# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

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### **FORM 10-Q**

# [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2002

OR

# [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 001-15495

### CHARTER ONE FINANCIAL, INC.

(Exact name of registrant as specified in its charter)

| Delaware                                      | 34-1567092              |  |  |  |
|---|-------------------------|--|--|--|
| (State or other jurisdiction of incorporation | (I.R.S. Employer        |  |  |  |
| or organization)                              | Identification No.)     |  |  |  |
| 1215 Superior Avenue, Cleveland, Ohio         | 44114                   |  |  |  |
| (Address of principal executive offices)      | (Zip Code)              |  |  |  |
| (216) 566-5                                   | 300                     |  |  |  |
| (Dagistment) a talanhana nymba                | r, including area code) |  |  |  |

(Former name, former address and former fiscal year, if changed since report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_

The number of shares outstanding of the registrant's sole class of common stock as of July 31, 2002 was 218,615,797.

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### PART I — FINANCIAL INFORMATION

### **ITEM 1. Financial Statements**

# CHARTER ONE FINANCIAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

(unaudited)

|  | 6/30/02                                       | 12/31/01     |  |
|--|---|--------------|--|
|  | (Dollars in thousands, except per share data) |              |  |
| ASSETS   |   |              |  |
| Cash accounts  | \$ 583,448                                    | \$ 472,658   |  |
| Interest-bearing deposits with banks   | 9,123   | 8,355        |  |
| Federal funds sold and other   | 800,509                                       | 35,507       |  |
| Total cash and cash equivalents  | 1,393,080                                     | 516,520      |  |
| Investment securities:   |   |              |  |
| Available for sale   | 169,203                                       | 129,312      |  |
| Held to maturity (fair value of \$4,651 and \$6,467)                                   | 4,381   | 6,274        |  |
| Mortgage-backed securities:  |   |              |  |
| Available for sale   | 9,634,674                                     | 8,030,512    |  |
| Held to maturity (fair value of \$759,307 and \$1,022,658)                             | 728,003                                       | 983,904      |  |
| Loans and leases, net  | 24,382,986                                    | 25,396,071   |  |
| Loans held for sale  | 161,438                                       | 332,629      |  |
| Bank owned life insurance  | 814,429                                       | 808,231      |  |
| Federal Home Loan Bank and Federal Reserve Bank stock                                  | 668,905                                       | 617,836      |  |
| Premises and equipment   | 362,909                                       | 352,235      |  |
| Accrued interest receivable  | 165,262                                       | 162,065      |  |
| Real estate and other collateral owned   | 44,511  | 54,351       |  |
| Loan servicing assets  | 175,650                                       | 139,840      |  |
| Goodwill   | 378,078                                       | 350,839      |  |
| Other assets   | 299,303                                       | 293,897      |  |
| Total assets   | \$39,382,812                                  | \$38,174,516 |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY   |   |              |  |
| Deposits   | \$26,557,315                                  | \$25,123,309 |  |
| Federal Home Loan Bank advances  | 7,841,524                                     | 8,657,238    |  |
| Federal funds purchased and repurchase agreements                                      | 53,089  | 203,259      |  |
| Other borrowings   | 720,133                                       | 304,410      |  |
| Advance payments by borrowers for taxes and insurance                                  | 51,822  | 54,103       |  |
| Accrued interest payable   | 38,029  | 57,704       |  |
| Accrued expenses and other liabilities   | 1,087,446                                     | 845,993      |  |
| Total liabilities  | 36,349,358                                    | 35,246,016   |  |
| Commitments and contingencies  |   |              |  |
| Shareholders' equity:  |   |              |  |
| Preferred stock — \$.01 par value per share; 20,000,000 shares authorized and unissued | _   | _            |  |
| Common stock — \$.01 par value per share; 360,000,000 shares authorized; 224,853,682   |   |              |  |
| and 224.855.827 shares issued  | 2,249   | 2,249        |  |
| Additional paid-in capital   | 2,104,361                                     | 2,091,767    |  |
| Retained earnings  | 971,103                                       | 811,093      |  |
| Less 4,662,584 and 516,082 shares of common stock held in treasury at cost             | (135,378)                                     | (14,586)     |  |
| Accumulated other comprehensive income   | 91,119  | 37,977       |  |
| Total shareholders' equity   | 3,033,454                                     | 2,928,500    |  |
| Total liabilities and shareholders' equity   | \$39,382,812                                  | \$38,174,516 |  |
| Total Intollices and Sharoholders equity   | φ57,502,012                                   | Ψ50,177,510  |  |

See Notes to Consolidated Financial Statements.

# CHARTER ONE FINANCIAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

(unaudited)

| <b>Three Months Ended</b> | Six Months Ended |
|---------------------------|------------------|
|---------------------------|------------------|

|   | 6/30/02 |              | 6/30/01  |                 | 6/30/02  |                | 6/30/01 |                 |  |
|---|---------|--------------|----------|-----------------|----------|----------------|---------|-----------------|--|
|   |         |              |          |                 |          |                |         |                 |  |
| Interest income:  |         |              | (Dollars | s in thousand   | s, excep | t per share da | ita)    |                 |  |
| Loans and leases  | \$      | 415,057      | \$       | 458,851         | \$       | 842,895        | \$      | 925,518         |  |
| Mortgage-backed securities:                                   |         | ŕ            |          | •               |          | ŕ              |         | ŕ               |  |
| Available for sale  |         | 141,773      |          | 84,613          |          | 252,901        |         | 167,337         |  |
| Held to maturity  |         | 12,261       |          | 23,283          |          | 27,061         |         | 49,570          |  |
| Investment securities:  |         |              |          |                 |          |                |         |                 |  |
| Available for sale  |         | 2,625        |          | 2,216           |          | 5,587          |         | 5,052           |  |
| Held to maturity  |         | 60           |          | 91              |          | 131            |         | 236             |  |
| Other interest-earning assets                                 | _       | 9,478        | _        | 10,888          | _        | 17,390         | _       | 21,505          |  |
| Total interest income   | _       | 581,254      | _        | 579,942         | _        | 1,145,965      | _       | 1,169,218       |  |
| Interest expense:   |         |              |          |                 |          |                |         |                 |  |
| Deposits  |         | 169,576      |          | 216,327         |          | 339,977        |         | 430,784         |  |
| FHLB advances   |         | 103,927      |          | 128,186         |          | 207,643        |         | 263,933         |  |
| Other borrowings  | _       | 9,884        | _        | 7,758           | _        | 17,381         | _       | 17,349          |  |
| Total interest expense  | _       | 283,387      |          | 352,271         | _        | 565,001        | _       | 712,066         |  |
| Net interest income   |         | 297,867      |          | 227,671         |          | 580,964        |         | 457,152         |  |
| Provision for loan and lease losses                           |         | 55,277       |          | 17,076          |          | 83,994         |         | 34,804          |  |
|   | _       |              | _        |                 | _        |                | _       |                 |  |
| Net interest income after provision for loan and lease losses |         | 242,590      |          | 210,595         |          | 496,970        |         | 422,348         |  |
| Other income:   | _       |              | _        |                 | _        |                | _       |                 |  |
|   |         | 92 542       |          | 72 120          |          | 157 200        |         | 120 400         |  |
| Retail banking  |         | 83,543       |          | 72,130<br>8,830 |          | 157,299        |         | 139,499         |  |
| Mortgage banking<br>Leasing operations                        |         | 9,168<br>317 |          | 331             |          | 20,458<br>587  |         | 18,310<br>1,538 |  |
| Net gains   |         | 37,840       |          | 25,580          |          | 59,567         |         | 41,674          |  |
| Bank owned life insurance and other                           |         | 8,924        |          | 9,785           |          | 18,432         |         | 19,634          |  |
| Total other income  | _       | 139,792      | _        | 116,656         | _        | 256,343        | _       | 220,655         |  |
| Administrative expenses:                                      | _       |              | _        |                 | _        |                | _       |                 |  |
| Compensation and employee benefits                            |         | 80,645       |          | 65,438          |          | 157,897        |         | 133,537         |  |
| Net occupancy and equipment                                   |         | 27,634       |          | 26,314          |          | 56,197         |         | 53,175          |  |
| Marketing expenses  |         | 10,012       |          | 9,633           |          | 18,841         |         | 15,692          |  |
| Federal deposit insurance premiums                            |         | 1,106        |          | 932             |          | 2,317          |         | 1,848           |  |
| Amortization of goodwill                                      |         | 3,832        |          | 4,039           |          | 7,730          |         | 8,078           |  |
| Other administrative expenses                                 |         | 49,219       |          | 44,467          |          | 95,526         |         | 86,079          |  |
| Total administrative expenses                                 |         | 172,448      | _        | 150,823         | _        | 338,508        | _       | 298,409         |  |
| Income before income taxes                                    |         | 209,934      |          | 176,428         | _        | 414,805        |         | 344,594         |  |
| Income taxes  |         | 66,654       | _        | 56,016          |          | 131,702        | _       | 109,392         |  |
| Net income  | \$      | 143,280      | \$       | 120,412         | \$       | 283,103        | \$      | 235,202         |  |
| Basic earnings per share(1)                                   | \$      | .65          | \$       | .55             | \$       | 1.28           | \$      | 1.07            |  |
| Diluted earnings per share(1)                                 | \$      | .63          | \$       | .54             | \$_      | 1.25           | \$      | 1.05            |  |
| Average common shares outstanding(1):                         |         |              |          |                 |          |                |         |                 |  |
| Basic   | 2       | 20,188,006   | 2        | 17,811,601      | 2        | 20,420,017     | 2       | 218,330,403     |  |
| Diluted   | 2       | 27,736,469   | 2:       | 23,381,474      | 2        | 27,307,251     | 2       | 223,812,751     |  |
|   | _       |              | _        |                 | _        |                | -       |                 |  |

<sup>(1)</sup> Restated to reflect the 5% stock dividend issued September 28, 2001.

See Notes to Consolidated Financial Statements.

# CHARTER ONE FINANCIAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

### Six Months Ended

|   | 6/30/02       | 6/30/01       |
|---|---------------|---------------|
|   | (Dollars i    | in thousands) |
| Cash flows from operating activities:   | Φ 202.102     | Φ 225.202     |
| Net income  | \$ 283,103    | \$ 235,202    |
| Adjustments to reconcile net income to net cash provided by operating activities: | 02.004        | 24.004        |
| Provision for loan and lease losses   | 83,994        | 34,804        |
| Net gains   | (69,787)      | (45,065)      |
| Accretion of discounts, amortization of premiums, amortization of goodwill and    | 50.064        | <b>51.020</b> |
| depreciation, net   | 59,264        | 51,939        |
| Origination of loans held for sale  | (1,125,258)   | (759,925)     |
| Proceeds from sale of loans held for sale   | 1,122,671     | 762,967       |
| Increase (decrease) in accrued interest payable                                   | (19,675)      | 36,920        |
| Other   | 308,762       | 285,988       |
| Net cash provided by operating activities   | 643,074       | 602,830       |
| Cash flows from investing activities:   |               |               |
| Net principal disbursed on loans and leases                                       | (2,968,722)   | (3,753,417)   |
| Proceeds from principal repayments and maturities of:                             | (=,, ==,, ==) | (=,,-=,,,     |
| Mortgage-backed securities held to maturity                                       | 258,232       | 237,631       |
| Mortgage-backed securities available for sale                                     | 817,069       | 471,215       |
| Investment securities held to maturity  | 1,751         | 15,946        |
| Investment securities available for sale  | 21,059        | 323,393       |
| Proceeds from sale of:  | 21,000        | 020,000       |
| Mortgage-backed securities available for sale                                     | 4,416,575     | 1,893,114     |
| Investment securities available for sale  | 645           | 5,104         |
| Federal Home Loan Bank and Federal Reserve Bank stock                             | 7,538         | 6,353         |
| Purchase of:  | 7,000         | 0,000         |
| Mortgage-backed securities available for sale                                     | (2,431,548)   | (652,086)     |
| Investment securities available for sale  | (29,315)      | (4,080)       |
| Federal Home Loan Bank and Federal Reserve Bank stock                             | (41,588)      | (4,000)       |
| Loans   | (10,090)      | (11,723)      |
| Loan servicing assets, including those originated                                 | (57,088)      | (25,778)      |
| Net cash paid in connection with business combination                             | (90,425)      | (23,770)      |
| Other   | (52,574)      | (52,643)      |
| Net cash used in investing activities   | (158,481)     | (1,546,971)   |
| Cash flows from financing activities:   |               |               |
| Net decrease in short-term borrowings   | (975,170)     | (340,690)     |
| Proceeds from long-term borrowings  | 420,832       | 517,177       |
| Repayments of long-term borrowings  | (11,057)      | (509,762)     |
| Increase in deposits  | 1,190,934     | 1,514,400     |
| Decrease in advance payments by borrowers for taxes and insurance                 | (2,281)       | (6,641)       |
| Payment of dividends on common stock  | (92,560)      | (78,804)      |
| Proceeds from issuance of common stock  | 40,378        | 31,829        |
| Purchase of treasury stock  | (179,109)     | (93,044)      |
| Net cash provided by financing activities   | 391,967       | 1,034,465     |
|   |               |               |
| Net increase in cash and cash equivalents   | 876,560       | 90,324        |
| Cash and cash equivalents, beginning of the period                                | 516,520       | 531,257       |
| Cash and cash equivalents, end of period  | \$ 1,393,080  | \$ 621,581    |
| Supplemental disclosure of cash flow information:                                 |               |               |
| Cash paid for interest on deposits and borrowings                                 | \$ 667,955    | \$ 858,057    |
| Cash paid for income taxes  | 4,500         | · —           |
| Supplemental schedule of noncash activities:                                      | •             |               |
| Loans exchanged for mortgage-backed securities                                    | 4,256,953     | 3,190,525     |
|   | * *           |               |

See Notes to Consolidated Financial Statements.

