UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported):

October 26, 2005

THERMO ELECTRON CORPORATION

(Exact name of Registrant as specified in its Charter)

Delaware 1-8002 04-2209186 (State or other jurisdiction of incorporation or organization) (Commission File Number) (I.R.S. Employer Identification Number)

81 Wyman Street, P.O. Box 9046 Waltham, Massachusetts (Address of principal executive offices)

02454-9046 (Zip Code)

(781) 622-1000 (Registrant's telephone number including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

| instruction A.2. below). |
|--|
| \square Written communications pursuant to Rule 425 under the Securities Act (17 CFF 230.425) |
| \square Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFF 240.14a-12) |
| ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |

This Current Report on Form 8-K contains forward-looking statements that involve a number of risks and uncertainties. Important factors that could cause actual results to differ materially from those indicated by such forward-looking statements are set forth under the heading "Forward-Looking Statements" in the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended July 2, 2005. These include risks and uncertainties relating to: the need to develop new products and adapt to significant technological change; dependence on customers that operate in cyclical industries; general worldwide economic conditions and related uncertainties; the effect of changes in governmental regulations; dependence on customers' capital spending policies and government funding policies; use and protection of intellectual property; exposure to product liability claims in excess of insurance coverage; retention of contingent liabilities from businesses that the Registrant sold; realization of future savings from new productivity initiatives; implementation of the Registrant's branding strategy; implementation of strategies for improving internal growth; the effect of exchange rate fluctuations on international operations; identification, completion and integration of new acquisitions and potential impairment of goodwill from previous acquisitions. While the Registrant may elect to update forward-looking statements at some point in the future, it specifically disclaims any obligation to do so, and, therefore, these forward-looking statements should not be relied upon as representing the Registrant's views as of any date subsequent to the date of this Current Report on Form 8-K.

Item 2.02 Results of Operations and Financial Condition.

On October 26, 2005, the Registrant announced its financial results for the fiscal quarter ended October 1, 2005. The full text of the press release issued in connection with the announcement is attached as Exhibit 99.1 to this Form 8-K and incorporated herein by reference.

The information contained in this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(c) Exhibits

The following Exhibit relating to Item 2.02 shall be deemed "furnished", and not "filed":

99.1 Press Release dated October 26, 2005.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized, on this 26th day of October, 2005.

THERMO ELECTRON CORPORATION

By: /s/ Peter E. Hornstra

Peter E. Hornstra

Corporate Controller and Chief Accounting

Officer



News

FOR IMMEDIATE RELEASE

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Thermo Electron Reports 25% Revenue Growth in Third Quarter 2005 Driven by New Products and Acquisitions

WALTHAM, Mass., October 26, 2005 – Thermo Electron Corporation (NYSE: TMO) today reported that revenues grew 25% to \$679 million in the third quarter of 2005, compared with \$542 million in 2004, including a 20% increase from acquisitions and no effect from currency translation. GAAP diluted earnings per share (EPS) were \$.35 in the 2005 quarter, compared with \$.65 in the year-ago period (which included a gain of \$.39 from discontinued operations). GAAP operating income in 2005 increased 4%, and GAAP operating margin was 9.1%, versus 11.0% in 2004, due primarily to amortization of intangibles and costs from previously announced integration actions related to recent acquisitions.

Adjusted EPS grew 25% to \$.40 in the third quarter of 2005, compared with \$.32 in the year-ago quarter. Adjusted operating income increased 41%, and adjusted operating margin rose 160 basis points to 14.7%, versus 13.1% in 2004.

Adjusted EPS, adjusted operating income and adjusted operating margin are non-GAAP measures that exclude certain items detailed at the end of this press release under the heading "Use of Non-GAAP Financial Measures."

Third Quarter Highlights

- Revenues grew 25%
- Adjusted EPS increased 25%
- Adjusted operating margin rose 160 basis points
- Mass spectrometry portfolio greatly enhanced through new product developments and strategic acquisition
- Point of Care diagnostics business divested at quarter end

"We delivered another excellent quarter across the board, with significant growth in revenues, adjusted EPS and adjusted operating margin," said Marijn E. Dekkers, president and chief executive officer of Thermo Electron. "Our performance continues to be driven by the strength of new products and strategic acquisitions.

