## Form 10-Q

## [ X ] Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended: March 31, 2006
or
[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number:

## Cullen/Frost Bankers, Inc.

(Exact name of registrant as specified in its charter)

100 W. Houston Street, San Antonio, Texas<br>(Address of principal executive offices)<br>78205<br>(Zip code)

74-1751768
(I.R.S. Employer

Identification No.)
(State or other jurisdiction of incorporation or organization)
(210) 220-4011
(Registrant's telephone number, including area code)
N/A
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [ $\mathbf{X}$ ] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer [ X ] Accelerated filer [ ] Non-accelerated filer [ ]
Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Act). Yes [ ] No [ $\mathbf{X}$ ]
As of April 20, 2006, there were 55,104,872 shares of the registrant's Common Stock, $\$ .01$ par value, outstanding.

# Cullen/Frost Bankers, Inc. 

Quarterly Report on Form 10-Q
March 31, 2006

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## Part I. Financial Information

Item 1. Financial Statements (Unaudited)
Cullen/Frost Bankers, Inc.
Consolidated Statements of Income
(Dollars in thousands, except per share amounts)

|  | Three Months Ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |
| Interest income: |  |  |  |
| Loans, including fees | \$ 114,220 | \$ | 76,693 |
| Securities: |  |  |  |
| Taxable | 33,435 |  | 30,884 |
| Tax-exempt | 2,744 |  | 2,506 |
| Interest-bearing deposits | 57 |  | 21 |
| Federal funds sold and resell agreements | 6,384 |  | 2,819 |
| Total interest income | 156,840 |  | 112,923 |
| Interest expense: |  |  |  |
| Deposits | 31,108 |  | 14,888 |
| Federal funds purchased and repurchase agreements | 6,526 |  | 2,780 |
| Junior subordinated deferrable interest debentures | 4,108 |  | 3,505 |
| Subordinated notes payable and other borrowings | 2,658 |  | 1,647 |
| Total interest expense | 44,400 |  | 22,820 |
| Net interest income | 112,440 |  | 90,103 |
| Provision for possible loan losses | 3,934 |  | 2,400 |
| Net interest income after provision for possible loan losses | 108,506 |  | 87,703 |
| Non-interest income: |  |  |  |
| Trust fees | 15,754 |  | 14,290 |
| Service charges on deposit accounts | 19,107 |  | 19,367 |
| Insurance commissions and fees | 8,975 |  | 8,610 |
| Other charges, commissions and fees | 4,808 |  | 4,288 |
| Net gain (loss) on securities transactions | (1) |  | - |
| Other | 12,115 |  | 11,484 |
| Total non-interest income | 60,758 |  | 58,039 |
| Non-interest expense: |  |  |  |
| Salaries and wages | 46,106 |  | 40,000 |
| Employee benefits | 13,176 |  | 12,037 |
| Net occupancy | 8,433 |  | 7,344 |
| Furniture and equipment | 6,302 |  | 5,802 |
| Intangible amortization | 1,306 |  | 1,371 |
| Other | 24,873 |  | 23,933 |
| Total non-interest expense | 100,196 |  | 90,487 |
| Income before income taxes | 69,068 |  | 55,255 |
| Income taxes | 22,391 |  | 17,888 |
| Net income | \$ 46,677 | \$ | 37,367 |
| Earnings per common share: |  |  |  |
| Basic | \$ 0.86 | \$ | 0.72 |
| Diluted | 0.83 |  | 0.70 |

See Notes to Consolidated Financial Statements.

## Cullen/Frost Bankers, Inc.

## Consolidated Balance Sheets

(Dollars in thousands, except per share amounts)

|  | $\begin{gathered} \text { March 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |  |  |
| Cash and due from banks | \$ | 535,112 | \$ | 873,015 | \$ | 538,846 |
| Interest-bearing deposits |  | 2,829 |  | 6,438 |  | 3,997 |
| Federal funds sold and resell agreements |  | 795,275 |  | 1,033,975 |  | 367,100 |
| Total cash and cash equivalents |  | 1,333,216 |  | 1,913,428 |  | 909,943 |
| Securities held to maturity, at amortized cost |  | 11,960 |  | 12,701 |  | 15,687 |
| Securities available for sale, at estimated fair value |  | 2,971,686 |  | 3,059,111 |  | 2,972,440 |
| Trading account securities |  | 6,907 |  | 6,217 |  | 5,345 |
| Loans, net of unearned discounts |  | 6,511,258 |  | 6,085,055 |  | 5,402,980 |
| Less: Allowance for possible loan losses |  | $(84,142)$ |  | $(80,325)$ |  | $(76,538)$ |
| Net loans |  | 6,427,116 |  | 6,004,730 |  | 5,326,442 |
| Premises and equipment, net |  | 196,287 |  | 182,356 |  | 173,712 |
| Goodwill |  | 245,061 |  | 168,983 |  | 102,367 |
| Other intangible assets, net |  | 23,769 |  | 14,903 |  | 12,778 |
| Cash surrender value of life insurance policies |  | 108,549 |  | 102,604 |  | 106,239 |
| Accrued interest receivable and other assets |  | 254,618 |  | 276,404 |  | 224,239 |
| Total assets | \$ | 11,579,169 | \$ | 11,741,437 | \$ | 9,849,192 |

## Liabilities:

Deposits:
Non-interest-bearing demand deposits
Interest-bearing deposits
Total deposits
Federal funds purchased and repurchase agreements

| $\$$ | $3,375,512$ | $\$$ | $3,484,932$ | $\$$ |
| ---: | ---: | ---: | ---: | ---: |
| $5,916,871$ |  | $5,661,462$ |  | $5,082,516$ |
| $9,292,383$ |  | $9,146,394$ |  | $8,003,268$ |
|  | 742,644 |  | 740,529 |  |
|  | 177,054 |  | 188,617 |  |
| 229,898 |  | 226,805 |  | 150,799 |
|  | 126,452 | 456,856 |  | 226,805 |
|  | 106,067 |  |  |  |
|  | $10,568,431$ | $10,759,201$ | $9,041,212$ |  |

## Shareholders' Equity:

Junior participating preferred stock, par value $\$ 0.01$ per share; 250,000 shares authorized; none issued
Common stock, par value $\$ 0.01$ per share; $90,000,000$ shares authorized; $55,106,185$ shares, $54,961,616$ shares and $53,561,616$ shares issued
Additional paid-in capital
Retained earnings
Accumulated other comprehensive income (loss), net of tax
Treasury stock, 7 shares, 478,881 shares and $1,744,263$ shares, at cost
Total shareholders' equity
Total liabilities and shareholders' equity

|  | 551 | 550 |
| ---: | ---: | ---: |
|  | 292,431 | 279,627 |
| 793,350 | 776,193 | 209,490 |
|  | $(75,594)$ | $(50,442)$ |
|  | - | $(23,692)$ |
|  | $1,010,738$ | 982,236 |
| $\$$ | $11,579,169$ | $\$ 11,741,437$ |

See Notes to Consolidated Financial Statements.

## Cullen/Frost Bankers, Inc.

Consolidated Statements of Changes in Shareholders' Equity
(Dollars in thousands, except per share amounts)

## Total shareholders' equity at beginning of period

Comprehensive income:
Net income
Other comprehensive income:
Change in unrealized gain/loss on securities available for sale of $\$(37,472)$ in 2006 and $\$(46,104)$ in 2005, net of reclassification adjustment of $\$ 1$ in 2006 and tax effect of $\$(13,115)$ in 2006 and $\$(16,136)$ in 2005
Change in accumulated gain/loss on effective cash flow hedging derivatives of $\$(1,224)$ in 2006 net of tax effect of $\$(428)$ in 2006
Total other comprehensive income
Total comprehensive income
Stock option exercises ( 678,015 shares in 2006 and 194,095 shares in 2005)
Stock compensation expense recognized in earnings
Tax benefits related to stock compensation, includes excess tax benefits of \$4,968 in 2006
Purchase of treasury stock ( 54,572 shares in 2006 and 300,594 shares in 2005)
Cash dividends ( $\$ 0.30$ per share in 2006 and $\$ 0.265$ per share in 2005)
Total shareholders' equity at end of period

| Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |
| \$ | 982,236 | \$ | 822,395 |
|  | 46,677 |  | 37,367 |
|  | $(24,356)$ |  | $(29,968)$ |
| (796) |  |  |  |
| $(25,152)$ |  |  | $(29,968)$ |
| 21,525 |  |  | 7,399 |
| 17,466 |  |  | 4,174 |
| 2,254 |  |  | 351 |
| 6,751 |  |  | 1,785 |
| $(2,970)$ |  |  | $(14,395)$ |
| $(16,524)$ |  |  | $(13,729)$ |
| \$ | 1,010,738 | \$ | 807,980 |

See Notes to Consolidated Financial Statements.

## Cullen/Frost Bankers, Inc.

## Consolidated Statements of Cash Flows

(Dollars in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 46,677 | \$ | 37,367 |
| Adjustments to reconcile net income to net cash from operating activities: |  |  |  |  |
| Provision for possible loan losses |  | 3,934 |  | 2,400 |
| Deferred tax expense (benefit) |  | $(1,537)$ |  | (444) |
| Accretion of loan discounts |  | $(1,760)$ |  | $(1,636)$ |
| Securities premium amortization (discount accretion), net |  | (221) |  | (37) |
| Net (gain) loss on securities transactions |  | 1 |  | - |
| Depreciation and amortization |  | 6,034 |  | 6,197 |
| Origination of loans held for sale |  | $(27,331)$ |  | $(24,211)$ |
| Proceeds from sales of loans held for sale |  | 19,186 |  | 17,786 |
| Net gain on sale of loans held for sale and other assets |  | (723) |  | (714) |
| Stock-based compensation expense |  | 2,254 |  | 351 |
| Tax benefit from stock-based compensation arrangements |  | 1,783 |  | 1,785 |
| Excess tax benefits from stock-based compensation arrangements |  | $(4,968)$ |  | - |
| Earnings on life insurance policies |  | (930) |  | $(1,016)$ |
| Net change in: |  |  |  |  |
| Trading account securities |  | (690) |  | (674) |
| Accrued interest receivable and other assets |  | 37,149 |  | $(10,134)$ |
| Accrued interest payable and other liabilities |  | $(331,796)$ |  | $(34,628)$ |
| Net cash from operating activities |  | $(252,938)$ |  | $(7,608)$ |
| Investing Activities: |  |  |  |  |
| Securities held to maturity: |  |  |  |  |
| Maturities, calls and principal repayments |  | 738 |  | 1,025 |
| Securities available for sale: |  |  |  |  |
| Purchases |  | $(4,003,743)$ |  | $(422,705)$ |
| Sales |  | 8,689 |  | 1,474 |
| Maturities, calls and principal repayments |  | 4,113,565 |  | 360,022 |
| Net change in loans |  | $(129,676)$ |  | $(231,131)$ |
| Net cash paid in acquisitions |  | $(60,543)$ |  | - |
| Proceeds from sales of premises and equipment |  | 108 |  | 6 |
| Purchases of premises and equipment |  | $(6,460)$ |  | $(7,192)$ |
| Proceeds from sales of repossessed properties |  | 69 |  | 765 |
| Net cash from investing activities |  | $(77,253)$ |  | (297,736) |
| Financing Activities: |  |  |  |  |
| Net change in deposits |  | $(235,594)$ |  | (102,410) |
| Net change in short-term borrowings |  | $(3,804)$ |  | 47,931 |
| Principal payments on notes payable and other borrowings |  | $(13,563)$ |  | (73) |
| Proceeds from stock option exercises |  | 17,466 |  | 4,174 |
| Excess tax benefits from stock-based compensation arrangements |  | 4,968 |  | - |
| Purchase of treasury stock |  | $(2,970)$ |  | $(14,395)$ |
| Cash dividends paid |  | $(16,524)$ |  | $(13,729)$ |
| Net cash from financing activities |  | $(250,021)$ |  | $(78,502)$ |
| Net change in cash and cash equivalents |  | $(580,212)$ |  | $(383,846)$ |
| Cash and equivalents at beginning of period |  | 1,913,428 |  | 1,293,789 |
| Cash and equivalents at end of period | \$ | 1,333,216 | \$ | 909,943 |
| Supplemental disclosures: |  |  |  |  |
| Cash paid for interest | \$ | 47,920 | \$ | 27,229 |
| Cash paid for income taxes |  | 1,794 |  | - |

See Notes to Consolidated Financial Statements.

## Cullen/Frost Bankers, Inc.

## Notes to Consolidated Financial Statements

(Table amounts are stated in thousands, except for per share amounts)

## Note 1 - Significant Accounting Policies

Nature of Operations. Cullen/Frost Bankers, Inc. (Cullen/Frost) is a financial holding company and a bank holding company headquartered in San Antonio, Texas that provides, through its subsidiaries, a broad array of products and services throughout 12 Texas markets, including commercial and consumer banking services, as well as trust and investment management, investment banking, insurance brokerage, leasing, asset-based lending, treasury management and item processing services.

Basis of Presentation. The consolidated financial statements in this Quarterly Report on Form 10-Q include the accounts of Cullen/Frost and all other entities in which Cullen/Frost has a controlling financial interest (collectively referred to as the "Corporation"). All significant intercompany balances and transactions have been eliminated in consolidation. The accounting and financial reporting policies the Corporation follows conform, in all material respects, to accounting principles generally accepted in the United States and to general practices within the financial services industry.

The consolidated financial statements in this Quarterly Report on Form 10-Q have not been audited by an independent registered public accounting firm, but in the opinion of management, reflect all adjustments necessary for a fair presentation of the Corporation's financial position and results of operations. All such adjustments were of a normal and recurring nature. The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q adopted by the Securities and Exchange Commission (SEC). Accordingly, the financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements and should be read in conjunction with the Corporation's consolidated financial statements, and notes thereto, for the year ended December 31, 2005, included in the Corporation's Annual Report on Form 10-K filed with the SEC on February 3, 2006 (the " 2005 Form 10-K"). Operating results for the interim periods disclosed herein are not necessarily indicative of the results that may be expected for a full year or any future period.

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from those estimates. The allowance for possible loan losses, the fair value of stock-based compensation awards, the fair values of financial instruments and the status of contingencies are particularly susceptible to significant change in the near term.

Stock-Based Compensation. On January 1, 2006, the Corporation changed its accounting policy related to stockcompensation in connection with the adoption of Statement of Financial Accounting Standards (SFAS) No. 123, "Share-Based Payment (Revised 2004)." See Note 12 - Stock-Based Compensation for additional information.

Comprehensive Income. Comprehensive income includes all changes in shareholders' equity during a period, except those resulting from transactions with shareholders. Besides net income, other components of the Corporation's comprehensive income include the after tax effect of changes in the net unrealized gain/loss on securities available for sale, changes in the additional minimum pension liability and changes in the accumulated gain/loss on effective cash flow hedging instruments. Comprehensive income is reported in the accompanying consolidated statements of changes in shareholders' equity.
Reclassifications. Certain items in prior financial statements have been reclassified to conform to the current presentation.

## Note 2 - Mergers and Acquisitions

The acquisitions described below were accounted for as purchase transactions with all cash consideration funded through internal sources. The purchase price has been allocated to the underlying assets and liabilities based on estimated fair values at the date of acquisition. The operating results of the acquired companies are included with the Corporation's results of operations since their respective dates of acquisition. Neither of the acquisitions had a significant impact on the Corporation's financial statements.

Texas Community Bancshares, Inc. On February 9, 2006, the Corporation acquired Texas Community Bancshares, Inc. including its subsidiary, Texas Community Bank and Trust, N.A. ("TCB"), a privately-held bank holding company and bank located in Dallas, Texas. The Corporation purchased all of the outstanding shares of TCB for approximately $\$ 32.1$ million. The purchase price includes $\$ 31.1$ million in cash and $\$ 1.0$ million in acquisition-related costs. Upon completion of the acquisition, TCB was fully integrated into Cullen/Frost and Frost Bank. As of March 31, 2006, the Corporation had a liability totaling $\$ 2.6$ million related to TCB shares that have not yet been tendered for payment.

Alamo Corporation of Texas. On February 28, 2006, the Corporation acquired Alamo Corporation of Texas ("Alamo") including its subsidiary, Alamo Bank of Texas, a privately-held bank holding company and bank located in the Rio Grande Valley of Texas. The Corporation purchased all of the outstanding shares of Alamo for approximately $\$ 87.3$ million. The purchase price includes $\$ 87.0$ million in cash and $\$ 290$ thousand in acquisition-related costs. Alamo will continue to operate separately from Frost Bank. The Corporation expects to fully integrate Alamo into Frost Bank during the second quarter of 2006.

