
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2001

Commission File Number 1-3924

MAXXAM INC.

(Exact name of Registrant as specified in its charter)

Delaware

(State or other jurisdiction
of incorporation or organization)

95-2078752

(I.R.S. Employer
Identification Number)

**5847 San Felipe, Suite 2600
Houston, Texas**

(Address of Principal Executive Offices)

77057

(Zip Code)

Registrant's telephone number, including area code: **(713) 975-7600**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Number of shares of common stock outstanding at May 10, 2001: 6,625,271

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REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To MAXXAM Inc.:

We have reviewed the accompanying consolidated balance sheet of MAXXAM Inc. (a Delaware corporation) and subsidiaries as of March 31, 2001, and the related consolidated statements of operations and cash flows for the three-month periods ended March 31, 2001 and 2000. These financial statements are the responsibility of the company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States.

We have previously audited, in accordance with auditing standards generally accepted in the United States, the accompanying consolidated balance sheet of MAXXAM Inc. and subsidiaries as of December 31, 2000, and, in our report dated March 27, 2001, we expressed an unqualified opinion on that statement.

ARTHUR ANDERSEN LLP

Houston, Texas
May 11, 2001

MAXXAM INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEET
(In millions of dollars, except share information)

	<u>March 31,</u> <u>2001</u>	<u>December 31,</u> <u>2000</u>
	<u>(Unaudited)</u>	
Assets		
Current assets:		
Cash and cash equivalents	\$ 181.0	\$ 353.2
Marketable securities and other investments	152.0	44.6
Receivables:		
Trade, net of allowance for doubtful accounts of \$6.4 for each period	195.5	202.3
Other	275.2	251.6
Inventories	433.5	451.3
Prepaid expenses and other current assets	158.5	203.1
Total current assets	<u>1,395.7</u>	<u>1,506.1</u>
Property, plant and equipment, net of accumulated depreciation of \$1,049.3 and \$1,033.0, respectively	1,354.4	1,331.3
Timber and timberlands, net of accumulated depletion of \$184.9 and \$183.8, respectively	244.1	244.3
Investments in and advances to unconsolidated affiliates	81.0	85.5
Deferred income taxes	497.8	553.1
Restricted cash, marketable securities and other investments	96.3	106.3
Long-term receivables and other assets	673.9	677.4
	<u>\$ 4,343.2</u>	<u>\$ 4,504.0</u>
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 232.7	\$ 248.7
Accrued interest	38.6	70.1
Accrued compensation and related benefits	155.4	180.8
Other accrued liabilities	265.7	313.5
Payable to affiliates	71.8	78.3
Short-term borrowings and current maturities of long-term debt	258.4	100.6
Total current liabilities	<u>1,022.6</u>	<u>992.0</u>
Long-term debt, less current maturities	1,598.2	1,882.8
Accrued postretirement medical benefits	662.9	667.4
Other noncurrent liabilities	769.8	779.9
Total liabilities	<u>4,053.5</u>	<u>4,322.1</u>
Commitments and contingencies (see Notes 3 and 10)		
Minority interests	184.7	132.8
Stockholders' equity:		
Preferred stock, \$0.50 par value; 12,500,000 shares authorized; Class A \$0.05 Non-Cumulative Participating Convertible Preferred Stock; 669,235 and 669,355 shares issued, respectively	0.3	0.3
Common stock, \$0.50 par value; 28,000,000 shares authorized; 10,063,359 shares issued	5.0	5.0
Additional capital	225.3	225.3
Accumulated deficit	(2.9)	(68.2)
Accumulated other comprehensive loss	(8.2)	(0.5)
Treasury stock, at cost (shares held: preferred – 845; common – 3,438,088 and 3,315,008, respectively)	(114.5)	(112.8)
Total stockholders' equity	<u>105.0</u>	<u>49.1</u>
	<u>\$ 4,343.2</u>	<u>\$ 4,504.0</u>

The accompanying notes are an integral part of these financial statements.

MAXXAM INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF OPERATIONS
(In millions of dollars, except share information)

	Three Months Ended	
	March 31,	
	2001	2000
	(Unaudited)	
Net sales:		
Aluminum	\$ 480.3	\$ 575.7
Forest products	44.8	47.4
Real estate	9.9	6.2
Racing	9.4	8.3
	544.4	637.6
Costs and expenses:		
Cost of sales and operations:		
Aluminum operations	216.3	490.7
Forest products operations	40.0	33.1
Real estate operations	5.3	4.0
Racing operations	5.5	4.6
Selling, general and administrative expenses	41.5	42.2
Depreciation, depletion and amortization	26.5	24.5
	335.1	599.1
Operating income	209.3	38.5
Other income (expense):		
Investment, interest and other income (expense), net	16.3	23.0
Interest expense	(45.2)	(47.9)
Amortization of deferred financing costs	(2.5)	(1.7)
Income before income taxes and minority interests	177.9	11.9
Provision for income taxes	(70.8)	(4.5)
Minority interests	(43.7)	(3.9)
Income before extraordinary item	63.4	3.5
Extraordinary item:		
Gains on repurchases of debt, net of income tax provision of \$1.0 for each period	1.9	1.4
Net income	\$ 65.3	\$ 4.9
Basic earnings per common share:		
Income before extraordinary item	\$ 8.56	\$ 0.44
Extraordinary item	0.25	0.18
Net income	\$ 8.81	\$ 0.62
Diluted earnings per common and common equivalent share:		
Income before extraordinary item	\$ 8.56	\$ 0.44
Extraordinary item	0.25	0.18
Net income	\$ 8.81	\$ 0.62

The accompanying notes are an integral part of these financial statements.

MAXXAM INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS
(In millions of dollars)

	Three Months Ended	
	March 31,	
	2001	2000
	(Unaudited)	
Cash flows from operating activities:		
Net income	\$ 65.3	\$ 4.9
Adjustments to reconcile net income to net cash used for operating activities:		
Depreciation, depletion and amortization	26.5	24.5
Extraordinary gains on repurchases of debt	(1.9)	(1.4)
Net gains on marketable securities	(1.4)	(4.9)
Net gains on other asset dispositions	0.2	(0.7)
Minority interests	43.7	3.9
Amortization of deferred financing costs and discounts on long-term debt	2.6	1.8
Equity in earnings of unconsolidated affiliates, net of dividends received	4.3	1.6
Increase (decrease) in cash resulting from changes in:		
Receivables	(15.7)	(26.8)
Inventories	16.6	26.7
Prepaid expenses and other assets	(3.3)	30.7
Accounts payable	5.4	(29.3)
Accrued and deferred income taxes	59.2	1.8
Payable to affiliates and other liabilities	(34.5)	15.1
Accrued interest	(31.5)	(32.6)
Long-term assets and long-term liabilities	(9.5)	(54.7)
Other	(14.0)	1.1
Net cash provided by (used for) operating activities	112.0	(38.3)
Cash flows from investing activities:		
Net proceeds from dispositions of property and investments	0.4	15.5
Net purchases of marketable securities and other investments	(105.7)	(3.6)
Capital expenditures	(69.1)	(20.8)
Restricted cash withdrawals used to acquire timberlands	-	0.3
Other	(0.3)	-
Net cash used for investing activities	(174.7)	(8.6)
Cash flows from financing activities:		
Proceeds from issuances of long-term debt	1.8	0.1
Redemptions, repurchases of and principal payments on long-term debt	(48.5)	(22.8)
Borrowings (repayments) under revolving and short term credit facilities, net	(65.7)	33.3
Restricted cash withdrawals (deposits), net	10.2	11.5
Treasury stock repurchases	(1.7)	(9.7)
Other	(5.6)	(0.7)
Net cash provided by (used for) financing activities	(109.5)	11.7
Net decrease in cash and cash equivalents	(172.2)	(35.2)
Cash and cash equivalents at beginning of period	353.2	275.7
Cash and cash equivalents at end of period	<u>\$ 181.0</u>	<u>\$ 240.5</u>
Supplemental disclosure of non-cash investing and financing activities:		
Repurchases of debt using restricted cash	\$ -	\$ 18.6
Supplemental disclosure of cash flow information:		
Interest paid, net of capitalized interest	\$ 76.7	\$ 80.5
Income taxes paid, net	10.9	1.7
Decrease in accounts payable attributable to capital expenditures	(21.2)	-

The accompanying notes are an integral part of these financial statements.

MAXXAM INC. AND SUBSIDIARIES

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. General

The information contained in the following notes to the consolidated financial statements is condensed from that which would appear in the annual consolidated financial statements; accordingly, the consolidated financial statements included herein should be reviewed in conjunction with the consolidated financial statements and related notes thereto contained in the Form 10-K. Any capitalized terms used but not defined in these Condensed Notes to Consolidated Financial Statements are defined in the "Glossary of Defined Terms" contained in Appendix A. All references to the "Company" include MAXXAM Inc. and its subsidiary companies unless otherwise indicated or the context indicates otherwise. Accounting measurements at interim dates inherently involve greater reliance on estimates than at year end. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the entire year.

The consolidated financial statements included herein are unaudited; however, they include all adjustments of a normal recurring nature which, in the opinion of management, are necessary to present fairly the consolidated financial position of the Company at March 31, 2001, and the consolidated results of operations and cash flows for the three months ended March 31, 2001 and 2000.

Liquidity/Cash Resources

Kaiser has significant near-term debt maturities. Kaiser's ability to make payments on and refinance its debt depends on its ability to generate cash in the future. In addition to being impacted by power sales and normal operating items, Kaiser's near-term liquidity and cash flows will also be affected by the Gramercy incident, net payments for asbestos-related liabilities and possible proceeds from asset dispositions. For discussions of these matters, see Notes 3, 4, 7 and 10.

Comprehensive Income

The following table sets forth comprehensive income (in millions).

	Three Months Ended	
	March 31,	
	2001	2000
Net income	\$ 65.3	\$ 4.9
Cumulative effect of accounting change, net of income tax provision of \$0.3	1.1	-
Unrealized losses on derivative instruments arising during the period, net of income tax benefit of \$1.2	(2.0)	-
Less reclassification adjustment for realized gains on derivative instruments included in net income, net of income tax benefit of \$4.2	(7.1)	-
Change in value of available-for-sale investments, net of income tax provision of \$0.2	0.3	-
Comprehensive income	\$ 57.6	\$ 4.9

Derivative Financial Instruments

Kaiser utilizes derivative financial instruments primarily to mitigate its exposure to changes in prices for certain of the products which Kaiser sells and consumes and, to a lesser extent, to mitigate its exposure to changes in foreign currency exchange rates. Kaiser does not utilize derivative financial instruments for trading or other speculative purposes. Kaiser's hedging activities are initiated within guidelines established by management and approved by Kaiser's board of directors. Hedging transactions are executed centrally on behalf of all of Kaiser's business segments to minimize transaction costs, monitor consolidated net exposures and allow for increased responsiveness to changes in market factors. See also Note 11.

Accounting guidelines in place through December 31, 2000, provided that any interim fluctuations in option prices prior to the settlement date were deferred until the settlement date of the underlying hedged transaction, at which time they were recorded in net sales or cost of sales and operations (as applicable) together with the related premium cost. No accounting recognition was accorded to interim fluctuations in prices of forward sales contracts. Hedge (deferral)

accounting would have been terminated (resulting in the applicable derivative positions being marked-to-market) if the level of underlying physical transactions ever fell below the net exposure hedged. This did not occur in 2000.

Effective January 1, 2001, the Company began reporting derivative activities pursuant to SFAS No. 133. SFAS No. 133 requires companies to recognize all derivative instruments as assets or liabilities in the balance sheet and to measure those instruments at fair value. Changes in the market value of the Company's derivative instruments represent unrealized gains or losses. Such unrealized gains or losses will fluctuate, based on prevailing market prices at each subsequent balance sheet date, until the transaction occurs. Under SFAS No. 133, these changes are recorded as an increase or reduction in stockholders' equity through either other comprehensive income or net income, depending on the facts and circumstances with respect to the hedge and its documentation. To the extent that changes in the market values of Kaiser's hedging positions are initially recorded in other comprehensive income, such changes are reversed from other comprehensive income (offset by any fluctuations in other "open" positions) and are recorded in net income (included in net sales or cost of sales and operations, as applicable) when the subsequent physical transactions occur. Additionally, under SFAS No. 133, if the level of physical transactions ever falls below the net exposure hedged, "hedge" accounting must be terminated for such "excess" hedges. In such an instance, the mark-to-market changes on such excess hedges would be recorded in the income statement rather than in other comprehensive income. This did not occur in the first quarter of 2001.

