuation in 1989	80,080	_		_	80,080	
At cost	13,369	451,213	522,176		986,758	
	93,449	451,213	522,176		1,066,838	
Properties under development						
At cost		186,165			186,165	

All the investment properties are held for rental income under operating leases.

The investment properties were revalued on the open market value basis at 31 December 2002 by FPDSavills (Hong Kong) Limited and Chesterton Petty Limited, independent professional valuers.

All other assets are stated at cost less accumulated depreciation.

The gross carrying amounts of vessels held for use in operating lease were HK\$59,672,000 (2001: HK\$16,104,000) and the related accumulated depreciation charges were HK\$48,545,000 (2001: HK\$8,052,000).

Investment properties and properties under development included finance cost capitalised during the year of HK\$1,926,000 and HK\$1,562,000 respectively (2001: HK\$19,606,000 and nil).

### NOTE **11** SUBSIDIARIES

Company	
2002 (HK\$'000)	2001 (HK\$'000)
20,100	20,100
5,558,575	4,904,062
(850,777)	(818,447)
4,727,898	4,105,715
	2002 (HK\$'000) 20,100 5,558,575 (850,777)

Particulars regarding the principal subsidiaries are set out on pages 76 to 77.

# NOTE 12 ASSOCIATES

	Company	
	2002	2001
	(HK\$'000)	(HK\$'000)
Unlisted shares, at cost	678	678
Amount due by an associate less provision	1,954	9,704
	2,632	10,382
	Gro	oup
	2002	2001
	(HK\$'000)	(HK\$'000)
Share of net assets	297,072	316,299
Subordinated loans	49,957	59,651
Amount due by associates	616,320	661,044
Amount due to associates	(2,851)	(12,851)
	663,426	707,844
	960,498	1,024,143

Particulars regarding the principal associates are set out on pages 76 to 77.

# NOTE 13 JOINT VENTURES

### a) Jointly controlled entities

2002	2001
(HK\$'000)	(HK\$'000)
23,005	244,837
2,230	10,446
47,779	167,261
73,014	422,544
	23,005 2,230 47,779

The Group's share of results of jointly controlled entities included amortisation of goodwill of HK\$1,107,000 (2001: HK\$550,000).

# NOTE 13 JOINT VENTURES (Continued)

### b) Jointly controlled assets

At the balance sheet date, the aggregate amounts of assets and liabilities recognised in the financial statements relating to the Group's interests in jointly controlled assets are as follows:

	Group		
	2002	2001	
	(HK\$'000)	(HK\$'000)	
Assets			
Properties under development	1,380,569	1,901,106	
Sale proceeds of properties held by stakeholders	780,846	_	
Debtors and deposits	36,514	64,126	
Cash and bank balances	28,507	23,123	
	2,226,436	1,988,355	
Liabilities			
Loan from joint venture partner	<del>-</del>	266,481	
Creditors and accrued charges	1,325,552	180,879	
Bank loan	<del>-</del>	818,011	
	1,325,552	1,265,371	

Particulars regarding principal joint ventures are set out on pages 76 to 77.

# NOTE **14** INVESTMENTS

	Group		Company	
	2002	2001	2002	2001
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)
Investment securities				
Listed shares in Hong Kong				
less impairment losses	4,694	25,694		
Unlisted shares less impairment losses	926,395	426,057	244,892	255,352
	931,089	451,751	244,892	255,352
Others				
Interest in joint venture in Mainland				
China less impairment losses	2,629	2,629	_	_
Club debentures, at cost	140	140		_
	2,769	2,769	_	*******
Amount due by investee companies	65,105	28,316	125	125
Amount due to investee companies	(4,104)		(4,104)	
	61,001	28,316	(3,979)	125
Total	994,859	482,836	240,913	255,477
Market value of listed shares	5,346	9,112	_	

# NOTE **15** INVENTORIES

	Group		
	2002 (HK\$'000)	2001 (HK\$'000)	
Properties Spare parts Others	3,306,621 123,132 2,816	1,105,256 131,889 1,786	
	3,432,569	1,238,931	
Work-in-progress		191	
	3,432,569	1,239,122	

The gross carrying amounts of properties held for use in operating leases were HK\$20,020,000 (2001: HK\$25,483,000).

# NOTE **16** TRADE DEBTORS AND CREDITORS - AGEING ANALYSIS

The Group and the Company maintain a defined credit policy on trade debtors. The ageing analysis of trade debtors was as follows:

	Group		Comp	any
	2002 (HK\$'000)	2001 (HK\$'000)	2002 (HK\$'000)	2001 (HK\$'000)
0 - 30 days	56,573	98,227	_	
31 - 60 days	18,359	16,589	_	
61 - 90 days	788	3,983	_	
over 90 days	47,028	113,691		
	122,748	232,490	_	

The ageing analysis of trade creditors was as follows:

	Gro	Group		any
	2002 (HK\$'000)	2001 (HK\$'000)	2002 (HK\$'000)	2001 (HK\$'000)
0 - 30 days	173,853	314,320	_	
31 - 60 days	3,956	3,063	_	
61 - 90 days	735	491		_
over 90 days	37,885	15,997		
	216,429	333,871		

# NOTE 27 PROVISION FOR EMPLOYEE BENEFITS

Provision for employee benefits represents cost of accumulating compensated absences that the Group expects to pay.

		Group (HK\$'000)	Company (HK\$'000)
At 1 January 2002			<del></del> .
- as originally stated		_	_
- effect of adopting SSAP 34 (note 1(a)(iv))		31,221	2,010
- as restated		31,221	2,010
Net amount (used)/provided during the year		(1,577)	775
Amount paid during the year		(944)	(191)
At 31 December 2002		28,700	2,594
note 18 share capital			
		2002	2001
	Number of shares	(HK\$'000)	(HK\$'000)
Authorised			
Ordinary shares of HK\$0.25 each			
At 1 January	2,000,000,000	500,000	500,000
Increase in authorised share capital	2,000,000,000	500,000	
At 31 December	4,000,000,000	1,000,000	500,000
Issued and fully paid			
Ordinary shares of HK\$0.25 each			
At 1 January	1,553,947,128	388,486	388,486
Shares issued under the rights issue	388,486,782	97,122	
At 31 December	1,942,433,910	485,608	388,486

By an ordinary resolution passed by the shareholders of the Company on 29 April 2002, the authorised share capital of the Company was increased from HK\$500,000,000 to HK\$1,000,000,000 by the creation of 2,000,000,000 new ordinary shares of HK\$0.25 each.

During the year, 388,486,782 ordinary shares were issued under the rights issue at the subscription price of HK\$1.00 per rights share. The net proceeds from the rights issue were used to repay the Group's debts.

The Company had a share option scheme which was adopted on 18 May 1993 (the old share option scheme) and terminated on 31 May 2002. A new share option scheme was adopted on 31 May 2002. During the year, no options to subscribe for ordinary shares in the Company were granted under both the old and new share option schemes.

# NOTE 18 SHARE CAPITAL (Continued)

Pursuant to the old share option scheme, options to purchase ordinary shares in the Company were granted to eligible directors and employees. The options were granted at an exercise price equal to 80% of the average closing price of the existing shares of the Company on The Stock Exchange of Hong Kong Limited on the five trading days immediately preceding the date of offer of such options. The options granted under the old share option scheme are exercisable within a period of 5 years for those granted to employees and a period of 10 years for those granted to directors from the date of grant. At 31 December 2002, the outstanding options under the old share option scheme were:

Date of options granted	Exercise price	Number of share options
10 June 1993	HK\$4.98	31,204,819
24 March 1995	HK\$3.35	5,401,791
3 January 2000	HK\$1.15	25,669,565

Other details of the share option schemes are also disclosed under Disclosure of Interests (paragraph (d)) in the Report of the Directors on pages 37 to 38.

# NOTE 19 RESERVES

	Group		Company	
	2002	2001	2002	2001
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)
Capital reserve account				
At 1 January				
- as originally stated	130,302	125,569	_	_
- effect of adopting SSAP 31		4,733		
- as restated	130,302	130,302	_	
Restatement of goodwill previously charged				
upon dilution of interests in subsidiaries	22,748	_	_	
Released upon realisation of assets	(39,400)			
At 31 December	113,650	130,302		
Investment property revaluation				
reserve account				
At 1 January	8,758	_	_	_
(Deficit)/surplus on revaluation	(8,758)	11,125	_	_
Reversal of deficit on revaluation previously				
charged to profit and loss account		(2,367)		
At 31 December	_	8,758		
Share premium account				
At 1 January	3,510,565	3,510,565	3,510,565	3,510,565
Shares issued under the rights issue	291,365	_	291,365	
Expenses on issuance of shares	(6,272)	_	(6,272)	
At 31 December	3,795,658	3,510,565	3,795,658	3,510,565
Capital redemption reserve account				
At 1 January and 31 December	5,019	5,019	5,019	5,019
Exchange reserve account				
At 1 January	4,389	4,294	_	
Exchange translation differences	(2,449)	95	<del>_</del>	
At 31 December	1,940	4,389	_	-

# NOTE 19 RESERVES (Continued)

	Group		Company	
	2002 (HK\$'000)	2001 (HK\$'000)	2002 (HK\$'000)	2001 (HK\$'000)
Profit and loss account				
At 1 January				
- as originally stated	1,590,980	1,221,591	569,477	611,450
- effect of adopting SSAP 34				
(note 1(a)(iv))	(23,285)	(23,285)	(2,010)	(2,010)
- effect of adopting SSAP 18				
(revised)	_	(14,322)	_	(14,322)
- effect of adopting SSAP 28	_	189,837	_	_
- effect of adopting SSAP 31		(4,733)		
- as restated	1,567,695	1,369,088	567,467	595,118
Profit for the year	382,566	276,304	382,884	50,046
	1,950,261	1,645,392	950,351	645,164
Dividends	(147,625)	(77,697)	(147,625)	(77,697)
At 31 December	1,802,636	1,567,695	802,726	567,467
	5,718,903	5,226,728	4,603,403	4,083,051

At the balance sheet date, goodwill and negative goodwill included in the capital reserve account amounted to HK\$34,121,000 and HK\$10,199,000 respectively (2001: HK\$56,869,000 and HK\$10,199,000).

At the balance sheet date, reserves of the Company available for distribution to shareholders, as calculated under Section 79B of the Companies Ordinance, amounted to HK\$802,726,000 (2001: HK\$567,467,000 as restated).

The profits/(losses) retained by the Group are analysed as follows:

	Company and subsidiaries (HK\$'000)	Associates (HK\$'000)	Jointly controlled entities (HK\$'000)	Total (HK\$'000)
Retained profits/(losses) at 31 December 2002	1,672,291	158,335	(27,990)	1,802,636
Retained profits/(losses) at 31 December 2001 (restated)	1,453,058	150,562	(35,925)	1,567,695

# note 20 long-term borrowings

	Group		
	2002	2001	
	(HK\$'000)	(HK\$'000)	
Bank loans repayable within a period			
Not exceeding 1 year	323,271	506,417	
More than 1 year but not exceeding 2 years	121,593	1,013,021	
More than 2 years but not exceeding 5 years	1,741,639	1,732,493	
Less: Current portion included in current liabilities	(323,271)	(506,417)	
Subtotal	1,863,232	2,745,514	
Other loans repayable within a period			
More than 2 years but not exceeding 5 years	_	266,481	
More than 5 years	5,000	5,000	
Subtotal	5,000	271,481	
Convertible guaranteed bonds	308,460	543,200	
Total	2,176,692	3,560,195	
Represented by:			
Bank loans (Note a)	2,186,503	3,251,931	
Other loans (Note b)	5,000	271,481	
Convertible guaranteed bonds (Note c)	308,460	543,200	
Less: Current portion included in current liabilities	(323,271)	(506,417)	
Total	2,176,692	3,560,195	

#### Notes:

- a) Bank loans to the extent of HK\$327,503,000 (2001: HK\$1,441,931,000) are secured by charges on certain assets of the Group including vessels of HK\$622,257,000 (2001: investment properties of HK\$1,675,279,000, properties under development of HK\$5,731,534,000, inventories of properties of HK\$1,053,738,000 and vessels of HK\$677,189,000).
  - The balance is secured by corporate guarantee of the Company. Bank loans to the extent of HK\$577,503,000 (2001: HK\$1,311,920,000) are repayable by instalments.
- b) Other loans are unsecured and non-interest bearing (2001: amount to the extent of HK\$266,481,000 was interest bearing at HIBOR + 1.25%).
- c) In July 1999, a subsidiary issued US\$70 million convertible guaranteed bonds to finance the land premium and development costs of Cheung Sha Wan Shipyards redevelopment project. The bonds carry interest at 4.25% per annum payable annually in arrear. The bonds are guaranteed by the Company and listed on the Luxembourg Stock Exchange. Each holder of the bonds has the option to convert the bonds into shares of HK\$0.25 each of the Company at a conversion price of HK\$2.33 per share as adjusted following the rights issue, subject to adjustment, with a fixed exchange rate of US\$1.00 = HK\$7.76 at any time between 27 July 1999 and 20 July 2004. Unless previously purchased and cancelled, redeemed or converted, the bonds will be redeemed on 27 July 2004 at 132.5% of their principal amount plus accrued interest. Provision for the redemption premium payable has been made in the accounts so as to provide a constant periodic rate of charge over the term of the bonds.

During the year, the subsidiary repurchased the convertible guaranteed bonds with an aggregate principal amount of US\$30.25 million (2001: nil) for a total consideration of HK\$271,329,000 and these bonds were then cancelled. An amount of HK\$36,589,000 representing the difference between the consideration paid and the principal amount of the bonds repurchased together with the redemption premium of these bonds previously provided of HK\$43,033,000 have been accounted for in the profit and loss account.

# NOTE 21 MINORITY INTERESTS AND LOANS

	Group		
		(Restated) 2001	
	2002		
	(HK\$'000)	(HK\$'000)	
Share of equity	1,415,192	743,996	
Loans from minority shareholders	3,250,569	4,488,652	
	4,665,761	5,232,648	

Loans from minority shareholders are unsecured and have no specific repayment terms. The Group has not provided any guarantee in favour of the minority shareholders in respect of the loans advanced. Amount to the extent of HK\$1,584,365,000 (2001: HK\$2,973,916,000) is interest bearing at HIBOR + 0.58% (2001: HIBOR + 0.58% to HIBOR + 1.25%) while the balance is non-interest bearing.

# NOTE 22 CONSOLIDATED CASH FLOW STATEMENT

### a) Acquisition of interest in a subsidiary

	2002 (HK\$'000)	2001 (HK\$'000)
Net assets acquired		
Fixed assets	62	
Properties	337,661	_
Trade & other debtors, deposits and prepayments	22,484	_
Cash and bank balances	13,482	_
Trade & other creditors, deposits and accrued charges	(4,562)	
	369,127	_
Interest in a jointly controlled entity originally held by the Group	(369,127)	
Purchase consideration	_	_
Cash and cash equivalents acquired	13,482	
Cash flow on acquisition of interest in a subsidiary	13,482	_

### b) Cash and cash equivalents

Cash and cash equivalents comprise time deposits, and cash and bank balances. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:

	2002 (HK\$'000)	2001 (HK\$'000)
Time deposits	809,510	523,204
Cash and bank balances	89,534	64,150
	899,044	587,354
Time deposits pledged to a bank	(1,200)	
Cash and cash equivalents in the cash flow statement	897,844	587,354

Cash and cash equivalents at balance sheet date include deposits with banks of HK\$17,936,000 (2001: HK\$685,000) held by subsidiaries which are not freely remissible to the Group because of currency exchange restrictions.

#### c) Major non-cash transaction

The consideration for the acquisition of the investment securities which took place during the year comprised shares in certain subsidiaries of shipping division.

# NOTE 23 PROVIDENT FUND SCHEME

Pursuant to the Mandatory Provident Fund Schemes Ordinance, the Group has established a mandatory provident fund (MPF) scheme in December 2000. Since the Group has obtained exemption for its existing provident fund schemes, all staff were offered the choice of switching to the MPF scheme or staying in existing schemes. Where staff elected to join the MPF scheme, both the Group and staff are required to contribute 5% of the employees' relevant income (capped at HK\$20,000). Staff may elect to contribute more than the minimum as a voluntary contribution.

Apart from the MPF scheme, the Group has two defined contribution fund schemes covering all qualified staff who joined the Group before 2 August 2000 and elected not to switch to the MPF scheme. The Group and its employees are each required to make contributions to the schemes calculated at 5% of the employees' basic salaries on a monthly basis.

The assets held under the MPF scheme and other defined contribution fund schemes are managed by independent trustees. The Group's contributions charged to the profit and loss account for the year ended 31 December 2002 were HK\$20,519,000 (2001: HK\$21,202,000). Under the defined contribution fund schemes, no forfeitures of employer's contributions resulting from leaving scheme members were applied to reduce the Group's contribution for the both years. At the balance sheet date, forfeited contributions of HK\$13,577,000 (2001: HK\$14,902,000) were available to the Group to reduce the contributions to the scheme in future.

## NOTE **24** COMMITMENTS

#### a) Capital commitments

	Group		Company	
	2002 (HK\$'000)	2001 (HK\$'000)	2002 (HK\$'000)	2001 (HK\$'000)
Contracted but not provided for				
Capital expenditure	13,188	1,306		
Authorised but not contracted for				
Capital expenditure	24,511	3,469	_	

#### b) Lease commitments

The future aggregate minimum lease payments payable under non-cancellable operating leases are as follows:

	Group		Company	
	2002 (HK\$'000)	2001 (HK\$'000)	2002 (HK\$'000)	2001 (HK\$'000)
Within one year	3,905	12,330	_	_
In the second to fifth year inclusive	3,154	1,792	<del>_</del>	
	7,059	14,122	_	

The Group's operating leases are for terms ranging from 2 to 3 years.

## NOTE 24 COMMITMENTS (Continued)

### c) Future minimum lease payments receivable

The future aggregate minimum lease payments receivable under non-cancellable operating leases are as follows:

	Group		Comp	any
	<b>2002</b> 200		2002	2001
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)
Within one year	68,808	71,185	_	_
In the second to fifth year inclusive	158,131	194,134	_	_
Over five years	14,308	37,505	<del></del>	
	241,247	302,824	_	_

The Group's operating leases are for terms ranging from 2 to 9 years.

d) At the balance sheet date, the Group had commitments under various contracts, entered into in the normal course of business, to complete property development projects to a total value of approximately HK\$687,122,000 (2001: HK\$1,194,362,000) out of which approximately HK\$657,171,000 (2001: HK\$1,085,276,000) was related to the jointly controlled assets.

## NOTE 25 CONTINGENT LIABILITIES

	Gro	пb	Company		
	<b>2002</b> 20		2002	2001	
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(HK\$'000)	
Guarantees issued by the Company for credit facilities granted by third parties to subsidiaries Guarantees issued by the Company for	_	_	1,998,500	3,285,120	
convertible guaranteed bonds issued by a subsidiary Letters of credit outstanding	<u></u> 930	 1,432	308,460 —	543,200 —	

## NOTE 26 RELATED PARTY TRANSACTIONS

a) Details of significant related party transactions which were carried out on normal commercial terms and in the ordinary course of the Group's business are as follows:

	Note	2002 (HK\$'000)	2001 (HK\$'000)
Significant transactions with the STDM Group	(i)		
Dividend received from STDM	(1)	18,331	14,322
Subsidies received from STDM		11,460	29,879
Ship tickets sold to the STDM Group		344,130	358,978
Discount and commission paid to the STDM Group		0.11,200	000,070
for sale of ship tickets		43,112	59,246
Management and incentive fees received from STDM		,	,
for management of hotel and Macau Tower Convention			
& Entertainment Centre (MTCEC)		24,593	21,723
Fuel purchased from the STDM Group in Macau for		·	
shipping operations		80,490	77,596
Income collected by the STDM Group for sale of ship			
tickets and related services in Macau		285,017	292,022
Amount reimbursed to the STDM Group for expenses			
incurred in respect of TurboJET operations in Macau		149,889	150,156
Amount reimbursed by STDM for expenses and			
resources shared by MTCEC		111,524	55,293
Gross operating revenue of MTCEC collected for STDM		44,624	relativistican
Bank accounts maintained with Seng Heng Bank Ltd.,			
a subsidiary of STDM		6,857	7,795
Charter hire income received from STDM		106,726	93,075
Significant transactions with China Travel Services			
(Hong Kong) Ltd. (CTSHK)	(ii)		
Commission paid to CTSHK for sale of ship tickets		25,243	24,725
Net income collected by CTSHK for sale of ship tickets			
and related services		138,880	141,594
Amount reimbursed by Shun Tak Shipping Co., Ltd.			
(STS), STDM and its associates for expenses	(!)	27.700	24.400
and resources shared by them	(i)	37,709	34,420
Rental and related service fees for lease of land and		4 740	4.050
buildings received from an associate  Rental and related service fees for lease of land and		4,719	4,950
buildings paid to Shun Tak Centre Ltd. (STC)	(iii)	3,569	6,010
Interest income received from associates	(111)	1,962	28,270
Interest expenses paid to minority shareholders		1,302	20,210
of a subsidiary		52,349	137,145
Interest expenses paid to a joint venture partner		0£,0+3	101,140
of a subsidiary		4,123	15,093
Sales commission paid to a minority shareholder		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,000
of a subsidiary		8,904	18,171
Sales commission paid to a joint venture partner		-,	,
of a subsidiary		12,709	-
Insurance premium paid to an associate		27,733	21,880
Construction cost paid to a joint venture		405,022	160,159

## NOTE 26 RELATED PARTY TRANSACTIONS (Continued)

### Notes:

- (i) Dr. Stanley Ho, Dr. Cheng Yu Tung and Ms. Pansy Ho, directors of the Company, are directors of STDM and STS. Ms. Daisy Ho, director of the Company, is a director of STS. Dr. Stanley Ho and Dr. Cheng Yu Tung also have beneficial interests in STDM and STS. Mrs. Mok Ho Yuen Wing, Louise, director of the Company, is a director of STDM and has beneficial interests in STS. STS is a substantial shareholder of the Company.
- (ii) CTSHK is a subsidiary of China Travel International Investment Hong Kong Limited which is a minority shareholder of a subsidiary.
- (iii) STC is beneficially owned by Dr. Stanley Ho, STDM and New World Development Company Limited (NWD). Dr. Cheng Yu Tung is the Chairman and a principal shareholder of NWD.
- b) Certain related party transactions are also disclosed under Connected Transactions in the Report of the Directors on pages 31 to 35.
- c) Amounts due to/by subsidiaries, associates, joint ventures and minority shareholders are disclosed in notes 11 to 13 and 21 to the financial statements.

## NOTE **27** SEGMENT INFORMATION

### **Business segments**

Group 2002

				Investment		
	Shipping	Property	Hospitality	and others	Eliminations	Consolidated
	(HK\$'000)	(HK\$'000)	(HK\$'000)	(MK\$'000)	(HK\$'000)	(HK\$'000)
Turnover and revenue						
External turnover	1,413,834	3,491,302	83,710	25,842	_	5,014,688
Inter-segment turnover	2,728	1,517	_	_	(4,245)	_
Other revenues	34,848	8,097	1,336	36		44,317
	1,451,410	3,500,916	85,046	25,878	(4,245)	5,059,005
Segment results	192,192	391,207	5,865	21,223		610,487
Unallocated income						30,628
Unallocated expenses						(86,472)
Interest income						20,649
Operating profit						575,292
Finance costs						(101,399)
Net investment gain						71,521
Share of results of associates	_	4,669	19,294	(2,639)	_	21,324
Share of results of jointly						
controlled entities	_	17,209	(4,727)	(10,507)		1,975
Profit before taxation						568,713
Taxation						(24,744)
Minority interests						(161,403)
Net profit for the year	- I SEALE					382,566
Assets						
Segment assets	1,669,278	10,805,568	608,562	998,233	(50)	14,081,591
Associates	_	587,883	369,369	3,246	_	960,498
Joint ventures	2,004	17,744	16,913	36,353	_	73,014
Unallocated assets						261,823
Total assets						15,376,926
Liabilities						
Segment liabilities	164,515	2,996,986	12,800	129	(50)	3,174,380
Unallocated liabilities	,		,		, ,	4,514,858
Total liabilities						7,689,238
Other information		<del></del>				
Capital expenditure	24,385	532,187	503,178	132		
Depreciation and amortisation	140,366	4,768	6,677	184		

## NOTE 27 SEGMENT INFORMATION (continued)

### Business segments (continued)

Group 2001 (Restated)

	Ohionia	Durantu	Handrake.	Investment	Filminations	0
	Shipping (HK\$'000)	Property (HK\$'000)	Hospitality (HK\$'000)	and others (HK\$'000)	Eliminations (HK\$'000)	Consolidated (HK\$'000)
Turnover and revenue						
External turnover	1,357,803	3,895,961	70,192	14,694		5,338,650
Inter-segment turnover	1,791	964		_	(2,755)	
Other revenues	61,444	13,805	404	12		75,665
<u>-</u>	1,421,038	3,910,730	70,596	14,706	(2,755)	5,414,315
Segment results	164,976	482,432	4,906	12,392	_	664,706
Unallocated income						22,086
Unallocated expenses						(81,630)
Interest income						48,870
Operating profit						654,032
Finance costs						(122,740)
Net investment gain						_
Share of results of associates		(13,732)	16,191	10,461	_	12,920
Share of results of jointly controlled entities		(2.006)	(4.741)	(40.070)		(47.046)
controlled entitles		(3,096)	(4,741)	(10,079)	_	(17,916)
Profit before taxation						526,296
Taxation						(75,056)
Minority interests						(174,936)
Net profit for the year		<u>-</u>				276,304
Assets						
Segment assets	1,750,887	11,856,976	124,517	486,986	(681)	14,218,685
Associates		620,377	366,605	37,161		1,024,143
Joint ventures		364,314	15,892	42,338		422,544
Unallocated assets						251,871
Total assets						15,917,243
Liabilities						
Segment liabilities	190,758	5,728,975	36,857	113	(681)	5,956,022
Unallocated liabilities					<u> </u>	3,555,393
Total liabilities					<u></u>	9,511,415
Other information						
Capital expenditure	58,646	331,016	4,219	88		
Depreciation and amortisation	146,260	4,612	6,219	189		

## NOTE 27 SEGMENT INFORMATION (Continued)

### **Geographical** segments

### Group 2002

	Hong Kong (HK\$'000)	Macau (HK\$'000)	Others (HK\$'000)	Consolidated (HK\$'000)
Turnover and revenue	4,294,528	676,492	87,985	5,059,005
Segment assets	12,297,159	2,184,166	895,601	15,376,926
Capital expenditure	206,696	507,739	345,687	
2001				
Turnover and revenue	4,670,450	682,276	61,589	5,414,315
Segment assets	13,657,614	1,106,414	1,153,215	15,917,243
Capital expenditure	394,323		88	

## NOTE 28 SIGNIFICANT SUBSEQUENT EVENTS

- a) On 14 November 2002, the Group entered into a conditional agreement with STDM for the sale to STDM of its 20% interest in a subsidiary, whose sole asset comprises the development rights of a 99,000 square metre hotel and commercial site in Taipa, Macau. The consideration shall comprise cash payments by STDM to the Group of (i) MOP200,000 (HK\$194,000) for the 20% equity interest in the subsidiary and (ii) HK\$100 million for the assignment by the Group to STDM of 20% (by value) of the outstanding shareholder loan owed by the subsidiary to the Group totalling HK\$500 million. The transactions were duly completed on 30 January 2003 and the disposal would not have significant financial effect to the Group for the year ending 31 December 2003.
- b) On 27 February 2003, the Group entered into a conditional sale agreement to dispose of its 15% beneficial interest in a property development project in Shanghai, China for HK\$342 million. The estimated profit arising from the sale amounted to HK\$29.7 million.