The total purchase prices paid for the acquisitions of TCB and Alamo were allocated based on the estimated fair values of the assets acquired and liabilities assumed as set forth below. The purchase price allocations are preliminary and are subject to final determination and valuation of the fair value of assets acquired and liabilities assumed.

|  | TCB | Alamo |  |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | $\$$ | 27,595 | $\$$ |
| Securities available for sale | 15,842 | 27,402 |  |
| Loans, net | 64,376 | 222,892 |  |
| Premises and equipment, net | 427 | 10,836 |  |
| Core deposit intangible asset | 3,762 | 6,410 |  |
| Goodwill | 19,414 | 56,875 |  |
| Other assets | 3,670 | 6,332 |  |
| Deposits | $(101,298)$ | $(280,285)$ |  |
| Other borrowings | - | $(11,012)$ |  |
| Other liabilities |  | $(1,734)$ | $(4,649)$ |
|  | $\$$ | 32,054 | $\$$ |

The core deposit intangible assets acquired in these transactions are expected to be amortized over a period of 8 years. Additional information related to intangible assets and goodwill is included in Note 6 - Goodwill and Other Intangible Assets. Pro forma condensed consolidated results of operations assuming TCB and Alamo had been acquired at the beginning of the reported periods are not presented because the combined effect of these acquisitions was not considered significant based on SEC rules and regulations regarding significant acquisitions.

Horizon Capital Bank. The Corporation previously reported the acquisition of Horizon Capital Bank ("Horizon"), a privately-held bank located in Houston, Texas in the 2005 Form 10-K. During the first quarter of 2006, the purchase price allocation was revised based on additional information related to the valuation of certain assets acquired and liabilities assumed. The revised total purchase price of $\$ 109.2$ million includes $\$ 61.4$ million of the Corporation's common stock ( 1.4 million shares), $\$ 46.9$ million in cash and $\$ 991$ thousand in acquisition-related costs primarily for professional fees. The purchase price paid for the acquisition was allocated based on the estimated fair values of the assets acquired and liabilities assumed. The purchase price allocation is still preliminary and subject to final determination and valuation of the fair value of assets acquired and liabilities assumed.

## Note 3 - Securities Held to Maturity and Securities Available for Sale

A summary of the amortized cost and estimated fair value of securities, excluding trading securities, is presented below.

|  | March 31, 2006 |  |  |  |  |  | December 31, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost |  | Gross Unrealized Gains |  | Gross Unrealized Losses | Estimated <br> Fair Value | $\begin{gathered} \text { Amortized } \\ \text { Cost } \\ \hline \end{gathered}$ | Gross <br> Unrealized <br> Gains | Gross Unrealized Losses | Estimated <br> Fair Value |
| Securities Held to Maturity: |  |  |  |  |  |  |  |  |  |  |
| U.S. government agencies and corporations | \$ 10,960 | \$ | 95 | \$ | 41 | \$ 11,014 | \$ 11,701 | \$ 126 | \$ 25 | \$ 11,802 |
| Other | 1,000 |  | - |  | 16 | 984 | 1,000 | - | 12 | 988 |
| Total | \$ 11,960 | \$ | 95 | \$ | 57 | \$ 11,998 | \$ 12,701 | \$ 126 | \$ 37 | \$ 12,790 |
| Securities Available for Sale: |  |  |  |  |  |  |  |  |  |  |
| U.S. government agencies and corporations | 2,621,833 |  | 3,777 |  | 73,808 | 2,551,802 | 2,710,445 | 6,632 | 40,974 | 2,676,103 |
| States and political subdivisions | 271,826 |  | 2,777 |  | 1,962 | 272,641 | 268,975 | 3,741 | 1,423 | 271,293 |
| Other | 26,689 |  | - |  | - | 26,689 | 27,406 | - | - | 27,406 |
| Total | \$ 3,041,770 | \$ | 6,554 | \$ | 76,638 | \$ 2,971,686 | \$ 3,091,723 | \$ 10,373 | \$ 42,985 | \$ 3,059,111 |

Securities with a fair value totaling $\$ 1.9$ billion at March 31, 2006 and $\$ 2.1$ billion at December 31, 2005 were pledged to secure public funds, trust deposits, repurchase agreements and for other purposes, as required or permitted by law.

Sales of securities available for sale were as follows:

|  | Three Months Ended <br> March 31, |  |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 6}$ |  | $\mathbf{2 0 0 5}$ |
| Proceeds from sales | $\$ 8,689$ | $\$$ | 1,474 |
| Gross realized gains | 117 | - |  |
| Gross realized losses | 118 | - |  |

As of March 31, 2006, securities, with unrealized losses segregated by length of impairment, were as follows:

|  | Less than 12 Months |  |  |  | More than 12 Months |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Estimated Fair Value | $\begin{gathered} \hline \text { Unrealized } \\ \text { Losses } \\ \hline \end{gathered}$ |  | Estimated Fair Value |  | $\begin{gathered} \hline \text { Unrealized } \\ \text { Losses } \\ \hline \end{gathered}$ |  | Estimated Fair Value |  | $\begin{gathered} \text { Unrealized } \\ \text { Losses } \end{gathered}$ |  |
| Held to Maturity |  |  |  |  |  |  |  |  |  |  |  |  |
| U.S. government agencies and corporations | \$ | 5,309 | \$ | 34 | \$ | 389 | \$ | 7 | \$ | 5,698 | \$ | 41 |
| Other |  | 984 |  | 16 |  | - |  | - |  | 984 |  | 16 |
| Total | \$ | 6,293 | \$ | 50 | \$ | 389 | \$ | 7 | \$ | 6,682 | \$ | 57 |
| Available for Sale |  |  |  |  |  |  |  |  |  |  |  |  |
| U.S. Treasury |  | 84,077 | \$ | 841 | \$ | 36,479 | \$ | 27 | \$ | 120,556 | \$ | 868 |
| U.S. government agencies and corporations |  | 1,404,339 |  | 26,735 |  | 953,136 |  | 47,073 |  | 2,357,475 |  | 73,808 |
| States and political subdivisions |  | 78,692 |  | 1,170 |  | 19,631 |  | 792 |  | 98,323 |  | 1,962 |
| Total |  | 1,567,108 | \$ | 28,746 |  | \$ 1,009,246 | \$ | 47,892 | \$ | 2,576,354 | \$ | 76,638 |

Declines in the fair value of held-to-maturity and available-for-sale securities below their cost that are deemed to be other than temporary are reflected in earnings as realized losses. In estimating other-than-temporary impairment losses, management considers, among other things, (i) the length of time and the extent to which the fair value has been less than cost, (ii) the financial condition and near-term prospects of the issuer, and (iii) the intent and ability of the Corporation to retain its investment in the issuer for a period of time sufficient to allow for any anticipated recovery in fair value.

Management has the ability and intent to hold the securities classified as held to maturity until they mature, at which time the Corporation will receive full value for the securities. Furthermore, management also has the ability and intent to hold the securities classified as available for sale for a period of time sufficient for a recovery of cost. The unrealized losses are largely due to increases in market interest rates over the yields available at the time the underlying securities were purchased. The fair value is expected to recover as the bonds approach their maturity date or repricing date or if market yields for such investments decline. Management does not believe any of the securities are impaired due to reasons of credit quality. Accordingly, as of March 31, 2006, management believes the impairments detailed in the table above are temporary and no impairment loss has been realized in the Corporation's consolidated income statement.

## Note 4 - Loans

Loans were as follows:

|  |  | $\begin{gathered} \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ | Percentage of Total |  | $\begin{aligned} & \text { ecember 31, } \\ & 2005 \\ & \hline \end{aligned}$ | Percentage of Total | $\begin{gathered} \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ | Percentage of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial and industrial: |  |  |  |  |  |  |  |  |
| Commercial | \$ | 2,756,506 | 42.3\% | \$ | 2,610,178 | 42.9\% \$ | \$ 2,449,192 | 45.3\% |
| Leases |  | 158,881 | 2.4 |  | 148,750 | 2.4 | 120,049 | 2.2 |
| Asset-based |  | 41,948 | 0.7 |  | 41,288 | 0.7 | 53,965 | 1.0 |
| Total commercial and industrial |  | 2,957,335 | 45.4 |  | 2,800,216 | 46.0 | 2,623,206 | 48.5 |
| Real estate: |  |  |  |  |  |  |  |  |
| Construction: |  |  |  |  |  |  |  |  |
| Commercial |  | 610,084 | 9.4 |  | 590,635 | 9.7 | 459,494 | 8.5 |
| Consumer |  | 116,443 | 1.8 |  | 87,746 | 1.4 | 42,108 | 0.8 |
| Land: |  |  |  |  |  |  |  |  |
| Commercial |  | 330,321 | 5.1 |  | 301,907 | 5.0 | 238,436 | 4.4 |
| Consumer |  | 13,341 | 0.2 |  | 10,369 | 0.2 | 3,476 | 0.1 |
| Commercial mortgages |  | 1,540,404 | 23.6 |  | 1,409,811 | 23.2 | 1,228,150 | 22.7 |
| 1-4 family residential mortgages |  | 124,367 | 1.9 |  | 95,032 | 1.5 | 82,468 | 1.5 |
| Home equity and other consumer |  | 481,180 | 7.4 |  | 460,941 | 7.6 | 402,463 | 7.5 |
| Total real estate |  | 3,216,140 | 49.4 |  | 2,956,441 | 48.6 | 2,456,595 | 45.5 |
| Consumer: |  |  |  |  |  |  |  |  |
| Indirect |  | 2,614 | 0.1 |  | 2,418 | - | 3,290 | 0.1 |
| Student loans held for sale |  | 60,106 | 0.9 |  | 51,189 | 0.8 | 70,719 | 1.3 |
| Other |  | 273,880 | 4.2 |  | 265,038 | 4.4 | 244,855 | 4.5 |
| Other |  | 22,301 | 0.3 |  | 27,201 | 0.5 | 19,975 | 0.4 |
| Unearned discounts |  | $(21,118)$ | (0.3) |  | $(17,448)$ | (0.3) | $(15,660)$ | (0.3) |
| Total loans | \$ | 6,511,258 | 100.0\% | \$ | 6,085,055 | 100.0\% \$ | \$ 5,402,980 | 100.0 \% |

Concentrations of Credit. Most of the Corporation's lending activity occurs within the State of Texas, including the four largest metropolitan areas of Austin, Dallas/Ft. Worth, Houston and San Antonio as well as eight other markets. The majority of the Corporation's loan portfolio consists of commercial and industrial and commercial real estate loans. As of March 31, 2006, there were no concentrations of loans related to any single industry in excess of $10 \%$ of total loans.

Student Loans Held for Sale. Student loans are primarily originated for resale on the secondary market. These loans, which are generally sold on a non-recourse basis, are carried at the lower of cost or market on an aggregate basis.

Foreign Loans. The Corporation has U.S. dollar denominated loans and commitments to borrowers in Mexico. The outstanding balance of these loans and the unfunded amounts available under these commitments were not significant at March 31, 2006 or December 31, 2005.

Non-Performing/Past Due Loans. Loans are placed on non-accrual status when, in management's opinion, the borrower may be unable to meet payment obligations, which typically occurs when principal or interest payments are more than 90 days past due. Non-accrual loans totaled $\$ 34.0$ million at March 31, 2006 and $\$ 33.2$ million at December 31, 2005. Accruing loans past due more than 90 days totaled $\$ 7.1$ million at March 31,2006 and $\$ 7.9$ million at December 31, 2005.

Impaired Loans. Loans are considered impaired when, based on current information and events, it is probable the Corporation will be unable to collect all amounts due in accordance with the original contractual terms of the loan agreement, including scheduled principal and interest payments. If a loan is impaired, a specific valuation allowance is allocated, if necessary, so that the loan is reported net, at the present value of estimated future cash flows using the loan's existing rate or at the fair value of collateral if repayment is expected solely from the collateral. Interest payments on impaired loans are typically applied to principal unless collectibility of the principal amount is reasonably assured, in which case interest is recognized on a cash basis. Impaired loans, or portions thereof, are charged off when deemed uncollectible.

Impaired loans were as follows:

Balance of impaired loans with no allocated allowance Balance of impaired loans with an allocated allowance Total recorded investment in impaired loans

|  | March 31, <br> $\mathbf{2 0 0 6}$ | December 31, <br> $\mathbf{2 0 0 5}$ | March 31, <br> $\mathbf{2 0 0 5}$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 10,027 | $\$$ | 8,491 | $\$$ | 5,868 |
| 17,568 | 17,520 | 21,485 |  |  |  |
| $\$$ | 27,595 | $\$$ | 26,011 | $\$$ | 27,353 |
| $\$$ | 9,102 | $\$$ | 8,811 | $\$$ | 11,132 |

Amount of the allowance allocated to impaired loans
The impaired loans included in the table above were primarily comprised of collateral dependent commercial loans. The average recorded investment in impaired loans was $\$ 26.7$ million during the three months ended March 31, 2006 and $\$ 26.9$ million for the three months ended March 31, 2005. No interest income was recognized on these loans subsequent to their classification as impaired.

## Note 5 - Allowance for Possible Loan Losses

The allowance for possible loan losses is a reserve established through a provision for possible loan losses charged to expense, which represents management's best estimate of probable losses that have been incurred within the existing portfolio of loans. The allowance, in the judgment of management, is necessary to reserve for estimated loan losses and risks inherent in the loan portfolio. The level of the allowance reflects management's continuing evaluation of industry concentrations, specific credit risks, loan loss experience, current loan portfolio quality, present economic, political and regulatory conditions and unidentified losses inherent in the current loan portfolio, as well as trends in the foregoing. Portions of the allowance may be allocated for specific credits; however, the entire allowance is available for any credit that, in management's judgment, should be charged off. While management utilizes its best judgment and information available, the ultimate adequacy of the allowance is dependent upon a variety of factors beyond the Corporation's control, including the performance of the Corporation's loan portfolio, the economy, changes in interest rates and the view of the regulatory authorities toward loan classifications.

Activity in the allowance for possible loan losses was as follows:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Balance at the beginning of the period | \$ | 80,325 | \$ | 75,810 |
| Provision for possible loan losses |  | 3,934 |  | 2,400 |
| Allowance for possible loan losses acquired |  | 2,373 |  | - |
| Net charge-offs: |  |  |  |  |
| Losses charged to the allowance |  | $(4,265)$ |  | $(3,310)$ |
| Recoveries of loans previously charged off |  | 1,775 |  | 1,638 |
| Net charge-offs |  | $(2,490)$ |  | (1,672) |
| Balance at the end of the period | \$ | 84,142 | \$ | 76,538 |

## Note 6-Goodwill and Other Intangible Assets

Goodwill. Goodwill totaled $\$ 245.1$ million at March 31, 2006 and $\$ 169.0$ million at December 31, 2005. During the first quarter of 2006, the Corporation recorded goodwill totaling $\$ 76.3$ million in connection with the acquisitions of TCB and Alamo. Additionally, goodwill recorded in connection with the acquisition of Horizon during the fourth quarter of 2005 was reduced $\$ 211$ thousand as a result of a reallocation of the purchase price based on additional information related to the valuation of certain assets acquired and liabilities assumed. See Note 2 - Mergers and Acquisitions.

Other Intangible Assets. Other intangible assets totaled $\$ 23.8$ million at March 31, 2006 including $\$ 20.3$ million related to core deposits, $\$ 2.3$ million related to customer relationships and $\$ 1.2$ million related to non-compete agreements. Other intangible assets totaled $\$ 14.9$ million at December 31, 2005 including $\$ 11.1$ million related to core deposits, $\$ 2.4$ million related to non-compete agreements and $\$ 1.4$ million related to customer relationships. During the first quarter of 2006, the Corporation recorded core deposit intangibles totaling $\$ 10.2$ million in connection with the acquisitions of TCB and Alamo. See Note 2 - Mergers and Acquisitions.

Amortization expense related to intangible assets totaled $\$ 1.3$ million and $\$ 1.4$ million during the three months ended March 31, 2006 and 2005. The estimated aggregate future amortization expense for intangible assets remaining as of March 31, 2006 is as follows:

| Remainder of 2006 | $\$ 3,913$ |
| :--- | ---: | ---: |
| 2007 | 4,658 |
| 2008 | 3,733 |
| 2009 | 2,847 |
| 2010 | 2,242 |
| Thereafter | 6,376 |
|  | $\$(23,769$ |

## Note 7 - Deposits

Deposits were as follows:

|  |  | $\begin{gathered} \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ | Percentage of Total | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ |  | Percentage of Total | $\begin{gathered} \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ | Percentage of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-interest-bearing demand deposits: |  |  |  |  |  |  |  |  |
| Commercial and individual | \$ | 3,074,277 | 33.1\% | \$ | 2,945,366 | 32.2\% \$ | \$ 2,581,277 | 32.3\% |
| Correspondent banks |  | 254,285 | 2.7 |  | 458,821 | 5.0 | 298,243 | 3.7 |
| Public funds |  | 46,950 | 0.5 |  | 80,745 | 0.9 | 41,232 | 0.5 |
| Total non-interest-bearing demand deposits |  | 3,375,512 | 36.3 |  | 3,484,932 | 38.1 | 2,920,752 | 36.5 |
| Interest-bearing deposits: |  |  |  |  |  |  |  |  |
| Private accounts: |  |  |  |  |  |  |  |  |
| Savings and interest checking |  | 1,331,719 | 14.3 |  | 1,320,781 | 14.4 | 1,206,465 | 15.1 |
| Money market accounts |  | 3,019,832 | 32.5 |  | 2,761,944 | 30.2 | 2,654,240 | 33.2 |
| Time accounts under \$100,000 |  | 503,040 | 5.4 |  | 431,741 | 4.7 | 378,052 | 4.7 |
| Time accounts of \$100,000 or more |  | 610,837 | 6.6 |  | 534,151 | 5.9 | 481,898 | 6.0 |
| Public funds |  | 451,443 | 4.9 |  | 612,845 | 6.7 | 361,861 | 4.5 |
| Total interest-bearing deposits |  | 5,916,871 | 63.7 |  | 5,661,462 | 61.9 | 5,082,516 | 63.5 |
| Total deposits |  | 9,292,383 | 100.0\% | \$ | 9,146,394 | 100.0\% \$ | \$ 8,003,268 | 100.0\% |

At March 31, 2006 and December 31, 2005, interest-bearing public funds deposits included $\$ 118.5$ million and $\$ 314.3$ million in savings and interest checking accounts, $\$ 91.2$ million and $\$ 84.4$ million in money market accounts, $\$ 7.0$ million and $\$ 6.1$ million in time accounts under $\$ 100$ thousand, and $\$ 234.8$ million and $\$ 208.0$ million in time accounts of $\$ 100$ thousand or more.

