# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date	Date of Report (Date of earliest event reported)		May 8, 2007		
	FelCor Lo	odging Trust Inc	orporated		
		of registrant as specified			
	Maryland	001-14236	75-2541756		
(State or other jurisdiction (Commission of incorporation) File Number)		(IRS Employer Identification No.)			
	545 E. John Carpenter Fry Irving, Texas	• /	75062		
	(Address of principal execu		(Zip Code)		
Registrant's telephone number, including area code			(972) 444-4900		
	(Former name or	former address, if changed	since last report.)		
	obligation of the registrant unde		ntended to simultaneously satisfy the rovisions ( <i>see</i> General Instruction A.2		
	l Written communications pursu	uant to Rule 425 under the	ne Securities Act (17 CFR 230.425)		
	☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)				
	☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))				
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))					

#### **Section 2 – Financial Information**

#### Item 2.02 Results of Operations and Financial Condition.

On May 8, 2007, FelCor Lodging Trust Incorporated issued a press release announcing its results of operations for the three months ended March 31, 2007, and published supplemental information for the three months ended March 31, 2007. Copies of the press release and the supplemental information are furnished as Exhibits 99.1 and 99.2, respectively, to this Current Report on Form 8-K. Copies of the foregoing are also available on FelCor Lodging Trust Incorporated's website at **www.felcor.com**, on its Investor Relations page in the "Financial Reports" section.

The information contained in this Current Report on Form 8-K, including the exhibits, is provided under Item 2.02 of Form 8-K and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise be subject to the liabilities of that section. Furthermore, the information contained in this Current Report on Form 8-K, including the exhibits, shall not be deemed to be incorporated by reference into the filings of the registrant under the Securities Act of 1933, regardless of any general incorporation language in such filings.

#### **Section 9 – Financial Statements and Exhibits**

#### Item 9.01 Financial Statements and Exhibits.

(a) Financial statements of businesses acquired.

Not applicable.

(b) Pro forma financial information.

Not applicable.

(c) Exhibits.

The following exhibits are furnished in accordance with the provisions of Item 601 of Regulation S-K:

Exhibit Number	Description of Exhibit
99.1	Press release issued by FelCor Lodging Trust Incorporated on May 8, 2007, announcing its results of operations for the three months ended March 31, 2007.
99.2	Supplemental information for the three months ended March 31, 2007, published by FelCor Lodging Trust Incorporated on May 8, 2007.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

### FELCOR LODGING TRUST INCORPORATED

Date: May 8, 2007 By: /s/ Lester C. Johnson

Name: Lester C. Johnson

Title: Senior Vice President and Chief Accounting Officer

### **INDEX TO EXHIBITS**

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FelCor Lodging Trust Incorporated 545 E. John Carpenter Freeway, Suite 1300 Irving, Texas 75062-3933 P 972.444.4900 F 972.444.4949 www.felcor.com NYSE: FCH

### For Immediate Release:

#### FELCOR EXCEEDS HIGH GUIDANCE AND INCREASES COMMON DIVIDEND

**IRVING, Texas...May 8, 2007 -** FelCor Lodging Trust Incorporated (NYSE: FCH) today reported operating results for its first quarter ended March 31, 2007.

#### **First Quarter Results:**

Our \$430 million capital improvement program remains on track and is producing the results we expected. Operating margins for the quarter were better than expected, notwithstanding the anticipated renovation disruptions. During the quarter 34 of our hotels, or 41 percent of our portfolio, were under renovation. Revenue per available room ("RevPAR") for the hotels under renovation declined five percent, which significantly impacted the overall portfolio RevPAR growth and was the principal factor in the decline to prior year in earnings before interest, taxes, depreciation and amortization ("EBITDA") and Hotel EBITDA margin.

- Adjusted Funds From Operations ("FFO") was \$31.4 million, or \$0.50 per share.
   \$3.3 million, or \$0.05 per share, was related to gains recognized on the sale of the initial 31 condominiums at our 184-unit Royale Palms condominium development. Adjusted FFO for the quarter from operating results (before the gain on Royale Palms) was \$0.45 per share and exceeded the high end of our expectations by \$0.01.
- RevPAR increased 1.0 percent, compared to the same period in 2006, and Average Daily Rate ("ADR") increased 7.8 percent.
- Hotel EBITDA was \$71.9 million, compared to \$75.8 million in the same quarter last year, reflecting a decrease of 5.1 percent. Hotel EBITDA margin was 28.9 percent, compared to 30.1 percent in the prior year. In the first quarter of 2006, business interruption insurance proceeds improved Hotel EBITDA by \$3.3 million and Hotel EBITDA margin by 57 basis points.
- Same-Store EBITDA was \$61.6 million, a decrease of 7.5 percent to the same quarter last year. Adjusted EBITDA (including sold hotels) decreased by \$7.7 million to \$68.2 million.
- Net income was \$29.2 million for first quarter 2007, a \$19.3 million increase over the same period in 2006. Net income applicable to common stockholders was \$19.5 million, or \$0.32 per share, compared to a net income applicable to common stockholders of essentially zero in the first quarter of 2006.
- We increased our quarterly common dividend by \$0.05 to \$0.30 per share, effective the second quarter 2007.

"We are pleased with our first quarter results, which were better than anticipated. Our eight hotels renovated last year performed ahead of our budgeted returns for the first quarter," said Richard A. Smith, FelCor's President and Chief Executive Officer. "We are very excited about the continued progress of our renovation program and the results we are seeing from our renovated hotels. We are expecting accelerating RevPAR growth for our portfolio as we move through the year."

Current year net income includes a \$17.2 million net gain from the sale of hotels. Current year net income, Adjusted FFO and Adjusted EBITDA includes a \$3.3 million gain from the sale of condominium units. Prior year net income included a \$1.1 million loss from the sale of hotels. Prior year net income, Adjusted FFO and Adjusted EBITDA included \$3.3 million of business interruption insurance proceeds from 2005 hurricanes.

### First Quarter Highlights:

RevPAR increased 1.0 percent for our core portfolio (83 hotels). RevPAR growth was adversely affected by the renovation program and lower occupancy in Louisiana. Occupancy for the portfolio declined 6.3 percent primarily as a result of renovations. RevPAR declined 32.6 percent in Louisiana (three hotels) reflecting the strong occupancy in 2006 driven by hurricane relief efforts.

ADR grew 7.8 percent with double digit increases in many of our largest markets. ADR growth remains strong across our portfolio and continues to accelerate as hotels complete renovation and as we focus on our customer mix and take advantage of lodging trends. For our 47 hotels, which exclude hotels under renovation and our Louisiana hotels, RevPAR increased 8.2 percent.

We paid a \$0.25 dividend per common share for the first quarter of 2007 and are increasing the dividend to \$0.30 per common share effective the second quarter.

During the quarter ended March 31, 2007, we sold three non-strategic hotels for gross proceeds of \$64.7 million. Our remaining eight non-strategic hotels are all under hard contracts for sale with non-refundable deposits.

#### **Capital Structure:**

At March 31, 2007, we had \$1.36 billion of consolidated debt outstanding with an average of five years to maturity. Our cash and cash equivalents totaled approximately \$116.5 million at March 31, 2007. Included in our debt balance was \$56 million of debt related to our Royale Palms condominium project, which was repaid in full May 1, 2007.

#### **Renovation Program Update:**

Improvements and additions to our hotels for the first quarter, including our pro rata share of joint ventures, totaled \$77.2 million. Through the date of this release, we have completed major renovations at 29 of our hotels since we started our renovation program last year, including 21 hotels completed in 2007. We are on target to complete renovations at 62 of our hotels during 2007.

Our Royale Palms condominium project in Myrtle Beach, South Carolina was substantially completed in the first quarter of 2007. We closed on the sale of 31 of the 184 units in the quarter and recognized a \$3.3 million gain. We expect substantially all the remaining condominium sales to be closed in the second quarter of 2007. We will recognize the remainder of the gain on sale as the condominium units are closed. We currently expect to earn net income of at least \$18 million from this project, and we expect that between 50 and 60 percent of the condominium units will enter our rental program, which will result in additional continuing income.

"As a result of the continued improvement in operating performance, the success of the renovation program and the continued strong fundamentals of the lodging industry, we are pleased to increase our common dividend again," said Andrew J. Welch, FelCor's Executive Vice President and Chief Financial Officer. "As the repositioning program winds down and our debt reduction program is completed, we are completely focused on the renovation and redevelopment programs to earn the returns we expect and to mitigate displacement."

#### 2007 Guidance:

Our 2007 guidance assumes that we sell our remaining eight non-strategic hotels by the end of the second quarter. The earnings from our eight non-strategic hotels reflect only the earnings through the projected date of sale.

We have increased full year guidance as a result of first quarter performance. Our guidance for the remainder of the year remains unchanged other than the timing of Royale Palms gains. Second quarter 2007 includes a \$15 million gain from our Royale Palms condominium project (approximately \$18 million for the full year).

For 2007, we currently anticipate:

- *RevPAR* to increase between 6 to 7 percent for the full year and approximately 4.5 percent for the second quarter;
- *Adjusted EBITDA* to be between \$296 and \$301 million for the full year and between \$93 and \$95 million for the second quarter;
- *Adjusted FFO per share* to be between \$2.33 and \$2.41 for the full year and between \$0.86 and \$0.88 for the second quarter;
- *Hotel EBITDA margins* to increase approximately 35 basis points for the full year; and
- Capital expenditures of approximately \$225 million.

