#### **Global Marine Inc.**

Santa Fe International Corporation





September 4, 2001

# GLOBALSANTAFE CORPORATION

## NYSE:GSF

**A Powerful Combination** 

#### FORWARD-LOOKING STATEMENTS

This presentation includes statements that may be deemed to be "forward-looking" statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements include, without limitation, statements regarding the consummation of the transaction, its effect on future earnings, cash flow or other operating results, the expected closing date of the transaction, any other effect or benefit of the transaction, the tax treatment of the transaction and the combined company, market prospects, and any other statements that are not historical facts. Global Marine Inc. and Santa Fe International Corporation strongly encourage readers to note that some or all of the assumptions upon which such forward-looking statements are based are beyond their ability to control or estimate precisely, and may in some cases be subject to rapid and material changes. Such assumptions include but are not limited to costs and difficulties related to the integration of acquired businesses, costs, delays and other difficulties related to the merger, closing conditions not being satisfied, failure to obtain and retain expected synergies, general market conditions prevailing in the marine and land drilling industries (including dayrates and utilization) and various other trends affecting the marine and land drilling industries, operating hazards and delays, risks associated with international operations, actions by customers and other third parties, the future price of oil and gas, and other factors detailed in Global Marine Inc.'s and Santa Fe International Corporation's filings with the Securities and Exchange Commission (SEC), which are available free of charge on the SEC's website at www.sec.gov. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated. Global Marine Inc. and Santa Fe International Corporation undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

## **A Powerful Combination**

GlobalSantaFe will be the premier worldwide contract driller:

- One of the industry's youngest, most technologically advanced drilling fleets
- Over 100 rigs owned and / or operated worldwide
- Second largest offshore drilling contractor
- Strong operating presence in each of the world's key drilling markets
- Common business philosophies and employee cultures

### **Transaction Description**

**Exchange ratio** 

**Ownership** 

Market capitalization (Pro forma) Domicile

**Board representation** 

Tax treatment of gains

Expected closing date

Santa Fe to issue 0.665 shares for each Global Marine share

Santa Fe – 49.4% Global Marine – 50.6%

Approximately \$6.0 billion (at 8/31/01 closing price)

**Cayman Islands** 

7 designees each

Taxable to Global Marine shareholders Tax-free to Santa Fe shareholders

By year end 2001

A True Merger of Equals

## **Combination Benefits**

- Creates greater size and capabilities for customers
- Joins complementary assets and markets
- Unites similar operating philosophies and cultures
- Improves position for internal and external growth
- Enhances financial position
- Balances earnings visibility and operating leverage
- Increases equity market liquidity