Deposits from foreign sources, primarily Mexico, totaled $\$ 688.4$ million at March 31, 2006 and $\$ 641.2$ million at December 31, 2005.

## Note 8 - Commitments and Contingencies

Financial Instruments with Off-Balance-Sheet Risk. In the normal course of business, the Corporation enters into various transactions, which, in accordance with accounting principles generally accepted in the United States, are not included in its consolidated balance sheets. The Corporation enters into these transactions to meet the financing needs of its customers. These transactions include commitments to extend credit and standby letters of credit, which involve, to varying degrees, elements of credit risk and interest rate risk in excess of the amounts recognized in the consolidated balance sheets. The Corporation minimizes its exposure to loss under these commitments by subjecting them to credit approval and monitoring procedures.

Commitments to Extend Credit. The Corporation enters into contractual commitments to extend credit, normally with fixed expiration dates or termination clauses, at specified rates and for specific purposes. Substantially all of the Corporation's commitments to extend credit are contingent upon customers maintaining specific credit standards at the time of loan funding. Commitments to extend credit totaled $\$ 3.4$ billion and $\$ 3.3$ billion at March 31, 2006 and December 31, 2005.

Standby Letters of Credit. Standby letters of credit are written conditional commitments issued by the Corporation to guarantee the performance of a customer to a third party. In the event the customer does not perform in accordance with the terms of the agreement with the third party, the Corporation would be required to fund the commitment. The maximum potential amount of future payments the Corporation could be required to make is represented by the contractual amount of the commitment. If the commitment is funded, the Corporation would be entitled to seek recovery from the customer. The Corporation's policies generally require that standby letter of credit arrangements contain security and debt covenants similar to those contained in loan agreements. Standby letters of credit totaled $\$ 236.2$ million at March 31, 2006 and $\$ 241.6$ million at December 31, 2005. The Corporation had an accrued liability totaling $\$ 1.0$ million at March 31, 2006 and $\$ 1.3$ million at December 31, 2005 related to potential obligations under these guarantees.

Lease Commitments. The Corporation leases certain office facilities and office equipment under operating leases. Rent expense for all operating leases totaled $\$ 4.0$ million and $\$ 3.2$ million for the three months ended March 31, 2006 and 2005. There has been no significant change in the future minimum lease payments payable by the Corporation since December 31, 2005. See the 2005 Form 10-K for information regarding these commitments.

Litigation. The Corporation and its subsidiaries are subject to various claims and legal actions that have arisen in the normal course of conducting business. Management does not expect the ultimate disposition of these matters to have a material adverse impact on the Corporation's financial statements.

## Note 9 - Regulatory Matters

Regulatory Capital Requirements. Banks and bank holding companies are subject to various regulatory capital requirements administered by state and federal banking agencies. Capital adequacy guidelines and, additionally for banks, prompt corrective action regulations, involve quantitative measures of assets, liabilities, and certain off-balance-sheet items calculated under regulatory accounting practices. Capital amounts and classifications are also subject to qualitative judgments by regulators about components, risk weighting and other factors.

Quantitative measures established by regulations to ensure capital adequacy require the maintenance of minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 capital to adjusted quarterly average assets (as defined).

Cullen/Frost's and each of the subsidiary bank's Tier 1 capital consists of shareholders' equity excluding unrealized gains and losses on securities available for sale, goodwill and other intangible assets. Tier 1 capital for Cullen/Frost also includes $\$ 223$ million of trust preferred securities issued by unconsolidated subsidiary trusts. Cullen/Frost's and Frost Bank's total capital is comprised of Tier 1 capital plus $\$ 150$ million of subordinated notes payable and a permissible portion of the allowance for possible loan losses.

The Tier 1 and total capital ratios are calculated by dividing the respective capital amounts by risk-weighted assets. Riskweighted assets are calculated based on regulatory requirements and include total assets, excluding goodwill and other intangible assets, allocated by risk weight category and certain off-balance-sheet items (primarily loan commitments). The leverage ratio is calculated by dividing Tier 1 capital by adjusted quarterly average total assets, which exclude goodwill and other intangible assets.

Actual and required capital ratios for Cullen/Frost, Frost Bank and Alamo Bank of Texas were as follows:

|  | Actual |  |  | Minimum Required for Capital Adequacy Purposes |  |  |  | Required to be Well Capitalized Under Prompt Corrective Action Regulations |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Capital <br> Amount | Ratio |  | Capital <br> Amount | Ratio |  | Capital <br> Amount | Ratio |
| March 31, 2006 |  |  |  |  |  |  |  |  |  |
| Total Capital to Risk-Weighted Assets |  |  |  |  |  |  |  |  |  |
| Cullen/Frost | \$ | 1,251,651 | 14.21\% | \$ | 704,695 | 8.00\% |  | N/A | N/A |
| Frost Bank |  | 1,028,894 | 11.98 |  | 686,800 | 8.00 | \$ | 858,500 | 10.00 \% |
| Alamo Bank of Texas |  | 29,581 | 13.46 |  | 17,578 | 8.00 |  | 21,973 | 10.00 |
| Tier 1 Capital to Risk-Weighted Assets |  |  |  |  |  |  |  |  |  |
| Cullen/Frost |  | 1,017,509 | 11.55 |  | 352,348 | 4.00 |  | N/A | N/A |
| Frost Bank |  | 796,341 | 9.28 |  | 343,400 | 4.00 |  | 515,100 | 6.00 |
| Alamo Bank of Texas |  | 27,992 | 12.74 |  | 8,789 | 4.00 |  | 13,184 | 6.00 |
| Leverage Ratio |  |  |  |  |  |  |  |  |  |
| Cullen/Frost |  | 1,017,509 | 9.12 |  | 446,508 | 4.00 |  | N/A | N/A |
| Frost Bank |  | 796,341 | 7.18 |  | 443,512 | 4.00 |  | 554,389 | 5.00 |
| Alamo Bank of Texas |  | 27,992 | 8.58 |  | 13,047 | 4.00 |  | 16,309 | 5.00 |


|  | Actual |  |  | Minimum Required for Capital Adequacy Purposes |  |  | Required to be Well Capitalized Under Prompt Corrective Action Regulations |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Capital Amount | Ratio |  | Capital <br> Amount | Ratio |  | Capital <br> Amount | Ratio |
| December 31, 2005 |  |  |  |  |  |  |  |  |  |
| Total Capital to Risk-Weighted Assets |  |  |  |  |  |  |  |  |  |
| Cullen/Frost | \$ | 1,273,702 | 14.94\% | \$ | 682,154 | 8.00\% |  | N/A | N/A |
| Frost Bank |  | 991,846 | 11.64 |  | 681,703 | 8.00 | \$ | 852,129 | 10.00 \% |
| Tier 1 Capital to Risk-Weighted Assets |  |  |  |  |  |  |  |  |  |
| Cullen/Frost |  | 1,043,377 | 12.24 |  | 341,077 | 4.00 |  | N/A | N/A |
| Frost Bank |  | 761,521 | 8.94 |  | 340,852 | 4.00 |  | 511,277 | 6.00 |
| Leverage Ratio |  |  |  |  |  |  |  |  |  |
| Cullen/Frost |  | 1,043,377 | 9.62 |  | 433,819 | 4.00 |  | N/A | N/A |
| Frost Bank |  | 761,521 | 7.03 |  | 433,269 | 4.00 |  | 541,586 | 5.00 |

Frost Bank and Alamo Bank of Texas have been notified by their respective regulators that, as of their most recent regulatory examination, each bank is regarded as well capitalized under the regulatory framework for prompt corrective action. Such determination has been made based on each bank's Tier 1, total capital, and leverage ratios. There have been no conditions or events since these notifications that management believes would change either bank's categorization as well capitalized under the aforementioned ratios.

Cullen/Frost is subject to the regulatory capital requirements administered by the Federal Reserve. Frost Bank is subject to the regulatory capital requirements administered by the Office of the Comptroller of the Currency and the Federal Deposit Insurance Corporation. Alamo Bank of Texas is subject to the regulatory capital requirements administered by the State of Texas and the Federal Deposit Insurance Corporation. Regulatory authorities can initiate certain mandatory actions if Cullen/Frost, Frost Bank or Alamo Bank of Texas fail to meet the minimum capital requirements, which could have a direct material effect on the Corporation's financial statements. Management believes, as of March 31, 2006, that Cullen/Frost, Frost Bank and Alamo Bank of Texas meet all capital adequacy requirements to which they are subject.

Trust Preferred Securities. In accordance with the applicable accounting standard related to variable interest entities, the accounts of the Corporation's wholly owned subsidiary trusts, Cullen/Frost Capital Trust I, Cullen/Frost Capital Trust II and Alamo Corporation of Texas Trust I have not been included in the Corporation's consolidated financial statements. However, the $\$ 223$ million in trust preferred securities issued by these subsidiary trusts have been included in the Tier 1 capital of Cullen/Frost for regulatory capital purposes pursuant to guidance from the Federal Reserve Board. In February 2005, the Federal Reserve Board issued a final rule that allows the continued inclusion of trust preferred securities in the Tier 1 capital of bank holding companies. The Board's final rule limits the aggregate amount of restricted core capital elements (which includes trust preferred securities, among other things) that may be included in the Tier 1 capital of most bank holding companies to $25 \%$ of all core capital elements, including restricted core capital elements, net of goodwill less any associated deferred tax liability. Large, internationally active bank holding companies (as defined) are subject to a $15 \%$ limitation. Amounts of restricted core capital elements in excess of these limits generally may be included in Tier 2 capital. The final rule provides a five-year transition period, ending March 31, 2009, for application of the quantitative limits. The Corporation does not expect that the quantitative limits will preclude it from including the $\$ 223$ million in trust preferred securities in Tier 1 capital.

## Note 10 - Derivative Financial Instruments

The fair value of derivative positions outstanding is included in accrued interest receivable and other assets and accrued interest payable and other liabilities in the accompanying consolidated balance sheets and in the net change in each of these financial statement line items in the accompanying consolidated statements of cash flows.

Interest Rate Derivatives. The notional amounts and estimated fair values of interest rate derivative positions outstanding at year-end are presented in the following table. The estimated fair value of the subordinated debt interest rate swap and the interest rate floors on variable-rate loans are based on a quoted market price. Internal present value models are used to estimate the fair values of the other interest rate swaps and caps.

|  | March 31, 2006 |  |  |  | December 31, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Notional Amount |  | Estimated Fair Value |  | Notional Amount |  | Estimated <br> Fair Value |  |
| Interest rate derivatives designated as hedges of fair value: |  |  |  |  |  |  |  |  |
| Commercial loan/lease interest rate swaps | \$ | 210,562 | \$ | 4,199 | \$ | 163,068 | \$ | 1,513 |
| Commercial loan/lease interest rate caps |  | 4,791 |  | 54 |  | 4,810 |  | 41 |
| Interest rate swaps related to subordinated notes |  | 150,000 |  | 151 |  | 300,000 |  | 450 |
| Interest rate derivatives designated as hedges of cash flows: |  |  |  |  |  |  |  |  |
| Interest rate floors on variable-rate loans |  | 1,300,000 |  | 478 |  | 1,300,000 |  | 1,702 |
| Non-hedging interest rate derivatives: |  |  |  |  |  |  |  |  |
| Commercial loan/lease interest rate swaps |  | 168,481 |  | 584 |  | 138,546 |  | 2,409 |
| Commercial loan/lease interest rate swaps |  | 168,481 |  | (584) |  | 138,546 |  | $(2,409)$ |
| Commercial loan/lease interest rate caps |  | 18,750 |  | 24 |  | 19,375 |  | 24 |
| Commercial loan/lease interest rate caps |  | 18,750 |  | (24) |  | 19,375 |  | (24) |
| Commercial loan/lease interest rate floors |  | 18,750 |  | 17 |  | 19,375 |  | 53 |
| Commercial loan/lease interest rate floors |  | 18,750 |  | (17) |  | 19,375 |  | (53) |

The weighted-average receive and pay interest rates for interest rate swaps and the weighted-average strike rates for interest rate caps and floors outstanding at March 31, 2006 were as follows:

|  | Weighted-Average |  |  |
| :--- | :--- | :---: | :---: |
|  | Interest <br> Rate <br> Paid | Interest <br> Rate <br> Received | Strike <br> Rate |
| Interest rate swaps: | $4.62 \%$ | $4.70 \%$ | - |
| Commercial loan/lease interest rate swaps | 6.46 | 6.88 | - |
| Interest rate swaps related to subordinated notes | 5.64 | 5.64 | - |
| Non-hedging interest rate swaps |  |  | - |
| Interest rate caps and floors: | - | - | $5.00 \%$ |
| Commercial loan/lease interest rate caps | - | - | 6.00 |
| Interest rate floors on variable-rate loans | - | - | 6.00 |
| Non-hedging commercial loan/lease interest rate caps | - | - | 4.17 |

Interest rate contracts involve the risk of dealing with counterparties and their ability to meet contractual terms. These counterparties must have an investment grade credit rating and be approved by the Corporation's Asset/Liability Management Committee.

The Corporation's credit exposure on interest rate swaps is limited to the net favorable value and interest payments of all swaps by each counterparty. In such cases collateral is required from the counterparties involved if the net value of the swaps exceeds a nominal amount considered to be immaterial. The Corporation's credit exposure, net of any collateral pledged, relating to interest rate swaps was approximately $\$ 4.9$ million at March 31, 2006. This credit exposure includes approximately $\$ 3.9$ million related to upstream financial institution counterparties and $\$ 1.0$ million related to bank customers. Collateral levels are monitored and adjusted on a monthly basis for changes in interest rate swap values.

For fair value hedges, the changes in the fair value of both the derivative hedging instrument and the hedged item are recorded in current earnings as other income or other expense. The extent that such changes in fair value do not offset represents hedge ineffectiveness. For cash flow hedges, the effective portion of the gain or loss on the derivative hedging instrument is reported in other comprehensive income, while the ineffective portion (indicated by the excess of the cumulative change in the fair value of the derivative over that which is necessary to offset the cumulative change in expected future cash flows on the hedge transaction) is recorded in current earnings as other income or other expense. The amount of hedge ineffectiveness reported in earnings was not significant during any of the reported periods. The accumulated net after-tax loss
on the floor contracts included in accumulated other comprehensive income totaled $\$ 1.1$ million at March 31, 2006.
Commodity Derivatives. The Corporation enters into commodity swaps and option contracts to accommodate the business needs of its customers. Upon the origination of a commodity swap or option contract with a customer, the Corporation simultaneously enters into an offsetting contract with a third party to mitigate the exposure to fluctuations in commodity prices.

The notional amounts and estimated fair values of commodity derivative positions outstanding are presented in the following table. The estimated fair values are based on quoted market prices.

|  | Notional Units | March 31, 2006 |  |  | December 31, 2005 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Notional Amount | Estimated Fair Value |  | Notional Amount | Estimated Fair Value |
| Commodity swaps: |  |  |  |  |  |  |
| Oil | Barrels | 36 | \$ | 138 | - | \$ |
| Oil | Barrels | 36 |  | (129) | - | - |
| Natural gas | MMBTUs | 40 |  | 31 | 130 | 267 |
| Natural gas | MMBTUs | 40 |  | (29) | 130 | (261) |
| Commodity options: |  |  |  |  |  |  |
| Oil | Barrels | 141 |  | 249 | 117 | 155 |
| Oil | Barrels | 141 |  | (240) | 117 | (155) |
| Natural gas | MMBTUs | 200 |  | 1 | 500 | 594 |
| Natural gas | MMBTUs | 200 |  | (1) | 500 | (594) |

Foreign Currency Derivatives. The Corporation enters into foreign currency forward contracts to accommodate the business needs of its customers. Upon the origination of a foreign currency forward contract with a customer, the Corporation simultaneously enters into an offsetting contract with a third party to negate the exposure to fluctuations in foreign currency exchange rates. The notional amounts and fair values of open foreign currency forward contracts were not significant at March 31, 2006 and December 31, 2005.