Second quarter guidance for FFO per share, assumes the conversion of our series A preferred stock because it is more dilutive when our Adjusted FFO per share exceeds \$0.63 per share. This increases fully diluted shares outstanding to 73.2 million for the quarter. Our full year guidance does not exceed the annual conversion threshold; therefore, fully diluted shares outstanding for the full year are assumed to be 63.2 million (i.e. our series A preferred stock is not deemed converted) for purposes of computing full year FFO per share.

EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA, Hotel EBITDA margin, FFO and Adjusted FFO are all non-GAAP financial measures. See our discussion of "Non-GAAP Financial Measures" beginning on page 8 for a reconciliation of each of these measures to our net income and for information regarding the use, limitations and importance of these non-GAAP financial measures.

We have published our First Quarter Supplemental Information, which provides additional corporate data, financial highlights and portfolio statistical data for the quarter ended March 31, 2007. Investors are encouraged to access the Supplemental Information on our Web site at <a href="www.felcor.com">www.felcor.com</a>, on the Investor Relations page in the "Financial Reports" section. The Supplemental Information also will be furnished upon request. Requests may be made by e-mail to <a href="mailto:information@felcor.com">information@felcor.com</a> or by writing to the Vice President of Investor Relations, FelCor Lodging Trust Incorporated, 545 E. John Carpenter Freeway, Suite 1300, Irving, Texas, 75062.

Our annual meeting of stockholders will convene at 9:00 a.m. on May 22, 2007 at our corporate offices, located at 545 E. John Carpenter Freeway, Suite 1300, Irving, Texas.

FelCor's core portfolio is comprised of 83 consolidated hotels, located in 23 states and Canada. FelCor's portfolio includes 65 upper-upscale hotels, and FelCor is the largest owner of Embassy Suites Hotels<sup>®</sup> and Doubletree Guest Suites<sup>®</sup> hotels. FelCor's hotels are flagged under global brands such as Embassy Suites Hotels, Doubletree<sup>®</sup>, Hilton<sup>®</sup>, Sheraton<sup>®</sup>, Westin<sup>®</sup> and Holiday Inn<sup>®</sup>. (The foregoing registered trademarks are the exclusive property of their respective owners. None of the owners of these trademarks has any responsibility or liability for any information contained in this press release.) FelCor has a current enterprise value of approximately \$3.4 billion. Additional information can be found on the Company's Web site at <a href="https://www.felcor.com">www.felcor.com</a>.

We invite you to listen to our first quarter earnings Conference Call on Wednesday, May 9, 2007, at 10:00 a.m. (Central Time). The conference call will be webcast simultaneously via FelCor's Web site at <a href="www.felcor.com">www.felcor.com</a>. Interested investors and other parties who wish to access the call should go to FelCor's Web site and click on the conference call microphone icon on either the "Investor Relations" or "FelCor News" pages. A telephonic replay will be available from Wednesday, May 9, 2007, at 12:00 p.m. (Central Time), through Friday, June 8, at 11:00 p.m. (Central Time), by dialing 800-642-1687 (conference ID# 7098159). A recording of the call will also be archived and available at www.felcor.com.

With the exception of historical information, the matters discussed in this news release include "forward-looking statements" within the meaning of the federal securities laws. These forwardlooking statements are identified by their use of terms and phrases such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "predict," "project," "will," "continue" and other similar terms and phrases, including references to assumption and forecasts of future results. Forward-looking statements are not guarantees of future performance. Numerous risks and uncertainties, and the occurrence of future events, may cause actual results to differ materially from those anticipated at the time the forward-looking statements are made. General economic conditions, operating risks associated with the hotel business, the impact of U.S. military involvement in the Middle East and elsewhere, future acts of terrorism, the impact on the travel industry of increased fuel prices and security precautions, the impact that the bankruptcy of additional major air carriers may have on our revenues and receivables, the availability of capital, the ability to effect sales of nonstrategic hotels at anticipated prices, the cyclical nature of the real estate markets, our ability to continue to qualify as a Real Estate Investment Trust for federal income tax purposes and numerous other factors may affect future results, performance and achievements. Certain of these risks and uncertainties are described in greater detail in our filings with the Securities and Exchange Commission. Although we believe our current expectations to be based upon reasonable assumptions, we can give no assurance that our expectations will be attained or that actual results will not differ materially. We undertake no obligation to update any forward-looking statement to conform the statement to actual results or changes in our expectations.

#### Contact:

# Consolidated Statements of Operations (in thousands, except per share data)

	Three Months Ended March 31,	
	2007	2006
Revenues:		
Hotel operating revenue:		
Room	\$ 204,323	\$207,986
Food and beverage	31,773	30,414
Other operating departments	12,445	12,980
Retail space rental and other revenue	131	27
Total revenues		251,407
Expenses:		
Hotel departmental expenses:		
Room	48,783	49,414
Food and beverage		23,660
Other operating departments		5,944
Other property related costs		68,857
Management and franchise fees		13,222
Taxes, insurance and lease expense		26,532
Abandoned projects		-
Corporate expenses		5,804
Depreciation	25,051	22,437
Total operating expenses	221,034	215,870
Operating income		35,537
Interest expense, net		(30,508)
Charge-off of deferred financing costs	` ' '	(667)
Income before equity in income from unconsolidated entities,	_	
minority interests and gain on sale of assets	4,766	4,362
Equity in income from unconsolidated entities		1,948
Minority interests		610
Gain on sale of condominiums		-
Income from continuing operations	20,855	6,920
Discontinued operations	8,307	2,932
Net income		9,852
Preferred dividends		(9,678)
Net income applicable to common stockholders		\$ 174
Basic and diluted per common share data:	,	<u></u>
Net income (loss) from continuing operations	\$ 0.18	\$ (0.05)
Net income		\$ -
Basic weighted average common shares outstanding		59,660
Diluted weighted average common shares outstanding	61,762	59,660

## **Discontinued Operations**

(in thousands)

Discontinued operations include the results of operations of eight hotels held for sale at March 31, 2007, three hotels sold in 2007 through March 31, and 31 hotels sold in 2006. Condensed financial information for the hotels included in discontinued operations is as follows:

	Three Months Ended March 31,	
	2007	2006
Operating revenue	5 15,498	\$ 64,001
Operating expenses	(11,879)	(59,246)
Operating income	3,619	4,755
Direct interest costs, net	(25)	(326)
Gain (loss) on sale of hotels, net of income tax	6,031	(1,077)
Charge-off of deferred debt costs	(119)	-
Debt extinguishment	(782)	-
Minority interests	(417)	(420)
Income from discontinued operations	8,307	2,932
Depreciation, net of minority interests	-	4,838
Minority interest in FelCor LP	182	128
Interest expense, net of minority interests	27	316
EBITDA from discontinued operations	8,516	8,214
Loss (gain) on sale of hotels, net of income tax and minority interests	(6,031)	1,077
Charge-off of deferred debt costs	119	-
Debt extinguishment, net of minority interests	692	-
Adjusted EBITDA from discontinued operations	3,296	\$ 9,291

#### **Selected Balance Sheet Data**

(in thousands)

	March 31, 2007	December 31, 2006
Investment in hotels	\$ 2,720,279	\$ 2,656,571
Accumulated depreciation	(631,943)	(612,286)
Investments in hotels, net of accumulated depreciation	\$ 2,088,336	\$ 2,044,285
Total cash and cash equivalents	\$ 116,527	\$ 124,179
Total assets	\$ 2,587,535	\$ 2,583,249
Total debt		\$ 1,369,153
Total stockholders' equity	\$ 1,019,156	\$ 1,010,931

At March 31 2007, we had an aggregate of 62,388,367 shares of FelCor common stock and 1,355,016 limited partnership units of FelCor Lodging Limited Partnership outstanding.

## **Debt Summary** (dollars in thousands)

## **Debt Outstanding**

	Encumbered Hotels	Interest Rate at March 31, 2007	Final Maturity	Consolidated Debt
Line of credit <sup>(a)</sup>	none	L + 1.75	January 2009	\$ -
Senior term notes	none	8.50	June 2011	298,974
Senior term notes	none	L + 1.875	December 2011	215,000
Total line of credit and senior debt				513,974
Mortgage debt <sup>(b)</sup>	12 hotels	L + 0.93	November 2011	250,000
Mortgage debt	7 hotels	6.57	June 2009 – 2014	90,452
Mortgage debt	7 hotels	7.32	March 2009	123,427
Mortgage debt	8 hotels	8.70	May 2010	168,552
Mortgage debt	6 hotels	8.73	May 2010	121,850
Mortgage debt	1 hotel	L + 2.85	August 2008	15,500
Mortgage debt	1 hotel	5.81	July 2016	12,745
Other	1 hotel	9.17	August 2011	4,256
Construction loan <sup>(c)</sup>	<u> </u>	L + 2.00	October 2007	56,004
Total mortgage debt	43 hotels			842,786
				\$ 1,356,760

- (a) We have a borrowing capacity of \$125 million on our line of credit. The interest on this line can range from 175 to 225 basis points over LIBOR based on our leverage ratio as defined in our line of credit agreement.
- (b) This maturity date assumes three, one-year extension options extending the maturity of this debt from 2008 to 2011, are exercised by us.
- (c) We have a recourse construction loan facility for the development of a 184-unit condominium project in Myrtle Beach, South Carolina. This loan was repaid in full May 1, 2007.