Differences between comprehensive income and net income, which have historically been small, may become significant in future periods as a result of SFAS No. 133. In general, SFAS No. 133 will result in material fluctuations in comprehensive income and stockholders' equity in periods of price volatility, despite the fact that Kaiser's cash flow and earnings will be "fixed" to the extent hedged.

SFAS No. 133 requires that, as of the date of the initial adoption, the difference between the market value of derivative instruments recorded on the Company's consolidated balance sheet and the previous carrying amount of those derivatives be reported in net income or other comprehensive income, as appropriate, as the cumulative effect of a change in accounting principle. Based on authoritative accounting literature issued during the first quarter of 2001, it was determined that all of the cumulative impact of adopting SFAS No. 133 should be recorded in other comprehensive income. Based on the applicable prices and exchange rates in effect at the adoption date, a pre-tax charge of approximately \$1.3 million is expected to be reclassified from accumulated other comprehensive income to net income during 2001.

2. Segment Information

The following table presents unaudited financial information by reportable segment (in millions).

	<u>Aluminum</u>	<u>Forest Products</u>	<u>Real Estate</u>	<u>Racing Operations</u>	<u>Corporate</u>	<u>Consolidated Total</u>
Net sales to unaffiliated customers for the three months ended:						
March 31, 2001	\$ 480.3	\$ 44.8	\$ 9.9	\$ 9.4	\$ -	\$ 544.4
March 31, 2000	575.7	47.4	6.2	8.3	-	637.6
Operating income (loss) for the three months ended:						
March 31, 2001	216.9	(4.5)	(1.4)	1.3	(3.0)	209.3
March 31, 2000	38.4	5.8	(3.5)	1.4	(3.6)	38.5
Depreciation, depletion and amortization for the three months ended:						
March 31, 2001	19.8	4.9	1.3	0.4	0.1	26.5
March 31, 2000	18.1	4.6	1.3	0.3	0.2	24.5
Total assets as of:						
March 31, 2001	3,229.9	627.3	167.9	41.0	277.1	4,343.2
December 31, 2000	3,292.5	726.3	165.4	40.8	279.0	4,504.0

Operating income (loss) in the column entitled "Corporate" represents general and administrative expenses not directly attributable to the reportable segments. This column also serves to reconcile the total of the reportable segments' amounts to totals in the Company's consolidated financial statements.

Non-recurring Items

Aluminum

The aluminum segment's operating income for the quarters ending March 31, 2001 and 2000 includes the impact of certain non-recurring items shown in the following table (in millions). These items are included in cost of sales and operations in the Consolidated Statement of Operations.

	Three Months Ended March 31,	
	2001	2000
Net gains on power sales (Note 4)	\$ 228.2	\$ -
Restructuring charges	-	(2.0)
	<u>\$ 228.2</u>	<u>\$ (2.0)</u>

The first quarter 2000 charge was part of Kaiser's primary aluminum and corporate business units' efficiency initiatives, which resulted in total restructuring charges of \$8.6 million, representing employee benefit and other costs for the elimination of approximately 50 jobs at Kaiser's Tacoma facility and the elimination of approximately 50 positions in Kaiser's corporate staff. As of March 31, 2001, the total remaining liability associated with both restructuring efforts was \$0.4 million as the vast majority of the job eliminations have occurred. It is anticipated that all such remaining costs will be incurred during 2001.

The aluminum segment's income before income taxes and minority interests for the three months ended March 31, 2001 and 2000, include the net impact of certain non-recurring amounts included in investment, interest and other income (expense), net, as shown in the following table (in millions):

	Three Months Ended March 31,	
	2001	2000
Asbestos-related charges (Note 10)	\$ (7.5)	\$ -
Mark-to-market gains (Notes 1 and 11)	15.3	14.4
All other, net	(0.5)	(4.3)
	<u>\$ 7.3</u>	<u>\$ 10.1</u>

Real Estate

Investment, interest and other income (expense) for real estate includes net gains from sales of operating assets and equity in earnings from real estate joint ventures of \$0.9 million and \$2.2 million for the three months ended March 31, 2001 and 2000, respectively.

3. Incident at Gramercy Facility

Production at Kaiser's Gramercy, Louisiana, alumina refinery, which had been curtailed since July 1999 as a result of an explosion in the digestion area of the plant, re-commenced during the middle of December 2000. Based on current estimates, construction at the facility is expected to be completed during the third quarter of 2001, and the facility is expected to be fully operational by the end of 2001 or early 2002.

Through December 31, 2000, Kaiser had recorded \$289.3 million of estimated insurance recoveries related to the property damage, business interruption and clean-up and site preparation aspects of the Gramercy incident and had collected \$252.6 million of such amounts. During the first quarter of 2001, Kaiser collected \$16.0 million of the estimated insurance recoveries related to the amount outstanding at December 31, 2000. The remaining balance of approximately \$20.7 million and any additional amounts possibly due to Kaiser are not expected to be recovered until Kaiser and the insurers resolve their differences regarding the ultimate amount recoverable as a result of the Gramercy incident. Kaiser anticipates that the remaining issues will not be resolved until late 2001 or early 2002. Kaiser continues to believe that a minimum of approximately \$290.0 million of insurance recoveries are probable, that additional amounts are owed to Kaiser by the insurers, and that the likelihood of any refund by Kaiser of amounts previously received from the insurers is remote. However, no assurances can be given as to the ultimate outcome of this matter or its impact on Kaiser's near-term liquidity and results of operations.

During the three months ended March 31, 2001, abnormal Gramercy-related start-up costs totaled approximately \$19.0 million and rebuild capital spending was approximately \$36.1 million. Kaiser does not intend to record any

additional insurance-related recoveries in 2001 unless and until agreed to by the insurers or until the dispute resolution process is completed. As such, Kaiser's future operating results will continue to be adversely affected until all of the additional costs/lost profits related to the Gramercy plant's start-up and return to full production are eliminated or until any insurance recoveries ultimately determined to be due to Kaiser are received.

4. Pacific Northwest Power Sales and Operating Level

Power Sales

During the first quarter of 2001, Kaiser, in a series of transactions, sold a substantial majority of the remaining power available for its Northwest smelters that it had under contract through September 2001. As a result of these power sales, Kaiser recorded net pre-tax gains of approximately \$228.2 million. The gains were net of approximately \$25.0 million of employee-related expenses and other fixed or incremental costs associated with the continuing curtailment.

Approximately \$135.0 million of the proceeds was received in the first quarter of 2001. The balance will be received periodically through October 2001. The resulting net gains have been recorded in segment information (see Note 2). Based on recent forward prices for power, the value of the remaining power that Kaiser has under contract that can be sold is estimated to be between \$20.0 million and \$40.0 million.

Future Power Supply

During October 2000, Kaiser signed a new power contract with the BPA under which the BPA will provide Kaiser's operations in the State of Washington with power during the period from October 2001 through September 2006. The contract will provide Kaiser with sufficient power to fully operate Kaiser's Trentwood facility as well as approximately 40% of the combined capacity of Kaiser's Mead and Tacoma aluminum smelting operations. Power costs under the new contract are expected to exceed the cost of power under Kaiser's current BPA contract by as much as 100% in certain periods. Additional provisions of the new BPA contract include a take-or-pay requirement, an additional cost recovery mechanism under which Kaiser's base power rate could be increased and clauses under which Kaiser's power allocation could be curtailed, or its costs increased, in certain instances. Kaiser does not have any remarketing rights under the new BPA contract. Kaiser has the right to terminate the contract until certain pricing and other provisions of the BPA contract are finalized, which is expected to be in mid-2001.

Depending on the ultimate price for power under the terms of the new BPA contract or the availability of an alternate power supply at an acceptable price, Kaiser may be unable to operate the Mead and Tacoma smelters in the near or long-term. Under Kaiser's contract with the USWA, Kaiser is liable for certain severance, supplemental unemployment benefits and early retirement benefits for laid-off workers in certain circumstances. As of March 31, 2001, all such contractual compensation costs have been accrued for all USWA workers in excess of those expected to be required to run the Northwest smelters at the above stated 40% operating rate. These costs are expected to be incurred periodically through September 2002. Costs associated with the USWA workers that Kaiser assumes would be required to operate at the 40% operating rate have been accrued through September 2001 (the period through which Kaiser has sold power). If Kaiser does not restart and begin operating at the 40% rate beginning October 2001, it could become liable for additional supplemental unemployment benefits for these workers. Additionally, if such workers were not recalled prior to early 2003, Kaiser could become liable for additional early retirement costs. Such costs could be significant and would adversely impact Kaiser's operating results and liquidity.

5. Cash, Marketable Securities and Other Investments

Cash, marketable securities and other investments include the following amounts which are restricted (in millions):

	<u>March 31,</u> <u>2001</u>	<u>December 31,</u> <u>2000</u>
Current assets:		
Cash and cash equivalents:		
Amounts held as security for short positions in marketable securities	\$ 12.7	\$ 30.9
Other restricted cash and cash equivalents	<u>10.8</u>	<u>36.7</u>
	<u>23.5</u>	<u>67.6</u>
Marketable securities, restricted:		
Amounts held in SAR Account	<u>16.7</u>	<u>16.3</u>
Long-term restricted cash, marketable securities and other investments:		
Amounts held in SAR Account	134.1	144.4
Amounts held in Prefunding Account	2.5	2.5
Other amounts restricted under the Timber Notes Indenture	0.3	0.4
Other long-term restricted cash	11.4	11.7
Less: Amounts attributable to Timber Notes held in SAR Account	<u>(52.0)</u>	<u>(52.7)</u>
	<u>96.3</u>	<u>106.3</u>
Total restricted cash, marketable securities and other investments	<u>\$ 136.5</u>	<u>\$ 190.2</u>

Cash, marketable securities and other investments include a limited partnership interest in an investment fund (the "Equity Fund Partnership") which invests in a diversified portfolio of common stocks and other equity securities whose issuers are included in merger, tender offer, spin-off or recapitalization transactions. The following table shows the Company's investment in the Equity Fund Partnership, including restricted amounts held in the SAR Account, and the ownership interest (dollars in millions):

	<u>March 31,</u> <u>2001</u>	<u>December 31,</u> <u>2000</u>
Investment in Equity Fund Partnership:		
Restricted	\$ 10.2	\$ 10.1
Unrestricted	<u>129.9</u>	<u>—</u>
	<u>\$ 140.1</u>	<u>\$ 10.1</u>
Percentage of ownership held	<u>48.2%</u>	<u>10.8%</u>

6. Inventories

Inventories consist of the following (in millions):

	<u>March 31,</u> <u>2001</u>	<u>December 31,</u> <u>2000</u>
Aluminum operations:		
Finished fabricated products	\$ 48.5	\$ 54.6
Primary aluminum and work in process	122.3	126.9
Bauxite and alumina	100.0	88.6
Operating supplies and repair and maintenance parts	<u>116.9</u>	<u>126.1</u>
	<u>387.7</u>	<u>396.2</u>
Forest products operations:		
Lumber	36.3	34.0
Logs	<u>9.5</u>	<u>21.1</u>
	<u>45.8</u>	<u>55.1</u>
	<u>\$ 433.5</u>	<u>\$ 451.3</u>

Substantially all product inventories are stated at last-in, first-out (LIFO) cost, not in excess of market. Replacement cost is not in excess of LIFO cost.

7. Long-term Debt

Long-term debt consists of the following (in millions):

	March 31, 2001	December 31, 2000
KACC Credit Agreement	\$ —	\$ 30.4
9ƒ % KACC Senior Notes due February 15, 2002, net of discount	224.0	224.8
10ƒ % KACC Senior Notes due October 15, 2006, including premium	225.5	225.5
12¾% KACC Senior Subordinated Notes due February 1, 2003	400.0	400.0
Alpart CARIFA Loans	22.0	56.0
Other aluminum operations debt	52.2	52.7
12% MGHI Senior Secured Notes due August 1, 2003	103.2	118.8
6.55% Scotia LLC Class A-1 Timber Collateralized Notes due July 20, 2028	123.5	136.7
7.11% Scotia LLC Class A-2 Timber Collateralized Notes due July 20, 2028	243.2	243.2
7.71% Scotia LLC Class A-3 Timber Collateralized Notes due July 20, 2028	463.3	463.3
Other notes and contracts, primarily secured by receivables, buildings, real estate and equipment	44.5	41.5
	1,901.4	1,992.9
Less: current maturities	(245.0)	(50.2)
Timber Notes held in SAR Account	(58.2)	(59.9)
	\$ 1,598.2	\$ 1,882.8

The amount attributable to the Timber Notes held in the SAR Account of \$52.0 million reflected in Note 5 above represents the amount paid to acquire \$58.2 million of principal amount of Timber Notes.