## CHARTER ONE FINANCIAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

- 1. These interim consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Charter One Financial, Inc. (the "Company" or "Charter One") Annual Report on Form 10-K for the year ended December 31, 2001. The interim financial statements reflect all adjustments which are, in the opinion of management, necessary for a fair presentation of the results for the periods presented. Such adjustments are of a normal recurring nature. The results of operations for the interim periods disclosed herein are not necessarily indicative of the results that may be expected for a full year.
- 2. Charter One has one operating segment, consumer banking, which offers an array of products and services to its customers. Pursuant to its consumer banking strategy, emphasis is placed on building relationships and identifying cross-sell opportunities with its customers, as opposed to building specific lines of business. As a result, Charter One prefers to work as an integrated unit to customize solutions for its customers, with business line emphasis and product offerings changing over time as needs and demands change.
- 3. In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." These statements change the accounting for business combinations and goodwill. SFAS No. 141 requires that the purchase method of accounting be used for all business combinations initiated after June 30, 2001. Use of the pooling-of-interests method is prohibited. SFAS No. 142 changes the accounting for goodwill and certain intangible assets from an amortization method to an impairment-only approach. Any goodwill arising from business combinations initiated after June 30, 2001 is not amortized. On an annual basis, and when there is reason to suspect that their values have been diminished or impaired, goodwill and certain intangible assets must be tested for impairment and write-downs may be necessary. Additionally, amortization of goodwill recorded for past business combinations ceased upon adoption of SFAS No. 142 on January 1, 2002.

The following table reconciles reported net income to pro forma adjusted net income for the three and six months ended June 30, 2002 and 2001, respectively:

|  | <b>Three Months Ended</b> |        |             | Six Months Ended |           |             |           |         |
|--|---------------------------|--------|-------------|------------------|-----------|-------------|-----------|---------|
|  | 6/                        | /30/02 | 6/          | /30/01           |           | 5/30/02     | (         | 5/30/01 |
|  |                           | (Do    | llars in tl | nousands         | , excep   | t per share | data)     |         |
| Reported net income  | \$14                      | 3,280  | \$12        | 0,412            |           |             |           | 35,202  |
| Add: Goodwill amortization (excluding branch acquisitions) |                           | · —    |             | 741              |           | , —         |           | 1,482   |
| Pro forma adjusted net income                              | \$143,280                 |        | \$121,153   |                  | \$283,103 |             | \$236,684 |         |
| Basic earnings per share:                                  |                           |        |             |                  |           |             |           |         |
| Reported net income  | \$                        | .65    | \$          | .55              | \$        | 1.28        | \$        | 1.07    |
| Add: Goodwill amortization                                 |                           | _      |             | _                |           |             |           | _       |
| Pro forma adjusted net income                              | \$                        | .65    | \$          | .55              | \$        | 1.28        | \$        | 1.07    |
| Diluted earnings per share:                                |                           |        |             |                  |           |             |           |         |
| Reported net income  | \$                        | .63    | \$          | .54              | \$        | 1.25        | \$        | 1.05    |
| Add: Goodwill amortization (excluding branch acquisitions) |                           |        |             | _                | ·         | _           | _         |         |
| Pro forma adjusted net income                              | \$                        | .63    | \$          | .54              | \$        | 1.25        | \$        | 1.05    |
|  |                           |        |             |                  |           |             |           |         |

SFAS No. 142 requires a transitional impairment test be applied to all goodwill within the first half of 2002 and any resulting impairment loss be reported as a change in accounting principle. The Company has performed a transitional impairment test on its goodwill assets as of January 1, 2002. No impairment loss was recognized as a result of this test.

In May 2002, the FASB issued an Exposure Draft, "Acquisitions of Certain Financial Institutions," that would amend SFAS No. 72, "Accounting for Certain Acquisitions of Banking or Thrift Institutions," and Interpretation No. 9, "Applying APB Opinions No. 16 and 17 When a Savings and Loan Association or a Similar Institution Is Acquired in a Business Combination," to remove from their scope all financial institution acquisitions, except for transactions between two or more mutual enterprises. Those transactions would be accounted for under SFAS Nos. 141 and 142, prospectively. The amendments to SFAS No. 72 and Interpretation 9 would be effective for transactions completed after a final Statement is issued.

The Exposure Draft would require that unidentifiable intangible assets previously recognized under SFAS No. 72 be reclassified and accounted for as goodwill if both of the following criteria are met: (1) the transaction in which the unidentifiable intangible assets arose was a business combination and (2) intangible assets required to be separately recognized under SFAS No. 141 were recognized apart from the unidentifiable intangible asset in that transaction and accounted for separately after the date of acquisition. In August 2002, the FASB redeliberated the Exposure Draft and deleted the second criterion discussed above. The FASB affirmed all other provisions of the Exposure Draft and granted its staff permission to proceed to draft a final Statement for vote by written ballot. The FASB plans to issue a final Statement by the end of the year.

Pending the issuance of a final Statement, the Company has continued its amortization of goodwill related to branch acquisitions. The Company's amortization of goodwill related to branch acquisitions amounted to \$3.8 million and \$7.7 million, before tax, for the three and six months ended June 30, 2002, respectively, and \$2.9 million and \$5.8 million, before tax, for the three and six months ended June 30, 2001, respectively. The amortization is included in the consolidated statements of income under the caption "amortization of goodwill." Once the proposed Statement becomes effective, the Company may be permitted to reverse any amortization of goodwill related to branch acquisitions recognized in the consolidated financial statements since the Company's adoption of SFAS No. 142 on January 1, 2002.

- 4. On January 7, 2002, Charter One Bank, F.S.B. (the "Bank") filed an application with the Office of the Comptroller of the Currency to convert from a thrift to a national bank. The conversion was effective May 7, 2002 and resulted in changing the Bank's name to Charter One Bank, N.A. from Charter One Bank, F.S.B.
- 5. On May 24, 2002, the Company completed its acquisition of Charter National Bancorp, Inc. ("Charter National"), the holding company of Charter Bank in Wyandotte, Michigan. On May 24, 2002, Charter National had assets of \$353.2 million and deposits of \$242.3 million in eight branches located south of Detroit, Michigan. The Company paid \$90.4 million in cash consideration and recorded \$34.8 million of goodwill based on a preliminary determination of the estimated fair values of the assets and liabilities acquired as a result of this transaction. Additionally, the Company recorded \$25.0 million as an indefinite-lived trademark name intangible. The Company accounted for this acquisition as a purchase under the new business combinations standards discussed in Note 3 above, and included the results of operations of Charter National in its Consolidated Financial Statements from the effective date of the acquisition. Pro forma results of operations for this acquisition, had the acquisition occurred as of January 1, 2002, are not significant and accordingly, are not provided.
- 6. Certain items in the consolidated financial statements for 2001 have been reclassified to conform to the 2002 presentation.

### ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### **HOLDING COMPANY BUSINESS**

The following financial review presents an analysis of the asset and liability structure of Charter One Financial, Inc. and a discussion of the results of operations for each of the periods presented.

#### General

Headquartered in Cleveland, Ohio, Charter One Financial, Inc., hereafter referred to as "Charter One" or the "Company," is a financial holding company. Charter One is a Delaware corporation and owns all of the outstanding capital stock of Charter Michigan Bancorp, Inc. As of June 30, 2002, Charter Michigan Bancorp, Inc. owned all of the outstanding capital stock of Charter One Bank, N.A., a national bank and Charter Bank, a Michigan state-chartered commercial bank (see following paragraphs). The primary business of Charter One is operating these financial institutions which we sometimes refer to in this document collectively as the "Bank." The Bank's primary business is providing consumer banking services to certain major markets in Ohio, Michigan, Illinois, New York, Vermont and in some markets of Massachusetts. As of June 30, 2002, the Bank and its subsidiaries were doing business through 461 full-service branches and 27 loan production offices.

On January 7, 2002, Charter One Bank, F.S.B. filed an application with the Office of the Comptroller of the Currency ("OCC") to convert from a thrift to a national bank. The conversion was effective May 7, 2002 and resulted in changing the Bank's name to Charter One Bank, N.A. from Charter One Bank, F.S.B. References to Charter One Bank or the Bank shall mean Charter One Bank, N.A. or Charter One Bank, F.S.B. as the context requires.

On May 16, 2002, Charter One Commercial, a New York state-chartered commercial bank, was merged into Charter One Bank. On August 9, 2002, Charter Bank was merged into Charter One Bank.

### **Forward-Looking Statements**

This document, including information incorporated by reference, contains, and future filings by Charter One on Form 10-K, Form 10-Q and Form 8-K and future oral and written statements by Charter One and its management may contain, forward-looking statements about Charter One which we believe are within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, without limitation, statements with respect to anticipated future operating and financial performance, including revenue creation, lending origination, operating efficiencies, loan sales, charge-offs and loan loss provisions, growth opportunities, interest rates, acquisition and divestiture opportunities, and synergies, efficiencies, cost savings and funding advantages expected to be realized from prior acquisitions. Words such as "may," "could," "should," "would," "believe," "anticipate," "estimate," "expect," "intend," "plan" and similar expressions are intended to identify these forward-looking statements.

The important factors we discuss below, as well as other factors discussed elsewhere in this document and factors identified in our filings with the Securities and Exchange Commission and those presented elsewhere by our management from time to time, could cause actual results to differ materially from those indicated by the forward-looking statements made in this document.

The following factors, many of which are subject to change based on various other factors beyond our control, could cause our operating and financial performance to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements:

- the strength of the United States economy in general and the strength of the local economies in which we conduct our operations; general economic conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in the credit quality of our loan assets;
- the effects of, and changes in, trade, monetary and fiscal policies and laws, including interest rate policies of the Federal Reserve Board;
- inflation, interest rate, market and monetary fluctuations;

- the timely development of and acceptance of new products and services of Charter One and the perceived overall value of these products and services by users, including the features, pricing and quality compared to competitors' products and services;
- the willingness of users to substitute competitors' products and services for our products and services;
- our success in gaining regulatory approval of our products and services, when required;
- the impact of changes in financial services laws and regulations (including laws concerning taxes, banking, securities and insurance); legislative or regulatory changes may adversely affect the business in which we are engaged;
- the impact of technological changes;
- acquisitions;
- changes in consumer spending and saving habits; and
- our success at managing the risks involved in the foregoing.

Forward-looking statements by Charter One and its management are based on beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions of management as of the date made and are not guarantees of future performance. Charter One disclaims any obligation to update or revise any forward-looking statements based on the occurrence of future events, the receipt of new information, or otherwise.

### **RESULTS OF OPERATIONS**

### Acquisition

On May 24, 2002, the Company completed its acquisition of Charter National Bancorp, Inc., the holding company of Charter Bank in Wyandotte, Michigan. On May 24, 2002, Charter National had assets of \$353.2 million and deposits of \$242.3 million in eight branches located south of Detroit, Michigan. The Company paid \$90.4 million in cash consideration and recorded \$34.8 million of goodwill based on a preliminary determination of the estimated fair values of the assets and liabilities acquired as a result of this transaction. Additionally, the Company recorded \$25.0 million as an indefinite-lived trademark name intangible. The Company accounted for this acquisition as a purchase, and included the results of operations of Charter National in its Consolidated Financial Statements from the effective date of the acquisition. The merger of Charter Bank into Charter One Bank was effective August 9, 2002.