"Our focused R&D investments have led to a number of new product offerings this year, especially in mass spectrometry, where we are the clear technology leader. Our breakthrough LTQ Orbitrap™ mass spectrometer introduced last quarter is already contributing to growth. In the third quarter, we introduced three more mass spectrometry systems that enhance a range of laboratory processes – from drug discovery to earth sciences and environmental analysis. In addition, our recent acquisition of lonalytics Corporation further broadens our portfolio with complementary ion-separation technologies.

"Our impressive results this quarter were also fueled by strategic acquisitions made earlier in the year – a record investment for Thermo that has created significant opportunities for growth. I'm pleased to report that we continue to make excellent progress with the integration of Kendro. In addition, we sold our Point of Care diagnostics business, which was not a strategic fit for the long term."

Mr. Dekkers added, "Based on our expectations for the fourth quarter, we are raising the low end of our adjusted EPS guidance for the year, and now expect to report from \$1.51 to \$1.54 in 2005, an increase of 21 to 23% over last year's \$1.25. We expect to report an 18 to 19% increase in revenues for the full year, in the range of \$2.61 to \$2.63 billion." (This adjusted EPS guidance, which is a non-GAAP measure, excludes approximately \$.11 of expense per quarter from the amortization of acquisition-related intangible assets for acquisitions completed through the third quarter of 2005 and certain other items detailed at the end of this press release under the heading "Use of Non-GAAP Financial Measures.")

Life and Laboratory Sciences

The Life and Laboratory Sciences segment reported a 35% revenue increase in the third quarter of 2005 to \$516 million, versus \$383 million in 2004. GAAP operating income for the segment increased 3% in the 2005 quarter, and GAAP operating margin was 10.9%, versus 14.2% a year ago. Adjusted operating income grew 42% in the 2005 period, and adjusted operating margin increased to 17.1%, compared with 16.2% in 2004.

Measurement and Control

Revenues in the Measurement and Control segment increased to \$163 million in the third quarter of 2005, compared with \$159 million a year ago. GAAP operating income for the segment was flat versus the year-ago period, and GAAP operating margin was 8.9%, compared with 9.1% last year. Adjusted operating income rose 14% in the 2005 period, and adjusted operating margin increased to 12.3%, from 11.1% in 2004.

Use of Non-GAAP Financial Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), we use certain non-GAAP financial measures, including adjusted EPS, adjusted operating income and adjusted operating margin, which exclude restructuring and other costs/income and amortization of acquisition-related intangible assets. Adjusted EPS and adjusted operating income also exclude certain other gains and losses, tax provisions/benefits related to the previous items, benefits from tax credit carryforwards and the impact of the resolution of significant tax audits. We exclude the above items because they are outside of our normal operations and/or, in certain cases, are difficult to forecast accurately for future periods. We believe that the inclusion of such measures helps investors to gain a better understanding of our core operating results and future prospects, consistent with how management measures and forecasts the company's performance, especially when comparing such results to previous periods or forecasts.

Specifically:

We exclude costs and tax effects associated with restructuring activities, such as reducing overhead and consolidating facilities in connection with our recent Kendro acquisition. We believe that the costs related to these restructuring activities are not indicative of our normal operating costs.

We exclude charges related to the sale of inventories revalued at the date of acquisition, as we believe these charges are not indicative of our normal operating costs.

We exclude the expense and tax effects associated with the amortization of acquisition-related intangible assets because a significant portion of the purchase price for acquisitions may be allocated to intangible assets that have lives of 5 to 10 years. Exclusion of the amortization expense allows comparisons of operating results that are consistent over time for both our newly acquired and long-held businesses and with both acquisitive and non-acquisitive peer companies.

We also exclude certain gains/losses and related tax effects, benefits from tax credit carryforwards and the impact of the resolution of significant tax audits, which are either isolated or cannot be expected to occur again with any regularity or predictability and that we believe are not indicative of our normal operating gains and losses. We exclude gains/losses from the sale of our equity interests in Newport Corporation and Thoratec Corporation, as well as other items such as the sale of a business or real estate and the early retirement of debt. (We sold our remaining shares of Newport and Thoratec during the second quarter of 2005.)

Thermo's management uses these non-GAAP measures, in addition to GAAP financial measures, as the basis for measuring the company's core operating performance and comparing such performance to that of prior periods and to the performance of our competitors. Such measures are also used by management in their financial and operating decision-making and for compensation purposes.

