

## Forward-Looking Statement

Statements in this conference call that are not historical are forward-looking and are subject to various risks and uncertainties that could cause actual results to vary materially from those stated. Forwardlooking statements are based on currently available information and include, among others, the discussion under "2007 Fourth Fiscal Quarter Outlook", as well as statements regarding the integration of, and potential synergies from the Woodhead acquisition, customer demand and inventory levels and future growth expectations. These risks and uncertainties include those associated with the operation of our business, including the risk that customer demand will decrease either temporarily or permanently, whether due to the Company's actions or the demand for the Company's products, and that the Company may not be able to respond through cost reductions in a timely and effective manner; price cutting, new product introductions and other actions by our competitors; fluctuations in the costs of raw materials that the Company is not able to pass through to customers because of existing contracts or market factors; the challenges attendant to plant closings and restructurings, including the difficulty of predicting plant closing and relocation costs, the difficulty of commencing or increasing production at existing facilities, and the reactions of customers, governmental units, employees and other groups; the risks associated with the integration of the Woodhead acquisition; the challenges attendant to plant construction; and the ability to realize cost savings from restructuring activities, as well as difficulty implementing the transition to a Market-Focused Global Organization.

Other risks and uncertainties are set forth in Item 1A "Risk Factors" of its Form 10-K for the year ended June 30, 2006, which is incorporated by reference and in reports that Molex files or furnishes with the Securities and Exchange Commission. This release speaks only as of its date and Molex disclaims any obligation to revise these forward-looking statements or to provide any updates regarding information contained in this release resulting from new information, future events or otherwise.



# **Financial Summary**



#### (US\$ in millions, except per-share data)

|                                   | <b>March Quarter</b> |
|-----------------------------------|----------------------|
| Net Sales                         | \$807.0              |
| <b>Currency Translation</b>       | \$20.2               |
| Local Increase                    | 9.2%                 |
| Gross Profit                      | 31.1%                |
| SG&A %                            | 20.1%                |
| Equity Income                     | \$1.7                |
| Interest Income                   | \$2.1                |
| Other Income (loss)               | 200                  |
| Pretax Return                     | 11.4%                |
| Effective Tax Rate                | 29.2%                |
| Net Income                        | \$65.3               |
| % of Sales                        | 8.1%                 |
| E.P.S.                            | \$0.35               |
| <b>Average Shares Outstanding</b> | 185,271              |



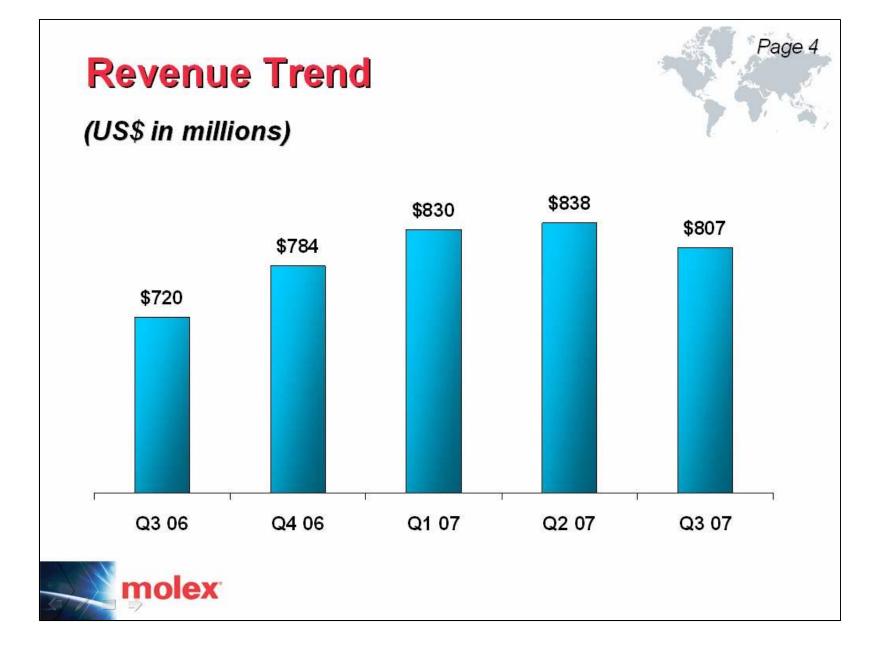
# **Backlog**

(US\$ in millions)



| March 2007    | \$345.9 |  |
|---------------|---------|--|
| March 2006    | \$354.3 |  |
| Decrease      | -2.4%   |  |
| December 2006 | \$375.9 |  |
| Decrease      | -8.0%   |  |





