

Strategies for Future Success

Investor Presentation February 28, 2007

Strategies for Future Success

- 1: Aggressively grow loan portfolios.
- 2: Reduce residential mortgage loan concentration.
- 3: Focus on Western New York for loan growth.
- 4: Maintain credit quality.
- 5: Complete branch network in 2007.
- 6: Increase sources of low-cost funding.
- 7: Grow and diversify noninterest income.
- 8: Aggressively manage operating costs.

SAFE HARBOR STATEMENT

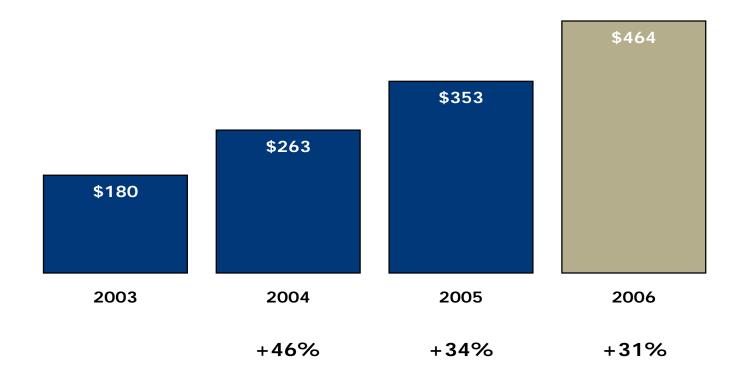
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Strategy 1: Aggressively grow loan portfolios.

Total Loans

(Average balances, dollars in millions)

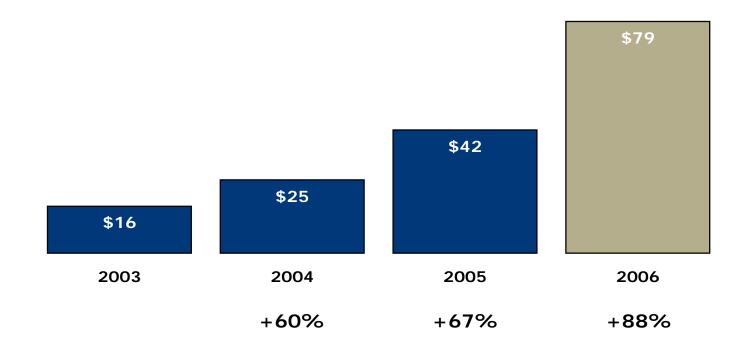
Results: Three-year CAGR 37%



Commercial Real Estate Loans

(Average balances, dollars in millions)

Results: Three-year CAGR 71%



Commercial and Industrial Loans

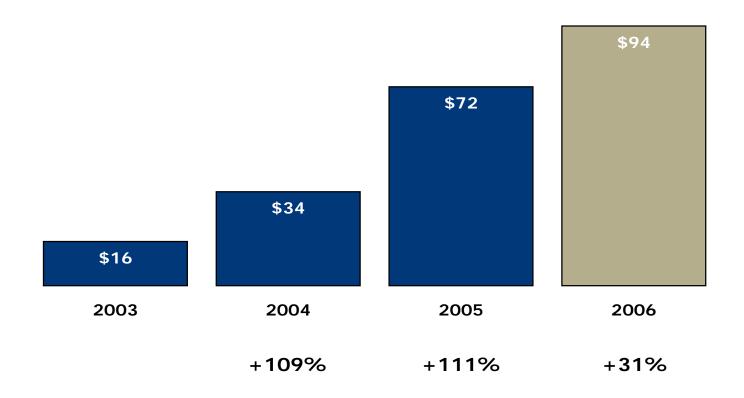
(Average balances, dollars in millions)

Results: Three-year CAGR 82%



Home Equity, Automobile and Other Consumer Loans
(Average balances,
dollars in millions)

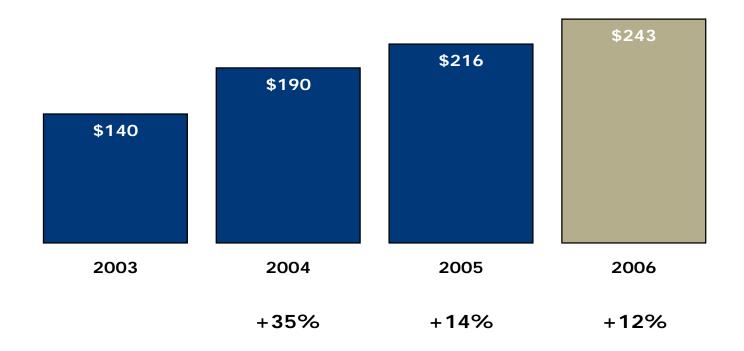
Results: Three-year CAGR 79%



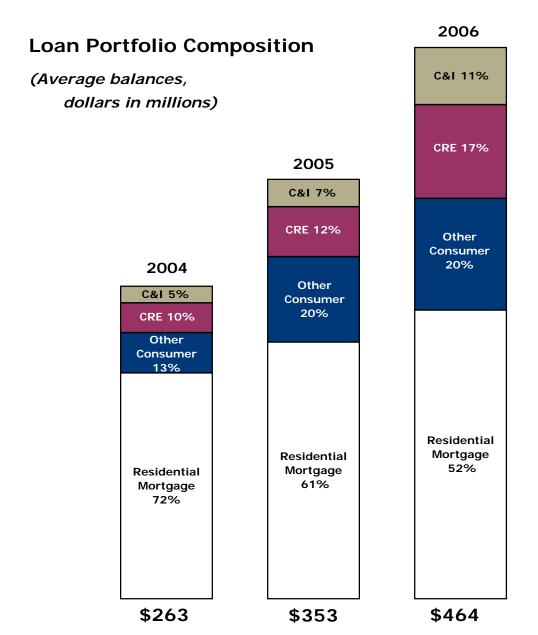
Residential Mortgage Loans

(Average balances, dollars in millions)

Results: Three-year CAGR 20%



Strategy 2: Reduce residential mortgage loan concentration.



