



#### A Powerful Diversified Media & Marketing Company

Stephens 2016 Spring Investment Conference

June 7, 2016

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# Today's Agenda

#### Meredith Overview

- National Media Growth Strategies
- Local Media Growth Strategies
- Total Shareholder Return



# Meredith's Strong Investment Thesis

#### 1. Strong and consistent cash flow generation, driven by:

- Portfolio of highly rated television stations in large and fast-growing markets
- Trusted national brands with an unrivaled female reach
- Profitable and growing digital business
- World's 2<sup>nd</sup> largest brand licensor with very high margins

#### 2. Commitment to delivering Top Third Total Shareholder Return:

- Dividend payer for 69 years; increases for 23 consecutive years
- Share buyback program
- Accretive strategic acquisitions

# 3. Experienced management team with a proven record of operational excellence and shareholder value creation over time



# Meredith at a Glance



Local Media Revenue: \$545M EBITDA: \$200M















\$ in millions Based on fiscal 2016 consensus estimates EBITDA before special items

+ national media brands



# A Strong Start to Calendar 2016

- Improved print advertising performance
- Rapid growth in digital, mobile, video and social platforms
- Retransmission agreements renegotiated at favorable rates
- Strong start to political advertising cycle
- ✤ Grew dividend for 23<sup>rd</sup> straight year



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# National Media Group Footprint

Reaches Over 100 Million Unduplicated American Women Monthly

80 Million Unique Visitors | Nearly 75% of Millennial Women





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+ marketing solutions

#### Our Brands Speak to Her About What Matters Most

Seasons and styles change, but women's priorities remain the same





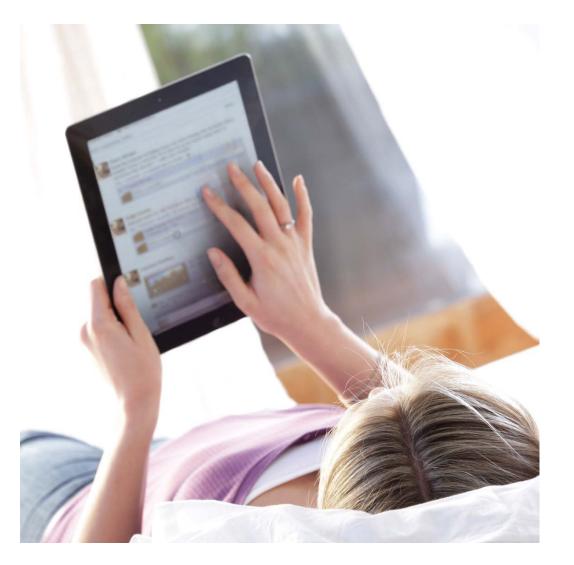




# Meredith Millennial Strategy

Increase Millennial women connecting and engaging with Meredith brands by:

- Infusing Millennial appealing personalities and talent with a social following across Meredith brand platforms
- Creating annual corporate and brand goals for Millennial growth
- Crafting a video strategy to increase distribution, serve up the "right" content on all platforms and monetize





# **Executing National Media Group Strategies**

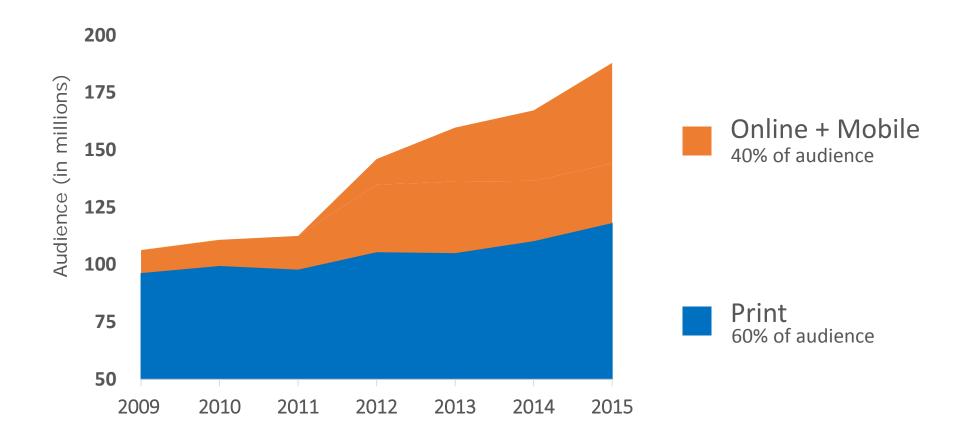
Drive audience growth and engagement across platforms