## NOTE 29 COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the current year's presentation.

## NOTE 30 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Board of Directors on 26 March 2003.

	Place of incorporation/ Principal place of operation	Issued and paid up ordinary share capital/ registered capital/ (debt securities)	Percentage held by the Group	Principal activities
SHIPPING				
Far East Hydrofoil Co., Ltd.	Hong Kong/ Hong Kong-Macau	HK\$2,000 HK\$5,000,000+	42.6	shipping
Ocean Shipbuilding & Engineering Ltd.	Hong Kong	HK\$200 HK\$100,000+	42.6	shipbuilding and repairs
Shun Tak Ferries Ltd.	Hong Kong	HK\$2	100	investment holding
Interdragon Ltd.	British Virgin Islands	US\$10,000	60	investment holding
Shun Tak - China Travel Ship Management Ltd.	Hong Kong/ Hong Kong-Macau	HK\$200 HK\$1,000,000 <sup>-</sup>	42.6	ship management
Glowfield Group Ltd.	British Virgin Islands	US\$27	42.6	investment holding
Shun Tak - China Travel Shipping Investments Ltd.	British Virgin Islands	US\$10,000	42.6	investment holding
Shun Tak - China Travel Ferries Ltd.	British Virgin Islands	US\$2	42.6	investment holding
Hongkong Macao Hydrofoil Co., Ltd.	Hong Kong/ Hong Kong-Macau	HK\$10,000,000	42.6	shipping
Conwick Investment Ltd.	Hong Kong/ Hong Kong-Macau	HK\$2 HK\$2+	42.6	shipping
Ravenser Enterprises Ltd.	Hong Kong/ Hong Kong-Macau	HK\$20 HK\$1,000,000+	42.6	shipping
Tai Tak Hing Shipping Co. Ltd.	Hong Kong/ Hong Kong-Macau	HK\$200 HK\$5,200,000+	42.6	shipping
PROPERTY - HONG KONG				
Garraton Investment Ltd.	Hong Kong	HK\$1,000	100	property investment
Goform Ltd.	Hong Kong	HK\$2	100	property investment
Hocy Development Ltd.	Hong Kong	HK\$2	100	property investment
Iconic Palace Ltd.	Hong Kong	HK\$20	100	property development
Bonsuric Co. Ltd.	Hong Kong	HK\$2	100	property development
Ranex Investments Ltd.	Hong Kong	HK\$100	51	property investment and development
Shun Tak Development Ltd.	Hong Kong	HK\$27,840,000	100	investment holding
Shun Tak Property Investment & Management Holdings Ltd.	Hong Kong	HK\$2	100	property investment and management
Shun Tak Yee Fai Construction JV Ltd.**	Hong Kong	HK\$2^	50	property construction
PROPERTY - MACAU				
Eversun Co. Ltd.	Hong Kong/Macau	HK\$200	100	property investment
Nova Taipa - Urbanizacoes, Limitada	Macau	PTC10,000,000#	25	property investment & development

	Place of incorporation/ Principal place of operation	Issued and paid up ordinary share capital/registered capital/(debt securities)	Percentage held by the Group	Principal activities
PROPERTY - MAINLAND CHINA				
Shun Tak Cultural Centre Ltd.	Hong Kong	HK\$10	60	investment holding
State Properties Ltd.	Hong Kong	HK\$35,000*	43	investment holding
Guangzhou Shun Tak Real Estate Co., Ltd.**	PRC	HK\$130,000,000®	60	property investment & development
HOSPITALITY				
Shun Tak, Serviços Recreativos, S.A.	Macau	PTC1,000,000	100	property holding
Excelsior-Hoteis e Investimentos Limitada**	Macau	PTC20,000,000#	50	hotel operation
Florinda Hotel International Ltd.	British Virgin Islands/ Macau	US\$1	100	hotel management
Sociedade de Turismo e Desenvolvimento Insular S.A.R.L.	Macau	PTC200,000,000#	35	hotel & golf club operations
Anita Company Ltd.	Hong Kong	HK\$100	100	club operation
FINANCE				
Shun Tak Finance Ltd.	Hong Kong	HK\$2	100	treasury
Shun Tak Finance (Overseas) Ltd.	Jersey	US\$12 US\$26,360*	100 100	treasury
Shun Tak Finance International Ltd.	British Virgin Islands	US\$1 (US\$39,750,000)	100	treasury
OTHERS				
Shun Tak Technology Ventures Holdings Ltd.	Hong Kong	HK\$2	100	investment holding

The above table lists the principal subsidiaries, associates and joint venture of the Group which, in the opinion of the directors, principally affect the results and net assets of the Group. To give full details of subsidiaries, associates and joint ventures would, in the opinion of the directors, result in particulars of excessive length.

Except Shun Tak Ferries Ltd., Shun Tak Development Ltd., Shun Tak Property Investment & Management Holdings Ltd. and Shun Tak Technology Ventures Holdings Ltd., which are 100% directly held by the Company, the interests in the remaining subsidiaries, associates and joint venture are held indirectly.

On 12 May 2002, the other party of a jointly controlled entity, Guangzhou Shun Tak Real Estate Co., Ltd. (GSTRE), ceased to exercise joint control over its economic activity. As a result, GSTRE became a 60% owned subsidiary of the Group and there was no significant financial effect.

- + Non-voting deferred shares
- \* Redeemable preference shares
- @ Registered capital
- # Associates
- ^ Joint venture
- \*\* Companies not audited by H.C. Watt & Co. Ltd.

	2002 (KK\$ million)	2001 (HK\$ million)	2000 (HK\$ million)	1999 (HK\$ million)	1998 (HK\$ million)
Consolidated Profit and Loss Account					
Turnover Profit attributable to shareholders Total dividends	<b>5,015</b> 383 148	5,339 276 78	3,238 247 78	2,848 242 92	1,132 103 46
Consolidated Balance Sheet					
Fixed assets Associates Joint ventures Investments Mortgage loans receivable Net current assets	4,297 960 73 995 1,556 5,322	3,451 1,024 423 483 652 8,567	3,280 1,105 369 437 30 11,215	3,028 1,098 481 366 30 10,392	1,442 1,734 948 329 — 7,840
Employment of capital	13,203	14,600	16,436	15,395	12,293
Share capital Reserves Proposed dividends	486 5,718 68	389 5,226 47	389 5,018 47	385 4,836 77	383 4,882 46
Shareholders' funds Minority interests and loans Long-term borrowings Provision for premium on redemption of convertible guaranteed bonds Deferred tax	6,272 4,666 2,177 69 19	5,662 5,233 3,560 86 59	5,454 4,589 6,277 51 65	5,298 4,148 5,860 15 74	5,311 3,326 3,656 —
Capital employed	13,203	14,600	16,436	15,395	12,293
Number of issued and fully paid shares (million)  Number of issued and fully paid shares of Certain figures presented above have be					1,534 date.

### Performance Data

Earnings per share - Basic (HK cents)	20.8	16.5	14.8	14.7	6.3
Earnings per share - Diluted (HK cents)	20.7	n/a	n/a	n/a	n/a
Dividends per share (HK cents)					
- Interim	3.5	2.0	2.0	1.0	_
- Final	3.5	3.0	3.0	5.0	3.0
Dividend cover	3.0	3.3	3.0	2.5	2.1
Current ratio	3.4	7.5	13.1	7.7	4.8
Gearing (%)	14.6	31.9	56.4	58.0	53.7
Return on shareholders' funds (%)	6.1	4.9	4.5	4.6	1.9
Return on capital employed (%)	2.9	1.9	1.5	1.6	0.8
Net asset value per share (HK\$)	3.2	3.6	3.5	3.4	3.5

Gearing represents the ratio of net borrowings to shareholders' funds and minority interests. Certain data calculated above have been restated.

### Headcount by Division

Head Office	123	128	114	103	81
Shipping	1,701	1,756	1,770	1,737	1,406
Property	170	125	31	31	32
Hospitality	99	92	129	159	_

NOTICE is hereby given that the annual general meeting of Shun Tak Holdings Limited will be held at the Golden Restaurant, Macau Jockey Club (HK) Club House, 1st Floor, China Merchants Tower, Shun Tak Centre, 200 Connaught Road Central, Hong Kong on Wednesday, 11th June 2003 at 2:30 p.m. for the following purposes:

- 1. To consider and receive the audited financial statements and the reports of the directors and auditors for the financial year ended 31st December 2002.
- 2. To declare a final dividend.
- 3. To re-elect directors and to fix the remuneration of the directors.
- 4. To re-appoint auditors and to fix their remuneration.
- 5. As special business to consider and, if thought fit, pass the following resolution as an ordinary resolution:

### ORDINARY RESOLUTION

### "That:

- (a) subject to paragraph (b) of this Resolution, the exercise by the directors of the Company during the Relevant Period of all the powers of the Company to repurchase shares of the Company be and it is hereby generally and unconditionally approved;
- (b) the aggregate nominal amount of shares of the Company which may be repurchased on The Stock Exchange of Hong Kong Limited or any other stock exchange recognised for this purpose by the Securities and Futures Commission of Hong Kong and The Stock Exchange of Hong Kong Limited under the Hong Kong Code on Share Repurchases pursuant to the approval in paragraph (a) of this Resolution shall not exceed 10 per cent. of the aggregate nominal amount of the share capital of the Company in issue at the date of passing this Resolution, and the said approval shall be limited accordingly;
- (c) for the purposes of this Resolution:
  - "Relevant Period" means the period from the passing of this Resolution until whichever is the earlier of:
  - i. the conclusion of the next annual general meeting of the Company;
  - ii. the expiration of the period within which the next annual general meeting of the Company is required by the Companies Ordinance to be held; and
  - iii. the revocation or variation of the authority given under this Resolution by ordinary resolution of the shareholders in general meeting."

6. As special business to consider and, if thought fit, pass the following resolutions as ordinary resolutions:

### ORDINARY RESOLUTIONS

### (I) "That:

- (a) subject to paragraph (c) of this Resolution and pursuant to Section 57B of the Companies Ordinance, the exercise by the directors of the Company during the Relevant Period of all the powers of the Company to allot, issue and deal with additional shares in the capital of the Company and to make or grant offers, agreements and options (including warrants, bonds, debentures, notes and other securities which carry rights to subscribe for or are convertible into shares of the Company) which might require the exercise of such power be and it is hereby generally and unconditionally approved:
- (b) the approval in paragraph (a) of this Resolution shall authorise the directors of the Company during the Relevant Period to make or grant offers, agreements and options (including warrants, bonds, debentures, notes and other securities which carry rights to subscribe for or are convertible into shares of the Company) which might require the exercise of such power after the end of the Relevant Period;
- (c) the aggregate nominal amount of share capital allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) by the directors of the Company pursuant to the approval in paragraph (a) of this Resolution, otherwise than pursuant to (i) a Rights Issue, (ii) the exercise of any rights of subscription or conversion under any existing warrants, bonds, debentures, notes and other securities issued by the Company which carry rights to subscribe for or are convertible into shares of the Company, (iii) any option scheme or similar arrangement for the time being adopted or will be adopted for the grant or issue of shares or rights to acquire shares of the Company or (iv) any scrip dividend or similar arrangement providing for the allotment of shares in lieu of the whole or part of a dividend on shares of the Company in accordance with the Articles of Association of the Company, shall not exceed the aggregate of:
  - (aa) 20 per cent. of the aggregate nominal amount of the share capital of the Company in issue at the date of passing this Resolution plus;
  - (bb) (if the directors of the Company are so authorised by a separate resolution of the shareholders of the Company) the nominal amount of share capital of the Company repurchased by the Company subsequent to the passing of this Resolution (up to a maximum equivalent to 10 per cent. of the aggregate nominal amount of the share capital of the Company in issue at the date of passing this Resolution), and the said approval shall be limited accordingly;

(d) for the purposes of this Resolution:

"Relevant Period" means the period from the passing of this Resolution until whichever is the earlier of:

- i. the conclusion of the next annual general meeting of the Company;
- the expiration of the period within which the next annual general meeting of the Company is required by the Companies Ordinance to be held; and
- iii. the revocation or variation of the authority given under this Resolution by ordinary resolution of the shareholders in general meeting; and

"Rights Issue" means an offer of shares of the Company or issue of options, warrants, or other securities giving the right to subscribe for shares of the Company, open for a period fixed by the directors of the Company to holders of shares whose names appear on the register of members of the Company (and, where appropriate, to holders of other securities entitled to the offer) on a fixed record date in proportion to their then holdings of such shares of the Company (or, where appropriate, such other securities), (subject in all cases to such exclusions or other arrangements as the directors of the Company may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of, or the requirements of any recognised regulatory body or any stock exchange in, any territory applicable to the Company)."

(II) "**That** the directors of the Company be and they are hereby authorised to exercise the powers of the Company referred to in paragraph (a) of the resolution set out as Resolution (I) in item 6 of the notice of this meeting in respect of the share capital of the Company referred to in sub-paragraph (bb) of paragraph (c) of such resolution.".

By Order of the Board

Ambrose So

Company Secretary

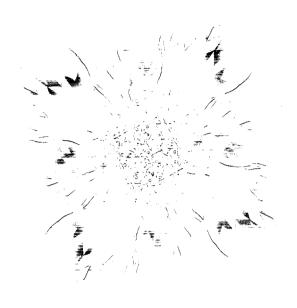
Hong Kong, 26th March 2003

Registered Office:
Penthouse, 39th Floor, West Tower
Shun Tak Centre
200 Connaught Road Central
Hong Kong

### Notes:

- 1. A member of the Company entitled to attend and vote at the meeting convened by the notice is entitled to appoint one or two proxies to attend and on a poll vote in his stead. A proxy need not be a member of the Company.
- 2. In order to be valid, a form of proxy must be deposited at the Company's registered office together with a power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power of attorney or authority, not less than 48 hours before the time for holding the meeting or adjourned meeting.
- 3. The register of members will be closed from Friday, 6th June 2003 to Wednesday, 11th June 2003, both days inclusive, during which period no transfer of shares will be effected. In order to determine entitlements to the final dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Registrar, Computershare Hong Kong Investor Services Limited, Room 1901-1905, 19/F., Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Thursday, 5th June 2003.
- 4. With regard to item 5 above, the directors wish to draw the attention of the shareholders to the circular which summarises the more important provisions of the Listing Rules relating to the repurchase of shares on The Stock Exchange of Hong Kong Limited by a company and will be despatched to the shareholders together with the Annual Report 2002. The present general mandate to repurchase shares given by the shareholders expires at the forthcoming annual general meeting and, accordingly, a renewal of that general mandate is now being sought.
- 5. With regard to item 6 above, the directors wish to state that, currently, they have no plans to issue any additional new shares of the Company (other than pursuant to any of items (ii), (iii) or (iv) contained in paragraph (c) of the Resolution (I)). The present general mandate to issue shares given by the shareholders expires at the forthcoming annual general meeting and, accordingly, a renewal of that general mandate is now being sought.

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董事會

何鴻燊博士

集團行政主席

羅保爵士

獨立非執行董事

關超然先生

獨立非執行董事

鄭裕彤博士

非執行董事

莫何婉穎女士

非執行董事

何超瓊女士

董事總經理

何超鳳女士

副董事總經理

蘇樹輝博士

執行董事

禤永明先生

執行董事

謝天賜先生

執行董事

陳偉能先生

執行董事

何超蕸女士

執行董事

審核委員會

關超然先生

審核委員會主席

羅保爵士

莫何婉穎女士

公司秘書

蘇樹輝博士

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核數師

屈洪疇會計師事務所有限公司

律師

孖士打律師行

主要往來銀行

中國銀行(香港)有限公司

法國巴黎銀行香港分行

花旗銀行

東方匯理銀行

恒生銀行有限公司

中國工商銀行(亞洲)有限公司

香港上海滙豐銀行有限公司

西德銀行香港分行

股票註冊及過戶辦事處

香港中央證券登記有限公司

香港皇后大道東一百八十三號

合和中心十九樓

一九零一至一九零五室

美國預托股份機構

紐約銀行

股份掛牌

本公司之股份在香港聯合交易所有限公司上市 買賣·並以美國預托股份形式·在美國進行場外 買賣。

プラス 徳集團有限公司於一九七二年成 一九九零年・為反映集團的多元化業務・信 大型綜合企業,經營三大核心業務 — 船務、 酒店及消閒,及地產業務。

集團以船務部門為業務發展的基石。集團的 創始可追溯至一九六一年,當年信德集團的 主要股東信德船務有限公司(「信德船務」)宣 (「澳門娛樂」) 獲得澳門地區博彩事業的專營 權後,隨即開辦來往港澳兩地的渡輪航線服 務。集團前身為信德企業有限公司(「信德企 業1),於一九十二年成立,透過附屬公司遠 東水翼船務有限公司,提供港澳線高速渡輪 服務。

隨著華南和香港經濟於八十年代逐漸蓬勃, 信德企業開展長遠的多元化業務計劃,首先 進軍與旅遊有關的行業,如酒店和飲食行 業,其後更擴展至地產業務。透過持有大型 船隊之一,經營來往香港與澳門,以及包括 商業、住宅及商舗項目之投資,包括寶翠園 深圳及廣州在內的珠江三角洲航線,為旅客 及昇悦居,集團在香港成功建立了一系列優 提供快捷、舒適和可靠的服務。 質物業。

☆ 立,並於一九七三年在香港聯合 德企業正式易名為信德集團有限公司。兩年 娛樂為澳門最具發展動力的企業。二零零二 年,集團策略性地將持有澳門娛樂的權益由 百分之五增至約百分之十一點四八,並與澳 門娛樂合營船務業務,進一步加強集團的船 務、酒店及消閒業務的長遠發展前景。澳門 娛樂持有澳門博彩股份有限公司(「澳門博 告成立,並在翌年澳門旅遊娛樂有限公司 彩」)百分之八十權益,而澳門博彩自澳門博 彩業於二零零二年初開放,便與澳門特別行 政區政府簽署新的幸運博彩經營合約。

> 為配合加強船務部門及提高其市場佔有率的 策略性部署,集團與中旅僑福船務有限公司 於一九九九年六月完成合併彼此的船務業 務,並由合營企業信德中旅船務投資有限公 司以「噴射飛航」的新品牌經營及管理。

> 今天,集團擁有亞洲最龐大的高速客運渡輪

信德集團在港澳兩地僱有員工逾二千名,是 一家業務遍及珠江三角洲的多元化綜合企業 之一。







- 發展 投資 管理

### 何鴻燊博士

O.B.E.

集團行政主席

ハナー歳

何鴻燊博士為集團創辦人兼行政主席,自集 團於一九七二年成立以來即擔任集團董事。 他還兼任信德船務有限公司\*董事及上市之新 濠國際發展有限公司主席。

何博士現任香港地產建設商會會長、香港大 學教研發展基金董事局主席、香港大學校董 會及校務委員會成員,以及香港理工大學顧 問委員會成員。

此外,何博士為香港公益金名譽副會長、香 港明天更好基金信託人和演藝學院友誼社贊 助人。

在澳門,何博士為澳門旅遊娛樂有限公司總 經理、澳門博彩股份有限公司行政總裁、澳 門國際機場專營公司董事會副主席、誠興銀 行董事會主席、澳門賽馬會董事局主席、澳 門特別行政區政府經濟委員會委員及澳門基 非執行董事 金會信託委員。

何博士現任第十屆中國人民政治協商會議常 務委員會委員。

### 羅保爵士

C.B.E., LL.D., J.P.

獨立非執行董事

八十歲

羅保爵士於一九九四年獲委任為獨立非執行 董事。羅爵士乃香港公益金之名譽副會長及 香港善導會之副贊助人。此外,羅爵士亦為 香港工商專聯信託委員會委員及香港明愛理 事會成員。

### 關超然先生

M.A. (CANTAB), F.C.A., F.H.K.S.A., retired C.P.A., J.P. 獨立非執行董事 六十六歳

關超然先生於一九九四年獲委任為獨立非執行 董事,曾任德勤 • 關黃陳方會計師行主席。

### 鄭裕彤博士

七十七歳

鄭裕彤博士自一九八二年起擔任本公司董 事、身兼信德船務有限公司\*董事、香港地產 建設商會副會長和香港金銀業貿易場諮詢委 員會董事。鄭博士為新世界發展有限公司主 席、周大福珠寶有限公司主席、恒生銀行有 限公司董事及香港明天更好基金信託委員會 委員。

### 莫何婉穎女士

非執行董事

七十四歲

莫何婉穎女士乃集團行政主席何鴻燊博士之 胞妹,於一九九九年三月獲委任為非執行董 事。莫太為澳門旅遊娛樂有限公司董事及監 察委員會委員。

### 何超瓊女士

董事總經理

四十歲

何超瓊女士乃集團行政主席何鴻燊博士之千 金,一九九五年一月獲委任為本集團執行董 事,並於一九九九年六月獲委任為本集團董事 總經理。她還兼任信德船務有限公司,董事。

何女士亦為澳門旅遊娛樂有限公司董事、並 身兼澳門旅遊塔會展娛樂中心主席及澳門航 空股份有限公司執行董事。何女士現任政協 北京市委員會委員、中華全國工商聯執行委 員會委員及廣東外商公會常務副會長、香港 大學教研發展基金有限公司創會名譽顧問及 董事局成員,及香港明天更好基金顧問委員 會委員。

何女士同時亦為信德中旅船務投資有限公司行 政總裁兼董事,直接掌管本集團船務業務。

何女士擁有美國加州聖克萊大學市場學及國際商業管理學士學位。

### 何超鳳女士

副董事總經理

三十八歲

何超鳳女士乃集團行政主席何鴻燊博士之千 金·一九九四年一月加入本集團,同年十月獲 委任為執行董事。何女士於一九九九年六月成 為副董事總經理及於同年十月出任財務總監一 職。她還兼任信德船務有限公司,董事。

何女士現時除參與本集團之策劃及開發外,也 負責整體之財務活動,以及物業銷售及投資。

何女士擁有加拿大多倫多大學工商管理碩士 學位(主修財務)和南加州大學學士學位(主 修市場學)。

何女士亦為香港地產建設商會執行委員會委員、香港地產行政學會之成員、香港加拿大國際學校之校董局顧問及The Dean's Advisory Board of University of Toronto 之香港顧問。

### 蘇樹輝博士

執行董事

五十二歲

蘇樹輝博士於一九七五年加入本集團,一九九 一年獲委任為執行董事。蘇博士亦為香港大學 教研發展基金會創會名譽董事。蘇博士為中國 人民政治協商會議第十屆全國委員會委員。

蘇博士為特許秘書及行政人員公會會員,現 任本集團之公司秘書,負責集團之行政及企 業拓展事務。

蘇博士為香港大學理學士並獲企業管理學博 士學位。

### 禤永明先生

執行董事

六十一歳

禤永明先生於一九七九年加入本集團,一九 員,負責本集團之物業發展及投資事務。 九一年獲委任為執行董事,現負責集團之策 略性規劃、企業發展及與金融和投資有關的 事務。

禤先生為澳門誠興銀行之執行董事兼行政總 裁和澳門國際機場專營公司及在葡國里斯本 上市之Estoril Sol, SGPS公司之執行董事。 禤先生亦為英國特許銀行學會及香港證券學 會會員。

### 謝天賜先生

執行董事

五十歳

謝天賜先生於一九八一年加入本集團,一九 九一年獲委任為執行董事。

謝先生是亞太航空公司及港聯百升機有限公 司之行政總裁。

### 陳偉能先生

執行董事

五十五歲

陳偉能先生於一九八七年加入本集團,一九 九一年獲委任為執行董事。

陳先生目前為香港地產建設商會董事會成員、 香港房地產建築業協進會監事會之監事長和英 國物業顧問學會及香港地產行政學會資深會

### 何超蕸女士

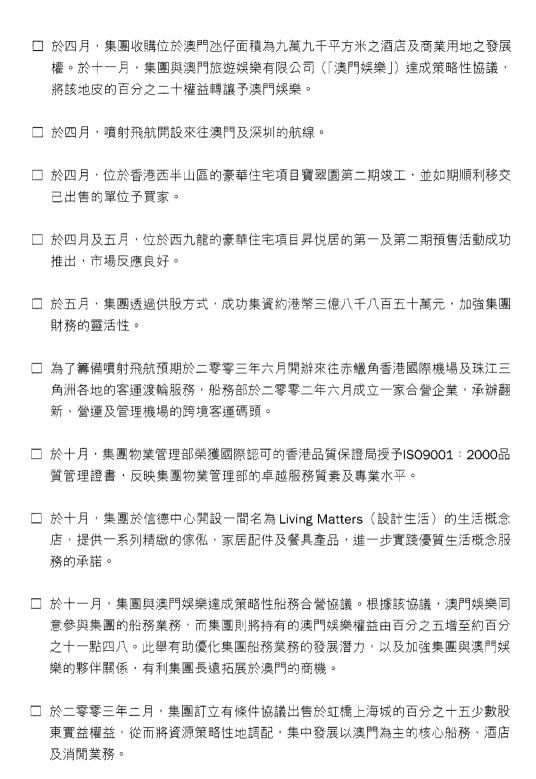
執行董事

三十五歲

何女士為本集團執行主席何鴻燊博士之千 金。何女士於一九九六年九月加入本集團, 並於二零零一年六月獲委任為執行董事。

自加入本集團以來,何女士一直掌管物業管理 部門之策劃及營運。何女士為香港地產行政學 會之成員、國際專業保安協會香港分會、香港 工業總會及香港設施管理學會之會員。

何女士擁有Pepperdine University大眾傳播及 心理學學士學位。



### 財務摘要

	2002 (港際千元)	(重新列賬) 2001 (港幣千元)
營業額	5,014,688	5,338,650
股東應佔溢利	382,566	276,304
股東權益	6,272,496	5,661,832
每股盈利(港仙) 基本 攤薄後	20.8 20.7	<b>1</b> 6.5 不適用
每股股息(港仙)	7.0	5.0
每股資產淨值(港元)	3.2	3.6