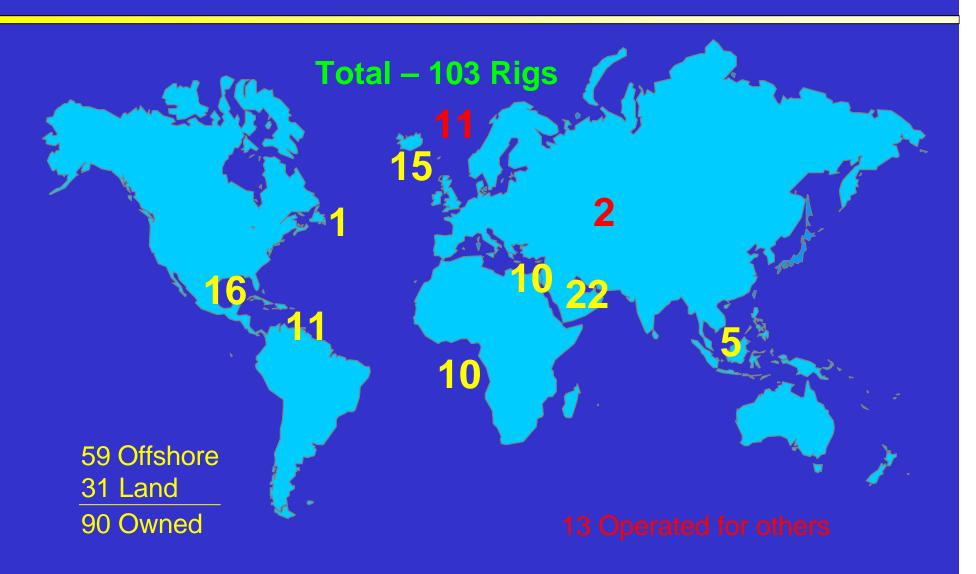
#### A New Market Leader

### **Experienced Leadership**

- Bob Rose, Chairman
- Sted Garber, President and CEO
- Jon Marshall, EVP and COO
- Seals McCarty, EVP Finance and Administration
- Jim McCulloch, SVP and General Counsel
- Matt Ralls, SVP and CFO
- Joe Boyd, VP Human Resources
- Richard Hoffman, VP Investor Relations