Current Maturities and Liquidity

The KACC Credit Agreement provides a secured, revolving line of credit through August 15, 2001. Kaiser is able to borrow under the facility by means of revolving credit advances and letters of credit (up to \$125.0 million) in an aggregate amount equal to the lesser of \$300.0 million or a borrowing base relating to eligible accounts receivable and eligible inventory. At March 31, 2001, \$208.8 million (of which \$87.8 million could have been used for letters of credit) was available to Kaiser under the KACC Credit Agreement, and no amounts were outstanding under the revolving credit facility. Interest on any outstanding balances bear a spread (which varies based on the results of a financial test) over either a base rate or LIBOR, at Kaiser's option. Kaiser typically chooses base rate based borrowings for shorter term KACC Credit Agreement uses and LIBOR based loans for more extended KACC Credit Agreement uses. The average interest rate on loans outstanding under the KACC Credit Agreement during the first quarter of 2001 was approximately 10% per annum. As of April 30, 2001, there were no revolving credit borrowings outstanding under the KACC Credit Agreement. As of April 30, 2001, outstanding letters of credit were approximately \$45.8 million.

It is Kaiser's intention to extend or replace the KACC Credit Agreement prior to its expiration. However, in order for the KACC Credit Agreement to be extended, on a short-term basis, beyond August 2001, Kaiser will have to have a demonstrable way to retire and/or refinance the \$225.0 million of KACC 9ƒ % Senior Notes, due February 2002. For the KACC Credit Agreement to be extended past February 2003, both the KACC 9ƒ % Senior Notes and the KACC Senior Subordinated Notes, due February 2003, will have to be retired and/or refinanced. As of April 30, 2001, Kaiser had approval from the KACC Credit Agreement lenders to purchase up to \$50.0 million of the KACC 9ƒ % Senior Notes. As of April 30, 2001, Kaiser has purchased approximately \$1.0 million of the KACC 9ƒ % Senior Notes.

Kaiser is in active negotiations with third parties involving five potential asset transactions, any one of which, together with cash flow from operations, would enable Kaiser to address the approaching KACC 9ƒ % Senior Notes maturity. Kaiser expects to be in a position to announce further details during the second quarter of 2001. It is unlikely, however, that it would consummate all of the transactions under consideration. Further, there can be no assurance as to the likelihood, timing or terms of such sales.

Alpart CARIFA Loans

In December 1991, Alpart (which is 65% owned by Kaiser) entered into a loan agreement with CARIFA. Amounts outstanding under such loan agreements were supported by letters of credit from Alpart's partners. During the first quarter of 2001, Alpart redeemed \$34.0 million principal amount of the CARIFA loans. Kaiser and its partner in Alpart both funded their respective share of the redemption. The redemption had a modest beneficial effect on the unused

availability remaining under the KACC Credit Agreement as the additional KACC Credit Agreement borrowings of \$22.0 million required for KACC's share of the redemption were more than offset by a reduction in the amount of letters of credit outstanding.

8. Redeemable Preference Stock

In connection with the settlement of the labor dispute with the USWA, during March 2001, Kaiser redeemed all of its outstanding Redeemable Preference Stock (\$17.5 million at December 31, 2000). The net cash impact of the redemption on Kaiser was only approximately \$5.5 million because approximately \$12.0 million of the redemption amount had previously been funded into redemption funds.

9. Per Share Information

Basic earnings per share is calculated by dividing net income by the weighted average number of common shares outstanding during the period including the weighted average impact of the shares of Common Stock issued and treasury stock acquired during the year from the date of issuance or repurchase and the dilutive effect of Class A Preferred Stock (which is convertible into Common Stock). Prior to this report, the dilutive effect of the Class A Preferred Stock was not included in the determination of basic earnings per share. However, in April 2001, the Financial Accounting Standards Board clarified that securities which are convertible into common stock and participate in common stock dividends should be used in computing basic earnings per share if the effect is dilutive. Therefore the Class A Preferred Stock is included in the weighted average number of common and common equivalent shares for purposes of computing basic earnings per share. Basic earnings per share for the three months ended March 31, 2000, has been restated from that which was previously reported to reflect the new guidance. Diluted earnings per share calculations also include the dilutive effect of common and preferred stock options.

	Three Months Ended March 31,	
	2001	2000
Weighted average shares outstanding:		
Common Stock	6,743,729	7,216,169
Effect of dilution:		
Class A Preferred Stock	668,484	668,590
Weighted average number of common and common equivalent shares - Basic	7,412,213	7,884,759
Effect of dilution:		
Stock options	— ⁽¹⁾	6,272 ⁽¹⁾
Weighted average number of common and common equivalent shares - Diluted	<u>7,412,213</u>	<u>7,891,031</u>

⁽¹⁾ Options to purchase 683,375 and 407,875 shares of Common Stock outstanding during the three months ended March 31, 2001 and 2000, respectively, were not included in the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the Common Stock.

10. Contingencies

Aluminum Operations

Environmental Contingencies

Kaiser is subject to a number of environmental laws and regulations, to fines or penalties assessed for alleged breaches of the environmental laws and regulations, and to claims and litigation based upon such laws. Kaiser is subject to a number of claims under CERCLA, and, along with certain other entities, has been named as a potentially responsible party for remedial costs at certain third-party sites listed on the National Priorities List under CERCLA.

Based on Kaiser's evaluation of these and other environmental matters, Kaiser has established environmental accruals, primarily related to potential solid waste disposal and soil and groundwater remediation matters. At March 31, 2001, the balance of such accruals, which are primarily included in other noncurrent liabilities, was \$45.6 million. These environmental accruals represent Kaiser's estimate of costs reasonably expected to be incurred based on presently enacted laws and regulations, currently available facts, existing technology, and Kaiser's assessment of the likely remediation actions to be taken. Kaiser expects that these remediation actions will be taken over the next several years and estimates that annual expenditures to be charged to these environmental accruals will be approximately \$3.0 million to \$12.0 million for the years 2001 through 2005 and an aggregate of approximately \$21.0 million thereafter.

As additional facts are developed and definitive remediation plans and necessary regulatory approvals for implementation of remediation are established or alternative technologies are developed, changes in these and other factors may result in actual costs exceeding the current environmental accruals. Kaiser believes that it is reasonably possible that costs associated with these environmental matters may exceed current accruals by amounts that could range, in the aggregate, up to an estimated \$32.0 million. As the resolution of these matters is subject to further regulatory review and approval, no specific assurance can be given as to when the factors upon which a substantial portion of this estimate is based can be expected to be resolved. However, Kaiser is working to resolve certain of these matters.

Kaiser believes that it has insurance coverage available to recover certain incurred and future environmental costs and is actively pursuing claims in this regard. No assurances can be given that Kaiser will be successful in its attempts to recover incurred or future costs from insurers or that the amount of recoveries received will ultimately be adequate to cover costs incurred.

While uncertainties are inherent in the final outcome of these environmental matters, and it is presently impossible to determine the actual costs that ultimately may be incurred, management currently believes that the resolution of such uncertainties should not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

Asbestos Contingencies

Kaiser is a defendant in a number of lawsuits, some of which involve claims of multiple persons, in which the plaintiffs allege that certain of their injuries were caused by, among other things, exposure to asbestos during, and as a result of, their employment or association with Kaiser or exposure to products containing asbestos produced or sold by Kaiser. The lawsuits generally relate to products Kaiser has not sold for more than 20 years.

The following table presents the changes in the number of such claims pending for the three months ended March 31, 2001 and the year ended December 31, 2000.

	<u>March 31, 2001</u>	<u>December 31, 2000</u>
Number of claims at beginning of period	110,800	100,000
Claims received	6,100	30,600
Claims settled or dismissed	(14,400)	(19,800)
Number of claims at end of period	<u>102,500</u>	<u>110,800</u>
Number of claims at end of period (included above) covered by agreements under which Kaiser expects to settle over an extended period	<u>69,400</u>	<u>66,900</u>

Kaiser maintains a liability for estimated asbestos-related costs for claims filed to date and an estimate of claims to be filed over a 10 year period (i.e., through 2011). Kaiser's estimate is based on its view, at each balance sheet date, of the current and anticipated number of asbestos-related claims, the timing and amounts of asbestos-related payments, the status of ongoing litigation and settlement initiatives, and the advice of Wharton Levin Ehrmantraut Klein & Nash, P.A., with respect to the current state of the law related to asbestos claims. However, there are inherent uncertainties involved in estimating asbestos-related costs, and Kaiser's actual costs could exceed its estimates due to changes in facts and circumstances after the date of each estimate. Further, while Kaiser does not believe there is a reasonable basis for estimating asbestos-related costs beyond 2011 and, accordingly, no accrual has been recorded for any costs which may be incurred beyond 2011, Kaiser expects that such costs are likely to continue beyond 2011, and that such costs could be substantial.

Kaiser believes that it has insurance coverage available to recover a substantial portion of its asbestos-related costs. Although Kaiser has settled asbestos-related coverage matters with certain of its insurance carriers, other carriers have not yet agreed to settlements, and disputes with certain carriers exist. The timing and amount of future recoveries from these and other insurance carriers will depend on the pace of claims review and processing by such carriers and on the resolution of any disputes regarding coverage under such policies. Kaiser believes that substantial recoveries from the insurance carriers are probable. Kaiser reached this conclusion after considering its prior insurance-related recoveries in respect of asbestos-related claims, existing insurance policies, and the advice of Heller Ehrman White & McAuliffe LLP with respect to applicable insurance coverage law relating to the terms and conditions of those policies. During 2000, Kaiser filed suit against a group of its insurers, after negotiations with certain of the insurers regarding an agreement covering both reimbursement amounts and the timing of reimbursement payments were unsuccessful. The litigation is intended, among other things, to: (1) ensure that the insurers provide Kaiser with timely and appropriate reimbursement payments for asbestos-related settlements and related legal costs incurred; and (2) to resolve certain issues between the parties with respect to how specific provisions of the applicable insurance policies are to be applied. Given

the significance of expected asbestos-related payments in 2001 and 2002 based on settlement agreements in place at March 31, 2001, the receipt of timely and appropriate reimbursements from such insurers is critical to Kaiser's liquidity. The court is expected to try certain aspects of the case in late 2001 and the remaining issues in 2002. Kaiser is continuing to receive cash payments from the insurers.

The following tables present historical information regarding Kaiser's asbestos-related balances and cash flows (in millions):

	March 31, 2001	December 31, 2000
Liability (current portion of \$130.0 in both periods)	\$ 486.2	\$ 492.4
Receivable (included in long-term receivables and other assets) ⁽¹⁾	(408.0)	(406.3)
	<u>\$ 78.2</u>	<u>\$ 86.1</u>

⁽¹⁾ The asbestos-related receivable was determined on the same basis as the asbestos-related cost accrual. However, no assurances can be given that Kaiser will be able to project similar recovery percentages for future asbestos-related claims or that the amounts related to future asbestos-related claims will not exceed Kaiser's aggregate insurance coverage. As of March 31, 2001, and December 31, 2000, \$43.0 million and \$36.9 million, respectively, of the receivable amounts relate to costs paid. The remaining receivable amounts relate to costs that are expected to be paid by Kaiser in the future.

	Three Months Ended March 31, 2001	Inception To March 31, 2001
Payments made, including related legal costs	\$ 38.1	\$ 258.6
Insurance recoveries	(22.5)	(153.8)
	<u>\$ 15.6</u>	<u>\$ 104.8</u>

	March 31, 2001		
	2001 and 2002	2003 to 2005	Thereafter
Expected annual payment amounts, before considering insurance recoveries	\$115.0 - \$150.0	\$25.0 - \$60.0	\$ 130.0

Kaiser's management continues to monitor claims activity, the status of lawsuits (including settlement initiatives), legislative developments, and costs incurred in order to ascertain whether an adjustment to the existing accruals should be made to the extent that historical experience may differ significantly from Kaiser's underlying assumptions. This process resulted in Kaiser recording charges of \$7.5 million (included in investment, interest and other income (expense), see Note 2) in the first quarter of 2001, for asbestos-related claims, net of expected insurance recoveries, based on recent cost and other trends experienced by Kaiser and other companies. While uncertainties are inherent in the final outcome of these asbestos matters and it is presently impossible to determine the actual costs that ultimately may be incurred and insurance recoveries that will be received, management believes that, based on the factors discussed in the preceding paragraphs, the resolution of asbestos-related uncertainties and the incurrence of asbestos-related costs net of related insurance recoveries should not have a material adverse effect on Kaiser's consolidated financial position or liquidity. However, as Kaiser's estimates are periodically re-evaluated, additional charges may be necessary and such charges could be material to the results of the period in which they are recorded.