Strategy 3: Focus on Western New York for loan growth.

Total Loans

(End-of-year balances, dollars in millions)

	-	2006
Western New York	\$	432
Remainder of New York State		31
Florida		8
Other States		40
	\$	511

- Significant growth opportunity exists in Western New York relating to under-served commercial middle markets and consumer markets.
- Loan participations in and out of market will be pursued on a highly-selective basis.

Note: Geography of loan is determined by location of primary collateral.

Strategy 4: Maintain credit quality.

Year-end Credit Quality Data

(dollars in thousands)

	_	2004	2005	2006
Non-performing loans	\$	648	1,287	3,548 (1)
Non-performing loans to total loans		0.22%	0.31%	0.69%
Non-performing assets	\$	704	1,413	3,639
Allowance for loan losses	\$	2,097	2,910	3,781
Allowance for loan losses to total loans		0.72%	0.71%	0.73%
Loan loss provisions recorded during year	\$	301	934	1,030

⁽¹⁾ Increase pertains to two real estate construction loans in Western New York. Both loans are well-secured by the projects and personal gaurantees. One project has experienced construction delays, the other slow sale of lots.

Strategy 5: Complete branch network in 2007.

2007 Projected Branch Openings

Lockport - April

Orchard Park - May

Dunkirk - August (replacement branch)

Cheektowaga - September

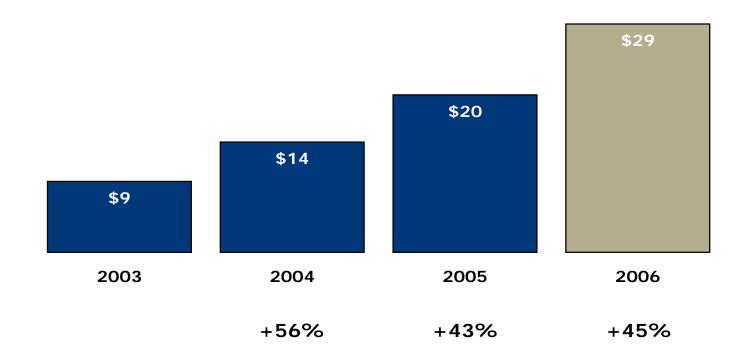
	2003	2004	2005	2006	2007
Number of branches					
at year-end	6	7	10	14	17

Strategy 6: Increase sources of low-cost funding.

Noninterest-bearing Business Checking Accounts

(Average balances, dollars in millions)

Results: Three-year CAGR 48%

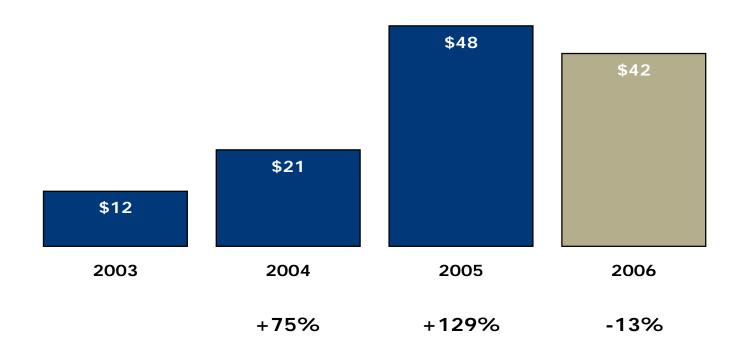


Strategy 6: Increase sources of low-cost funding (continued).

Interest-bearing Checking Accounts

(Average balances, dollars in millions)

Results: Three-year CAGR 52%



Strategy 7: Grow and diversify noninterest income.

(dollars in thousands)

	_	2004	2005	2006
Service charges on deposit accounts	\$	370	433	654
Other fees and service charges		209	317	535
BOLI income		66	471	469
Loan fee income		61	85	338
Other income		15	65	190
	\$_	721 (1)	1,371 (2)	2,186
			+90%	+59%

⁽¹⁾ Excludes gains on sale of investment securities and loans of \$1,051.

⁽²⁾ Excludes losses on sale of investment securities and loans of \$3,253.

Strategy 8: Aggressively manage operating costs.

(dollars in thousands)

	_	2004	2005	2006
Salaries and benefits	\$	5,053	7,419	10,687
Occupancy, equipment and furnishings		1,243	2,030	2,472
Data processing and operations		683	789	962
Advertising		473	492	705
Professional services		259	363	726
Printing, postage and supplies		342	376	441
Other operating expenses		1,046	1,551	2,122
	\$_	9,099	13,020	18,115
			+43%	+39%