- Grow share of advertising revenues
- Increase circulation profit contribution
- Accelerate growth of profitable digital business
- Expand Meredith Xcelerated Marketing
- Grow high margin brand licensing business



#### Growing Audience Engagement Across Platforms

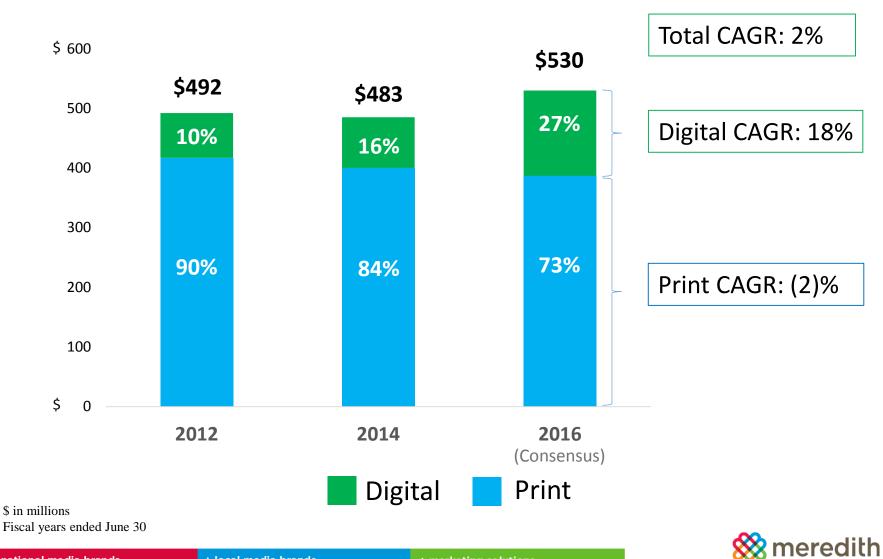
Digital is adding to Meredith's total audience, and is not cannibalizing print





+ local media brands

# Total Advertising Revenue is Growing



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## **Circulation Auto-Renewal Has Large Upside**

	Traditional renewal methods	Auto- renewal	_
Lifetime Value	\$8.00	\$15.00	
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Parents