The non-GAAP financial measures of Thermo's results of operations included in this press release are not meant to be considered superior to or a substitute for Thermo's results of operations prepared in accordance with GAAP. Reconciliations of such non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables. Thermo's earnings guidance, however, is only provided on an adjusted basis. It is not feasible to provide GAAP EPS guidance because the items excluded, other than the amortization expense, are difficult to predict and estimate and are primarily dependent on future events, such as the impact of accounting principles not yet adopted and decisions concerning the location and timing of facility consolidations.

Conference Call

Thermo Electron will hold its earnings conference call today, October 26, at 9:00 a.m. Eastern time. To listen, dial 888-872-9028 within the U.S., or 973-633-6740 outside the U.S. You may also listen to the call live on the Web by visiting www.thermo.com. Click on "About Thermo," then "Investors." An audio archive of the call will be available in that section of our Web site until Friday, November 25, 2005. You will also find this press release, including the accompanying reconciliation of non-GAAP financial measures, under the heading "Press Releases," and related information under the heading "Financial Reports," in the Investors section of our Web site.

About Thermo Electron

Thermo Electron Corporation is the world leader in analytical instruments. Our instrument solutions enable our customers to make the world a healthier, cleaner and safer place. Thermo's Life and Laboratory Sciences segment provides analytical instruments, scientific equipment, services and software solutions for life science, drug discovery, clinical, environmental and industrial laboratories. Thermo's Measurement and Control segment is dedicated to providing analytical instruments used in a variety of manufacturing processes and in-the-field applications,

including those associated with safety and homeland security. Based near Boston, Massachusetts, Thermo has revenues of more than \$2.7 billion, and employs approximately 11,000 people in 30 countries. For more information, visit www.thermo.com.

The following constitutes a "Safe Harbor" statement under the Private Securities Litigation Reform Act of 1995: This press release contains forward-looking statements that involve a number of risks and uncertainties. Important factors that could cause actual results to differ materially from those indicated by such forward-looking statements are set forth under the heading "Forward-Looking Statements" in the company's Quarterly Report on Form 10-Q for the fiscal quarter ended July 2, 2005. These include risks and uncertainties relating to: the need to develop new products and adapt to significant technological change; dependence on customers that operate in cyclical industries; general worldwide economic conditions and related uncertainties; the effect of changes in governmental regulations; dependence on customers' capital spending policies and government funding policies; use and protection of intellectual property; exposure to product liability claims in excess of insurance coverage; retention of contingent liabilities from businesses we sold; realization of potential future savings from new productivity initiatives; implementation of our branding strategy; implementation of strategies for improving internal growth; the effect of exchange rate fluctuations on international operations; identification, completion and integration of new acquisitions and potential impairment of goodwill from previous acquisitions. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

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Consolidated Statement of Income (unaudited)

| Consolidated Statement of Income (unaudited) | Three Months Ended | | | | | | | | |
|--|--------------------|----------|-----------|--------------|----|--------------|---------|--------------|--|
| | | Octobe | r 1, 2005 | 5 | | October | 2, 2004 | 1 | |
| (In thousands except per share amounts) | Reported (a) | | Ac | Adjusted (b) | | Reported (a) | | Adjusted (b) | |
| Revenues | \$ | 679,411 | \$ | 679,411 | \$ | 542,315 | \$ | 542,315 | |
| Costs and Operating Expenses: | | | | | | | | | |
| Cost of revenues (c) | | 373,712 | | 371,956 | | 291,360 | | 291,023 | |
| Selling, general and administrative expenses | | 168,754 | | 168,754 | | 147,346 | | 147,346 | |
| Amortization of acquisition-related intangible assets | | 25,569 | | - | | 6,079 | | - | |
| Research and development expenses | | 38,784 | | 38,784 | | 32,874 | | 32,874 | |
| Restructuring and other costs, net (d) | | 10,482 | | | | 5,035 | | - | |
| | | 617,301 | | 579,494 | | 482,694 | | 471,243 | |
| Operating Income | | 62,110 | | 99,917 | | 59,621 | | 71,072 | |
| Interest Income | | 2,198 | | 2,198 | | 2,459 | | 2,459 | |
| Interest Expense | | (8,307) | | (8,307) | | (2,677) | | (2,677) | |
| Other Income, Net | | 3,358 | | 3,358 | | 2,689 | | 2,689 | |
| Income from Continuing Operations Before Income Taxes | | 59,359 | | 97,166 | | 62,092 | | 73,543 | |
| Provision for Income Taxes (e) | | (18,762) | | (31,836) | | (19,451) | | (21,125) | |
| Income from Continuing Operations | | 40,597 | | 65,330 | | 42,641 | | 52,418 | |
| Loss from Discontinued Operations (includes income tax benefit of \$541 in 2004) | | | | | | (940) | | | |
| Gain on Disposal of Discontinued Operations (net of income tax provision | | - | | - | | (940) | | - | |
| of \$11,456 in 2005; includes income tax benefit of \$4,322 in 2004) | | 17,137 | | - | | 64,835 | | - | |
| Net Income | \$ | 57,734 | \$ | 65,330 | \$ | 106,536 | \$ | 52,418 | |
| Earnings per Share from Continuing Operations: | | | | | | | | | |
| Basic | • | 0.5 | | | • | 00 | | | |
| Diluted | \$ | .25 | | | \$ | .26 | | | |
| Dilated | \$ | .25 | | | \$ | .26 | | | |
| Earnings per Share: | | | | | | | | | |
| Basic | \$ | .36 | | | \$ | .66 | | | |
| Diluted | \$ | .35 | \$ | .40 | \$ | .65 | \$ | .32 | |
| Weighted Average Shares: | | | | | | | | | |
| Basic | | 161,794 | | | | 161,514 | | | |
| Diluted | | 165,635 | | 165,635 | | 165,570 | | 165,570 | |
| | | 100,000 | | 100,000 | | 100,070 | | 100,070 | |