### **Performance Overview**

Figure 1 sets forth financial results and annualized performance ratios for the three and six months ended June 30, 2002 and 2001. Per share data have been restated to reflect the 5% stock dividend issued September 28, 2001.

### Selected Financial Results and Ratios (Figure 1)

|  | Three Months Ended |                 | Six Mon                   | ths Ended |  |
|--|--------------------|-----------------|---------------------------|-----------|--|
|  | 6/30/02            | 6/30/01         | 6/30/02                   | 6/30/01   |  |
|  | (Dollar            | s in thousands, | s, except per share data) |           |  |
| Net income                                     | \$143,280          | \$120,412       | \$283,103                 | \$235,202 |  |
| Diluted earnings per share                     | .63                | .54             | 1.25                      | 1.05      |  |
| Return on average assets                       | 1.48%              | 1.42%           | 1.51%                     | 1.40%     |  |
| Return on average equity                       | 19.53              | 18.70           | 19.44                     | 18.49     |  |
| Return on average tangible equity(1)           | 22.81              | 20.45           | 22.64                     | 20.28     |  |
| Average equity to average assets               | 7.59               | 7.60            | 7.75                      | 7.56      |  |
| Net interest income to administrative expenses | 1.73 x             | 1.51 x          | 1.72 x                    | 1.53 x    |  |
| Administrative expenses to average assets      | 1.78%              | 1.78%           | 1.80%                     | 1.77%     |  |
| Efficiency ratio                               | 38.53              | 42.63           | 39.50                     | 42.83     |  |

<sup>(1)</sup> Computed as the ratio of net income, excluding the amortization of goodwill and other intangible assets, to average tangible equity.

### **Net Interest Income**

Net interest income is the difference between the interest and dividend income earned on our loans and investments and the interest expense on our deposits and borrowings. Net interest income is our principal source of earnings. Net interest income is affected by a number of factors including the level, pricing and maturity of interest-earning assets and interest-bearing liabilities, interest rate fluctuations and asset quality, as well as general economic conditions and regulatory policies.

The following table shows average balances, interest earned or paid, and average interest rates for the periods indicated. Nonaccrual loans are included in the average balance of loans. The mark-to-market adjustments on securities available for sale are included in noninterest-earning assets. Noninterest-bearing demand deposit accounts are included in noninterest-bearing liabilities. The cost of liabilities includes the annualized effect of interest rate risk management instruments.

### Average Balances, Interest Rates and Yields/Costs (Figure 2)

### **Three Months Ended**

|   |                    | 6/30/02     |                        | 6/30/01            |                  |                        |  |
|---|--------------------|-------------|------------------------|--------------------|------------------|------------------------|--|
|   | Average<br>Balance | Interest    | Avg.<br>Yield/<br>Cost | Average<br>Balance | Interest         | Avg.<br>Yield/<br>Cost |  |
|   |                    |             | Dollars in t           | chousands)         |                  |                        |  |
| Interest-earning assets:                      |                    |             |                        |                    |                  |                        |  |
| Loans and leases                              | \$24,838,010       | \$415,057   | 6.69%                  | \$24,545,830       | \$458,851        | 7.48%                  |  |
| Mortgage-backed securities:                   | 0.267.410          | 141 772     | ( 05                   | 4.007.064          | 04 (12           | ( 70                   |  |
| Available for sale                            | 9,367,419          | 141,773     | 6.05<br>6.45           | 4,987,864          | 84,613<br>23,283 | 6.79<br>7.05           |  |
| Held to maturity Investment securities:       | 759,826            | 12,261      | 0.43                   | 1,320,154          | 23,263           | 7.03                   |  |
| Available for sale                            | 152,179            | 2,625       | 6.90                   | 114,039            | 2,216            | 7.77                   |  |
| Held to maturity                              | 4,819              | 60          | 4.97                   | 7,234              | 91               | 5.00                   |  |
| Other interest-earning assets                 | 1,028,371          | 9,478       | 3.65                   | 636,982            | 10,888           | 6.76                   |  |
| Other interest-earning assets                 |                    | <del></del> | 5.05                   |                    |                  | 0.70                   |  |
| Total interest-earning assets                 | 36,150,624         | 581,254     | 6.43                   | 31,612,103         | 579,942          | 7.34                   |  |
| Allowance for loan and lease losses           | (257,591)          |             |                        | (192,922)          |                  |                        |  |
| Noninterest-earning assets                    | 2,761,972          |             |                        | 2,466,163          |                  |                        |  |
| Trommerest emmig assets                       |                    |             |                        |                    |                  |                        |  |
| Total assets                                  | \$38,655,005       |             |                        | \$33,885,344       |                  |                        |  |
| Interest-bearing liabilities:                 |                    |             |                        |                    |                  |                        |  |
| Deposits:                                     |                    |             |                        |                    |                  |                        |  |
| Checking accounts                             | \$ 5,883,423       | 30,456      | 2.08                   | \$ 3,067,873       | 24,371           | 3.19                   |  |
| Money market and savings accounts             | 8,519,541          | 50,252      | 2.37                   | 6,293,361          | 58,149           | 3.71                   |  |
| Certificates of deposit                       | 10,093,412         | 88,868      | 3.53                   | 9,708,127          | 133,807          | 5.53                   |  |
| Total deposits                                | 24,496,376         | 169,576     | 2.78                   | 19,069,361         | 216,327          | 4.55                   |  |
| FIII D. January                               | 7 979 506          | 102.027     | <i>5</i> 20            | 0.411.021          | 120 106          | 5 46                   |  |
| FHLB advances                                 | 7,878,506          | 103,927     | 5.29                   | 9,411,921          | 128,186          | 5.46                   |  |
| Other borrowings                              | 584,882            | 9,884       | 6.74                   | 427,597            | 7,758            | 7.23                   |  |
| Total borrowings                              | 8,463,388          | 113,811     | 5.39                   | 9,839,518          | 135,944          | 5.54                   |  |
| Total interest-bearing liabilities            | 32,959,764         | 283,387     | 3.45                   | 28,908,879         | 352,271          | 4.89                   |  |
| Noninterest-bearing liabilities:              |                    |             |                        | ·                  |                  |                        |  |
| Demand deposit accounts                       | 1,743,736          |             |                        | 1,448,093          |                  |                        |  |
| Other noninterest-bearing liabilities         | 1,016,379          |             |                        | 952,392            |                  |                        |  |
| Total noninterest-bearing liabilities         | 2,760,115          |             |                        | 2,400,485          |                  |                        |  |
| Total homiterest-bearing habitities           | 2,700,113          |             |                        | 2,400,463          |                  |                        |  |
| Total liabilities                             | 35,719,879         |             |                        | 31,309,364         |                  |                        |  |
| Shareholders' equity                          | 2,935,126          |             |                        | 2,575,980          |                  |                        |  |
| Total liabilities and shareholders' equity    | \$38,655,005       |             |                        | \$33,885,344       |                  |                        |  |
| Net interest income                           |                    | \$297,867   |                        |                    | \$227,671        |                        |  |
| net interest income                           |                    | \$297,807   |                        |                    | φ221,011         |                        |  |
| Interest rate spread                          |                    |             | 2.98                   |                    |                  | 2.45                   |  |
| Net yield on average interest- earning assets |                    |             | 3.30                   |                    |                  | 2.88                   |  |
| Average interest-earning assets to average    |                    |             |                        |                    |                  |                        |  |
| interest-bearing liabilities                  |                    |             | 109.68%                |                    |                  | 109.35%                |  |

### Six Months Ended

|  |                    | 6/30/02                    |                        | 6/30/01                                 |            |                        |  |
|--|--------------------|----------------------------|------------------------|---|------------|------------------------|--|
|  | Average<br>Balance | Interest                   | Avg.<br>Yield/<br>Cost | Average<br>Balance                      | Interest   | Avg.<br>Yield/<br>Cost |  |
|  |                    |                            | (Dollars in t          | thousands)                              |            |                        |  |
| Interest-earning assets:                                 | ¢25 192 401        | ¢ 942 905                  | 67107                  | ¢24 490 419                             | ¢ 025.519  | 7.500                  |  |
| Loans and leases Mortgage-backed securities:             | \$25,182,491       | \$ 842,895                 | 6.71%                  | \$24,480,418                            | \$ 925,518 | 7.58%                  |  |
| Available for sale                                       | 8,377,993          | 252,901                    | 6.04                   | 4,820,338                               | 167,337    | 6.94                   |  |
| Held to maturity   | 819,302            | 27,061                     | 6.61                   | 1,382,697                               | 49,570     | 7.17                   |  |
| Investment securities:                                   |                    |                            |                        |   |            |                        |  |
| Available for sale                                       | 148,564            | 5,587                      | 7.52                   | 129,511                                 | 5,052      | 7.80                   |  |
| Held to maturity   | 5,262              | 131                        | 4.96                   | 8,854                                   | 236        | 5.33                   |  |
| Other interest-earning assets                            | 937,964            | 17,390                     | 3.69                   | 615,850                                 | 21,505     | 6.95                   |  |
| Total interest-earning assets                            | 35,471,576         | 1,145,965                  | 6.47                   | 31,437,668                              | 1,169,218  | 7.45                   |  |
| Allowance for loan and lease losses                      | (256,464)          |                            |                        | (190,308)                               |            |                        |  |
| Noninterest-earning assets                               | 2,368,313          |                            |                        | 2,381,222                               |            |                        |  |
| Total assets   | \$37,583,425       |                            |                        | \$33,628,582                            |            |                        |  |
| Interest-bearing liabilities: Deposits:                  |                    |                            |                        | _                                       |            |                        |  |
| Checking accounts  | \$ 5,959,645       | 66,836                     | 2.26                   | \$ 2,833,759                            | 43,302     | 3.08                   |  |
| Money market and savings accounts                        | 7,615,664          | 87,482                     | 2.32                   | 6,078,657                               | 110,196    | 3.66                   |  |
| Certificates of deposit                                  | 9,935,478          | 185,659                    | 3.77                   | 9,835,645                               | 277,286    | 5.69                   |  |
| Total deposits   | 23,510,787         | 339,977                    | 2.92                   | 18,748,061                              | 430,784    | 4.63                   |  |
| FHLB advances  | 7,974,697          | 207,643                    | 5.25                   | 9,614,742                               | 263,933    | 5.53                   |  |
| Other borrowings   | 523,134            | 17,381                     | 6.64                   | 479,098                                 | 17,349     | 7.22                   |  |
| Total borrowings   | 8,497,831          | 225,024                    | 5.33                   | 10,093,840                              | 281,282    | 5.61                   |  |
| Total interest-bearing liabilities                       | 32,008,618         | 565,001                    | 3.56                   | 28,841,901                              | 712,066    | 4.98                   |  |
| N  |                    |                            |                        |   |            |                        |  |
| Noninterest-bearing liabilities: Demand deposit accounts | 1,691,166          |                            |                        | 1,404,668                               |            |                        |  |
| Other noninterest-bearing liabilities                    | 970,698            |                            |                        | 838,351                                 |            |                        |  |
| Total noninterest-bearing liabilities                    | 2,661,864          |                            |                        | 2,243,019                               |            |                        |  |
| Total liabilities  | 34,670,482         |                            |                        | 31,084,920                              |            |                        |  |
| Shareholders' equity                                     | 2,912,943          |                            |                        | 2,543,662                               |            |                        |  |
| Total liabilities and shareholders' equity               | \$37,583,425       |                            |                        | \$33,628,582                            |            |                        |  |
|  | 707,000,120        | <b>. . . . . . . . . .</b> |                        | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            |                        |  |
| Net interest income                                      |                    | \$ 580,964                 |                        |   | \$ 457,152 |                        |  |
| Interest rate spread                                     |                    |                            | 2.91                   |   |            | 2.47                   |  |
| Net yield on average interest-earning                    |                    |                            | 3.28                   |   |            | 2.91                   |  |
| assets Average interest-earning assets to average        |                    |                            | 3.28                   |   |            | 2.71                   |  |
| interest-bearing liabilities                             |                    |                            | 110.82%                |   |            | 109.00%                |  |

Figure 3 shows the approximate relative contribution of changes in average interest rates and volume to changes in net interest income for the periods indicated. Changes not solely attributable to volume or rate have been allocated in proportion to the changes due to volume and rate. Amortization of net deferred loan costs and automobile dealer reserves included as a reduction in interest income was \$24.6 million and \$48.1 million for the three and six months ended June 30, 2002, respectively, and \$19.8 million and \$36.5 million for the three and six months ended June 30, 2001, respectively.

