

1st Quarter 2019 Investor Presentation



Disclosures

CAUTIONARY STATEMENT

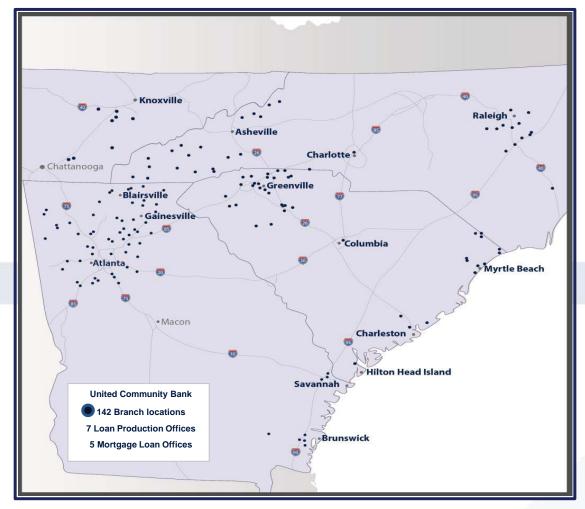
This investor presentation may contain forward-looking statements, as defined by federal securities laws, including statements about United and its financial outlook and business environment. These statements are based on current expectations and are provided to assist in the understanding of our operations and future financial performance. Our operations and such performance involves risks and uncertainties that may cause actual results to differ materially from those expressed or implied in any such statements. For a discussion of some of the risks and other factors that may cause such forward-looking statements to differ materially from actual results, please refer to United Community Banks, Inc.'s filings with the Securities and Exchange Commission, including its 2018 Annual Report on Form 10-K under the section entitled "Forward-Looking Statements." Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update or revise forward-looking statements.

NON-GAAP MEASURES

This presentation includes financial information determined by methods other than in accordance with generally accepted accounting principles ("GAAP"). This financial information includes certain operating performance measures, which exclude merger-related and other charges that are not considered part of recurring operations. Such measures include: "Net income – operating," "Net income available to common shareholders – operating," "Earnings per share – operating," "Diluted earnings per share – operating," "Tangible book value per share," "Return on common equity – operating," "Return on tangible common equity – operating," "Return on assets – operating," "Efficiency ratio – operating," "Expenses – operating," "Tangible common equity to risk-weighted assets," and "Average tangible equity to average assets."

Management has included these non-GAAP measures because we believe they may provide useful supplemental information for evaluating our underlying performance trends. Further, management uses these measures in managing and evaluating our business and intends to refer to them in discussions about our operations and performance. Operating performance measures should be viewed in addition to, and not as an alternative to or substitute for, measures determined in accordance with GAAP, and are not necessarily comparable to non-GAAP measures that may be presented by other companies. To the extent applicable, reconciliations of these non-GAAP measures to the most directly comparable GAAP measures can be found in the 'Non-GAAP Reconciliation Tables' included in the exhibits to this presentation.

Who We Are - Snapshot of United Community Banks, Inc.



1Q19 Overview						
Ticker	UCBI (NASDAQ)					
Market Cap	\$2.1Bn					
P/EPS (2019E)	11.7x					
P/TBV	177%					
Assets	\$12.5Bn					
Loans	\$8.5Bn					
Deposits	\$10.5Bn					
CET1*	12.4%					
NPAs / Assets	0.20%					
ROA – GAAP	1.44%					
ROA – Operating (1)	1.45%					
ROCE – GAAP	11.85%					
ROTCE – Operating (1)	15.46%					
*1Q19 Capital Ratios are preliminary						

Premier Southeast Regional Bank

- Established in 1950 and headquartered in Blairsville, GA with executive offices in Greenville, SC
 - 2,323 employees
- One of the largest regional banks in the U.S. by assets with 142 branch locations, 7 loan production offices and 5 mortgage loan offices in four states: GA, NC, SC and TN
 - Top 10 market share in GA and SC
- Metro-focused branch network with locations in fast growing areas

Market data as of April 18, 2019

 See non-GAAP reconciliation table slides at the end of the exhibits for a reconciliation of operating performance measures to GAAP performance measures



Our Goals

People

Great Place to Work for Great People

Service

Best-in-Class Customer Service Rating across all channels

Profitability

Sustainable Top Quartile ROA

We have a long-term mindset, building a company where great people can be successful and confident; they can have a career, not a job.