每股基本盈利乃根據年內已發行股份之加權平均數1,843,202,631股(二零零一年:1,674,141,933股,因供股之影響而作出之重列)計算。每股攤薄後盈利乃根據經就所有具攤薄潛力之普通股作出調整後之加權平均數1,846,842,345股計算。截至二零零一年十二月三十一日止年度,由於可能發行之普通股不具攤薄作用,故無列出每股攤薄後盈利。

### 派息時間表

公佈派發末期股息	二零零三年三月二十六日
最後遞交過戶文件時間	二零零三年六月五日下午四時
暫停辦理股份過戶登記手續	二零零三年六月六日至六月十一日
股東週年常會	二零零三年六月十一日
寄發股息單予股東	二零零三年六月二十日



團的核心業務、船務、酒店及消閒,以及地產業務,由於策略性閒,以及地產業務,由於策略性整固部署及掌握潛質優厚的發展商機,於二零零二年成功實踐了多個重要里程碑。我們的業務既得益於旅客重燃對澳門及中國的興趣,而集團亦伺機強化其作為珠江三角洲旅遊及酒店消閒服務營運翹楚的地位。

截至二零零二年十二月三十一日止年度,集團的股東應佔溢利為港幣三億八千二百六十萬元,較二零零一年的港幣二億七千六百三十萬元的溢利增長百分之三十八點五。營業額為港幣五十億一千四百七十萬元,較上年度的港幣五十三億三千八百七十萬元下調百分之六點一。每股基本盈利為二十點八港仙(二零零一年:十六點五港仙)。

董事會建議派發末期股息每股三點五港仙 (二零零一年:每股三港仙),派息建議必須 於二零零三年六月十一日舉行的股東週年常 會由股東通過,方為生效。連同已派發的中 期股息每股三點五港仙(二零零一年:每股 二港仙),本年度的股息總額為每股七港仙 (二零零一年:每股五港仙)。 集團的港澳客運渡輪航線根基穩固,傲視同儕。集團與香港中旅國際投資有限公司合營的信德中旅船務投資有限公司於年內錄得可觀的盈利,主要因為深圳及廣州航線客運量增長,以及努力控制成本所致。集團預期珠江三角洲的經濟增長,將持續推動更頻繁的商務及消閒旅遊,有利集團的船務業務發展。

集團對香港作為前往中國大陸的便捷過境樞紐,充滿信心,船務部計劃於二零零三年六月推出往來赤鱲角香港國際機場及珠江三角洲各沿岸城市的新客運渡輪服務。為此,船務部於二零零二年六月成立香港國際機場碼頭服務有限公司,承辦翻新、營運及管理香港國際機場的跨境客運碼頭。該等新航線及服務將促使集團的船務網絡進一步擴展至更廣泛及更國際化的旅客群。

集團相信澳門經濟將持續增長,而其作為消 閒及商務旅遊熱點的受歡迎程度亦將有增無 減。二零零二年十一月,集團與澳門旅遊娛 樂有限公司(「澳門娛樂」)簽訂一項有利雙 方的策略性船務合營協議,其中集團佔百分 之六十權益,而澳門娛樂則佔百分之四十權 益。該協議除進一步優化船務業務的發展實 力外・亦將集團在澳門娛樂持有的實際權益 增至約百分之十一點四八,鞏固雙方的夥伴 關係。同時,集團亦與澳門娛樂簽訂另外一 項合營協議,其中集團佔百分之八十權益, 而澳門娛樂則佔百分之二十權益,雙方將共 同發展一幅位於澳門氹仔、面積為九萬九千 平方米的酒店及商業地皮。集團透過與在澳 門經營消閒及旅遊業務多年的澳門娛樂成立 策略性合營企業,將有助集團在澳門進一步 拓展業務。

此外,集團於二零零一年年底榮獲一項為期 二十年的澳門旅遊塔會展娛樂中心的經營及 物業管理協議。過去一年,在旅遊塔舉行了 很多主要會議及展覽,而酒店及消閒業務部 亦從中獲取了寶貴的經驗。

在澳門旅遊業持續上升的推動下,澳門文華東方酒店的純利較去年明顯增長,澳門寰鼎(威斯登)度假酒店的平均房租及入住率則受預期於二零零三年第二季竣工的翻新工程影響而輕微下調。翻新工程包括客房內部裝修,完工後,將為客人帶來更高的享受。

在物業管理部管理下的各類型物業組合不斷 增加,專注為住客及租客提供物業管理增值 服務。物業管理部已被委任為昇悦居的物業 管理商。集團預期物業管理服務的盈利貢獻 將會遞增。

年內,集團從出售優質物業,包括寶翠園及 昇悦居,取得可觀的現金流入及盈利,加上 集團在五月透過供股方式,成功集資約港幣 三億八千八百五十萬元,加強集團財務的靈 活性,而集團的資本與負債比率亦因此大為 改善。董事會相信集團的穩健財務狀況,連 同年內與澳門娛樂的策略性合營協議,將有 助集團掌握新業務商機並推動酒店及消閒業 務,尤其是在澳門的長遠發展。

集團持續精簡及重組現有業務,並專注發展核心船務、酒店及消閒業務。二零零二年二月,集團策略性地出售其於香港華民航空有限公司(航空貨運公司)百分之二十權益,作價港幣一億九千四百萬元,獲利港幣一億七千七百八十萬元。二零零三年二月,集團訂立有條件協議出售上海發展物業虹橋上海城的百分之十五權益,作價港幣三億四千二百萬元,估計獲利約港幣二千九百七十萬元。

集團近年積極進行的整固活動已見成效,對 集團的盈利能力得到改善感到欣慰。集團致力成為區內具領導地位的旅遊、酒店及消閒 業務營運商,我們將繼續尋求潛質優厚的商 機,於集團傳統業務的基礎上,強化我們在 澳門及珠江三角洲的投資項目及發展前景。

最後,本人謹藉此機會,向集團各員工、管理層及股東的努力不懈,為去年的佳績所作出貢獻,深表謝忱。繼往開來,我們一起攜手向前邁進。

Jours &

何鴻燊

*集團行政主席* 二零零三年三月二十六日

# 温暖活动形理……。

新結盟、新航線、新服務計劃……,**船務部**明確定立了長遠發展策略。

66

在船務部的發展藍圖裏,其中一個重要元素,是與澳門旅遊娛樂有限公司達成船務合營協議。







團船務部的業務於年內進展良多,不單成功推出新增客運渡輪 前線,載客量更見增長,加上計劃中的新機場渡輪服務等等,都為船務業務的長遠發展策略和擴展藍圖奠下根基。

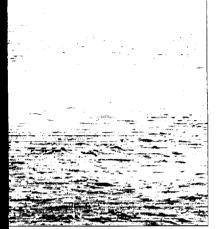
集團與澳門旅遊娛樂有限公司(「澳門娛樂」) 於二零零二年十二月完成一項策略性船務合 營協議,其中集團佔百分之六十權益,而澳 門娛樂則佔百分之四十權益,為船務部一項 重要發展。根據該協議,澳門娛樂同意參與 集團持有百分之七十一權益的船務投資旗艦 信德中旅船務投資有限公司(「信德中旅船 務」)的業務,而集團則將於澳門娛樂的應佔 權益由百分之五增持至約百分之十一點四 八。該船務合營協議有利船務業務的發展, 對雙方均有裨益,亦能加強集團與澳門娛樂 的策略性聯繫,令集團更有效地把握澳門未 來的業務發展商機。

信德中旅船務以「噴射飛航」為品牌經營業務,擁有共三十一艘船隻,是全亞洲規模最大的高速客運渡輪公司之一。集團船務部亦是唯一提供二十四小時來往港澳高速客運渡輪服務的船務公司,在來往港澳航線上,穩守市場領導地位近四十年,於二零零二年的港澳客運人次約為九百七十萬人。



年內,來往中華人民共和國(「中國」) 航線的 客運量,亦因機場過境旅客及團體遊客的人 數不斷增加而錄得可觀增長。來往香港一深 圳及香港一廣州航線的客運量於二零零二年 上升約百分之二十三。雖然二零零二年的燃 油價格有所波動,船務部不斷透過靈活調配 船隻及航期,在節省營運成本及增加上座率 方面取得一定的成效。信德中旅船務為充分 善用資源,策略性地將旗下一艘噴射船租予 一家亞洲公司,為集團提供一項穩定收益。 船務部亦因應珠江三角洲的蓬勃經濟增長及 中國旅遊市場開放,於四月開辦來往深圳及 澳門的新航線,配合集團積極拓展珠江三角 洲海運網絡的目標,開拓中國航線及其他區 內業務發展商機。

為了籌備噴射飛航開辦來往位於赤鱲角的香港國際機場及珠江三角洲各地的客運渡輪服務,船務部與一獨立第三者組成合營公司香港國際機場碼頭服務有限公司,承辦翻新、營運及管理香港國際機場的跨境客運碼頭。

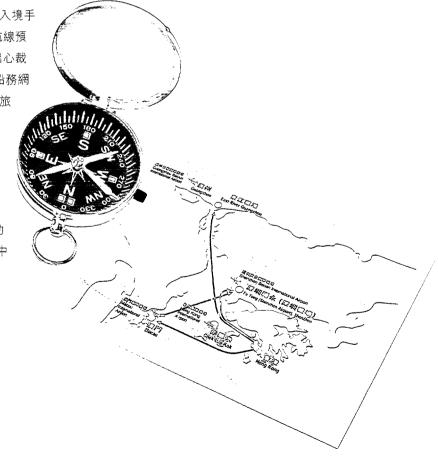


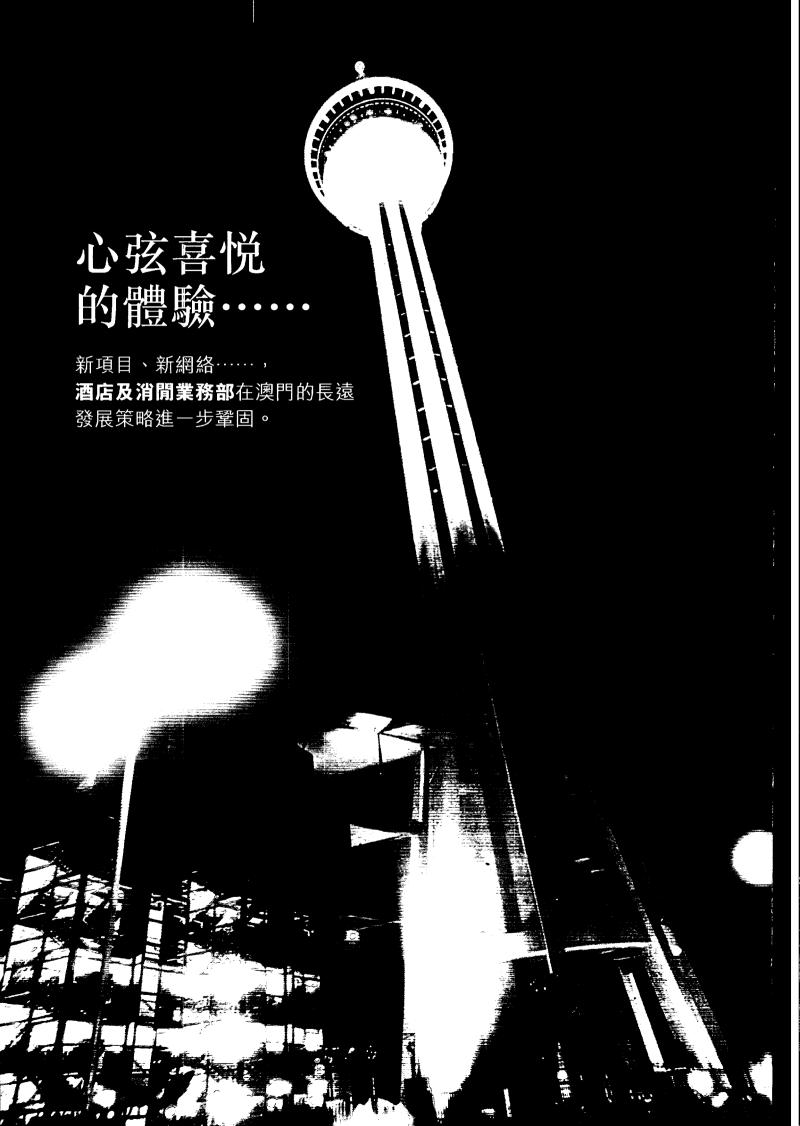




中轉旅客將毋須在香港辦理海關及入境手續,令海空過境服務更為順暢。新航線預期於二零零三年六月啟航,配合別出心裁的多模式過境安排,將有助集團的船務網絡進一步擴展至更廣泛及更國際化的旅客群。

新開辦的澳門一深圳航線及香港國際機場航線,均反映出集團致力開拓長遠業務發展商機的承諾,既進一步配合現有客運渡輪服務,亦有助集團於珠江三角洲的龐大增長動力中獲益。





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各項與酒店及消閒業務有關的投資項目及安排, 反映集團致力成為區內酒店、消閒及旅遊業營運 翹楚的目標。





客對澳門的興趣愈見熱切,集團 為了充份把握這商機,於四月以 港幣五億元收購位於澳門氹仔面 積為九萬九千平方米之酒店及商業用地之發展 權。於十一月,集團與澳門旅遊娛樂有限公司 (「澳門娛樂」)達成策略性協議,將該地皮的 百分之二十權益以港幣一億元轉讓予澳門娛樂。該等安排進一步加強集團在澳門拓展酒店 及消閒業務的實力,更催化集團與澳門娛樂這 策略性夥伴在澳門建立長遠合作機會。

集團於二零零二年十一月與澳門娛樂達成策 略性船務合營協議,將持有的澳門娛樂權益 由百分之五增至約百分之十一點四八,反映 集團對澳門發展前景,尤其是旅遊業充滿信 心。澳門娛樂持有澳門博彩股份有限公司 (「澳門博彩」)百分之八十權益,而澳門博彩 是澳門特別行政區政府於二零零二年初授予 幸運博彩經營合約的三家公司的其中之一。 此外,澳門娛樂亦持有八家澳門酒店、南灣 湖填海工程、濠景花園、澳門國際機場及澳 門的旗艦航空公司澳門航空的權益。集團於 二零零二年從其於澳門娛樂原本持有的百分 之五權益收取的普通股股息總額為港幣一千 八百三十萬元(二零零一年:港幣一千四百 三十萬元)。

集團於二零零一年年底獲授予一項為期二十年的澳門旅遊塔會展娛樂中心(「澳門塔」)的經營及物業管理協議,得到進一步發揮所長



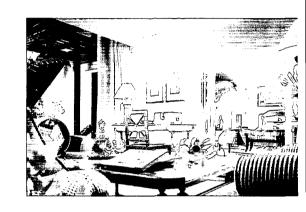
的機會。澳門塔乃澳門娛樂旗下物業。於二零零二年,澳門塔成為眾多大型活動及盛事的場地,包括第七屆澳門國際貿易投資展覽會、第十六屆澳門國際音樂節、中華人民共和國澳門特別行政區第十屆全國人民代表大會代表選舉會議、中華人民共和國成立五十三週年國慶招待酒會、內蒙古恐龍大展,三週年國慶招待酒會、內蒙古恐龍大展會、及吸引逾四萬人的澳門除夕倒數嘉年華會、及吸引逾四萬人的澳門除夕倒數嘉年華理與門塔的經驗中,獲取營運會議及展覽業務的實費等與門塔的經驗中,獲取營運會議及展覽業務的實費專業知識,亦培育了為數逾三百名經驗豐富的員工隊伍。

集團持有兩家澳門酒店的權益。澳門文華東方酒店的純利因經營盈利有所增加,以及利息支出回落,較二零零一年錄得可觀的增長。澳門寰鼎(威斯登)度假酒店(「威斯登」)的平均房租及入住率因進行翻新工程而有所下降。該翻新工程包括客房內部裝修,預期於二零零三年第二季竣工,屆時,旅客入住威斯登將更覺賓至如歸。

毗鄰威斯登的澳門高爾夫球鄉村俱樂部 (「澳門高球俱樂部」) 續享有澳門最尊貴的高球俱樂部」) 續享有澳門最尊貴的高球俱樂部美譽,純利較二零零一年為佳。澳門高







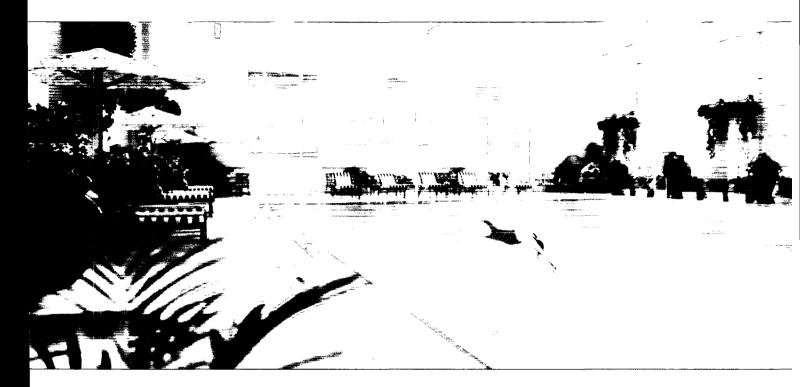
球俱樂部於十月連續第五年舉辦澳門高爾夫 球公開賽。威斯登連同澳門高球俱樂部是港 澳唯一具備國際標準十八洞高爾夫球場的度 假設施。

為了全面掌握銷售及市場推廣商機,酒店及 消閒部正籌備一個專責小組,為有意前往區 內及使用澳門世界級會議設施的旅客服務。 成立專責小組的目的是要整固部門的產品及 服務,以及為集團旗下的各酒店及消閒業務 在銷售及市場推廣活動方面誘發協同效應。 新小組是集團將酒店及消閒專才伸延至商務 旅遊的重要里程碑。 以上各項與酒店及消閒業務有關的投資項目 及安排,反映集團致力成為區內酒店、消閒 及旅遊業營運翹楚的目標。集團將繼續尋求 具相輔相成效益及能與現有業務產生協同效 應的投資機會,從而更能全面地發揮其在旅 遊業的卓越專才。



集團的優質住宅物業銷情理想,

物業管理服務,推動**地產部**的季度表現



寶翠園位置優越,公共交通四通八達。此外, 一個直達購物商場名為寶翠的地下鐵路車站亦 正在籌劃之中。

### 其他發展項目

位於澳門氹仔的濠景花園第一期發展,包括十 三幢住宅大廈,已分階段推出發售,至二零零 二年年底已成功售出約百分之八十六單位。第 二期包括十三幢住宅大廈的地基工程亦已竣 工,其餘各期的發展規劃現正積極籌備之中, 為澳門最大的發展項目之一。

位於廣州的信德商務大廈由三十二層高的寫字 樓大廈及六層商場組成,自二零零零年四月竣 工以來,其出售及招租的進展令人滿意。 虹橋上海城的兩幢二十五層高寫字樓大慶及 六層高的娛樂購物平台已於二零零二年年底 竣工。為了策略性地調配資源,集中發展以 澳門為主的核心船務、酒店及消閒業務,集 團於二零零三年二月訂立有條件協議出售於 虹橋上海城的百分之十五實益權益,作價港 幣三億四千二百萬元,估計獲利約港幣二千 九百七十萬元。

### 物業服務

集團物業管理部持續擴展其物業管理組合, 迎合市場對全面性住宅、商業及工貿物業的 專業物業管理服務。 66

地產部的年度盈利源自實翠園第二期發展項目的 竣工及銷售活動,以及昇悦居第一、二期的預售 活動。







產部的主要住宅發展項目昇悦居及 寶翠園的銷售成績理想,推動地產 部年內的表現。與此同時,市場對 優質物業管理服務的需求亦持續上升。

第一及第二期住宅單位的預售活動已分別於二 零零二年四月及五月推出,市場反應良好。

昇悦居位處西九龍樞紐,公共交通網絡四通八 達,更可步行至鄰近地鐵站。

### 昇悦居

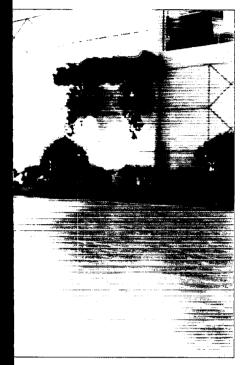
位於西九龍的昇悦居,是集團與新鴻基地產發展有限公司合作發展的優質住宅項目,包括七幢住宅大廈共二千四百三十四個單位、住客會所、面積逾十七萬平方呎的園藝園林、以及一個商業平台,總發展面積約為一百八十萬平方呎。

昇悦居分兩期發展,第一期的上蓋工程包括五 幢住宅大廈共一千八百三十四個單位,預期於 二零零三年第三季竣工。第二期工程包括其餘 兩幢住宅大廈共六百個單位及一個商業平台, 預期於二零零三年年底竣工。住宅單位面積由 約五百平方呎至一千四百七十平方呎不等。

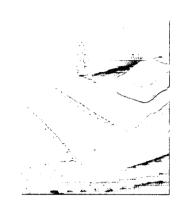
### 寶翠園

位於西半山的豪華住宅項目寶翠園,由六幢住 宅大廈、面積達二十二萬平方呎的購物商場西 寶城、以及面積達十九萬平方呎的高級住客會 所及園藝花園組成。購物商場、住客會所及園 藝花園更是半山區內規模最大的同類型設施。

寶翠園分兩期發展,第一期包括三幢住宅大 廈共一千零九十三個單位,已於二零零一年 竣工。第二期包括其餘三幢住宅大廈共一千 一百二十個單位,亦已於二零零二年四月竣 工,並順利如期移交已出售單位予買家。單 位面積由約八百五十平方呎至三千三百四十 平方呎不等。



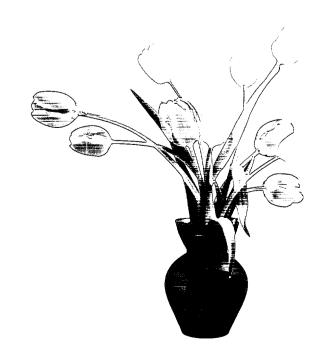




於二零零二年新納入部門管理的物業包括香港的寶翠園第二期及澳門的信德堡。集團物業管理部現於香港及澳門管理的商業、商舗及住宅物業總面積,分別為五百三十萬平方呎及三百四十萬平方呎,而管理物業的規模及類型亦由單一業主的住宅單位至零售購物商場不等。此外,部門亦被委任為西九龍昇悦居的物業管理公司,於二零零三年年底生效。屆時,物業管理組合總面積亦將因而增至逾一千萬平方呎。

物業管理部門於二零零一年成立的 Living Matters Company Limited ,提供生活概念服務,包括為住客提供便利及體貼的增值服務,進一步提升住戶的生活環境和質素。二零零二年十月,集團於信德中心開設一間名為Living Matters(設計生活)的生活概念店,提供時尚的現成及訂造傢俬、家居配件、餐具及裝飾用品等,進一步實踐優質生活的承諾。

於十月,集團物業管理部榮獲國際認可的香港品質保證局授予ISO9001:2000品質管理證書,反映該部門的卓越服務質素及專業水平。此外,信德物業管理有限公司獲得香港社會服務聯會頒發商界展關懷獎項,以表揚該公司的優良企業公民責任以及其積極參與社會服務的努力。



發展及/或出售之物業

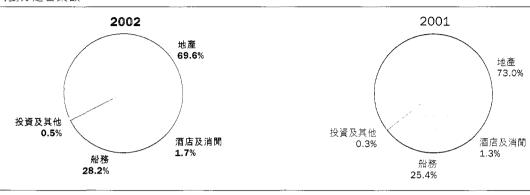
	項目樓面 面積約數 (平方米)	項目地盤 面積約數 (平方米)	主要用途	集團 所佔權益	二零零二年 十二月止 發展進度	預計 完工日期
寶翠園		30,125	住宅			
第一期	112,619			51%	工程完成	
第二期	138,162			51%	工程完成	_
漆咸大廈	_	3,786	<del></del>	51%	規劃中	
		18,912	住宅/商業			
第一期	130,438			64.56%	上蓋工程	二零零三年
第二期	43,872			64.56%	上蓋工程	二零零三年
薄扶林道 <b>124</b> 號		1,684	住宅	100%	規劃中	
油塘海旁地段 第 30 號及 31 號		1,858		50%	土地儲備	
2門						
澳門外港新填海區 地段第3號(A2/i)	_	2,916	酒店/商業	20%	土地儲備	_
濠景花園			住宅/商業/			
第一期	292,602	29,555	酒店	25%	工程完成	
第二期	292,912	29,547		25%	地基完成	二零零六年
第三期	64,890	15,277		25%	土地儲備	_
第四期	47,149	5,225		25%	土地儲備	_
第五期	112,825	24,829		25%	土地儲備	
 P 國	<u> </u>					
虹橋上海城 上海虹橋區						
第一期	173,215	17,664	商業	15%	工程完成	