### Rate/Volume Analysis (Figure 3)

|  | Three Months Ended June 30, |              |             | Six Months Ended June 30, |           |             |  |  |
|--|-----------------------------|--------------|-------------|---------------------------|-----------|-------------|--|--|
|  |                             | 2002 v. 2001 |             | 2002 v. 2001              |           |             |  |  |
|  | Increase (decrease) due to  |              |             | Increase (dec             |           |             |  |  |
|  | Rate                        | Volume       | Total       | Rate                      | Volume    | <br>Total   |  |  |
|  |                             |              | (Dollars in | thousands)                |           |             |  |  |
| Interest income:<br>Loans and              |                             |              |             |                           |           |             |  |  |
| leases                                     | \$(49,433)                  | \$ 5,639     | \$(43,794)  | \$(108,735)               | \$ 26,112 | \$ (82,623) |  |  |
| Mortgage-<br>backed<br>securities:         | *(3,)                       | , ,,,,,      | *(, , , ,   | , (===, ==)               | ¥ -•,     | + (==,===)  |  |  |
| Available for sale                         | (0.000)                     | 67,159       | 57 160      | (24.240)                  | 100 912   | 05 561      |  |  |
| Held to                                    | (9,999)                     | 07,139       | 57,160      | (24,249)                  | 109,813   | 85,564      |  |  |
| maturity                                   | (1,840)                     | (9,182)      | (11,022)    | (3,643)                   | (18,866)  | (22,509)    |  |  |
| Investment<br>securities:<br>Available for | , · ,                       | , , ,        |             | , . , ,                   |           | , , ,       |  |  |
| sale                                       | (270)                       | 679          | 409         | (187)                     | 722       | 535         |  |  |
| Held to                                    |                             |              |             |                           |           |             |  |  |
| maturity                                   | (1)                         | (30)         | (31)        | (15)                      | (90)      | (105)       |  |  |
| Other interest-<br>earning assets          | (6,281)                     | 4,871        | (1,410)     | (12,528)                  | 8,413     | (4,115)     |  |  |
| carning assets                             |                             |              | (1,410)     |                           |           |             |  |  |
| Total                                      | (67,824)                    | 69,136       | 1,312       | (149,357)                 | 126,104   | (23,253)    |  |  |
| Interest expense:                          |                             |              |             |                           |           |             |  |  |
| Checking                                   |                             |              |             |                           |           |             |  |  |
| accounts                                   | (10,634)                    | 16,719       | 6,085       | (13,992)                  | 37,526    | 23,534      |  |  |
| Money market and savings                   |                             |              |             |                           |           |             |  |  |
| accounts                                   | (27,129)                    | 19,232       | (7,897)     | (50,433)                  | 27,719    | (22,714)    |  |  |
| Certificates of                            |                             |              |             |                           |           |             |  |  |
| deposit                                    | (50,059)                    | 5,120        | (44,939)    | (94,414)                  | 2,787     | (91,627)    |  |  |
| FHLB advances                              | (3,228)                     | (21,031)     | (24,259)    | (12,008)                  | (44,282)  | (56,290)    |  |  |
| Other borrowings                           | (1,617)                     | 3,743        | 2,126       | (3,532)                   | 3,564     | 32          |  |  |
| borro wings                                |                             |              |             |                           |           |             |  |  |
| Total                                      | (92,667)                    | 23,783       | (68,884)    | (174,379)                 | 27,314    | (147,065)   |  |  |
| Change in net interest                     |                             |              |             |                           |           |             |  |  |
| income                                     | \$ 24,843                   | \$ 45,353    | \$ 70,196   | \$ 25,022                 | \$ 98,790 | \$ 123,812  |  |  |
|  |                             |              |             |                           |           |             |  |  |

Net interest income was \$297.9 million for the three months ended June 30, 2002, up 30.8% from the second quarter of 2001. The increase in net interest income was primarily attributed to the reduction in the cost of average interest-bearing liabilities from 4.89% during the second quarter of 2001 to 3.45% during the second quarter of 2002. The reduction in the cost of average interest-bearing liabilities resulted primarily from the maturity and repricing of higher interest rate certificates of deposit since June 30, 2001.

Net interest income was \$581.0 million for the six months ended June 30, 2002, up 27.1% from \$457.2 million in the comparable 2001 period. The increase in net interest income was primarily attributed to the reduction in the cost of average interest-bearing liabilities from 4.98% during the six months ended June 30, 2001 to 3.56% during the 2002 period. The reduction in the cost of average interest-bearing liabilities resulted primarily from the maturity and repricing of higher interest rate certificates of deposit since June 30, 2001.

### **Other Income**

Other income for the three months ended June 30, 2002 was \$139.8 million, an increase of \$23.1 million, or 19.8%, over the \$116.7 million for the three months ended June 30, 2001. The increase was primarily attributable to income from retail banking and net gains on sales. Retail banking income increased \$11.4 million, or 15.8%, over the comparable period in 2001. Growth in income from retail banking was attributed to successful integration of past mergers and branch acquisitions together with ongoing franchise development initiatives. Net gains totaled

\$37.8 million for the second quarter of 2002, an increase of \$12.3 million over the second quarter of 2001. The \$2.2 billion of mortgage-backed securities sold during the second quarter 2002 were comprised primarily of seasoned, bank-originated residential mortgage products. We did not utilize any special-purpose entities for the sale of any of our mortgage-backed securities. Offsetting the net gains on sale of mortgage-backed securities of \$45.3 million was an \$8.1 million unrealized loss on interest rate swaps that are accounted for at fair value under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended. The \$8.1 million unrealized loss was the result of the decline in interest rates since issuance of the interest rate swaps in May 2002.

With respect to mortgage banking income, we increased the valuation allowance on loan servicing assets by \$6.4 million in the second quarter of 2002 to approximately \$33.3 million as a result of increasing prepayment speeds. Total mortgage banking income, excluding the increase in the valuation allowance, was \$15.6 million in the second quarter of 2002. In the year ago quarter, mortgage banking income totaled \$12.8 million, excluding a \$4.0 million increase in the valuation allowance. As a result of the strong loan origination and securitization activity in the past 12 months, the portfolio of loans serviced for others increased to \$16.9 billion, up 22.0% since December 31, 2001 and 39.4% since June 30, 2001. The related loan servicing asset remained at just over 1% of the portfolio at \$175.7 million. With an average servicing spread of 35 basis points, that translates into a servicing asset valuation of just over three times the servicing spread.

Other income for the six months ended June 30, 2002 was \$256.3 million, an increase of \$35.7 million, or 16.2%, over the \$220.7 million for the six months ended June 30, 2001. Retail banking income increased \$17.8 million, or 12.8%, for the six months ended June 30, 2002 compared to the six month period in 2001. Net gains on sales totaled \$59.6 million for the six months ended June 30, 2002, an increase of \$17.9 million over the comparable 2001 period. The reasons for these increases were substantially the same as for the second quarter results discussed in the above paragraph.

### **Administrative Expenses**

Administrative expenses were \$172.4 million for the three months ended June 30, 2002, an increase of \$21.6 million, or 14.3%, as compared to the second quarter of 2001. The increase in administrative expenses was primarily attributable to costs associated with mergers and acquisitions completed in the last 12 months. Administrative expenses, as a percentage of average assets, was 1.78% for both the second quarter of 2002 and 2001. Despite the increase in administrative expenses, our efficiency ratio improved to 38.53% for the three months ended June 30, 2002, compared to 42.63% for the three months ended June 30, 2001. See the discussion in "Other Income" regarding factors that contributed to the improvement in our efficiency ratio.

Administrative expenses were \$338.5 million for the six months ended June 30, 2002, an increase of \$40.1 million, or 13.4%, as compared to the 2001 period. The reason for the increase in administrative expenses was substantially the same as for the second quarter results discussed in the above paragraph. Additionally, marketing expenses increased \$3.1 million, or 20.1%, for the six months ended June 30, 2002, as compared to the 2001 period, as we implemented various programs geared to support sales efforts throughout the Bank. Despite the increase in administrative expenses, administrative expenses, as a percentage of average assets, was 1.80% for the six months ended June 30, 2002, as compared to 1.77% for the comparable period in 2001. Additionally, our efficiency ratio improved to 39.50% for the six months ended June 30, 2001, compared to 42.83% for the comparable period in 2001. See the discussion in "Other Income" regarding factors that contributed to the improvement in our efficiency ratio.

### **Federal Income Tax**

Federal income tax expense for the three months ended June 30, 2002 was \$66.7 million, compared to \$56.0 million for the same period in 2001. The primary reason for this increase in the provision for federal income taxes was an increase in pre-tax income. The effective tax rate was 31.7% for the 2002 period and 31.8% for the comparable 2001 period.

Federal income tax expense for the six months ended June 30, 2002 was \$131.7 million, compared to \$109.4 million for the same period in 2001. The primary reason for this increase in the provision for federal income taxes was an increase in pre-tax income. The effective tax rate was 31.8% for the 2002 period and 31.7% for the comparable 2001 period.

### FINANCIAL CONDITION

### Overview

At June 30, 2002, total assets were \$39.4 billion, compared to total assets of \$38.2 billion at December 31, 2001.

### **Loans and Leases**

### Composition of Loans and Leases (Figure 4)

|   | 6/30/02                | 12/31/01     |
|---|------------------------|--------------|
|   | (Dollars in thousands) |              |
| One-to-four family:   |                        |              |
| Permanent:  |                        |              |
| Fixed rate  | \$ 5,556,239           | \$ 6,419,819 |
| Adjustable rate   | 2,584,413              | 3,350,370    |
| Construction  | 414,716                | 409,369      |
|   | 8,555,368              | 10,179,558   |
| Commercial real estate:                                     |                        |              |
| Multifamily   | 1,036,049              | 1,189,777    |
| Other   | 1,321,438              | 1,279,889    |
|   | 2,357,487              | 2,469,666    |
| Consumer:   |                        |              |
| Retail  | 4,855,164              | 4,857,473    |
| Automobile  | 4,826,370              | 4,397,425    |
| Consumer finance  | 976,446                | 1,042,522    |
|   | 10,657,980             | 10,297,420   |
| Business:   |                        |              |
| Leasing   | 2,026,955              | 1,994,524    |
| Corporate banking   | 1,213,789              | 1,043,010    |
|   | 3,240,744              | 3,037,534    |
| Loans and leases before allowance for loan and lease losses | 24,811,579             | 25,984,178   |
| Allowance for loan and lease losses                         | (267,155)              | (255,478)    |
| Loans and leases, net(1)                                    | \$24,544,424           | \$25,728,700 |
| ortfolio of loans serviced for others                       | \$16,889,298           | \$13,846,807 |
|   |                        |              |

<sup>(1)</sup> Includes loans held for sale.

### Loan and Lease Activity (Figure 5)

|  | <b>Three Months Ended</b> |             | Six Month      | s Ended     |
|--|---------------------------|-------------|----------------|-------------|
|  | 6/30/02                   | 6/30/01     | 6/30/02        | 6/30/01     |
|  |                           | (Dollars    | in thousands)  |             |
| Originations:  |                           |             |                |             |
| Real estate:   |                           |             |                |             |
| Permanent:   |                           |             |                |             |
| One-to-four family                                   | \$1,974,839               | \$2,512,966 | \$ 4,632,833   | \$3,966,889 |
| Multifamily  | 23,979                    | 5,650       | 59,698         | 19,676      |
| Commercial   | 34,686                    | 65,775      | 126,774        | 126,581     |
| Total permanent loans                                | 2,033,504                 | 2,584,391   | 4,819,305      | 4,113,146   |
| Construction:  |                           |             |                |             |
| One-to-four family                                   | 7.941                     | 203,528     | 21,972         | 325,457     |
| Multifamily  | 7,511                     | 32,327      | 24,988         | 70,514      |
| Commercial   | 15,489                    | 19,207      | 81,723         | 105,423     |
| Total construction loans                             | 23,430                    | 255,062     | 128,683        | 501,394     |
| Total real estate loans originated                   | 2,056,934                 | 2,839,453   | 4,947,988      | 4,614,540   |
| Retail consumer                                      | 938,328                   | 1,135,388   | 1,937,055      | 1,719,733   |
| Automobile   | 781,763                   | 688,682     | 1,465,808      | 1,179,307   |
| Consumer finance                                     | 55,338                    | 68,657      | 111,421        | 125,362     |
| Leases   | 117,544                   | 111,288     | 210,585        | 256,125     |
| Corporate banking                                    | 399,173                   | 254,980     | 752,813        | 468,965     |
| Total loans and leases originated                    | 4,349,080                 | 5,098,448   | 9,425,670      | 8,364,032   |
|  |                           |             |                |             |
| Acquired through business combinations and purchases | 206,640                   | 3,827       | 211,355        | 11,723      |
| Sales and principal reductions:                      |                           |             |                |             |
| Loans sold Loans exchanged for mortgage-backed       | 481,161                   | 466,831     | 1,125,258      | 759,925     |
| securities   | 1,539,682                 | 1,768,191   | 4,256,953      | 3,190,525   |
| Principal reductions                                 | 2,447,093                 | 2,306,019   | 5,368,173      | 3,903,345   |
| Total sales and principal reductions                 | 4,467,936                 | 4,541,041   | 10,750,384     | 7,853,795   |
| Increase (decrease) before net items                 | \$ 87,784                 | \$ 561,234  | \$ (1,113,359) | \$ 521,960  |

### **Investment and Mortgage-Backed Securities**

Figures 6 and 7 summarize our investment and mortgage-backed securities portfolios at June 30, 2002 and December 31, 2001. The amounts reflected represent the fair value of securities available for sale and the amortized cost of securities held to maturity.