We are here to help customers live better lives by providing better service to them. We <u>listen</u>, we provide great advice and we are responsive. We care, and it shows.

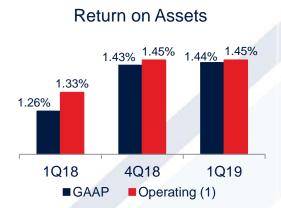
We <u>earn our</u> <u>independence</u> by consistently providing top quartile returns for our owners through the cycle.

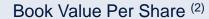


1Q19 Highlights

- GAAP diluted earnings per share of \$0.55
- Operating diluted earnings per share of \$0.56, up 12% vs. the year ago quarter
- ➤ GAAP ROA of 1.44% in 1Q
 - ➤ Operating ROA of 1.45%
- Quarterly dividend of \$0.16 up 33% vs. last year
- Growth in tangible book per share of 15% vs. last year
- Annualized EOP loan growth of 7% for the quarter, excluding indirect auto runoff of \$27 mm
- Core deposit transaction growth of \$135 mm









Dividends Per Share





See non-GAAP reconciliation table slides at the end of the exhibits for a reconciliation of operating performance measures to GAAP performance

²⁾ Excludes effect of acquisition-related intangibles and associated amortization

Net Interest Revenue / Margin⁽¹⁾

\$ in millions



- Net interest revenue of \$115.6 mm increased \$0.8 mm (0.7%) vs. 4Q18 and \$12.3 mm (12.0%) vs. 1Q18
 - Benefit of organic loan growth, Navitas acquisition and a mix change towards loans from securities (EOP loans are up \$110 mm from 4Q18)
- Net interest margin up 13 bps vs. 4Q18 impacted by
 - ➤ Higher loan yield of 20 bps due to higher customer yields across multiple products
 - Loan yield increase outpaced cost of funds increase by 9 bps
 - Intentional balance sheet deleveraging added 6 bps to NIM
 - Investment securities were reduced by \$183 mm (\$122 mm average) with offset in wholesale borrowings
 - Accretable yield contributed \$3.2 mm or 11 bps to 1Q19 NIM vs. 9 bps in 4Q18
- Net interest margin up 30 bps vs. 1Q18 due to higher interest rates, stable core deposit base and the impact of acquisitions