## Note 11 - Earnings Per Common Share

Basic earnings per share is computed by dividing net income by the weighted-average number of shares outstanding during the applicable period. Diluted earnings per share is computed using the weighted-average number of shares determined for the basic computation plus the dilutive effect of stock options and non-vested stock granted using the treasury stock method.

The following table presents a reconciliation of the number of shares used in the calculation of basic and diluted earnings per common share.

Weighted-average shares outstanding for basic earnings per share
Dilutive effect of stock options and non-vested stock awards
Weighted-average shares outstanding for diluted earnings per share

| Three <br> March 31, <br> March |  |
| :---: | ---: |
| $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |
| 54,574 | 51,653 |
| 1,353 | 1,416 |
| 55,927 | 53,069 |

## Note 12 - Stock-Based Compensation

Prior to January 1, 2006, employee compensation expense under stock option plans was reported only if options were granted below market price at grant date in accordance with the intrinsic value method of Accounting Principles Board Opinion (APB) No. 25, "Accounting for Stock Issued to Employees," and related interpretations. Because the exercise price of the Corporation's employee stock options always equaled the market price of the underlying stock on the date of grant, no compensation expense was recognized on options granted. As stated in Note 1 - Significant Accounting Policies, the Corporation adopted the provisions of SFAS 123R on January 1, 2006. SFAS 123R eliminates the ability to account for stockbased compensation using APB 25 and requires that such transactions be recognized as compensation cost in the income statement based on their fair values on the measurement date, which is generally the date of the grant. The Corporation transitioned to fair-value based accounting for stock-based compensation using a modified version of prospective application ("modified prospective application"). Under modified prospective application, as it is applicable to the Corporation, SFAS 123R applies to new awards and to awards modified, repurchased, or cancelled after January 1, 2006. Additionally, compensation cost for the portion of awards for which the requisite service has not been rendered (generally referring to nonvested awards) that were outstanding as of January 1, 2006 will be recognized as the remaining requisite service is rendered during the period of and/or the periods after the adoption of SFAS 123R. The attribution of compensation cost for those earlier awards is based on the same method and on the same grant-date fair values previously determined for the pro forma
disclosures required for companies that did not previously adopt the fair value accounting method for stock-based employee compensation.

The fair value of the Corporation's employee stock options granted is estimated at the date of grant using the Black-Scholes option-pricing model. This model requires the input of highly subjective assumptions, changes to which can materially affect the fair value estimate. Additionally, there may be other factors that would otherwise have a significant effect on the value of employee stock options granted but are not considered by the model. Accordingly, while management believes that the BlackScholes option-pricing model provides a reasonable estimate of fair value, the model does not necessarily provide the best single measure of fair value for the Corporation's employee stock options.

As a result of applying the provisions of SFAS 123 R during the three months ended March 31, 2006, the Corporation recognized additional stock-based compensation expense related to stock options of $\$ 1.6$ million, or $\$ 1.0$ million net of tax. The increase in stock-based compensation expense related to stock options during the three months ended March 31, 2006, resulted in a $\$ 0.01$ decrease in basic earnings per share and a $\$ 0.02$ decrease in diluted earnings per share. Cash flows from financing activities included $\$ 5.0$ million in cash inflows from excess tax benefits related to stock compensation. Such cash flows were previously reported as operating activities.

The fair value of stock options granted is estimated at the date of grant using the Black-Scholes option-pricing model. Stockbased compensation expense totaled $\$ 2.3$ million and $\$ 351$ thousand during the three months ended March 31, 2006 and 2005. Stock-based compensation expense is recognized ratably over the requisite service period for all awards. Unrecognized stockbased compensation expense related to stock options totaled $\$ 12.6$ million at March 31, 2006. At such date, the weightedaverage period over which this unrecognized expense is expected to be recognized was 1.94 years. Unrecognized stock-based compensation expense related to non-vested stock awards was $\$ 5.5$ million at March 31, 2006. At such date, the weightedaverage period over which this unrecognized expense was expected to be recognized was 1.97 years.

The following pro forma information presents net income and earnings per share for the three months ended March 31, 2005 as if the fair value method of SFAS 123R had been used to measure compensation cost for stock-based compensation plans. For purposes of these pro forma disclosures, the estimated fair value of stock options and non-vested stock awards is amortized to expense over the related vesting periods.

| Net income, as reported |  |
| :--- | :---: |
| Add: Stock-based employee compensation expense included |  |
| in reported net income, net of related tax effects |  |
| Less: Total stock-based employee compensation expense |  |
| determined under fair value method for all awards, |  |
| net of related tax effects | $\$ 7,367$ |
| Pro forma net income | 228 |
| Earnings per share: | $\$(1,148)$ |
| Basic - as reported | 36,447 |
| Basic - pro forma | $\$$ |
| Diluted - as reported | $\$$ |
| Diluted - pro forma | 0.72 |

During the three months ended March 31, 2006 and 2005, proceeds from stock option exercises totaled $\$ 17.5$ million and $\$ 4.2$ million. During the three months ended March 31, 2006 and 2005, 678,015 shares and 194,095 shares, respectively, were issued in connection with stock option exercises. During the three months ended March 31, 2006, 144,569 shares issued in connection with stock option exercises and non-vested stock awards were new shares issued from available authorized shares, while 533,446 shares were issued from available treasury stock. During the three months ended March 31, 2005, all shares issued in connection with stock option exercises and non-vested stock awards were issued from available treasury stock.

## Note 13 - Defined Benefit Plans

The components of the combined net periodic benefit cost for the Corporation's qualified and non-qualified defined benefit pension plans were as follows:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Expected return on plan assets, net of expenses | \$ | $(1,863)$ | \$ | $(1,752)$ |
| Interest cost on projected benefit obligation |  | 1,795 |  | 1,692 |
| Net amortization and deferral |  | 749 |  | 536 |
| Net periodic benefit cost | \$ | 681 | \$ | 476 |

The Corporation's non-qualified defined benefit pension plan is not funded. Contributions to the qualified defined benefit pension plan totaled $\$ 4.0$ million through March 31, 2006. The Corporation does not expect to make any additional contributions during the remainder of 2006.

The net periodic benefit cost related to post-retirement healthcare benefits offered by the Corporation to certain former employees was not significant during either of the reported periods.

## Note 14 - Income Taxes

Income tax expense was as follows:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Current income tax expense | \$ | 23,928 | \$ | 18,332 |
| Deferred income tax expense (benefit) |  | $(1,537)$ |  | (444) |
| Income tax expense as reported | \$ | 22,391 | \$ | 17,888 |
| Effective tax rate |  | 32.4\% |  | 32.4\% |

Net deferred tax assets totaled $\$ 69.0$ million at March 31, 2006 and $\$ 57.4$ million at December 31, 2005. No valuation allowance was recorded against these deferred tax assets, as the amounts are recoverable through taxes paid in prior years.

## Note 15-Operating Segments

The Corporation has two reportable operating segments, Banking and the Financial Management Group (FMG), that are delineated by the products and services that each segment offers. Banking includes both commercial and consumer banking services, Frost Insurance Agency and Frost Securities, Inc. Commercial banking services are provided to corporations and other business clients and include a wide array of lending and cash management products. Consumer banking services include direct lending and depository services. FMG includes fee-based services within private trust, retirement services, and financial management services, including personal wealth management and brokerage services.

The accounting policies of each reportable segment are the same as those of the Corporation except for the following items, which impact the Banking and FMG segments: (i) expenses for consolidated back-office operations are allocated to operating segments based on estimated uses of those services, (ii) general overhead-type expenses such as executive administration, accounting and internal audit are allocated based on the direct expense level of the operating segment, (iii) income tax expense for the individual segments is calculated essentially at the statutory rate, and (iv) the parent company records the tax expense or benefit necessary to reconcile to the consolidated total.

The Corporation uses a match-funded transfer pricing process to assess operating segment performance. The process helps the Corporation to (i) identify the cost or opportunity value of funds within each business segment, (ii) measure the profitability of a particular business segment by relating appropriate costs to revenues, (iii) evaluate each business segment in a manner consistent with its economic impact on consolidated earnings, and (iv) enhance asset and liability pricing decisions.

Summarized operating results by segment were as follows:
Banking FMG Non-Banks Consolidated

Revenues from (expenses to) external customers:
Three months ended:

March 31, 2006
March 31, 2005
Net income (loss):
Three months ended:
March 31, 2006
March 31, 2005

| $\$$ | 152,911 | $\$$ | 24,029 | $\$$ | $(3,742)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 131,344 |  | 20,048 |  | $(3,250)$ | 173,198 |
|  |  |  |  |  |  |  |


| \$ | 45,157 | \$ | 4,806 | \$ | $(3,286)$ | \$ | 46,677 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 36,426 |  | 3,485 |  | $(2,544)$ |  | 37,367 |

## Note 16 - New Accounting Standards

SFAS No. 155, "Accounting for Certain Hybrid Financial Instruments." SFAS 155 amends SFAS 133, "Accounting for Derivative Instruments and Hedging Activities" and SFAS 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." SFAS 155 (i) permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation, (ii) clarifies which interest-only strips and principalonly strips are not subject to the requirements of SFAS 133, (iii) establishes a requirement to evaluate interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation, (iv) clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives, and (v) amends SFAS 140 to eliminate the prohibition on a qualifying special purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument. SFAS 155 is effective for the Corporation on January 1, 2007 and is not expected to have a significant impact on the Corporation's financial statements.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Financial Review <br> Cullen/Frost Bankers, Inc.

The following discussion should be read in conjunction with the Corporation's consolidated financial statements, and notes thereto, for the year ended December 31, 2005, included in the 2005 Form $10-\mathrm{K}$. Operating results for the three months ended March 31, 2006 are not necessarily indicative of the results for the year ending December 31, 2006 or any future period.

Dollar amounts in tables are stated in thousands, except for per share amounts.

## Forward-Looking Statements and Factors that Could Affect Future Results

Certain statements contained in this Quarterly Report on Form 10-Q that are not statements of historical fact constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"), notwithstanding that such statements are not specifically identified. In addition, certain statements may be contained in the Corporation's future filings with the SEC, in press releases, and in oral and written statements made by or with the approval of the Corporation that are not statements of historical fact and constitute forward-looking statements within the meaning of the Act. Examples of forward-looking statements include, but are not limited to: (i) projections of revenues, expenses, income or loss, earnings or loss per share, the payment or nonpayment of dividends, capital structure and other financial items; (ii) statements of plans, objectives and expectations of Cullen/Frost or its management or Board of Directors, including those relating to products or services; (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "targeted", "continue", "remain", "will", "should", "may" and other similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from those in such statements. Factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to:

- Local, regional, national and international economic conditions and the impact they may have on the Corporation and its customers and the Corporation's assessment of that impact.
- Changes in the level of non-performing assets and charge-offs.
- Changes in estimates of future reserve requirements based upon the periodic review thereof under relevant regulatory and accounting requirements.
- The effects of and changes in trade and monetary and fiscal policies and laws, including the interest rate policies of the Federal Reserve Board.
- Inflation, interest rate, securities market and monetary fluctuations.
- Political instability.
- Acts of war or terrorism.
- The timely development and acceptance of new products and services and perceived overall value of these products and services by users.
- Changes in consumer spending, borrowings and savings habits.
- Changes in the financial performance and/or condition of the Corporation's borrowers.
- Technological changes.
- Acquisitions and integration of acquired businesses.
- The ability to increase market share and control expenses.
- Changes in the competitive environment among financial holding companies and other financial service providers.
- The effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) with which the Corporation and its subsidiaries must comply.
- The effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies, as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board and other accounting standard setters.
- Changes in the Corporation's organization, compensation and benefit plans.
- The costs and effects of legal and regulatory developments including the resolution of legal proceedings or regulatory or other governmental inquiries and the results of regulatory examinations or reviews.
- Greater than expected costs or difficulties related to the integration of new products and lines of business.
- The Corporation's success at managing the risks involved in the foregoing items.

Forward-looking statements speak only as of the date on which such statements are made. The Corporation undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events.

## Application of Critical Accounting Policies and Accounting Estimates

The accounting and reporting policies followed by the Corporation conform, in all material respects, to accounting principles generally accepted in the United States and to general practices within the financial services industry. The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. While the Corporation bases estimates on historical experience, current information and other factors deemed to be relevant, actual results could differ from those estimates.

The Corporation considers accounting estimates to be critical to reported financial results if (i) the accounting estimate requires management to make assumptions about matters that are highly uncertain and (ii) different estimates that management reasonably could have used for the accounting estimate in the current period, or changes in the accounting estimate that are reasonably likely to occur from period to period, could have a material impact on the Corporation's financial statements. Accounting policies related to the allowance for possible loan losses and stock-based compensation are considered to be critical, as these policies involve considerable subjective judgment and estimation by management.
For additional information regarding critical accounting policies, refer to Note 1 - Summary of Significant Accounting Policies in the notes to consolidated financial statements and the sections captioned "Application of Critical Accounting Policies" and "Allowance for Possible Loan Losses" in Management's Discussion and Analysis of Financial Condition and Results of Operations included in the 2005 Form 10-K. There have been no significant changes in the Corporation's application of critical accounting policies related to the allowance for possible loan losses since December 31, 2005. As more fully discussed in Note 12 - Stock-Based Compensation in the accompanying notes to consolidated financial statements included elsewhere in this report, the Corporation changed its method of accounting for stock options in connection with the adoption of a new accounting standard which eliminated the ability to account for stock-based compensation using the intrinsic value method of APB 25 and requires such transactions to be recognized in the income statement based on their fair values at the date of grant.

## Results of Operations

A discussion of the Corporation's results of operations is presented below. Certain reclassifications have been made to make prior periods comparable. Taxable-equivalent adjustments are the result of increasing income from tax-free loans and securities by an amount equal to the taxes that would be paid if the income were fully taxable based on a $35 \%$ federal income tax rate, thus making tax-exempt asset yields comparable to taxable asset yields.

## Overview

Net income totaled $\$ 46.7$ million, or $\$ 0.83$ diluted per share, for the three months ended March 31, 2006 compared to $\$ 37.4$ million, or $\$ 0.70$ diluted per share, for the three months ended March 31, 2005 and $\$ 44.9$ million, or $\$ 0.81$ diluted per share, for the three months ended December 31, 2005.

Selected income statement data and other selected data for the comparable periods was as follows:

|  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ |  |
| Taxable-equivalent net interest income | \$ | 114,719 | \$ | 109,968 | \$ | 91,789 |
| Taxable-equivalent adjustment |  | 2,279 |  | 2,168 |  | 1,686 |
| Net interest income |  | 112,440 |  | 107,800 |  | 90,103 |
| Provision for possible loan losses |  | 3,934 |  | 2,950 |  | 2,400 |
| Net interest income after provision for possible loan losses |  | 108,506 |  | 104,850 |  | 87,703 |
| Non-interest income |  | 60,758 |  | 56,553 |  | 58,039 |
| Non-interest expense |  | 100,196 |  | 95,078 |  | 90,487 |
| Income before income taxes |  | 69,068 |  | 66,325 |  | 55,255 |
| Income taxes |  | 22,391 |  | 21,408 |  | 17,888 |
| Net income | \$ | 46,677 | \$ | 44,917 | \$ | 37,367 |
| Earnings per common share - basic | \$ | 0.86 | \$ | 0.83 | \$ | 0.72 |
| Earnings per common share - diluted |  | 0.83 |  | 0.81 |  | 0.70 |
| Dividends per common share |  | 0.30 |  | 0.30 |  | 0.265 |
| Return on average assets |  | 1.68\% |  | 1.63\% |  | 1.54\% |
| Return on average equity |  | 18.86 |  | 18.52 |  | 18.31 |

Net income for the three months ended March 31, 2006 increased $\$ 9.3$ million, or $24.9 \%$, compared to the same period in 2005. The increase was primarily the result of a $\$ 22.3$ million increase in net interest income and a $\$ 2.7$ million increase in non-interest income partly offset by a $\$ 9.7$ million increase in non-interest expense, a $\$ 1.5$ million increase in the provision for possible loan losses and a $\$ 4.5$ million increase in income tax expense.

Net income for the first quarter of 2006 increased $\$ 1.8$ million, or $3.9 \%$, from the fourth quarter of 2005 . The increase was primarily the result of a $\$ 4.6$ million increase in net interest income and a $\$ 4.2$ million increase in non-interest income. These increases were partly offset a $\$ 5.1$ million increase in non-interest expense, a $\$ 984$ thousand increase in the provision for possible loan losses and a $\$ 983$ thousand increase in income tax expense.

Details of the changes in the various components of net income are further discussed below.

## Net Interest Income

Net interest income is the difference between interest income on earning assets, such as loans and securities, and interest expense on liabilities, such as deposits and borrowings, which are used to fund those assets. Net interest income is the Corporation's largest source of revenue, representing $64.9 \%$ of total revenue during the first three months of 2006. Net interest margin is the ratio of taxable-equivalent net interest income to average earning assets for the period. The level of interest rates and the volume and mix of earning assets and interest-bearing liabilities impact net interest income and net interest margin.