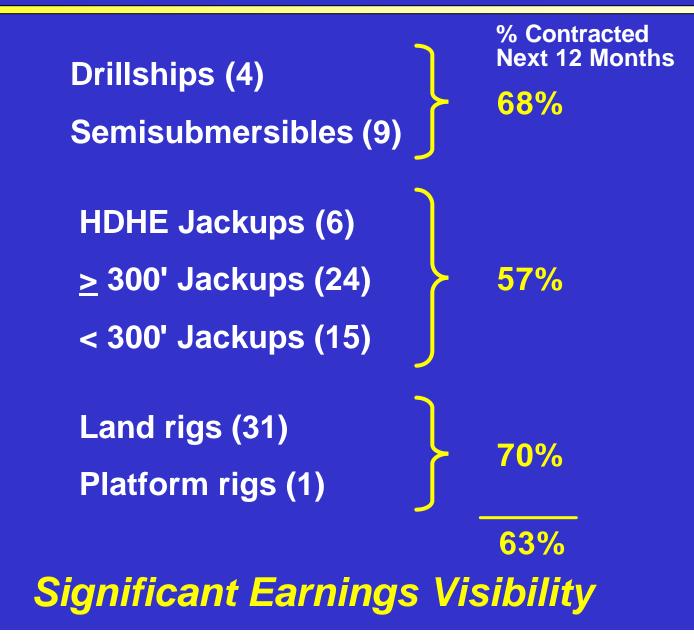
A Very Deep Bench

#### Worldwide Market Presence

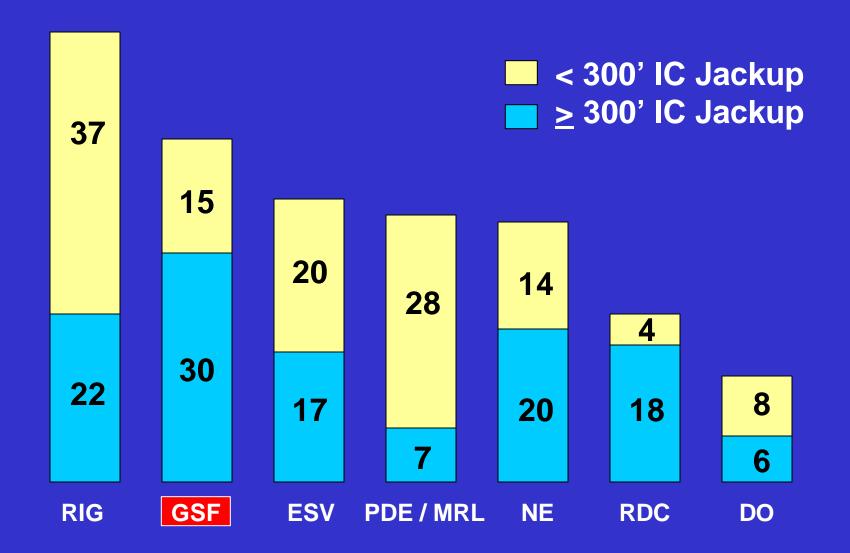


#### Solid Positions in Key Markets

### Asset Portfolio – 90 Rigs

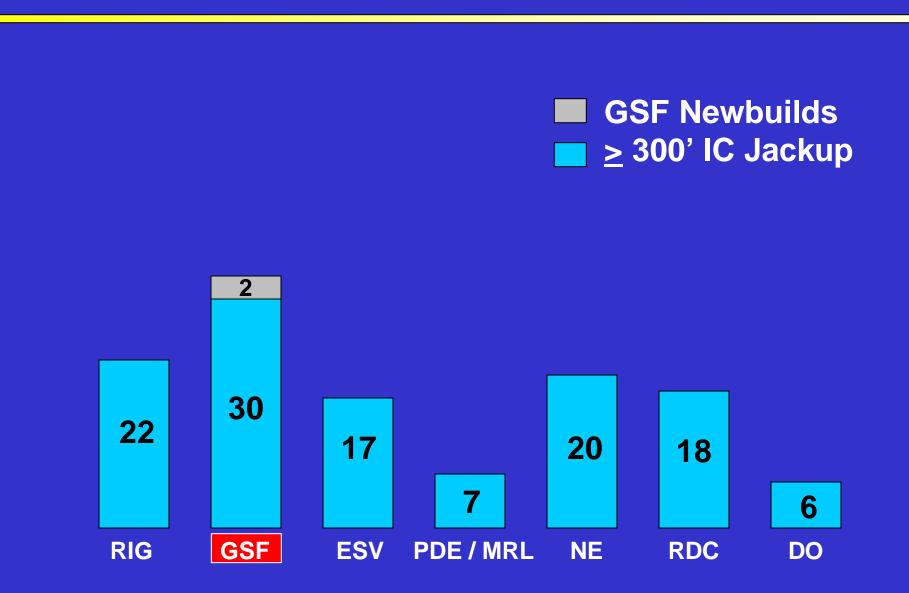


### **Quality Jackup Fleet**

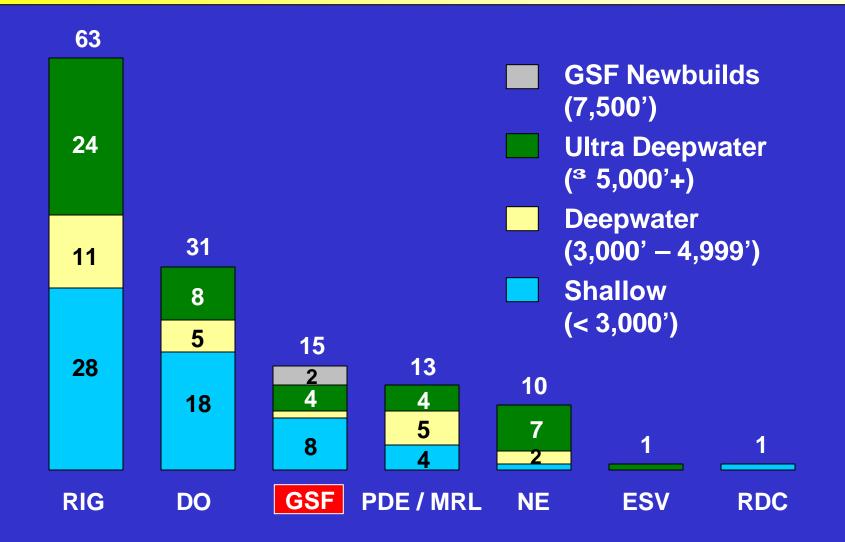


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## **Quality Jackup Fleet**