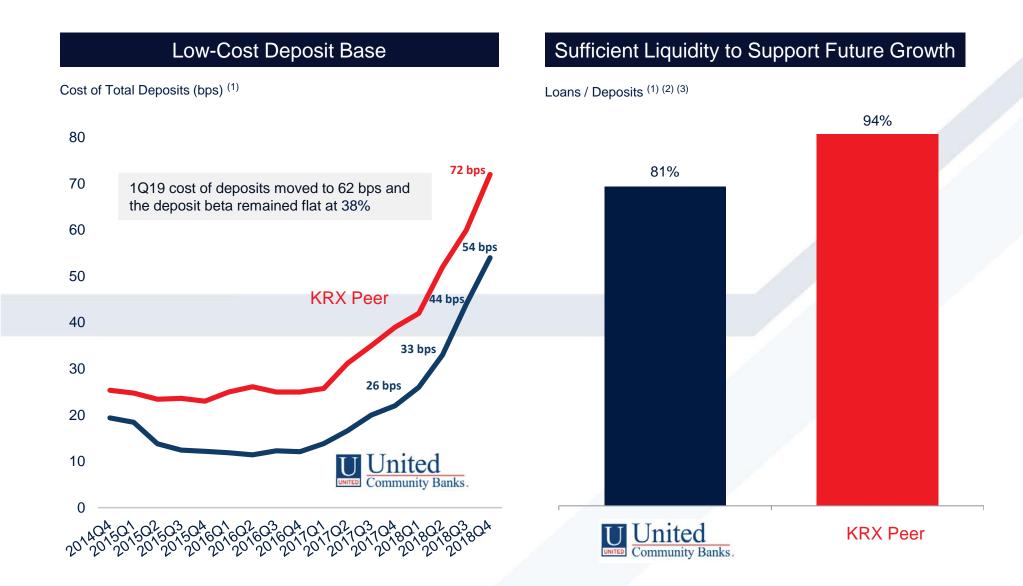
Deposit Growth

Deposits by Category in millions									
	1Q 2018	2Q 2018	3Q 2018	4Q 2018	1Q 2019				
Non-Interest Bearing Core Demand Deposit	\$ 3,027	\$ 3,068	\$ 3,118	\$ 3,048	\$ 3,159				
Interest Bearing Core NOW	1,225	1,204	1,200	1,193	1,203				
MMDA	1,979	1,989	2,015	2,048	2,050				
Savings	675	681	678	667	679				
Total Interest Bearing Core	3,878	3,874	3,893	3,908	3,932				
Total Core Trans Deposits	6,905	6,942	7,011	6,956	7,091				
Time (Customer)	1,487	1,491	1,528	1,563	1,624				
Public Funds (Customer)	1,190	1,089	1,139	1,331	1,260				
Brokered	411	444	551	684	559				
Total Deposits	\$ 9,993	\$ 9,966	\$10,229	\$ 10,534	\$10,534				

- ➤ Annualized end-of-period core transaction deposit growth of 8%
- > Total deposits were flat vs. 4Q18 and up \$541 million YoY
- > \$135 million of core transaction deposit growth was offset by a seasonal decrease in public funds and a decrease in brokered deposits related to the deleveraging strategy
- > Our performance continues to be enhanced by the stability and strength of our core deposit base



Deposits



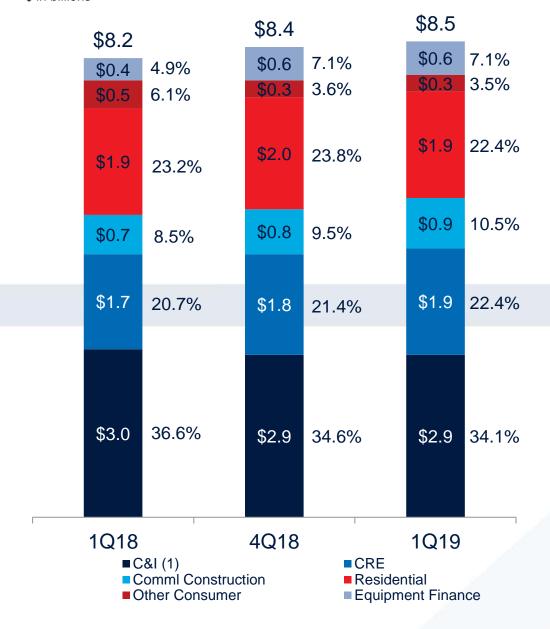
Note: Peer comparison banks comprise the KBW Regional Bank Index (ticker: KRX)

- 1) Source: S&P Global Market Intelligence
- 2) United results as of 1Q19; KRX results as of 4Q18 (Source: S&P Global Market Intelligence)
- 3) United results based on EOP balances; KRX results based on EOP balances



Loans

\$ in billions

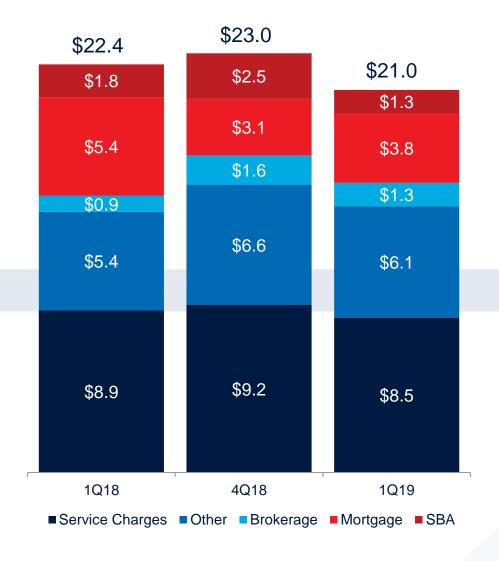


- Annualized linked quarter loan growth was \$110 mm, or 5%; excluding the impact of planned indirect auto runoff of \$27 mm, linked quarter loan growth was \$137 mm, or 7% annualized
 - Commercial Construction up \$70 mm
 - > Equipment Financing up \$41 mm
- Diversified portfolio, weighted towards C&I
- Well within regulatory guidance on construction and CRE levels
 - ➤ The 100%/300% ratios stand at 78% and 203%, respectively