### Debt Statistics at March 31, 2007

Weighted average interest	7.61%
Fixed interest rate debt to total debt	60.5%
Weighted average maturity of debt	5 years
Mortgage debt to total assets	32.6%

#### **Non-GAAP Financial Measures**

We refer in this release to certain "non-GAAP financial measures." These measures, including FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, are measures of our financial performance that are not calculated and presented in accordance with generally accepted accounting principles ("GAAP"). The following tables reconcile each of these non-GAAP measures to the most comparable GAAP financial measure. Immediately following the reconciliations, we include a discussion of why we believe these measures are useful supplemental measures of our performance and the limitations of such measures.

### Reconciliation of Net Income to FFO and Adjusted FFO

(in thousands, except per share and unit data)

	Three Months Ended March 31,					
	2007			2006		
	Dollars	Shares	Per Share Amount	Dollars	Shares	Per Share Amount
Net income	\$ 29,162			\$ 9,852		
Preferred dividends	(9,678)			(9,678)		
Net income applicable to common						
stockholders	19,484	61,762	\$ 0.32	174	59,660	\$ -
Depreciation, continuing operations	25,051	-	0.41	22,437	-	0.38
Depreciation, unconsolidated entities and discontinued operations	2,863	-	0.05	7,637	-	0.13
Gain on sale of hotels, net of income tax	(6,031)	-	(0.10)	1,077	-	0.02
Gain on sale of unconsolidated entities	(11,182)	-	(0.18)	-	-	-
Minority interest in FelCor LP	426	1,355	(0.02)	8	2,663	(0.03)
Conversion of options and unvested restricted stock	-	_	-	-	316	-
FFO	30,611	63,117	0.48	31,333	62,639	0.50
Abandoned projects	22	-	-	-	-	-
Debt extinguishment loss, net of minority interest	692	-	0.02	-	-	_
Charge-off of deferred financing costs	119	-		667		0.01
Adjusted FFO	\$ 31,444	63,117	\$ 0.50	\$32,000	62,639	\$ 0.51

# Reconciliation of Net Income to EBITDA, Adjusted EBITDA and Same-Store EBITDA (in thousands)

		nths Ended ch 31,
	2007	2006
Net income	\$ 29,162	\$ 9,852
Depreciation, continuing operations	25,051	22,437
Depreciation, unconsolidated entities and discontinued operations	2,863	7,637
Minority interest in FelCor Lodging LP	426	8
Interest expense	24,118	31,295
Interest expense, unconsolidated entities and discontinued operations	1,574	1,930
Amortization expense	1,407	990
EBITDA	84,601	74,149
Gain on sale of hotels, net of income tax	(6,031)	1,077
Gain on sale of unconsolidated entities	(11,182)	-
Abandoned projects	22	-
Charge-off of deferred financing costs	119	667
Debt extinguishment loss, net of minority interests	692	-
Adjusted EBITDA	68,221	75,893
Adjusted EBITDA from discontinued operations	(3,296)	(9,291)
Gain on sale of condominiums	(3,281)	_
Same-Store EBITDA	\$ 61,644	\$ 66,602

## **Reconciliation of Adjusted EBITDA to Hotel EBITDA**

(in thousands)

	Three Mor	
	2007	2006
Adjusted EBITDA	\$ 68,221	\$ 75,893
Retail space rental and other revenue	(131)	(27)
Adjusted EBITDA from discontinued operations	(3,296)	(9,291)
Equity in income from unconsolidated subsidiaries (excluding interest and depreciation expense)	(6,404)	(6,698)
Minority interest in other partnerships (excluding interest and depreciation expense)	125	(151)
Consolidated hotel lease expense	14,259	13,599
Unconsolidated taxes, insurance and lease expense	(1,703)	(1,583)
Interest income	(1,247)	(789)
Corporate expenses (excluding amortization expense)	5,380	4,814
Gain on sale of condominiums	(3,281)	
Hotel EBITDA	\$ 71,923	\$ 75,767

## **Reconciliation of Net Income to Hotel EBITDA**

(in thousands)

	<b>Three Months Ended</b>	
_	March 31,	
	2007	2006
Net income	\$ 29,162	\$ 9,852
Discontinued operations	(8,307)	(2,932)
Equity in income from unconsolidated entities	(12,771)	(1,948)
Minority interests	(37)	(610)
Consolidated hotel lease expense	14,259	13,599
Unconsolidated taxes, insurance and lease expense	(1,703)	(1,583)
Interest expense, net	22,872	30,508
Charge-off of deferred financing costs	-	667
Corporate expenses	6,787	5,804
Depreciation	25,051	22,437
Abandoned projects	22	-
Gain on sale of condominiums	(3,281)	
Retail space rental and other revenue	(131)	(27)
Hotel EBITDA	\$ 71,923	\$ 75,767

## **Hotel EBITDA and Hotel EBITDA Margin**

(dollars in thousands)

	Three Months Ended March 31,		
	2007	2006	
Total revenue	\$ 248,672	\$ 251,407	
Retail space rental and other revenue	(131)	(27)	
Hotel operating revenue	248,541	251,380	
Hotel operating expenses		(175,613)	
Hotel EBITDA	\$ 71,923	\$ 75,767	
Hotel EBITDA margin	28.9%	30.1%	

## Reconciliation of Ratio of Operating Income to Total Revenue to Hotel EBITDA Margin

	Three Months Ende		
	Marc	h 31,	
	2007	2006	
Ratio of operating income to total revenue	11.2 %	14.1 %	
Retail space rental and other revenue	(0.1)	-	
Unconsolidated taxes, insurance and lease expense	(0.7)	(0.6)	
Consolidated hotel lease expense	5.7	5.4	
Corporate expenses	2.7	2.3	
Depreciation	10.1	8.9	
Hotel EBITDA margin	28.9 %	30.1 %	

## **Hotel Operating Expense Composition**

(dollars in thousands)

	Three Months Ended March 31,		
	2007	2006	
Reconciliation of total operating expense to hotel operating expense:			
Total operating expenses	\$ 221,034	\$ 215,870	
Unconsolidated taxes, insurance and lease expense	1,703	1,583	
Consolidated hotel lease expense	(14,259)	(13,599)	
Corporate expenses	(6,787)	(5,804)	
Abandoned projects	(22)	-	
Depreciation		(22,437)	
Hotel operating expenses	\$ 176,618	\$ 175,613	

## Reconciliation of Forecasted Net Income to Forecasted FFO, Adjusted FFO, EBITDA and Adjusted EBITDA

(in millions, except per share and unit data)

	Second Quarter 2007 Guidance				
_	Low (	Guidance	ance High Gu		
	Dollars	Per Share Amount <sup>(a)</sup>		Per Share Amount <sup>(a)</sup>	
Net income	62		\$ 64		
Preferred dividends	(10)		(10)		
Net income applicable to common stockholders	52	\$ 0.86	54	\$ 0.89	
Gain on sale of assets	(26)		(26)		
Depreciation	29		29		
Minority interest in FelCor LP	1		1		
Preferred dividends	7		7		
FFO and Adjusted FFO	63	\$ 0.86	\$ 65	\$ 0.88	
Net income	6 62		\$ 64		
Depreciation	29		29		
Interest expense	26		26		
Minority interest in FelCor LP	1		1		
Amortization expense	1		1		
EBITDA	119		121		
Gain on sale of hotels	(26)		(26)		
Adjusted EBITDA			\$ 95		

<sup>(</sup>a) For second quarter guidance, weighted average shares are 60.4 million. Weighted average shares and units are 73.2 million. It is more dilutive to assume the conversion of our series A preferred stock when our Adjusted FFO per share exceeds \$0.63.

## Reconciliation of Forecasted Net Income to Forecasted FFO, Adjusted FFO, EBITDA and Adjusted EBITDA

(in millions, except per share and unit data)

	Full Year 2007 Guidance									
	Low Guidance			High Guidance			ance			
	De	Per Share ollars Amount <sup>(b)</sup>								r Share nount <sup>(b)</sup>
Net income	.\$	113			\$	117				
Preferred dividends		(39)				(39)				
Net income applicable to common stockholders		74	\$	1.21	·	78	\$	1.29		
Gain on sale of assets		(43)				(43)				
Depreciation		114				114				
Minority interest in FelCor LP		2				3				
FFO and Adjusted FFO	\$	147	\$	2.33	\$	152	\$	2.41		
Net income	\$	113			\$	117				
Depreciation		114				114				
Interest expense		105				105				
Minority interest in FelCor LP		2				3				
Amortization expense		5				5				
EBITDA		339				344				
Gain on sale of assets		(43)				(43)				
Adjusted EBITDA	\$	296			\$	301				

<sup>(</sup>b) For full year guidance, weighted average shares are 61.1 million. Weighted average shares and units are 63.2 million. Our full year guidance does not exceed the annual conversion threshold for our series A preferred stock.

Substantially all of our non-current assets consist of real estate. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most industry investors consider supplemental measures of performance, which are not measures of operating performance under GAAP, to be helpful in evaluating a real estate company's operations. These supplemental measures, including FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, are not measures of operating performance under GAAP. However, we consider these non-GAAP measures to be supplemental measures of a hotel REIT's performance and should be considered along with, but not as an alternative to, net income as a measure of our operating performance.

#### FFO and EBITDA

The White Paper on Funds From Operations approved by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"), defines FFO as net income or loss (computed in accordance with GAAP), excluding gains or losses from sales of property, plus depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect FFO on the same basis. We compute FFO in accordance with standards established by NAREIT. This may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do.