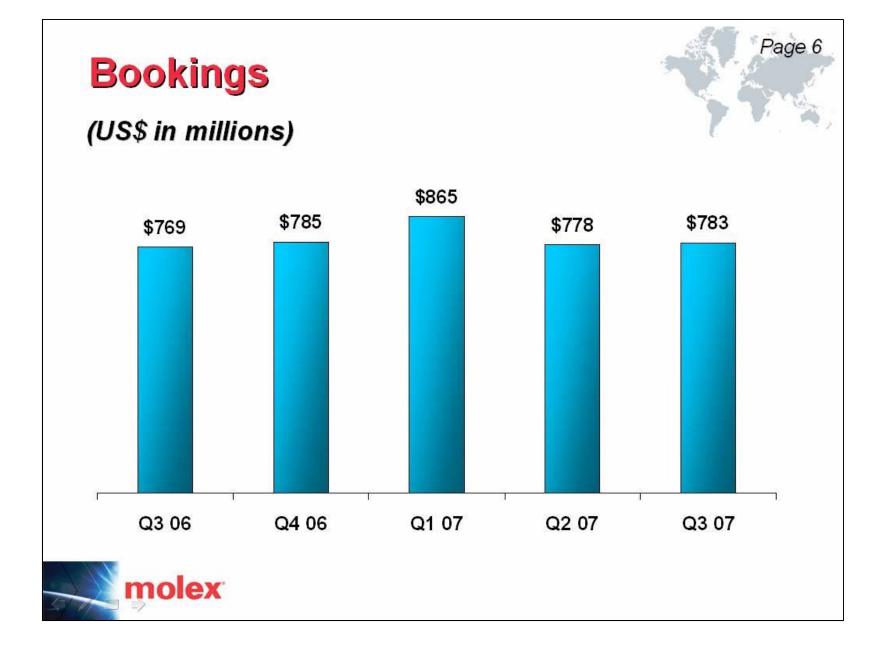
# Industry Revenue Growth - YOY

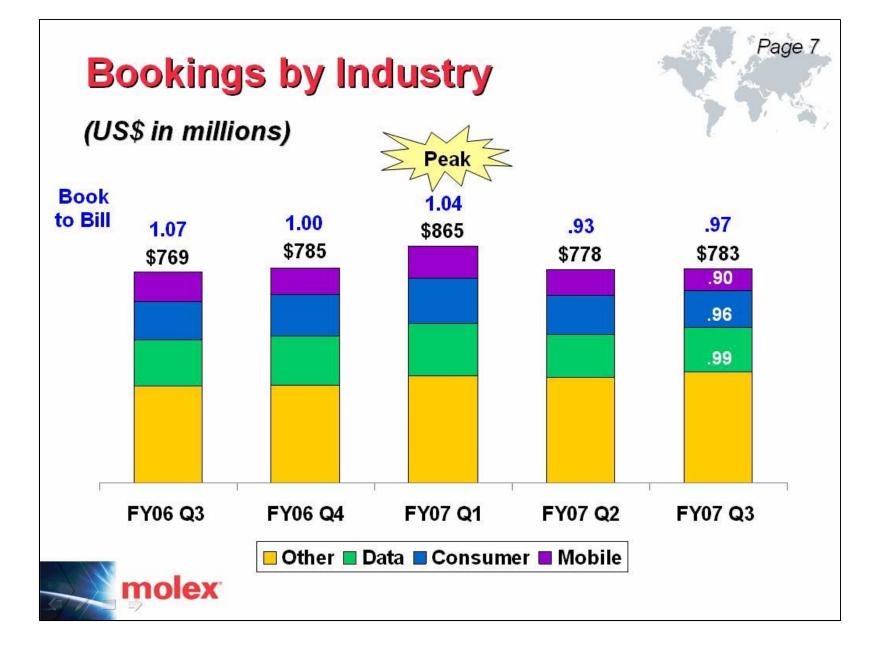
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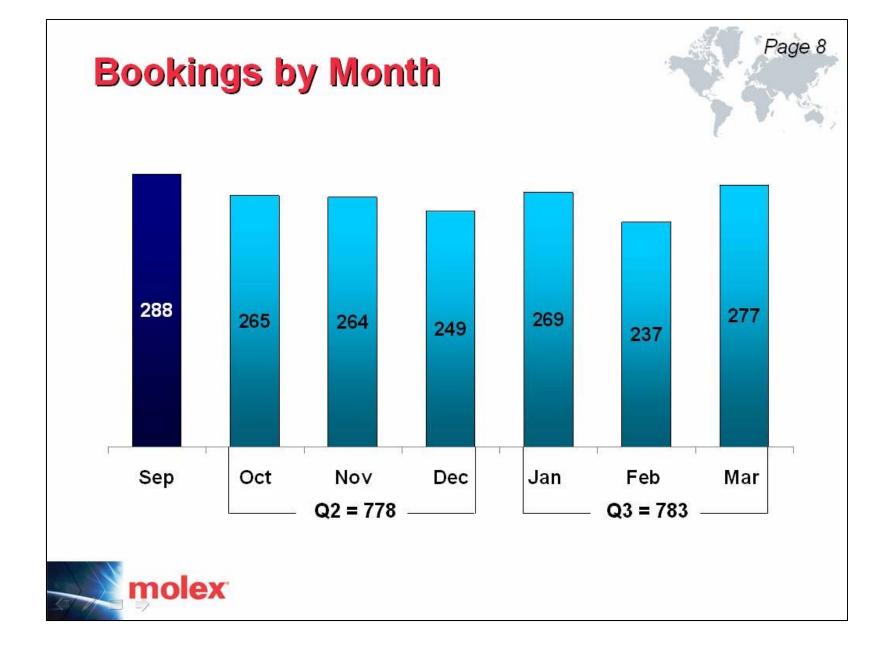
|            | Mar<br><u>Quarter</u> | W/O<br><u>Woodhead</u> |
|------------|-----------------------|------------------------|
| Consumer   | 4%                    |                        |
| Telecom    | 1%                    |                        |
| Data       | 2%                    |                        |
| Auto       | 14%                   |                        |
| Industrial | 99%                   | 10%                    |
|            |                       |                        |
| Total      | 12%                   | 4%                     |