The Federal Reserve Board influences the general market rates of interest, including the deposit and loan rates offered by many financial institutions. The Corporation's loan portfolio is significantly affected by changes in the prime interest rate. The prime interest rate, which is the rate offered on loans to borrowers with strong credit, began 2005 at $5.25 \%$ and increased 50 basis points in each of the four quarters to end the year at $7.25 \%$. During the first quarter of 2006, the prime interest rate increased 50 basis points to $7.75 \%$. The federal funds rate, which is the cost of immediately available overnight funds, has moved in a similar manner, beginning 2005 at $2.25 \%$. During 2005, the federal funds rate increased 50 basis points in each of the four quarters to end the year at $4.25 \%$. During the first quarter of 2006, the federal funds rate increased 50 basis points to 4.75\%.

The Corporation's balance sheet is asset sensitive, meaning that earning assets generally reprice more quickly than interestbearing liabilities. Therefore, the Corporation's net interest margin is likely to increase in sustained periods of rising interest rates and decrease in sustained periods of declining interest rates. The Corporation is primarily funded by core deposits, with non-interest-bearing demand deposits historically being a significant source of funds. This lower-cost funding base is expected to have a positive impact on the Corporation's net interest income and net interest margin in a rising interest rate environment. The Corporation expects the upward trend in the prime interest rate and the federal funds rate that began in 2004 to continue into the near future; however, there can be no assurance to that effect as fluctuations in market interest rates are dependent upon a variety of factors that are beyond the Corporation's control. Further analysis of the components of the Corporation's net interest margin is presented below.

The following table presents the changes in taxable-equivalent net interest income and identifies the changes due to differences in the average volume of earning assets and interest-bearing liabilities and the changes due to changes in the average interest rate on those assets and liabilities. The changes in net interest income due to changes in both average volume and average interest rate have been allocated to average volume or average interest rate change in proportion to the absolute amounts of the change in each. The comparisons between the quarters include an additional change factor that shows the effect of the difference in the number of days in each period, as further discussed below.

Due to changes in average volume
Due to changes in average interest rates
Due to difference in the number of days in each of the comparable periods
Total change

| First Quarter <br> 2006 vs. <br> Fourth Quarter <br> 2005 | First Quarter <br> 2006 vs. <br> First Quarter <br> 2005 |  |
| :---: | :---: | :---: |
| $\$$ | 4,004 | $\$$ |
|  | 3,139 |  |
|  | $(2,391)$ |  |
| $\$$ | 4,752 | $\$$ |

Taxable-equivalent net interest income for the three months ended March 31, 2006 increased $\$ 22.9$ million, or $25.0 \%$, compared to the same period in 2005. The increase primarily resulted from an increase in the average volume of earning assets combined with an increase in the net interest margin. The average volume of earning assets for the first three months of 2006 increased $\$ 1.2$ billion compared to the first three months of 2005 . Over the same time frame, the net interest margin increased 37 basis points from $4.29 \%$ in 2005 to $4.66 \%$ in 2006. The increase in the average volume of earning assets was due in part to recent acquisitions (see Note 2 - Mergers and Acquisitions). The increase in the net interest margin was partly due to the increases in market interest rates discussed above. Additionally, the relative proportion of higher-yielding loans increased from $61.0 \%$ of total average earning assets during the first quarter of 2005 to $63.7 \%$ of total average earning assets during the first quarter of 2006 .

Taxable-equivalent net interest income for the first quarter of 2006 increased $\$ 4.8$ million, or $4.3 \%$, from the fourth quarter of 2005. The increase primarily resulted from an increase in the average volume of earning assets combined with an increase in the net interest margin partly offset by a decrease in the number of days in the first quarter. The average volume of earning assets for the first quarter of 2006 increased $\$ 318.6$ million compared to the fourth quarter of 2005 . Over the same time frame, the net interest margin increased 12 basis points from $4.54 \%$ in the fourth quarter of 2005 to $4.66 \%$ in the first quarter of 2006. Taxable-equivalent net interest income for the fourth quarter of 2005 included 92 days compared to 90 days for the first quarter of 2006. The additional days added approximately $\$ 2.4$ million to taxable-equivalent net interest income during the fourth quarter of 2005. Excluding the impact of the additional days during the fourth quarter of 2005 results in an effective increase in taxable-equivalent net interest income of approximately $\$ 7.1$ million during the first quarter of 2006. This effective increase was the result of the aforementioned increases in average earning assets and the net interest margin. The increase in the average volume of earning assets was due in part to recent acquisitions (see Note 2 - Mergers and Acquisitions). The increase in the net interest margin was partly due to the increases in market interest rates discussed above. Additionally, the relative proportion of higher-yielding loans increased from $62.7 \%$ of total average earning assets during the fourth quarter of 2005 to $63.7 \%$ of total average earning assets during the first quarter of 2006 , while the relative proportion of lower-yielding federal funds sold and resell agreements decreased from $8.9 \%$ of total average earning assets during the fourth quarter of 2005 to $5.8 \%$ of total average earning assets during the first quarter of 2006.

The average volume of loans, the Corporation's primary category of earning assets, increased $\$ 1.0$ billion and $\$ 299.5$ million during the first quarter of 2006 compared to the first and fourth quarters of 2005 , respectively. The average yield on loans was $7.39 \%$ during the first quarter of 2006 compared to $5.90 \%$ during the first quarter of 2005 and $7.01 \%$ during the fourth quarter of 2005. As stated above, the Corporation had a larger proportion of average earning assets invested in loans during the first quarter of 2006 compared to the first and fourth quarters of 2005 . Such investments have significantly higher yields compared to securities and federal funds sold and resell agreements and, as such, have a positive effect on the net interest margin. The average volume of securities increased $\$ 94.1$ million and $\$ 297.6$ million during the first quarter of 2006 compared to the first and fourth quarters of 2005, respectively. The average yield on securities was $4.94 \%$ during the first quarter of 2006 compared to $4.79 \%$ during the first quarter of 2005 and $4.90 \%$ during the fourth quarter of 2005 . Average federal funds sold and resell agreements during the first quarter of 2006 increased $\$ 124.9$ million compared to the first quarter of 2005 and decreased $\$ 278.2$ million compared to the fourth quarter of 2005. The average yield on federal funds sold and resell agreements was $4.49 \%$ during the first quarter of 2006 compared to $2.50 \%$ during the first quarter of 2005 and $4.07 \%$ during the fourth quarter of 2005. Federal funds sold and resell agreements have significantly lower yields compared to loans and securities and, as such, have a compressing effect on the net interest margin.

Average deposits increased $\$ 1.0$ billion and $\$ 315.3$ million during the first quarter of 2006 compared to the first and fourth quarters of 2005 , respectively. The increase in the average volume of deposits was due in part to recent acquisitions (see Note 2 - Mergers and Acquisitions). Average interest-bearing deposits for the first quarter of 2006 increased $\$ 632.9$ million and $\$ 313.0$ million compared to the first and fourth quarters, respectively. The ratio of average interest-bearing deposits to total average deposits was $63.3 \%$ for the first quarter of 2006 compared to $63.6 \%$ and $62.0 \%$ during the first and fourth quarters of 2005. The average cost of interest-bearing deposits and total deposits was $2.22 \%$ and $1.40 \%$ during the first quarter of 2006 compared to $1.19 \%$ and $0.76 \%$ during the first quarter of 2005 and $1.94 \%$ and $1.20 \%$ during the fourth quarter of 2005. The increase in the average cost of interest-bearing deposits was primarily the result of increases in interest rates offered on deposit products due to increases in market interest rates.

The Corporation's net interest spread, which represents the difference between the average rate earned on earning assets and the average rate paid on interest-bearing liabilities, was $3.83 \%$ during the first quarter of 2006 compared to $3.81 \%$ and $3.77 \%$ during the first and fourth quarters of 2005, respectively. The net interest spread, as well as the net interest margin, will be impacted by future changes in short-term and long-term interest rate levels, as well as the impact from the competitive environment. A discussion of the effects of changing interest rates on net interest income is set forth in Item 3. Quantitative and Qualitative Disclosures About Market Risk included elsewhere in this report.

The Corporation's hedging policies permit the use of various derivative financial instruments, including interest rate swaps, swaptions, caps and floors, to manage exposure to changes in interest rates. Details of the Corporation's derivatives and hedging activities are set forth in Note 10 - Derivative Financial Instruments in the accompanying notes to consolidated financial statements included elsewhere in this report. Information regarding the impact of fluctuations in interest rates on the Corporation's derivative financial instruments is set forth in Item 3. Quantitative and Qualitative Disclosures About Market Risk included elsewhere in this report.

## Provision for Possible Loan Losses

The provision for possible loan losses is determined by management as the amount to be added to the allowance for possible loan losses after net charge-offs have been deducted to bring the allowance to a level which, in management's best estimate, is necessary to absorb probable losses within the existing loan portfolio. The provision for possible loan losses totaled $\$ 3.9$ million for the first quarter of 2006 compared to $\$ 3.0$ million for the fourth quarter of 2005 and $\$ 2.4$ million during the first quarter of 2005. See the section captioned "Allowance for Possible Loan Losses" elsewhere in this discussion for further analysis of the provision for possible loan losses.

## Non-Interest Income

The components of non-interest income were as follows:

| Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { March 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ |  |
| \$ | 15,754 | \$ | 15,059 | \$ | 14,290 |
|  | 19,107 |  | 19,749 |  | 19,367 |
|  | 8,975 |  | 5,539 |  | 8,610 |
|  | 4,808 |  | 5,438 |  | 4,288 |
|  | (1) |  | 19 |  |  |
|  | 12,115 |  | 10,749 |  | 11,484 |
| \$ | 60,758 | \$ | 56,553 | \$ | 58,039 |

Total non-interest income for the three months ended March 31, 2006 increased $\$ 2.7$ million, or $4.7 \%$, compared to the same period in 2005 and $\$ 4.2$ million, or $7.4 \%$, compared to the fourth quarter of 2005 . Changes in the components of non-interest income are discussed below.

Trust Fees. Trust fee income for the three months ended March 31, 2006 increased $\$ 1.5$ million, or $10.2 \%$, compared to the same period in 2005. Investment fees are the most significant component of trust fees, making up approximately $69 \%$ of total trust fees for the first three months of 2006. Investment and other custodial account fees are generally based on the market value of assets within a trust account. Volatility in the equity and bond markets impacts the market value of trust assets and the related investment fees.

The $\$ 1.5$ million increase in trust fee income during the three months ended March 31, 2006 compared to the same period in 2005 was primarily the result of increases in investment fees (up $\$ 684$ thousand) and oil and gas trust management fees (up $\$ 501$ thousand). The increase in investment fees was primarily due to higher equity valuations during first quarter of 2006 compared to the same period in 2005 and growth in overall trust assets and the number of trust accounts. The increase in oil and gas trust management fees was primarily related to higher market prices for these commodities.

Trust fee income for the first quarter of 2006 increased $\$ 695$ thousand, or $4.6 \%$, from the fourth quarter of 2005 . The increase was primarily due to increases in oil and gas trust management fees (up $\$ 284$ thousand), custody fees (up $\$ 221$ thousand), tax fees (up $\$ 201$ thousand) and investment fees (up $\$ 121$ thousand). These increases were partly offset by a decrease in estate fees (down $\$ 134$ thousand).

At March 31, 2006, trust assets, including both managed assets and custody assets, were primarily composed of equity securities ( $45.6 \%$ of trust assets), fixed income securities ( $36.6 \%$ of trust assets) and cash equivalents ( $10.3 \%$ of trust assets). The estimated fair value of trust assets was $\$ 18.9$ billion (including managed assets of $\$ 8.3$ billion and custody assets of $\$ 10.6$ billion) at March 31, 2006, compared to $\$ 18.1$ billion (including managed assets of $\$ 8.3$ billion and custody assets of $\$ 9.8$ billion) at December 31, 2005 and $\$ 17.2$ billion (including managed assets of $\$ 7.9$ billion and custody assets of $\$ 9.3$ billion) at March 31, 2005.

Service Charges on Deposit Accounts. Service charges on deposit accounts for the three months ended March 31, 2006 decreased $\$ 260$ thousand, or $1.3 \%$, compared to the same period in 2005 . The decrease was primarily due to a decrease in service charges on commercial accounts (down $\$ 944$ thousand) and service charges on consumer accounts (down $\$ 200$ thousand). The decrease in service charges on commercial accounts was primarily related to decreased treasury management fees. The decreased treasury management fees resulted primarily from a higher earnings credit rate. The earnings credit rate is the value given to deposits maintained by treasury management customers. Because interest rates have trended upwards since the first quarter of 2004, deposit balances have become more valuable and are yielding a higher earnings credit rate relative to 2004 . As a result, customers are able to pay for more of their services with earning credits applied to their deposit balances rather than through fees. The decrease in treasury fees resulting from the higher earnings credit rate was partly limited by the additional fees from an increase in billable services. The decreases in service charges were partly offset by an increase in overdraft/insufficient funds charges on consumer accounts (up \$624 thousand) and an increase in overdraft/insufficient funds charges on commercial accounts (up \$172 thousand).

Service charges on deposit accounts for the first quarter of 2006 decreased $\$ 642$ thousand, or $3.3 \%$, compared to the fourth quarter of 2005. The decrease was primarily due to a decrease in overdraft/insufficient funds charges on consumer accounts (down $\$ 594$ thousand). The decline in overdraft/insufficient funds charges on consumer accounts was partly seasonal in nature.

Insurance Commissions and Fees. Insurance commissions and fees for the three months ended March 31, 2006 increased $\$ 365$ thousand, or $4.2 \%$, compared to the same period in 2005 . The increase is primarily related to higher commission income (up $\$ 492$ thousand). The increase in commission income was partly offset by a decrease in contingent commissions.

Insurance commissions and fees include contingent commissions totaling $\$ 2.5$ million and $\$ 2.6$ million during the three
months ended March 31, 2006 and 2005. Contingent commissions primarily consist of amounts received from various property and casualty insurance carriers related to the loss performance of insurance policies previously placed. Such commissions are seasonal in nature and are generally received during the first quarter of each year. These commissions totaled $\$ 2.4$ million during the three months ended March 31, 2006 and 2005. Contingent commissions also include amounts received from various benefit plan insurance companies related to the volume of business generated and/or the subsequent retention of such business. These commissions totaled \$108 thousand and \$215 thousand during the three months ended March 31, 2006 and 2005.

Insurance commissions and fees for the first quarter of 2006 increased $\$ 3.4$ million, or $62.0 \%$, compared to the fourth quarter of 2005. The increase was primarily due to the seasonal increase in contingent commissions (up $\$ 2.4$ million) received from various insurance carriers related to the performance of insurance policies previously placed. Commission income for the first quarter of 2006 increased $\$ 1.0$ million compared to the fourth quarter of 2005 primarily due to normal variation in the timing of renewals and in the market demand for insurance products.

Other Charges, Commissions and Fees. Other charges, commissions and fees for the three months ended March 31, 2006 increased $\$ 520$ thousand, or $12.1 \%$, compared to the same period in 2005. The increase was primarily related to increases in commission income related to the sale money market accounts (up $\$ 151$ thousand), letter of credit fees (up $\$ 139$ thousand) and investment banking fees related to corporate advisory services (up $\$ 90$ thousand). Other charges, commissions and fees for the first quarter of 2006 decreased $\$ 630$ thousand, or $11.6 \%$, compared to the fourth quarter of 2005 . The decrease was primarily due to a decrease in investment banking fees related to corporate advisory services (down $\$ 398$ thousand) and a decrease in the accelerated realization of deferred loan fees (down $\$ 237$ thousand). Investment banking fees related to corporate advisory services are transaction based and can vary significantly from quarter to quarter.

Net Gain/Loss on Securities Transactions. The Corporation sold available-for-sale securities with an amortized cost totaling $\$ 8.7$ million and $\$ 1.5$ million during the three months ended March 31, 2006 and 2005. The sales during the first quarter of 2006 were primarily related to securities acquired in connection with the acquisition of Alamo Corporation of Texas. The Corporation realized a net loss of $\$ 1$ thousand on the 2006 sales. No gain or loss was realized on the 2005 sales.

Other Non-Interest Income. Other non-interest income increased $\$ 631$ thousand, or $5.5 \%$, for the three months ended March 31, 2006 compared to the same period in 2005. During 2005, the Corporation recognized $\$ 1.7$ million in income related to a distribution received from the sale of the PULSE EFT Association whereby the Corporation and other members of the Association received distributions based in part upon each member's volume of transactions through the PULSE network. Excluding the income related to this distribution, other non-interest income increased $\$ 2.3$ million, or $23.8 \%$. Contributing to the increase were increases in income from check card usage (up $\$ 624$ thousand), earnings on cashier's check balances (up $\$ 424$ thousand), income from securities trading activities (up $\$ 378$ thousand) and increases in annuity income (up $\$ 290$ thousand).

Other non-interest income for the first quarter of 2006 increased $\$ 1.4$ million, or $12.7 \%$, compared to the fourth quarter of 2005. Contributing to the increase were increases in annuity income (up $\$ 403$ thousand), earnings on cashier's check balances (up $\$ 185$ thousand), and income from securities trading activities (up $\$ 133$ thousand) as well as increases in various other categories of non-interest income. Other non-interest income during the first quarter of 2006 also included $\$ 185$ thousand from a legal settlement.