Fee Revenue

\$ in millions

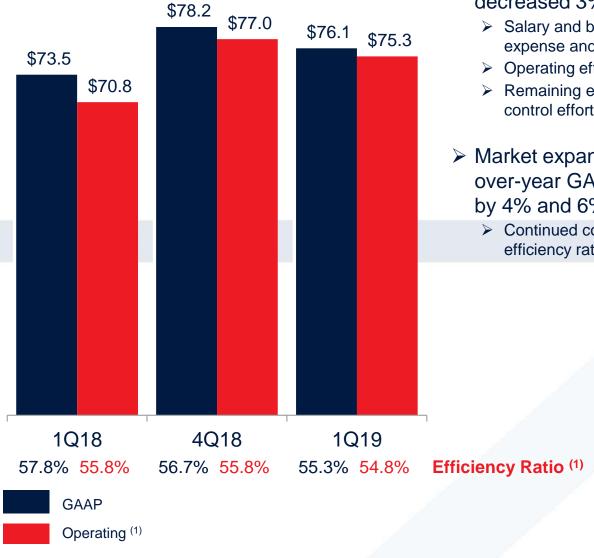


- ➤ Vs. Linked quarter, fees down \$2.0 mm due to:
 - Strong mortgage volume offset by \$1.3 mm negative MSR mark; record number of mortgage locks up 23% in 1Q19 vs. 4Q18
 - SBA fees lower than last quarter due to expected seasonality and the strategic decision to hold more loan production on balance sheet
- ➤ Vs. Last Year, fees down \$1.4 mm to \$21.0 mm
 - Mortgage originations of \$181 mm, down 6% year over year; locks up 8% in 1Q19 to \$317 mm
 - > 1Q19 SBA production of \$37.6 mm, up 15% vs. 1Q18
 - 1Q19 SBA loan sales of \$17.1 mm, down 23% from \$22.2 mm in 1Q18



Expense Discipline

\$ in millions

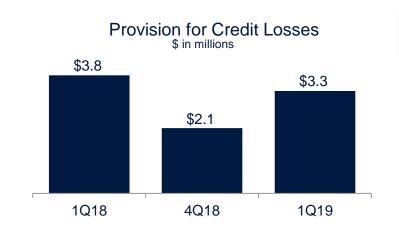


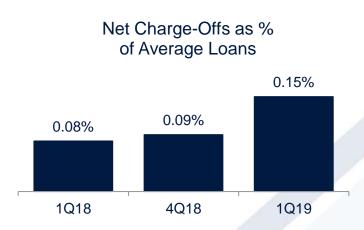
- ➤ Linked quarter, GAAP and operating expenses decreased 3% and 2%, respectively
 - Salary and benefits expenses higher due to benefits expense and higher payroll taxes
 - Operating efficiency ratio improved 105 bps to 54.8%
 - Remaining expense categories mostly lower as 2018 cost control efforts materialize
- Market expansions and acquisitions drove yearover-year GAAP and operating expenses higher by 4% and 6%, respectively
 - Continued cost control efforts help drive 97 bps of operating efficiency ratio improvement

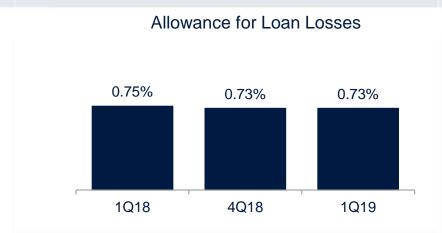


See non-GAAP reconciliation table slides at the end of the exhibits for a reconciliation of operating performance measures to GAAP performance measures

Credit Quality









Non-Performing Assets as %



Capital Ratios

Holding Company	1Q18	4Q18	1Q19*
Common Equity Tier I Capital	11.3%	12.2%	12.4%
Tier I Risk-Based Capital	11.6	12.4	12.7
Total Risk-Based Capital	13.5	14.3	14.6
Leverage	9.1	9.6	9.9
Tangible Common Equity to Tangible Assets	8.7	9.3	9.8

- > Profitability continues to provide significant capital ratio improvement each quarter
- > All regulatory capital ratios significantly above "well-capitalized"
- Quarterly dividend of \$0.16 per share (up 33% YoY)
- > 1Q share repurchase activity equated to 305,000, or \$7.8 mm at an average price \$25.70
- > All cash First Madison acquisition will lever 2Q ratios modestly



Key Strengths

- Culture and business model that attracts both bankers and potential acquisition partners
- ➤ Positioned well in many of the South's fastest-growing markets
- >Superior customer service helps drive great core deposit growth
- Well-developed credit model to drive consistent performance through cycles
- Liquid balance sheet and strong capital offer flexibility in a rising rate environment