• Note: best estimate containing certain management allocations







### **EBITDA Reconciliation\***



#### (US\$ in millions)

|                                       | Mar 31, 2007 | Dec 31, 2006 |
|---------------------------------------|--------------|--------------|
| Net Income                            | \$ 65.3      | \$ 66.4      |
| Interest Income, Net                  | \$ (2.1)     | \$ (2.0)     |
| Income Taxes                          | \$ 27.0      | \$ 28.5      |
| Depreciation and Amortization Expense | \$ 59.6      | \$ 59.6      |
| EBITDA                                | \$149.8      | \$152.5      |
| Percent of Revenue                    | 18.6%        | 18.2%        |

\*EBITDA is a non-GAAP financial measure and represents earnings before interest, taxes, depreciation and amortization.



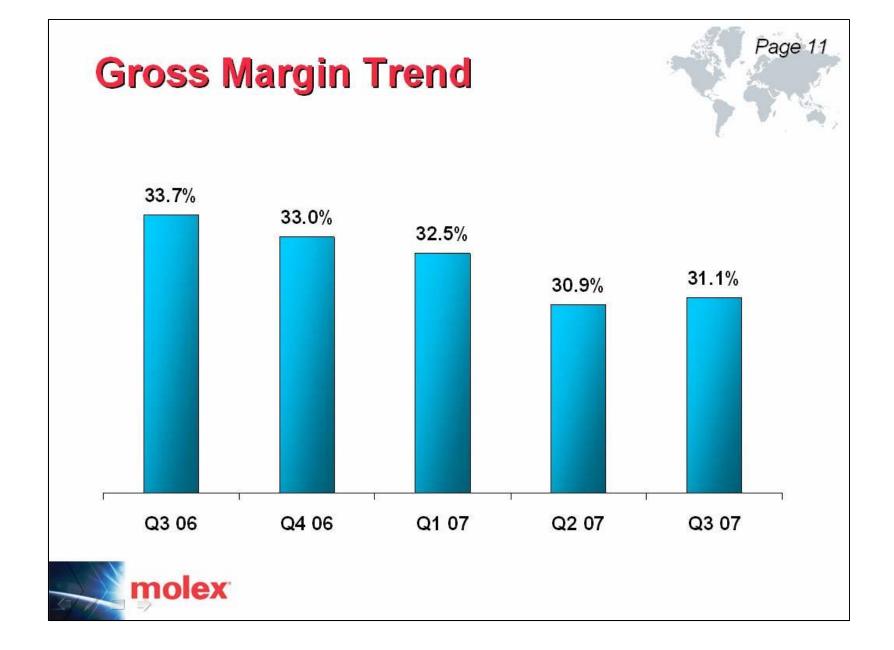
# **Balance Sheet and Operating Metrics**