## Non-Interest Expense

The components of non-interest expense were as follows:

Salaries and wages
Employee benefits
Net occupancy
Furniture and equipment
Intangible amortization
Other
Total

| Three Months Ended |  |  |  |  |
| :---: | :---: | :---: | ---: | ---: |
| March 31, <br> $\mathbf{2 0 0 6}$, | December 31, <br> $\mathbf{2 0 0 5}$ | March 31, <br> $\mathbf{2 0 0 5}$ |  |  |
| $\$$ | 46,106 | $\$$ | 43,787 | $\$$ |
|  | 13,176 | 9,252 | 4,000 |  |
| 8,433 | 8,244 | 12,037 |  |  |
| 6,302 | 5,983 | 5,344 |  |  |
|  | 1,306 | 1,160 | 1,371 |  |
|  | 24,873 | 26,652 | 23,933 |  |
| $\$$ | 100,196 | $\$$ | 95,078 | $\$$ |

Total non-interest expense for the three months ended March 31, 2006 increased $\$ 9.7$ million, or $10.7 \%$, compared to the same period in 2005. Total non-interest expense for the first quarter of 2006 increased $\$ 5.1$ million, or $5.4 \%$, compared to the fourth quarter of 2005. Changes in the components of non-interest expense are discussed below.

Salaries and Wages. Salaries and wages for the three months ended March 31, 2006 increased $\$ 6.1$ million, or $15.3 \%$, compared to the same period in 2005 and increased $\$ 2.3$ million, or $5.3 \%$, compared to the fourth quarter of 2005 . The increases were primarily related to normal, annual merit increases, and increases in headcount. The increases in headcount
were primarily related to the acquisition of Horizon Capital Bank during the fourth quarter of 2005 and the acquisitions of Texas Community Bancshares and Alamo Corporation of Texas during the first quarter of 2006. Also, effective January 1, 2006, the Corporation began recognizing compensation expense related to stock options in connection with the adoption of a new accounting standard, as further discussed in Note 12 - Stock-Based Compensation. Stock-based compensation expense related to stock options and non-vested stock awards totaled $\$ 2.3$ million during the first quarter of 2006 compared to $\$ 351$ thousand and $\$ 653$ thousand during the first and fourth quarters of 2005 , respectively.

Employee Benefits. Employee benefits for the three months ended March 31, 2006 increased $\$ 1.1$ million, or $9.5 \%$, compared to the same period in 2005. The increase was primarily related to increases in medical insurance expense (up $\$ 401$ thousand), expenses related to the Corporation's $401(\mathrm{k})$ and profit sharing plans (up $\$ 215$ thousand), expense related to the Corporation's defined benefit retirement and restoration plans (up $\$ 202$ thousand) and payroll taxes (up $\$ 174$ thousand).

Employee benefits for the first quarter of 2006 increased $\$ 3.9$ million, or $42.4 \%$, compared to the fourth quarter of 2005 primarily due to increases in payroll taxes (up $\$ 1.5$ million), medical insurance expense (up $\$ 1.2$ million), expenses related to the Corporation's $401(\mathrm{k})$ and profit sharing plans (up $\$ 884$ thousand) and expenses related to the Corporation's defined benefit retirement and restoration plans (up $\$ 179$ thousand). The Corporation generally experiences a decline in payroll taxes during the fourth quarter each year as certain employees reach maximum taxable salary levels and higher levels of payroll taxes during the first quarter each year due to the annual incentive compensation payments. The Corporation also generally experiences an increase in $401(\mathrm{k})$ plan contribution matching expense during the first quarter due to the additional employee contributions withheld from annual incentive compensation payments. The increase in medical insurance expense during the first quarter of 2006 compared to the fourth quarter of 2005 resulted because actual medical insurance expense during the fourth quarter of 2005 was reduced by a $\$ 900$ thousand change in an estimated expense.

The Corporation's defined benefit retirement and restoration plans were frozen effective as of December 31, 2001 and were replaced by the profit sharing plan. Management believes these actions reduce the volatility in retirement plan expense. However, the Corporation still has funding obligations related to the defined benefit and restoration plans and could recognize retirement expense related to these plans in future years, which would be dependent on the return earned on plan assets, the level of interest rates and employee turnover.

Net Occupancy. Net occupancy expense for the three months ended March 31, 2006 increased $\$ 1.1$ million, or $14.8 \%$, compared to the same period in 2005. The increase was primarily due to an increase in lease expense, utilities and depreciation expense related to buildings. These increases are partly related to the additional facilities added in connection with recent acquisitions during the fourth quarter of 2005 and the first quarter of 2006 (see Note 2 - Mergers and Acquisitions). Net occupancy expense for the first quarter of 2006 increased $\$ 189$ thousand, or $2.3 \%$, compared to the fourth quarter of 2005. The increase was primarily related to an increase in lease expense partially offset by an increase in rental income.

Furniture and Equipment. Furniture and equipment expense for the three months ended March 31, 2006 increased $\$ 500$ thousand, or $8.6 \%$, compared to the same period in 2005 and increased $\$ 319$ thousand, or $5.3 \%$, from the fourth quarter of 2005 . The increase from the three months ended March 31, 2005 was primarily related to an increase in software maintenance expense, depreciation expense related to furniture and fixtures, and service contracts expense. The impact of these items was partially offset by a decrease in amortized software expense. The increase in furniture and equipment expense during the first quarter of 2006 compared to the fourth quarter of 2005 was primarily related to an increase in depreciation expense related to furniture and fixtures, software maintenance expense, and service contracts partially offset by a decrease in amortized software expense.

Intangible Amortization. Intangible amortization is primarily related to core deposit intangibles and, to a lesser extent, intangibles related to non-compete agreements and customer relationships. Intangible amortization for the three months ended March 31, 2006 decreased $\$ 65$ thousand, or $4.7 \%$, compared to the same period in 2005 primarily due to the completion of the amortization for certain intangible assets partly offset by the additional amortization related to additional intangible assets acquired in connection with recent acquisitions during the fourth quarter of 2005 and the first quarter of 2006. Intangible amortization for the first quarter of 2006 increased $\$ 146$ thousand, or $12.6 \%$, compared to the fourth quarter of 2005 primarily due the amortization of new intangible assets acquired in connection with recent acquisitions during the first quarter of 2006 (see Note 2 Mergers and Acquisitions and Note 6 - Goodwill and Other Intangible Assets).

Other Non-Interest Expense. Other non-interest expense for the three months ended March 31, 2006 increased $\$ 940$ thousand, or $3.9 \%$, compared to the same period in 2005 . Significant components of the increase included increases in professional service expense, stationery printing and supplies, donations expense and meals and entertainment. These increases were partially offset by decreases in outside computer service expense and advertising/promotions expenses and an increase in loan origination expense deferrals. The reduction in outside computer services resulted as the Corporation is no longer outsourcing certain data processing functions.

Total other non-interest expense for the first quarter of 2006 decreased $\$ 1.8$ million, or $6.7 \%$, compared to the fourth quarter of 2005. The decrease was primarily due to a decrease in outside computer service expense, an increase in loan origination expense deferrals and a decrease in travel expenses. These decreases were partially offset by increases in professional service expense, donations expense and directors fees.

## Results of Segment Operations

The Corporation's operations are managed along two operating segments: Banking and the Financial Management Group (FMG). A description of each business and the methodologies used to measure financial performance is described in Note 15 Operating Segments in the accompanying notes to consolidated financial statements included elsewhere in this report. Net income (loss) by operating segment is presented below:
Banking
Financial Management Group
Non-Banks
Consolidated net income

| Three Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| March 31, <br> $\mathbf{2 0 0 6}$ | December 31, <br> $\mathbf{2 0 0 5}$ | March 31, <br> $\mathbf{2 0 0 5}$ |  |  |
| $\$$ | 45,157 | $\$$ | 42,692 | $\$$ |
| 4 | 4,806 | 4,587 | 36,426 |  |
|  | $(3,286)$ | $(2,362)$ | 3,485 |  |
| $\$$ | 46,677 | $\$$ | 44,917 | $\$$ |

## Banking

Net income for the three months ended March 31, 2006 increased $\$ 8.7$ million, or $24.0 \%$, compared to the same period in 2005. The increase was primarily the result of a $\$ 21.0$ million increase in net interest income and a $\$ 578$ thousand increase in non-interest income partly offset by a $\$ 7.5$ million increase in non-interest expense, a $\$ 1.6$ million increase in the provision for possible loan losses and a $\$ 3.8$ million increase in income tax expense.

Net interest income for the three months ended March 31, 2006 increased $\$ 21.0$ million, or $23.1 \%$, from the comparable period in 2005. The increase primarily resulted from growth in the average volume of earning assets combined with an increase in the net interest margin which resulted, in part, from a general increase in market interest rates and an increase in the relative proportion of higher-yielding loans as a percentage of total average earning assets. See the analysis of net interest income included in the section captioned "Net Interest Income" included elsewhere in this discussion.

The provision for possible loan losses for the three months ended March 31, 2006 totaled $\$ 3.9$ million compared to $\$ 2.3$ million for the same period in 2005. See the analysis of the provision for possible loan losses included in the section captioned "Allowance for Possible Loan Losses" included elsewhere in this discussion.

Non-interest income for the three months ended March 31, 2006 increased $\$ 578$ thousand, or $1.4 \%$, compared to the same period in 2005. This increase was primarily due to increases in insurance commissions and fees, other charges, commissions and fees and other non-interest income, partly offset by a decrease in service charges on deposit accounts. See the analysis of insurance commissions and fees, other charges, commissions and fees, other non-interest income and service charges on deposit accounts included in the section captioned "Non-Interest Income" included elsewhere in this discussion.

Non-interest expense for the three months ended March 31, 2006 increased $\$ 7.5$ million, or $10.0 \%$, compared to the same period in 2005. The increase was primarily related to increases in salaries and wages, employee benefits expense and net occupancy expense. Combined, salaries and wages and employee benefits during the first three months of 2006 increased $\$ 6.4$ million compared to the same period in 2005 . This increase was primarily the result of normal, annual merit increases, increases in headcount, increases in expenses related to the Corporation's employee benefit plans, payroll taxes and stockbased compensation. The increase in net occupancy expense was due to an increase in lease expense, utilities and depreciation expense related to buildings. These increases are partly related to the additional facilities added in connection with recent acquisitions during the fourth quarter of 2005 and the first quarter of 2006 (see Note 2 - Mergers and Acquisitions). See the analysis of these items included in the section captioned "Non-Interest Expense" included elsewhere in this discussion.

Frost Insurance Agency, which is included in the Banking operating segment, had gross commission revenues of $\$ 9.0$ million during the three months ended March 31, 2006 and $\$ 8.7$ million during the three months ended March 31, 2005. Insurance commission revenues increased $\$ 267$ thousand, or $3.1 \%$, during the three months ended March 31, 2006 compared to the same period in 2005. The increase is primarily related to higher commission income (up $\$ 394$ thousand) partly offset by a decrease in contingent commissions (down $\$ 127$ thousand). See the analysis of insurance commissions and fees included in the section captioned "Non-Interest Income" included elsewhere in this discussion.

## Financial Management Group (FMG)

Net income for the three months ended March 31, 2006 increased $\$ 1.3$ million compared to the same period in 2005. The increase was primarily due to a $\$ 2.0$ million increase in net interest income and a $\$ 2.0$ million increase in non-interest income offset by a $\$ 2.0$ million increase in non-interest expense and a $\$ 711$ thousand increase in income tax expense.

Net interest income for the three months ended March 31, 2006 increased $\$ 2.0$ million, or $72.5 \%$, from the comparable period in 2005. The increase resulted from an increase in average market interest rates, which impacted the funds transfer price paid on FMG's repurchase agreements.

Non-interest income for the three months ended March 31, 2006 increased $\$ 2.0$ million, or $11.7 \%$, from the comparable period in 2005. The increase was primarily due to increases in trust fees (up $\$ 1.5$ million), other income (up $\$ 297$ thousand) and other charges, commissions and fees (up $\$ 225$ thousand).

Trust fee income is the most significant income component for FMG. Investment fees are the most significant component of trust fees, making up approximately $69 \%$ and $71 \%$ of total trust fees for the first three months of 2006 and 2005, respectively. Investment and other custodial account fees are generally based on the market value of assets within a trust account. Volatility in the equity and bond markets impacts the market value of trust assets and the related investment fees. FMG experienced an increase in investment fees in the first quarter of 2006 compared to the same period in 2005 primarily due to higher equity valuations during the first quarter of 2006 compared to the same period in 2005 and growth in overall trust assets and the number of trust accounts. See the analysis of trust fees included in the section captioned "Non-Interest Income" included elsewhere in this discussion.

The increase in other income during the first quarter of 2006 compared to 2005 was primarily due to increases in income from sales of annuity products and earnings on cashier's check balances partly offset by a decrease in life insurance income. The increase in other charges, commissions and fees during the first quarter of 2006 compared to 2005 was primarily due to increases in commission income related to the sale of money market accounts and mutual funds.

Non-interest expense for the three months ended March 31, 2006 increased $\$ 2.0$ million, or $13.8 \%$, compared to the same period in 2005 primarily due to an increase in other non-interest expense (up $\$ 1.2$ million) and salaries and wages and employee benefits (up $\$ 835$ thousand on a combined basis). The increase in other non-interest expense was primarily due to general increases in the various components of other non-interest expense, including cost allocations. The increase in salaries and wages and employee benefits were primarily the result of normal, annual merit increases and increases in expenses related to stock-based compensation and employee benefit plans.

## Non-Banks

The $\$ 742$ thousand increase in the net loss for the Non-Banks operating segment for the three months ended March 31, 2006 compared to the same period in 2005 was primarily due to a decrease in net interest income due in part to the variable-rate junior subordinated deferrable interest debentures issued in February 2004. As market interest rates have increased, the NonBanks segment has experienced a corresponding increase in interest cost related to this debt. Additionally, during the first quarter of 2006, the Corporation had added interest cost from the $\$ 3.1$ million of variable-rate junior subordinated deferrable interest debentures acquired in connection with the acquisition of Alamo Corporation of Texas.

## Income Taxes

The Corporation recognized income tax expense of $\$ 22.4$ million, for an effective rate of $32.4 \%$, for the three months ended March 31, 2006 compared to $\$ 17.9$ million, for an effective rate of $32.4 \%$, for the three months ended March 31, 2005. The effective income tax rates differed from the U.S. statutory rate of $35 \%$ during the comparable periods primarily due to the effect of tax-exempt income from loans, securities and life insurance policies.

## Average Balance Sheet

Average assets totaled $\$ 11.3$ billion for the three months ended March 31, 2006 representing an increase of $\$ 1.4$ billion, or $14.7 \%$, compared to average assets for the same period in 2005 . The increase was reflected in earning assets, which increased $\$ 1.2$ billion, or $14.3 \%$, during the first quarter of 2006 compared to the first quarter of 2005 . The increase was primarily due to a $\$ 1.0$ billion, or $19.3 \%$, increase in average loans. Total deposits averaged $\$ 9.0$ billion for the first quarter of 2006, increasing $\$ 1.0$ billion, or $13.1 \%$, compared to the same period in 2005. Average interest-bearing accounts decreased from $63.6 \%$ of average total deposits in 2005 to $63.3 \%$ of average total deposits in 2006. Growth in average loans and average deposits was due in part to recent acquisitions (see Note 2 - Mergers and Acquisitions). During the fourth quarter of 2005, the Corporation acquired loans totaling $\$ 323.1$ million and deposits totaling $\$ 319.1$ million in connection with the acquisition of Horizon Capital Bank. During the first quarter of 2006, the Corporation acquired loans totaling $\$ 289.6$ million and deposits totaling $\$ 381.6$ million in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas.

## Loans

Loans were as follows as of the dates indicated:

| $\begin{gathered} \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ |  | Percent of Total | $\begin{gathered} \text { December 31, } \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,756,506 | 42.3\% | \$ | 2,610,178 | \$ 2,449,192 |
|  | 158,881 | 2.4 |  | 148,750 | 120,049 |
|  | 41,948 | 0.7 |  | 41,288 | 53,965 |
|  | 2,957,335 | 45.4 |  | 2,800,216 | 2,623,206 |
|  | 610,084 | 9.4 |  | 590,635 | 459,494 |
|  | 116,443 | 1.8 |  | 87,746 | 42,108 |
|  | 330,321 | 5.1 |  | 301,907 | 238,436 |
|  | 13,341 | 0.2 |  | 10,369 | 3,476 |
|  | 1,540,404 | 23.6 |  | 1,409,811 | 1,228,150 |
|  | 124,367 | 1.9 |  | 95,032 | 82,468 |
|  | 481,180 | 7.4 |  | 460,941 | 402,463 |
|  | 3,216,140 | 49.4 |  | 2,956,441 | 2,456,595 |
|  | 2,614 | 0.1 |  | 2,418 | 3,290 |
|  | 60,106 | 0.9 |  | 51,189 | 70,719 |
|  | 273,880 | 4.2 |  | 265,038 | 244,855 |
|  | 22,301 | 0.3 |  | 27,201 | 19,975 |
|  | $(21,118)$ | (0.3) |  | $(17,448)$ | $(15,660)$ |
| \$ | 6,511,258 | 100.0\% | \$ | 6,085,055 | \$ 5,402,980 |

Loans totaled $\$ 6.5$ billion at March 31, 2006, an increase of $\$ 426.2$ million, or $7.0 \%$, compared to December 31, 2005. During the first quarter of 2006, the Corporation acquired $\$ 289.6$ million in loans in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas. Excluding these acquired loans, total loans increased approximately $\$ 136.6$ million, or $2.2 \%$. The Corporation stopped originating mortgage and indirect consumer loans during 2000, and as such, these portfolios are excluded when analyzing the growth of the loan portfolio. Student loans are similarly excluded because the Corporation primarily originates these loans for resale. Accordingly, student loans are classified as held for sale. Excluding 1-4 family residential mortgages, the indirect lending portfolio and student loans, loans increased $6.5 \%$ from December 31, 2005.