Acquisition of First Madison Bank & Trust

Transaction Overview

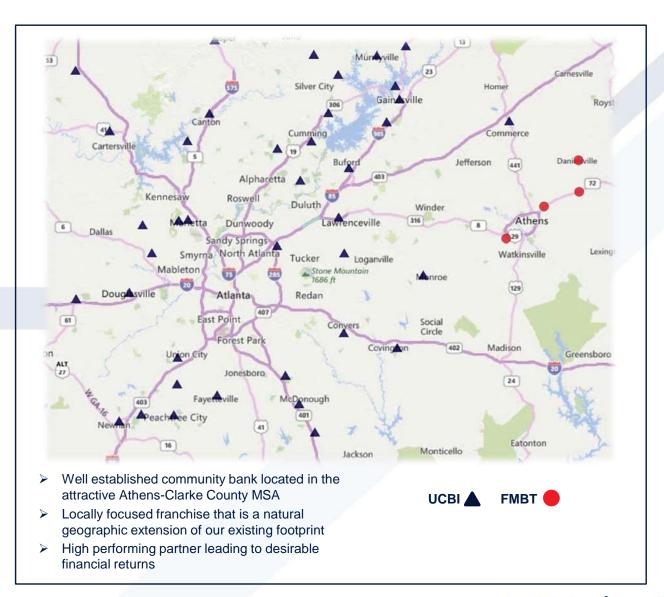
- Announced February 5, 2019
- Expected closing in second quarter 2019
- > 100% cash
 - \$52 million transaction value
- > 172% P/TBV
- Strategic fill-in with a well-established, highperforming community bank

Company Snapshot

- Assets: \$258 million
- Loans: \$202 million
- ➤ Deposits: \$213 million
- ➤ NIM: 4.34%
- Offices: 4

Compelling Financial Returns

- Slightly accretive to projected 2019 EPS for its partial year contribution, excluding onetime merger charges
- \$.05 accretive to projected 2020 EPS
- 2% dilutive to tangible book value per share
- Financial returns not dependent upon cost savings, which are < 20% of non-interest expenses







Who We Are

Full-Service Regional Bank with a Strong Culture Rooted in Sound Credit Underwriting & Growth

Cultural Pillars

Underwriting conservatism and portfolio diversification

- > Top quartile credit quality performance
- > Prudent capital, liquidity and interest-rate risk management
- Focused on improving return to shareholders with increasing ROTCE and dividend growth

Profitability

High-Quality

Balance

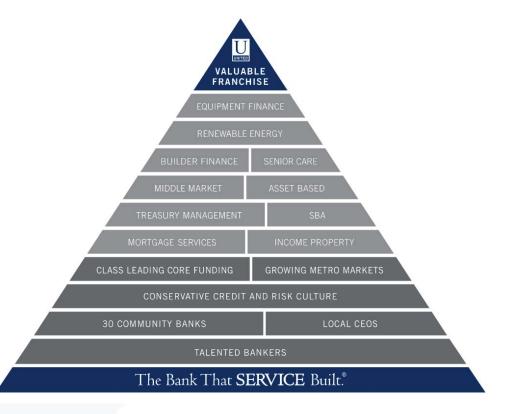
Sheet

- Managing a steady margin with minimal accretion income
- Fee revenue expansion through focused growth initiatives
- Continued operating expense discipline while investing in growth opportunities
- Executing on M&A cost savings
- > High-quality, low-cost core deposit base

Growth

- Addition of Commercial Banking Solutions platforms (middle-market banking, SBA lending, senior care, incomeproperty lending, asset-based lending, builder finance, renewable energy, equipment finance) and actively pursuing additional lending platforms
- Entered into and continue to target new markets with team lift-outs
- Continuous emphasis on and enhancement of Mortgage product offerings to drive loan and revenue growth
- Acquisitions that fit our footprint and culture and deliver desired financial returns

Customer Service Is at Our Foundation





AWARDS AND RECOGNITION

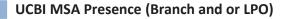




Who We Are

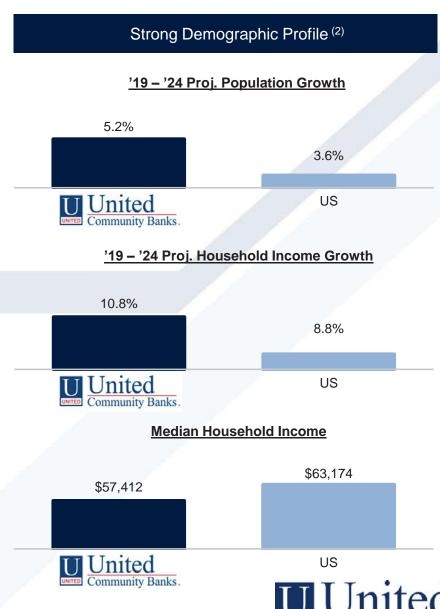
Focused on High-Growth MSAs in Southeast