# 投資及酒店物業

	樓面面稅 約數 (平方米)	地盤面積 約數 (平方米)	主要用途	集團 新佔權益	世 本 世 本 本 本 本 二 を を 十 二 月 止 出 祖 本	二零零二年 平均 每月租金	可出租 製面面積 約數 (平方米)	数展進度	屆滿 地契年份
香港卑路乍街8號 西賀城	20,724	_	商業	51%	85%	毎平方米 港幣379元	14,682		二零三零年
香港薄扶林道89號 寶羅園	601個 私家車停車位 33個	_	停車場 停車場	51% 51%	96.6% 9.1%	每車位每月 港幣3,200元 每車位每月	_	_	二零三零年
香港羅便臣道60號 信恰閣地下低層及地下	電單車停車位 974	900	商業	100%	100%	港幣1,100元 毎平方米 港幣390元	822		二零三零年 二八五八年
香港羅便臣道60號 信怡閣地下、一樓至三樓	26 個停車位	_	停車場	100%	69.2%	每車位每月 港幣3,150元			二八五八年
香港堅尼地道9號L 萬信亞一樓至四樓	18 個停車位	_	停車場	100%	50%	每車位等月 港幣3,000至 3,500元	_	_	二零四七年
香港九龍尖沙咀 梳士巴利題3號星光行地下 五號B舗及部分地庫商館 (除商館A外)	2,643		商業 購物中心	100%	95.5%	每平方米 港幣248元	2,643	_	二八六三年
澳門友誼大馬路 文華東方酒店	46,453	8,486	酒店	50%		_	_	_	二零零七年期滿・如至年
澳門外港 新填海區擴展部份	1,327	15,176	度假設施	50%	-	-	-	_	二零三二年 二零零七年 期滿 平 四 四 九 年
澳門議事亭前地11號 信德堡美食中心	2,695	_	美食中心	100%	100%	每平方米 港幣133元	2,510	_	永久業權
澳門路環黑沙灣 澳門資東(威斯登) 度假酒店及澳門 高爾夫球鄉村俱樂部	46,644 (包括停車場)	767,373	酒店/ 高爾夫球場	34.9%	_	_	_	_	二零零三年 期滿·可再 續至 二零四九年
中國廣州中山四路246號 信德商務大廈	28,971	_	辦公室	60%	79%	每平方米 人民幣59元	28,971	_	二零四五年
旧城市如八尺	5,722	_	商業 購物中心	60%	40%	每平方米 人民幣106元	3,888	_	二零三五年
	51個 停車位 ———————————————————————————————————	_	停車塲	60%	_			_	二零四五年
<b>策</b> 劃中的物業									
澳門氹仔 望德聖母灣	_	99,000	酒店/商業	100%	_			土地儲備	二零四九年*
泰國布吉島Rawai海灘		36.800	酒店	50%		_		土地儲備	永久業權
<b>集</b> 國自置之自用物業									
香港中現于諾道中200號 信德中心西座三十九字樓頂樓	1,823	_	辦公室	100%		_		_	二零五五年 期滿、可再 鎮至 二一三零年
九龍興華西街83及95號	19,320	19,139	船塢	42.6%				_	二零五一年
澳門國際中心 第十二座二樓至四樓(全層) 五樓A·B·C單位	2,894	_	員工宿舍	100%	_		_	_	二零零六年 期滿,可再 續至四九年
第十三座八樓至十一樓E單位	473	_	員工宿舍	42.6%	_	-	-	-	二零零 7 年 期滿、ヶヶ 類滿、ヶヶ 二零四九年

<sup>\*</sup> 批地文件待發

營業額分析 按部門劃分之營業額

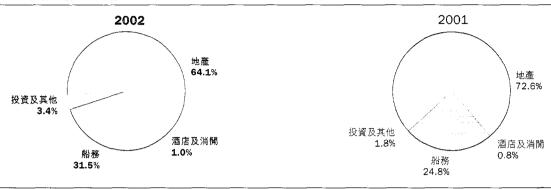


(港幣百萬元)	2002	2001	變動	%	説明
船務	1,414	1,358	56	4	營業額之提升主要因為經營往來香港與 澳門及香港與深圳之票務收益增加。
地產	3,491	3,896	(405)	(10)	營業額下跌主要因為於年內寶翠園住宅 單位之銷售收益之確認減少,但部分被 預售昇悦居所彌補。
酒店及消閒	84	70	14	20	營業額提升主要來自旅遊代理服務收益 及澳門酒店管理費增加,但部分受私人 會所大中華會收益減少所抵銷。
投資及其他	26	15	11	73	營業額變動主要因為來自澳門娛樂及其 他投資之股息增加所致。
總額	5,015	5,339	(324)	(6)	

# 按地區劃分之營業額

(港幣百萬元)	2002	2001	變動	%	説明
香港	4,268	4,625	(357)	(8)	營業額下跌主要因為於年內寶翠園住宅單 位之銷售收益之確認減少。
澳門	661	655	6	1	營業額輕微提升主要因為來自澳門娛樂及 其他投資之股息增加所致。
其他	86	59	27	46	營業額變動主要是來自經營往來香港與深 圳之票務收益及於廣州物業之租金收益增 加所致。
總額	5,015	5,339	(324)	(6)	

損益分析 按部門劃分之經營溢利



(港幣百萬元)	2002	2001	變動	%	説明
船務	192	165	27	16	溢利變動主要因為票務收益增加及成本 控制有所改善。
地產	391	483	(92)	(19)	溢利下跌主要因為於年內寶翠園住宅單 位銷售盈利之確認下跌,但部分被預售 昇悦居之盈利所彌補。
酒店及消閒	6	5	1	20	溢利變動主要來自澳門酒店的管理費增 加。
投資及其他	21	12	9	75	溢利上升主要因為來自澳門娛樂及其他 投資之股息增加所致。
未分配淨支出	(35)	(11)	(24)	(218)	變動主要因為利息收入下跌。
經營溢利	575	654	(79)	(12)	
融資成本	(101)	(123)	22	18	下跌主要因為利率及尚未償還貸款減 少,但受寶翠園之利息支出於獲批入伙 紙以後撥入損益賬內所抵銷。
投資收益淨額	72	-	72	-	此數額代表來自出售香港華民航空之盈 利、投資減值虧損及共同控制企業之商 譽減值虧損。
所佔聯營公司 業績	21	13	8	62	變動主要因為來自濠景花園發展項目之 盈利貢獻,但受出售香港華民航空前所 佔之虧損所抵銷。
所佔共同控制 企業業績	2	(18)	20	111	改善主要來自一家物業合營投資盈利增 加所致。
除税前溢利	569	526	43	8	
税項	(25)	(75)	50	67	
除税後溢利	544	451	93	21	
少數股東權益	(161)	(175)	14	8	主要是寶翠園及船務部之少數股東權益。
股東應佔溢利	383	276	107	39	

損益分析 (續) 按地區劃分之經營溢利

(港幣百萬元)	2002	2001	變動	%	説明
香港	432	500	(68)	(14)	變動主要因為寶翠園住宅單位銷售盈 利之確認下跌,但部分被預售昇悦居 之盈利所彌補。
澳門	139	150	(11)	(7)	變動主要因為利息收入減少,但部分 被來自澳門娛樂及其他投資之股息增 加所彌補。
其他	4).	4	-	-	
	575	654	(79)	(12)	

# 集團所佔聯營公司業績分析

(港幣百萬元)	2002	2001	變動 %	説明
 地產	5	(14)	19 136	變動主要因為濠景花園發展項目之更 佳業績所致。
酒店及消閒	19	16	3 19	提升是因為澳門文華東方酒店持續錄 得理想營運業績。
投資及其他	(3)	11	(14) (127)	下跌主要來自出售香港華民航空前所 佔之虧損。
總額	21	13	8 62	

# 流動資金、財務來源及資本架構

二零零二年現金流入總額為7,846,000,000港元·主要包括來自經營業務的4,425,000,000港元、貸款2,668,000,000港元、以供股方式發行股份所得款項388,000,000港元、出售聯營公司權益所得款項194,000,000港元、已收利息收入60,000,000港元、來自聯營公司44,000,000港元、聯營公司股息25,000,000港元及投資項目股息25,000,000港元。

二零零二年現金流出總額為7,536,000,000港元,主要項目包括償還貸款5,000,000,000港元、應收按揭貸款907,000,000港元、購買固定資產640,000,000港元、已付利息支出401,000,000港元、購回有擔保可換股債券271,000,000港元、派發股息予股東126,000,000港元、繳納税款68,000,000港元、派予少數股東股息52,000,000港元、投資項目33,000,000港元及合營投資30,000,000港元。

# 流動資金、財務來源及資本架構(續)

(重新列賬)				
2002	2001	變動		
4,357	3,087	1,270		
(1,246)	(871)	(375)		
(2,801)	(2,501)	(300)		
310	(285)	595		
	4,357 (1,246) (2,801)	2002 2001 4,357 3,087 (1,246) (871) (2,801) (2,501)		

現金及等同現金於二零零二年十二月三十一日為898,000,000港元,較去年年終大幅增加310,000,000港元。

本集團於年內按每股股份1.00港元之認購價,以供股方式發行388,486,782股,使其股本增加。而所得款項淨額(扣除支出後)382,000,000港元已用於償還本集團之債務。

於二零零二年十二月三十一日本集團的備用貸款及其他融資合共5,221,000,000港元·其中2,721,000,000港元尚未提用。於年終時尚未償還的貸款包括銀行貸款2,187,000,000港元、有擔保可換股債券308,000,000港元及其他貸款5,000,000港元,百分之十五的尚未償還銀行貸款均以本集團的某些資產作抵押。本集團的政策乃安排足夠資金,以作為營運資金及投資項目的所需現金。於二零零二年十二月三十一日,本集團各借貸項目的到期日如下:

#### 到期組合

1年內	1-2年	2-5年	總額
13%	17%	70%	100%

根據年終時1,601,000,000港元淨借貸額,本集團的資本與負債比率為百分之十四點六(二零零一年:百分之三十一點九,重列)。本集團將繼續維持此穩健的資本與負債比率為其財務策略,並會進一步減少其融資成本。

#### 財務風險

本集團採用穩健的財務風險管理政策,所承擔之外滙及利息風險極低。本集團之政策乃不參與任何投機性貿易活動。 除佔本集團長期借款百分之十四之有擔保可換股債券外,本集團所籌得之資金是以浮息計算。本集團的尚未償還借貸 項目中,只有百分之二十五是以美元為單位。本集團的主要業務均以港幣交易及記賬,因此外滙波動風險極低。

#### 人力資源

除聯營公司及共同控制企業外,本集團包括附屬公司於年終時約有二千一百名僱員。本集團給予僱員優厚的薪酬,並根據個人表現考慮晉升及加薪。此外員工亦經常舉辦員工聯誼活動,以推廣團隊精神。本集團鼓勵僱員參加關乎集團業務的培訓課程。

董事會同寅現謹向各股東提呈截至二零零二年十二月三十一日止年度之報告書及已審核 財務報表,以供閱覽。

# 物業

本集團所擁有包括自用、投資、發展及出售 之物業詳細資料概列於第二十四頁至第二十 五頁。

#### 集團業務

本公司主要業務為投資控股。各主要附屬公司、聯營公司及合營投資之業務概列於第七十六頁至第七十七頁。

本集團於本年度內的主要業務及經營地域分析概列於第七十三頁至第七十五頁之財務報 表附註第二十七項。

# 股本

本公司之股本在本年度內之變動概列於第六 十四頁之財務報表附註第十八項。

# 有擔保可換股債券

本集團之有擔保可換股債券之詳情概列於第 六十七頁之財務報表附註第二十項。

### 集團財務報表

本集團截至二零零二年十二月三十一日止年度 之溢利及本公司與本集團截至該日止之財務狀 況,概列於第四十一頁至第七十七頁之財務 報表。

主要附屬公司、聯營公司及合營企業 本公司及本集團之主要附屬公司、聯營公司 及合營企業之詳細資料概列於第七十六頁至 第七十七頁。

## 儲備

各項儲備在本年度內之變動概列於第六十五 頁至第六十六頁之財務報表附註第十九項。

# 捐款

本集團在本年度內共有捐款70,000港元 (二零零一年:133,800港元)作慈善及公益 用途。

### 股息

中期股息每股3.5港仙已於二零零二年十月派發。董事會現建議宣佈派發截至二零零二年十二月三十一日止年度末期股息每股3.5港仙,派予在二零零三年六月十一日已登記在股東名冊上之股東。

#### 固定資產

本集團之固定資產在本年度內之變動概列於第 五十九頁至第六十頁之財務報表附註第十項。

#### 集團借貸

須於一年內償還之借貸及長期借貸之詳細資料概列於第六十七頁至第六十八頁之財務報表附註第二十項及第二十一項。

### 撥作資產成本之融資成本

本集團於本年度內撥作資產成本之融 資成本為80,163,000港元(二零零一年: 322,393,000港元)。

### 主要客戶及供應商

本集團之政策規定,所需之任何物料均由數個 供應商供應,以免過份依靠單一供應來源。 本集團與各主要供應商均保持良好關係,在採 購重要物料方面,並沒有遇上任何重大困難。

本年度內·本集團五大客戶佔本集團的營業 額低於百分之三十。本集團五大供應商佔本 集團採購額百分之六十二,其中最大供應商 佔本集團總採購額百分之三十五。

何鴻燊博士及鄭裕彤博士實益擁有本集團五 大客戶及供應商之一的澳門旅遊娛樂有限公司(澳門娛樂)權益。除以上所披露者外,概 無其他董事、彼等之聯繫人士或股東(據董事 會所知,該等人士擁有本公司已發行股本超 過百分之五)於本年度內分別持有本集團五大 客戶或五大供應商之權益。

#### 董事

本公司董事之芳名載於第二頁。

根據本公司之公司組織章程細則第七十七條規定,羅保爵士、鄭裕彤博士及禤永明先生即將任滿告退,並願意膺選連任。

# 董事在合約及關連交易中之權益

何鴻燊博士、鄭裕彤博士、莫何婉穎女士及何超瓊女士為澳門娛樂之董事。

何鴻燊博士及鄭裕彤博士實益擁有澳門 娛樂及澳門博彩股份有限公司(澳博)之 權益。 蘇樹輝博士為澳博之董事及實益擁有該公司之權益。澳博為澳門娛樂之附屬公司及澳門賭場專利權之持有人。

年內,本集團與澳門娛樂集團之交易 如下:

- i. 本集團為澳門娛樂管理其轄 下酒店而收取管理費用,總額為 21,700,000港元。
- ii. 本集團於澳門向澳門娛樂集團 購入船務運作所需之燃料為 80,500,000港元,並由澳門娛樂 集團為船隻注入燃料。由於本集團 須派出技術人員監督加添燃料工 序,故收回1,200,000港元的技術 服務費。
- iii. 本集團年內向澳門娛樂集團 出售港澳線噴射飛航船票總額 344,100,000港元,同時澳門娛樂 集團代本集團銷售噴射飛航船票及 澳門娛樂集團亦為本身購買船票, 因而向澳門娛樂集團支付佣金及折 扣總額43,100,000港元。
- iv. 澳門娛樂集團為本集團代支澳門碼 頭業務及為噴射飛航船業務提供碼 頭服務的開支,而本集團年內 繼續以實報實銷方式向澳門娛樂集 團付還該等開支共149,900,000 港元。

# 董事在合約及關連交易中之權益(續)

- v. 澳門娛樂向本集團承包客輪,經營 平價客輪服務往來九龍中國客運碼 頭至澳門。在年內,本集團共收取 106.700.000港元的承包費。
- vi. 本集團為澳門娛樂經營及管理其轄 下之澳門旅遊塔會展娛樂中心,因 而收取2,900,000港元的管理費。
- vii. 本集團存有若干存款於澳門娛樂之 全資附屬公司誠興銀行之往來及儲 蓄戶口。於二零零二年十二月三 十一日,總存款額為6,900,000 港元。
- viii. 本集團及澳門娛樂分別認購 Interdragon Limited (Interdragon)之 已發行股本百分之六十及百分之四 十。代價包括本集團轉讓其信德中 旅船務投資有限公司(信德中旅船 務投資)之百分之七十一已發行股 本予Interdragon及澳門娛樂轉讓其 百分之十點八已發行股本予 Interdragon。
- ix. 於二零零二年十一月十四日,本集團與澳門娛樂簽訂有條件協議,向澳門娛樂出售其一家附屬公司之百分之二十股權,該附屬公司之唯一資產乃是位於澳門氹仔佔地九萬九千平方米之酒店及商業用地之開發權。澳門娛樂向本集團支付之現金代價包括:(i)葡幣200,000元(即194,000港元)以支付該附屬

- 公司之百分之二十股權及(ii) 100,000,000港元·以轉讓該附屬 公司尚未償還予本集團之股東貸款 500,000,000港元當中百分之二十 (以價計)予澳門娛樂。
- 2. 本年內,香港中國旅行社有限公司(香港中旅)擔任信德中旅船務投資的渡輪船票聯合銷售總代理,本集團就此向香港中旅支付佣金25,200,000港元。香港中旅為香港中旅國際投資有限公司(中旅國際投資)之附屬公司,而中旅國際投資為本集團之附屬公司信德中旅船務投資的主要股東。
- 3. 本集團調派若干員工往信德船務有限公司(信德船務)、澳門娛樂及其聯營公司向其提供服務,並因此該等公司承擔若干行政費用。此外,本集團亦與該等公司共用部分行政資源。而該等公司所表工時方政費所及調派人員之薪酬或根據有關員工替該等公司工作所耗工時按比例計算之薪酬,悉數向本集團付還其應佔之行政費用及資源,該等服務費用之總額為37,700,000港元。何鴻燊博士、鄭裕彤博士、何超瓊女士及何超鳳女士為信德船務董事,何鴻燊博士、鄭裕彤博士及莫何婉穎女士擁有信德船務實益權益。信德船務為本公司主要股東。
- 4. 本集團收取租戶Future Bright Property Management Company Limited之租金及 有關費用為4,700,000港元。澳門娛樂、何鴻燊博士及蘇樹輝博士擁有該公司實益權益。
- 5. 本集團收取上環信德中心之物業管理費 7,800,000港元。由何鴻樂博士、澳門 娛樂及新世界發展有限公司(新世界發 展)實益擁有的信德中心有限公司(信德 中心公司)為該項物業的業主之一。本集 團向新世界發展集團屬下一家公司支付

3,900,000港元的顧問費。本集團亦代 信德中心公司管理該物業之商場,因而 獲其支付1,100,000港元的管理費。本 集團亦因租用信德中心的碼頭用地而支 付3,300,000港元的租金及有關費用予 信德中心公司。

- 6. 年內,本集團佔百分之五十一之附屬公司隆益投資有限公司(隆益)租用信德中心的寫字樓及商場單位作為寶翠園住宅單位的銷售處及示範單位,因而支付300,000港元的租金予信德中心公司。隆益於年內售賈寶翠園之單位,因而支付8,900,000港元銷售佣金予新鴻基地產發展有限公司(新地)之附屬公司,新地乃隆益之主要股東。
- 7. Iconic Palace Limited (Iconic)及日騰有 限公司(發展商)分別為本集團及新地之 全資附屬公司,乃一個位於長沙灣區之 住宅及商用物業發展項目名為昇悦居(項 目)之分權共有人。根據工程管理協議, Iconic(作為聯合發展商)支付新地之全資 附屬公司新鴻基地產代理有限公司(新鴻 基地產代理)2,100,000港元的工程管理 費。此數額為Iconic應付新鴻基地產代理 之管理費部分。根據銷售代理協議,應 付予新鴻基地產代理之銷售佣金為 12,700,000港元。因設立銷售處及示範 單位,發展商向新地之全資附屬公司 Kimrose Investment Limited (Kimrose) 租用若干個寫字樓及商場單位。年內, 發展商共支付有關費用5,800,000港元 予Kimrose。根據股東協議,本集團向 一家本集團及新地各佔五成權益之合營

- 公司,恰輝信德建築聯營有限公司(怡輝信德) 收取3.100,000港元服務費。
- 8. 香港華民航空有限公司(香港華民航空) 為一家提供航空貨物運輸服務之公司。 根據於二零零二年二月二十日訂立之協 議、本集團以194,000,000港元出售香 港華民航空百分之二十五之實益權益予 國泰航空有限公司。本集團於香港華民 航空之權益由一家附屬公司Stabilo Limited 所持有,而何鴻燊博士、蘇樹輝 博士、禤永明先生、謝天賜先生及陳偉 能先生亦擁有該附屬公司的實益權益。
- - i. 氹仔城市發展有限公司(氹仔城市) 的股權分配,由本集團佔百分之二 十五,澳門娛樂佔百分之二十五及 合和實業有限公司佔百分之五十。 所有股東已按各自之持股比例,免 息貸款共1,037,700,000港元予氹 仔城市。
  - ii. 南耀有限公司(南耀)的股權分配, 由本集團佔百分之四十,何鴻燊博士佔百分之十,澳門娛樂佔百分之二二十,其他獨立投資者佔百分之三十。所有股東已按各自之持股比例,免息貸款共3,700,000港元予南耀。

### 董事在合約及關連交易中之權益(續)

- iii. 信德文化廣場有限公司(信德文化)的股權分配,由本集團佔百分之六十及一家由何鴻燊博士擁有實益權益的公司佔百分之四十。所有股東已按各自之持股比例,免息貸款共342,800,000港元予信德文化。
- iv. 怡輝信德的股權分配,由本集團佔百分之五十及新地佔百分之五十。根據怡輝信德的股東協議,本集團按其佔百分之五十的比例提供一項有關怡輝信德之賠償負債擔保及融資,最多分別達2,000,000港元及工程淨值的百分之三。如超過以上限額,本集團及新地須按發展商比例提供擔保及融資,分別為百分之六十四點五六及百分之三十五點四四。本集團及新地各提供5,000,000港元的免息股東貸款予怡輝信德。
- v. 隆益的股權分配,由本集團佔百分之五十一,新地界發展及廖創興企業有限公司(廖創興)各佔百分之十。本集團、新地、新世界發展及廖創興分別向隆益提供1,649,000,000港元、937,700,000港元、323,300,000港元及323,300,000港元的股東貸款。該等貸款每年按香港銀行同業拆息加0.58%計算利息。截至二零零二年十二月三十一日止年度,本集團應收之利息為48,900,000港元。

- vi. Treasure Peninsula Limited (TPL)的股權分配,由本集團佔百分之五十一,新地佔百分之二十九,新世界發展及廖創興各佔百分之十。所有股東向TPL提供合共1,174,000,000港元的免息股東貸款、此等貸款均按股東在TPL的持股比例提供。
- vii. Onluck Finance Limited (OFL) 的股權分配,由本集團佔百分之六十四點五六,新地佔百分之三十五點四四。所有股東向OFL提供合共398,700,000港元的免息股東貸款,此等貸款均按股東在OFL的持股比例提供。
- ix. 截至二零零二年十二月三十日,信 德中旅船務投資的股權分配,由本 集團之一家全資附屬公司佔百分之 七十一,中旅國際投資佔百分之二 十九。本集團及中旅國際投資就信 德中旅船務投資的一家附屬公司所 獲得之貸款向銀行提供擔保,按彼 等在信德中旅船務投資的持股比例 承擔。根據上文第1(viii)項所述, 隨着Interdragon之成立後,本集

團於信德中旅船務投資之實際權益 減少至百分之四十二點六。上述擔 保亦已於二零零二年十二月三十一 日修正,根據各自於信德中旅船務 投資之實益權益,本集團提供之擔 保減少至百分之四十二點六,而澳 門娛樂及中旅國際投資提供之擔保 分別為百分之二十八點四及百分之 二十九。於二零零二年十二月三十 一日,該貸款額為327,500,000 女士及何超瓊女士為澳門娛樂董事。 港元。

根據香港聯合交易所有限公司(聯交所)證券 上市規則第十四章,上述交易構成本公司之 關連交易,並需要在本公司之年報內披露。

本公司之獨立非執行董事已考慮,並確認上述 交易乃在正常業務經營過程中按一般商業條件 進行,而對本公司股東而言屬公平合理。

就上文第1(ii)至(iv)、(vi)及(vii)項及第2項至第 6項的交易,獨立非執行董事進一步確認交易 本公司董事會乃獨立於該等公司之董事會,故 額並無超過與聯交所協議的水平,並符合有 關交易的條件。

除上述交易外,本公司及其附屬公司於本年 內或年底時並無簽訂與公司董事直接或間接 擁有重大權益之其他重大合約。

#### 董事於競爭業務中之權益

在年內及截至此報告日期間・本集團之以下 董事在下列業務被視為其個人權益或會與本 集團直接或間接地有所競爭,其詳情如下:

何鴻燊博士為新濠國際發展有限公司、信德 中心公司及澳門娛樂董事,並直接及/或間 接擁有該數家公司的實益權益。此數家公司 參與地產投資及/或酒店消閒業。莫何婉穎

鄭裕彤博士為新世界發展集團、周大福企業 有限公司、香港仔飲食企業有限公司、信德 中心公司及澳門娛樂董事,並/或直接及/ 或間接擁有該數家公司的實益權益。此數家 公司參與地產投資、發展、船務及/或酒店 消閒業。

何超瓊女士、何超鳳女士及謝天賜先生為信 德中心公司董事。此家公司參與地產投資。

本集團有能力獨立地按公平基準進行其業務。

# 權益之披露

於二零零二年十二月三十一日,本公司各董 事於本公司或其聯繫公司(按公開權益條例所 界定者)之股本中所擁有根據公開權益條例第 二十八條之規定須知會本公司及香港聯合交 易所有限公司(聯交所)之權益(包括根據公開 權益條例第三十一條或附表第一部份彼等被 視為或被當作擁有之權益),或根據公開權益 條例第二十九條必須登記於該條例所述之登 記冊上或根據上市公司董事證券交易標準守 則之規定須知會本公司及聯交所之權益,請 參閱如下:

#### a) 董事於本公司之權益

	每图	<mark></mark>	通股
<b>萱事姓名</b>	個人權益	家族權益	公司權益
何鴻燊	240,517,502	6,144,725	36,285,523
羅保爵士	_	_	~
關超然	-	_	~
鄭裕彤	_	_	~
莫何婉穎	323,627	_	mose
何超瓊	12,555,806		97,820,707
何超鳳	11,562,252	_	97,820,707
蘇樹輝	10,406,250	_	
禤永明	62,500	_	~
謝天賜	2,325,000	_	
陳偉能	10,031,250	_	_
何超蕸		_	23,066,918