⁽a) Reported results were determined in accordance with U.S. generally accepted accounting principles (GAAP).

⁽b) Adjusted results are non-GAAP measures and exclude charges to cost of revenues (note c), amortization of acquisition-related intangible assets, restructuring and other costs/income (note d), the tax consequences of these items (note e) and results of discontinued operations.

⁽c) Reported results in 2005 include \$1,374 of charges for the sale of inventories revalued at the date of acquisition and \$382 of charges for accelerated depreciation on manufacturing equipment being abandoned due to facility consolidations. Reported results in 2004 include \$276 of charges for accelerated depreciation on manufacturing equipment being abandoned due to facility consolidations and \$61 of charges for the sale of inventories revalued at the date of acquisition.

⁽d) Reported results in 2005 and 2004 include restructuring and other items consisting principally of severance and abandoned facility and other expenses of real estate consolidation.

⁽e) Adjusted provision for income taxes excludes \$13,074 and \$1,674 of incremental tax benefit in 2005 and 2004, respectively, for the items in (b) through (d).

| Segment Data (f)(g)(h)(k) | Three Mo | Three Months Ended | | | | |
|---|------------------|--------------------|-----------------|--|--|--|
| (In thousands except percentage amounts) | October 1, 2005 | Oct | October 2, 2004 | | | |
| Life and Laboratory Originary | | | | | | |
| Life and Laboratory Sciences | 6 540.047 | • | 202.402 | | | |
| Revenues | \$ 516,047 | \$ | 383,162 | | | |
| GAAP Operating Income | 56,200 | | 54,508 | | | |
| Cost of Revenue Charges (i) | 1,142 | | 276 | | | |
| Restructuring and Other Items (j) | 6,823 | | 2,127 | | | |
| Amortization of Acquisition-related Intangible Assets | 24,098 | | 5,183 | | | |
| Adjusted Operating Income | \$ 88,263 | \$ | 62,094 | | | |
| GAAP Operating Margin | 10.9% | | 14.2% | | | |
| Adjusted Operating Margin | 17.1% | | 16.2% | | | |
| Measurement and Control | | | | | | |
| Revenues | \$ 163,364 | \$ | 159,153 | | | |
| GAAP Operating Income | 14,555 | | 14,533 | | | |
| Cost of Revenue Charges (i) | 614 | | 61 | | | |
| Restructuring and Other Items (j) | 3,445 | | 2,102 | | | |
| Amortization of Acquisition-related Intangible Assets | 1,470 | | 895 | | | |
| Adjusted Operating Income | \$ 20,084 | \$ | 17,591 | | | |
| GAAP Operating Margin | 8.9% | | 9.1% | | | |
| Adjusted Operating Margin | 12.3% | | 11.1% | | | |
| Consolidated (including Corporate Costs) | | | | | | |
| Revenues | \$ 679,411 | \$ | 542,315 | | | |
| | | | | | | |
| GAAP Operating Income | 62,110 | | 59,621 | | | |
| Cost of Revenue Charges (i) | 1,756 | | 337 | | | |
| Restructuring and Other Items (j) | 10,482 | | 5,035 | | | |
| Amortization of Acquisition-related Intangible Assets | 25,569 | | 6,079 | | | |
| Adjusted Operating Income | \$ 99,917 | \$ | 71,072 | | | |
| GAAP Operating Margin | 9.1% | | 11.0% | | | |
| Adjusted Operating Margin | 14.7% | | 13.1% | | | |
| | | | | | | |