Fastest Growing outheast MSAs ⁽¹⁾	2019-2024 Proj. Population Growth	2019 Population	2024 Proj. Median Household Income
Myrtle Beach, SC	9.66%	485,770	\$55,203
Cape Coral, FL	8.46%	757,170	\$62,988
Orlando, FL	8.13%	2,589,416	\$65,275
Charleston, SC	8.11%	799,117	\$70,920
Raleigh, NC	8.02%	1,366,959	\$85,734
Naples, FL	7.86%	381,728	\$73,715
Lakeland, FL	7.55%	705,037	\$54,996
North Port, FL	7.53%	825,378	\$66,059
Charlotte, NC	7.29%	2,591,118	\$73,487
Jacksonville, FL	6.92%	1,549,094	\$67,247
Atlanta, GA	6.52%	6,017,552	\$77,092
Greenville, SC	6.18%	912,621	\$62,654
Savannah, GA	6.15%	395,004	\$68,589
Spartanburg, SC	5.93%	340,535	\$55,507
	Myrtle Beach, SC Cape Coral, FL Orlando, FL Charleston, SC Raleigh, NC Naples, FL Lakeland, FL North Port, FL Charlotte, NC Jacksonville, FL Atlanta, GA Greenville, SC Savannah, GA	Fastest Growing putheast MSAs (1) Myrtle Beach, SC Cape Coral, FL Orlando, FL Raleigh, NC Naples, FL Lakeland, FL North Port, FL Jacksonville, FL Greenville, SC Savannah, GA Proj. Population Growth 8.46% 9.66% 8.46% 8.13% 8.11% 8.02% 7.86% 7.86% 7.55% 6.92% 6.18% Savannah, GA 6.15%	Proj. Population Growth Myrtle Beach, SC Cape Coral, FL Orlando, FL Raleigh, NC Naples, FL Lakeland, FL Charlotte, NC Jacksonville, FL Atlanta, GA Greenville, SC Cape Coral, FL Population Growth Population Available Population



Note:

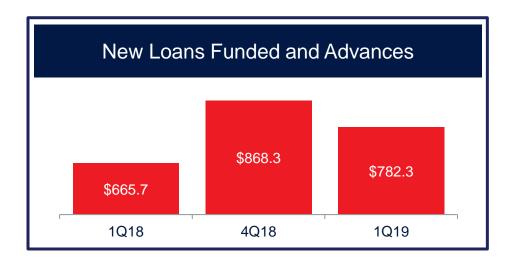
- 1) Includes MSAs with a population of greater than 300,000
- 2) Weighted by State deposits



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New Loans Funded and Advances (1)

\$ in millions



New Loans Funded and Advances by Category									
Variance-Incr(Decr)									
	1Q19	4Q18	1Q18	4Q18	1Q18				
Commercial & Industrial	\$ 281.9	\$ 351.6	\$ 220.7	\$ (69.7)	\$ 61.2				
Owner-Occupied CRE	70.7	80.8	67.1	(10.1)	3.6				
Income-Producing CRE	108.8	103.1	70.2	5.7	38.6				
Commercial Constr.	165.6	161.5	145.6	4.1 20					
Total Commercial	627.0	697.0	503.6	(70.0)	123.4				
Residential Mortgage	30.0	32.9	38.3	(2.9)	(8.3)				
Residential HELOC	51.8	56.0	53.6	(4.2)	(1.8)				
Residential Construction	57.4	66.3	54.4	(8.9)	3.0				
Consumer	16.1	16.1	15.8	-	0.3				
Total	\$ 782.3	\$ 868.3	\$ 665.7	\$ (86.0)	\$ 116.6				