The majority of the Corporation's loan portfolio is comprised of commercial and industrial loans and real estate loans. Commercial and industrial loans made up $45.4 \%$ and $46.0 \%$ of total loans while real estate loans made up $49.4 \%$ and $48.6 \%$ of total loans at March 31, 2006 and December 31, 2005, respectively. Real estate loans include both commercial and consumer balances. Of the $\$ 289.6$ million of loans acquired in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas, approximately $30.4 \%$ were commercial and industrial loans and approximately $63.2 \%$ were real estate loans.

Commercial and industrial loans increased $\$ 157.1$ million, or $5.6 \%$, from $\$ 2.8$ billion at December 31, 2005 to $\$ 3.0$ billion at March 31, 2006. During the first quarter of 2006, the Corporation acquired approximately $\$ 88.1$ million of commercial and industrial loans in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas. The Corporation's commercial and industrial loans are a diverse group of loans to small, medium and large businesses. The purpose of these loans varies from supporting seasonal working capital needs to term financing of equipment. While some short-term loans may be made on an unsecured basis, most are secured by the assets being financed with collateral margins that are consistent with the Corporation's loan policy guidelines. The commercial and industrial loan portfolio also includes the commercial lease and asset-based lending portfolios.

Purchased shared national credits ("SNC"s) are participations purchased from upstream financial organizations and tend to be larger in size than the Corporation's originated portfolio. The Corporation's purchased SNC portfolio totaled $\$ 366.0$ million at March 31, 2006, increasing $\$ 34.4$ million, or $10.4 \%$, from $\$ 331.6$ million at December 31, 2005. At March 31, 2006, 57.2\% of outstanding purchased SNCs was related to the energy industry and $11.2 \%$ was related to the beer and liquor distribution industry. The remaining purchased SNCs were diversified throughout various other industries, with no other single industry
exceeding more than $10 \%$ of the total purchased SNC portfolio. Additionally, almost all of the outstanding balance of purchased SNCs was included in the commercial and industrial portfolio, with the remainder included in the commercial real estate category. SNC participations are originated in the normal course of business to meet the needs of the Corporation's customers. As a matter of policy, the Corporation generally only participates in SNCs for companies headquartered in or which have significant operations within the Corporation's market areas. In addition, the Corporation must have direct access to the company's management, an existing banking relationship or the expectation of broadening the relationship with other banking products and services within the following 12 to 24 months. SNCs are reviewed at least quarterly for credit quality and business development successes.

Real estate loans totaled $\$ 3.2$ billion at March 31, 2006 increasing $\$ 259.7$ million, or $8.8 \%$, from $\$ 3.0$ billion at December 31, 2005. Real estate loans include both commercial and consumer balances. During the first quarter of 2006, the Corporation acquired approximately $\$ 182.9$ million of real estate loans in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas. Excluding 1-4 family residential mortgage loans, which are discussed below, total real estate loans increased $\$ 230.4$ million, or $8.1 \%$, from December 31, 2005. Commercial real estate loans totaled $\$ 2.5$ billion at March 31, 2006 and represented $77.1 \%$ of total real estate loans. The majority of this portfolio consists of commercial real estate mortgages, which includes both permanent and intermediate term loans. The Corporation's primary focus for its commercial real estate portfolio has been growth in loans secured by owner-occupied properties. These loans are viewed primarily as cash flow loans and secondarily as loans secured by real estate. Consequently, these loans must undergo the analysis and underwriting process of a commercial and industrial loan, as well as that of a real estate loan. At March 31, 2006, approximately half of the Corporation's commercial real estate loans were secured by owner-occupied properties.

The consumer loan portfolio, including all consumer real estate, increased $\$ 99.2$ million, or $10.2 \%$, from December 31, 2005. During the first quarter of 2006, the Corporation acquired approximately $\$ 69.2$ million of consumer loans (including consumer real estate loans totaling $\$ 50.8$ million and consumer non-real estate loans totaling $\$ 18.4$ million) in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas. Excluding 1-4 family residential mortgages, indirect loans and student loans, total consumer loans increased $\$ 60.8$ million, or $7.4 \%$, from December 31, 2005.

As the following table illustrates as of the dates indicated, the consumer loan portfolio has five distinct segments, including consumer real estate, consumer non-real estate, student loans held for sale, indirect consumer loans and 1-4 family residential mortgages.

|  | $\begin{gathered} \text { March 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consumer real estate: |  |  |  |  |  |  |
| Construction | \$ | 116,443 | \$ | 87,746 | \$ | 42,108 |
| Land |  | 13,341 |  | 10,369 |  | 3,476 |
| Home equity loans |  | 237,053 |  | 237,789 |  | 232,273 |
| Home equity lines of credit |  | 80,610 |  | 78,401 |  | 69,067 |
| Other consumer real estate |  | 163,517 |  | 144,751 |  | 101,123 |
| Total consumer real estate |  | 610,964 |  | 559,056 |  | 448,047 |
| Consumer non-real estate |  | 273,880 |  | 265,038 |  | 244,855 |
| Student loans held for sale |  | 60,106 |  | 51,189 |  | 70,719 |
| Indirect |  | 2,614 |  | 2,418 |  | 3,290 |
| 1-4 family residential mortgages |  | 124,367 |  | 95,032 |  | 82,468 |
| Total consumer loans | \$ | 1,071,931 | \$ | 972,733 | \$ | 849,379 |

The consumer non-real estate loan portfolio primarily consists of automobile loans, unsecured revolving credit products, personal loans secured by cash and cash equivalents and other similar types of credit facilities. The Corporation also discontinued originating 1-4 family residential mortgage loans and indirect consumer loans in 2000. The increases in these types of loans at March 31, 2006 compared to December 31, 2005 were the result of loans acquired in connection with the acquisitions of Texas Community Bancshares, Inc. and Alamo Corporation of Texas.

## Non-Performing Assets

Non-performing assets and accruing past due loans are presented in the table below. The Corporation did not have any restructured loans as of the dates presented.

|  | $\begin{gathered} \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-accrual loans: |  |  |  |  |  |  |
| Commercial and industrial | \$ | 26,770 | \$ | 25,556 | \$ | 29,511 |
| Real estate |  | 5,381 |  | 4,963 |  | 2,336 |
| Consumer and other |  | 1,876 |  | 2,660 |  | 1,037 |
| Total non-accrual loans |  | 34,027 |  | 33,179 |  | 32,884 |
| Foreclosed assets: |  |  |  |  |  |  |
| Real estate |  | 6,700 |  | 4,403 |  | 6,847 |
| Other |  | 66 |  | 1,345 |  | 1,342 |
| Total foreclosed assets |  | 6,766 |  | 5,748 |  | 8,189 |
| Total non-performing assets | \$ | 40,793 | \$ | 38,927 | \$ | 41,073 |
| Non-performing assets as a percentage of: |  |  |  |  |  |  |
| Total loans and foreclosed assets |  | 0.63\% |  | 0.64\% |  | 0.76\% |
| Total assets |  | 0.35 |  | 0.33 |  | 0.42 |
| Accruing past due loans: |  |  |  |  |  |  |
| 30 to 89 days past due | \$ | 28,737 | \$ | 32,908 | \$ | 24,975 |
| 90 or more days past due |  | 7,073 |  | 7,921 |  | 6,245 |
| Total accruing loans past due | \$ | 35,810 | \$ | 40,829 | \$ | 31,220 |
| Ratio of accruing past due loans to total loans: |  |  |  |  |  |  |
| 30 to 89 days past due |  | 0.44\% |  | 0.54\% |  | 0.46\% |
| 90 or more days past due |  | 0.11 |  | 0.13 |  | 0.12 |
| Total accruing loans past due |  | 0.55\% |  | 0.67\% |  | 0.58\% |

Non-performing assets include non-accrual loans and foreclosed assets. Generally, loans are placed on non-accrual status if principal or interest payments become 90 days past due and/or management deems the collectibility of the principal and/or interest to be in question, as well as when required by regulatory requirements. Once interest accruals are discontinued, accrued but uncollected interest is charged to current year operations. Subsequent receipts on non-accrual loans are recorded as a reduction of principal, and interest income is recorded only after principal recovery is reasonably assured.

Foreclosed assets represent property acquired as the result of borrower defaults on loans. Foreclosed assets are recorded at estimated fair value, less estimated selling costs, at the time of foreclosure. Write-downs occurring at foreclosure are charged against the allowance for possible loan losses. On an ongoing basis, properties are appraised as required by market indications and applicable regulations. Write-downs are provided for subsequent declines in value and are included in other non-interest expense along with other expenses related to maintaining the properties.

Potential problem loans consist of loans that are performing in accordance with contractual terms but for which management has concerns about the ability of an obligor to continue to comply with repayment terms because of the obligor's potential operating or financial difficulties. Management monitors these loans closely and reviews their performance on a regular basis. At March 31, 2006 and December 31, 2005, the Corporation had $\$ 12.2$ million and $\$ 12.1$ million in loans of this type that were not included in either of the non-accrual or 90 days past due loan categories. At December 31, 2005, potential problem loans consisted of four credit relationships. Of the total outstanding balance at March 31, 2006, approximately $69 \%$ related to a customer in the insurance industry, approximately $20 \%$ related to a customer that operates as a retailer of musical instruments and $8 \%$ related to a customer in the software industry. Weakness in these companies' operating performance has caused the Corporation to heighten the attention given to these credits.

The after-tax impact (assuming a $35 \%$ marginal tax rate) of lost interest from non-performing assets was approximately $\$ 506$ thousand for the three months ended March 31, 2006, compared to $\$ 398$ thousand for the same period in 2005.

## Allowance for Possible Loan Losses

Activity in the allowance for possible loan losses is presented in the following table.

|  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2005 \\ \hline \end{gathered}$ |  |
| Balance at beginning of period | \$ | 80,325 | \$ | 77,117 | \$ | 75,810 |
| Provision for possible loan losses |  | 3,934 |  | 2,950 |  | 2,400 |
| Allowance for possible loan losses acquired |  | 2,373 |  | 3,186 |  | - |
| Charge-offs: |  |  |  |  |  |  |
| Commercial and industrial |  | $(2,781)$ |  | $(3,051)$ |  | $(1,573)$ |
| Real estate |  | (75) |  | (181) |  | (230) |
| Consumer and other |  | $(1,409)$ |  | $(1,512)$ |  | $(1,507)$ |
| Total charge-offs |  | $(4,265)$ |  | $(4,744)$ |  | $(3,310)$ |
| Recoveries: |  |  |  |  |  |  |
| Commercial and industrial |  | 620 |  | 802 |  | 854 |
| Real estate |  | 45 |  | 182 |  | 18 |
| Consumer and other |  | 1,110 |  | 832 |  | 766 |
| Total recoveries |  | 1,775 |  | 1,816 |  | 1,638 |
| Net charge-offs |  | $(2,490)$ |  | $(2,928)$ |  | $(1,672)$ |
| Balance at end of period | \$ | 84,142 | \$ | 80,325 | \$ | 76,538 |
| Ratio of allowance for possible loan losses to: |  |  |  |  |  |  |
| Total loans |  | 1.29\% |  | 1.32\% |  | 1.42\% |
| Non-accrual loans |  | 247.28 |  | 242.10 |  | 232.75 |
| Ratio of annualized net charge-offs to average total loans |  | 0.16 |  | 0.19 |  | 0.13 |

The allowance for possible loan losses is maintained at a level considered appropriate by management, based on estimated probable losses within the existing loan portfolio. The Corporation's allowance for possible loan loss methodology is based on guidance provided in SEC Staff Accounting Bulletin No. 102, "Selected Loan Loss Allowance Methodology and Documentation Issues," and includes allowance allocations calculated in accordance with SFAS No. 114, "Accounting by Creditors for Impairment of a Loan," as amended by SFAS 118, and allowance allocations calculated in accordance with SFAS No. 5, "Accounting for Contingencies." Accordingly, the methodology is based on historical loss experience by type of credit and internal risk grade, specific homogeneous risk pools, and specific loss allocations, with adjustments for current events and conditions. The Corporation's process for the determination of the appropriate level of the allowance for possible loan losses is designed to account for credit deterioration as it occurs. The provision for possible loan losses reflects loan quality trends, including the levels of and trends related to non-accrual loans, past due loans, potential problem loans, criticized loans and net charge-offs or recoveries, among other factors. The provision for possible loan losses also reflects the totality of actions taken on all loans for a particular period. In other words, the amount of the provision reflects not only the necessary increases in the allowance for possible loan losses related to newly identified criticized loans, but it also reflects actions taken related to other loans including, among other things, any necessary increases or decreases in required allowances for specific loans or loan pools.

The provision for possible loan losses totaled $\$ 3.9$ million for the first quarter of 2006 , compared to $\$ 3.0$ million for the fourth quarter of 2005 and $\$ 2.4$ million for the first quarter of 2005 . The provision for possible loan losses increased by $\$ 1.5$ million, or $63.9 \%$, and $\$ 984$ thousand, or $33.4 \%$, during the three months ended March 31,2006 compared to the first and fourth quarters of 2005 in part due to growth in the loan portfolio and an increase in the level of criticized loans. The ratio of the allowance for possible loan losses to total loans at March 31, 2006 decreased 3 basis points from December 31, 2005, and decreased 13 basis points from March 31, 2005 primarily due to the overall growth in the loan portfolio. Despite the decline in this ratio, management believes the level of the allowance for possible loan losses continues to remain adequate. Should any of the factors considered by management in evaluating the adequacy of the allowance for possible loan losses change, the Corporation's estimate of probable loan losses could also change, which could affect the level of future provisions for possible loan losses.

## Capital and Liquidity

Capital. At March 31, 2006, shareholders' equity totaled $\$ 1.0$ billion compared to $\$ 982.2$ million at December 31, 2005 and $\$ 808.0$ million at March 31, 2005. In addition to net income of $\$ 46.7$ million, other significant changes in shareholders' equity during the first three months of 2006 included $\$ 17.5$ million in proceeds from stock option exercises and the related tax benefits of $\$ 6.8$ million, $\$ 16.5$ million of dividends paid, $\$ 3.0$ million in treasury stock purchases and $\$ 2.3$ million related to stock-based compensation. The accumulated other comprehensive loss component of shareholders' equity totaled $\$ 75.6$ million at March 31,2006 compared to $\$ 50.4$ million at December 31, 2005. This fluctuation was primarily related to the after-tax effect of changes in the unrealized gain/loss on securities available for sale. Under regulatory requirements, the unrealized gain or loss on securities available for sale does not increase or reduce regulatory capital and is not included in the calculation of risk-based capital and leverage ratios. Regulatory agencies for banks and bank holding companies utilize capital guidelines designed to measure Tier 1 and total capital and take into consideration the risk inherent in both on-balance sheet and offbalance sheet items. See Note 9 - Regulatory Matters in the accompanying notes to consolidated financial statements included elsewhere in this report.

The Corporation paid quarterly dividends of $\$ 0.30$ per common share during the first quarter of 2006 and the fourth quarter of 2005 and a quarterly dividend of $\$ 0.265$ per common share in the first quarter of 2005 . This equates to a dividend payout ratio of $35.4 \%, 36.4 \%$ and $36.7 \%$ for each of these periods, respectively.

The Corporation maintains a stock repurchase plan authorized by the Corporation's board of directors. Stock repurchase plans allow the Corporation to proactively manage its capital position and return excess capital to shareholders. Shares purchased under such plans also provide the Corporation with shares of common stock necessary to satisfy obligations related to stock compensation awards. The Corporation's board of directors approved the current stock repurchase plan on April 29, 2004. Under this plan, the Corporation is authorized to repurchase up to 2.1 million shares of its common stock from time to time over a two-year period ending April 29, 2006 in the open market or through private transactions. Under the plan, during 2005, the Corporation repurchased 300 thousand shares at a cost of $\$ 14.4$ million, all of which occurred during the first quarter. No shares were repurchased during the first quarter of 2006. From the inception of the Plan through March 31, 2006, the Corporation has repurchased a total of 833.2 thousand shares under this plan at a cost of $\$ 39.9$ million. Also see Part II, Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds, included elsewhere in this report.