### Investment Securities (Figure 6)

|  | 6/30/02     | 12/31/01     |
|--|-------------|--------------|
|  | (Dollars in | n thousands) |
| Available for Sale                                   |             |              |
| U.S. Treasury and agency securities                  | \$ 57,324   | \$ 30,929    |
| Securities of U.S. states and political subdivisions | 2,822       | 8            |
| Corporate and other securities                       | 109,057     | 98,375       |
| Total investment securities available for sale       | 169,203     | 129,312      |
| Held to Maturity                                     |             |              |
| U.S. Treasury and agency securities                  | _           | _            |
| Securities of U.S. states and political subdivisions | 4,346       | 5,839        |
| Corporate and other securities                       | 35          | 435          |
| Total investment securities held to maturity         | 4,381       | 6,274        |
| Total  | \$173,584   | \$135,586    |
| Weighted average rate                                | 6.63%       | 8.21%        |
|  |             |              |

### Mortgage-Backed Securities (Figure 7)

|   | 6/30/02                | 12/31/01    |
|---|------------------------|-------------|
|   | (Dollars in thousands) |             |
| Available for Sale                                  |                        |             |
| Participation certificates:                         |                        |             |
| U.S. government and agency issues                   | \$ 8,679,481           | \$6,950,425 |
| Collateralized mortgage obligations:                |                        |             |
| U.S. government and agency issues                   | 437,663                | 518,251     |
| Private issues                                      | 517,530                | 561,836     |
| Total mortgage-backed securities available for sale | 9,634,674              | 8,030,512   |
| Held to Maturity                                    |                        |             |
| Participation certificates:                         |                        |             |
| U.S. government and agency issues                   | 384,495                | 475,622     |
| Private issues                                      | 67,821                 | 90,203      |
| Collateralized mortgage obligations:                |                        |             |
| U.S. government and agency issues                   | 134,647                | 185,944     |
| Private issues                                      | 141,040                | 232,135     |
| Total mortgage-backed securities held to maturity   | 728,003                | 983,904     |
| Total   | \$10,362,677           | \$9,014,416 |
| Weighted average rate                               | 6.04%                  | 6.18%       |

### **Asset Quality**

In conjunction with Charter One Bank's conversion in May 2002 to a national bank, the Company conformed various policies and reporting practices associated with asset quality to more closely compare to those of its commercial bank peers. These changes will neither increase nor decrease ultimate net loan and lease charge-offs. They only affect the timing of recognizing net consumer asset charge-offs through the allowance for loan and lease losses and the disclosure of underperforming consumer assets. Consumer assets include single-family, retail consumer, automobile, and consumer finance loan portfolios. These changes had no impact on Charter One's nonconsumer loan portfolios, which include commercial real estate and corporate loans and its lease portfolio, as these portfolios already conformed with OCC-regulated banking practices.

The most significant effect of the change in charge-off policy was in the automobile and consumer finance portfolios. Previously, automobile loans were charged off at the point of repossessed collateral disposition. Going forward, consistent with OCC-regulated banking practices, automobile loans going through repossession or bankruptcies will be written down to the net realizable value of the collateral at the time of the repossession or bankruptcy discharge. Any automobile loan reaching the 120-day delinquency point will be charged off completely. Charge-offs in the consumer finance portfolio, which is being intentionally downsized, were previously recognized at the point of foreclosure. Going forward, consistent with OCC-regulated banking practices, consumer finance loans, along with other loans backed by single-family residential real estate collateral, will be reflected at the lower of cost or net realizable value at the earliest point of six payments past due or foreclosure. These policy changes resulted in an additional \$27.3 million of charge-offs recognized during the second quarter of 2002.

Being mindful of an economy that continues to exhibit weakness, particularly in the non-consumer sectors, Charter One continued to strengthen its level of loan loss reserves as shown in Figure 8 below.

|   | Three Months Ended |             | Six Months Ended |           |
|---|--------------------|-------------|------------------|-----------|
|   | 6/30/02            | 6/30/01     | 6/30/02          | 6/30/01   |
|   |                    | (Dollars in | thousands)       |           |
| Allowance for loan and lease losses:                        |                    |             |                  |           |
| Balance, beginning of period                                | \$258,605          | \$192,991   | \$255,478        | \$189,616 |
| Provision for loan and lease losses                         | 55,277             | 17,076      | 83,994           | 34,804    |
| Acquired through business combination                       | 3,184              | _           | 3,184            | _         |
| Loans and leases charged off:                               |                    |             |                  |           |
| One-to-four family  | (3,056)            | (357)       | (4,032)          | (1,362)   |
| Commercial real estate                                      | (117)              | (448)       | (918)            | (483)     |
| Retail consumer   | (5,530)            | (1,694)     | (7,788)          | (3,649)   |
| Automobile  | (29,675)           | (8,794)     | (46,595)         | (18,780)  |
| Consumer finance  | (11,628)           | (2,537)     | (15,450)         | (4,594)   |
| Leases  | (1,801)            | (262)       | (2,261)          | (262)     |
| Corporate banking   | (2,014)            | (284)       | (6,037)          | (1,553)   |
| Total charge-offs(1)  | (53,821)           | (14,376)    | (83,081)         | (30,683)  |
| Recoveries:   |                    |             |                  |           |
| One-to-four family  | 32                 | 21          | 34               | 45        |
| Commercial real estate                                      | 9                  | 4           | 130              | 5         |
| Retail consumer   | 359                | 499         | 762              | 920       |
| Automobile  | 3,123              | 1,678       | 5,531            | 3,044     |
| Consumer finance  | 32                 | 77          | 95               | 128       |
| Leases  | _                  | 220         | _                | 220       |
| Corporate banking   | 355                | 188         | 1,028            | 279       |
| Total recoveries  | 3,910              | 2,687       | 7,580            | 4,641     |
| Net loan and lease charge-offs(1)                           | (49,911)           | (11,689)    | (75,501)         | (26,042)  |
| Balance, end of period                                      | \$267,155          | \$198,378   | \$267,155        | \$198,378 |
| Net charge-offs to average loans and leases (annualized)(1) | .80%               | .19%        | .60%             | .21%      |

<sup>(1)</sup> Includes \$27.3 million in charge-offs recorded in the second quarter of 2002 in conjunction with Charter One's adoption of the new consumer loan charge-off policy discussed above. This new policy is being implemented prospectively and as such, prior periods have not been restated.

Even with the impact of the policy changes discussed above, the provision for loan and lease losses exceeded net charge-offs by \$5.4 million during the second quarter of 2002 and the ratio of the allowance for loan and lease losses to total loans and leases before the allowance increased to 1.08% at June 30, 2002 from .98% at December 31, 2001.

Net charge-offs during the second quarter totaled \$49.9 million, including \$27.3 million resulting from the change in policy discussed above. Excluding the policy change, annualized net charge-offs equaled .36% of average loans for the second quarter, compared to .40% in the first quarter of 2002, and .19% in the second quarter of 2001.

Figure 9 sets forth net charge-offs by portfolio for the three months ended June 30, 2002 with and without the policy change.

### Net Charge-offs to Average Loans and Leases for the Three Months Ended June 30, 2002 (Figure 9)

|  | Previous<br>Policy | Policy<br>Change | New<br>Policy |
|--|--------------------|------------------|---------------|
|  | (Do                | llars in thousa  | nds)          |
| One-to-four family                                       | \$ 1,197           | \$ 1,827         | \$ 3,024      |
| Commercial real estate                                   | 108                | _                | 108           |
| Retail consumer  | 2,168              | 3,003            | 5,171         |
| Automobile   | 11,604             | 14,948           | 26,552        |
| Consumer finance   | 4,040              | 7,556            | 11,596        |
| Leases   | 1,801              | _                | 1,801         |
| Corporate banking  | 1,659              | _                | 1,659         |
| Total net charge-offs                                    | \$22,577           | \$27,334         | \$49,911      |
| Net charge-offs to average loans and leases (annualized) | .36%               | .44%             | .80%          |

As was anticipated, net charge-offs in the automobile portfolio showed improvement from the first quarter of 2002. Excluding the charge-offs associated with the policy change, the net charge-off ratio was 98 basis points in the second quarter, down from 130 basis points in the first quarter of 2002. Both delinquency trends and the inventory of repossessed units mirrored the improvement. Total delinquencies declined to .85% at June 30, 2002, down from 1.13% at March 31, 2002.

In terms of nonperforming asset disclosures, Charter One's previous policy was to place all consumer assets backed by residential real estate on nonaccrual status (disclosed as nonperforming) at 90 days delinquent. Going forward, consistent with OCC-regulated banking practices, loans backed by residential real estate will be placed on nonaccrual status (nonperforming) at six payments past due as long as the loan is well secured and in the process of collection. These changes resulted in nonperforming assets dropping to .44% of total assets at June 30, 2002, from .61% at December 31, 2001.

Additionally, as is the practice of certain other commercial banks, the Company has added a reporting category of "underperforming assets" which combines nonperforming assets and loans 90 days or more delinquent and still accruing. The new category of underperforming assets totaled .57% of total assets, compared to .64% at December 31, 2001.

Figure 10 sets forth information concerning nonperforming and underperforming assets for the periods reported. Underperforming assets consist of (1) nonperforming assets (nonaccrual loans and leases, restructured real estate mortgage loans, and real estate acquired through foreclosure and other collateral owned) and (2) accruing loans and leases delinquent more than 90 days.

|  | 6/30/02           | 12/31/01          |
|--|-------------------|-------------------|
|  | (Dollars in       | thousands)        |
| Nonperforming assets(1):   |                   |                   |
| Nonaccrual loans and leases:   |                   |                   |
| Real estate mortgage loans:  |                   |                   |
| One-to-four family(2)  | \$ 34,641         | \$ 79,394         |
| Multifamily and commercial   | 4,640             | 13,552            |
| Construction and land  | 11,273            | 10,276            |
| Total real estate mortgage loans   | 50,554            | 103,222           |
| Retail consumer(2)   | 12,092            | 16,592            |
| Automobile   | 12,072            | 10,372            |
| Consumer finance(2)  | 40,313            | 68,485            |
| Leases   | 8,958             | 904               |
| Corporate banking  | 19,807            | 10,551            |
|  |                   |                   |
| Total nonaccrual loans and leases  | 131,724           | 199,754           |
| Less government guaranteed loans(1)  | _                 | 19,630            |
|  |                   |                   |
| Total nonaccrual loans net of government guaranteed loans                                | 131,724           | 180,124           |
| Restructured real estate mortgage loans  | 1,159             | 653               |
| Total manuscripe land and land   | 122 002           | 190 777           |
| Total nonperforming loans and leases Real estate and other collateral owned(3)           | 132,883<br>40,186 | 180,777<br>50,265 |
| Real estate and other confateral owned(3)  | 40,180            |                   |
| Total nonperforming assets   | \$173,069         | \$231,042         |
|  | , , , , , , , ,   | , , , ,           |
| Ratio of (excluding government guaranteed loans):  |                   |                   |
| Nonperforming loans and leases to total loans and leases                                 | .54%              | .70%              |
| Nonperforming assets to total assets   | .44               | .61               |
| Nonperforming assets to total loans, leases and real estate and other collateral owned   | .70               | .90               |
| Allowance for loan and lease losses to:  |                   |                   |
| Nonperforming loans and leases   | 201.05            | 141.32            |
| Total loans and leases before allowance  | 1.08              | .98               |
| Accruing loans and leases delinquent more than 90 days(1):                               |                   |                   |
| Real estate mortgage loans:  | Φ <b>21 7</b> 01  | Ф                 |
| One-to-four family(2)  | \$ 21,781         | \$ —              |
| Multifamily and commercial   | 944               | _                 |
| Construction and land  |                   |                   |
| Total real estate mortgage loans   | 22,725            |                   |
| Retail consumer(2)   | 4,362             | 4,519             |
| Automobile   | 2,211             | 6,000             |
| Consumer finance(2)  | 19,470            | <del></del>       |
| Leases   | 219               | _                 |
| Corporate banking  | 3,330             | 4,691             |
|  |                   |                   |
| Total accruing loans and leases delinquent more than 90 days                             | 52,317            | 15,210            |
| Less government guaranteed loans(1)  | _                 | 1,876             |
|  |                   |                   |
| Total accruing loans and leases delinquent more than 90 days net of government           | Φ 52.217          | Ф. 12.224         |
| guaranteed loans   | \$ 52,317         | \$ 13,334         |
| Total underperforming assets   | \$225.386         | \$244,376         |
| rotal underpertorning assets   | \$225,386         | φ444,370          |
| Ratio of (excluding government guaranteed loans):  |                   |                   |
| Underperforming assets to total assets   | .57%              | .64%              |
| Underperforming assets to total loans, leases and real estate and other collateral owned | .92               | .95               |
|  |                   |                   |

<sup>(1)</sup> Effective June 30, 2002, amounts exclude loans guaranteed by the Federal Housing Administration or Veterans' Administration. Prior periods have not been restated.