Labor Matters

In connection with the USWA strike and subsequent lock-out by Kaiser, which was settled in September 2000, certain allegations of ULPs were filed with the NLRB by the USWA. Kaiser responded to all such allegations and believes that they were without merit. Twenty-two of twenty-four allegations of ULPs previously brought against Kaiser by the USWA have been dismissed. A trial before an administrative law judge for the two remaining allegations commenced in November 2000 and is continuing. Kaiser is unable to estimate when the trial will be completed. Any outcome from the trial before the administrative law judge would be subject to additional appeals by the general counsel of the NLRB, the USWA or Kaiser. This process could take months or years. If these proceedings eventually resulted in a final ruling against Kaiser with respect to either allegation, it could be obligated to provide back pay to USWA members at the five plants and such amount could be significant. Kaiser continues to believe that the charges are without merit. While uncertainties are inherent in matters such as this and it is presently impossible to determine the actual costs, if any, that may ultimately arise in connection with this matter, Kaiser does not believe that the outcome of this matter will have a material adverse impact on Kaiser's liquidity or financial position. However, amounts paid, if any, in satisfaction of this matter could be significant to the results of the period in which they are recorded.

Forest Products Operations

Regulatory and environmental matters play a significant role in the Company's forest products business, which is subject to a variety of California and federal laws and regulations, as well as the HCP and SYP and Pacific Lumber's timber operator's license, dealing with timber harvesting practices, threatened and endangered species and habitat for such species, and air and water quality. On March 1, 1999, Pacific Lumber and the Company consummated the Headwaters Agreement with the United States and California. In addition to the transfer of the Headwaters Timberlands, the SYP and HCP were approved and the Permits were issued.

The SYP complies with certain California Board of Forestry and Fire Protection regulations requiring timber companies to project timber growth and harvest on their timberlands over a 100-year planning period and to demonstrate that their projected average annual harvest for any decade within a 100-year planning period will not exceed the average annual harvest level during the last decade of the 100-year planning period. The SYP is effective for 10 years (subject to review after five years) and may be amended by Pacific Lumber, subject to approval by the CDF. Revised SYPs will be prepared every decade that address the harvest level based upon reassessment of changes in the resource base and other factors. The HCP and the Permits allow incidental "take" of certain species located on the Company's timberlands which species have been listed as endangered or threatened under the ESA and/or the CESA so long as there is no "jeopardy" to the continued existence of such species. The HCP identifies the measures to be instituted in order to minimize and mitigate the anticipated level of take to the greatest extent practicable. The SYP is also subject to certain of these provisions. The HCP and related Permits have a term of 50 years. The Company believes that the SYP and the HCP should in the long-term expedite the preparation and facilitate approval of its THPs, although the Company is experiencing difficulties in the THP approval process as it implements these agreements.

Under the CWA, the EPA is required to establish TMDLs in water courses that have been declared to be "water quality impaired." The EPA and the North Coast Regional Water Quality Control Board are in the process of establishing TMDLs for 17 northern California rivers and certain of their tributaries, including nine water courses that flow within the Company's timberlands. The Company expects this process to continue into 2010. In the December 1999 EPA report dealing with TMDLs on two of the nine water courses, the agency indicated that the requirements under the HCP would significantly address the sediment issues that resulted in TMDL requirements for these water courses. However, the September 2000 report by the staff of the North Coast Regional Water Quality Control Board proposed various actions, including restrictions on harvesting beyond those required under the HCP. Dates for hearings concerning these matters have not been scheduled. Establishment of the final TMDL requirements applicable to the Company's timberlands will be a lengthy process, and the final TMDL requirements applicable to the Company's timberlands may require aquatic protection measures that are different from or in addition to the prescriptions to be developed pursuant to the watershed analysis process provided for in the HCP.

Lawsuits are pending and threatened which seek to prevent the Company from implementing the HCP and/or the SYP, implementing certain of the Company's approved THPs or carrying out certain other operations. On December 2, 1997, the *Wrigley lawsuit* was filed. This action alleges, among other things, that the defendants' logging practices have contributed to an increase in flooding and damage to domestic water systems in a portion of the Elk River watershed.

On January 28, 1997, the *ERF lawsuit* was filed. This action alleges that Pacific Lumber has discharged pollutants into federal waterways, and the plaintiffs are seeking to enjoin Pacific Lumber from continuing such actions, civil penalties of up to \$25,000 per day for each violation, remediation and other damages. This case was dismissed by the District Court on August 19, 1999, but the dismissal was reversed by the U.S. Ninth Circuit Court of Appeals on October 30, 2000, and the case was remanded to the District Court, but no further proceedings have occurred. The Company believes that it has strong factual and legal defenses with respect to the *Wrigley lawsuit* and *ERF lawsuit*; however, there can be no assurance that they will not have a material adverse effect on the Company's financial position, results of operations or liquidity.

On March 31, 1999, the *EPIC-SYP/Permits lawsuit* was filed alleging various violations of the CESA and the California Environmental Quality Act, and challenging, among other things, the validity and legality of the Permits issued by California and the SYP. On March 31, 1999, the *USWA lawsuit* was filed also challenging the validity and legality of the SYP. The Company believes that appropriate procedures were followed throughout the public review and approval process concerning the HCP and the SYP, and the Company is working with the relevant government agencies to defend these challenges. Although uncertainties are inherent in the final outcome of the *EPIC-SYP/Permits lawsuit* and the *USWA lawsuit*, the Company believes that the resolution of these matters should not result in a material adverse effect on its financial condition, results of operations or the ability to harvest timber.

On or about February 23, 2001, Pacific Lumber received a letter from the Environmental Protection Information Association of its 60-day notice of intent to sue Pacific Lumber under the CWA. The letter alleges a number of violations of the CWA by Pacific Lumber in certain watersheds since 1990. If filed, the lawsuit will purportedly seek declarative and injunction relief for past violations and to prevent future violations, as well as civil penalties. Such civil penalties could be up to \$25,000 per day for each continuing violation. The Company does not know when or if a lawsuit will be filed regarding this matter, or if a lawsuit is filed, the ultimate impact of such lawsuit on its consolidated financial condition or results of operations.

While the Company expects environmentally focused objections and lawsuits to continue, it believes that the HCP, the SYP and the Permits should enhance its position in connection with these continuing challenges and, over time, reduce or minimize such challenges.

OTS Contingency and Related Matters

On December 26, 1995, the OTS initiated the *OTS action* against the Company and others by filing the Notice. The Notice alleges, among other things, misconduct by the Respondents with respect to the failure of USAT, a wholly owned subsidiary of UFG. At the time of receivership, the Company owned approximately 13% of the voting stock of UFG. The Notice claims, among other things, that the Company was a savings and loan holding company, that with others it controlled USAT, and that, as a result of such status, it was obligated to maintain the net worth of USAT. The Notice makes numerous other allegations against the Company and the other Respondents, including that through USAT it was involved in prohibited transactions with Drexel Burnham Lambert Inc. The hearing on the merits of this matter commenced on September 22, 1997 and concluded on March 1, 1999. On February 10, 1999, the OTS and FDIC settled with all of the Respondents (except Mr. Charles Hurwitz, Chairman and Chief Executive Officer of the Company, the Company and Federated) for \$1.0 million and limited cease and desist orders.

Post hearing briefing concluded on January 31, 2000. In its post-hearing brief, the OTS claims, among other things, that the remaining Respondents, Mr. Hurwitz, the Company and Federated, are jointly and severally liable to pay either \$821.3 million in restitution or reimbursement of \$362.6 million for alleged unjust enrichment. The OTS also claims that each remaining Respondent should be required to pay \$4.6 million in civil money penalties, and that Mr. Hurwitz should be prohibited from engaging in the banking industry. The Respondents' brief claims that none of them has any liability in this matter. A recommended decision by the administrative law judge could be made at any time. A final agency decision would thereafter be issued by the OTS Director. Such decision would then be subject to appeal by any of the Respondents to the federal appellate court.

On August 2, 1995, the FDIC filed the *FDIC action*. The original complaint was against Mr. Hurwitz and alleged damages in excess of \$250.0 million based on the allegation that Mr. Hurwitz was a controlling shareholder, *de facto* senior officer and director of USAT, and was involved in certain decisions which contributed to the insolvency of USAT. The original complaint further alleged, among other things, that Mr. Hurwitz was obligated to ensure that UFG, Federated and the Company maintained the net worth of USAT. In January 1997, the FDIC filed an amended complaint which seeks, conditioned on the OTS prevailing in its administrative proceeding, unspecified damages from Mr. Hurwitz relating to amounts the OTS does not collect from the Company and Federated with respect to their alleged obligations to maintain USAT's net worth.

On May 31, 2000, the Company, Federated and Mr. Hurwitz filed the *FDIC Counterclaim*. The *FDIC Counterclaim* states that the FDIC illegally paid the OTS to bring claims against the Company, Federated and Mr. Hurwitz. The Company, Federated and Mr. Hurwitz are asking that the FDIC be ordered to not make any further payments to the OTS to fund the administrative proceedings described above, and they are seeking reimbursement of attorneys' fees and damages from the FDIC. As of December 31, 2000, such fees were in excess of \$30.0 million.

On January 16, 2001, the *Kahn lawsuit* was filed. The plaintiff purports to bring this action as a stockholder of the Company derivatively on behalf of the Company. The lawsuit concerns the *FDIC* and *OTS actions*, and the Company's advancement of fees and expenses on behalf of Federated and certain of the Company's directors in connection with these actions. It alleges that the defendants have breached their fiduciary duties to the Company, and have wasted corporate assets, by allowing the Company to bear all of the costs and expenses of Federated and certain of the Company's directors related to the *FDIC* and *OTS actions*. The plaintiff seeks to require Federated and certain of the Company's directors to reimburse the Company for all costs and expenses incurred by the Company in connection with the *FDIC* and *OTS actions*, and to enjoin the Company from advancing to Federated or certain of the Company's directors any further funds for costs or expenses associated with these actions. The parties to the *Kahn lawsuit* have agreed to an indefinite extension of the defendants' obligations to respond to the plaintiffs' claims.

The Company's bylaws provide for indemnification of its officers and directors to the fullest extent permitted by Delaware law. The Company is obligated to advance defense costs to its officers and directors, subject to the individual's obligation to repay such amount if it is ultimately determined that the individual was not entitled to indemnification. In addition, the Company's indemnity obligation can, under certain circumstances, include amounts other than defense costs, including judgments and settlements.

The Company has concluded that it is unable to determine a reasonable estimate of the loss (or range of loss), if any, that could result from the OTS and FDIC matters. Accordingly, it is impossible to assess the ultimate outcome of these matters or their potential impact on the Company; however, any adverse outcome of these matters could have a material adverse effect on the Company's consolidated financial position, results of operations or liquidity. With respect to the *Kahn lawsuit*, although it is impossible to assess the ultimate outcome of this matter, the Company believes that the resolution of this matter should not result in a material adverse effect on its consolidated financial position, results of operations or liquidity.

Other Matters

The Company is involved in various other claims, lawsuits and other proceedings relating to a wide variety of matters. While uncertainties are inherent in the final outcome of such matters and it is presently impossible to determine the actual costs that ultimately may be incurred, management believes that the resolution of such uncertainties and the incurrence of such costs should not have a material adverse effect on the Company's consolidated financial position, results of operations or liquidity.

11. Derivative Financial Instruments and Related Hedging Programs

In conducting its business, Kaiser uses various instruments, including forward contracts and options, to manage the risks arising from fluctuations in aluminum prices, energy prices and exchange rates. Kaiser enters into hedging transactions to limit its exposure resulting from (1) its anticipated sales of alumina, primary aluminum, and fabricated aluminum products, net of expected purchase costs for items that fluctuate with aluminum prices, (2) the energy price risk from fluctuating prices for natural gas, fuel oil and diesel oil used in its production process, and (3) foreign currency requirements with respect to its cash commitments with foreign subsidiaries and affiliates.