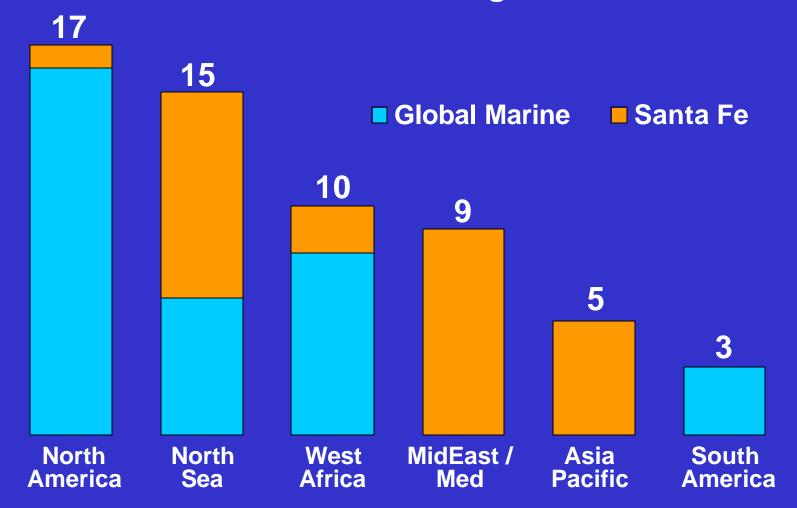


### **Third Largest Fleet of Floaters**



### **Complementary Marine Markets**

Total – 59 Rigs



## International Strength

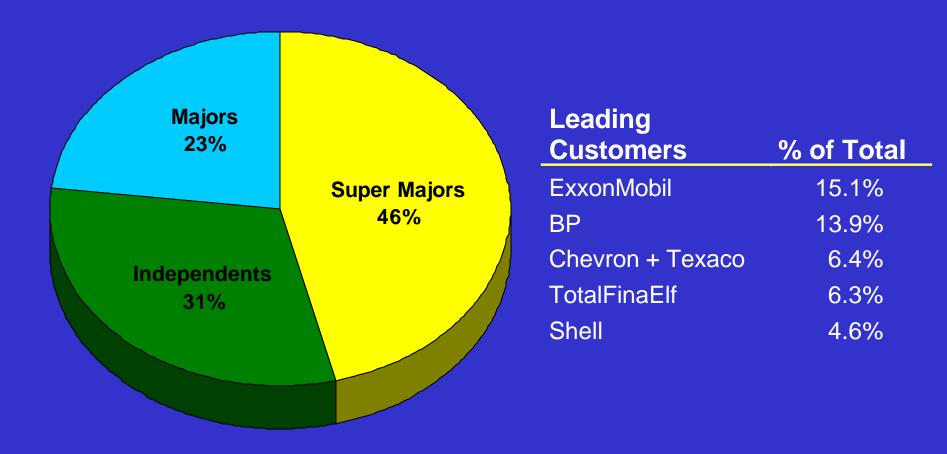
#### **Marine Rigs In International Waters**





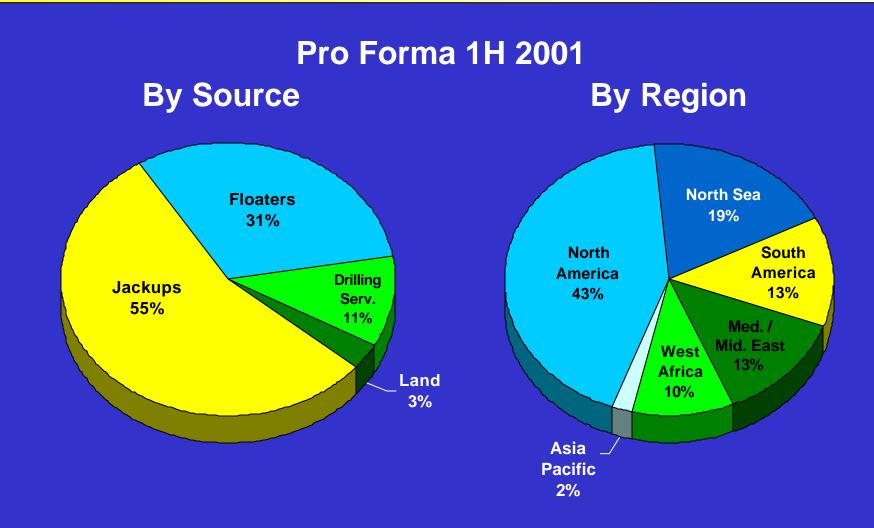
## **Revenue Distribution by Customer Class**