### b) 董事於附屬公司之權益

董事姓名	附屬公司名稱	個人權益	公司權益
何鴻燊	信德文化廣場 有限公司	_	普通股4股 (即40%)
	Stabilo Limited	普通股560股 (即11.2%)	_
蘇樹輝	Stabilo Limited	普通股72股 (即1.44%)	_
禤永明	Stabilo Limited	普通股68股 (即1.36%)	_
謝夭賜	Stabilo Limited	普通股68股 (即1.36%)	_
陳偉能	Stabilo Limited	普通股32股 (即0.64%)	_

何超瓊女士、何超鳳女士、蘇樹輝博士、謝天賜先生及禤永明先生受本公司或其附 屬公司委託持有若干附屬公司之非實益權益。

### c) 董事於聯營公司之權益

何鴻燊博士擁有南耀有限公司普通股1股(即百分之十權益)作為其個人權益。

# d) 購股權

於二零零二年十二月三十一日,根據本公司舊購股權計劃(如下詳述),授予董事及僱員之購股權詳情如下:

#### 購股權數目

			每股股份	於二零零二年	於二零零二年
承授人	授出日期	行使期/有效期	之行使價⑴	一月一日 十	二月三十一日(1)
何鴻燊	一九九三年 六月十日	一九九三年六月十日 至二零零三年六月九日	4.98港元	30,000,000	31,204,819
何超瓊	一九九五年 三月二十四日	一九九五年三月二十四日 至二零零五年三月二十三日	3.35港元	2,500,000	2,597,015
	二零零零年 一月三日	二零零零年一月三日 至二零一零年一月二日	1.15港元	10,000,000	10,434,783
何超鳳	一九九五年 三月二十四日	一九九五年三月二十四日 至二零零五年三月二十三日	3.35港元	2,700,000	2,804,776
	二零零零年 一月三日	二零零零年一月三日 至二零一零年一月二日	<b>1.15</b> 港元	10,000,000	10,434,783
何超蕸	二零零零年 一月三日	二零零零年一月三日 至二零一零年一月二日	1.15港元	3,000,000	3,130,435
僱員的總數	二零零零年 一月三日	二零零零年一月三日 至二零零五年一月二日	1.15港元	1,600,000	1,669,564

### 附註

- i) 根據舊購股權計劃·本公司的購股權之行使價及購股權數目因供股而由二零零二年五月二十一日起已被調整。
- ii) 於二零零二年五月三十一日·本公司於一九九三年五月十八日採納之購股權計劃(舊購股權計劃)已被終止·並採納新購股權計劃。截至二零零二年十二月三十一日止年度內·在舊及新購股權計劃下·並無授出任何可認購本公司之普通股的購股權。
- iii) 截至二零零二年十二月三十一日止年度內,並無行使、註銷及逾期購股權。
- iv) 有關購股權之會計政策載於財務報表附註第一(v)項。
- v) 除上述所被露外·於二零零二年十二月三十一日董事或其配偶或十八歲以下子女概無獲授或行使任何權利以認購本公司或其任何聯繫公司的股本或債務證券。

## 權益之披露(續)

### vi) 新及舊購股權計劃資料

根據上市規則披露有關購股權計劃摘要如下:

		新購股權計劃	舊購股權計劃
1)	購股權計劃的目的	招攬及保留最優秀的僱員·並提供額外獎勵給參與者 及促進本集團之長期財務的成就	作為對僱員的獎勵
2)	購股權計劃的參與者	(a) 本公司或任何聯營公司之任何僱員或任何與 業務有關之顧問、經銷商或代表: (b) 任何向本公司或聯營公司提供貨物或服務之人士; (c) 本公司或任何聯營公司之客戶;或 (d) 本公司或任何聯營公司業務上或合營投資之夥伴	合資格的僱員包括執行董事
3)	購股權計劃中可予發行的股 份數目及其於二零零二年十 二月三十一日佔已發行股本 的百分率	194.243,391股(10%)	不適用
4)	購股權計劃中每名參與者可 獲授權益上限	於任何十二個月內: (a) 已發行股本百分之一(主要股東及獨立 非執行董事除外) (b) 已發行股本百分之零點一及總額不超過 5,000,000港元(對主要股東及獨立非執行董事)	購股權計劃中所涉及的股份總數的百分 之二十五
5)	可根據購股權認購股份的期限	董事會按其酌情權釐定。惟此期間將於購股權授出日起 計十年後失效	此期間乃本公司按其酌情權釐定。惟此 期間將於購股權授出日起計十年後失效
6)	購股權行使之前必須持有 的最短期限	不適用	不適用
7)	申請或接受購股權時須付金 額及付款或通知付款的期限 或償還申請期權貸款的期限	接納購股權時承授人在購股權授出日至二十八天內 應通知本公司並付1港元為代價	接納購股權時承授人在購股權授出日 至二十一天內應通知本公司並付1港元 為代價
8)	行使價的戲定基準	行使價由董事釐定,但不少於下列的較高價: (a) 給予購股權日之收市價; (b) 給予購股權日前五個交易日現有股份之 平均收市價;及 (c) 股份面值	行使價由董事藏定,但不少於下列的 較高價: (a) 給予購股權日前五個交易日之 本公司股份在香港聯合交易所 的平均收市價的百分之八十:及 (b) 股份面值
9)	購股權計劃尚餘的有效期	計劃將繼續生效直至二零一二年五月三十一日	購股權計劃於二零零二年五月三十一日 終止

# e) 主要股東

根據公開權益條例第十六(一)條規定之登記冊所載,除何鴻燊博士持有上述權益外,下列股東於二零零二年十二 月三十一日擁有本公司已發行股本百分之十或以上權益:

# 股東名稱

持有之普通股股數

信德船務有限公司及其附屬公司(附註)

598,030,322

附註:何鴻燊博士、鄭裕彤博士及莫何婉穎女士實益擁有信德船務有限公司之權益。

除以上所披露者外,並無其他人士知會本公司其擁有本公司已發行股本百分之十或以上權益。

#### 購買、出售或贖回之上市證券

年內,本集團購回及隨即註銷部分有擔保可換股債券。詳細資料概列於財務報表附註第二十項內。

除以上所披露外,截至二零零二年十二月三十一日止年度內,本公司及其附屬公司並無購買,出售或贖回本公司任何上市證券。

# 董事認購股份或債券之權利

除上述所載之購股權計劃外,本公司或其附屬公司於年內並無參與任何安排,以使本公司董事因收購本公司之股份或 債券而獲益。

### 董事之服務合約

於即將舉行之股東週年常會上候選之董事,概無與本集團訂立本集團不能在一年內不予賠償(法定賠償除外)的情況下終止之服務合約。

# 管理合約

本公司在年內並無訂立或保留任何與本公司整體或其主要業務有關之管理及行政合約。

### 最佳應用守則

根據董事會的意見,除了本公司獨立非執行董事並非按指定任期委任外,本公司於年報所載的整個會計年度內已經遵守香港聯合交易所有限公司上市規則附錄十四之最佳應用守則。於一九九九年三月成立審核委員會,成員包括關超然先生(主席)、羅保爵士及莫何婉穎女士。審核委員會於本財政年度舉行兩次會議,考慮內部控制及監察系統的效用,審核工作之性質及範圍,以及中期及全年業績報告。

# 業績、資產及負債之概要

本集團於過去五個財政年度之業績、資產及負債概要列於第七十八頁。

### 結算日後的重要事項

結算日後的重要事項之詳細資料概列於財務報表附註第二十八項內。

#### 核數師

本年度之財務報表經屈洪疇會計師事務所有限公司審核。該公司將於本屆股東週年常會結束時退任,但願意受聘連任。

何鴻燊

集團行政主席

二零零三年三月二十六日

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### 致信德集團有限公司列位股東

(於香港註冊成立之有限公司)

本核數師(以下簡稱「我們」)已完成審核刊於第四十一頁至第七十七頁按照香港公認會計原則 編製的財務報表。

## 董事及核數師的責任

公司條例規定董事須編製真實與公平的財務報表,在編製該等財務報表時,董事必須貫徹採用合適的會計政策。

我們的責任是根據我們審核工作的結果,對該等財務報表作出獨立意見,並向股東報告。

### 意見的基礎

我們是按照香港會計師公會頒佈的核數準則實行審核工作。審核範圍包括以抽查方式查核對 財務報表所載數額及披露事項有關的憑證,亦包括評估董事於編製該等財務報表時所作的重 大估計和判斷、所釐定的會計政策是否適合貴公司及集團的具體情況,及有否貫徹運用並足 夠披露該等會計政策。

我們在策劃和進行審核工作時,均以取得一切我們認為必需的資料及解釋為目標,使我們能 獲得充份的憑證,就該等財務報表是否存在重要錯誤陳述,作合理的確定。在作出意見時, 我們亦已衡量該等財務報表所載資料在整體上是否足夠。我們相信,我們的審核工作已為下 列意見建立合理的基礎。

#### 意見

我們認為,上述的財務報表均足以真實與公平地反映貴公司及集團於二零零二年十二月三十一日的財政狀況及貴集團截至該日止年度的溢利和現金流量,並已按照公司條例適當編製。

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### 屈洪疇會計師事務所有限公司

香港執業會計師 香港中環皇后大道中十八號 新世界大廈一九零三室

#### 崔志雄會計師

執業證書號碼P599

二零零三年三月二十六日

# 截至十二月三十一日止年度

			(重新列賬)
	附註	2002	2001
		(港幣千元)	(港幣千元)
營業額	=	5,014,688	5,338,650
其他收益	Ξ	64,966	124,969
其他收入		30,628	21,652
		5,110,282	5,485,271
出售物業之成本		(2,959,431)	(3,350,722)
其他經營成本		(1,575,559)	(1,480,517)
經營溢利	Ξ	575,292	654,032
融資成本	五	(101,399)	(122,740)
投資收益淨額	<del>\</del>	71,521	_
所佔聯營公司業績		21,324	12,920
所佔共同控制企業業績		1,975	(17,916)
除税前溢利		568,713	526,296
税項	t	(24,744)	(75,056)
除税後溢利		543,969	451,240
少數股東權益		(161,403)	(174,936)
股東應佔溢利		382,566	276,304
股息	Л	147,625	77,697
每股盈利(港仙)	九		
- 基本		20.8	16.5
- 攤薄後		20.7	不適用

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			(重新列賬)
	附註	2002	2001
		(港幣千元)	(港幣千元)
非流動資產			
固定資產	+	4,296,655	3,450,594
聯營公司	+=	960,498	1,024,143
合營投資	+=	73,014	422,544
投資	十四	994,859	482,836
應收按揭貸款		1,555,743	651,903
		7,880,769	6,032,020
流動資產			
發展中物業		2,093,629	6,621,296
存貨	十五	3,432,569	1,239,122
代管人持有出售物業之款項		780,846	311,480
貿易及其他應收賬款、按金及預付款	十六	290,069	1,125,971
定期存款		809,510	523,204
現金及銀行結餘		89,534	64,150
		7,496,157	9,885,223
流動負債			
長期借貸之流動部分	$\equiv +$	323,271	506,417
貿易及其他應付賬款、按金及應計費用	十六	1,731,909	686,410
僱員福利準備	++	28,700	31,221
税項		89,998	93,373
		2,173,878	1,317,421
流動資產淨值		5,322,279	8,567,802
資產總值減流動負債		13,203,048	14,599,822
非流動負債			
長期借貸	=+	2,176,692	3,560,195
贖回有擔保可換股債券之溢價準備		69,239	86,440
遞延税項	Ł	18,860	58,707
		2,264,791	3,705,342
少數股東權益及貸款	=+-	4,665,761	5,232,648
資產淨值		6,272,496	5,661,832
股東權益		<u> </u>	
股本	十八	485,608	388,486
储備	十九	5,718,903	5,226,728
擬派股息		67,985	46,618
		6,272,496	5,661,832

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第四十七頁至第七十七頁的財務報表附註為此財務報表的一部分。核數師報告載於第四十頁。

# 於十二月三十一日

			(重新列賬)
	附註	2002	2001
		(港幣千元)	(港幣千元)
固定資產	+	1,207	1,373
附屬公司	+-	4,727,898	4,105,715
聯營公司	+=	2,632	10,382
投資	十四	240,913	255,477
		4,972,650	4,372,947
流動資產			
貿易及其他應收賬款、按金及預付款	十六	10,595	7,183
定期存款		187,613	154,390
現金及銀行結餘		15,051	11,728
		213,259	173,301
流動負債			
貿易及其他應付賬款、按金及應計費用	十六	26,319	26,083
僱員福利準備	+t	2,594	2,010
		28,913	28,093
流動資產淨值		184,346	145,208
資產淨值		5,156,996	4,518,155
股東權益			
股本	十八	485,608	388,486
儲備	十九	4,603,403	4,083,051
擬派股息		67,985	46,618
		5,156,996	4,518,155

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# 截至十二月三十一日止年度

		(重新列賬)
	2002	2001
	(港幣千元)	(港幣千元)
經營業務		
除税前溢利	568,713	526,296
調整:		
攤銷及折舊	152,401	157,709
融資成本	101,399	122,740
利息收入	(21,776)	(50,122)
來自投資股息收入	(25,174)	(14,693)
投資收益淨額	(71,521)	_
所佔聯營公司業績	(21,324)	(12,920)
所佔共同控制企業業績	(1,975)	17,916
出售一家共同控制企業權益之虧損	131	_
出售固定資產之虧損/(盈利)	923	(848)
資產變現之資本儲備減額	(39,400)	_
重估投資物業價值虧損/(盈餘)	35,024	(2,367)
購回有擔保可換股債券之收益	(6,444)	
營運資本變動前之經營溢利	670,977	743,711
發展中物業及物業存貨之減少		
(撥作資產成本之淨融資成本除外)	2,337,054	2,378,835
其他存貨之減少/(增加)	7,918	(4,883)
貿易及其他應收賬款、按金及預付款之減少/(增加)	832,867	(328,059)
代管人持有出售物業之款項之(增加)/減少	(469,366)	212,737
貿易及其他應付賬款、按金及應計費用之增加	1,047,980	91,431
僱員福利準備之減少	(2,521)	_
經營業務所產生之現金	4,424,909	3,093,772
已付香港利得税	(66,661)	(6,312)
已付海外税項	(1,252)	(504)
經營業務所得之現金淨額	4,356,996	3,086,956

			(重新列賬)
	附註	2002	2001
_		(港幣千元)	(港幣千元)
投資業務			
購買固定資產(撥作資產成本之淨融資成本除外)		(640,359)	(374,806)
借予聯營公司之款項		(78)	_
聯營公司償還之款項		54,495	41,724
償還聯營公司之款項		(10,000)	(10,000)
收購共同控制企業之權益		(10,770)	(15,580)
借予共同控制企業之款項		(18,977)	(18,998)
收購投資			(19,891)
借予投資公司之款項		(36,916)	
投資公司之借款		4,104	
投資公司償還之款項		126	74
新貸出按揭貸款		(919,232)	(633,775)
償還之按揭貸款		12,801	11,169
出售一家聯營公司權益所得款項		193,806	_
出售一家共同控制企業權益所得款項		1,636	
出售固定資產所得款項		1,260	74,213
收購一家附屬公司權益			
(扣除收購之現金及等同現金淨額)	二十二(a)	13,482	_
向銀行作出抵押之定期存款		(1,200)	<del></del>
已收利息		60,278	35,667
已收投資之股息		25,174	14,693
已收聯營公司之股息		24,521	24,290
投資業務使用之現金淨額		(1,245,849)	(871,220)
融資活動			44,
新借入款項		2,667,871	1,970,831
償還貸款		(5,000,356)	(4,122,522)
以供股方式發行股份之所得款項		388,487	(4,122,322)
發行股份之費用		(6,272)	
購回有擔保可換股債券		(271,329)	
少數股東的資本投資		4	
已付利息		(400,591)	(269,033)
已派股東股息		(126,148)	(77,750)
已派少數股東股息		(52,320)	(2,501)
融資活動使用之現金淨額		(2,800,654)	(2,500,975)
現金及等同現金之增加/(減少)淨額		310,493	(285,239)
外幣兑換率變動之影響		(3)	(200,200)
一月一日之現金及等同現金		587,354	872,593
十二月三十一日之現金及等同現金	_+_(b)	897,844	587,354
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第四十七頁至第七十七頁的財務報表附註為此財務報表的一部分。核數師報告載於第四十頁。

# 截至二零零二年十二月三十一日止年度

					投資物業				
		股份	資本贖回	資本	重估價值	滙兑			
	股本	溢價賬	儲備賬	儲備賬	儲備賬	儲備賬	損益賬	擬派股息	總額
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
於二零零二年一月一日									
一 原列賬	388,486	3,510,565	5,019	130,302	8,758	4.389	1,590,980	46.618	5,685,117
- 採納會計實務準則	555,155	-,,	*,*=*		-,	,,	_,,	,	-,,
第三十四條之調整	_		_	_	_	_	(23,285)	_	(23,285)
- 重新列賬		3,510,565	5,019	130,302	8,758	4,389	1,567,695	46,618	5,661,832
以供股方式發行之股份	97,122	_	_	_	_	_	_	_	97,122
以供股方式發行之股份溢價	_	291,365	_	-	_	_	_	_	291,365
發行股份之費用	_	(6,272)	_	_	_	_	_	_	(6,272)
因攤薄附屬公司權益而重列以往之商譽	_	_	_	22,748	_	_	_	_	22,748
資產變現之減額	_	_	_	(39,400)	_	_	_	_	(39,400)
重估虧損	_	_	_		(8,758)	_	_	_	(8,758)
折算兑换差額	_	_	_	_	_	(2,449)	_	_	(2,449)
本年度之溢利	_	_	_	_	_	_	382,566	_	382,566
供股股份之二零零一年末期股息	_	_	_	_	_	_	(11,655)	11,655	_
二零零一年末期股息	_	_	_	_	_	_	_	(58,273)	(58,273)
二零零二年中期股息	_	_	_	_	_	_	(67,985)	_	(67,985)
二零零二年末期股息	_	_	_	_	_	_	(67,985)	67,985	_
\	405.000								
於二零零二年十二月三十一日 截至二零零一年十二月三十一	<u> </u>	3,795,658	5,019	113,650	<del>-</del>	1,940	1,802,636	67,985	6,272,496
	<u> </u>			***************************************	投資物業	·	1,802,636	67,985	6,272,496
	-日止年度	股份	資本贖回	資本	重估價值	滙兑			
	-日止年度	股份 溢價賬	資本贖回 儲備賬	資本 儲備賬	重估價值 儲備賬	滙 兑 儲備賬	損益賬	擬派股息	總額
	-日止年度	股份	資本贖回	資本 儲備賬	重估價值	滙兑			
截至二零零一年十二月三十一	-日止年度	股份 溢價賬	資本贖回 儲備賬	資本 儲備賬	重估價值 儲備賬	滙 兑 儲備賬	損益賬	擬派股息	總額
	-日止年度 股本 (港幣千元)	股份 溢價賬	資本贖回 儲備賬	資本 儲備賬	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬	擬派股息 (港幣千元)	總額
截至二零零一年十二月三十一	-日止年度 股本 (港幣千元)	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元)	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬 (港幣千元)	擬派股息 (港幣千元)	總額(港幣千元)
截至二零零一年十二月三十一 一家零一年一月一日 一原列版	-日止年度 股本 (港幣千元)	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元)	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬 (港幣千元)	擬派股息 (港幣千元)	總額 (港幣千元) 5,302,142
截至二零零一年十二月三十一 於二零零一年一月一日 - 原列賬 - 採納下列會計實務準則之調整	-日止年度 股本 (港幣千元)	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元)	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬 (港幣千元) 1,221,591	擬派股息 (港幣千元)	總額 (港幣千元) 5,302,142 (23,285)
截至二零零一年十二月三十一 於二零零一年一月一日 - 原列賬 - 採納下列會計實務準則之調整 第三十四條	-日止年度 股本 (港幣千元)	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元)	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬 (港幣千元) 1,221,591 (23,285)	擬派股息 (港幣千元)	總額 (港幣千元) 5,302,142 (23,285)
截至二零零一年十二月三十一 於二零零一年一月一日 - 原列賬 - 採納下列會計實務準則之調整 第三十四條 第十八條(經修訂)	-日止年度 股本 (港幣千元)	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元)	重估價值 儲備賬	滙兑 儲備賬 (港幣千元)	損益賬 (港幣千元) 1,221,591 (23,285) (14,322)	擬派股息 (港幣千元)	總額 (港幣千元) 5,302,142 (23,285) (14,322)
截至二零零一年十二月三十一 於二零零一年一月一日 - 原列賬 - 採納下列會計實務準則之調整 第三十四條 第十八條(經修訂) 第二十八條 第三十一條	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元)	滙兑 儲備賬 (港幣千元) 4,294 — — — —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733)	擬派股息 (港幣千元) 46,618 — — —	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 —
截至二零零一年十二月三十一 於二零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第三十四條 第十八條(經修訂) 第二十八條 第三十一條 一重新列賬	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元)	資本贖回 儲備賬 (港幣千元)	資本 儲備賬 (港幣千元) 125,569 — —	重估價值 儲備賬 (港幣千元)	滙兑 儲備賬 (港幣千元) 4,294 — — — —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837	擬派股息 (港幣千元) 46,618 — — —	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372
截至二零零一年十二月三十一 於二零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第三十四條 第十八條(經修訂) 第二十八條 第三十一條 一重新列賬 重估盈餘	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	滙兑 儲備賬 (港幣千元) 4,294 — — — —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733)	擬派股息 (港幣千元) 46,618 — — —	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125
截至二零零一年十二月三十一 於二零零一年一月一日 - 原列賬 - 採納下列會計實務準則之調整 第三十四條 第十八條(經修訂) 第二十八條 第三十一條 - 重新列賬 重估盈餘 撥回以往從損益賬扣除的重估虧損	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元)	滙兑 儲備賬 (活幣千元) 4,294 — — 4,294 —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733)	擬派股息 (港幣千元) 46,618 — — —	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125 (2,367)
截至二零零一年十二月三十一 於二零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第三十四條 第十八條(經修訂) 第二十八條 第三十一條 一重新列賬 重估盈餘 撥回以往從損益賬扣除的重估虧損 折算兑換差額	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	滙兑 儲備賬 (港幣千元) 4,294 — — — —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733) 1,369,088 — —	擬派股息 (港幣千元) 46,618 — — — 46,618 — —	總額 (港常千元) 5,302,142 (23,285 (14,322 189,837 — 5,454,372 11,125 (2,367) 95
截至二零零一年十二月三十一 於二零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第三十四條 第十八條第三十一條 一重新列賬 重估盈餘 撥回以往從損益賬扣除的重估虧損 折算兑換差額 本年度之溢利	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	滙兑 儲備賬 (活幣千元) 4,294 — — 4,294 —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733)	擬派股息 (港幣千元) 46,618 ————————————————————————————————————	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125 (2,367) 95 276,304
截至二零零一年十二月三十一 一零零一年十二月三十一 一零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第二十八條 第二十八條 第二十一條 一重新列賬 重性盈餘 撥回以往從損益賬扣除的重估虧損 折算兌換差額 本年度之溢利 二零零零年末期股息	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	滙兑 儲備賬 (活幣千元) 4,294 — — 4,294 —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733) 1,369,088 — — — — 276,304 —	擬派股息 (  (  (	総額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125 (2,367) 95 276,304 (46,618)
截至二零零一年十二月三十一 於二零零列賬 一原納下列會計實務準則之調整 第三十八條 第二十八條 第二十一條 一重結合 重估國以往從損益賬扣除的重估虧損 折算戶之之一 本年度零零一年中期股息 二零零一年中期股息	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	滙兑 儲備賬 (活幣千元) 4,294 — — 4,294 —	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733) 1,369,088 ———————————————————————————————————	擬派股息 (港幣千元) 46,618 ————————————————————————————————————	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125 (2,367) 95 276,304 (46,618)
截至二零零一年十二月三十一 一零零一年十二月三十一 一零零一年一月一日 一原列賬 一採納下列會計實務準則之調整 第二十八條 第二十八條 第二十一條 一重新列賬 重性盈餘 撥回以往從損益賬扣除的重估虧損 折算兌換差額 本年度之溢利 二零零零年末期股息	- 日止年度 股本 (港幣千元) 388,486 	股份 溢價賬 (港幣千元) 3,510,565 — — —	資本贖回 儲備賬 (港幣千元) 5,019 — — —	資本 儲備賬 (港幣千元) 125,569 — — — 4,733	重估價值 儲備賬 (港幣千元) ————————————————————————————————————	進発 儲備賬 (活幣千元) 4,294   4,294   95  	損益賬 (港幣千元) 1,221,591 (23,285) (14,322) 189,837 (4,733) 1,369,088 — — — — 276,304 —	擬派股息 (港幣千元) 46,618 ————————————————————————————————————	總額 (港幣千元) 5,302,142 (23,285) (14,322) 189,837 — 5,454,372 11,125 (2,367) 95

# 附註一 主要會計政策

### a) 編製基準

財務報表是按照香港公認之會計原則及由香港會計師公會頒佈之所有適用之會計準則而編製。財務報表乃根據歷史成本會計法編製,並按投資物業及若干固定資產之重估價值作出修訂。

以下由香港會計師公會頒佈之會計實務準則已被採納並首次使用於本年度之綜合財務報表,其主要影響摘要如下:

會計實務準則第一條 (經修訂) : 財務報表之呈報

會計實務準則第十一條 (經修訂) : 外幣換算 會計實務準則第十五條 (經修訂) : 現金流量表 會計實務準則第三十四條 : 僱員福利

(i) 會計實務準則第一條(經修訂):財務報表之呈報 因採用會計實務準則第一條(經修訂),呈報方式已作出某些變動。

### (ii) 會計實務準則第十一條(經修訂):外幣換算

因採用會計實務準則第十一條(經修訂),於香港以外成立的附屬公司、聯營公司和合營投資以港幣以外之 貨幣列報的損益表於年內均以加權平均兑換率折算。此會計政策與往年不同,於往年此等損益表均以結算 日之兑換率折算。新的會計政策並無作追溯處理,而更改此會計政策對過往年度及本年度賬目並無重大影響。