As Kaiser's hedging activities are generally designed to lock-in a specified price or range of prices, realized gains or losses on the derivative contracts utilized in these hedging activities (except the impact of those contracts discussed below which have been marked to market) will generally offset at least a portion of any losses or gains, respectively, on the transactions being hedged. See Note 1 for a discussion of the effects of the new accounting requirements under SFAS No. 133, which is being used for reporting results beginning with the first quarter of 2001. The following table summarizes Kaiser's derivative hedging positions at March 31, 2001 (U.S. and Australian dollars in millions):

<u>Commodity</u>	<u>Period</u>	<u>Notional Amount</u>	<u>Estimated Percent of Annual Sales/Purchases</u>	<u>Carrying/Market Value</u>
Aluminum (in tons):				
Option contracts	4/01 to 12/01	272,000	83%	\$ 11.8
Option contracts	2002	319,000	63%	22.6
Option contracts	2003	84,000	17%	5.6
Natural gas (in MMBtu's per day):				
Option contracts and swaps	4/01 to 6/01	9,500	6%	1.1
Australian dollars (A\$ per year):				
Forwards and option contracts	4/01 to 12/01	A\$ 125.0	82%	(8.5)
Option contracts	2002 to 2005	A\$ 90.0	56%	5.0

During the three month period ended March 31, 2001, market value changes in derivative hedging positions included in the above table resulted in a benefit to earnings (included in investment, interest and other income (expense)) of \$6.8 million (see Note 2). However, based on new accounting literature released in April 2001, Kaiser anticipates that future mark-to-market changes will be limited as unrealized gains or losses resulting from changes in the value of these hedges will be recorded in other comprehensive income starting in the second quarter of 2001.

During late 1999 and early 2000, Kaiser also entered into a series of transactions with a counterparty that provided Kaiser with a premium over the forward market prices at the date of the transaction for 2,000 tons of primary aluminum per month during the period January 2000 through June 2001. Kaiser also contracted with the counterparty to receive certain fixed prices (also above the forward market prices at the date of the transaction) on 4,000 tons of primary aluminum per month over a three year period commencing October 2001, unless market prices during certain periods decline below a stipulated "floor" price, in which case the fixed price sales portion of the transactions terminate. The price at which the October 2001 and later transactions terminate is well below current market prices. These positions do not qualify for treatment as a "hedge" under both previous and current accounting guidelines. Accordingly, the mark-to-market impacts of these positions due to fluctuations in primary aluminum prices are recorded in investment, interest and other income (expense) in the Consolidated Statement of Operations. For the three months ended March 31, 2001 and 2000, Kaiser recorded mark-to-market gains of \$8.5 million and \$14.4 million, respectively, in investment, interest and other income (expense) associated with the transactions described in this paragraph (see Note 2).

As of March 31, 2001, Kaiser had sold forward approximately 100% and 80% of the alumina available to it in excess of its projected internal smelting requirements for 2001 and 2002, respectively, at prices indexed to future prices of primary aluminum.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following should be read in conjunction with the financial statements in Part I, Item 1 of this Report and Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and Item 8. "Financial Statements and Supplementary Data" of the Form 10-K. Any capitalized terms used but not defined in this Item are defined in the "Glossary of Defined Terms" contained in Appendix A.

This Quarterly Report on Form 10-Q contains statements which constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements appear in a number of places in this section, in Item 3. "Quantitative and Qualitative Disclosures About Market Risk" and in Part II. Item 1. "Legal Proceedings." Such statements can be identified by the use of forward-looking terminology such as "believes," "expects," "may," "estimates," "will," "should," "plans" or "anticipates" or the negative thereof or other variations thereon or comparable terminology, or by discussions of strategy. Readers are cautioned that any such forward-looking statements are not guarantees of future performance and involve significant risks and uncertainties, and that actual results may vary materially from the forward-looking statements as a result of various factors. These factors include the effectiveness of management's strategies and decisions, general economic and business conditions, developments in technology, new or modified statutory or regulatory requirements and changing prices and market conditions. This Form 10-Q and the Form 10-K identify other factors that could cause such differences between such forward-looking statements and actual results. No assurance can be given that these are all of the factors that could cause actual results to vary materially from the forward-looking statements.

Results of Operations

The Company operates in four industries: aluminum, through its majority owned subsidiary, Kaiser, an integrated aluminum producer; forest products, through MGI and its wholly owned subsidiaries, principally Pacific Lumber and Britt; real estate investment and development, managed through MPC; and racing operations through SHRP, Ltd. MGHI owns 100% of MGI and is a wholly owned subsidiary of the Company. All references to the "Company," "Kaiser," "MGHI," "MGI," "Pacific Lumber," "MPC" and "SHRP, Ltd." refer to the respective companies and their subsidiaries, unless otherwise indicated or the context indicates otherwise.

Aluminum Operations

Industry Overview and Selected Operational Data

Aluminum operations account for a substantial portion of the Company's revenues and operating results. Kaiser, through its principal subsidiary KACC, operates in the following business segments: bauxite and alumina, primary aluminum, flat-rolled products, engineered products and commodities marketing. Kaiser uses a portion of its bauxite, alumina and primary aluminum production for additional processing at certain of its downstream facilities. Intersegment transfers are valued at estimated market prices.

Kaiser's operating results are sensitive to changes in the prices of alumina, primary aluminum and fabricated aluminum products, and also depend to a significant degree on the volume and mix of all products sold and on Kaiser's hedging strategies. Primary aluminum prices have historically been subject to significant cyclical fluctuations (see Notes 1 and 11 to the Condensed Consolidated Financial Statements and Item 7A. "Quantitative and Qualitative Discoveries About Market Risk" in the Form 10-K for a discussion of Kaiser's hedging activities).

Changes in global, regional, or country-specific economic conditions can have a significant impact on overall demand for aluminum-intensive fabricated products in the transportation, distribution, and packaging markets. Such changes in demand can directly affect Kaiser's earnings by impacting the overall volume and mix of such products sold. To the extent that these end-use markets weaken, demand can also diminish for alumina and primary aluminum.

During the three months ended March 31, 2000, the AMT Price per pound of primary aluminum was \$.79 per pound. During the three months ended March 31, 2001, the average AMT Price was \$.75 per pound. The average AMT Price for primary aluminum for the week ended April 27, 2001, was approximately \$.73 per pound.

The following table presents selected operational and financial information with respect to the Company's aluminium operations for the three months ended March 31, 2001 and 2000.

	Three Months Ended	
	March 31,	
	2001	2000
	(In millions of dollars, except shipments and prices)	
Shipments: ⁽¹⁾		
Alumina:		
Third party ⁽²⁾	664.0	437.5
Intersegment ⁽²⁾	182.9	277.6
Total alumina	<u>846.9</u>	<u>715.1</u>
Primary aluminum:		
Third party	63.9	79.4
Intersegment	1.5	47.9
Total primary aluminum	<u>65.4</u>	<u>127.3</u>
Flat-rolled products ⁽³⁾	25.0	51.8
Engineered products ⁽³⁾	32.9	47.3
Average realized third party sales price: ⁽⁴⁾		
Alumina (per ton)	\$ 194	\$ 218
Primary aluminum (per pound)	0.73	0.79
Net sales:		
Bauxite and alumina:		
Third party (includes net sales of bauxite)	\$ 137.6 ⁽²⁾	\$ 107.6
Intersegment	36.0 ⁽²⁾	56.8
Total bauxite and alumina	<u>173.6</u>	<u>164.4</u>
Primary aluminum:		
Third party	103.0	138.0
Intersegment	2.5	82.1
Total primary aluminum	<u>105.5</u>	<u>220.1</u>
Flat-rolled products	95.9	157.9
Engineered products	120.6	163.7
Commodities Marketing	(2.6)	(16.1)
Minority interests	25.8	24.6
Eliminations	(38.5)	(138.9)
Total net sales	<u>\$ 480.3</u>	<u>\$ 575.7</u>
Operating income ⁽⁵⁾	<u>\$ 216.9</u>	<u>\$ 38.4</u>
Income before income taxes and minority interests	<u>\$ 196.3</u>	<u>\$ 20.1</u>

⁽¹⁾ Shipments are expressed in thousands of metric tons. A metric ton is equivalent to 2,204.6 pounds.

⁽²⁾ Net sales for the three months ended March 31, 2001, included approximately 39,700 tons of alumina purchased from third parties and transferred to Kaiser's primary aluminum business unit. There were no purchases of alumina from third parties during the first three months of 2001 for unaffiliated customers. Net sales for the three months ended March 31, 2000, included approximately 77,000 tons of alumina purchased from third parties and resold to certain unaffiliated customers and 39,000 tons of alumina purchased from third parties and transferred to Kaiser's primary aluminum business unit.

⁽³⁾ In the first quarter of 2001, the flat-rolled products business unit began purchasing its own primary aluminum rather than relying on the primary aluminum business unit to supply its aluminum requirements through production or third party purchases. Total purchases of primary aluminum during the quarters ended March 31, 2001 and 2000, by the flat-rolled products business unit and the engineered products business unit (which was already responsible for purchasing the majority of its primary aluminum requirements) were approximately 47,500 tons and 41,200 tons, respectively. During the quarter ended March 31, 2001, the primary aluminum business unit purchased approximately 17,200 tons of primary aluminum from third parties to meet existing customer requirements.

⁽⁴⁾ Average realized prices for the flat-rolled products and engineered products business units are not presented as such prices are subject to fluctuations due to changes in product mix. Average realized third party sales prices for alumina and primary aluminum include the impact of hedging activities.

⁽⁵⁾ Operating income includes net gains of \$228.2 million from power sales for the three months ended March 31, 2001 and \$2.0 million of restructuring charges related to primary aluminum and corporate efficiency initiatives for the three months ended March 31, 2000. Operating income for the three months ended March 31, 2000, also included estimated business interruption insurance recoveries totaling \$25.3 million. There were no estimated business interruption insurance recoveries during the first quarter of 2001, despite the fact that approximately \$19.0 million of abnormal start-up costs were incurred. Additionally, depreciation was suspended for the Gramercy facility during the first quarter of 2000 as a result of the July 1999 incident.

Recent Events and Developments

Liquidity/Cash Resources

Kaiser has significant near-term debt maturities. Kaiser's ability to make payments on and refinance its debt depends on its ability to generate cash in the future. In addition to being impacted by power sales and normal operating items, Kaiser's near-term liquidity and cash flows will also be affected by the Gramercy incident, net payments for asbestos-related liabilities and possible proceeds from asset dispositions. See "Financial Condition and Investing and Financial Activities — Aluminum Operations" for a discussion of these matters.

Incident at Gramercy Facility

Production at Kaiser's Gramercy, Louisiana, alumina refinery, which had been curtailed since July 1999 as a result of an explosion in the digestion area of the plant, re-commenced during the middle of December 2000. As of March 31, 2001, the plant was operating at approximately 75% of its newly rated estimated capacity of 1,250,000 tons. Based on current estimates, construction at the facility is expected to be completed during the third quarter of 2001, and the facility is expected to be fully operational by the end of 2001 or early 2002.

Through March 31, 2001, Kaiser had recorded \$289.3 million of estimated insurance recoveries related to the Gramercy incident and had collected \$268.6 million of such amounts. The remaining balance of approximately \$20.7 million and any additional amounts possibly due to Kaiser will likely not be recovered until Kaiser and the insurers resolve certain outstanding issues. Kaiser anticipates that the remaining issues will not be resolved until late 2001 or early 2002. Kaiser continues to believe that a minimum of approximately \$290.0 million of insurance recoveries are probable, that additional amounts are owed to Kaiser by the insurers, and that the likelihood of any refund by Kaiser of amounts previously received from the insurers is remote.

See Note 3 to the Condensed Consolidated Financial Statements for additional discussion of the incident at the Gramercy facility.

Labor Matters

Although the USWA dispute has been settled and the workers have returned to the facilities, two allegations of ULPs in connection with the USWA strike and subsequent lock-out by Kaiser remain to be resolved. Kaiser believes that the remaining charges made against it by the USWA are without merit. See Note 10 to Condensed Consolidated Financial Statements for additional discussion on the ULP charges.

Strategic Initiatives

Kaiser's strategy is to improve its financial results by: increasing the competitiveness of its existing plants; continuing its cost reduction initiatives; adding assets to businesses it expects to grow; pursuing divestitures of its non-core businesses; and strengthening its financial position by divesting part or all of its interests in certain operating assets. See "Management's Discussion and Analysis of Financial Condition and Results of Operations — Results of Operations — Aluminum Operations — Recent Events and Developments – Strategic Initiatives" in the Form 10-K for additional information regarding strategic initiatives.

Pacific Northwest Power Sales and Operating Level

During the first quarter of 2001, Kaiser, in a series of transactions, sold a substantial majority of the remaining power available for its Northwest smelters that it had under contract through September 2001. As a result of such power sales, the Northwest smelters are expected to remain curtailed at least through that date.