⁽f) GAAP operating income and GAAP operating margin were determined in accordance with U.S. generally accepted accounting principles.

⁽g) Adjusted operating income and adjusted operating margin are non-GAAP measures and exclude the items in notes (c) and (d) and amortization of acquisition-related intangible assets.

⁽h) Depreciation expense in 2005 was \$8,190 at Life and Laboratory Sciences, \$2,803 at Measurement and Control and \$12,340 Consolidated. Depreciation expense in 2004 was \$7,188 at Life and Laboratory Sciences, \$2,195 at Measurement and Control and \$10,204 Consolidated.

⁽i) Includes items described in note (c).

⁽j) Includes items described in note (d). (k) Book-to-bill ratio was 1.01 in the third quarter of 2005.

Consolidated Statement of Income (unaudited)

| | Octobe | r 1, 2005 | October 2, 2004 | | | |
|---|--------------|--------------|-----------------|--------------|--|--|
| (In thousands except per share amounts) | Reported (a) | Adjusted (b) | Reported (a) | Adjusted (b) | | |
| Revenues | \$ 1,892,240 | \$ 1,892,240 | \$ 1,592,656 | \$ 1,592,656 | | |
| Costs and Operating Expenses: Cost of revenues (c) | 1,039,852 | 1,026,631 | 861,956 | 858,875 | | |
| Selling, general and administrative expenses | 498,325 | 498,325 | 434,963 | 434,963 | | |
| Amortization of acquisition-related intangible assets | 52,092 | - | 15,529 | - | | |
| Research and development expenses | 114,544 | 114,544 | 99,735 | 99,735 | | |
| Restructuring and other costs, net (d) | 12,427 | | 9,008 | | | |
| | 1,717,240 | 1,639,500 | 1,421,191 | 1,393,573 | | |
| Operating Income | 175,000 | 252,740 | 171,465 | 199,083 | | |
| Interest Income | 8,125 | 8,125 | 6,045 | 6,045 | | |
| Interest Expense | (18,749) | (18,749) | (8,100) | (8,100) | | |
| Other Income, Net (e) | 36,681 | 9,087 | 17,795 | 8,181 | | |
| Income from Continuing Operations Before Income Taxes | 201,057 | 251,203 | 187,205 | 205,209 | | |
| Provision for Income Taxes (f) | (58,117) | (76,607) | (54,320) | (59,032) | | |
| Income from Continuing Operations Income from Discontinued Operations (includes income tax | 142,940 | 174,596 | 132,885 | 146,177 | | |
| benefit of \$36,321 in 2004) Gain on Disposal of Discontinued Operations (net of income tax provision | - | - | 43,018 | - | | |
| of \$15,728 in 2005; includes income tax benefit of \$4,322 in 2004) | 23,873 | | 64,835 | | | |
| Net Income | \$ 166,813 | \$ 174,596 | \$ 240,738 | \$ 146,177 | | |
| Earnings per Share from Continuing Operations: | | | | | | |
| Basic | \$.89 | | \$.81 | | | |
| Diluted | \$.87 | | \$.79 | | | |
| Earnings per Share: | | | | | | |
| Basic | \$ 1.03 | | \$ 1.47 | | | |
| Diluted | \$ 1.02 | \$ 1.07 | \$ 1.43 | \$.87 | | |
| Weighted Average Shares: | | | | | | |
| Basic | 161,335 | | 164,097 | | | |
| Diluted | 165,008 | 165,008 | 168,696 | 168,696 | | |
| | :00,000 | .00,000 | .00,000 | .00,000 | | |

Nine Months Ended

⁽a) Reported results were determined in accordance with U.S. generally accepted accounting principles (GAAP).