EBITDA is a commonly used measure of performance in many industries. We define EBITDA as net income or loss (computed in accordance with GAAP) plus interest expenses, income taxes, depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect EBITDA on the same basis.

## Adjustments to FFO and EBITDA

We adjust FFO and EBITDA when evaluating our performance because management believes that the exclusion of certain additional recurring and non-recurring items, such as those described below provides useful supplemental information to investors regarding our ongoing operating performance and that the presentation of Adjusted FFO, Adjusted EBITDA and Same-Store EBITDA, when combined with GAAP net income, EBITDA and FFO, is beneficial to an investor's better understanding of our operating performance.

- Gains and losses related to early extinguishment of debt and interest rate swaps We exclude gains and losses related to early extinguishment of debt and interest rate swaps from FFO and EBITDA because we believe that it is not indicative of ongoing operating performance of our hotel assets. This also represents an acceleration of interest expense or a reduction of interest expense, and interest expense is excluded from EBITDA.
- Impairment losses We exclude the effect of impairment losses in computing Adjusted FFO and Adjusted EBITDA because we believe that including these is not consistent with reflecting the ongoing performance of our remaining assets. Additionally, we believe that impairment charges represent accelerated depreciation and depreciation is excluded from FFO by the NAREIT definition and from EBITDA.
- Cumulative effect of a change in accounting principle Infrequently, the Financial Accounting Standards Board promulgates new accounting standards that require the

consolidated statements of operations to reflect the cumulative effect of a change in accounting principle. We exclude these one-time adjustments in computing Adjusted FFO and Adjusted EBITDA because they do not reflect our actual performance for that period.

In addition, to derive Adjusted EBITDA, we exclude gains or losses on the sale of assets because we believe that including them in EBITDA is not consistent with reflecting the ongoing performance of our remaining assets. Additionally, the gain or loss on sale of depreciable assets represents either accelerated depreciation or excess depreciation in previous periods, and depreciation is excluded from EBITDA.

To derive Same-Store EBITDA, we make the same adjustments to EBITDA as for Adjusted EBITDA and, additionally, exclude EBITDA from discontinued operations and gains and losses from the disposition of non-hotel related assets.

### Hotel EBITDA and Hotel EBITDA Margin

Hotel EBITDA and Hotel EBITDA margin are commonly used measures of performance in the industry and give investors a more complete understanding of the operating results over which our individual hotels and operating managers have direct control. We believe that Hotel EBITDA and Hotel EBITDA margin are useful to investors by providing greater transparency with respect to two significant measures used by us in our financial and operational decision-making. Additionally, these measures facilitate comparisons with other hotel REITs and hotel owners. We present Hotel EBITDA and Hotel EBITDA margin by eliminating corporate-level expenses, depreciation and expenses related to our capital structure. We eliminate corporate-level costs and expenses because we believe property-level results provide investors with supplemental information with respect to the ongoing operating performance of our hotels and the effectiveness of management on a propertylevel basis. We eliminate depreciation and amortization, even though they are property-level expenses, because we do not believe that these non-cash expenses, which are based on historical cost accounting for real estate assets and implicitly assume that the value of real estate assets diminish predictably over time, accurately reflect an adjustment in the value of our assets. We also eliminate consolidated percentage rent paid to unconsolidated entities, which is effectively eliminated by minority interest expense and equity in income from unconsolidated subsidiaries, and include the cost of unconsolidated taxes, insurance and lease expense, to reflect the entire operating costs applicable to our hotels.

#### Limitations of Non-GAAP Measures

The use of these non-GAAP financial measures has certain limitations. FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, as presented by us, may not be comparable to FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin as calculated by other real estate companies. These measures do not reflect certain expenses that we incurred and will incur, such as depreciation and interest or capital expenditures. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of our operating performance. Our reconciliations to the GAAP financial measures, and our consolidated statements of operations and cash flows, include interest expense, capital expenditures, and other excluded items, all of which should be considered when evaluating our performance, as well as the usefulness of our non-GAAP financial measures.

These non-GAAP financial measures are used in addition to and in conjunction with results presented in accordance with GAAP. They should not be considered as alternatives to operating profit, cash flow from operations, or any other operating performance measure prescribed by GAAP. Neither should FFO, FFO per share, Adjusted FFO, Adjusted FFO per share, EBITDA, Adjusted EBITDA or Same-Store EBITDA be considered as measures of our liquidity or indicative of funds available for our cash needs, including our ability to make cash distributions. FFO per share does not measure, and should not be used as a measure of, amounts that accrue directly to the benefit of stockholders. FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin reflect additional ways of viewing our operations that we believe when viewed with our GAAP results and the reconciliations to the corresponding GAAP financial measures provide a more complete understanding of factors and trends affecting our business than could be obtained absent this disclosure. Management strongly encourages investors to review our financial information in its entirety and not to rely on any single financial measure.



FelCor Lodging Trust Incorporated Supplemental Information Three Months Ended March 31, 2007

Date of Issuance May 8, 2007

All dollar amounts shown in this report are in U.S. dollars unless otherwise noted. This Supplemental Information is neither an offer to sell nor a solicitation to buy any securities of FelCor. Any offers to sell or solicitations to buy any securities of FelCor shall be made only by means of a prospectus.

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With the exception of historical information, the matters discussed in this news release include "forward-looking statements" within the meaning of the federal securities laws. These forward-looking statements are identified by their use of terms and phrases such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "predict," "project," "will," "continue" and other similar terms and phrases, including references to assumption and forecasts of future results. Forward-looking statements are not guarantees of future performance. Numerous risks and uncertainties, and the occurrence of future events, may cause actual results to differ materially from those anticipated at the time the forward-looking statements are made. General economic conditions, operating risks associated with the hotel business, the impact of U.S. military involvement in the Middle East and elsewhere, future acts of terrorism, the impact on the travel industry of increased fuel prices and security precautions, the impact that the bankruptcy of additional major air carriers may have on our revenues and receivables, the availability of capital, the ability to effect sales of non-strategic hotels at anticipated prices, the cyclical nature of the real estate markets, our ability to continue to qualify as a Real Estate Investment Trust for federal income tax purposes and numerous other factors may affect future results, performance and achievements. Certain of these risks and uncertainties are described in greater detail in our filings with the Securities and Exchange Commission. Although we believe our current expectations to be based upon reasonable assumptions, we can give no assurance that our expectations will be attained or that actual results will not differ materially. We undertake no obligation to update any forward-looking statement to conform the statement to actual results or changes in our expectations.

#### CORPORATE DATA

### **About the Company**

In 1994, FelCor Lodging Trust Incorporated, a real estate investment trust (REIT), went public with six hotels, and a market capitalization of \$120 million. We are now the nation's largest owner of upper upscale, all-suite hotels. At March 31, 2007, our portfolio was comprised of 83 consolidated hotels in continuing operations located in 23 states and Canada. For these hotels, the operating revenues and expenses are reflected in our consolidated statements of operations because of our majority ownership interests of the operating lessees of these hotels. We also owned 50 percent joint venture interests in five hotels whose operations were accounted for using the equity method. We owned 65 upper upscale hotels and were the largest owner of Embassy Suites Hotels and Doubletree Guest Suites hotels. We had an enterprise value of approximately \$3.5 billion.

#### **Strategy**

Our long-term strategic plan is to own a diversified portfolio of high quality, upscale hotels flagged under leading brands and then increase shareholder value and return on invested capital by maximizing the use of our real estate and enhancing cash flow. We continually examine our portfolio to address issues of market supply and concentration of risk. In order to achieve our strategic objectives, we have identified three goals: Portfolio Repositioning and Debt Reduction; Internal Growth consisting of a comprehensive renovation program, redevelopment projects and a new asset management approach; and External Growth.

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	Preferred
Senior Debt	Stock
D. 2	D2

Public Ratings

CorporateSenior DebtStockMoody'sBa3Ba3B2Standard & PoorsBB-B+B-

## Stock Exchange Listing

Common Stock (NYSE: FCH)

\$1.95 Series A Cumulative Convertible Preferred Stock (NYSE: FCHPRA) 8% Series C Cumulative Redeemable Preferred Stock (NYSE: FCHPRC)

#### **Fiscal Year End**

December 31

#### **Number of employees**

75

#### **Corporate Headquarters**

545 E. John Carpenter Frwy., Suite 1300 Irving, TX 75062 (972) 444-4900

#### **Investor/Media Relations Contact**

Stephen A. Schafer
Vice President Strategic Planning & Investor Relations
(972) 444-4912
sschafer@felcor.com

#### **Information Request**

information@felcor.com

#### **Board of Directors**

Thomas J. Corcoran, Jr.

Chairman of the Board, FelCor Lodging Trust Incorporated

Melinda J. Bush, C.H.A. *Chairman and Chief Executive Officer, HRW Holdings, LLC* 

Robert F. Cotter

President, Kerzner International Holdings Limited

Richard S. Ellwood *Private Investor* 

Thomas C. Hendrick

Executive Vice President of Acquisitions and Development, Kor Group

David C. Kloeppel Executive Vice President and Chief Financial Officer, Gaylord Entertainment Company

Charles A. Ledsinger, Jr.