+ marketing solutions

# Accelerate Growth of Meredith Digital

An Engaged and Growing Audience of 80 Million

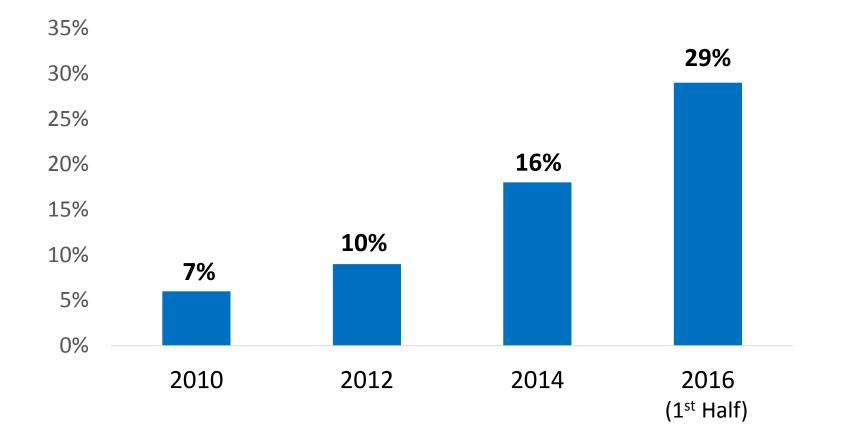




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+ marketing solutions

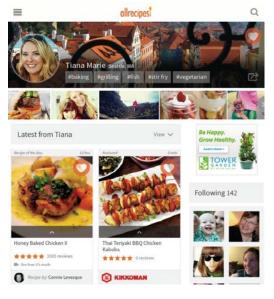
## Digital Represents Nearly 30% of Advertising Delivering Mid-Teens Operating Profit Margin





### **Developing Best-in-Class Branded Experiences**





- Improved User Experience
- Improved Natural Search Ranking
- Updated Ad Placements
- Modernized Look & Feel



# Leveraging Data, Insights and Analytics



We focus on women at scale:

- 102 million consumers
- 82 million unique visitors
- 1st party data is based on direct behavioral engagement
- We operate across platforms
- Data is our DNA
  - Team of expert data analysts
  - Identify trends and consumer intent
  - Used to find, inform and reach consumers throughout purchase path



#### MXM Provides Full Suite of Services for Leading National Brands

#### **Areas of Focus:**

- Content strategy & execution
- Customer Relationship Management
  - Direct communication with consumers via mail, email and other sources

#### Digital Marketing

- Website development
- Search engine optimization

#### Mobile Marketing

Mobile site and app development

#### Social Media Marketing

Brand monitoring

#### Data & Analytics

- Measurement
- Reporting
- Predictive analytics





+ marketing solutions

#### Meredith is The World's 2<sup>nd</sup>-Largest Licensor

Walm



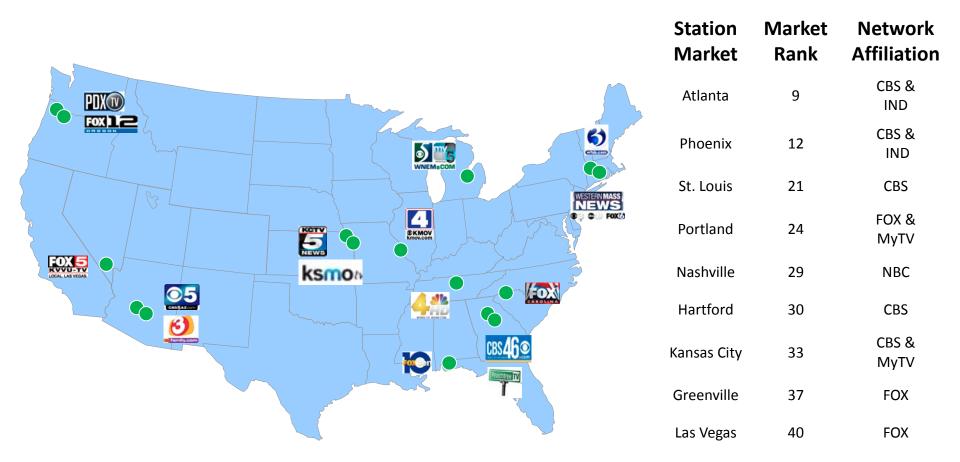
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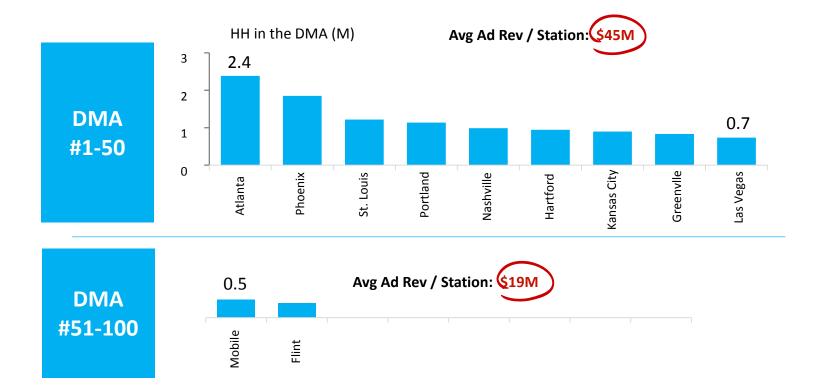