⁽b) Adjusted results are non-GAAP measures and exclude charges to cost of revenues (note c), amortization of acquisition-related intangible assets, restructuring and other costs/income (note d), certain other income/expense (note e), the tax consequences of these items (note f) and results of discontinued operations.

⁽c) Reported results in 2005 and 2004 include \$13,221 and \$3,081, respectively, of charges primarily for the sale of inventories revalued at the date of acquisition.

⁽d) Reported results in 2005 include restructuring and other items consisting principally of severance, abandoned facility and other expenses of real estate consolidation and net gains on the sale of buildings. Reported results in 2004 include restructuring and other items consisting principally of severance, abandoned facility and other expenses of real estate consolidation, gain on the sale of a business and legal/advisory fees associated with a reorganization of the company's non-U.S. subsidiary structure.

⁽e) Reported results include \$27,594 and \$9,614 of net gains from the sale of shares of Newport Corporation and Thoratec Corporation in 2005 and Thoratec Corporation in 2004, respectively.

⁽f) Adjusted provision for income taxes excludes \$18,490 and \$3,812 of incremental tax benefit in 2005 and 2004, respectively, for the items in (b) through (e) and \$900 in 2004 of tax benefit resulting from a reorganization of the company's subsidiary structure in Europe.

| Unt nousands except percentage amounts) October 1, 2005 October 2, 2004 LUE and Laboratory Sciences \$ 1,396,814 \$ 1,118,451 Revenues \$ 1,396,814 \$ 1,118,451 GAAP Operating Income 12,274 2,997 Restructuring and Other Items (k) 4,929 2,769 Andiquisted Operating Income 2,222,893 1,73,991 GAAP Operating Margin 11,2% 13,889 Adjusted Operating Margin 11,2% 13,894 GAAP Operating Income \$ 45,008 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (i) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,804 2,238 Adjusted Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Adjusted Operating Margin 11,3% 10,29% Cost of Revenue Charges (j) 11,3% 10,29% Cost of Revenue Charges (j) 17,500 17,4,65 | Segment Data (g)(h)(i) | Nine Mor | Nine Months Ended | | | |
|---|---|-----------------|--------------------|--|--|--|
| Revenues \$ 1,396,814 \$ 1,118,451 GAAP Operating Income 157,105 154,636 Cost of Revenue Charges (I) 12,374 2,897 Restructuring and Other Items (k) 48,495 2,768 Amortization of Acquisition-related Intangible Assets 13,289 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11,2% 13,8% Adjusted Operating Margin \$ 45,008 \$ 474,205 Revenues \$ 495,426 \$ 474,205 GAAP Operating Income \$ 45,008 41,131 Cost of Revenue Charges (I) 847 184 Restructuring and Other Items (k) 6,647 4,623 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Income \$ 1,892,40 2,238 Adjusted Operating Margin 9,18 8,76 Cost of Revenue Charges (I) \$ 1,892,40 \$ 1,592,65 Consolidated (including Corporate Costs) \$ 1,892,40 \$ 1,592,65 Cost of Revenue Charges (I) \$ 1,592,65 1,592,65 Cost o | | October 1, 2005 | | | | |
| Revenues \$ 1,396,814 \$ 1,118,451 GAAP Operating Income 157,105 154,636 Cost of Revenue Charges (I) 12,374 2,897 Restructuring and Other Items (k) 48,485 2,768 Amortization of Acquisition-related Intangible Assets 48,485 13,289 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11,2% 13,8% Adjusted Operating Margin \$ 45,008 \$ 474,205 Revenues \$ 495,426 \$ 474,205 GAAP Operating Income \$ 45,008 41,131 Cost of Revenue Charges (I) 847 184 Restructuring and Other Items (k) 6,647 4,623 Adjusted Operating Income \$ 56,106 \$ 48,706 GAAP Operating Income \$ 1,832,40 2,238 GAAP Operating Margin 9,18 8,77 Adjusted Operating Margin 9,18 8,78 Cost of Revenue Charges (I) 11,20 1,592,66 Cost of Revenue Charges (I) 1,592,66 1,592,66 Cost of Revenue Charge | Life and Laboratory Sciences | | | | | |
| GAAP Operating Income 157,105 154,86 Cost of Revenue Charges (j) 12,374 2,997 Restructuring and Other Items (k) 4,929 2,769 Amortization of Acquisition-related Intangible Assets \$ 222,893 \$ 173,591 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11.2% 13.8% Adjusted Operating Margin 16.0% 16.5% Measurement and Control \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Adjusted Operating Margin 11,3% 10,2% Cost of Revenue Charges (j) 175,000 171,465 Cost of Revenue Charges (j) 175,000 171,465 | • | \$ 1306.814 | ¢ 1.118./51 | | | |
| Cost of Revenue Charges (j) 12,374 2,897 Restructuring and Other Items (k) 4,929 2,769 Amortization of Acquisition-related Intangible Assets 48,485 13,289 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11,2% 13,8% Adjusted Operating Margin 16,0% 15,5% Measurement and Control Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 8 45,426 \$ 474,205 Cost of Revenue Charges (j) 8 47 4,623 Restructuring and Other Items (k) 6,647 4,623 Adjusted Operating Income \$ 56,106 \$ 48,178 GAAP Operating Income \$ 56,106 \$ 48,178 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 11,3% 10,28 Cost of Revenue Charges (j) 11,3% 10,28 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 11,3% 10,28 Cost of Revenue Charges (j) 11,3% 1 | Revenues | \$ 1,390,614 | Φ 1,110,451 | | | |
| Restructuring and Other Items (k) 4,929 2,769 Amortization of Acquisition-related Intangible Assets 48,485 13,289 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11,2% 13,8% Adjusted Operating Margin 16,0% 15,5% Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 847 184 Anortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,776 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Consolidated (including Corporate Costs) 11,3% 10,2% Consolidated (including Corporate Costs) 11,5% 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 12,247 3,081 Cost of Revenue Charges (j) 12,247 3,081 | GAAP Operating Income | 157,105 | 154,636 | | | |