#### Pro Forma 1H 2001



#### High Quality, Diverse Customer Base

## **Operating Cash Flow**



Note: Operating cash flow is total revenue less total cash operating expense

#### **Diverse Cash Flow Stream**

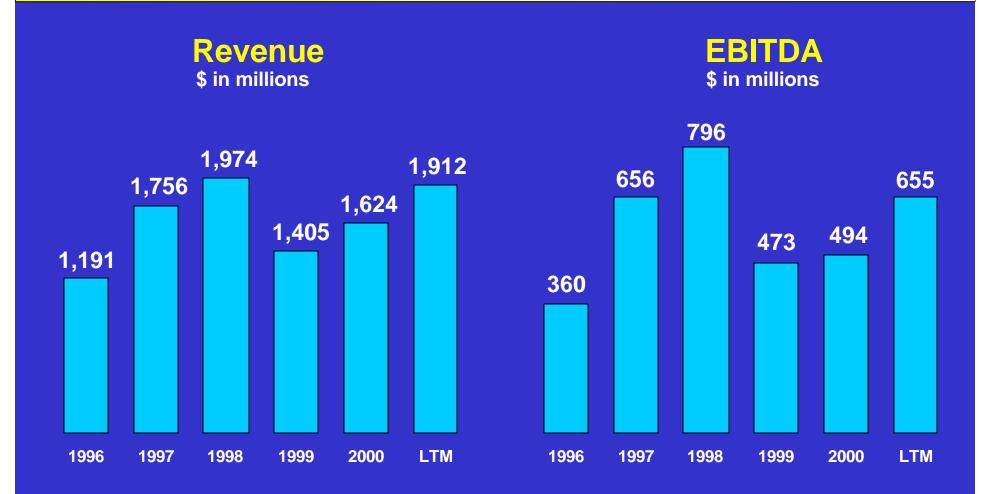
## Industry Leadership

	Pro Forma Rank <sup>(4)</sup>
International rigs <sup>(1)</sup>	1st
Premium jackups <sup>(2)</sup>	1st
Balance sheet strength <sup>(3)</sup>	1st
Number of offshore rigs	2nd
Market capitalization	2nd
LTM revenue	2nd

- (1) Based on percentage of marine rigs outside GoM.
- (2)  $\geq$  300' water depth.
- (3) Based on total debt / total capitalization.
- (4) Peer group: RIG, DO, NE, ESV, RDC, PDE / MRL.



#### **Pro Forma Financial Performance**



Accretive to Earnings and Cash Flow in 2002

## **Balance Sheet Strength**

\$ in millions	Pro Forma 6/30/01
Cash	\$ 627
Total Debt	925
Equity	4,349
<b>Total Capitalization</b>	\$ 5,274

#### Total Debt to Total Capitalization – 17.5%

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## **Capital Requirements**

#### Estimated Pro Forma Capital Spending \$ in millions



**Investing For The Future** 



- Greater flexibility to deploy rigs worldwide
- Established base in GoM for newbuilds
- Deepwater construction and operations expertise
- Tax efficiency
- G&A and other cost savings



#### **Bottom Line**

- Establishes stronger, more dynamic partner for customers
- Creates leadership in size and diversification in key markets and equipment classes
- Enhances deepwater scale and expertise
- Increases financial strength to seize new growth opportunities
- Provides shareholders with improved liquidity and substantial accretion to cash flow

#### **Creating Shareholder Value**

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