<sup>(2)</sup> Effective June 30, 2002, Charter One adopted a new accrual policy in which consumer loans secured by residential real estate are placed on nonaccrual at six payments past due as long as the loan is well secured and in the process of collection. This new policy is being implemented prospectively and as such, prior periods have not been restated. The change in the accrual policy did not have a material impact on interest income. Management believes the changes to this policy conforms Charter One's accrual methodology to that of its commercial banking peers.

<sup>(3)</sup> Effective for the period June 30, 2002, Charter One adopted a new loan charge-off policy in which automobile loans are charged off based upon repossession and in certain cases, at the point of bankruptcy discharge. Any automobile loan reaching 120 days delinquent will be charged off completely. Previously, Charter One's policy was to record charge-offs of loans secured by automobiles at the point of repossessed collateral disposition. This new policy is being implemented prospectively and as such, prior periods have not been restated. Management believes the changes to this policy conforms Charter One's charge-off methodology to that of its commercial banking peers.

Loans and leases not reflected in the table above, but where known information about possible credit problems of borrowers causes management to have serious doubts as to the ability of the borrower to comply with present repayment terms and that may result in disclosure of such loans and leases as underperforming assets in the future are commonly referred to as "potential problem loans." During the second quarter of 2002, we changed how we determine potential problem loans to be consistent with commercial banking practice. Previously that determination included all loans and leases classified as "substandard" not already included as underperforming, without a loan-by-loan evaluation, even though historically only a very small percentage of those loans and leases was ultimately reflected in future charge-offs. Under the newly adopted method, the amount included in potential problem loans will result from an evaluation, on a loan-by-loan basis, of loans classified as "substandard." After implementing the new determination method, the amount of potential problem loans was less than \$25.0 million at June 30, 2002. The vast majority of these loans and leases, as well as our underperforming assets, are collateralized. As such, we would anticipate that any losses resulting from possible future charge-offs would be significantly less than the respective loan and lease balances.

### **SOURCES OF FUNDS**

Management considers our interest-sensitivity profile when deciding on sources of funds. At June 30, 2002, our one-year gap was 11.13% of total interest-earning assets. See Part I, Item 3 "Quantitative and Qualitative Disclosure About Market Risk," of this Form 10-Q regarding further information on our interest rate risk profile.

### **Deposits**

### Composition of Deposits (Figure 11)

|   | 6/30/02      |                             | 12/3         | 1/01                        |
|---|--------------|-----------------------------|--------------|-----------------------------|
|   | Amount       | Weighted<br>Average<br>Rate | Amount       | Weighted<br>Average<br>Rate |
|   |              | (Dollars in t               | nousands)    |                             |
| Checking accounts:                          |              |                             |              |                             |
| Interest-bearing                            | \$ 5,917,228 | 2.13%                       | \$ 5,973,545 | 2.45%                       |
| Noninterest-bearing                         | 1,820,330    | _                           | 1,856,481    | _                           |
| Total checking accounts                     | 7,737,558    | 1.62                        | 7,830,026    | 1.87                        |
| Money market and savings accounts           | 8,893,253    | 2.33                        | 6,737,160    | 2.26                        |
| Total transactions accounts                 | 16,630,811   | 2.00                        | 14,567,186   | 2.05                        |
| Certificates of deposit                     | 9,926,504    | 3.95                        | 10,556,123   | 4.43                        |
| Total deposits, net                         | \$26,557,315 | 2.73                        | \$25,123,309 | 3.05                        |
| Including the effect of interest rate swaps |              | 2.54%                       |              | 2.88%                       |

Investment securities and mortgage-backed securities with a par value of \$500.9 million at June 30, 2002 and \$573.0 million at December 31, 2001, were pledged to secure public deposits and for other purposes required or permitted by law.

### **Borrowings**

At June 30, 2002, borrowings consisted primarily of FHLB advances. These positions were secured by our investment in the stock of the FHLB, as well as \$1.4 billion in certain real estate loans and \$10.7 billion in mortgage-backed securities.

|   | 0/30/02     |                             | 12/31       | 1/01                        |
|---|-------------|-----------------------------|-------------|-----------------------------|
|   | Amount      | Weighted<br>Average<br>Rate | Amount      | Weighted<br>Average<br>Rate |
|   |             | (Dollars in                 | thousands)  |                             |
| Short-term                                  | \$ 364,873  | 5.26%                       | \$1,114,873 | 3.03%                       |
| Long-term:                                  |             |                             |             |                             |
| Fixed-rate advances                         | 7,055,428   | 5.51                        | 7,118,827   | 5.52                        |
| Variable-rate advances                      | 409,605     | 1.65                        | 409,604     | 1.74                        |
| Total advances                              | 7,829,906   | 5.30                        | 8,643,304   | 5.02                        |
| Plus unamortized premium on advances        | 11,618      | _                           | 13,934      | _                           |
| Total advances, net                         | \$7,841,524 | 5.22                        | \$8,657,238 | 4.95                        |
| Including the effect of interest rate swaps |             | 5.31%                       |             | 5.02%                       |

6/30/02

12/31/01

On May 20, 2002, Charter One Bank issued \$400.0 million of 6.375% subordinated notes due May 15, 2012. Interest on the subordinated notes is payable semiannually. The subordinated notes are unsecured and subordinated to the claims of our depositors and rank on a parity in the event of liquidation or similar proceeding with respect to the Bank with all other present and future unsecured subordinated debt obligations of the Bank, except any unsecured subordinated debt which may be expressly stated to be subordinated notes or is otherwise subordinated as a matter of law. The net proceeds from the subordinated notes were used by the Bank for general corporate purposes.

### **Interest Rate Swaps**

We use interest rate swaps as one of the tools to manage our interest rate risk profile (defined as the sensitivity of our earnings and economic value to changes in interest rates). We utilize fixed receipt callable interest rate swaps to convert certain longer-term callable certificates of deposit into short-term variable instruments. Under these agreements Charter One has agreed to receive interest from the counterparty on a notional amount at a fixed rate defined in the agreement, and to pay interest at a floating rate indexed to LIBOR. Such interest rate swaps are designated and qualify as fair value hedges under SFAS No. 133. We have assumed no ineffectiveness in the respective hedging relationships. Any gain or loss on the interest rate swap was offset by a gain or loss on the certificates of deposit during the period of change in fair values.

We utilize fixed payment interest rate swaps to convert certain floating-rate FHLB advances into fixed-rate instruments. Under these agreements, Charter One has agreed to pay interest to the counterparty on a notional principal amount at a fixed rate defined in the agreement, and receive interest at a floating rate indexed to LIBOR. The amounts of interest exchanged are calculated on the basis of notional principal amounts. Such interest rate swaps are designated and qualify as cash flow hedges under SFAS No. 133. We have assumed no ineffectiveness in the respective hedging relationships. Any gain or loss on the interest rate swaps was offset by the expected future cash flows on the FHLB advances during the period of change in fair values.

We utilized a fixed receipt interest rate swap to convert our \$400.0 million of subordinated notes into a variable instrument. Under this agreement Charter One has agreed to receive interest from the counterparty on a notional amount at a fixed rate defined in the agreement, and to pay interest at a floating rate indexed to LIBOR. Such interest rate swap is designated and qualifies as a fair value hedge under SFAS No. 133. We have assumed no ineffectiveness in the hedging relationship. Any gain or loss on the interest rate swap was offset by a gain or loss on the subordinated notes during the period of change in fair values.

Additionally, on May 20, 2002, we entered into \$575.0 million of fixed payment and variable receipt interest rate swaps in which there was no hedging designation assigned. The net unrealized loss of \$8.1 million attributed to these interest rate swaps was recognized in the Company's consolidated statements of operations for the three and six months ended June 30, 2002 under the caption "net gains." The corresponding interest rate swap liabilities were recognized in the Company's consolidated statement of position at June 30, 2002 under the caption "accrued expenses and other liabilities."

Information on the interest rate swaps, by maturity date, is as follows:

|                                    | Notional<br>Principal<br>Amount | Receiving<br>Interest<br>Rate | Paying<br>Interest<br>Rate | Notional<br>Principal<br>Amount | Receiving<br>Interest<br>Rate | Paying<br>Interest<br>Rate |
|------------------------------------|---------------------------------|-------------------------------|----------------------------|---------------------------------|-------------------------------|----------------------------|
|                                    |                                 |                               | (Dollars in t              | housands)                       |                               |                            |
| Fixed Payment and Variable Receipt |                                 |                               |                            | ,                               |                               |                            |
| 2002                               | \$ 25,000                       | 1.92%                         | 6.44%                      | \$ 25,000                       | 3.73%                         | 6.44%                      |
| 2003                               | 409,605                         | 1.84                          | 3.55                       | 409,605                         | 1.94                          | 3.55                       |
| 2004                               | 375,000                         | 1.90                          | 3.66                       | _                               | _                             | _                          |
| 2006                               | 200,000                         | 1.90                          | 4.69                       | _                               | _                             | _                          |
| Total                              | \$1,009,605                     | 1.88%(1)                      | 3.88%                      | \$ 434,605                      | 2.04%(1)                      | 3.71%                      |
| Variable Payment and Fixed         |                                 |                               |                            |                                 |                               |                            |
| Receipt                            |                                 |                               |                            |                                 |                               |                            |
| 2003                               | \$ 50,000                       | 3.31%                         | 1.93%                      | \$ 255,000                      | 4.08%                         | 2.14%                      |
| 2004                               | 400,000                         | 3.88                          | 1.93                       |                                 |                               |                            |
| 2006                               | 420,000                         | 5.50                          | 1.91                       | 930,000                         | 5.80                          | 2.12                       |
| 2007                               | 745,000                         | 5.42                          | 2.30                       | 10,000                          | 7.25                          | 2.36                       |
| 2010                               | 10,000                          | 7.40                          | 1.80                       | 10,000                          | 7.40                          | 2.06                       |
| 2011                               | 10,000                          | 6.25                          | 1.87                       | 45,000                          | 6.33                          | 1.94                       |
| 2012                               | 400,000                         | 5.76                          | 1.90                       |                                 |                               | _                          |
| Total                              | \$2,035,000                     | 5.16%                         | 2.06%(1)                   | \$1,250,000                     | 5.49%                         | 2.12%(1)                   |

6/30/02

12/31/01

The fair value of the Company's interest rate swap contracts is estimated as the difference in the present value of future cash flows between the Company's existing agreements and current market rate agreements of the same duration. Information on the fair values of the interest rate swaps is as follows:

### Fair Value of Interest Rate Swaps (Figure 14)

| June 30,               |  |  |  |
|------------------------|--|--|--|
| 2002                   | 2001   |  |  |
| (Dollars in thousands) |  |  |  |
|                        |  |  |  |
| \$46,979               | \$14,066   |  |  |
| (6,231)                | (622)  |  |  |
| (8,118)                |  |  |  |
| \$32,630               | \$13,444   |  |  |
|                        | 2002<br>(Dollars in \$46,979<br>(6,231)<br>(8,118) |  |  |

The net benefit of interest rate swaps included in interest expense is as follows:

### Net Benefit of Interest Risk Management (Figure 15)

|                              | Three Months Ended |            | Six Mont     | hs Ended  |
|------------------------------|--------------------|------------|--------------|-----------|
|                              | 6/30/02            | 6/30/01    | 6/30/02      | 6/30/01   |
|                              |                    | (Dollars i | n thousands) |           |
| Interest expense (income):   |                    |            |              |           |
| Deposits                     | \$(11,971)         | \$(4,816)  | \$(23,383)   | \$(8,008) |
| FHLB advances                | 1,750              |            | 3,486        | <u> </u>  |
| Subordinated notes           | (1,737)            | _          | (1,737)      | _         |
| Unhedged interest rate swaps | 1,352              | _          | 1,352        | _         |
| Total net benefit            | \$(10,606)         | \$(4,816)  | \$(20,282)   | \$(8,008) |
|                              |                    |            |              |           |

### Liquidity

Our principal sources of funds are deposits, advances from the FHLB of Cincinnati, federal funds purchased and repurchase agreements, repayments and maturities of loans and securities, proceeds from the sale of loans and securities, and funds provided by operations. While scheduled loan, security and interest-bearing deposit amortization and maturity are relatively predictable sources of funds, deposit flows and loan and mortgage-backed

<sup>(1)</sup> Rates are based upon LIBOR.

securities repayments are greatly influenced by economic conditions, the general level of interest rates and competition. We utilize particular sources of funds based on comparative costs and availability. We generally

manage the pricing of deposits to maintain a steady deposit balance, but from time to time may decide not to pay rates on deposits as high as our competition and, when necessary, to supplement deposits with longer term and/or lower cost alternative sources of funds such as FHLB advances and federal funds purchased and repurchase agreements. Conversely, we may, from time to time, decide to price deposits aggressively due to strategic reasons which may result in significant deposit inflows.