Liquidity. Liquidity measures the ability to meet current and future cash flow needs as they become due. The liquidity of a financial institution reflects its ability to meet loan requests, to accommodate possible outflows in deposits and to take advantage of interest rate market opportunities. The ability of a financial institution to meet its current financial obligations is a function of balance sheet structure, the ability to liquidate assets, and the availability of alternative sources of funds. The Corporation seeks to ensure its funding needs are met by maintaining a level of liquid funds through asset/liability management.

Asset liquidity is provided by liquid assets which are readily marketable or pledgeable or which will mature in the near future. Liquid assets include cash, interest-bearing deposits in banks, securities available for sale, maturities and cash flow from securities held to maturity, and federal funds sold and securities purchased under resell agreements.

Liability liquidity is provided by access to funding sources which include core deposits and correspondent banks in the Corporation's natural trade area that maintain accounts with and sell federal funds to Frost Bank, as well as federal funds purchased and securities sold under repurchase agreements from upstream banks.

Since Cullen/Frost is a holding company and does not conduct operations, its primary sources of liquidity are dividends from Frost Bank and borrowings from outside sources. Banking regulations require the maintenance of certain capital and net income levels that may limit the amount of dividends that may be paid by the Corporation's bank subsidiaries. Approval by regulatory authorities is required if the effect of dividends declared would cause the regulatory capital of the Corporation's bank subsidiaries to fall below specified minimum levels. Approval is also needed if dividends declared exceed the net profits for that year combined with the retained net profits for the two preceding years. These limitations do not currently prevent the Corporation's bank subsidiaries from paying normal dividends to Cullen/Frost. At March 31, 2006, Cullen/Frost had liquid assets, including cash and securities purchased under resell agreements, totaling $\$ 184.4$ million. Cullen/Frost also had outside funding sources available, including a $\$ 25.0$ million short-term line of credit with another financial institution. The line of credit matures annually and bears interest at a fixed LIBOR-based rate or floats with the prime rate. There were no borrowings outstanding on this line of credit at March 31, 2006.

The liquidity position of the Corporation is continuously monitored and adjustments are made to the balance between sources and uses of funds as deemed appropriate. Management is not aware of any events that are reasonably likely to have a material adverse effect on the Corporation's liquidity, capital resources or operations. In addition, management is not aware of any regulatory recommendations regarding liquidity, which if implemented, would have a material adverse effect on the Corporation.

The Corporation's operating objectives include expansion, diversification within its markets, growth of its fee-based income, and growth internally and through acquisitions of financial institutions, branches and financial services businesses. The

Corporation seeks merger or acquisition partners that are culturally similar and have experienced management and possess either significant market presence or have potential for improved profitability through financial management, economies of scale and expanded services. The Corporation regularly evaluates merger and acquisition opportunities and conducts due diligence activities related to possible transactions with other financial institutions and financial services companies. As result, merger or acquisition discussions and, in some cases, negotiations may take place and future mergers or acquisitions involving cash, debt or equity securities may occur. Acquisitions typically involve the payment of a premium over book and market values, and, therefore, some dilution of the Corporation's tangible book value and net income per common share may occur in connection with any future transaction.

## Recently Issued Accounting Pronouncements

See Note 16 - New Accounting Standards in the accompanying notes to consolidated financial statements included elsewhere in this report for details of recently issued accounting pronouncements and their expected impact on the Corporation's financial statements.

## Consolidated Average Balance Sheets and Interest Income Analysis-By-Quarter

(dollars in thousands - taxable-equivalent basis)

|  | March 31, 2006 |  |  | December 31, 2005 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

For these computations: (i) average balances are presented on a daily average basis, (ii) information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate, (iii) average loans include loans on non-accrual status, and (iv) average securities include unrealized gains and losses on securities available for sale while yields are based on average amortized cost.

## Consolidated Average Balance Sheets and Interest Income Analysis-By-Quarter

(dollars in thousands - taxable-equivalent basis)

|  | September 30, 2005 |  |  |  |  | June 30, 2005 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance |  | Interest <br> Income/ <br> Expense |  | Yield/ <br> Cost | Average Balance |  | Interest Income/ Expense |  | $\begin{gathered} \text { Yield/ } \\ \text { Cost } \\ \hline \end{gathered}$ |
| Assets: |  |  |  |  |  |  |  |  |  |  |
| Interest-bearing deposits | \$ | 5,524 | \$ | \$ 49 | 3.51\% | \$ | 5,401 |  | \$ 30 | 2.22\% |
| Federal funds sold and resell agreements |  | 470,459 |  | 4,231 | 3.52 |  | 306,038 |  | 2,330 | 3.01 |
| Securities: |  |  |  |  |  |  |  |  |  |  |
| Taxable |  | 2,580,291 |  | 30,137 | 4.66 |  | 2,644,863 |  | 30,944 | 4.67 |
| Tax-exempt |  | 266,875 |  | 4,237 | 6.49 |  | 257,594 |  | 4,093 | 6.50 |
| Total securities |  | 2,847,166 |  | 34,374 | 4.83 |  | 2,902,457 |  | 35,037 | 4.83 |
| Loans, net of unearned discounts |  | 5,592,943 |  | 93,514 | 6.63 |  | 5,482,980 |  | 84,711 | 6.20 |
| Total Earning Assets and Average Rate Earned |  | 8,916,092 |  | 132,168 | 5.89 |  | 8,696,876 |  | 122,108 | 5.63 |
| Cash and due from banks |  | 569,901 |  |  |  |  | 543,556 |  |  |  |
| Allowance for possible loan losses |  | $(76,865)$ |  |  |  |  | $(76,796)$ |  |  |  |
| Premises and equipment, net |  | 174,477 |  |  |  |  | 173,939 |  |  |  |
| Accrued interest and other assets |  | 453,573 |  |  |  |  | 448,514 |  |  |  |
| Total Assets |  | 10,037,178 |  |  |  | \$ | 9,786,089 |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Non-interest-bearing demand deposits: |  |  |  |  |  |  |  |  |  |  |
| Commercial and individual | \$ | 2,628,248 |  |  |  | \$ | 2,563,277 |  |  |  |
| Correspondent banks |  | 288,919 |  |  |  |  | 264,677 |  |  |  |
| Public funds |  | 46,447 |  |  |  |  | 40,616 |  |  |  |
| Total non-interest-bearing demand deposits |  | 2,963,614 |  |  |  |  | 2,868,570 |  |  |  |
| Interest-bearing deposits: |  |  |  |  |  |  |  |  |  |  |
| Private accounts |  |  |  |  |  |  |  |  |  |  |
| Savings and interest checking |  | 1,189,282 |  | 769 | 0.26 |  | 1,199,938 |  | 677 | 0.23 |
| Money market deposit accounts |  | 2,629,250 |  | 12,446 | 1.88 |  | 2,566,923 |  | 10,468 | 1.64 |
| Time accounts |  | 889,510 |  | 5,504 | 2.45 |  | 867,689 |  | 4,469 | 2.07 |
| Public funds |  | 343,680 |  | 1,783 | 2.06 |  | 370,696 |  | 1,655 | 1.79 |
| Total interest-bearing deposits |  | 5,051,722 |  | 20,502 | 1.61 |  | 5,005,246 |  | 17,269 | 1.38 |
| Total deposits |  | 8,015,336 |  |  |  |  | 7,873,816 |  |  |  |
| Federal funds purchased and repurchase agreements |  | 623,987 |  | 4,557 | 2.86 |  | 564,186 |  | 3,488 | 2.45 |
| Junior subordinated deferrable interest debentures |  | 226,805 |  | 3,796 | 6.69 |  | 226,805 |  | 3,637 | 6.41 |
| Subordinated notes payable and other notes |  | 150,000 |  | 2,043 | 5.45 |  | 150,000 |  | 1,780 | 4.75 |
| Federal Home Loan Bank advances |  | 717 |  | 15 | 8.37 |  | 778 |  | 8 | 4.11 |
| Total Interest-Bearing Funds and Average |  |  |  |  |  |  |  |  |  |  |
| Rate Paid |  | 6,053,231 |  | 30,913 | 2.03 |  | 5,947,015 |  | 26,182 | 1.76 |
| Accrued interest and other liabilities |  | 132,847 |  |  |  |  | 126,987 |  |  |  |
| Total Liabilities |  | 9,149,692 |  |  |  |  | 8,942,572 |  |  |  |
| Shareholders' Equity |  | 887,486 |  |  |  |  | 843,517 |  |  |  |
| Total Liabilities and Shareholders' Equity |  | 10,037,178 |  |  |  | \$ | 9,786,089 |  |  |  |
| Net interest income |  |  |  | \$ 101,255 |  |  |  |  | \$ 95,926 |  |
| Net interest spread |  |  |  |  | 3.86\% |  |  |  |  | 3.87\% |
| Net interest income to total average earning assets |  |  |  |  | 4.52\% |  |  |  |  | 4.42\% |

For these computations: (i) average balances are presented on a daily average basis, (ii) information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate, (iii) average loans include loans on non-accrual status, and (iv) average securities include unrealized gains and losses on securities available for sale while yields are based on average amortized cost.

## Consolidated Average Balance Sheets and Interest Income Analysis-By-Quarter

(dollars in thousands - taxable-equivalent basis)


## Assets:

Interest-bearing deposits
Federal funds sold and resell agreements
Securities:
Taxable
Tax-exempt
Total securities
Loans, net of unearned discounts
Total Earning Assets and Average Rate Earned
Cash and due from banks
Allowance for possible loan losses
Premises and equipment, net
Accrued interest and other assets

## Total Assets

## Liabilities:

Non-interest-bearing demand deposits:

| Commercial and individual |  | \$ 2,512,072 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Correspondent banks |  | 339,869 |  |  |
| Public funds |  | 44,600 |  |  |
| Total non-interest-bearing demand deposits | 2,896,541 |  |  |  |
| nterest-bearing deposits: |  |  |  |  |
| Private accounts |  |  |  |  |
| Savings and interest checking |  | 1,197,334 | 385 | 0.13 |
| Money market deposit accounts |  | 2,610,299 | 9,449 | 1.47 |
| Time accounts |  | 854,335 | 3,631 | 1.72 |
| Public funds |  | 396,326 | 1,423 | 1.46 |
| Total interest-bearing deposits |  | 5,058,294 | 14,888 | 1.19 |
| Total deposits |  | 7,954,835 |  |  |
| Federal funds purchased and repurchase agreements |  | 541,072 | 2,780 | 2.06 |
| unior subordinated deferrable interest debentures |  | 226,805 | 3,505 | 6.18 |
| Subordinated notes payable and other notes |  | 150,000 | 1,635 | 4.36 |
| Federal Home Loan Bank advances |  | 849 | 12 | 5.77 |
| Total Interest-Bearing Funds and Average |  |  |  |  |
| Rate Paid |  | 5,977,020 | 22,820 | 1.54 |
| Accrued interest and other liabilities |  | 138,434 |  |  |
| Total Liabilities |  | 9,011,995 |  |  |
| Shareholders' Equity |  | 827,867 |  |  |
| Total Liabilities and Shareholders' Equity | \$ | 9,839,862 |  |  |
| Net interest income |  |  | 91,789 |  |
| Net interest spread |  |  |  | 3.81\% |
| Net interest income to total average earning assets |  |  |  | 4.29\% |

For these computations: (i) average balances are presented on a daily average basis, (ii) information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate, (iii) average loans include loans on non-accrual status, and (iv) average securities include unrealized gains and losses on securities available for sale while yields are based on average amortized cost.

## Item 3. Quantitative and Qualitative Disclosures About Market Risks

The disclosures set forth in this item are qualified by the section captioned "Forward-Looking Statements and Factors that Could Affect Future Results" included in Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations of this report and other cautionary statements set forth elsewhere in this report.

Refer to the discussion of market risks included in Item 7A. Quantitative and Qualitative Disclosures About Market Risks in the 2005 Form 10-K. There has been no significant change in the types of market risks faced by the Corporation since December 31, 2005.

The Corporation utilizes an earnings simulation model as the primary quantitative tool in measuring the amount of interest rate risk associated with changing market rates. The model quantifies the effects of various interest rate scenarios on projected net interest income and net income over the next 12 months. The model was used to measure the impact on net interest income relative to a base case scenario of rates increasing 100 and 200 basis points or decreasing 100 and 200 basis points over the next 12 months. These simulations incorporate assumptions regarding balance sheet growth and mix, pricing and the repricing and maturity characteristics of the existing and projected balance sheet. The impact of interest rate derivatives, such as interest rate swaps, caps and floors, is also included in the model. Other interest rate-related risks such as prepayment, basis and option risk are also considered.

As of March 31, 2006, the model simulations projected that 100 and 200 basis point increases in interest rates would result in positive variances in net interest income of $1.9 \%$ and $3.0 \%$, respectively, relative to the base case over the next 12 months, while decreases in interest rates of 100 and 200 basis points would result in negative variances in net interest income of $2.1 \%$ and $4.2 \%$, respectively, relative to the base case over the next 12 months. As of March 31,2005 , the model simulations projected that 100 and 200 basis point increases in interest rates would result in positive variances in net interest income of $3.0 \%$ and $5.9 \%$, respectively, relative to the base case over the next 12 months, while decreases in interest rates of 100 and 200 basis points would result in negative variances in net interest income of $2.9 \%$ and $5.8 \%$, respectively, relative to the base case over the next 12 months. The projected negative variance in net interest income resulting from the hypothetical 200 basis point decrease in interest rates decreased from $5.8 \%$ as of March 31,2005 to $4.2 \%$ as of March 31,2006 partly due to the interest rate floors on variable-rate loans purchased during the fourth quarter of 2005. See Note 10 - Derivative Financial Instruments in the accompanying notes to consolidated financial statements included elsewhere in this report.

The impact of hypothetical fluctuations in interest rates on the Corporation's derivative holdings was not a significant portion of these variances in any of the reported periods. As of March 31, 2006, the effect of a 200 basis point increase in interest rates on the Corporation's derivative holdings would result in a $0.40 \%$ positive variance in net interest income. The effect of a 200 basis point decrease in interest rates on the Corporation's derivative holdings would result in a $0.35 \%$ negative variance in net interest income.

The effects of hypothetical fluctuations in interest rates on the Corporation's securities classified as "trading" under SFAS 115, "Accounting for Certain Investments in Debt and Equity Securities," are not significant, and, as such, separate quantitative disclosure is not presented.

## Item 4. Controls and Procedures

As of the end of the period covered by this Quarterly Report on Form 10-Q, an evaluation was carried out by the Corporation's management, with the participation of its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Corporation's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective as of the end of the period covered by this report. No change in the Corporation's internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934) occurred during the last fiscal quarter that materially affected, or is reasonably likely to materially affect, the Corporation's internal control over financial reporting.

## Part II. Other Information

## Item 1. Legal Proceedings

The Corporation and its subsidiaries are subject to various claims and legal actions that have arisen in the normal course of conducting business. Management does not expect the ultimate disposition of these matters to have a material adverse impact on the Corporation's financial statements.

## Item 1A. Risk Factors

There has been no material change in the risk factors previously disclosed under Item 1A. of the Corporation's 2005 Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information with respect to purchases made by or on behalf of the Corporation or any "affiliated purchaser" (as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934), of the Corporation's common stock during the three months ended March 31, 2006.

|  | Maximum <br> Number of Shares <br> That May Yet Be |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Period | Total Number of <br> Shares Purchased | Average Price <br> Paid Per Share | Total Number of <br> Shares Purchased <br> as Part of Publicly <br> Purchased Under <br> the Plan at the <br> Announced Plan |
| End of the Period |  |  |  |

(1) The Corporation currently maintains a stock repurchase plan that was authorized by the Corporation's board of directors on April 29, 2004. Under this plan, the Corporation is authorized to repurchase up to 2.1 million shares of its common stock from time to time over a two-year period ending April 29, 2006 at various prices in the open market or through private transactions. Since the inception of the plan, the Corporation has repurchased a total of 833.2 thousand shares at a cost of $\$ 39.9$ million.
(2) Repurchases of shares made in connection with the exercise of certain employee stock options and the vesting of certain share awards.

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Submission of Matters to a Vote of Security Holders

None.

## Item 5. Other Information

None.

## Item 6. Exhibits

(a) Exhibits

## Exhibit

Number

## Description

| 31.1 | Rule 13a-14(a) Certification of the Corporation's Chief Executive Officer |
| :--- | :--- |
| 31.2 | Rule 13a-14(a) Certification of the Corporation's Chief Financial Officer |
| $32.1+$ | Section 1350 Certification of the Corporation's Chief Executive Officer |
| $32.2+$ | Section 1350 Certification of the Corporation's Chief Financial Officer |

+ This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section, and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.


## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Cullen/Frost Bankers, Inc.
(Registrant)

Date: April 26, 2006
By: /s/ Phillip D. Green
Phillip D. Green
Group Executive Vice President and Chief Financial Officer (Duly Authorized Officer, Principal Financial Officer and Principal Accounting Officer)