#### Attractive Stations in Large & Growing Markets





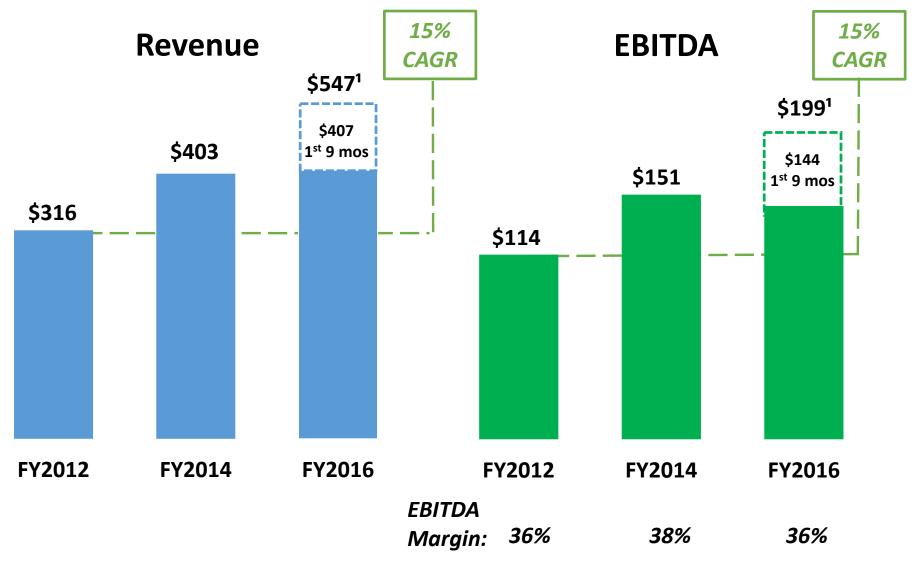
## Stations are Big 4 Affiliates in Large DMAs



Source: SNL Data



# Strong Revenue & EBITDA Growth



1 Fiscal 2016 full year consensus estimate

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+ national media brands	+ local media brands	+ marketing solutions		4

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### Local Media Growth Strategies