In the ordinary course of business, we enter into off-balance-sheet financial instruments consisting of commitments to extend credit, commercial letters of credit, standby letters of credit and commitments to purchase or sell assets. Such financial instruments are recorded in the financial statements when they are funded or the related fees are incurred or received. We anticipate that we will have sufficient funds available to meet our commitments. As of June 30, 2002, there were outstanding commitments to originate \$1.4 billion of mortgage loans and other loans and leases, all at market rates. Terms of the commitments extend up to nine months, but are generally less than two months. Additionally, there were also outstanding unfunded consumer lines of credit of \$4.1 billion and corporate banking lines of credit of \$338.8 million as of June 30, 2002. Substantially all of the consumer loans, including consumer lines of credit, are secured by equity in the borrowers' residences. The Company does not expect all of these lines to be used by the borrowers. Outstanding letters of credit totaled \$88.9 million as of June 30, 2002.

### **Capital and Dividends**

On September 12, 2001, the Company entered into an agreement with a third party that provided the Company with an option to purchase up to \$100 million of Charter One common stock through the use of forward transactions. These transactions could have been settled at Charter One's election on a physical, net cash or net share basis. On January 8, 2002, the Company settled open forward transactions for 3.5 million shares of its common stock through physical share settlement whereby the Company paid cash of \$97.0 million, or \$27.69 per share, to a third party in exchange for the 3.5 million shares. Common shares outstanding and shareholders' equity were reduced accordingly on the January 8, 2002 settlement date.

On April 23, 2002, the Company's Board of Directors authorized management to repurchase up to 10% of the Company's outstanding common stock under a new program of open market purchases or privately negotiated transactions. The repurchased shares will be reserved in treasury for later reissue in connection with employee benefit plans. This program replaced the repurchase program that had been in effect since July 18, 2000 and under which the Company repurchased approximately 15.0 million shares for a total cost of \$394.8 million. The Company repurchased 807,700 shares under the new authorization during the second quarter of 2002 at an average cost of \$33.31 per share. This brought the total number of shares repurchased during the six months ended June 30, 2002 to 6.2 million shares at an average cost of \$28.84 per share.

Charter One, a financial holding company, and Charter Michigan, a lower-tier bank holding company, are subject to regulation by the Federal Reserve Board ("FRB") under the Bank Holding Company Act of 1956 as amended, and the regulations of the FRB, including various capital requirements. Charter One Bank and Charter Bank are subject to various regulatory capital requirements administered by the OCC and the Federal Deposit Insurance Corporation ("FDIC"), respectively. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly discretionary, actions by each regulator that, if undertaken, could have a direct material effect on our financial statements. Under capital adequacy guidelines, specific capital guidelines must be met that involve quantitative measures of assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The institution's capital classification is also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require Charter One, Charter Michigan, Charter One Bank and Charter Bank to individually maintain minimum amounts and ratios (set forth in the table below) of total and tier 1 capital to risk-weighted assets, and of tier 1 capital to average assets. The actual regulatory capital ratios calculated for Charter One, Charter Michigan, Charter One Bank and Charter Bank, along with the capital amounts and ratios for capital adequacy purposes and the amounts required to be categorized as well capitalized are as follows:

### 6/30/02

|  | Actual      |                        | For Capital<br>Adequacy Purposes |             | To Be "Well Ca | npitalized'' |  |
|--|-------------|------------------------|----------------------------------|-------------|----------------|--------------|--|
|  | Amount      | Ratio                  | Amount                           | Ratio       | Amount         | Ratio        |  |
|  |             | (Dollars in thousands) |                                  |             |                |              |  |
| Charter One:                           |             |                        |                                  |             |                |              |  |
| Total capital to risk-weighted assets  | \$3,187,389 | 12.30%                 | \$2,073,094                      | ≥8.00%      | \$2,591,368    | ≥10.00%      |  |
| Tier 1 capital to risk-weighted assets | 2,522,330   | 9.73                   | 1,036,547                        | $\geq 4.00$ | 1,554,821      | ≥6.00        |  |
| Tier 1 capital to average assets       | 2,522,330   | 6.56                   | 1,538,587                        | $\geq 4.00$ | N/A            | N/A          |  |
| Charter Michigan(1):                   |             |                        |                                  |             |                |              |  |
| Total capital to risk-weighted assets  | 3,175,334   | 12.18                  | 2,086,327                        | ≥8.00       | 2,607,909      | ≥10.00       |  |
| Tier 1 capital to risk-weighted assets | 1,980,275   | 7.59                   | 1,043,163                        | $\geq 4.00$ | 1,564,745      | ≥6.00        |  |
| Tier 1 capital to average assets       | 1,980,275   | 5.16                   | 1,534,615                        | $\geq$ 4.00 | N/A            | N/A          |  |
| Charter One Bank:                      |             |                        |                                  |             |                |              |  |
| Total capital to risk-weighted assets  | 3,117,161   | 12.07                  | 2,066,598                        | ≥8.00       | 2,583,248      | ≥10.00       |  |
| Tier 1 capital to risk-weighted assets | 1,931,417   | 7.48                   | 1,033,299                        | $\geq 4.00$ | 1,549,949      | ≥6.00        |  |
| Tier 1 capital to average assets       | 1,931,417   | 5.06                   | 1,527,817                        | $\geq 4.00$ | 1,909,772      | ≥5.00        |  |
| Charter Bank(2):                       |             |                        |                                  |             |                |              |  |
| Total capital to risk-weighted assets  | 26,604      | 13.04                  | 16,316                           | >8.00       | 20,395         | >10.00       |  |
| Tier 1 capital to risk-weighted assets | 24,047      | 11.79                  | 8,158                            |             | 12,237         | _<br>≥6.00   |  |
| Tier 1 capital to average assets       | 24,047      | 8.28                   | 11,614                           |             | 14,518         | _<br>≥5.00   |  |
|  |             |                        |                                  |             |                |              |  |

#### 12/31/01

| Actual                 |   | For Capital Adequacy Purposes   |  | To Be "Well Ca   | pitalized''  |
|------------------------|---|---|--|--|--|
| Amount                 | Ratio   | Amount  | Ratio  | Amount   | Ratio  |
| (Dollars in thousands) |   |   |  |  |  |
|                        |   |   |  |  |  |
| \$2,773,390            | 10.23%  | \$2,168,434   | ≥8.00%   | \$2,710,542  | ≥10.00%  |
| 2,517,875              | 9.29  | 1,084,217   | ≥4.00  | 1,626,325  | ≥6.00  |
| 2,517,875              | 6.81  | 1,479,451   | ≥4.00  | N/A  | N/A  |
|                        |   |   |  |  |  |
| 39,729                 | 46.21   | 6,877   | ≥8.00  | 8,597  | ≥10.00   |
| 39,729                 | 46.21   | 3,439   | ≥4.00  | 5,158  | ≥6.00  |
| 39,729                 | 13.72   | 11,579  | ≥4.00  | 14,474   | ≥5.00  |
|                        |   |   |  |  |  |
| 2,659,977              | 10.01   | 2,125,856   | ≥8.00  | 2,657,320  | ≥10.00   |
| 1,910,830              | 7.19  | N/A   | N/A  | 1,594,392  | _<br>≥6.00   |
| 1,932,552              | 5.12  | 1,509,358   | ≥4.00  | 1,886,698  | >5.00  |
| 1,932,552              | 5.12  | 566,009   | _<br>≥1.50   | N/A  | N/A  |
|                        | \$2,773,390<br>2,517,875<br>2,517,875<br>2,517,875<br>39,729<br>39,729<br>39,729<br>2,659,977<br>1,910,830<br>1,932,552 | \$2,773,390 10.23%<br>2,517,875 9.29<br>2,517,875 6.81<br>39,729 46.21<br>39,729 46.21<br>39,729 13.72<br>2,659,977 10.01<br>1,910,830 7.19<br>1,932,552 5.12 | Actual         Adequacy I           Amount         Ratio         Amount           \$2,773,390         10.23%         \$2,168,434           2,517,875         9.29         1,084,217           2,517,875         6.81         1,479,451           39,729         46.21         6,877           39,729         46.21         3,439           39,729         13.72         11,579           2,659,977         10.01         2,125,856           1,910,830         7.19         N/A           1,932,552         5.12         1,509,358 | AmountRatioAmountRatio(Dollars in tho)\$2,773,390 $10.23\%$ \$2,168,434≥8.00%2,517,875 $9.29$ $1,084,217$ ≥4.002,517,875 $6.81$ $1,479,451$ ≥4.0039,729 $46.21$ $6,877$ ≥8.0039,729 $46.21$ $3,439$ ≥4.0039,729 $13.72$ $11,579$ ≥4.002,659,977 $10.01$ $2,125,856$ ≥8.001,910,830 $7.19$ N/AN/A1,932,552 $5.12$ $1,509,358$ ≥4.00 | ActualAdequacy PurposesTo Be "Well CaAmountRatioAmountRatioAmount(Dollars in thousands)\$2,773,390 $10.23\%$ \$2,168,434≥8.00%\$2,710,5422,517,875 $9.29$ $1,084,217$ ≥4.00 $1,626,325$ 2,517,875 $6.81$ $1,479,451$ ≥4.00N/A39,729 $46.21$ $6,877$ ≥8.00 $8,597$ 39,729 $46.21$ $3,439$ ≥4.00 $5,158$ 39,729 $13.72$ $11,579$ ≥4.00 $14,474$ 2,659,977 $10.01$ $2,125,856$ ≥8.00 $2,657,320$ $1,910,830$ $7.19$ N/AN/A $1,594,392$ $1,932,552$ $5.12$ $1,509,358$ ≥4.00 $1,886,698$ |

<sup>(1)</sup> In conjunction with Charter One Bank's conversion from a thrift to a national bank on May 7, 2002, Charter Michigan's structure changed to a lower-tier bank holding company subject to various regulatory capital requirements administered by the FRB.

As discussed above, Charter One Bank issued \$400.0 million of subordinated notes on May 20, 2002. The total of these subordinated notes supplemented Charter One's, Charter Michigan's and Charter One Bank's Tier 2 and total capital levels reflected above.

Management believes that, as of June 30, 2002, Charter One, Charter Michigan, Charter One Bank and Charter Bank, individually met the capital adequacy requirements to which they were subject. Events beyond management's control, such as fluctuations in interest rates or a downturn in the economy in areas in which the institution's loans

<sup>(2)</sup> On May 24, 2002, Charter One completed its acquisition of Charter National Bancorp, Inc., the holding company of Charter Bank. The merger of Charter Bank into Charter One Bank was effective August 9, 2002.

<sup>(3)</sup> On May 16, 2002, Charter One Commercial merged into Charter One Bank. At December 31, 2001, Charter One Commercial was subject to various regulatory capital requirements administered by the FDIC.

<sup>(4)</sup> On May 7, 2002, Charter One Bank converted from a thrift to a national bank. At December 31, 2001, Charter One Bank was subject to various regulatory capital requirements administered by the Office of Thrift Supervision.

and securities are concentrated could adversely affect future earnings and, consequently, the institution's ability to meet its future capital requirements.