### (iii) 會計實務準則第十五條(經修訂):現金流量表

根據會計實務準則第十五條(經修訂),現金流量表內之現金流量須劃分為經營業務、投資業務及融資活動。 截至二零零一年十二月三十一日止年度之綜合現金流量表已作出相應之編製。

#### (iv) 會計實務準則第三十四條:僱員福利

根據會計實務準則第三十四條,僱員累計有薪休假的費用應列作支出,並按本集團預計須因截至結算日所累積未享用權利而額外支付金額計算。鑑於此項會計政策變動已予追溯處理,於二零零二年一月一日及二零零一年一月一日本集團及公司之年初保留溢利分別減少23,285,000港元及2,010,000港元。因此於二零零二年十二月三十一日,本集團及公司之流動負債內的準備分別相應地增加28,700,000港元(二零零一年:31,221,000港元)及2,594,000港元(二零零一年:2,010,000港元),少數股東權益亦減少13,459,000港元(二零零一年:7,936,000港元)。而兩年呈報之股東應佔溢利並無重大影響。

## b) 編訂綜合賬表之準則

- (i) 綜合賬表包括本公司及其所有附屬公司截至每年十二月三十一日止經審核之財務報表。
- (ii) 本年度內收購或出售之附屬公司,其業績由其收購日起計算或計至出售日止。集團間之結餘及交易,及任何 集團間之交易而產生之未變現溢利均於編製綜合賬表時悉數對銷,而集團間交易產生之未變現虧損亦與未變 現溢利作一致之方法處理及對銷,惟數額僅以無減值之情況出現下才對銷。

# c) 商譽或負商譽

合併時之商譽或負商譽代表投資在附屬公司、聯營公司及共同控制企業之成本超過或少於在收購日之本集團應 佔所收購可分辨資產及負債之公平價值之數額。

商譽將會資本化為資產,然後以直線法按其不超過二十年之經濟效益期在損益表內攤銷。在綜合財務報表內附屬公司之商譽按成本值減任何累積攤銷和任何資產減值虧損列賬。而聯營公司和共同控制企業之商譽成本減任何累積攤銷和任何資產減值虧損則包括在其權益賬面值內。

在收購計劃內所涉及未曾確認的可預期的未來虧損及支出,而已能可靠地計算的負商譽者,將於此等未來虧損及支出確認時,於損益賬內確認。餘下的任何負商譽,如不超逾收購時非貨幣資產的公平價值,則按照該等需折舊或攤銷之非貨幣資產的可用期以加權平均數於損益賬內折舊或攤銷。惟負商譽超逾收購的非貨幣資產的公平價值之部分須立即確認於損益賬內。任何在綜合損益表內未確認的有關附屬公司之負商譽乃呈列為商譽,並從資產中扣除。至於聯營公司和共同控制企業,此等負商譽則包括在其權益之賬面值內。

所有於二零零一年一月一日前因收購而產生之商譽及負商譽繼續保留在儲備之內,並沒有重新列賬。

出售附屬公司、聯營公司及共同控制企業時,以往未在損益賬內攤銷的已購入商譽部分或以往作為儲備變動處理之商譽將包括於出售該等權益之損益內計算。

### d) 附屬公司

本公司之損益賬內只計算於年內來自附屬公司已收及應收之股息作為附屬公司之業績。在本公司之資產負債表內,附屬公司之權益是以成本值減任何資產減值虧損列賬。

#### e) 聯營公司

綜合損益賬包括本集團於本年度佔其聯營公司之收購後業績,當中已包括在年內任何商譽或負商譽之攤銷。在 綜合資產負債表內,於聯營公司之權益初時按成本列賬,其後按收購後本集團應佔該聯營公司資產淨值之變動 作出調整。本公司只計算於年內來自聯營公司已收及應收之股息作為聯營公司之業績。在本公司之資產負債表 內,於聯營公司之權益是以成本值減任何資產減值虧損列賬。

本集團與其聯營公司進行交易時,除有顯示未變現虧損導致所轉讓資產遭受減損外,未變現盈虧均予以撇銷, 惟數額以本集團於有關聯營公司之權益為限。

### f) 合營投資

合營投資為一合約安排,據此本集團與至少另一合營者從事並共同控制某一經濟活動,而任何一方並無單方面 對該經濟活動擁有控制權。

#### (i) 共同控制企業

共同控制企業乃指獨立的企業而本集團對該企業的權益作長期持有,並可與其他合營者根據合營合約上的安排,對其作出共同控制。

綜合損益賬包括本集團於本年度佔其共同控制企業之收購後業績,當中已包括年內任何商譽或負商譽之攤銷。在綜合資產負債表內,於共同控制企業之權益初時按成本列賬,其後按收購後本集團應佔該共同控制企業資產淨值之變動作出調整。本公司只計算於年內來自共同控制企業已收及應收之股息作為共同控制企業之業績。在本公司之資產負債表內,於共同控制企業之權益是以成本值減任何資產減值虧損列賬。

本集團與其共同控制企業進行交易時,除有顯示未變現虧損導致所轉讓資產遭受減損外,未變現盈虧均予 以搬銷,惟數額以本集團於有關共同控制企業之權益為限。

#### (ii) 共同控制資產

共同控制資產為本集團與其他合營者按合約安排共同控制的資產,而本集團可藉共同控制而持控其應佔此 等資產之未來經濟利益。

本集團應佔共同控制資產及與其他合營者共同承擔之負債按其性質分類並在資產負債表內確認。本集團在 共同控制資產之權益所直接產生之負債及開支按應計項目基礎入賬。來自售賣或運用由集團應佔共同控制 的資產產品的收入,及應佔由合營投資項目所產生的所有費用,而當該些交易附有的經濟利益可能流入或 流出集團時,均已在損益賬內確認。

## g) 收益確認

主要類別的收益按下列準則在賬表內確認:

客輪運作收益於每次客輪啟航時確認。燃料銷售收入於交付顧客時確認。會所業務及維修服務收入於提供服務時確認。管理費、租金收入、旅遊服務資助和利息收入按應計項目基礎確認。股息收入於收息權確立時確認。出售已落成物業所得收入及盈利於簽訂售樓合約時確認。當發展中物業經過初步建造工程後,其收益及溢利按工程進度完成的比例確認。用作計算之百分比為結算日的建造成本佔估計建造總成本之比例,按此基礎確認之溢利不能超過已收取的售樓所得金額。

## h) 固定資產

## (i) 投資物業

投資物業乃發展完成之房地產物業,擬作長期出租用途。投資物業以結算日根據每年專業估值釐定之公開市場價值列賬。重估價值產生之盈餘計入投資物業重估價值儲備賬;而重估價值產生之虧損首先撤銷過往之整體重估價值盈餘,餘額按組合基準計入損益賬內。若過往曾將虧損撥入損益賬而其後出現重估盈餘,則應將此等盈餘其中相等於該項曾從損益賬扣除的虧損之數額撥回損益賬。於出售投資物業時,以前計入重估價值儲備賬之有關重估價值盈餘則撥回並列報於損益賬內。

### (ii) 其他資產

房地產物業按成本值或董事估值減累積折舊及任何累積資產減值虧損列賬,重估之盈餘則撥入資本儲備賬內。本集團採用會計實務準則第十七條,故房地產物業並未有作經常性價值重估。船隻及其他固定資產按成本值減累積折舊及任何累積資產減值虧損列賬。

資產之成本值包括其買價以及使資產達至運作現狀及地點以作原定用途之任何直接費用。資產運作後產生之開支,如維修保養,通常於產生時計入期內的損益賬內。若有情況能清楚顯示有關開支可增加資產的預期未來經濟利益,則該等開支撥作資產的額外成本。

出售資產所產生之盈虧按出售所得收入與有關資產之賬面值的差額釐定,並列於損益賬內。有關資產應佔 之重估儲備結餘將撥入保留溢利並作儲備變動顯示。

### h) 固定資產(續)

### (iii) 折舊

由於估值時已顧及每座樓宇於估值日之狀況,故尚餘年期超過二十年或永久業權之投資物業並無作出攤銷及折舊準備。

長期或中期租約土地乃按其租約剩餘年期作攤銷。樓宇乃按五十年或租約剩餘年期兩者之較短期間以直線 攤銷法計算折舊。

船隻及其他固定資產乃按預計可使用年期,以直線攤銷法計算折舊:

年率

船隻及躉船

5% - 16.7%

其他資產

6.7% - 33.3%

## i) 投資證券

投資證券為預算持續持有之證券,並於購入或更改用途時列明作長期持有,而此用途可清楚確定。

投資證券由其產生之合約日起確認為資產,並按成本值減非短暫性減值虧損準備列入資產負債表內。此等準備按每項投資個別釐定,並即時確認為開支,但當引致撇減或撇銷的情況及事件不再存在,並有有力證據顯示新的情況及事件將會在可預見將來持續,則會將準備撥回損益賬內。撥回的金額不得高於撇減額或撇銷額。

出售投資證券之盈虧乃出售所得收入與其賬面值的差額,並於其產生之期內入賬。

# j) 發展中物業

發展中物業擬作長期用途列為固定資產,並按成本減任何累積資產減值虧損列賬。此等發展中物業並無折舊準備。發展中物業如作銷售用途則列為流動資產,並按成本減任何預期虧損準備列賬。成本包括土地及發展成本、發展期間之建築費用及撥作資產成本之融資成本。

# k) 有擔保可換股債券

有擔保可換股債券分別列賬披露,除非轉為股份,否則被視為負債。融資成本包括最後贖回時須支付之溢價乃 按該等債券之尚餘年期以固定比率攤銷於損益賬內。

倘任何有擔保可換股債券於債券持有人贖回日前被購回並註銷,則就所購回之有擔保可換股債券以往所提撥之 贖回溢價準備,將計入損益賬內。購回有擔保可換股債券之收益或虧損於損益賬內確認。

### 1) 存貨

存貨乃按其成本及可變現淨值之較低者入賬。未售出物業之成本值計算乃按此等未售出物業佔總建築成本比例分攤,其中包括土地及發展成本、建築費用及撥作資產成本之融資成本。可變現淨值乃根據此等物業於結算日後循正常營業程序出售物業所得之款項減除估計銷售費用而釐定,或由管理層按市場情況而估計。至於其他存貨,成本包括供應商之購貨成本,以先入先出及加權平均法釐定。進行中工程之成本包括直接原料、人工及在進行中工程達至現時狀況之有關費用。可變現淨值相當於正常業務過程中的估計售價減去估計完成費用及完成而達至出售所需之估計費用。

# m) 貿易應收賬項

貿易應收賬項中被認為呆賬部分會提撥準備,而資產負債表內之貿易應收賬項已扣除有關準備列賬。

### n) 現金及等同現金

現金及等同現金指銀行結存及現金、銀行及其他財務機構之活期存款及短期流通性高之投資,而該等投資可隨時兑換為可知數額之現金且無重大變值風險,並為購入時於三個月內到期之投資項目。銀行透支須按需要時償還,並構成本集團現金管理之整體部分,亦包括在現金流量表內之現金及等同現金項目。

### o) 遞延税項

遞延税項乃以負債方式計算可見將來因繳稅時差而產生之稅務負擔。

# p) 營運租約

營運租約之租金收入及支出按租賃年期以直線法列入損益賬內。或然租金收入和支出乃於所賺取或產生之會計 年度的損益賬內入賬。

#### g) 撥作資本的借貸成本

借貸成本於產生時支銷,但如直接建造或生產需要相當長時間才可作原定用途或出售之資產,則其借貸成本撥作資本。此等借貸成本在建造或生產活動展開時開始撥作資產成本,並在有關資產大致上可供原定用途或出售時停止。年內撥作資本之數額按有關借貸之成本減有關利息收入計算。

### r) 外幣

以港幣以外之貨幣為單位之貨幣資產及負債和於香港以外成立的附屬公司、聯營公司和合營投資之以港幣以外 之貨幣列報的資產負債表,乃按結算日之兑換率折算為港幣。以港幣以外之貨幣交易則按交易日之兑換率折算 為港幣。於香港以外成立的附屬公司、聯營公司和合營投資之以港幣以外之貨幣列報的損益表,乃以加權平均 兑換率折算為港幣。因折算附屬公司、聯營公司及合營投資的財務報表而產生之兑換差額則列為儲備變動處理, 而其他兑換差額則計入經營溢利中。

#### s) 僱員福利

- (i) 僱員累計有薪休假的費用應列入損益賬作為支出,並按本集團預計須因截至結算日所累積未享用權利而預期要額外支付金額計算。
- (ii) 既定供款退休計劃之供款責任,包括根據強制性公積金計劃條例應作出之供款,已於損益賬內列為開支。

#### t) 關連人士

倘一方能直接或間接控制另一方或對另一方的財務及營運決策發揮重大影響力·則雙方被視為關連人士。受共 同控制或受共同重大影響之人士亦被視為關連人士。

#### u) 資產減值

於結算日,當有跡象顯示資產的賬面值可能因某些事件或情況轉變而可能未能收回時,將就該資產進行減值檢討。倘一項資產之賬面值超逾其可收回金額,相等於賬面值與可收回金額間之差額之減值將於損益賬內確認。可收回金額乃資產之淨售價與使用值兩者之較高者。淨售價乃按公平交易原則出售資產而獲得之金額減出售開支,而使用值乃預期持續使用資產及使用期屆滿出售資產時所產生之估計未來現金流量之現值。

當有跡象顯示資產之已確認減值不再存在或減少時,將撥回過往年度已確認之資產減值虧損。撥回金額以假設資產在往年度並無確認任何資產減值虧損而釐定之賬面值為限,並計入於損益賬內。

### v) 購股權

授予董事及員工認購本公司之股票的購股權,只於行使時才確認於資產負債表內。就每一股行使購股權而發行的股票,股本以面值貸入;所得淨款項高於貸入股本的餘額則貸入股份溢價賬。

#### w)分類報告

分類項目是將集團內從事於提供產品或服務(業務分類),或在既定的經濟環境內提供產品或服務(地域分類)作分類,其所承受的風險及回報因而與其它分類項目皆有所不同。

分類資料乃按本集團之業務及地域分類呈報。首要報告形式乃業務分類,是按本集團之主要業務、管理架構及 內部財務報告系統分類。

分類收入、開支、業績、資產及負債包括直接撥歸該分類項目以及可按合理比例分配之分類項目。分類收入、 開支、業績、資產及負債於編製綜合賬表過程中,是以撇除集團間之結餘及交易前釐定,惟於單一分類項目內 之集團間之結餘及交易除外。不同分類項目之間之價格,乃按公平交易原則釐定。

分類資本開支為於期內購買預期可使用超過一個期間之分類資產而產生之總成本。

未分配項目主要包括財務及總公司之收入、支出及資產、計息貸款、借貸及遞延税項。

# 附註二 營業額及收益

集團之主要業務包括物業發展、投資及管理、船務及有關服務、酒店及消閒與及投資控股。

	集	<b>©</b>
	2002	2001
	(港幣千元)	(港幣千元)
營業額		
出售物業所得收益	3,337,967	3,822,202
客輪運作收益	1,376,461	1,322,961
出售燃料收益	7,323	8,100
會所業務收益	27,917	35,520
租金收入	100,544	36,163
來自非上市投資股息	25,174	14,693
來自應收按揭貸款利息	1,127	1,252
管理費及其他	138,175	97,759
	5,014,688	5,338,650
其他收益		
利息收入	20,649	48,870
已收賠償金	12,239	18,065
其他	32,078	58,034
	64,966	124,969
總計	5,079,654	5,463,619

# 附註三 經營溢利

	<b>Ç</b>	
	2002	2001
	(港幣千元)	(港幣千元)
已計入:		
利息收入	32,196	59,954
減:於發展中物業撥作資產成本化之數額	(10,420)	(9,832)
	21,776	50,122
投資物業之租金收入	94,659	31,215
減:支出	(3,083)	(546)
	91,576	30,669
重估投資物業價值盈餘	<del></del>	2,367
來自非上市投資股息		
- 澳門娛樂	18,331	14,322
一 其他	6,843	371
出售固定資產之盈利	_	848
購回有擔保可換股債券之收益	6,444	_
已扣除:		
存貨成本	3,238,737	3,637,002
員工開支	505,699	501,794
攤銷及折舊		
- 持作營運收租用途之資產	2,946	2,684
- 其他資產	149,455	155,025
核數師酬金	3,072	2,777
重估投資物業價值虧損	35,024	·
出售固定資產之虧損	923	_
營運租約項目下之物業最低應付租金	5,743	6,491
公積金供款	20,519	21,202
附註四 董事之酬金		
根據公司條例第一六一條所披露之董事酬金如下:		
	集	<b>•</b>
	2002	2001
	(港幣千元)	(港幣千元)
<b>董事酬金</b>		
<b>袍金</b>		
執行董事	280	280
獨立非執行董事	400	400
非執行董事	10	15
其他酬金		
薪金及津貼	14,528	13,014
公積金公司供款	618	566
	15,836	14,275

其他酬金包括獨立非執行董事之酬金共200,000港元(二零零一年:200,000港元)。

# 附註四 董事之酬金(額)

按下列酬金級別劃分之董事人數:

	董事/	人數
董事酬金級別	2002	2001
0港元至1,000,000港元	5	7
1,000,001港元至1,500,000港元	1	1
1,500,001港元至2,000,000港元	3	3
2,000,001港元至2,500,000港元	2	1
4,000,001港元至4,500,000港元	1	1

截至二零零二年十二月三十一日止年度,並無董事放棄支取酬金。

本集團五位薪酬最高之人士,全部為本公司之董事。其酬金之詳情已披露如上。

# 附註五 融資成本

	集園	
	2002	2001
	(港幣千元)	(港幣千元)
銀行貸款及透支之利息		
- 須於五年內全數償還	82,470	233,767
其他貸款之利息		
- 須於五年內全數償還	4,123	15,093
有擔保可換股債券之利息	16,788	23,376
贖回有擔保可換股債券之溢價準備	25,832	35,751
少數股東貸款之利息	52,349	137,146
減:於發展中物業撥作資產成本之數額	(80,163)	(322,393)
	101,399	122,740

# 附註六 投資收益淨額

投資收益淨額包括出售一家聯營公司獲取之盈利為177,828,000港元(二零零一年:無),投資減值虧損為100,000,000 港元(二零零一年:無)及一家共同控制企業之商譽減值虧損為6,307,000港元(二零零一年:無)。

# 附註七 税項

# a) 綜合損益表中之税項:

	集!	20
	2002	2001
		(港幣千元)
公司及附屬公司		
香港利得税		
- 本年度準備	78,692	79,876
- 往年超額準備	(13,189)	(70)
- 遞延税項	(39,847)	(6,445)
海外税項	(965)	467
聯營公司		
香港利得税	82	974
海外税項	(29)	254
	24,744	75,056

香港利得税準備乃按是年估計應課税溢利以税率16%(二零零一年:16%)計算。

海外税項則根據有關司法權區適用之税率計算。

# b) 綜合資產負債表中遞延税項之變動:

	集回		
	2002	2001	
	(港幣千元)	(港幣千元)	
一月一日	58,707	65,152	
轉入税項	(39,847)	(6,445)	
十二月三十一日	18,860	58,707	
於結算日,本集團就遞延税項負債而提撥之準備如下:			
	2002	2001	
	(港幣千元)	(港幣千元)	
加快折舊免税額	18,860	19,802	
已確認出售發展中物業之溢利	_	38,905	
	18,860	58,707	

由於部分資產在可見將來之時間差異不會出現,因此並無在賬項內作出遞延税項撥備。鑑於重估盈餘之變現毋須課税,故物業之重估盈餘並不構成稅務上之時間差異。因此,與重估盈餘有關之遞延稅項並不視作潛在負債。

# 附註八 股息

### 集團及公司

	2002	2001
	(港幣千元)	(港幣千元)
中期股息:1,942,433,910股,每股派3.5港仙		
(二零零一年:1,553,947,128股·每股派2.0港仙)	67,985	31,079
擬派末期股息: 1,942,433,910股·每股派3.5港仙		
(二零零一年:1,553,947,128股,每股派3.0港仙)	67,985	46,618
二零零一年388,486,782供股股份之末期股息,每股派3.0港仙	11,655	
	147,625	77,697

# 附註九 每股盈利

每股基本盈利乃根據年內股東應佔溢利382,566,000港元(二零零一年:276,304,000港元)及於年內已發行股份之加權平均數1,843,202,631股(二零零一年:1,674,141,933股·因供股之影響而作出之重列)計算。每股攤薄後盈利乃根據股東應佔溢利為382,566,000港元及經就所有具攤薄潛力之普通股作出調整後之加權平均數1,846,842,345股計算。截至二零零一年十二月三十一日止年度,由於可能發行之普通股不具攤薄作用,故無列出每股攤薄後盈利。

用於計算每股基本盈利及每股攤薄後盈利之股東應佔溢利及股份之加權平均數計算如下:

截至二零零二年十二月三十一日止年度

	股東應 佔溢利 (港幣千元)	股份之加權平均數
用於計算每股基本盈利之溢利/股份數目 具攤薄潛力之普通股之影響	382,566	1,843,202,631
- 購股權	-	3,639,714
用於計算每股攤薄後盈利之溢利/股份數目	382,566	1,846,842,345

# 附註十 固定資產

# 集團

朱圀	投資 物業 (港幣千元)	房地產 (港幣千元)	發展中 物業 (港幣千元)	船隻及 亞船 (港幣千元)	其他 資產 (港幣千元)	總值 (港幣千元)
成本或估值				<u> </u>		
二零零二年一月一日	1,929,279	566,838	_	1,905,803	750,888	5,152,808
兑換調整	(62)	_	_	_		(62)
收購一家附屬公司之添置		_	_	_	402	402
添置/轉入	344,153	500,000	186,165	18,022	11,380	1,059,720
出售/轉出	(1,533)	_	_	_	(2,176)	(3,709)
成本調整	(22,648)	_	_	_	_	(22,648)
重估虧損	(36,427)		<del>-</del>		_	(36,427)
二零零二年十二月三十一日	2,212,762	1,066,838	186,165	1,923,825	760,494	6,150,084
攤銷及折舊						
二零零二年一月一日	_	219,179	_	976,509	506,526	1,702,214
收購一家附屬公司	_	_	_	_	340	340
本年度攤銷及折舊	_	6,710	_	86,866	58,825	152,401
出售時撥回			_	_	(1,526)	(1,526)
二零零二年十二月三十一日		225,889		1,063,375	564,165	1,853,429
振面淨值						
二零零二年十二月三十一日	2,212,762	840,949	186,165	860,450	196,329	4,296,655
二零零一年十二月三十一日	1,929,279	347,659	<del>-</del>	929,294	244,362	3,450,594
公司						
						其他資產 (港幣千元)
成本						
二零零二年一月一日						3,126
添置						240
出售						(44)
二零零二年十二月三十一日						3,322
折舊						
二零零 <b>二</b> 年一月一日						1,753
本年度折舊						406
出售時撥回						(44)
二零零二年十二月三十一日						2,115
<b>賬面淨值</b>					<del></del>	
二零零二年十二月三十一日						1,207
二零零一年十二月三十一日						1,373

本集團之其他資產主要包括傢具、裝修及維修之船隻零件。

#### 附註十 固定資產(額)

本集團之投資物業、房地產及發展中物業於二零零二年十二月三十一日之成本值及估值分析如下:

	位於香港		位於香港以外			
	(長期租約)	(中期租約)	(中期租約)	(永久業權)	總值	
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	
投資物業						
二零零二年專業估值	192,000	1,611,816	360,946	48,000	2,212,762	
房地產						
一九八九年董事估值	80,080			_	80,080	
成本值	13,369	451,213	522,176		986,758	
	93,449	451,213	522,176		1,066,838	
發展中物業						
成本值		186,165			186,165	

所有投資物業均持作營運收租用途。

投資物業在二零零二年十二月三十一日依據公開市值由獨立專業估值師第一太平戴維斯(香港)有限公司及卓德測計師行作出估值。

所有其他固定資產按成本值減累積折舊列賬。

持作營運收租用途之船隻總賬面值為59,672,000港元(二零零一年:16,104,000港元)及其有關累計折舊費用為48,545,000港元(二零零一年:8,052,000港元)。

投資物業及發展中物業包括於年內資本化之融資成本分別為1,926,000港元及1,562,000港元(二零零一年:19,606,000港元及無)。

#### 附註十一 附屬公司

	公司	公司		
	2002	2001		
	(港幣千元)	(港幣千元)		
非上市股份按成本價	20,100	20,100		
附屬公司欠款減準備	5,558,575	4,904,062		
尚欠附屬公司款項	(850,777)	(818,447)		
	4,727,898	4,105,715		

# 附註十二 聯營公司

	公	司
	2002	2001
	(港幣千元)	(港幣千元)
非上市股份按成本價	678	678
聯營公司欠款減準備	1,954	9,704
	2,632	10,382
	集	
	2002	2001
	(港幣千元)	(港幣千元)
所佔淨資產	297,072	316,299
次級貸款	49,957	59,651
聯營公司欠款	616,320	661,044
尚欠聯營公司款項	(2,851)	(12,851)
	663,426	707,844
	960,498	1,024,143

關於主要聯營公司之詳細資料概列於第七十六頁至第七十七頁。

## 附註十三 合營投資

## a) 共同控制企業

	集団		
	2002	2001	
	(港幣千元)	(港幣千元)	
所佔淨資產	23,005	244,837	
未攤銷之商譽	2,230	10,446	
共同控制企業欠款	47,779	167,261	
	73,014	422,544	

本集團所佔共同控制企業之業績包括商譽攤銷為1,107,000港元(二零零一年:550,000港元)。

# 附註十三 合營投資(額)

## b) 共同控制資產

於結算日・與集團所持有共同控制資產權益有關而在賬表內確認之資產及負債總額如下:

	集團		
	2002	2001	
	(港幣千元)	(港幣千元)	
資產	***************************************		
發展中物業	1,380,569	1,901,106	
代管人持有出售物業之款項	780,846	*******	
應收賬款及按金	36,514	64,126	
現金及銀行結餘	28,507	23,123	
	2,226,436	1,988,355	
負債			
合營投資夥伴貸款		266,481	
應付賬款及應計費用	1,325,552	180,879	
銀行貸款		818,011	
	1,325,552	1,265,371	

關於主要合營投資項目之詳細資料概列於第七十六頁至第七十七頁。

# 附註十四 投資

	集團	<b></b>	公司	公司	
	2002	2001	2002	2001	
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	
投資證券					
香港上市股份減減值虧損	4,694	25,694	_	_	
非上市股份減減值虧損	926,395	426,057	244,892	255,352	
	931,089	451,751	244,892	255,352	
其他					
國內合營投資權益減減值虧損	2,629	2,629	_		
會所會籍按成本價	140	140			
	2,769	2,769		_	
投資公司欠款	65,105	28,316	125	125	
尚欠投資公司款項	(4,104)		(4,104)		
	61,001	28,316	(3,979)	125	
總計 	994,859	482,836	240,913	255,477	
上市股份之市場價值	5,346	9,112			

# 附註十五 存貨

•	象	<b>D</b>
	2002	2001
	(港幣千元)	(港幣千元)
物業	3,306,621	1,105,256
零件	123,132	131,889
其他	2,816	1,786
	3,432,569	1,238,931
進行中工程	<b>-</b>	191
	3,432,569	1,239,122

持作營運收租用途之物業總賬面值為20,020,000港元(二零零一年:25,483,000港元)。

# 附註十六 貿易應收及應付賬款-賬齡分析

本集團及公司維持一個明確的信貸政策。貿易應收賬款之賬齡分析如下:

	集團		公司	
	2002	2001	2002	2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
零至三十日	56,573	98,227	_	
三十一日至六十日	18,359	16,589	_	-
六十一日至九十日	788	3,983	_	
超過九十日	47,028	113,691		
	122,748	232,490		

#### 貿易應付賬款之賬齡分析如下:

	集團		公司	
	2002	2001	2002	2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
零至三十日	173,853	314,320	_	
三十一日至六十日	3,956	3,063	-	_
六十一日至九十日	735	491	_	_
超過九十日	37,885	15,997		_
	216,429	333,871		_

## 附註十七 僱員福利準備

僱員福利準備代表本集團預期付出之僱員累計有薪休假的費用。

		集圍	公司
		(港幣千元)	(港幣千元)
二零零二年一月一日			
一 原列賬			_
- 採納會計實務準則第三十四條(附註一(a)(iv))		31,221	2,010
一 重新列賬		31,221	2,010
年內(使用)/準備淨額		(1,577)	775
年內已付之金額		(944)	(191)
二零零二年十二月三十一日		28,700	2,594
附註十八 股本			
		2002	2001
	股份數目	(港幣千元)	(港幣千元)
法定股本			
每股面值0.25港元普通股			
一月一日	2,000,000,000	500,000	500,000
增加法定股本	2,000,000,000	500,000	<u> </u>
十二月三十一日	4,000,000,000	1,000,000	500,000
發行及已繳足股本			
每股面值0.25港元普通股			
一月一日	1,553,947,128	388,486	388,486
以供股方式發行之股份	388,486,782	97,122	
十二月三十一日	1,942,433,910	485,608	388,486

本公司股東於二零零二年四月二十九日通過普通決議案,藉此增加2,000,000,000股每股面值0.25港元之普通股新股份,將公司之法定股本由500,000,000港元增加至1,000,000,000港元。

年內,本公司按每股供股股份1.00港元之認購價,以供股方式發行388,486,782股普通股。供股之所得款項淨額用於 償還本集團之債務。

於二零零二年五月三十一日,本公司於一九九三年五月十八日採納之購股權計劃(舊購股權計劃)已被終止,並採納新購 股權計劃。年內,在舊及新購股權計劃下,並無授出任何可認購本公司之普通股的購股權。

## 附註十八 股本(額)

根據舊購股權計劃,合資格的董事及僱員有權認購本公司的普通股股份。認購價為給予購股權日前五個交易日本公司現有股份在香港聯合交易所的平均收市價的百分之八十。根據舊購股權計劃,發給僱員的購股權可由授出日起計五年內行使,而發給董事的購股權則可由授出日起計十年內行使。截至二零零二年十二月三十一日舊購股權計劃下尚未行使的購股權如下:

購股權授出日期	行使價 ————————————————————————————————————	購股權數母
一九九三年六月十日	4.98港元	31,204,819
一九九五年三月二十四日	3.35港元	5,401,791
二零零零年一月三日	1.15港元	25,669,565

關於購股權計劃之其他詳細資料概列於第三十七頁至第三十八頁之董事會報告書中權益之披露(段落d)。

## 附註十九 儲備

TIJ ROLL I ZO INN IPO	集團	<u> </u>	公司	公司	
	2002	2001	2002	2001	
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	
資本儲備賬					
一月一日					
- 原列賬	130,302	125,569	_	-	
<ul><li>採納會計實務準則第三十一條之調整</li></ul>	<u> </u>	4,733	<del>_</del>		
一 重新列賬	130,302	130,302	_	_	
因攤薄附屬公司權益而重列以往之商譽	22,748			_	
資產變現之減額	(39,400)				
十二月三十一日	113,650	130,302	<del>-</del>	_	
投資物業重估價值儲備賬					
一月一日	8,758	_	_	<del></del>	
重估(虧損)/盈餘	(8,758)	11,125	_		
撥回以往從損益賬扣除的虧損		(2,367)	<del></del>		
十二月三十一日		8,758			
股份溢價賬					
一月一日	3,510,565	3,510,565	3,510,565	3,510,565	
以供股方式發行之股份	291,365		291,365	_	
發行股份之費用	(6,272)	<del>_</del>	(6,272)		
十二月三十一日	3,795,658	3,510,565	3,795,658	3,510,565	
資本贖回儲備賬					
一月一日及十二月三十一日	5,019	5,019	5,019	5,019	
<b>滙兑儲備賬</b>					
一月一日	4,389	4,294	_		
折算兑換差額	(2,449)	95			
十二月三十一日	1,940	4,389			

## 附註十九 儲備(額)

	集	<b></b>	公司	]
	2002	2001	2002	2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
損益賬				
一月一日				
一 原列賬	1,590,980	1,221,591	569,477	611,450
- 採納會計實務準則第三十四條之調整				
(附註一(a)(iv))	(23,285)	(23,285)	(2,010)	(2,010)
- 採納會計實務準則第十八條				
(經修訂)之調整	_	(14,322)		(14,322)
- 採納會計實務準則第二十八條之調整	<del></del>	189,837	_	_
- 採納會計實務準則第三十一條之調整		(4,733)		
一 重新列賬	1,567,695	1,369,088	567,467	595,118
年內溢利	382,566	276,304	382,884	50,046
	1,950,261	1,645,392	950,351	645,164
股息	(147,625)	(77,697)	(147,625)	(77,697)
十二月三十一日	1,802,636	1,567,695	802,726	567,467
	5,718,903	5,226,728	4,603,403	4,083,051

於結算日資本儲備賬內包括商譽及負商譽分別為34,121,000港元及10,199,000港元(二零零一年:56,869,000港元及10,199,000港元)。

根據公司條例第七十九條B規定計算,本公司於結算日可分配予股東之儲備為802,726,000港元(二零零一年: 567,467,000港元,重新列賬)。

#### 本集團之保留溢利/(虧損)分析如下:

	本公司及		共同	
	附屬公司	聯營公司	控制企業	總值
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
於二零零二年十二月三十一日之				
保留溢利/(虧損)	1,672,291	158,335	(27,990)	1,802,636
於二零零一年十二月三十一日之				
保留溢利/(虧損)(重新列賬)	1,453,058	150,562	(35,925)	1,567,695

## 附註二十 長期借貸

	集團		
	2002	2001	
	(港幣千元)	(港幣千元)	
須於下列期限償還之銀行貸款			
不超過一年	323,271	506,417	
超過一年,但少於兩年	121,593	1,013,021	
超過兩年,但少於五年	1,741,639	1,732,493	
減:列於流動負債內之流動部分	(323,271)	(506,417)	
小計	1,863,232	2,745,514	
須於下列期限償還之其他貸款			
超過兩年,但少於五年		266,481	
超過五年	5,000	5,000	
小計	5,000	271,481	
有擔保可換股債券	308,460	543,200	
總計	2,176,692	3,560,195	
包括:			
銀行貸款(附註a)	2,186,503	3,251,931	
其他貸款(附註b)	5,000	271,481	
有擔保可換股債券(附註c)	308,460	543,200	
減:列於流動負債內之流動部分	(323,271)	(506,417)	
總計	2,176,692	3,560,195	

#### 附註:

- a) 銀行貸款327,503,000港元(二零零一年:1,441,931,000港元)乃以本集四某些資產作抵押,包括船隻622,257,000港元(二零零一年:投資物業1,675,279,000港元、發展中物業5,731,534,000港元、物業存貨1,053,738,000港元及船隻677,189,000港元)。
  - 餘額由本公司作出擔保而取得。銀行貸款中577,503,000港元(二零零一年:1,311,920,000港元)為分期償還。
- b) 其他貸款屬無抵押及免利息(二零零一年:該額中266,481,000港元·以香港銀行同業拆息加1.25%利息)。
- c) 一九九九年七月,一家附國公司發行總值70,000,000美元用作支付長沙灣船廠審址重建計劃之補地價金額及發展費用以年利率4.25%並須於每滿一年後付息之有擔保可換股債券。該批債券由本公司擔保,並在盧森堡證券交易所上市。債券持有人可在一九九九年七月二十七日至二零零四年七月二十日期間,隨時按7.76港元兑1美元之固定滙率,以每股2.33港元兑換價(可作出調整)將債券轉換為每股面值0.25港元之本公司股份,而該兑換價已因供股而調整。除非先前已被購回及註銷、贖回或轉換,該批債券將於二零零四年七月二十七日按本金之132.5%加應計利息贖回。賬表內已就應付貯回溢價提撥準備,使應付溢價於債券有效期內按固定比率撤銷。

年內·該附國公司以271,329,000港元驛回合共面值30,250,000美元(二零零一年:無)之有擔保可換股價券,此等價券隨即註銷。購入代價與價券購回的本金之差額為36,589,000港元·與及該批價券以往之贖回溢價提撥準備43,033,000港元已於損益表內列賬。

## 附註二十一 少數股東繼益及貸款

	集團	
	(	(重新列賬)
	2002	2001
	(港幣千元) (	(港幣千元)
應佔權益	1,415,192	743,996
少數股東貸款	3,250,569	4,488,652
	4,665,761	5,232,648

少數股東貸款並無擔保及並無固定還款期。本集團並無對少數股東貸款作出任何之擔保。其中1,584,365,000港元(二零零一年:2,973,916,000港元)乃以香港銀行同業拆息加0.58%(二零零一年:香港銀行同業拆息加0.58%至1.25%)計利息而餘額則免利息。

## 附註二十二 綜合現金流量表

#### a) 收購附屬公司權益

2002	2001
(港幣千元)	(港幣千元)
62	_
337,661	_
22,484	_
13,482	_
(4,562)	
369,127	_
(369,127)	<u> </u>
_	
_	_
13,482	
13,482	
	(港幣千元)  62 337,661 22,484 13,482 (4,562) 369,127 (369,127) — — — — — — — — — — — — — — — — — — —

#### b) 現金及等同現金之分析

現金及等同現金由定期存款、現金及銀行結餘組成。在現金流量表中,現金及等同現金包括以下資產負債表之 款額:

	2002	2001
	(港幣千元)	(港幣千元)
定期存款	809,510	523,204
現金及銀行結餘	89,534	64,150
	899,044	587,354
向銀行作出抵押之定期存款	(1,200)	
於現金流量表內之現金及等同現金	897,844	587,354

於結算日,現金及等同現金包括附屬公司持有的銀行存款17,936,000港元(二零零一年:685,000港元),而該等存款因受貨幣兑換限制,不能自由地滙出予本集團。

#### c) 主要非現金交易

年內收購投資證券的代價包括船務部之某些附屬公司股份。

#### 附註二十三 公隨金計劃

本集團已根據強制性公積金計劃條例於二零零零年十二月設立強制性公積金(強積金)計劃。由於本集團現行之公積金計劃已獲豁免,所有員工均可選擇加入強積金計劃或維持原有計劃。如員工選擇加入強積金計劃,公司和員工均須以僱員有關入息(以二萬港元為上限)之百分之五作為供款。員工可選擇高於此最低供款額之自願性供款。

除強積金計劃外,本集團亦已有兩個定額供款之公積金計劃,包括所有於二零零零年八月二日前加入本集團及不選擇加入強積金計劃之合資格員工。本集團和員工均須以僱員之每月基本薪金之百分之五作為供款。

此強積金計劃及其他定額供款之公積金計劃之資產均由獨立之信託人管理。本集團已於二零零二年十二月三十一日 止年度之損益賬中扣除之供款為20,519,000港元(二零零一年:21,202,000港元)。於兩年內並沒有因員工退出該等 定額供款之公積金計劃而被沒收公積金僱主供款以抵銷僱主之供款。於結算日·集團有13,577,000港元(二零零一年:14,902,000港元)之沒收供款可供使用,以抵銷日後集團對有關計劃的供款。

#### 附註二十四 承擔

#### a) 資本承擔

	集	集團		7
	2002	<b>2002</b> 2001		2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
已簽約但未撥備				
資本性支出	13,188	1,306	_	
已批准但未簽約				
資本性支出	24,511	3,469	_	Minimum

#### b) 租約承擔

來年之應付不能取消之營運租約之最低應付租金總額如下:

	集團		公司	
	2002	2001	2002	2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
第一年內	3,905	12,330		-
第二至第五年內	3,154	1,792	_	
	7,059	14,122		

本集團之營運租約之年期主要介乎2年至3年。

## 附註二十四 承擔(約)

#### c) 來年應收之最低租金

來年之應收不能取消之營運租約之最低租金總額如下:

	集團		公司	
	2002	<b>2002</b> 2001 <b>2</b> 6		2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
第一年內	68,808	71,185	_	_
第二至第五年內	158,131	194,134	_	_
第五年後	14,308	37,505	<del></del>	
	241,247	302,824	<u> </u>	

本集團之營運租約之年期主要介乎2年至9年。

d) 本集團因在正常業務運作過程中簽訂多項合約以完成地產發展項目。於結算日未撥備之工程承擔總值約687,122,000港元(二零零一年:1,194,362,000港元),其中約657,171,000港元(二零零一年:1,085,276,000港元)與共同控制資產有關。

## 附註二十五 或然負債

	集	集團 公司		
	2002	2001	2002	2001
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
本公司為附屬公司取得信貸向				
第三者發出保證書	_		1,998,500	3,285,120
本公司為附屬公司發行有擔保				
可換股債券而作出擔保	_		308,460	543,200
銀行發出信用狀	930	1,432	_	

# 附註二十六 關連人士交易

a) 集團按正常商業條件及在正常業務運作過程中進行重大的關連人士交易,詳情如下:

		2002	2001
	附註	(港幣千元)	(港幣千元)
與澳門娛樂集團之重大交易	(i)		
已收澳門娛樂股息		18,331	14,322
已收澳門娛樂資助		11,460	29,879
售予澳門娛樂集團船票		344,130	358,978
就出售船票而付予澳門娛樂集團的折扣及佣金		43,112	59,246
就酒店管理及澳門旅遊塔會展娛樂中心(澳門塔)			
向澳門娛樂收取的管理費及獎金		24,593	21,723
就澳門船務向澳門娛樂集團購入燃料		80,490	77,596
澳門娛樂集團代本集團收取在澳門銷售船票及提供			
有關服務的收入		285,017	292,022
就澳門船務業務向澳門娛樂集團償還的開支		149,889	150,156
澳門娛樂償還予本集團有關澳門塔分享的			
資源及承擔的開支		111,524	55,293
代澳門娛樂收取澳門塔之總經營收益		44,624	
存於澳門娛樂之附屬公司誠興銀行的銀行戶口		6,857	7,795
收取澳門娛樂之船舶租金收益		106,726	93,075
與香港中國旅行社有限公司(香港中旅)之重大交易	(ii)		
就出售船票而付予香港中旅的佣金		25,243	24,725
香港中旅代本集團收取銷售船票及提供有關			
服務的淨收入		138,880	141,594
信德船務有限公司(信德船務)、澳門娛樂及其聯營公司			
償還該等公司分享的資源及承擔的開支	(i)	37,709	34,420
向一家聯營公司收取的房地產租金及有關服務費		4,719	4,950
付予信德中心有限公司(信德中心)的房地產			
租金及有關服務費	(iii)	3,569	6,010
收取聯營公司之利息收入		1,962	28,270
付予一家附屬公司少數股東之利息支出		52,349	137,145
付予一家附屬公司合營投資夥伴之利息支出		4,123	15,093
付予一家附屬公司少數股東之銷售佣金		8,904	18,171
付予一家附屬公司合營投資夥伴之銷售佣金		12,709	_
付予一家聯營公司之保險費		27,733	21,880
付予一家合營投資之建築成本		405,022	160,159

## 附註二十六 關連人士交易(額)

#### 附註:

- (i) 本公司董事何鴻燊博士、鄭裕彤博士及何超瓊女士為澳門娛樂及信德船務董事。本公司董事何超鳳女士為信德船務董事。何鴻燊博士及 鄭裕彤博士並且擁有澳門娛樂及信德船務的實益權益。本公司董事莫何婉穎女士為澳門娛樂董事及擁有信德船務實益權益。信德船務為 本公司之主要股東。
- (ii) 香港中旅為香港中旅國際投資有限公司之附屬公司。香港中旅國際投資有限公司為本集團一家附屬公司的少數股東。
- (iii) 何鴻燊博士、澳門娛樂及新世界發展有限公司(新世界發展)擁有信德中心的實益權益。鄭裕彤博士為新世界發展主席及主要股東。
- b) 若干關連人士交易亦在第三十一頁至第三十五頁之董事會報告書的「關連交易」內披露。
- c) 附屬公司、聯營公司、合營企業及少數股東之應收及應付款項於財務報表附註第十一項至第十三項及第二十一項內披露。

# 附註二十七 分類資料

## 業務分類

## 集團

## 2002

					各分類間	
	船務	地產	酒店及消閒	投資及其他	之撤銷	綜合
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
營業額及收益						
對外營業額	1,413,834	3,491,302	83,710	25,842	_	5,014,688
各分類間之營業額	2,728	1,517	_	_	(4,245)	_
其他收益	34,848	8,097	1,336	36		44,317
	1,451,410	3,500,916	85,046	25,878	(4,245)	5,059,005
分類業績	192,192	391,207	5,865	21,223	<del></del>	610,487
未分配收入						30,628
未分配支出						(86,472)
利息收入						20,649
經營溢利						575,292
融資成本						(101,399)
投資收益淨額						71,521
所佔聯營公司業績	_	4,669	19,294	(2,639)	_	21,324
所佔共同控制企業業績		17,209	(4,727)	(10,507)		1,975
除税前溢利						568,713
税項						(24,744)
少數股東權益						(161,403)
年內淨溢利						382,566
資產						
分類資產	1,669,278	10,805,568	608,562	998,233	(50)	14,081,591
聯營公司	_	587,883	369,369	3,246	_	960,498
合營投資	2,004	17,744	16,913	36,353	_	73,014
未分配資產 ————————————————————————————————————				·····		261,823
總資產						15,376,926
負價						
分類負債	164,515	2,996,986	12,800	129	(50)	3,174,380
未分配負債						4,514,858
總負債						7,689,238
其他資料						
資本性支出	24,385	532,187	503,178	132		
攤銷及折舊	140,366	4,768	6,677	184		

# 附註二十七 分類資料(組)

## 業務分類(額)

集團

2001 (重新列賬)

2001 (重新列賬)						
					各分類間	
	船務	地產	酒店及消閒	投資及其他	之撇銷	綜合
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
營業額及收益						
對外營業額	1,357,803	3,895,961	70,192	14,694	_	5,338,650
各分類間之營業額	1,791	964			(2,755)	_
其他收益	61,444	13,805	404	12		75,665
	1,421,038	3,910,730	70,596	14,706	(2,755)	5,414,315
分類業績	164,976	482,432	4,906	12,392	<del></del>	664,706
未分配收入						22,086
未分配支出						(81,630)
利息收入						48,870
經營溢利						654,032
融資成本						(122,740)
投資收益淨額						_
所佔聯營公司業績	_	(13,732)	16,191	10,461		12,920
所佔共同控制企業業績		(3,096)	(4,741)	(10,079)		(17,916)
除税前溢利						526,296
税項						(75,056)
少數股東權益						(174,936)
年內淨溢利	·					276,304
資產						
分類資產	1,750,887	11,856,976	124,517	486,986	(681)	14,218,685
聯營公司	_	620,377	366,605	37,161		1,024,143
合營投資	_	364,314	15,892	42,338	_	422,544
未分配資產					***	251,871
總資產						15,917,243
負債						
分類負債	190,758	5,728,975	36,857	113	(681)	5,956,022
未分配負債						3,555,393
總負債						9,511,415
其他資料						
資本性支出	58,646	331,016	4,219	88		
攤銷及折舊	146,260	4,612	6,219	189		

#### 附註二十七 分類資料(類)

#### 地區分類

#### 集團

#### 2002

	香港	澳門	其他	綜合
	(港幣千元)	(港幣千元)	(港幣千元)	(港幣千元)
營業額及收益	4,294,528	676,492	87,985	5,059,005
分類資產	12,297,159	2,184,166	895,601	15,376,926
資本性支出	206,696	507,739	345,687	
2001				
營業額及收益	4,670,450	682,276	61,589	5,414,315
分類資產	13,657,614	1,106,414	1,153,215	15,917,243
資本性支出	394,323		88	

## 附註二十八 結算日後的重要事項

- a) 於二零零二年十一月十四日,本集團與澳門娛樂訂立有條件協議,向澳門娛樂出售其一家附屬公司之百分之二十股權,該附屬公司之唯一資產乃位於澳門氹仔佔地九萬九千平方米之酒店及商用地開發權。澳門娛樂向本集團支付之現金代價包括:(i)葡幣200,000元(即194,000港元)以支付該附屬公司之百分之二十股權及(ii)100,000,000港元,以支付附屬公司尚未清還予本集團之股東貸款500,000,000港元,當中百分之二十(以價計),轉讓予澳門娛樂。該交易於二零零三年一月三十日正式完成,將不會對本集團截至二零零三年十二月三十一日止年度之財務造成重大影響。
- b) 於二零零三年二月二十七日,本集團訂立有條件出售協議,以342,000,000港元出售於中國上海物業發展項目的百分之十五實益權益。而估計出售之盈利約為29,700,000港元。

## 附註二十九 比較數字

若干比較數字已予重新分類,以符合本年度財務報表的編列方式。

#### 附註三十 賬表通過

本賬表經董事會於二零零三年三月二十六日通過。

發行及已繳足

普通	股本/
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	註冊地點/	註冊資本/	集國所佔	
	主要經營地點	(債務證券)	股權百分比	主要業務
船務				
遠東水翼船務有限公司	香港/ 香港-澳門	2,000港元 5,000,000港元⁺	42.6	航運
海洋造船工程有限公司	香港	200港元 100,000港元⁺	42.6	建造及修理船舶
信德輪船有限公司	香港	2港元	100	投資控股
Interdragon Ltd.	英屬處女群島	10,000美元	60	投資控股
信德中旅航運管理有限公司	香港/ 香港-澳門	200港元 1,000,000港元⁺	42.6	航運管理
Glowfield Group Ltd.	英屬處女群島	27美元	42.6	投資控股
信德中旅船務投資有限公司	英屬處女群島	10,000美元	42.6	投資控股
Shun Tak - China Travel Ferries Ltd.	英屬處女群島	2美元	42.6	投資控股
港澳飛翼船有限公司	香港/ 香港-澳門	10,000,000港元	42.6	航運
華顯投資有限公司	香港/ 香港-澳門	2港元 2港元-	42.6	航運
Ravenser Enterprises Ltd.	香港/ 香港-澳門	20港元 1,000,000港元 <del>·</del>	42.6	航運
大德興船務有限公司	香港/ 香港-澳門	200港元 5,200,000港元+	42.6	航運
地產 - 香港				
Garraton Investment Ltd.	香港	1,000港元	100	物業投資
Goform Ltd.	香港	2港元	100	物業投資
可時發展有限公司	香港	2港元	100	物業投資
Iconic Palace Ltd.	香港	20港元	100	物業發展
Bonsuric Co. Ltd.	香港	2港元	100	物業發展
隆益投資有限公司	香港	100港元	51	物業投資及發展
信德發展有限公司	香港	27,840,000港元	100	投資控股
Shun Tak Property Investment & Management Holdings Ltd.	香港	2港元	100	物業投資及管理
怡輝信德建築聯營有限公司**	香港	2港元^	50	物業建築工程
地產 一 澳門				
Eversun Co. Ltd.	香港/澳門	200港元	100	物業投資
氹仔城市發展有限公司	澳門	葡幣10,000,000元#	25	物業投資及發展

		發行及已繳足		
		普通股本/		
	註冊地點/	註冊資本/	集團所佔	
	主要經營地點	(憤務證券)	股權百分比	主要業務
地產 - 國內				
信德文化廣場有限公司	香港	10港元	60	投資控股
華國置業有限公司	香港	35,000港元#	43	投資控股
廣州信德房地產有限公司**	中國	130,000,000港元會	60	物業投資及發展
酒店及消閒				
Shun Tak, Serviços Recreativos, S.A.	澳門	葡幣1,000,000元	100	物業控股
Excelsior-Hoteis e Investimentos Limitada**	澳門	葡幣20,000,000元#	50	經營酒店
Florinda Hotel International Ltd.	英屬處女群島/ 澳門	1美元	100	酒店管理
海島旅遊發展有限公司	澳門	葡幣200,000,000元#	35	酒店及高爾夫球 會所業務
恆利嘉有限公司	香港	100港元	100	會所業務
財務				
信德財務有限公司	香港	2港元	100	財務管理
Shun Tak Finance (Overseas) Ltd.	澤西	12美元 26,360美元*	100 100	財務管理
Shun Tak Finance International Ltd.	英屬處女群島	1美元 (39,750,000美元)	100	財務管理
其他				
信德科技投資有限公司	香港	2港元	100	投資控股