Increase News Viewership

Grow Advertising Revenues

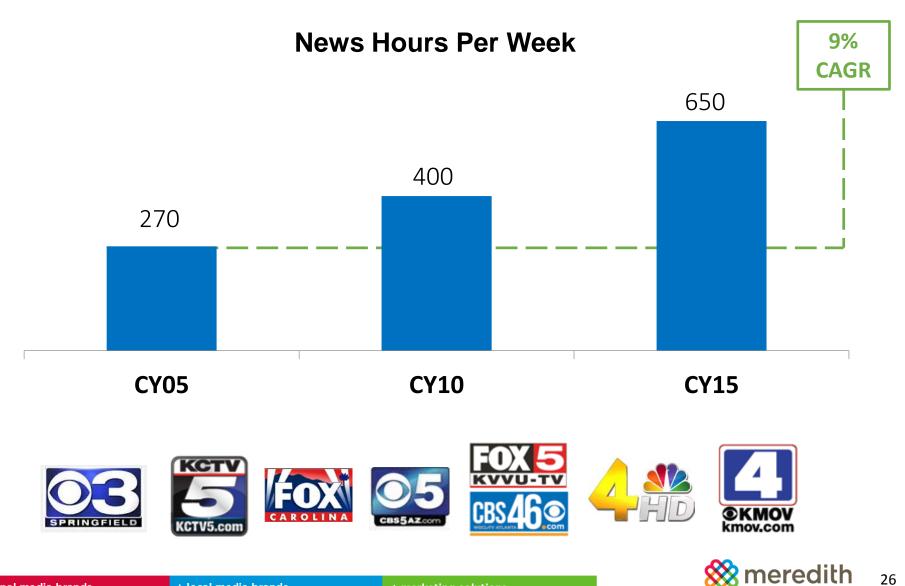
Scale Digital Video and Mobile

Increase Net Retransmission Contribution

Maximize Recent Acquisitions and Expand Station Portfolio



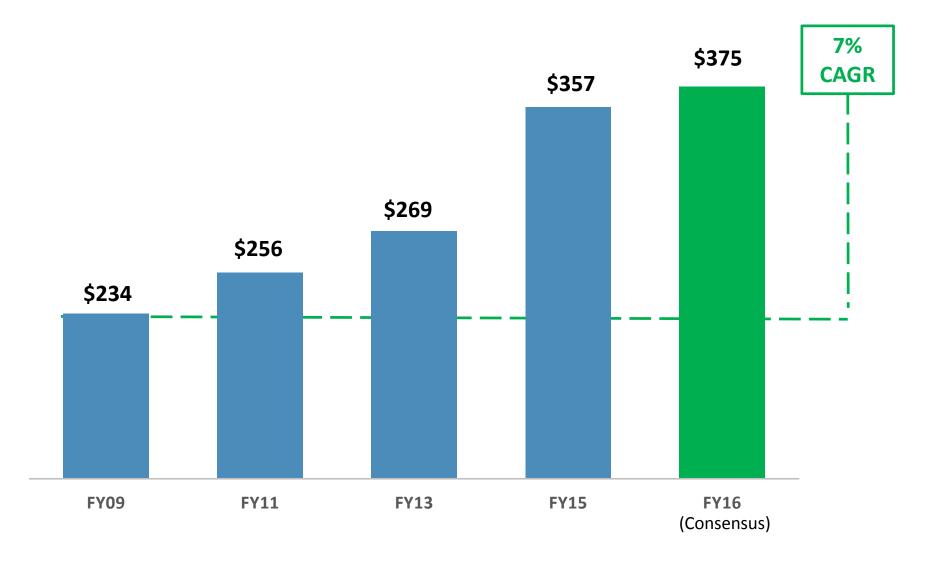
# **Expanding Local Content Creation**



+ local media brands

+ marketing solutions

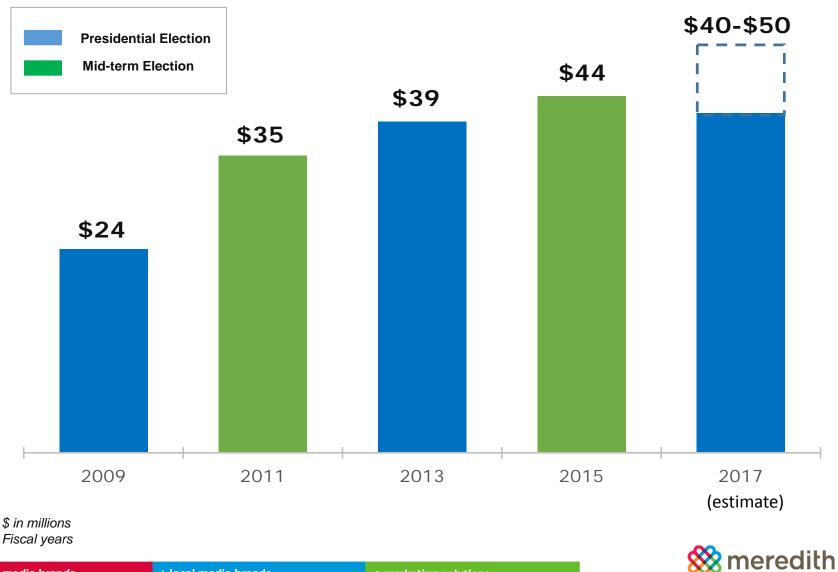
#### Increasing Non-Political Advertising Revenues