### Quarterly Stock Prices and Dividends (Figure 17)

| Three | Months | Ended |  |
|-------|--------|-------|--|
|       |        |       |  |

|                                  | 6/30/02 | 3/31/02 | 12/31/01 | 9/30/01 | 6/30/01 |
|----------------------------------|---------|---------|----------|---------|---------|
|                                  |         |         |          |         |         |
| Market price of common stock(1): |         |         |          |         |         |
| High                             | \$36.51 | \$32.50 | \$29.46  | \$31.41 | \$30.38 |
| Low                              | 30.77   | 26.45   | 24.60    | 23.40   | 25.23   |
| Close                            | 34.38   | 31.22   | 27.15    | 28.22   | 30.38   |
| Dividends declared and paid (1)  | .22     | .20     | .20      | .19     | .19     |

<sup>(1)</sup> Restated to reflect the 5% stock dividend issued September 28, 2001.

### ITEM 3. Quantitative and Qualitative Disclosure About Market Risk

A comprehensive qualitative and quantitative analysis regarding market risk was disclosed in our December 31, 2001 Form 10-K. The assumptions used in our model have been updated as of June 30, 2002. The table below indicates the estimated impact on net income under the various interest rate scenarios as a percentage of base case earnings projections.

| Changes in            | <b>Estimated Percentage Change</b> |           |  |  |  |  |
|-----------------------|------------------------------------|-----------|--|--|--|--|
| <b>Interest Rates</b> | in Future Net Income               |           |  |  |  |  |
| (basis points)        | 12 Months                          | 24 Months |  |  |  |  |
| +200 over one year    | (4.00)%                            | (5.71)%   |  |  |  |  |
| +100 over one year    | (1.48)                             | (1.45)    |  |  |  |  |
| -100 over one year    | 1.24                               | (1.58)    |  |  |  |  |

Actual results will differ from simulated results due to timing, magnitude, and frequency of interest rate changes, as well as changes in market conditions and management strategies.

### PART II — OTHER INFORMATION

### ITEM 4. Submission of Matters to a Vote of Security Holders

(a) (b) (c) The Company held its annual meeting of shareholders on April 23, 2002. The following matters were voted on at the meeting:

|   | For         | Withheld  |
|---|-------------|-----------|
| 1. The election of six directors set forth below: |             |           |
| Herbert G. Chorbajian (term ending 2005)          | 192,146,713 | 2,555,112 |
| Richard W. Neu (term ending 2005)                 | 192,476,085 | 2,225,740 |
| Victor A. Ptak (term ending 2005)                 | 192,368,744 | 2,333,081 |
| Melvin J. Rachal (term ending 2005)               | 191,365,405 | 3,336,420 |
| Leonard S. Simon (term ending 2005)               | 192,223,884 | 2,477,941 |
| Eresteen R. Williams (term ending 2005)           | 190,758,192 | 3,943,633 |

The following are the names of the directors (and remaining terms) whose terms continued after the meeting:

Patrick J. Agnew (term ending 2004)
Denise Marie Fugo (term ending 2004)
Charles John Koch (term ending 2004)
Ronald F. Poe (term ending 2004)
Jerome L. Schostak (term ending 2004)
Mark Shaevsky (term ending 2004)
Phillip Wm. Fisher (term ending 2003)
Mark D. Grossi (term ending 2003)
Karen R. Hitchcock (term ending 2003)
John D. Koch (term ending 2003)
Michael P. Morley (term ending 2003)
Joseph C. Scully (term ending 2003)
John P. Tierney (term ending 2003)

|  | For         | Against    | Abstain   | Broker Non-<br>Votes |
|--|-------------|------------|-----------|----------------------|
| 2. Amendment of the Company's 1997 Stock Option and Incentive Plan to increase the number of shares of common stock on which awards may be granted under the plan. | 123,878,852 | 69,081,910 | 1,741,063 | 0                    |
|  | For         | Against    | Abstain   | Broker Non-<br>Votes |
| 3. Ratification of the appointment of Deloitte & Touche LLP as the Company's Independent Auditors for the year ending December 31, 2002.                           | 187,784,675 | 5,965,003  | 952,147   | 0                    |

### **ITEM 5. Other Information**

**Cash Dividend** — On July 17, 2002, the Company's Board of Directors declared a regular quarterly cash dividend of \$.22 per share. The cash dividend is payable August 20, 2002 to shareholders of record on August 6, 2002.

**Stock Dividend** — On July 17, 2002, the Company's Board of Directors declared a 5% stock dividend to be distributed on September 30, 2002 to shareholders of record on September 13, 2002.

### ITEM 6. Exhibits and Reports on Form 8-K

- (a) Exhibits: See attached Index to Exhibits.
- (b) Reports on Form 8-K: On April 24, 2002, the Company filed a report on Form 8-K containing its earnings release dated April 22, 2002.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### CHARTER ONE FINANCIAL, INC.

Date: August 13, 2002 /s/ Charles John Koch

Charles John Koch

Chairman of the Board, President and Chief

**Executive Officer** 

(Duly Authorized Officer and Principal

Executive Officer)

Date: August 13, 2002 /s/ Richard W. Neu

Richard W. Neu Executive Vice President and Chief Financial Officer (Duly Authorized Officer and Principal Financial Officer)

### **CERTIFICATIONS**

Each of the undersigned hereby certifies in his capacity as an officer of Charter One Financial, Inc. (the "Company") that the Quarterly Report of the Company on Form 10-Q for the period ended June 30, 2002 fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and that the information contained in such report fairly presents, in all material respects, the consolidated financial condition of the Company at the end of such period and the results of operations of the Company for such period.

Date: August 13, 2002 /s/ Charles John Koch

Charles John Koch Chairman of the Board, President and Chief Executive Officer (Duly Authorized Officer and Principal Executive Officer)

Date: August 13, 2002 /s/ Richard W. Neu

Richard W. Neu Executive Vice President and Chief Financial Officer (Duly Authorized Officer and Principal Financial Officer)

### **INDEX TO EXHIBITS**

| EXHIBIT<br>NUMBER<br>3.1 | <b>DESCRIPTION</b> Registrant's Second Restated Certificate of Incorporation, as amended and currently in effect, filed as Exhibit 3.1 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 2000 (File No. 001-15495), is incorporated herein by reference.   |
|--------------------------|---|
| 3.2                      | Registrant's Bylaws, as amended and restated and currently in effect, filed as Exhibit 3.2 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 1999 (File No. 001-15495), is incorporated herein by reference.   |
| 4.1                      | Form of Certificate of Common Stock, as currently in effect, filed as Exhibit 4.1 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 2000 (File No. 001-15495), is incorporated herein by reference.  |
| 4.2                      | Amended and Restated Stockholder Protection Rights Agreement, dated October 20, 1999, between the Company and Fleet National Bank (f/k/a BankBoston, N.A.), as rights agent, filed as Exhibit 2 to the Company's Registration Statement on Form 8-A/A filed on October 30, 1999 (File No. 001-15495), is incorporated herein by reference.  |
| 4.3                      | The Registrant hereby agrees to furnish to the Securities and Exchange Commission upon request with copies of all instruments defining rights of holders of long-term debt of Charter One and its consolidated subsidiaries.  |
| 10.1                     | Registrant's Long-Term Stock Incentive Plan, filed on January 22, 1988 as Exhibit 10.1 to Registrant's Registration Statement on Form S-1 (File No. 33-16207), is incorporated herein by reference.   |
| 10.2                     | Registrant's Directors' Stock Option Plan, filed on January 22, 1988 as Exhibit 10.2 to Registrant's Registration Statement on Form S-1 (File No. 33-16207), is incorporated herein by reference.   |
| 10.3                     | Charter One Bank, F.S.B. Executive Incentive Goal Achievement Plan, filed as Exhibit 10.8 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 1994 (File No. 000-16311) is incorporated herein by reference.   |
| 10.4                     | First American Savings Bank, F.S.B. Nonqualified Retirement Plan and First Amendment thereto, filed as Exhibit 10.17 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 1993 (File No. 000-16311), are incorporated herein by reference.  |
| 10.5                     | FirstFed Michigan Corporation 1983 Stock Option Plan, filed on November 1, 1995 as an exhibit to Registrant's Registration Statement on Form S-8 (File No. 33-61273), is incorporated herein by reference.  |
| 10.6                     | FirstFed Michigan Corporation 1991 Stock Option Plan, filed on November 1, 1995 as an exhibit to Registrant's Registration Statement on Form S-8 (File No. 33-61273), is incorporated herein by reference.  |
| 10.7                     | Amendment 1, dated May 3, 1996, to Forms of Supplemental Retirement Agreements, dated October 31, 1995, between Charter One and Charles John Koch, Richard W. Neu, John David Koch, Mark D. Grossi, and Robert J. Vana filed as Exhibit 10.7 to the Registrant's Report on Form 10-K for the fiscal year ended December 31, 1998 (File No. 000-16311), is incorporated herein by reference. The Agreements, originally filed on July 25, 1995 as Exhibits 10.4 and 10.5 to Registrant's Registration Statement on Form S-4 (File No. 33-61273), are incorporated herein by reference. |
| 10.8                     | Amended and Restated Employment Agreements, effective August 1, 1999, between Charter One Financial, Inc. and Charles John Koch, Richard W. Neu, John D. Koch, Mark D. Grossi, and Robert J. Vana filed as Exhibit 10.8 to Registrant's Report on Form 10-K for the fiscal year ended December 31, 1999 (File No. 000-16311), is incorporated herein by reference.  |
| 10.9                     | Alliance Bancorp 1997 Long-Term Incentive Stock Benefit Plan, filed as an attachment to the proxy statement for the annual meeting of stockholders of Alliance held on May 28, 1997 (File No. 000-20082), is incorporated herein by reference.  |

### **EXHIBIT** NUMBER DESCRIPTION Hinsdale Financial Corporation 1994 Incentive Stock Option Plan, filed as an attachment to the 10.10 proxy statement for the annual meeting of stockholders of Alliance held on February 8, 1995 (File No. 000-20082), is incorporated herein by reference. Hinsdale Financial Corporation 1992 Stock Option Plan for Outside Directors and the Hinsdale 10.11 Financial Corporation 1992 Incentive Stock Option Plan, filed as attachments to the proxy statement for the annual meeting of stockholders of Alliance held on February 10, 1993 (File No. 000-20082) is incorporated herein by reference. Charter One Financial, Inc. 1997 Stock Option and Incentive Plan, as amended and restated. 10.12 1986 Stock Option Plan of RCSB Financial, Inc., filed on October 8, 1997, as an exhibit to Post-10.13 Effective Amendment Number One on Form S-8 to Form S-4 (File No. 333-33259), is incorporated herein by reference. 1992 Stock-Based Compensation Plan of RCSB Financial, Inc., filed on October 8, 1997, as an 10.14 exhibit to Post-Effective Amendment Number One on Form S-8 to Form S-4 (File No. 333-33259), is incorporated herein by reference. Home Federal Savings Bank Stock Compensation Program, filed on September 29, 1997 as an 10.15 exhibit to Post-Effective Amendment Number One on Form S-8 to Form S-4 (File No. 333-33169), is incorporated herein by reference. Haverfield 1995 Stock Option Plan, filed on September 29, 1997 as an exhibit to Post-Effective 10.16 Amendment Number One on Form S-8 to Form S-4 (File No. 333-33169), is incorporated herein by reference. The RCSB Financial, Inc. Non-Employee Director Deferred Compensation Plan, as amended and 10.17 restated on December 1, 1998, filed as Exhibit 10.16 to Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 1998 (File No. 000-16311), is incorporated herein by reference. 10.18 ALBANK Financial Corporation 1992 Stock Incentive Plan for Key Employees, as amended and restated as of December 18, 1995, filed as Exhibit 10.11 to ALBANK's Annual Report on Form 10-K for the year ended December 31, 1995 (File No. 000-19843), is incorporated herein by reference. ALBANK Financial Corporation 1995 Stock Incentive Plan for Outside Directors, filed as 10.19 Exhibit 10.12.1 to ALBANK's Annual Report on Form 10-K for the year ended December 31, 1995 (File No. 000-19843), is incorporated herein by reference. ALBANK Financial Corporation 1992 Stock Incentive Plan for Outside Directors, filed as an 10.20 appendix to the Proxy Statement for the 1992 Annual Meeting of the Stockholders of ALBANK held on October 26, 1992 (File No. 001-19843), is incorporated herein by reference. 10.21 Employment Agreement, dated November 30, 1998, between Charter One Financial, Inc. and Herbert G. Chorbajian, filed as Exhibit 10.20 to Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 1998 (File No. 000-16311), is incorporated herein by reference. 10.22 Charter One Financial, Inc. Top Executive Incentive Goal Achievement Plan, filed on October 1, 1998 as Annex E to the Prospectus contained in the Registrant's Registration Statement on Form S-4

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(File No. 333-65137), is incorporated herein by reference.