Vice Chairman and Chief Executive Officer, Choice Hotels International

Robert H. Lutz, Jr. *President, RL Investments, Inc.* 

Robert A. Mathewson *President, RGC, Inc.* 

Richard A. Smith

President and Chief Executive Officer, FelCor Lodging Trust Incorporated

### **Executive Officers**

Richard A. Smith, President and Chief Executive Officer

Michael A. DeNicola, Executive Vice President and Chief Investment Officer

Troy A. Pentecost, Executive Vice President, Director of Asset Management

Andrew J. Welch, Executive Vice President and Chief Financial Officer

Jonathan H. Yellen, Executive Vice President, General Counsel and Secretary

## **Equity Research Coverage**

<u>Firm</u>	<u>Analyst</u>	<b>Telephone</b>
Citigroup Smith Barney	Joshua Attie	(212) 816-1533
Deutsche Bank North America	Chris Woronka	(212) 250-5815
Friedman, Billings, Ramsey & Co.	Gustavo Sarago	(703) 469-1042
Green Street Advisors	John V. Arabia	(949) 640-8780
JPMorgan	Harry C. Curtis	(212) 622-6610
Lehman Brothers	Felicia Kantor Hendrix	(212) 526-5562
Merrill Lynch	David W. Anders	(212) 449-2739
Morgan, Keegan & Co.	Napoleon Overton	(901) 579-4865
Stifel, Nicolaus & Company	Rod F. Petrik	(410) 454-4131
UBS (US)	William B. Truelove	(212) 713-8825
Wachovia Securities	Jeffrey J. Donnelly	(617) 603-4262

## FINANCIAL HIGHLIGHTS

## Supplemental Financial Data (in thousands, except per share information, ratios and percentages)

Total Entampias Value	March 31,	December 31,
Total Enterprise Value	2007	2006
Common shares outstanding	62,388	62,052
Units outstanding	1,355	1,355
Combined shares and units outstanding	63,743	63,407
Common stock price at end of period	\$ 25.97	\$ 21.84
Common equity capitalization	\$ 1,655,406	\$ 1,384,809
Series A preferred stock	309,362	309,362
Series C preferred stock	169,412	169,412
Consolidated debt	1,356,760	1,369,153
Minority interest of consolidated debt	(7,434)	(8,150)
Pro rata share of unconsolidated debt	97,766	98,731
Cash and cash equivalents	(116,527)	(124,179)
Total enterprise value (TEV)	\$ 3,464,745	\$ 3,199,138
Dividends Per Share		
Dividends declared:		
Common stock	\$ 0.25	\$ 0.80
Series A preferred stock	0.4875	1.95
Series C preferred stock (depositary shares)	0.50	2.00
Selected Balance Sheet Data		
Investment in hotels, net	\$ 2,088,336	\$ 2,044,285
Hotels held for sale	98,882	133,801
Total cash and cash equivalents	116,527	124,179
Total assets	2,587,535	2,583,249
Total debt	1,356,760	1,369,153
Total stockholders' equity	1,019,156	1,010,931
Total stockholders equity less preferred equity	540,382	532,157
Book value per common share outstanding	8.66	8.58

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# Consolidated Statements of Operations (in thousands, except per share data)

	Three Months Ended March 31,		
	2007	2006	
Revenues:			
Hotel operating revenue:			
Room	\$204,323	\$207,986	
Food and beverage	31,773	30,414	
Other operating departments	12,445	12,980	
Retail space rental and other revenue	131	27	
Total revenues	248,672	251,407	
Expenses:			
Hotel departmental expenses:			
Room	48,783	49,414	
Food and beverage	24,535	23,660	
Other operating departments	4,947	5,944	
Other property related costs		68,857	
Management and franchise fees	13,123	13,222	
Taxes, insurance and lease expense	29,229	26,532	
Abandoned projects	22	-	
Corporate expenses		5,804	
Depreciation	25,051	22,437	
Total operating expenses		215,870	
Operating income		35,537	
Interest expense, net		(30,508)	
Charge-off of deferred financing costs	, , ,	(667)	
Income before equity in income from unconsolidated entities,			
minority interests and gain on sale of assets	4,766	4,362	
Equity in income from unconsolidated entities		1,948	
Minority interests	37	610	
Gain on sale of condominiums	3,281	-	
Income from continuing operations	20,855	6,920	
Discontinued operations	8,307	2,932	
Net income	29,162	9,852	
Preferred dividends	(9,678)	(9,678)	
Net income applicable to common stockholders	.\$ 19,484	\$ 174	
Basic and diluted per common share data:			
Net income (loss) from continuing operations	\$ 0.18	\$ (0.05)	
Net income		\$ -	
Basic weighted average common shares outstanding	<del></del>	59,660	
Diluted weighted average common shares outstanding		59,660	
Diffice weighted average common shares outstanding	01,/02	53,000	

## **Discontinued Operations** (in thousands)

Included in discontinued operations are the results of operations of eight hotels held for sale at March 31, 2007, three hotels sold in the first quarter of 2007 and 31 hotels sold in 2006. Condensed financial information for the hotels included in discontinued operations is as follows:

	Three Mo	Three Months Ended		
_	Mar	ch 31,		
	2007	2006		
Operating revenue	5 15,498	\$ 64,001		
Operating expenses	(11,879)	(59,246)		
Operating income	3,619	4,755		
Direct interest costs, net	(25)	(326)		
Gain (loss) on sale of hotels, net of income tax	6,031	(1,077)		
Charge-off of deferred debt costs	(119)	-		
Debt extinguishment	(782)	-		
Minority interests	(417)	(420)		
Income from discontinued operations	8,307	2,932		
Depreciation, net of minority interests	-	4,838		
Minority interest in FelCor LP	182	128		
Interest expense, net of minority interests	27	316		
EBITDA from discontinued operations	8,516	8,214		
Loss (gain) on sale of hotels, net of income tax and minority interests	(6,031)	1,077		
Charge-off of deferred debt costs	119	-		
Debt extinguishment, net of minority interests	692			
Adjusted EBITDA from discontinued operations	3,296	\$ 9,291		

#### **Non-GAAP Financial Measures**

We refer in this supplement to certain "non-GAAP financial measures." These measures, including FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, are measures of our financial performance that are not calculated and presented in accordance with generally accepted accounting principles ("GAAP"). The following tables reconcile each of these non-GAAP measures to the most comparable GAAP financial measure. Immediately following the reconciliations, we include a discussion of why we believe these measures are useful supplemental measures of our performance and the limitations of such measures.

## Reconciliation of Net Income to FFO and Adjusted FFO

(in thousands, except per share and unit data)

_	Three Months Ended March 31,					
_	2007 2000				2006	
	Dollars	Shares	Per Share Amount	Dollars	Shares	Per Share Amount
Net income	29,162			\$ 9,852		
Preferred dividends	(9,678)			(9,678)		
Net income applicable to common						
stockholders	19,484	61,762	\$ 0.32	174	59,660	\$ -
Depreciation, continuing operations	25,051	-	0.41	22,437	-	0.38
Depreciation, unconsolidated entities and	2.962		0.05	7 627		0.12
discontinued operations	2,863	-	0.05	7,637	-	0.13
Gain on sale of hotels, net of income tax	(6,031)	-	(0.10)	1,077	-	0.02
Gain on sale of unconsolidated entities	(11,182)	-	(0.18)	-	-	-
Minority interest in FelCor LP	426	1,355	(0.02)	8	2,663	(0.03)
Conversion of options and unvested restricted stock	_	_	_	_	316	_
FFO	30,611	63,117	0.48	31,333	62,639	0.50
Abandoned projects	22	-	-	-	-	-
Debt extinguishment loss, net of minority						
interest	692	-	0.02	_	-	-
Charge-off of deferred financing costs	119	-		667		0.01
Adjusted FFO	31,444	63,117	\$ 0.50	\$32,000	62,639	\$ 0.51

## Reconciliation of Net Income to EBITDA, Adjusted EBITDA and Same-Store EBITDA (in thousands)

		nths Ended ch 31,
	2007	2006
Net income	\$ 29,162	\$ 9,852
Depreciation, continuing operations	25,051	22,437
Depreciation, unconsolidated entities and discontinued operations	2,863	7,637
Minority interest in FelCor Lodging LP	426	8
Interest expense	24,118	31,295
Interest expense, unconsolidated entities and discontinued operations	1,574	1,930
Amortization expense	1,407	990
EBITDA	84,601	74,149
Gain on sale of hotels, net of income tax	(6,031)	1,077
Gain on sale of unconsolidated entities	(11,182)	-
Abandoned projects	22	-
Charge-off of deferred financing costs	119	667
Debt extinguishment loss, net of minority interests	692	
Adjusted EBITDA	68,221	75,893
Adjusted EBITDA from discontinued operations	(3,296)	(9,291)
Gain on sale of condominiums	(3,281)	
Same-Store EBITDA	\$ 61,644	\$ 66,602

# Non-GAAP Financial Measures (continued) Reconciliation of Adjusted EBITDA to Hotel EBITDA

(in thousands)

	<b>Three Months Ended</b>	
	Marc	ch 31,
	2007	2006
Adjusted EBITDA	\$ 68,221	\$ 75,893
Retail space rental and other revenue	. (131)	(27)
Adjusted EBITDA from discontinued operations	(3,296)	(9,291)
Equity in income from unconsolidated subsidiaries (excluding interest and		
depreciation expense)	(6,404)	(6,698)
Minority interest in other partnerships (excluding interest and depreciation		
expense)	. 125	(151)
Consolidated hotel lease expense	. 14,259	13,599
Unconsolidated taxes, insurance and lease expense	(1,703)	(1,583)
Interest income	. (1,247)	(789)
Corporate expenses (excluding amortization expense)	5,380	4,814
Gain on sale of condominiums	(3,281)	
Hotel EBITDA	\$ 71,923	\$ 75,767