Kaiser has the right to purchase power under a separate contract with the BPA that would, starting October 1, 2001, provide sufficient power to operate Kaiser's Trentwood facility as well as approximately 40% of the capacity of its Northwest aluminum smelting operations. Power costs under the new contract are expected to exceed the cost of power under Kaiser's current BPA contract by as much as 100% in certain periods. There are other terms of the new BPA contract which are also less favorable than the current BPA contract, including the fact that Kaiser does not have any remarketing rights under the new BPA contract. Kaiser is liable for certain severance, supplemental unemployment and early retirement benefits for the USWA workers at the curtailed smelters. A substantial portion of such costs have been accrued as of March 31, 2001. However, additional accruals may be required depending on when the USWA workers are recalled and when the smelting operations are restarted. See Note 4 to Condensed Consolidated Financial Statements for additional information on the power sales, the new BPA contract and additional detail regarding accrued liabilities with respect to the USWA workers.

Net Sales

Net sales in the first quarter of 2001 totaled \$480.3 million compared to \$575.7 million in the first quarter of 2000. The decrease was the result of declines in average realized prices for alumina and primary aluminum as well as a decline in shipments for primary aluminum, flat-rolled products and engineered products. The decrease in average realized prices for alumina was due to a decrease in primary aluminum market prices to which Kaiser's third-party alumina sales contracts are linked. The decrease in intersegment shipments for primary aluminum and in turn third party shipments for flat-rolled products was primarily due to reduced shipments of can body stock as a part of the planned exit from this product line in the last half of 2000. The decrease in intersegment alumina shipments and in turn third party primary aluminum shipments was primarily due to the potline curtailments at Kaiser's Washington smelters. The decrease in engineered product shipments was the result of reduced ground transportation shipments due to softening market demand. These decreases were partially offset by an increase in average realized prices for flat-rolled products which reflects the change in product mix from the can body stock to heat-treat products and an increase in alumina shipments which resulted primarily from the timing of shipments as well as the restart of production at the Gramercy refinery in December 2000. The increase in average realized prices for engineered products reflects increased prices for soft alloy extrusions offset, in part, by a shift in product mix.

Operating Income

Operating income for the quarter ended March 31, 2001, includes non-recurring net gains from power sales of \$228.2 million. Excluding this item, operating income decreased from \$38.4 million for the quarter ended March 31, 2000, to an operating loss of \$11.3 million for the quarter ended March 31, 2001. In addition to the impact of lower net sales discussed above, operating income for 2001 was adversely affected by abnormal Gramercy related start-up costs of approximately \$19.0 million, overhead and other fixed costs associated with the curtailed Northwest smelting operations which totaled approximately \$12.0 million during the first quarter of 2001, and higher natural gas and fuel oil costs.

Income Before Income Taxes and Minority Interests

Income before income taxes and minority interests increased from \$20.1 million to \$196.3 million primarily as result of the \$228.2 million in net gains from power sales for the quarter ended March 31, 2001 offset by the impact of lower net sales and higher costs discussed above.

Forest Products Operations

Industry Overview and Selected Operational Data

The Company's forest products operations are conducted by MGI, through Pacific Lumber and Britt. MGI's business is somewhat seasonal, and its net sales have been historically higher in the months of April through November than in the months of December through March. Management expects that MGI's revenues and cash flows will continue to be markedly seasonal. Accordingly, MGI's results for any one quarter are not necessarily indicative of results to be expected for the full year.

Due to the failure of government agencies to approve THPs in a timely manner and the resulting lower harvests on its property, Pacific Lumber's production of lumber has decreased. Furthermore, logging costs have increased due to the harvest of smaller diameter logs and compliance with environmental regulations and the Environmental Plans. See also "—Trends."

MGI's management is currently reevaluating its operations. This may result in changes in the sawmill or other operations, and it may require an evaluation of the realizability of MGI's investment in any facilities which are curtailed as a result.

The following table presents selected operational and financial information for the three months ended March 31, 2001 and 2000, for the Company's forest products operations.

	Three Months Ended March 31,	
	2001	2000
(In millions of dollars, except shipments and prices)		
Shipments:		
Lumber: ⁽¹⁾		
Redwood upper grades	4.1	3.5
Redwood common grades	37.2	35.4
Douglas-fir upper grades	2.0	2.5
Douglas-fir common grades	13.0	19.1
Other	0.5	3.0
Total lumber	<u>56.8</u>	<u>63.5</u>
Wood chips ⁽²⁾	<u>26.6</u>	<u>39.0</u>
Average sales price:		
Lumber: ⁽³⁾		
Redwood upper grades	\$ 1,845	\$ 1,615
Redwood common grades	614	739
Douglas-fir upper grades	1,385	1,300
Douglas-fir common grades	322	424
Wood chips ⁽⁴⁾	70	62
Net sales:		
Lumber, net of discount	\$ 37.1	\$ 43.7
Wood chips	1.9	2.4
Cogeneration power	4.4	0.6
Other	1.4	0.7
Total net sales	<u>\$ 44.8</u>	<u>\$ 47.4</u>
Operating income (loss)	<u>\$ (4.5)</u>	<u>\$ 5.8</u>
Operating cash flow ⁽⁵⁾	<u>\$ 0.4</u>	<u>\$ 10.4</u>
Loss before income taxes and minority interests	<u>\$ (15.8)</u>	<u>\$ (4.9)</u>

(1) Lumber shipments are expressed in millions of board feet.

(2) Wood chip shipments are expressed in thousands of bone dry units of 2,400 pounds.

(3) Dollars per thousand board feet.

(4) Dollars per bone dry unit.

(5) Operating income before depletion and depreciation, also referred to as "EBITDA."

Net Sales

Net sales for the first quarter of 2001 were lower than the 2000 first quarter primarily as a result of lower prices for redwood and Douglas-fir common grade lumber. In addition, the Company had lower shipments of Douglas-fir lumber offset somewhat by higher shipments of redwood lumber.

Operating Income (Loss)

Forest products had an operating loss for the first quarter of 2001 as compared to operating income for the first quarter of 2000 as a result of the decline in net sales as well as higher costs associated with lumber production and logging operations.

Loss Before Income Taxes and Minority Interests

The loss before income taxes for the first quarter of 2001 increased from the loss in the comparable prior year period, as a result of the decline in operating income discussed above.

Real Estate Operations

Industry Overview and Selected Operational Data

The Company, principally through its wholly owned subsidiaries, invests in and develops residential and commercial real estate primarily in Puerto Rico, Arizona and California.

	Three Months Ended March 31,	
	2001	2000
(In millions)		
Net sales	\$ 9.9	\$ 6.2
Operating loss	(1.4)	(3.5)
Income (loss) before income taxes and minority interests	0.1	(0.6)

Net Sales

Net sales improved for the first quarter of 2001 from the first quarter of 2000 primarily as a result of an increase in lot sales in Fountain Hills, Arizona.

Operating Loss and Income (Loss) Before Income Taxes and Minority Interests

The real estate segment operating loss for the first quarter 2001 decreased from the operating loss for first quarter of 2000 primarily due to the increase in real estate sales discussed above. The real estate segment had income before income taxes and minority interests for the first quarter of 2001 as compared to a loss before income taxes and minority interests for the first quarter 2000 also due to the increase in real estate sales.

Racing Operations

Industry Overview and Selected Operational Data

The Company, through its subsidiaries, has a 99.9% ownership interest in SHRP, Ltd., a Texas limited partnership, which owns and operates the Sam Houston Race Park, a Class 1 horse racing facility in Houston, Texas, and Valley Race Park, a greyhound racing facility located in Harlingen, Texas, which began operations in mid-March of 2000. Results of operations between periods are generally not comparable due to the timing, varying lengths and types of racing meets held. Historically, the Sam Houston Race Park has derived a significant amount of its annual net pari-mutuel commissions from live racing and simulcasting. Net pari-mutuel commissions have typically been highest during the first and fourth quarters of the year, the time during which live thoroughbred racing has historically been conducted. Beginning in the fourth quarter of 2000, live greyhound racing has and is expected to contribute to higher net pari-mutuel commissions in the first and fourth quarters of the year.

	Three Months Ended March 31,	
	2001	2000
(In millions)		
Net sales	\$ 9.4	\$ 8.3
Operating income	1.3	1.4
Income before income taxes and minority interests	1.3	1.3

Net Sales

Net sales for the racing segment in the first quarter 2001 were higher than for the first quarter 2000 due to the opening of Valley Race Park.

Operating Income and Income Before Income Taxes and Minority Interests

Operating income and income before income taxes and minority interests was substantially unchanged between the periods as improvements in net sales due to Valley Race Park did not have a significant impact on operating income.

Other Items Not Directly Related to Industry Segments

	Three Months Ended March 31,	
	2001	2000
(In millions)		
Operating loss	\$ (3.0)	\$ (3.6)

Loss before income taxes and minority interests (4.0) (4.0)

The operating losses represent corporate general and administrative expenses that are not allocated to the Company's industry segments. The loss before income taxes and minority interests includes operating losses, investment, interest and other income (expense) and interest expense, including amortization of deferred financing costs, that are not attributable to the Company's industry segments.

Minority Interests

Minority interests represent the minority stockholders' interest in the Company's aluminum operations.

Financial Condition and Investing and Financing Activities

This section contains statements which constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. See above and below for cautionary information with respect to such forward-looking statements.

Overview

The Company conducts its operations primarily through its subsidiaries. Creditors of subsidiaries of the Company have priority with respect to the assets and earnings of such subsidiaries over the claims of the creditors of the Company. Certain of the Company's subsidiaries, principally Kaiser, MGHI, MGI, Pacific Lumber and Scotia LLC, are restricted by their various debt instruments as to the amount of funds that can be paid in the form of dividends or loaned to affiliates. Kaiser and the Forest Products companies are highly leveraged and have significant debt service requirements. Notes 7 and 10 to the Condensed Consolidated Financial Statements and Notes 12 and 17 to the Consolidated Financial Statements in the Form 10-K contain additional information concerning the Company's indebtedness, certain restrictive debt covenants and a discussion of material commitments and contingencies affecting Kaiser's liquidity and capital resources. "MAXXAM Parent" is used in this section to refer to the Company on a stand-alone basis without its subsidiaries.

The following table summarizes certain data related to financial condition and to investing and financing activities of the Company and its subsidiaries.

	<u>Forest Products</u>								<u>MAXXAM</u>	<u>Total</u>
	<u>Aluminum</u>	<u>Scotia LLC</u>	<u>Pacific Lumber</u>	<u>MGI and Other</u>	<u>Real Estate</u>	<u>Racing</u>	<u>MGHI</u>	<u>Parent</u>		
	(In millions of dollars)									
<u>Debt and credit facilities</u>										
<u>(excluding intercompany notes)</u>										
Short-term borrowings and current maturities of long-term debt:										
March 31, 2001	\$ 224.9 ⁽¹⁾	\$ 16.7	\$ 0.1 ⁽¹⁾	\$ -	\$ 3.3	\$ -	\$ -	\$ -	\$ 13.4	\$ 258.4
December 31, 2000	31.6	16.4	37.1	-	2.1	-	-	-	13.4	100.6
Long-term debt, excluding current maturities:										
March 31, 2001	\$ 698.8 ⁽¹⁾	\$ 755.5 ⁽²⁾	\$ 0.5	\$ -	\$ 40.0	\$ 0.2	\$ 103.2 ⁽²⁾	\$ -	-	\$1,598.2
December 31, 2000	957.8	767.2	0.6	-	38.2	0.2	\$118.8	-	-	1,882.8
Revolving credit facilities:										
Facility commitment amounts										
March 31, 2001:	\$ 300.0	\$ 61.1	\$ 60.0	\$ 2.5	\$ 23.6	\$ -	\$ -	\$ -	-	\$ 447.2
Borrowings	-	-	-	-	6.4	-	-	-	-	6.4
Letters of credit	37.2	-	12.7	-	1.5	-	-	-	-	51.4
Unused and available credit	208.8	61.1	33.5	2.5	9.4	-	-	-	-	315.3