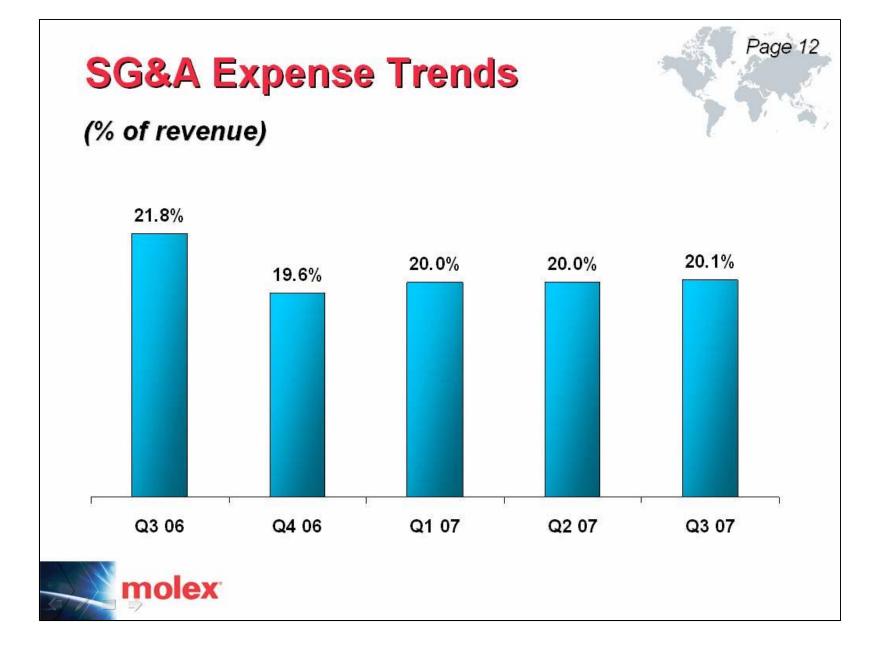
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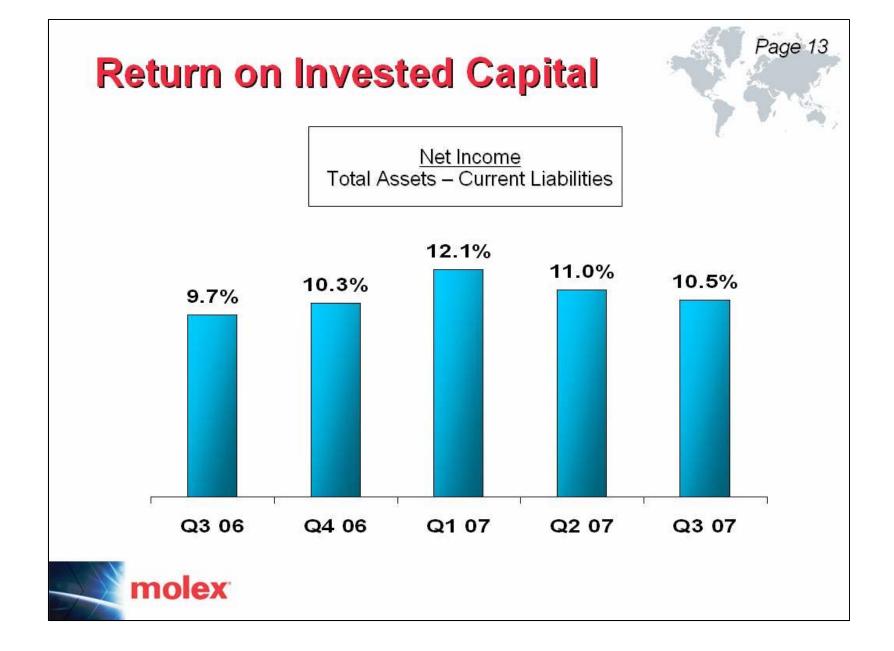
(US\$ in millions)

|                             | Mar 31, 2007 | Dec 31, 2006 |
|-----------------------------|--------------|--------------|
| Cash                        | \$373.1      | \$343.5      |
| Accounts Receivable         | \$692.9      | \$705.5      |
| Receivable Days Outstanding | 75 days      | 75 days      |
| Inventory                   | \$415.3      | \$423.6      |
| Inventory Days Outstanding  | 75 days      | 73 days      |
| Long-Term Debt              | \$134.6      | \$132.8      |
| Capital Expenditures        | \$63.9       | \$80.2       |
| Research & Development      | \$40.6       | \$40.4       |









# **Woodhead Acquisition Update**

- A very positive quarter
- **Improved sequential revenue by 4%**
- **Improved sequential bookings by 16%**
- Operating margin improved significantly and is now above Molex average
- North Americas consolidation in Mexico will be completed in June quarter



## **Woodhead Acquisition Update**

- Significant improvement in customer service and support – as a result of systems improvements
- Divestiture of a small business unit within Woodhead
  not strategic to our core Industrial business
- Total planned synergies tied to cost reduction \$15M to \$20M, half in FY08 full in FY09



## **Outlook**



#### **Fourth Fiscal Quarter**

| Sales              | \$810 to \$850<br>million |
|--------------------|---------------------------|
| Earnings Per Share | \$0.34 to \$0.38          |

(Industry growth rates from Bishop & Associates, Inc.)