New Loans Funded and Advances by Region									
				Variance-I	ncr(Decr)				
	1Q19	4Q18	1Q18	4Q18	1Q18				
Atlanta	\$ 136.9	\$ 145.0	\$ 121.1	\$ (8.1)	\$ 15.8				
Coastal Georgia	54.1	27.1	39.3	27.0	14.8				
North Georgia	62.2	60.2	60.2	2.0	2.0				
North Carolina	80.6	77.0	35.9	3.6	44.7				
Tennessee	17.8	53.9	28.8	(36.1)	(11.0)				
Gainesville	17.8	28.0	10.9	(10.2)	6.9				
South Carolina	121.6	159.3	131.4	(37.7)	(9.8)				
Total Community Banks	491.0	550.5	427.6	(59.5)	63.4				
Asset-based Lending	16.0	25.4	10.8	(9.4)	5.2				
Commercial RE	21.5	34.8	33.7	(13.3)	(12.2)				
Senior Care	37.3	33.1	36.1	4.2	1.2				
Middle Market	24.0	23.6	6.9	0.4	17.1				
SBA	37.6	46.7	32.7	(9.1)	4.9				
Renewable Energy	0.8	5.6	8.5	(4.8)	(7.7)				
Navitas	122.4	124.5	65.3	(2.1)	57.1				
Builder Finance	31.7	24.1	44.1	7.6	(12.4)				
Total Commercial Banking Solutions	291.3	317.8	238.1	(26.5)	53.2				
Total	\$ 782.3	\$ 868.3	\$ 665.7	\$ (86.0)	\$ 116.6				



Commercial RE Diversification – 3/31/2019

Commercial Construction in millions								
		Comi	mitted	Outst	anding			
Assisted Living/Nursing Home/Rehab Cntr	\$	326	22.7 %	\$ 169	19.5 %			
Multi-Residential Properties		236	16.5	97	11.2			
Residential Construction in Process: SPEC		133	9.3	81	9.4			
Office Buildings		92	6.4	68	7.8			
Hotels Motels		82	5.7	54	6.2			
Retail Building		72	5.0	39	4.5			
Residential Construction in Process: PRESOLD		66	4.6	42	4.9			
Other Properties		60	4.2	40	4.6			
Residential Land Development - Lots Already Developed in Hands of Builders		59	4.1	54	6.2			
Vacant (Improved)		52	3.6	45	5.3			
Residential Land Development - Subdivisions in Process		42	2.9	29	3.4			
Warehouse		41	2.8	35	4.0			
Raw Land - Vacant (Unimproved)		40	2.8	34	3.9			
Self Storage		30	2.1	12	1.4			
Mfg Facility		23	1.6	9	1.0			
Restaurants /Franchise Fast Food / Franchise Other		17	1.2	12	1.3			
Residential Raw Land in the Hands of Builders/Developers		14	1.0	13	1.5			
Commercial Land Development		9	0.6	9	1.1			
Churches		8	0.6	8	0.9			
Negative Pledge		8	0.6	0	0.0			
All Other		25	1.7	16	1.9			
Total Commercial Construction	\$ ^	1,435	100 %	\$ 866	100 %			

Commercial Real Estate – Income Producing										
		Com	mitted			Outs	tanding			
Office Buildings	\$	457	23.2	%	\$	416	22.2	%		
Retail Building		347	17.6			329	17.6			
Assisted Living/Nursing Home/Rehab Cntr		217	11.0			209	11.2			
Investor Residential		187	9.5			182	9.7			
Hotels Motels		182	9.3			177	9.5			
Warehouse		175	8.9			170	9.1			
Multi-Residential Properties		123	6.3			114	6.1			
Other Properties		80	4.1			78	4.2			
Self Storage		61	3.1			59	3.2			
Restaurants /Franchise Fast Food / Franchise Other		52	2.7			50	2.7			
Mfg Facility		25	1.3			25	1.4			
Convenience Stores		21	1.1			20	1.1			
Leasehold Property		15	0.8			15	8.0			
Automotive Service		8	0.4			8	0.4			
Mobile Home Parks		7	0.3			6	0.3			
Automotive Dealership		4	0.2			4	0.2			
All Other		5	0.2			5	0.3			
Total Commercial Real Estate - Income Producing	\$1	,966	100	%	\$	1,867	100	%		

Committed Average Loan Size (in thousands) Commercial Construction \$683 Commercial RE: Composite CRE 470 Owner-Occupied 391 Income-Producing 573





Strong Credit Culture

- 1. Process Change
- ➤ In 2014, centralized and streamlined consumer underwriting and related functions
- Significantly strengthened commercial process for approvals and monitoring

- 2. Add Significant Talent
- CEO with deep knowledge and experience in credit
- 2015 Rob Edwards brought in to lead team (BB&T, TD Bank)
- Senior credit risk team now has large bank credit risk experience