Table and Notes continued on next page

	Forest Products								Total
	Aluminum	Scotia LLC	Pacific Lumber	MGI and Other	Real Estate	Racing	MGHI	MAXXAM Parent	
(In millions of dollars)									
<u>Cash, cash equivalents, marketable securities and other investments</u>									
March 31, 2001:									
Current amounts restricted for debt service	\$ —	\$ 21.9	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 21.9
Other current amounts	44.2	3.9	19.8	47.6	22.3	7.9	52.3	113.1	311.1
	<u>44.2</u>	<u>25.8</u>	<u>19.8</u>	<u>47.6</u>	<u>22.3</u>	<u>7.9</u>	<u>52.3</u>	<u>113.1</u>	<u>333.0</u>
Long-term amounts restricted for debt service	—	84.9	—	—	1.8	—	—	—	86.7
Other long-term restricted	0.1	84.9	—	2.2	9.1	—	—	—	96.3
	<u>\$ 44.3</u>	<u>\$ 110.7</u>	<u>\$ 19.8</u>	<u>\$ 49.8</u>	<u>\$ 31.4</u>	<u>\$ 7.9</u>	<u>\$ 52.3</u>	<u>\$ 113.1</u>	<u>\$ 429.3</u>
December 31, 2000:									
Current amounts restricted for debt service	\$ —	\$ 45.8	\$ —	\$ —	\$ 0.9	\$ —	\$ —	\$ —	\$ 46.7
Other current amounts	23.4	68.6	0.2	61.7	18.7	9.0	54.3	115.2	351.1
	<u>23.4</u>	<u>114.4</u>	<u>0.2</u>	<u>61.7</u>	<u>19.6</u>	<u>9.0</u>	<u>54.3</u>	<u>115.2</u>	<u>397.8</u>
Long-term amounts restricted for debt service	—	92.1	—	—	1.3	—	—	—	93.4
Other long-term restricted	0.1	94.6	—	2.0	9.6	—	—	—	106.3
	<u>\$ 23.5</u>	<u>\$ 209.0</u>	<u>\$ 0.2</u>	<u>\$ 63.7</u>	<u>\$ 29.2</u>	<u>\$ 9.0</u>	<u>\$ 54.3</u>	<u>\$ 115.2</u>	<u>\$ 504.1</u>
<u>Changes in cash and cash equivalents</u>									
Capital expenditures:									
March 31, 2001	\$ 65.2 ⁽³⁾	\$ 0.7	\$ 1.7	\$ 0.6	\$ 0.1	\$ 0.1	\$ —	\$ 0.7	\$ 69.1
March 31, 2000	14.5 ⁽³⁾	1.4	—	0.5	1.0	3.3 ⁽³⁾	—	0.1	20.8
Net proceeds from dispositions of property and investments:									
March 31, 2001	\$ 0.4	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 0.4
March 31, 2000	15.5	—	—	—	—	—	—	—	15.5
Borrowings (repayments) of debt and credit facilities, net of financing costs:									
March 31, 2001	\$ (53.6)	\$ (11.4) ⁽²⁾	\$ (37.0) ⁽¹⁾	\$ —	\$ 2.4	\$ —	\$ (12.8)	\$ —	\$ (112.4)
March 31, 2000	5.9	10.2	—	8.1	(0.8)	(0.2)	(10.1)	(2.5)	10.6
Dividends and advances received (paid):									
March 31, 2001	\$ —	\$ (73.1) ⁽⁴⁾	\$ 73.1 ⁽⁴⁾	\$ (17.1)	\$ 0.5	\$ —	\$ 17.1	\$ (0.5)	\$ —
March 31, 2000	—	—	5.0	(113.4) ⁽⁴⁾	1.2	— ⁽⁴⁾	63.4 ⁽⁴⁾	43.8	—

Notes continued on next page

- (1) The increase in Kaiser's short-term borrowings and current maturities of long-term debt between December 31, 2000, and March 31, 2001, reflects the now current maturity of the KACC 9½ % Senior Notes. The decrease in Pacific Lumber's short-term borrowings and current maturities of long-term debt between December 31, 2000, and March 31, 2001, was due to the repayment of borrowings under the Pacific Lumber Credit Agreement.
- (2) The decrease between December 31, 2000, and March 31, 2001, in Scotia LLC's long-term debt was the result of principal payments on the Timber Notes of \$13.2 million during the three months ended March 31, 2001. The decrease in MGHI's long-term debt was due primarily to repurchases of debt.
- (3) Aluminum: Capital expenditures for the three months ended March 31, 2001 and 2000, include \$57.3 million and \$16.7 million, respectively, spent with respect to rebuilding the Gramercy facility. Racing: Capital expenditures for the three months ended March 31, 2000, include \$2.4 million for the acquisition of Valley Race Park.
- (4) For the three months ended March 31, 2001, \$73.1 million of dividends were paid by Scotia LLC to Pacific Lumber using proceeds from the sale of the Owl Creek grove. For the three months ended March 31, 2000, \$90.0 million of the dividends paid from MGI to MGHI were made using proceeds from the sale of the Headwaters Timberlands. MGHI in turn paid a \$45.0 million dividend to MAXXAM Parent.

MAXXAM Parent

During the three months ended March 31, 2001, the Company purchased 123,200 shares of its common stock for \$1.7 million. Since March 31, 2001, through April 30, 2001, the Company has purchased an additional 97,600 shares of its common stock for \$1.2 million.

The Company believes that its existing resources, together with the cash available from subsidiaries and financing sources, will be sufficient to fund its working capital requirements for the next year. With respect to its long-term liquidity, the Company believes that its existing cash and cash resources, together with the cash proceeds from the sale of assets and distributions from its subsidiaries should be sufficient to meet its working capital requirements. However, there can be no assurance that the Company's cash resources, together with the cash proceeds from the sale of assets, distributions from its subsidiaries and other sources of financing, will be sufficient for such purposes. Any adverse outcome of the litigation or the regulatory and environmental matters described in Note 10 to the Condensed Consolidated Financial Statements could materially adversely affect the Company's consolidated financial position, results of operations or liquidity.

MGHI

Subsequent to March 31, 2001, MGHI repurchased \$15.0 million aggregate principal amount of MGHI Notes for \$12.3 million. MGHI expects that interest payments on the remaining \$88.2 million of MGHI Notes will be paid with its existing cash and dividends paid by MGI to MGHI. Dividends from MGI are expected to be at least \$12.7 million per year based on the minimum levels provided for under the indenture for the MGHI Notes.

MGHI believes that its existing resources, together with the cash available from subsidiaries, will be sufficient to fund its debt service and working capital requirements for the next year. With respect to its long-term liquidity, MGHI believes that its existing cash and cash resources, together with distributions from its subsidiaries, should be sufficient to meet its debt service and working capital requirements. However, there can be no assurance that this will be the case. Any adverse outcome of the regulatory and environmental matters described under "—Trends" below could materially adversely affect cash available from subsidiaries and therefore MGHI's financial position, results of operations or liquidity.

Aluminum Operations

At March 31, 2001, Kaiser had working capital of \$62.9 million, compared with working capital of \$170.7 million at December 31, 2000. The net decrease in working capital primarily resulted from:

- an increase in the current portion of long-term debt due to the reclassification of the \$225.0 million principal amount of the KACC 9½ % Senior Notes to current liabilities offset by Kaiser's first quarter 2001 repayment of \$30.4 million of outstanding borrowings under the KACC Credit Agreement;
- a decrease in accrued salaries, wages and related expenses resulting primarily from the payment of previously accrued employee-related compensation applicable to job reductions as a part of the September 2000 labor settlement or associated with workers at the curtailed Northwest smelters; and

- offset by an increase in other receivables primarily due to an increase in power proceeds receivable (reflecting the difference between the \$88.0 million receivable at year-end 2000, which was collected in the first quarter of 2001, and the \$120.0 million receivable at March 31, 2001, reflecting amounts related to first quarter 2001 power sales that will be collected periodically through October 2001.)

Kaiser uses the KACC Credit Agreement to provide short-term liquidity requirements and for letters of credit to support operations. During the three months ended March 31, 2001, month-end borrowing amounts outstanding under the KACC Credit Agreement have been as high as approximately \$94.0 million, which occurred in February 2001, primarily as a result of costs incurred and capital spending related to the Gramercy rebuild, net of insurance reimbursements. The average amount of borrowings outstanding under the KACC Credit Agreement during the first quarter 2001 was approximately \$47.5 million. However, as of April 30, 2001, there were no borrowings outstanding under the KACC Credit Agreement and Kaiser expects limited, if any, borrowings for the balance of the KACC Credit Agreement term. Outstanding letters of credit at April 30, 2001, were approximately \$45.8 million. The KACC Credit Agreement expires in August 2001. It is Kaiser's intention to extend or replace the KACC Credit Agreement prior to its expiration. However, in order for the KACC Credit Agreement to be extended, on a short-term basis, beyond August 2001, Kaiser will have to have a demonstrable way to retire and/or refinance the \$225.0 million of KACC 9F % Senior Notes, due February 2002. For the KACC Credit Agreement to be extended past February 2003, both the KACC 9F % Senior Notes and the \$400.0 million of 12¾% KACC Senior Subordinated Notes, due February 2003, will have to be retired and/or refinanced. As of April 30, 2001, Kaiser had approval from the KACC Credit Agreement lenders to purchase up to \$50.0 million of the KACC 9F % Senior Notes. As of April 30, 2001, Kaiser had purchased approximately \$1.0 million of the KACC 9F % Senior Notes.

Kaiser is in active negotiations with third parties involving five potential asset transactions, any one of which, together with cash flow from operations, would enable it to address the approaching KACC 9F % Senior Notes maturity. Kaiser expects to be in a position to announce further details during the second quarter of 2001. It is unlikely, however, that it will consummate all of the transactions under consideration. Further, there can be no assurance as to the likelihood, timing or terms of such sales.

In addition to being impacted by power sales, normal operating variables and asset sales, Kaiser's near-term liquidity will also be, as more fully discussed below, affected by, among other things, two significant items: the Gramercy incident and the amount of net payments for asbestos liabilities.

Total consolidated capital expenditures, excluding capital expenditures in 2001 to finish rebuilding the Gramercy, Louisiana, facility, are expected to be between \$60.0 and \$80.0 million per year in each of 2001 and 2002 (of which approximately 15% is expected to be funded by minority partners in certain foreign joint ventures). Kaiser's management continues to evaluate numerous projects, all of which would require substantial capital, both in the United States and overseas. The level of capital expenditures may be adjusted from time to time depending on Kaiser's price outlook for primary aluminum and other products, Kaiser's ability to assure future cash flows through hedging or other means, Kaiser's financial position and other factors.

Kaiser will continue to incur abnormal start-up costs and capital spending until all construction activity at the Gramercy facility is completed and full production is restored. As more fully discussed in Note 3 to the Condensed Consolidated Financial Statements, unless Kaiser is successful in obtaining additional insurance recoveries from its insurers, it will have to fund all of the remaining Gramercy related capital expenditures as well as any incremental costs or losses incurred at Gramercy. It is believed that such amounts will total between \$50.0 million and \$100.0 million during the balance of 2001 depending on, among other things, the ultimate cost of the rebuild, the elapsed time of the rebuild and the amount of start-up costs and inefficiencies.

During the three months ended March 31, 2001, Kaiser paid \$38.1 million of asbestos-related settlement and defense costs and received insurance reimbursements of \$22.5 million for asbestos-related matters. Kaiser's 2001 and 2002 cash payments, prior to insurance recoveries, for asbestos-related costs are estimated to be between \$115.0 million and \$150.0 million per year. Kaiser believes that it will recover a substantial portion of asbestos payments from insurance. However, insurance reimbursements have historically lagged Kaiser's payments. Delays in receiving future insurance repayments would have an adverse impact on Kaiser's liquidity. During 2000, Kaiser filed suit against a group of its insurers after negotiations with certain of the insurers regarding an agreement covering both reimbursement amounts and the timing of reimbursement payments were unsuccessful. The litigation is intended, among other things, to: (i) ensure that the insurers provide Kaiser with timely and appropriate reimbursement payments for asbestos-related settlements and related legal costs incurred; and (ii) resolve certain issues between the parties with respect to how specific

provisions of the applicable insurance policies are to be applied. Given the significance of expected asbestos-related payments in 2001 and 2002 based on settlement agreements in place at March 31, 2001, the receipt of timely and appropriate reimbursements from such insurers is critical to Kaiser's liquidity. The court is expected to try certain aspects of the case in late 2001 and the remaining issues in 2002. Kaiser is continuing to receive cash payments from the insurers.

In addition to the shelf registration covering 10.0 million shares of Kaiser's common stock owned by the Company (the proceeds of which sale would be paid to the Company rather than Kaiser), Kaiser has an effective shelf registration statement covering the offering from time to time of up to \$150.0 million of equity securities.

Kaiser's management believes that Kaiser's existing cash resources, together with cash flows from operations, power sales and anticipated asset dispositions, as well as borrowings under the KACC Credit Agreement, will be sufficient to satisfy its working capital, debt maturities and capital expenditure requirements for the next year. However, no assurance can be given that existing and anticipated cash sources will be sufficient to meet Kaiser's short-term liquidity requirements or that additional sources of cash will not be required.