## **Reconciliation of Net Income to Hotel EBITDA** (in thousands)

		nths Ended ch 31,
	2007	2006
Net income	\$ 29,162	\$ 9,852
Discontinued operations	(8,307)	(2,932)
Equity in income from unconsolidated entities	(12,771)	(1,948)
Minority interests	(37)	(610)
Consolidated hotel lease expense	14,259	13,599
Unconsolidated taxes, insurance and lease expense	(1,703)	(1,583)
Interest expense, net	22,872	30,508
Charge-off of deferred financing costs		667
Corporate expenses	6,787	5,804
Depreciation	25,051	22,437
Abandoned projects	22	-
Gain on sale of condominiums	(3,281)	
Retail space rental and other revenue	(131)	(27)
Hotel EBITDA	\$ 71,923	\$ 75,767

## **Hotel EBITDA and Hotel EBITDA Margin**

(dollars in thousands)

	Three Mon Marc	
	2007	2006
Total revenue	\$ 248,672	\$ 251,407
Retail space rental and other revenue	(131)	(27)
Hotel operating revenue	248,541	251,380
Hotel operating expenses	(176,618)	(175,613)
Hotel EBITDA	\$ 71,923	\$ 75,767
Hotel EBITDA margin	28.9%	30.1%

## Reconciliation of Ratio of Operating Income to Total Revenue to Hotel EBITDA Margin

Three Mon	ths Ended
Marc	h 31,
2007	2006
11.2%	14.1 %
(0.1)	-
(0.7)	(0.6)
5.7	5.4
2.7	2.3
10.1	8.9
28.9%	30.1%
	11.2% (0.1) (0.7) 5.7 2.7 10.1

## **Hotel Operating Expense Composition**

(dollars in thousands)

	Three Months Ended March 31,	
	2007	2006
Reconciliation of total operating expense to hotel operating expense:		
Total operating expenses	\$ 221,034	\$ 215,870
Unconsolidated taxes, insurance and lease expense	1,703	1,583
Consolidated hotel lease expense	(14,259)	(13,599)
Corporate expenses	(6,787)	(5,804)
Abandoned projects		-
Depreciation	(25,051)	(22,437)
Hotel operating expenses	\$ 176,618	\$ 175,613

Substantially all of our non-current assets consist of real estate. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminish predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most industry investors consider supplemental measures of performance, which are not measures of operating performance under GAAP, to be helpful in evaluating a real estate company's operations. These supplemental measures, including FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, are not measures of operating performance under GAAP. However, we consider these non-GAAP measures to be supplemental measures of a hotel REIT's performance and should be considered along with, but not as an alternative to, net income as a measure of our operating performance.

#### FFO and EBITDA

The White Paper on Funds From Operations approved by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"), defines FFO as net income or loss (computed in accordance with GAAP), excluding gains or losses from sales of property, plus depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect FFO on the same basis. We compute FFO in accordance with standards established by NAREIT. This may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do.

EBITDA is a commonly used measure of performance in many industries. We define EBITDA as net income or loss (computed in accordance with GAAP) plus interest expenses, income taxes, depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect EBITDA on the same basis.

#### Adjustments to FFO and EBITDA

We adjust FFO and EBITDA when evaluating our performance because management believes that the exclusion of certain additional recurring and non-recurring items such as those described below provides useful supplemental information to investors regarding our ongoing operating performance and that the presentation of Adjusted FFO, Adjusted EBITDA and Same-Store EBITDA, when combined with GAAP net income, EBITDA and FFO, is beneficial to an investor's better understanding of our operating performance.

• Gains and losses related to early extinguishment of debt and interest rate swaps – We exclude gains and losses related to early extinguishment of debt and interest rate swaps from FFO and EBITDA because we believe that it is not indicative of ongoing operating performance of our hotel assets. This also represents an acceleration of interest expense or a reduction of interest expense, and interest expense is excluded from EBITDA.

- Impairment losses We exclude the effect of impairment losses in computing Adjusted FFO and Adjusted EBITDA because we believe that including these is not consistent with reflecting the ongoing performance of our remaining assets. Additionally, we believe that impairment charges represent accelerated depreciation and depreciation is excluded from FFO by the NAREIT definition and from EBITDA.
- Cumulative effect of a change in accounting principle Infrequently, the Financial Accounting Standards Board promulgates new accounting standards that require the consolidated statements of operations to reflect the cumulative effect of a change in accounting principle. We exclude these one-time adjustments in computing Adjusted FFO and Adjusted EBITDA because they do not reflect our actual performance for that period.

In addition, to derive Adjusted EBITDA, we adjust EBITDA for gains or losses on the sale of assets because we believe that including them in EBITDA is not consistent with reflecting ongoing performance of our remaining assets. Additionally, the gain or loss on sale of depreciable assets represents either accelerated depreciation or excess depreciation in previous periods, and depreciation is excluded from EBITDA.

To derive Same-Store EBITDA, we make the same adjustments to EBITDA as for Adjusted EBITDA and, additionally, exclude EBITDA from discontinued operations and gains and losses from the disposition of non-hotel related assets.

#### Hotel EBITDA and Hotel EBITDA Margin

Hotel EBITDA and Hotel EBITDA margin are commonly used measures of performance in the industry and give investors a more complete understanding of the operating results over which our individual hotels and operating managers have direct control. We believe that Hotel EBITDA and Hotel EBITDA margin are useful to investors by providing greater transparency with respect to two significant measures used by us in our financial and operational decision-making. Additionally, these measures facilitate comparisons with other hotel REITs and hotel owners. We present Hotel EBITDA and Hotel EBITDA margin by eliminating corporate-level expenses, depreciation and expenses related to our capital structure. We eliminate corporate-level costs and expenses because we believe property-level results provide investors with supplemental information with respect to the ongoing operating performance of our hotels and the effectiveness of management on a propertylevel basis. We eliminate depreciation and amortization, even though they are property-level expenses, because we do not believe that these non-cash expenses, which are based on historical cost accounting for real estate assets and implicitly assume that the value of real estate assets diminish predictably over time, accurately reflect an adjustment in the value of our assets. We also eliminate consolidated percentage rent paid to unconsolidated entities, which is effectively eliminated by minority interest expense and equity in income from unconsolidated subsidiaries, and include the cost of unconsolidated taxes, insurance and lease expense, to reflect the entire operating costs applicable to our hotels.

## Limitations of Non-GAAP Measures

The use of these non-GAAP financial measures has certain limitations. FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin, as presented by us, may not be comparable to FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin as calculated by other real estate companies. These measures do not reflect certain expenses that we incurred and will incur, such as depreciation and interest or capital expenditures. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of our operating performance. Our reconciliations to the GAAP financial measures, and our consolidated statements of operations and cash flows, include interest expense, capital expenditures, and other excluded items, all of which should be considered when evaluating our performance, as well as the usefulness of our non-GAAP financial measures.

These non-GAAP financial measures are used in addition to and in conjunction with results presented in accordance with GAAP. They should not be considered as alternatives to operating profit, cash flow from operations, or any other operating performance measure prescribed by GAAP. Neither should FFO, FFO per share, Adjusted FFO, Adjusted FFO per share, EBITDA, Adjusted EBITDA or Same-Store EBITDA be considered as measures of our liquidity or indicative of funds available for our cash needs, including our ability to make cash distributions. FFO per share does not measure, and should not be used as a measure of, amounts that accrue directly to the benefit of stockholders. FFO, Adjusted FFO, EBITDA, Adjusted EBITDA, Same-Store EBITDA, Hotel EBITDA and Hotel EBITDA margin reflect additional ways of viewing our operations that we believe when viewed with our GAAP results and the reconciliations to the corresponding GAAP financial measures provide a more complete understanding of factors and trends affecting our business than could be obtained absent this disclosure. Management strongly encourages investors to review our financial information in its entirety and not to rely on a single financial measure.

## **Debt Summary** (dollars in thousands)

## **Debt Outstanding**

	Encumbered Hotels	Interest Rate at March 31, 2007	Final Maturity	Consolidated Debt
Line of credit <sup>(a)</sup>	none	L + 1.75	January 2009	\$ -
Senior term notes	none	8.50	June 2011	298,974
Senior term notes	none	L + 1.875	December 2011	215,000
Total line of credit and senior debt				513,974
Mortgage debt <sup>(b)</sup>	12 hotels	L + 0.93	November 2011	250,000
Mortgage debt	7 hotels	6.57	June 2009 – 2014	90,452
Mortgage debt	7 hotels	7.32	March 2009	123,427
Mortgage debt	8 hotels	8.70	May 2010	168,552
Mortgage debt	6 hotels	8.73	May 2010	121,850
Mortgage debt	1 hotel	L + 2.85	August 2008	15,500
Mortgage debt	1 hotel	5.81	July 2016	12,745
Other	1 hotel	9.17	August 2011	4,256
Construction loan <sup>(c)</sup>		L + 2.00	October 2007	56,004
Total mortgage debt	43 hotels			842,786
				\$ 1,356,760

- (a) We have a borrowing capacity of \$125 million on our line of credit. The interest on this line can range from 175 to 225 basis points over LIBOR based on our leverage ratio as defined in our line of credit agreement.
- (b) This includes three, one-year extension options extending the maturity of this debt from 2008 to 2011.
- (c) We have a recourse construction loan facility for the development of a 184-unit condominium project in Myrtle Beach, South Carolina. This loan was repaid in full May 1, 2007.