\$ in millions

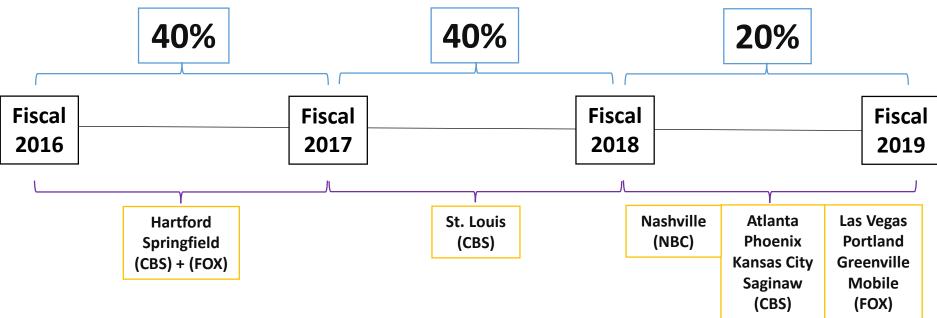


### Maximizing Political Advertising Opportunity



#### Increasing Retransmission Revenue and Contribution

#### **MVPD Renewal Schedule**



#### **Affiliation Renewal Schedule**



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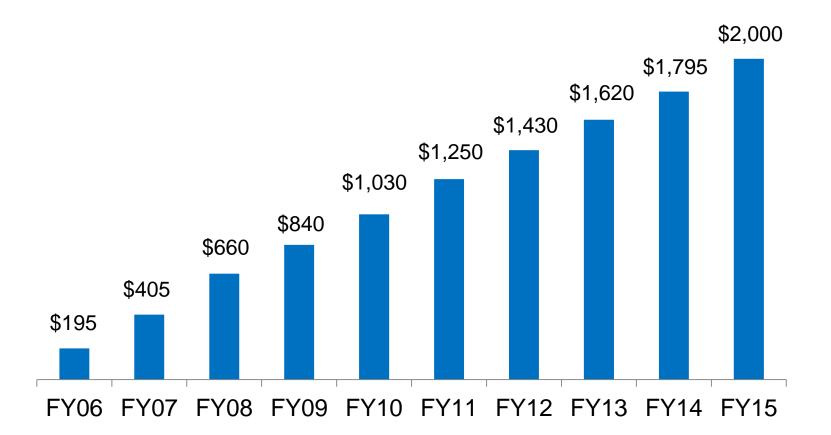


## Total Shareholder Return Strategy

- 1. Current annualized dividend of \$1.98 per share
- 2. \$100 million share repurchase program
- 3. Ongoing strategic investments to scale business and build shareholder value



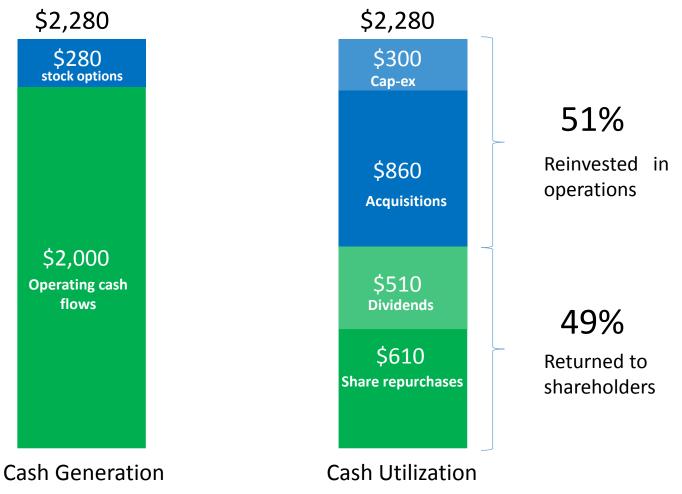
### Free Cash Flow Generation: 2006-2015