| Amortization of Acquisition-related Intangible Assets 48,485 13,289 Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11.2% 13,8% Adjusted Operating Margin 16.0% 15.5% Measurement and Control Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (i) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Consolidated (including Corporate Costs) \$ 1,892,240 \$ 1,592,556 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (i) 13,221 3,001 Restructuring and Other Items (k) 13,221 3,001 Restructuring and Other | Cost of Revenue Charges (j) | 12,374 | 2,897 | | | |
| Adjusted Operating Income \$ 222,893 \$ 173,591 GAAP Operating Margin 11.2% 13.8% Adjusted Operating Margin 16.0% 15.5% Measurement and Control Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (I) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,804 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 9,1% 8,7% Adjusted Operating Income \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (I) 13,221 3,001 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 Adjusted Operating Income <td>Restructuring and Other Items (k)</td> <td>4,929</td> <td>2,769</td> | Restructuring and Other Items (k) | 4,929 | 2,769 | | | |
| GAAP Operating Margin 11.2% 13.8% Adjusted Operating Margin 16.0% 15.5% Measurement and Control Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8,7% Adjusted Operating Margin 11,3% 10,2% Consolidated (including Corporate Costs) \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Income \$ 2,092 15,529 Adjusted Operating I | Amortization of Acquisition-related Intangible Assets | 48,485 | 13,289 | | | |
| Adjusted Operating Margin 16.0% 15.5% Measurement and Control Consolidated (including Corporate Costs) 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Margin 9,1% 8.7% Adjusted Operating Margin 9,1% 8.7% Adjusted Operating Margin 11,3% 10,2% Consolidated (including Corporate Costs) 8 1,592,656 GAAP Operating Income \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9,2% 10,8% | Adjusted Operating Income | \$ 222,893 | \$ 173,591 | | | |
| Measurement and Control Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8.7% Adjusted Operating Margin 11,3% 10,2% Consolidated (including Corporate Costs) \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 13,221 3,081 Amortization of Acquisition-related Intangible Assets 52,092 15,522 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin \$ 252,740 \$ 199,083 | GAAP Operating Margin | 11.2% | 13.8% | | | |
| Revenues \$ 495,426 \$ 474,205 GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9,1% 8.7% Adjusted Operating Margin 11,30 10,2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Income \$ 252,740 \$ 199,083 | Adjusted Operating Margin | 16.0% | 15.5% | | | |
| GAAP Operating Income 45,008 41,131 Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Income \$ 252,740 \$ 199,083 | Measurement and Control | | | | | |
| Cost of Revenue Charges (j) 847 184 Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Revenues | \$ 495,426 | \$ 474,205 | | | |
| Restructuring and Other Items (k) 6,647 4,623 Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9,2% 10,8% | GAAP Operating Income | 45,008 | 41,131 | | | |
| Amortization of Acquisition-related Intangible Assets 3,604 2,238 Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Cost of Revenue Charges (j) | 847 | 184 | | | |
| Adjusted Operating Income \$ 56,106 \$ 48,176 GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Restructuring and Other Items (k) | 6,647 | 4,623 | | | |
| GAAP Operating Margin 9.1% 8.7% Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Amortization of Acquisition-related Intangible Assets | 3,604 | 2,238 | | | |
| Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) \$ 1,892,240 \$ 1,592,656 Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Adjusted Operating Income | \$ 56,106 | \$ 48,176 | | | |
| Adjusted Operating Margin 11.3% 10.2% Consolidated (including Corporate Costs) \$ 1,892,240 \$ 1,592,656 Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | GAAP Operating Margin | 9.1% | 8.7% | | | |
| Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | | | | | | |
| Revenues \$ 1,892,240 \$ 1,592,656 GAAP Operating Income 175,000 171,465 Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Consolidated (including Corporate Costs) | | | | | |
| Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | , , , | \$ 1,892,240 | \$ 1,592,656 | | | |
| Cost of Revenue Charges (j) 13,221 3,081 Restructuring and Other Items (k) 12,427 9,008 Amortization of Acquisition-related Intangible Assets 52,092 15,529 Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | GAAP Operating Income | 175,000 | 171,465 | | | |
| Amortization of Acquisition-related Intangible Assets52,09215,529Adjusted Operating Income\$ 252,740\$ 199,083GAAP Operating Margin9.2%10.8% | Cost of Revenue Charges (j) | 13,221 | 3,081 | | | |
| Adjusted Operating Income \$ 252,740 \$ 199,083 GAAP Operating Margin 9.2% 10.8% | Restructuring and Other Items (k) | 12,427 | 9,008 | | | |
| GAAP Operating Margin 9.2% 10.8% | Amortization of Acquisition-related Intangible Assets | 52,092 | 15,529 | | | |
| · | Adjusted Operating Income | \$ 252,740 | \$ 199,083 | | | |
| Adjusted Operating Margin 13.4% 12.5% | GAAP Operating Margin | 9.2% | 10.8% | | | |
| | Adjusted Operating Margin | 13.4% | 12.5% | | | |