### **Debt Summary (continued)**

## **Debt Statistics at March 31, 2007**

Weighted average interest	7.61%
Fixed interest rate debt to total debt	60.5%
Weighted average maturity of debt	5 years
Mortgage debt to total assets	32.6%

At March 31, 2007, future scheduled principal payments on outstanding debt are as follows (in thousands):

	Secured	Unsecured	
Year	Debt	Debt	Total
2007	\$ 65,579	\$ -	\$ 65,579
2008	29,233	-	29,233
2009	142,240	-	142,240
2010	274,497	-	274,497
2011 <sup>(a)</sup>	253,030	515,000	768,030
2012 and thereafter	78,207	-	78,207
Discount	-	(1,026)	(1,026)
Total debt	\$ 842,786	\$ 513,974	\$ 1,356,760

(a) Included in this amount is a \$250,000 loan that has three, one-year extension options extending the maturity of this debt from 2008 to 2011.

At March 31, 2007, we had unconsolidated 50 percent investments in ventures that owned an aggregate of 18 hotels. These ventures had approximately \$196 million of non-recourse mortgage debt, all of which is secured by hotel assets. Our pro rata share of this non-recourse debt was \$98 million.

## PORTFOLIO DATA

## Portfolio Distribution at March 31, 2007 (83 consolidated hotels included in continuing operations, same store basis)

Brand	Hotels	Rooms	% of Total Rooms	% of 2006 Hotel EBITDA
Embassy Suites Hotels	47	12,130	51	57
Holiday Inn-branded	17	6,301	26	18
Starwood-branded	9	3,217	13	15
Doubletree-branded	7	1,471	6	7
Hilton-branded	2	559	2	2
Other	1	403	2	1
Top Markets				
South Florida area	5	1,434	6	7
Atlanta	5	1,462	6	7
San Francisco Bay area	6	2,141	9	6
Los Angeles area	4	898	4	5
Orlando	5	1,690	7	5
Dallas	4	1,333	6	5
Phoenix	3	798	3	4
San Diego	1	600	2	4
Minneapolis	3	739	3	4
Northern New Jersey	3	756	3	3
Washington, D.C.	1	443	2	3
Philadelphia	2	729	3	3
Chicago	3	795	3	3
San Antonio	3	874	4	3
Boston	2	532	2	3
Location				
Suburban	32	8,200	34	37
Urban	20	6,361	26	25
Airport	20	6,203	26	24
Resort	11	3,317	14	14
Segment				
Upper-upscale	65	17,377	72	81
Full service	17	6,301	26	18
Upscale	1	403	2	1

<sup>(</sup>a) Hotel EBITDA is more fully described on page 14 of this supplement.

## Detailed Operating Statistics by Brand<sup>(a)</sup> (83 consolidated hotels included in continuing operations, same store basis)

	Occupancy (%)		
	Three Months Ended March 31,		
	2007	2006	%Variance
Embassy Suites Hotels	72.5	76.5	(5.3)
Holiday Inn-branded hotels	63.4	70.5	(10.1)
Starwood-branded hotels <sup>(a)</sup>	68.8	71.0	(3.2)
Doubletree-branded hotels	71.7	74.4	(3.7)
Other hotels <sup>(b)</sup>	53.9	61.0	(11.6)
Total hotels	68.8	73.5	(6.3)

	<b>ADR</b> (\$)		
	Three Months Ended March 31,		
	2007	2006	%Variance
Embassy Suites Hotels	148.43	137.62	7.9
Holiday Inn-branded hotels	112.82	106.37	6.1
Starwood-branded hotels <sup>(a)</sup>	131.69	123.26	6.8
Doubletree-branded hotels	149.54	133.69	11.9
Other hotels <sup>(b)</sup>	126.96	118.80	6.9
Total hotels	137.01	127.05	7.8

	RevPAR (\$)			
	<b>Three Months Ended March 31,</b>			
	2007	2007 2006 %Varia		
Embassy Suites Hotels	107.55	105.27	2.2	
Holiday Inn-branded hotels	71.54	75.02	(4.6)	
Starwood-branded hotels <sup>(a)</sup>	90.56	87.56	3.4	
Doubletree-branded hotels	107.18	99.50	7.7	
Other hotels <sup>(b)</sup>	68.47	72.48	(5.5)	
Total hotels	94.28	93.33	1.0	

- (a) Starwood-branded hotels include eight Sheraton-branded hotels and one Westin hotel.
- (b) Other hotels include two Hilton-branded hotels and one Crowne Plaza hotel.

# Detailed Operating Statistics for FelCor's Top Markets (83 consolidated hotels included in continuing operations, same store basis)

			Oggunangy	(0/)
	_	Occupancy (%) Three Months Ended March 3		
	=			
G 4 El 11	<u>-</u>	2007	2006	%Variance
South Florida area		86.8	88.6	(2.0)
Atlanta		74.5	80.0	(7.0)
San Francisco Bay area		66.8	72.3	(7.7)
Los Angeles area		77.5	78.0	(0.6)
Orlando		79.2	79.7	(0.6)
Dallas		70.4	74.5	(5.4)
Phoenix		81.9	83.3	(1.6)
San Diego		78.5	82.1	(4.4)
Minneapolis		69.1	65.7	5.2
Northern New Jersey		59.8	65.8	(9.1)
Washington, D.C.		62.7	61.8	1.4
Philadelphia		55.8	59.8	(6.6)
Chicago		60.0	67.6	(11.3)
San Antonio		71.9	78.2	(8.1)
Boston		51.9	65.6	(20.9)
	=		ADR (\$)	
	=			ed March 31,
		2007	2006	%Variance
South Florida area		198.07	181.50	9.1
Atlanta		125.34	120.13	4.3
San Francisco Bay area		131.09	121.58	7.8
Los Angeles area		150.64	132.45	13.7
Orlando		122.71	112.64	8.9
Dallas		130.64	116.12	12.5
Phoenix		180.43	160.65	12.3
San Diego		152.53	135.86	12.3
Minneapolis		139.03	132.37	5.0
Northern New Jersey		152.06	146.23	4.0
Washington, D.C.		172.96	164.94	4.9
Philadelphia		122.85	115.24	6.6
Chicago		122.42	113.47	7.9
San Antonio		109.50	98.68	11.0
Boston		140.39	133.53	5.1
	_		RevPAR (\$)	
	_			ed March 31,
		2007	2006	%Variance
South Florida area		171.95	160.77	7.0
Atlanta		93.32	96.14	(2.9)
San Francisco Bay area		87.51	87.96	(0.5)
Los Angeles area		116.81	103.31	13.1
Orlando		97.17	89.75	8.3
Dallas		92.01	86.46	6.4
Phoenix		147.85	133.77	10.5
San Diego		119.68	111.56	7.3
Minneapolis		96.13	87.00	10.5
Northern New Jersey		90.95	96.27	(5.5)
Washington, D.C.		108.36	101.94	6.3
Philadelphia		68.60	68.90	(0.4)
Chicago		73.46	76.76	(4.3)
San Antonio		78.71	77.14	2.0
Boston		72.87	87.62	(16.8)

## **Hotel Portfolio Information**

## **Pro Rata Share of Rooms Owned**

	Hotels	Room Count at March 31, 2007
Consolidated hotels in continuing operations	83	24,081
Unconsolidated hotel operations	5	761
Total hotels	88	24,842
50% joint ventures	18	(2,089)
60% joint ventures	1	(214)
75% joint ventures	1	(55)
90% joint ventures	3	(68)
97% joint venture	1	(11)
Total owned rooms by joint venture partners		(2,437)
Pro rata share of rooms owned		22,405

## **Capital Expenditures (dollars in thousands)**

	Three Months Ended March 31,			
		2007		2006
Improvements and additions to consolidated hotels	\$	66,903	\$	34,847
Joint venture partners' pro rata share of additions to hotels		(1,238)		(250)
Pro rata share of unconsolidated additions to hotels		3,693		4,227
Total additions to hotels <sup>(1)</sup>	\$	69,358	\$	38,824

(1) Includes capitalized interest, property taxes, ground leases and certain employee costs.