上表所列乃董事認為對本集團之業績及資產淨值有相當影響之主要附屬公司、主要聯營公司及主要合營企業。以董事之意見,若將全部附屬公司、聯營公司及合營企業之詳細資料列出,則會過於冗長。

除信德輪船有限公司、信德發展有限公司、Shun Tak Property Investment & Management Holdings Ltd.及信德科技投資有限公司為本公司直接擁有的全資附屬公司外,其他附屬公司、聯營公司及合營企業均為間接擁有。

廣州信德房地產有限公司(廣州信德房地產)之合作夥伴已於二零零二年五月十二日終止對該企業之經濟活動之共同控制。廣州信德房地產因而成為本集團持有百分之六十權益之附屬公司,該變動並無對本集團之財務造成重大影響。

- + 沒有投票權之遞延權益股
- \* 可贖回優先股
- @ 註冊資本
- # 聯營公司
- ^ 合營企業
- \*\* 非由屈洪鷗會計師事務所有限公司審核之公司

登某額         5,015         5,339         3,238         2,848         1,132           股束應信温利         383         276         247         242         103           股急應額         148         78         78         92         46           総合資優優表         148         78         78         92         46           融合資優優表         148         78         78         92         48           報告公司         960         1,024         1,105         1,098         1,734           合置沒質         95         483         369         481         948           投資費         95         483         437         366         329           應收技機費款         1,558         652         30         30         —           流動資庫準信         5,222         8,567         11,215         10,392         7,840           資產僱         5,222         8,567         11,215         10,392         7,840           財産僱         5,222         8,567         11,215         10,392         7,840           財産僱         5,212         5,226         5,018         4,836         4,882           投機運用         5,222         5,662         5,		2002	2001	2000	1999	1998
登某額         5,015         5,339         3,238         2,848         1,132           股束應信温利         383         276         247         242         103           股急應額         148         78         78         92         46           総合資優優表         148         78         78         92         46           融合資優優表         148         78         78         92         48           報告公司         960         1,024         1,105         1,098         1,734           合置沒質         95         483         369         481         948           投資費         95         483         437         366         329           應收技機費款         1,558         652         30         30         —           流動資庫準信         5,222         8,567         11,215         10,392         7,840           資產僱         5,222         8,567         11,215         10,392         7,840           財産僱         5,222         8,567         11,215         10,392         7,840           財産僱         5,212         5,226         5,018         4,836         4,882           投機運用         5,222         5,662         5,		(港幣百萬元)	(港幣百萬元)	(港幣百萬元)	(港幣百萬元)	(港幣百萬元)
股東應佔溢利	綜合損益表					
股東應佔溢利 146 78 78 92 46 総合資産負債表  間定資産 4.297 3.451 3.280 3.028 1.442 聯營公司 960 1.024 1.105 1.098 1.734 合營投資 73 423 369 481 948 投資 995 483 437 366 329 厚收按拐債資款 1.586 652 30 30 — 流動資産淨値 5.322 8.567 11.215 10.392 7.840 資金運用 13.203 14.600 16.436 15.395 12.293 既及 486 389 389 385 385 383 留情 5.718 5.226 5.018 4.836 4.882 提送股息 68 47 47 77 46 股東權益 \$.272 5.662 5.454 5.296 5.311 少數股東權益及貸款 4.666 5.233 4.589 4.148 3.326 無國互持政 1.9 59 65 74 — 經歷已持政 1.9 59 65 74 — 經歷已持政 1.9 59 65 74 — 經歷已接政 1.9 59 65 74 — 經歷已 1.534	營業額	5,015	5,339	3,238	2,848	1,132
## 会   1,429	股東應佔溢利					103
国産資産 4,297 3,451 3,280 3,028 1,442 聯営公司 960 1,024 1,105 1,098 1,734 合営投資 73 423 369 481 948 26資 995 483 437 366 329 26 26 20 30 30 - 元 流動資産事情 5,322 8,567 11,215 10,392 7,840 26 26 26 26 20 30 30 - 元 流動資産事情 5,322 8,567 11,215 10,392 7,840 26 26 26 26 20 30 30 - 元 流動資産事情 5,322 8,567 11,215 10,392 7,840 26 26 26 26 26 26 26 26 26 26 26 26 26	股息總額	148	78	78	92	46
聯合公司	綜合資產負債表					
会督投資 995 483 437 366 329	固定資產	4,297	3,451	3,280	3,028	1,442
投資 995 483 437 366 329 應收技獨資款 1,556 652 30 30 — 流動資産呼值 5,322 8,567 11,215 10,392 7,840 資金連用 13,203 14,600 16,436 15,395 12,293 該本 14,600 16,436 15,395 12,293 諸情 5,724 5,206 5,018 4,836 4,882 凝版股息 68 47 47 77 46 設東權益 6,272 5,662 5,454 5,298 5,311 少數股東權益及貸款 4,666 5,233 4,589 4,148 3,326 長期信貸 2,177 3,560 6,277 5,860 3,656 幅固有撞條可換股債券之溢債準備 69 86 51 15 5— 遞延稅項 19 59 65 74 — 遞延稅項 19 59 65 74 — 遞延稅項 19 59 65 74 — 經歷稅及股份數目佰萬股) 1,942 1,554 1,554 1,538 1,534 登行及已繳定股份數劃 1,942 1,554 1,554 1,538 1,534 登行及已繳定股份之數目乃根據結算日已發行股份釐定。以上若干數字因遵照新及修訂之會計實務準則兩重新編別。 數據 1,54  1,54  1,538 1,534 分數股股 1	聯營公司	960	1,024	1,105	1,098	1,734
應收按掲貸款 1,556 652 30 30 30 一流動資産淨值 5,322 8,557 11,215 10,392 7,840 資金運用 13,203 14,600 16,436 15,395 12,293  股本 486 389 389 385 383  儲備 5,712 5,226 5,018 4,836 4,882  凝派股息 88 47 47 47 77 46  股東權益 6,272 5,662 5,454 5,298 5,311  少數股東權益及貸款 4,666 5,233 4,589 4,148 3,326  長期借資 2,177 3,560 6,277 5,860 3,656  隨回有擔保可換股債券之溢價準備 69 86 51 15 —  遞延稅項 19 59 65 74 —  延厢之資金 13,203 14,600 16,436 15,395 12,293  發行及已繳足股份數目 (百萬股) 1,942 1,554 1,554 1,538 1,534  安毅行及已繳足股份數目 (百萬股) 1,942 1,554 1,554 1,538 1,534  每股盈利 — 基本 (港仙) 20,8 16,5 14,8 14,7 6,3  每股盈利 — 基本 (港仙) 20,7 不適用 不適用 不適用  每股股息(港仙)	合營投資	73	423	369	481	948
流動資産淨値	投資	995	483	437	366	329
資金連用 13,203 14,600 16,436 15,395 12,293 股本 486 389 389 389 385 383 儲備 5,718 5,226 5,018 4,836 4,882 髪派段息 68 47 47 77 46 股東權益 6,272 5,662 5,454 5,298 5,311 少数股東權益及貸款 4,686 5,233 4,589 4,148 3,326 長期借資 2,177 3,560 6,277 5,860 3,656 腰固有境保可換股債券之溢債準備 69 86 51 15 — 遞延稅項 19 59 65 74 — 運用之資金 13,203 14,600 16,436 15,395 12,293 登行及已缴足股份数目(百萬股) 1,942 1,554 1,554 1,538 1,534 登行及已缴足股份数目(百萬股) 1,942 1,554 1,554 1,538 1,534 要行及已缴足股份数自公會計實務準則而重新編列。 業績數據 每股盈利 — 基本(港仙) 20.8 16.5 14.8 14.7 6.3 每股盈利 — 基本(港仙) 20.7 不適用 不適用 不適用 不適用 每股股息(港仙) — 中期 3.5 2.0 2.0 1.0 — 一 中期 3.5 3.0 3.0 5.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3	應收按揭貸款	1,556	652	30	30	_
股本 486 389 389 389 385 383 383 383 383 383 383 383 383 383	流動資產淨值	5,322	8,567	11,215	10,392	7,840
議構	資金運用	13,203	14,600	16,436	15,395	12,293
腰派限息	股本	486	389	389	385	383
股東權益 6,272 5,662 5,454 5,298 5,311 少數股東權益及貸款 4,666 5,233 4,589 4,148 3,326 長期借貸 2,177 3,560 6,277 5,860 3,656 隣回有擔保可換股債券之益債準備 69 86 51 15 — 遞延稅項 19 59 65 74 —  運用之資金 13,203 14,600 16,436 15,395 12,293 發行及已繳足股份數目(百萬股) 1,942 1,554 1,554 1,538 1,534 <i>發行及已繳足股份數目(百萬股)</i> 1,942 1,554 1,554 1,538 1,534 <i>發行及已繳足股份之數目乃根據結算日已發行股份整定。以上若干數字因違照新及修訂之會計實務準則而重新編列。</i> 業績數據 每股盈利 — 基本(港仙) 20.8 16.5 14.8 14.7 6.3 每股盈利 — 權薄(港仙) 20.7 不適用 不適用 不適用 不適用 每股股息(港仙) — 中期 3.5 2.0 2.0 1.0 —  末期 3.5 3.0 3.0 5.0 3.0 3.0 5.0 3.0 2.5 2.1 流動資產與流動負債比率 3.4 7.5 13.1 7.7 4.8 資本與負債比率(%) 14.6 31.9 56.4 58.0 53.7 股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 每股資產淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股束權益總和比例。以上若干數字已重新編列。  各部門職員 総公司 123 128 114 103 81 148 6 1.701 1,756 1,777 1,746 1.757 1,406 1.701 1,756 1,777 1,737 1,406 1.701 1,756 1,770 1,737 1,406 1.701 1,701	儲備	5,718	5,226	5,018	4,836	4,882
少数股東權益及貸款       4,666       5,233       4,589       4,148       3,326         長期借貸       2,177       3,560       6,277       5,860       3,656         順回有擔保可換股債券之溢價準備       69       86       51       15       —         遞延稅項       19       59       65       74       —         運用之資金       13,203       14,600       16,436       15,395       12,293         發行及已繳足股份數目(百萬股)       1,942       1,554       1,554       1,538       1,534         發行及已繳足股份之數目乃根據結算日已發行股份釐定。以上若干數字因遵照新及修訂之會計實務準則而重新編列。       20       1,554       1,48       14.7       6.3         每股盈利 — 基本(港仙)       20.8       16.5       14.8       14.7       6.3         每股盈利 — 基本(港仙)       20.7       不適用       不適用       不適用         每股股息(港仙)       20.7       不適用       不適用       不適用         每股股息(港仙)       20.7       不適用       不適用       不適用       不適用         中期       3.5       2.0       2.0       1.0       —         一末期       3.5       3.0       3.0       2.5       2.1         流動資本與負債比率(%)       1.4.6       31.9       56.4       58.0       53.7         股產運輸入資金運用       <	擬派股息	68	47	47	77	46
長期借貸 2,177 3,560 6,277 5,860 3,656 贖回有擔保可換股債券之溢債準備 69 86 51 15 一 遞延税項 19 59 65 74 一 運用之資金 13,203 14,600 16,436 15,395 12,293 發行及已繳足股份數目(百萬股) 1,942 1,554 1,554 1,538 1,534 發行及已繳足股份之數目乃根據結算日已發行股份釐定。 以上若干數字因違照新及修訂之會計實務準則而重新編分。 業績數據 每股盈利 — 基本(港仙) 20.8 16.5 14.8 14.7 6.3 每股盈利 — 攤薄(港仙) 20.7 不適用 不適用 不適用 不適用 每股股息(港仙) - 中期 3.5 2.0 2.0 1.0 — 一末期 3.5 3.0 3.0 5.0 3.0 2.5 2.1 流動資產與流動負債比率 3.4 7.5 13.1 7.7 4.8 資本與負債比率(%) 14.6 31.9 56.4 58.0 53.7 股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。 以上若干數字已重新編列。 各部門職員 総公司 123 128 114 103 81 船務 1,701 1,756 1,770 1,737 1,406 地產 170 125 31 31 31	股東權益	6,272	5,662	5,454	5,298	5,311
贖回有擔保可換股債券之溢價準備 69 86 51 15 一	少數股東權益及貸款	4,666	5,233	4,589	4,148	3,326
近現代項	長期借貸	2,177	3,560	6,277	5,860	3,656
理用之資金 13,203 14,600 16,436 15,395 12,293 發行及已繳足股份數目(百萬股) 1,942 1,554 1,554 1,558 1,534  發行及已繳足股份之數目乃根據結算日已發行股份釐定。 以上若干數字因遵照新及修訂之會計實務準則而重新編列。  叢縫數據 每股盈利 — 基本(港仙) 20.8 16.5 14.8 14.7 6.3 每股盈利 — 攤薄(港仙) 20.7 不適用 不適用 不適用 不適用 不適用  每股股息(港仙) — 中期 3.5 2.0 2.0 1.0 —  — 末期 3.5 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 3.0 5.0 3.0 5.0 3.0 3.0 5.0 3.0 5.0 3.0 3.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5	贖回有擔保可換股債券之溢價準備	69	86	51	15	
發行及已繳足股份數目(百萬股)     1,942     1,554     1,554     1,538     1,534       發行及已繳足股份之數目乃根據結算日已發行股份釐定。以上若干數字因遵照新及修訂之會計實務準則而重新編列。     業績數據     44.7     6.3       每股盈利 — 基本(港仙)     20.8     16.5     14.8     14.7     6.3       每股盈利 — 攤薄(港仙)     20.7     不適用     不適用     不適用     不適用       每股股息(港仙)     20.7     不適用     不適用     不適用       一中期     3.5     2.0     2.0     1.0     —       一末期     3.5     3.0     3.0     5.0     3.0       盈利派息比率     3.0     3.3     3.0     2.5     2.1       流動資產與流動負債比率     3.4     7.5     13.1     7.7     4.8       資本與負債比率(%)     14.6     31.9     56.4     58.0     53.7       股東權益回報率(%)     6.1     4.9     4.5     4.6     1.9       資金運用回報率(%)     2.9     1.9     1.5     1.6     0.8       資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。以上若干數字已重新編列。     4     1.70     1.737     1.406       地產     1,701     1,756     1,770     1,737     1,406       地產     1,701     1,756     1,770     1,737     1,406       地產     1,701     1,756     1,770     1,737     1,406	遞延税項	19	59	65	74	
登行及已繳足股份之數目乃根據結算日已發行股份釐定。 以上若干數字因遵照新及修訂之會計實務準則而重新編列。  業績數據  毎股盈利 — 基本(港仙) 20.8 16.5 14.8 14.7 6.3 6股盈利 — 攤薄(港仙) 20.7 不適用 不適用 不適用 不適用 不適用 不適用 不適用 の	運用之資金	13,203	14,600	16,436	15,395	12,293
実績数据	發行及已繳足股份數目(百萬股)	1,942	1,554	1,554	1,538	1,534
#禁續數據  毎股盈利 - 基本 (港仙) 20.8 16.5 14.8 14.7 6.3   毎股盈利 - 攤薄 (港仙) 20.7 不適用 不適用 不適用 不適用 不適用   毎股股息 (港仙)						
毎股盈利 - 基本 (港仙) 20.8 16.5 14.8 14.7 6.3 毎股盈利 - 攤薄 (港仙) 20.7 不適用 不適用 不適用 不適用 不適用 毎股股息 (港仙) - 中期 3.5 2.0 2.0 1.0 - 末期 3.5 3.0 3.0 5.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3		實務準則而重新編	扁列。			
母股盈利 - 攤薄(港仙) 20.7 不適用 不適用 不適用 不適用 不適用 不適用 の	業績數據					
毎股股息(港仙) - 中期 3.5 2.0 2.0 1.0 一 - 末期 3.5 3.0 3.0 5.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3	每股盈利 - 基本(港仙)	20.8	16.5	14.8	14.7	6.3
一中期 一末期       3.5       2.0       2.0       1.0       一 一 未期         盈利派息比率       3.0       3.3       3.0       5.0       3.0         盛和派息比率       3.0       3.3       3.0       2.5       2.1         流動資產與流動負債比率       3.4       7.5       13.1       7.7       4.8         資本與負債比率(%)       14.6       31.9       56.4       58.0       53.7         股東權益回報率(%)       6.1       4.9       4.5       4.6       1.9         資金運用回報率(%)       2.9       1.9       1.5       1.6       0.8         每股資產淨值(港元)       3.2       3.6       3.5       3.4       3.5         資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。       以上若干數字已重新編列。       以上若干數字已重新編列。       81         總公司       1.23       1.28       114       103       81         船務       1,701       1,756       1,770       1,737       1,406         地產       1.70       1.25       31       31       32	每股盈利 - 攤薄(港仙)	20.7	不適用	不適用	不適用	不適用
一末期   3.5   3.0   3.0   5.0   3	每股股息(港仙)					
盈利派息比率 3.0 3.3 3.0 2.5 2.1 流動資産與流動負債比率 3.4 7.5 13.1 7.7 4.8 資本與負債比率(%) 14.6 31.9 56.4 58.0 53.7 股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 每股資産淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。以上若干數字已重新編列。 4 3 5 4 3 6 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	- 中期	3.5	2.0	2.0	1.0	
流動資産與流動負債比率 3.4 7.5 13.1 7.7 4.8 資本與負債比率(%) 14.6 31.9 56.4 58.0 53.7 股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 每股資産淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。以上若干數字已重新編列。	- 末期	3.5	3.0	3.0	5.0	3.0
資本與負債比率(%) 14.6 31.9 56.4 58.0 53.7 股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 毎股資産淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。以上若干數字已重新編列。	盈利派息比率	3.0	3.3	3.0	2.5	2.1
股東權益回報率(%) 6.1 4.9 4.5 4.6 1.9 資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 每股資產淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。 以上若干數字已重新編列。 各部門職員 總公司 123 128 114 103 81 船務 1,701 1,756 1,770 1,737 1,406 地産 170 125 31 31 32	流動資產與流動負債比率	3.4	7.5	13.1	7.7	4.8
資金運用回報率(%) 2.9 1.9 1.5 1.6 0.8 每股資產淨值(港元) 3.2 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。 以上若干數字已重新編列。 各部門職員 總公司 123 128 114 103 81 船務 1,701 1,756 1,770 1,737 1,406 地産 170 125 31 31 32	資本與負債比率(%)	14.6	31.9	56.4	58.0	53.7
每股資產淨值(港元) <b>3.2</b> 3.6 3.5 3.4 3.5 資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。 以上若干數字已重新編列。 <b>各部門職員</b> 總公司 <b>123</b> 128 114 103 81 船務 <b>1,701</b> 1,756 1,770 1,737 1,406 地產 <b>170</b> 125 31 31 32	股東權益回報率(%)	6.1	4.9	4.5	4.6	1.9
資本與負債比率即淨借貸與股東權益及附屬公司少數股東權益總和比例。         以上若干數字已重新編列。         各部門職員         總公司       123       128       114       103       81         船務       1,701       1,756       1,770       1,737       1,406         地產       170       125       31       31       32	資金運用回報率(%)	2.9	1.9	1.5	1.6	0.8
以上若干數字已重新編列。       各部門職員       總公司     123     128     114     103     81       船務     1,701     1,756     1,770     1,737     1,406       地產     170     125     31     31     32	每股資產淨值(港元)	3.2	3.6	3.5	3.4	3.5
總公司 <b>123</b> 128 114 103 81 船務 <b>1,701</b> 1,756 1,770 1,737 1,406 地產 <b>170</b> 125 31 31 32	資本與負債比率即淨借貸與股東權益。以上若干數字已重新編列。	及附屬公司少數股	段東權益總和比:	列。		
船務     1,701     1,756     1,770     1,737     1,406       地產     170     125     31     31     32	各部門職員					
船務     1,701     1,756     1,770     1,737     1,406       地產     170     125     31     31     32	總公司	123	128	114	103	81
地產 <b>170</b> 125 31 31 32	船務					
	地產					
	酒店及消閒	99				_

茲通告信德集團有限公司訂於二零零三年六月十一日(星期三)下午二時三十分假座香港中環干諾道中200號信德中心 招商局大廈一樓澳門賽馬會會所黃金閣召開股東週年常會,商議下列事項:

- 一. 省覽及通過截至二零零二年十二月三十一日止財政年度經審核之財政報告、董事會報告及核數師報告。
- 二、宣派末期股息。
- 三. 重選董事並釐定董事酬金。
- 四. 續聘核數師並釐定其酬金。
- 五. 作為特別事項考慮,及如認為適當,通過下列決議案為普通決議案:

## 普诵決議案

#### 「動議:

- (甲) 在本決議案(乙)段之限制下,批准一般性及無條件授權本公司董事會在有關期間內行使權力以購回本公司 股份:
- (乙) 本公司根據本決議案(甲)段之批准按香港公司股份購回守則在香港聯合交易所有限公司或由證券及期貨事 務監察委員會及香港聯合交易所有限公司就購回股份而認可之任何其他證券交易所購回之股份面值總額不 得超過本決議案獲通過當日本公司已發行股本面值總額之百分之十,而上述之批准亦須受此限制;
- (丙) 就本決議案而言:

「有關期間」指由本決議案通過之日至下列三者之較早日期之期間:

- i. 本公司下次股東週年常會散會時:
- ii. 依照公司條例規定本公司下次股東週年常會須予召開之期限屆滿時:及
- iii. 本公司股東在股東常會上以普通決議案撤回或更改本決議案所授予之權力。」

六. 作為特別事項考慮,及如認為適當,通過下列決議案為普通決議案:

# 普通決議案

#### 「(-) 動議:

- (甲) 在本決議案(丙)段之限制下,根據公司條例第57B條,批准一般性及無條件授權本公司董事會在有關期間內行使本公司之權力以便配發、發行及處置本公司股本中之額外股份,並作出或授予可能需要行使該項權力之售股建議、協議及期權(包括附有權利認購或轉換為本公司股份之認股權證、債券、債權證、票據及其他證券);
- (乙)本決議案(甲)段之批准授權本公司董事會在有關期間作出或授予可能須於有關期間以後行使該項權力之售股建議、協議及期權(包括附有權利認購或轉換為本公司股份之認股權證、債券、債權證、票據及其他證券):
- (丙) 本公司董事會依據本決議案(甲)段批准配發或同意有條件或無條件配發(不論是否依據行使期權而配發者)之股本面值總額,惟不包括(i)供股、(ii)根據行使由本公司發行附有權利認購或可轉換為本公司股份之任何現有認股權證、債券、債權證、票據及其他證券之認購權或換股權、(iii)當時或將獲採納授予或發行本公司股份或購買本公司股份之權利之任何購股權計劃或類似安排或(iv)任何根據本公司組織章程細則而作出以配發股份代替本公司派發之全部或部份股息之以股代息計劃或類似安排,不得超過下列各項之總額:
  - (aa) 本決議案通過當日本公司已發行股本面值總額之百分之二十,另加;
  - (bb) (倘本公司董事會獲本公司股東另行通過普通決議案授權)在本決議案獲通過後本公司購回之本公司股本面值(最高以本決議案通過當日本公司已發行股本面值總額之百分之十為限),而上述之批准亦須受此限制:

(丁) 就本決議案而言:

[有關期間]指由本決議案通過之日至下列三者之較早日期之期間:

- i. 本公司下次股東週年常會散會時;
- ii. 依照公司條例規定本公司下次股東週年常會須予召開之期限屆滿時;及
- iii. 本公司股東在股東常會上以普通決議案撤回或更改本決議案所授予之權力:及

「供股」指本公司董事會於其所訂定之期間內向於其一指定記錄日期已名列本公司股東名冊之股份持有人 (及,如適用,向本公司其他證券之合資格持有人),按彼等當時持有該等本公司股份(或,如適用,該等其 他證券)之比例向彼等配股或發行有權認購本公司股份之期權、認股權證或其他證券(惟在所有情況下本公 司董事會有權就零碎配額,或經考慮適用於本公司任何地域之法律之任何限制或責任或任何認可監管機構 或證券交易所之規定後,作出其認為必須或權宜之豁免或其他安排)。」

「(二) 動議批准授予本公司董事會行使本會議通告第六項所載第(一)項決議案(甲)段所述之本公司權力並就該決議案(丙)段之中(bb)分段所述之本公司股本事宜而行使該權力。」。

承董事會命

蘇樹輝

公司秘書

香港,二零零三年三月二十六日

#### 註冊辦事處:

香港中環干諾道中200號 信德中心西座39字頂樓

#### 附註:

- 一. 凡有權出席上述通告召開常會及投票之本公司股東,均有權委任一位或兩位代表出席及於投票表決時代其投票,受委代表毋須為本公司股東。
- 二. 代表委任表格連同授權簽署該表格之授權書或其他授權文件(指如有而言)或由公證人簽署證明之該授權書或授權文件副本,最遲須於常會或其 續會召開時間四十八小時前送回本公司註冊辦事處,方為有效。
- 三. 本公司將由二零零三年六月六日(星期五)至二零零三年六月十一日(星期三),首尾兩天包括在內,暫停辦理股份過戶登記手續:在該段其間內, 所有轉讓均不被接納。為確定有權享有末期股息之資格,所有轉讓文件連同有關之股票最遲須於二零零三年六月五日(星期四)下午四時前送達 本公司股份過戶登記處,地址為香港皇后大道東183號合和中心19樓1901至1905室香港中央證券登記有限公司。
- 四. 關於上述第五項議程,董事會特請股東注意一份將連同二零零二年年報一併寄予各股東之通函,該份通函將列出香港聯合交易所有限公司上市 規則有關購回股份之重要條款。股東授予董事會購回股份之一般性授權於即將舉行之股東週年常會屆滿,因此,現尋求予以延續該項一般性授權。
- 五. 關於上述第六項議程,董事會特表明現時並無計劃發行本公司任何額外新股(依據第(一)項決議案(丙)段所戰第(ii)、(iii)或(iv)項議程而配發者除外)。股東援予董事會發行股份之一般性授權於即將舉行之股東週年常會屆滿,因此,現尋求予以延續該項一般性授權。