*\$ in millions* Cumulative

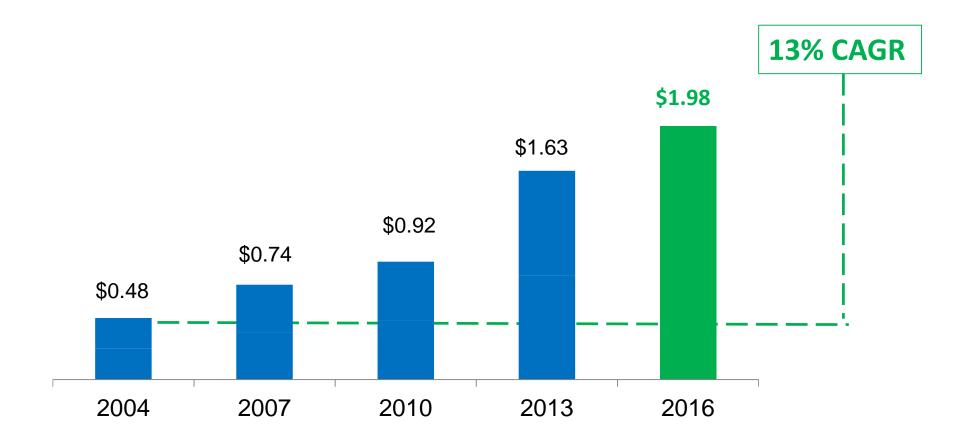


## Balanced Use of Cash: FY2006 to FY2015



\$ in millions Net of change in debt

#### Strong Track Record of Increasing Dividends Currently Yielding 4%





# Meredith's Goal: Approach Top-Third TSR

#### S&P 500 TSR Benchmarks – expected returns



Multiple sources including BCG Investor Survey and Value Line





#### Top-Third TSR Expectations Over Next Three Years

#### **TSR Drivers through FY19:**

nationa	ıl media brands	+ local media brands	+ marketing soluti	ans 🛞 meredith 36
Т	otal TSR	At	Least Top-T	hird
*	Acquisitions multiple exp		++	
С	organic TSR		10-14%	
*	Buybacks		+1-2%	Buyback program capitalizes on current undervaluation and returns excess cash
•	Dividend yie	eld	+4-5%	Planned annual dividend increases to deliver peer-leading, stable yield and floor on stock
*	Margin expa	ansion	+2-3%	Stronger Broadcasting revenue upside from political year, retransmission uplift, and non-political advertising
**	Organic rev	enue growth	+3-4%	Robust digital strategy with range of monetization options fueled by leading brands, content and scale

### Fiscal 2016 Fourth Quarter

#### Key Assumptions:

- Total company revenues up low- to mid-single digits
- Local Media Group revenues up mid- to high-single digits
- National Media Group revenues flat to up slightly

#### Earnings per share:

 Fourth Quarter:
 \$1.01 to \$1.06

 Full Year:
 \$3.25 to \$3.301

 (Increased April 28, 2016)



(1) Before special items

# Key Takeaways from Today

#### National Media Group poised for continued profit growth:

- Brand licensing delivering high-margin profit
- Circulation providing a stable source of revenue and contribution
- Digital advertising growth offsetting print advertising declines

#### \*Local Media Group delivering strong results fueled by:

- Growth in non-political advertising revenues over time
- Maximizing political advertising opportunity
- Increasing retransmission contribution

#### Strong cash flows fueling 3-pronged TSR strategy:

- 1. Acquisitions and investments in business
- 2. Dividend growth
- 3. Share buybacks

#### Meredith can deliver Top Third Total Shareholder Return







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