## **Hotel Renovation Status at April 30, 2007**

	Rooms	% Owned <sup>(a)</sup>
Completed 2006		
Charleston (Mills House - Historic Downtown), SC - Holiday Inn <sup>(b)</sup>	214	
Dana Point (Doheny Beach), CA - Doubletree Guest Suites	195	
Minneapolis (Airport), MN - Embassy Suites <sup>(b)</sup>	310	
Napa Valley, CA - Embassy Suites <sup>(b)</sup>	205	
Nashville (Airport/Opryland Area), TN - Embassy Suites	296	
Nashville (Opryland/Airport-Briley Parkway), TN - Holiday Inn Select	382	
Piscataway (Somerset), NJ - Embassy Suites <sup>(b)</sup>	221	
Vienna (Tysons Corner), VA - Sheraton <sup>(b)</sup>	443	50%
Completed 2007		
Atlanta (Airport), GA - Embassy Suites <sup>(b)</sup>	232	
Atlanta (Galleria), GA - Sheraton Suites <sup>(b)</sup>	278	
Austin, TX - Doubletree Guest Suites <sup>(b)</sup>	189	90%
Baltimore (BWI Airport), MD - Embassy Suites <sup>(b)</sup>	251	90%
Baton Rouge, LA - Embassy Suites <sup>(b)</sup>	223	
Charlotte (Southpark), NC - Doubletree Guest Suites	208	
Chicago (Northshore/Deerfield-Northbrook), IL - Embassy Suites <sup>(b)</sup>	237	
Houston (Medical Center), TX - Holiday Inn & Suites	284	
Lexington (Lexington Green), KY - Hilton Suites <sup>(b)</sup>	174	
Orlando (International Airport), FL - Holiday Inn Select <sup>(b)</sup>	288	
Orlando (Walt Disney World Resort), FL - Doubletree Guest Suites	229	
Parsippany, NJ - Embassy Suites <sup>(b)</sup>	274	50%
Pittsburgh (At University Center-Oakland), PA - Holiday Inn Select <sup>(b)</sup>	251	
San Antonio (International Airport), TX - Holiday Inn Select <sup>(b)</sup>	397	
San Francisco (Airport/Burlingame), CA - Embassy Suites	340	
San Francisco (Fisherman's Wharf), CA - Holiday Inn	585	
San Francisco (Airport/South San Francisco), CA - Embassy Suites <sup>(b)</sup>	312	
Secaucus (Meadowlands), NJ - Embassy Suites <sup>(b)</sup>	261	50%
St. Paul (Downtown), MN - Embassy Suites <sup>(b)</sup>	210	
Toronto (Airport), CAN - Holiday Inn Select	445	
Toronto (Yorkdale), CAN - Holiday Inn	370	

## **Projected Renovation Completion Schedule for Remaining Hotels**

	Rooms	% Owned <sup>(a)</sup>
Second Quarter 2007		
Atlanta (Gateway-Atlanta Airport), GA - Sheraton	395	
Boston (Beacon Hill), MA - Holiday Inn Select	303	
Boston (Marlborough), MA – Embassy Suites <sup>(b)</sup>	229	
Chicago (Lombard/Oak Brook), IL - Embassy Suites <sup>(b)</sup>	262	50%
Chicago (O'Hare Airport), IL - Sheraton Suites <sup>(b)</sup>	296	
Dallas (Market Center), TX – Embassy Suites	244	
Milpitas (Silicon Valley), CA - Embassy Suites <sup>(b)</sup>	266	
Philadelphia (Historic District), PA - Holiday Inn	364	
Philadelphia (Society Hill), PA - Sheraton <sup>(b)</sup>	365	
Raleigh (Raleigh/Durham), NC - Doubletree Guest Suites (b)	203	
San Rafael (Marin County Conference Center), CA - Embassy Suites <sup>(b)</sup>	235	50%
Santa Barbara (Goleta), CA - Holiday Inn	160	
Tampa (On Tampa Bay), FL - Doubletree Guest Suites <sup>(b)</sup>	203	
Wilmington, DE - Doubletree <sup>(b)</sup>	244	90%
Third Quarter 2007		
Birmingham, AL - Embassy Suites <sup>(b)</sup>	242	
Boca Raton, FL - Embassy Suites <sup>(b)</sup>	263	
Burlington (Hotel & Conference Center), VT - Sheraton <sup>(b)</sup>	309	
Dallas (DFW International Airport-South), TX - Embassy Suites <sup>(b)</sup>	305	
Dallas (Love Field), TX - Embassy Suites <sup>(b)</sup>	248	
Indianapolis (North), IN - Embassy Suites <sup>(b)</sup>	221	75%
Jacksonville (Baymeadows), FL - Embassy Suites <sup>(b)</sup>	277	
Kansas City (Plaza), MO - Embassy Suites <sup>(b)</sup>	266	50%
Miami (International Airport), FL - Embassy Suites <sup>(b)</sup>	316	
Orlando (International Drive/Convention Center), FL - Embassy		
Suites <sup>(b)</sup>	244	
Orlando (Altamonte Springs), FL - Embassy Suites	277	
Phoenix (Biltmore), AZ - Embassy Suites <sup>(b)</sup>	232	
Phoenix (Tempe), AZ - Embassy Suites <sup>(b)</sup>	224	
Raleigh (Crabtree), NC - Embassy Suites <sup>(b)</sup>	225	50%
San Diego (On the Bay), CA - Holiday Inn	600	

## <u>Projected Renovation Completion Schedule for Remaining Hotels – (continued)</u>

	Rooms	$\%$ Owned $^{(a)}$
Fourth Quarter 2007	Rooms	Owned
Atlanta (Perimeter Center), GA - Embassy Suites <sup>(b)</sup>	241	50%
Austin (North), TX - Embassy Suites <sup>(b)</sup>	260	50%
Cocoa Beach (Oceanfront), FL - Holiday Inn	500	
Corpus Christi, TX - Embassy Suites <sup>(b)</sup>	150	
Deerfield Beach (Boca Raton/Deerfield Beach Resort), FL - Embassy Suites <sup>(b)</sup>	244	
Ft. Lauderdale (Cypress Creek), FL - Sheraton Suites <sup>(b)</sup>	253	
Ft. Lauderdale (17th Street), FL - Embassy Suites <sup>(b)</sup>	358	
Los Angeles (Disneyland Area), CA - Embassy Suites <sup>(b)</sup>	222	
Los Angeles (El Segundo-International Airport South), CA - Embassy Suites	349	97%
Orlando (International Drive Resort), FL - Holiday Inn	652	
San Antonio (International Airport), TX - Embassy Suites <sup>(b)</sup>	261	50%
San Antonio (Northwest/I-10), TX - Embassy Suites <sup>(b)</sup>	216	50%
2008		
Atlanta (Buckhead), GA – Embassy Suites <sup>(b)</sup>	316	
Bloomington, MN - Embassy Suites <sup>(b)</sup>	219	
Charlotte, NC – Embassy Suites <sup>(b)</sup>	274	50%
Dallas (Park Central), TX – Westin	536	60%
Kansas City (Overland Park), KS – Embassy Suites <sup>(b)</sup>	199	50%
Myrtle Beach (At Kingston Plantation), SC - Embassy Suites	255	
Myrtle Beach Resort, SC - Hilton	385	
New Orleans, LA – Embassy Suites <sup>(b)</sup>	370	
New Orleans (French Quarter), LA – Holiday Inn	374	
Oxnard (Mandalay Beach Resort & Conference Center), CA – Embassy Suites	248	
Phoenix (Crescent Hotel), AZ – Sheraton <sup>(b)</sup>	342	
San Francisco (Union Square), CA – Crowne Plaza	403	
Santa Monica (Beach at the Pier), CA – Holiday Inn	132	

**Projected Renovation Program Summary (\$ in millions)** 

<b>Completion Date</b>	Project Cost	<b>Hotels Completed</b>	<b>Rooms Completed</b>
Fourth Quarter 2006	\$ 43	8	2,266
First Quarter 2007	79	17	4,845
Second Quarter 2007 <sup>(1)</sup>	90	18	4,962
Third Quarter 2007	90	15	4,249
Fourth Quarter 2007	57	12	3,706
2008	71	13	4,053
Total <sup>(2)</sup>	\$430	83	24,081

(1) Includes four hotels completed in April 2007.

(2) Does not include redevelopment costs and represents our prorata share of project costs.

## <u>Projected Renovation Completion Schedule for Remaining Hotels – (continued)</u>

	Rooms	% Owned <sup>(a)</sup>
Non-Strategic Hotels designated as Held for Sale <sup>(c)</sup>		
Brunswick, GA – Embassy Suites	130	
Dallas (Park Central), TX – Sheraton	438	60%
Dallas (Park Central Area), TX – Embassy Suites	279	
Dallas (West End/Convention Center) TX – Hampton Inn	309	
Houston (Intercontinental Airport), TX – Holiday Inn	415	
Lexington, KY – Sheraton Suites	155	
Troy – (North - Auburn Hills), MI – Embassy Suites (b)	251	90%
Tulsa (I-44), OK – Embassy Suites	244	
<b>Unconsolidated Operations</b>		
Hays, KS – Hampton Inn <sup>(b)</sup>	114	50%
Hays, KS – Holiday Inn <sup>(b)</sup>	191	50%
New Orleans (Chateau LeMoyne -In French Quarter), LA –		
Holiday Inn <sup>(b)</sup>	171	50%
Salina, KS – Holiday Inn <sup>(b)</sup>	192	50%
Salina (I-70), KS – Holiday Inn Express & Suites <sup>(b)</sup>	93	50%

- (a) We own 100% of the real estate interests unless otherwise noted.
- (b) This hotel is encumbered by mortgage debt or capital lease obligation.
- (c) These hotels were included in discontinued operations in the accompanying consolidated statement of operations at March 31, 2007.

### **Hotels Sold in 2007**

			Total Gross Sales
	Date		Price Per Quarter
Property	Sold	Rooms	(in millions)
Hotels sold during the quarter ended March 31, 2007:			
Los Angeles (Covina/I-10), CA – Embassy Suites <sup>(a)</sup>	Feb 2007	155	
Palm Desert (Palm Desert Resort) CA –			
Embassy Suites	Feb 2007	202	
Stamford, CT – Holiday Inn Select	March 2007	198	
		555	\$64.7

(a) This hotel was sold by one of our 50% owned unconsolidated joint ventures for gross proceeds of \$22.0 million.