5. Concentration Management: Product

- Construction/CRE ratio = 78%/203%
- > C&D > 30% in cycle, now 13.6%
- Land in C&D \$244 mm and shrinking
- Navitas 7.14% of loans
- Granular product concentration limits

BUILT TO
OUTPERFORM
IN THE NEXT
CYCLE

3. Concentration Management: Size

- ➤ In house project lending limit of \$20 mm, legal lending limit of \$332 mm
- > Relationship limit of \$35 mm
- \$133 mm of SNC's outstanding, \$190 mm committed
- ➤ Top 25 relationships = \$628 mm, 7.4 % of total loans

- 4. Concentration Management: Geography
- Four state franchise with mix of metro and rural markets



Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

	1Q1 (1)	8	2	2Q18 (1)	;	3Q18 (1)	_	4Q18 (1)	_	1Q19 (1)	
Net Income											
Net income - GAAP	\$ 37,	658	\$	39,634	\$	43,682	\$	45,137	\$	44,262	
Merger-related and other charges	2,	646		2,873		592		1,234		739	
Tax benefit on merger-related and other charges	(628)		(121)		(141)		(604)		(172)	
Net income - Operating	\$ 39,		\$	42,386	\$	44,133	\$	45,767	\$:
Diluted Earnings per share											
Diluted earnings per share - GAAP	\$ ().47	\$	0.49	\$	0.54	\$	0.56	\$	0.55	
Merger-related and other charges	(0.03		0.04		0.01	\mathcal{A}	0.01		0.01	
Diluted earnings per share - Operating	().50		0.53		0.55	4	0.57	_	0.56	
Return on Assets											
Return on assets - GAAP	•	.26 %	%	1.30	%	1.41	%	1.43	%	1.44	%
Merger-related and other charges	(0.07		0.09		0.01		0.02		0.01	
Return on assets - Operating		.33 %	%	1.39	%	1.42	%	1.45	%	1.45	%
Book Value per share											
Book Value per share - GAAP	\$ 17	7.02	\$	17.29	\$	17.56	\$	18.24	\$	18.93	
Effect of goodwill and other intangibles	(4	l.06)		(4.04)		(4.02)		(4.00)		(4.00)	
Tangible book value per share		2.96	\$	13.25	\$	13.54	\$		\$		•



¹⁾ Merger-related and other charges for 1Q19, 4Q18, 3Q18, 2Q18 and 1Q18 include \$193 thousand, \$269 thousand, \$478 thousand, \$593 thousand and \$593 thousand, respectively, of intangible amortization resulting from payments made to executives under their change of control agreements. The resulting intangible assets are being amortized over 12 to 24 months.

Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

	1Q18 2Q18		3Q18	4Q18	1Q19
	(1)	(1)	(1)	(1)	(1)
Return on Tangible Common Equity					
Return on common equity - GAAP	11.11 %	6 11.20	% 11.96	% 12.08	% 11.85 %
Effect of merger-related and other charges	0.60	0.77	0.13	0.17	0.15
Return on common equity - Operating	11.71	11.97	12.09	12.25	12.00
Effect of goodwill and intangibles	3.55	3.82	3.72	3.63	3.46
Return on tangible common equity - Operating	15.26 %	6 15.79	% 15.81	% 15.88	% 15.46 %
Expenses					
Expenses - GAAP	\$ 73,475	\$ 76,850	\$ 77,718	\$ 78,242	\$ 76,084
Merger-related and other charges	(2,646)	(2,873)	(592)	(1,234)	(739)
Expenses - Operating	\$ 70,829	\$ 73,977	\$ 77,126	\$ 77,008	\$ 75,345
			-//		
Efficiency Ratio					
Efficiency Ratio - GAAP	57.83 %	57.94	% 56.82	% 56.73	% 55.32 %
Merger-related and other charges	(2.08)	(2.17)	(0.43)	(0.90)	(0.54)
Efficiency Ratio - Operating	55.75 %	55.77	% 56.39	% 55.83	% 54.78 %



¹⁾ Merger-related and other charges for 1Q19, 4Q18, 3Q18, 2Q18 and 1Q18 include \$193 thousand, \$269 thousand, \$478 thousand, \$593 thousand and \$593 thousand, respectively, of intangible amortization resulting from payments made to executives under their change of control agreements. The resulting intangible assets are being amortized over 12 to 24 months.