⁽g) GAAP operating income and GAAP operating margin were determined in accordance with U.S. generally accepted accounting principles.

(h) Adjusted operating income and adjusted operating margin are non-GAAP measures and exclude the items in notes (c) and (d) and amortization of acquisition-related intangible assets.

(i) Depreciation expense in 2005 was \$22,733 at Life and Laboratory Sciences, \$7,264 at Measurement and Control and \$33,252 Consolidated. Depreciation expense in 2004 was \$22,169 at Life and Laboratory Sciences, \$7,273 at Measurement and Control and \$31,864 Consolidated.

⁽j) Includes items described in note (c).

⁽k) Includes items described in note (d).

Condensed Consolidated Balance Sheet (unaudited)

| (In thousands) | October 1, 2005 | Dec. 31, 2004 | | |
|--|--|--|--|--|
| Current Assets: Cash and cash equivalents Short-term available-for-sale investments Accounts receivable, net Inventories Other current assets | \$ 193,459 8,690 521,381 395,559 142,737 | \$ 326,886 185,369 469,553 336,711 151,135 | | |
| December Plant and Environment Nat | 1,261,826 | 1,469,654 | | |
| Property, Plant and Equipment, Net Acquisition-related Intangible Assets | 288,212 476,867 | 261,041 158,577 | | |
| Other Assets Goodwill | 178,543 1,940,397 | 174,428 1,513,025 | | |
| | \$ 4,145,845 | \$ 3,576,725 | | |
| Current Liabilities: Short-term obligations and current maturities of long-term obligations Other current liabilities Current liabilities of discontinued operations | \$ 167,415 526,539 36,962 730,916 | \$ 15,017 521,159 42,552 578,728 | | |
| Long-term Deferred Income Taxes and Other Long-term Liabilities | 181,621 | 106,377 | | |
| Long-term Obligations: Senior notes Subordinated convertible obligations Other | 383,269 77,234 11,593 472,096 | 135,232 77,234 13,604 226,070 | | |
| Total Shareholders' Equity | 2,761,212 \$ 4,145,845 | 2,665,550 \$ 3,576,725 | | |