Kaiser's ability to make payments on and to refinance its debt on a long-term basis depends on its ability to generate cash in the future. This, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory and other factors beyond Kaiser's control. With respect to long-term liquidity, Kaiser's management believes that operating cash flow, together with the ability to obtain both short and long-term financing, should provide sufficient funds to meet its working capital and capital expenditure requirements. However, no assurance can be given that Kaiser will be able to refinance its debt on acceptable terms.

Forest Products Operations

The Scotia LLC Line of Credit allows Scotia LLC to borrow up to one year's interest on the Timber Notes. This facility expires on July 15, 2001, but it is expected to be renewed annually, subject to approval of the bank group. The Pacific Lumber Credit Agreement expires on October 31, 2001, but it is expected to be renewed.

On the January 22, 2001, note payment date for the Timber Notes, Scotia LLC had \$40.8 million set aside in the note payment account to pay the \$31.0 million of interest due as well as \$9.8 million of principal. Scotia LLC repaid an additional \$3.3 million of principal on the Timber Notes using funds held in the SAR Account, resulting in a total principal payment of \$13.1 million, an amount equal to Scheduled Amortization. In addition, Scotia LLC made a distribution to Pacific Lumber of \$73.1 million, \$63.9 million of which was made using funds from the sale of the Owl Creek grove and \$9.2 million of which was made using excess funds released from the SAR Account.

MGI and its subsidiaries anticipate that existing cash, cash equivalents, marketable securities, funds available from the SAR Account and available sources of financing will be sufficient to fund their working capital, debt service and capital expenditure requirements for the next year. With respect to their long-term liquidity, although MGI and its subsidiaries believe that their existing cash and cash equivalents should provide sufficient funds to meet their debt service and working capital requirements until such time as Pacific Lumber has adequate cash flows from operations and/or dividends from Scotia LLC, there can be no assurance that this will be the case. Furthermore, due to its highly leveraged condition, MGI is more sensitive than less leveraged companies to factors affecting its operations, including governmental regulation and litigation affecting its timber harvesting practices (see "—Trends" below and Note 10 to the Condensed Consolidated Financial Statements), increased competition from other lumber producers or alternative building products and general economic conditions.

Real Estate Operations

PDMPI and its subsidiaries may require advances in the future to fund their operations; however, the Company believes that the existing cash and credit facilities of its real estate subsidiaries are sufficient to fund the working capital and capital expenditure requirements of such subsidiaries for the next year. With respect to the long-term liquidity of such subsidiaries, the Company believes that their ability to generate cash from the sale of their existing real estate, together with their ability to obtain financing and joint venture partners should provide sufficient funds to meet their working capital and capital expenditure requirements.

Racing Operations

With respect to short-term and long-term liquidity, SHRP, Ltd's management expects that, excluding \$62.0 million in amounts due to affiliates, SHRP, Ltd. will generate cash flows from operations.

Trends

This section contains statements which constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. See above and below for cautionary information with respect to such forward-looking statements.

The Company’s forest products operations are conducted by MGI through Pacific Lumber and Britt. Regulatory and environmental matters play a significant role in Pacific Lumber’s operations. See Note 10 to the Condensed Consolidated Financial Statements and Item 1. “Business—Regulatory and Environmental Matters” of the Form 10-K for a discussion of these matters. Regulatory compliance and related litigation have increased the cost of logging operations, and Pacific Lumber has also been adversely affected by a lack of available logs as a result of a severely diminished supply of available THPs, resulting in delayed or reduced harvest and lower net sales.

Since the consummation of the Headwaters Agreement on March 1, 1999, there has been a significant amount of work required in connection with the implementation of the Environmental Plans. As a result of the implementation process, 1999 and 2000 were transition years for Pacific Lumber with respect to the filing and approval of its THPs. The rate of approvals of THPs during the three months ended March 31, 2001 continues to be below what Pacific Lumber requires to meet its targeted harvest levels under the SYP, principally because government agencies have failed to approve THPs in a timely manner. Nevertheless, Pacific Lumber anticipates that once they are fully implemented, the Environmental Plans will streamline the process of preparing THPs and potentially shorten the time to obtain approval of THPs.

There can be no assurance that Pacific Lumber will not continue to experience difficulties in receiving approvals of its THPs similar to those it has been experiencing. Furthermore, there can be no assurance that certain pending legal, regulatory and environmental matters or future governmental regulations, legislation or judicial or administrative decisions, or adverse weather conditions, would not have a material adverse effect on the Company’s financial position, results of operations or liquidity. See Part II. Item 1. “Legal Proceedings” and Note 10 to the Condensed Consolidated Financial Statements for further information regarding regulatory and legal proceedings affecting the Company’s operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information included under Item 7A. “Quantitative and Qualitative Disclosures About Market Risk” in the Form 10-K is incorporated by reference.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Reference is made to Item 3 of the Form 10-K for information concerning material legal proceedings with respect to the Company. The following material developments have occurred with respect to such legal proceedings subsequent to the filing of the Form 10-K.

Kaiser Litigation

Mead Environmental Penalty

In May 2001, Kaiser agreed to pay a penalty of \$150,000 and to deposit into a fund an additional \$125,000 to implement a supplemental environmental project in the community in order to settle certain alleged environmental violations with respect to its Mead, Washington, aluminum smelter.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

- a. Exhibits:**
None

b. Reports on Form 8-K:
None

Glossary of Defined Terms

Alpart: Alumina Partners of Jamaica, a majority subsidiary of KACC

AMT Price: Average Midwest United States transaction price for primary aluminum

BPA: Bonneville Power Administration

Britt: Britt Lumber Co., Inc., an indirect wholly owned subsidiary of MGI

CARIFA: Carribean Basin Projects Financing Authority

CDF: California Department of Forestry and Fire Protection

CERCLA: Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended by the Superfund Amendments and Reauthorization Act of 1986

CESA: California Endangered Species Act

Class A Preferred Stock: Class A \$.05 Non-Cumulative Participating Convertible Preferred Stock of the Company

Common Stock: \$.05 par value common stock of the Company

Company: MAXXAM Inc.

CWA: Federal Clean Water Act

Environmental Plans: The HCP and the SYP

EPA: Environmental Protection Agency

EPIC–SYP/Permits lawsuit: An action entitled *Environmental Protection Information Association, Sierra Club v. California Department of Forestry and Fire Protection, California Department of Fish and Game, The Pacific Lumber Company, Scotia Pacific Company LLC, Salmon Creek Corporation, et al.* (No. 99CS00639) filed March 31, 1999 in the Superior Court of Sacramento County

Equity Fund Partnership: A partnership investing in equity securities in which the Company holds a limited partnership interest

ERF lawsuit: An action entitled *Ecological Rights Foundation, Mateel Environmental v. Pacific Lumber* (No. 97-0292) which was filed in the U.S. District Court in the Northern District of California on January 28, 1997

ESA: The federal Endangered Species Act

FDIC: Federal Deposit Insurance Corporation

FDIC action: An action filed by the FDIC on August 2, 1995 entitled *Federal Deposit Insurance Corporation, as manager of the FSLIC Resolution Fund v. Charles E. Hurwitz* (No. H-95-3956) in the U.S. District Court for the Southern District of Texas

FDIC Counterclaim: A counterclaim to the *FDIC action* filed on May 31, 2000, by the Company, Federated and Mr. Hurwitz

Federated: Federated Development Company, a principal stockholder of the Company

Forest Practice Act: The California Forest Practice Act

Form 10-K: The Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission for the fiscal year ended December 31, 2000

HCP: The habitat conservation plan covering multiple species approved on March 1, 1999, in connection with the consummation of the Headwaters Agreement

Headwaters Agreement: The September 28, 1996, agreement between Pacific Lumber, Scotia LLC, Salmon Creek, the United States and California which provided the framework for the acquisition by the United States and California of the Headwaters Timberlands

Headwaters Timberlands: Approximately 5,600 acres of Pacific Lumber timberlands consisting of two forest groves commonly referred to as the Headwaters Forest and the Elk Head Springs Forest which were sold to the United States and California on March 1, 1999

KACC: Kaiser Aluminum & Chemical Corporation, Kaiser's principal operating subsidiary

KACC 9F % Senior Notes: KACC's \$225.0 million senior notes due February 2002

KACC Credit Agreement: The revolving credit facility with KACC and a bank under which KACC is able to borrow by means of revolving credit advances and letters of credit (up to \$125.0 million) in an aggregate amount equal to the lesser of \$300.0 million or a borrowing base relating to eligible accounts receivable plus eligible inventory

KACC Senior Subordinated Notes: KACC's 12³/₄% Senior Subordinated Notes due February 2003

Kahn lawsuit: An action entitled *Alan Russell Kahn v. Federated Development Co., MAXXAM Inc., et. al.* Civil Action 18623NC filed in the Court of Chancery in the state of Delaware on January 16, 2001

Kaiser: Kaiser Aluminum Corporation, a subsidiary of the Company engaged in aluminum operations

MGHI: MAXXAM Group Holdings Inc., a wholly owned subsidiary of the Company

MGHI Notes: MGHI's 12% Senior Secured Notes due August 1, 2003

MGI: MAXXAM Group Inc., a wholly owned subsidiary of MGHI

MPC: MAXXAM Property Company, a wholly-owned subsidiary of the Company

NLRB: National Labor Relations Board

Notice: A Notice of Charges filed on December 26, 1995 by the OTS against the Respondents, including the Company and others with respect to the failure of USAT

OTS: The United States Department of Treasury's Office of Thrift Supervision

OTS Action: A formal administrative proceeding initiated by the OTS against the Company and others on December 26, 1995

Pacific Lumber: The Pacific Lumber Company, a wholly-owned subsidiary of MGI

Pacific Lumber Credit Agreement: The revolving credit agreement between Pacific Lumber and a bank which provides for borrowings of up to \$60.0 million, all of which may be used for revolving borrowings, \$20.0 million of which may be used for standby letters of credit and \$30.0 million of which may be used for timberland acquisitions.

PDMPI: Palmas del Mar Properties, Inc., a wholly owned subsidiary of the Company

Permits: The incidental take permits issued by the United States and California pursuant to the HCP

Prefunding Account: Restricted cash held in an account by the trustee under the indenture governing the Timber Notes to enable Scotia LLC to acquire timberlands

Redeemable Preference Stock: KACC's Cumulative (1985 Series A) Preferred Stock and its Cumulative (1985 Series B) Preference Stock

Respondents: The Company, Federated, Mr. Charles Hurwitz and others

Salmon Creek: Salmon Creek LLC, a wholly owned subsidiary of Pacific Lumber

SAR Account: Funds held in a reserve account to support principal payments on the Timber Notes

Scheduled Amortization: The amount of principal which Scotia LLC must pay through each Timber Note payment date in order to avoid prepayment or deficiency premiums

Scotia LLC: Scotia Pacific Company LLC, a limited liability company wholly owned by Pacific Lumber

Scotia LLC Line of Credit: The agreement between a group of lenders and Scotia LLC pursuant to which it may borrow in order to pay up to one year's interest on the Timber Notes

SFAS No. 133: Statement of Financial Standard No. 133, "Accounting for Derivative Instruments and Hedging Activities"

SHRP, Ltd.: Sam Houston Race Park, Ltd., a 99.9%-owned subsidiary of the Company

SYP: The sustained yield plan approved on March 1, 1999, in connection with the consummation of the Headwaters Agreement

THP: Timber harvesting plan required to be filed with and approved by the CDF prior to the harvesting of timber

Timber Notes: Scotia LLC's \$867.2 million original aggregate principal amount of 6.55% Series B Class A-1 Timber Collateralized Notes, 7.11% Series B Class A-2 Timber Collateralized Notes and 7.71% Series B Class A-3 Timber Collateralized Notes due July 20, 2028

Timber Notes Indenture: The indenture governing the Timber Notes

TMDLs: Total maximum daily load limits

UFG: United Financial Group, Inc.

ULPs: Unfair labor practices

USAT: United Savings Association of Texas

USWA: United Steelworkers of America

USWA lawsuit: An action entitled *United Steelworkers of America, AFL-CIO, CLC, and Donald Kegley v. California Department of Forestry and Fire Protection, The Pacific Lumber Company, Scotia Pacific Company LLC and Salmon Creek Corporation* (No. 99CS00626) filed on March 31, 1999 in the Superior Court of Sacramento County

Wrigley lawsuit: An action entitled *Kristi Wrigley, et al. v. Charles Hurwitz, John Campbell, Pacific Lumber, MAXXAM Group Holdings Inc., Scotia Pacific Holding Company, MAXXAM Group Inc., MAXXAM Inc., Scotia Pacific Company LLC and Federated Development Company* (No. 9700399) filed December 2, 1997 in the Superior Court of Humboldt County