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THE D I XIE GROUP

## March 2015 Investor Presentation

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## Forward Looking Statements

 The Dixie Group, Inc.- Statements in this presentation which relate to the future, are subject to risk factors and uncertainties that could cause actual results to differ materially from those indicated in such forward-looking statements. Such factors include the levels of demand for the products produced by the Company. Other factors that could affect the Company's results include, but are not limited to, raw material and transportation costs related to petroleum prices, the cost and availability of capital, and general economic and competitive conditions related to the Company's business. Issues related to the availability and price of energy may adversely affect the Company's operations. Additional information regarding these and other factors and uncertainties may be found in the Company's filings with the Securities and Exchange Commission.
- General information set forth in this presentation concerning market conditions, sales data and trends in the U.S. carpet and rug markets are derived from various public and, in some cases, non-public sources. Although we believe such data and information to be accurate, we have not attempted to independently verify such information.
- 1920 Began as Dixie Mercerizing in Chattanooga, TN
- 1990's Transitioned from textiles to floorcovering
- 2003 Refined focus on upper- end floorcovering market
- 2003 Launched Dixie Home - upper end residential line
- 2005 Launched modular tile carpet line - new product category
- 2007 Launched wool products in Masland \& Fabrica - high-end designers
- 2010 Residential "soft products" growth strategy
- 2012 New Masland Contract management - performance tile strategy
- 2012 Purchased Colormaster dye house - lower cost
- 2012 Purchased Crown rugs - wool rugs
- 2013 Purchased Robertex - wool carpet mill
- 2014 Expanded and realigned manufacturing to increase capacity
- 2014 Purchased Atlas Carpet Mills - high-end commercial business
- 2014 Purchased Burtco - computerized yarn placement for hospitality


## Dixie Today



- Commitment to brands in the upperend market with strong growth potential
- Diversified between Commercial and Residential markets
- Diversified customer base (tтm Bass, excudes Alas)
- Top 10 carpet customers
- I3\% of sales
- Top 100 carpet customers
- $27 \%$ of sales


## Dixie Group Drivers

What affects our business?

The market dynamics:

- Residentially
- The market is driven by home sales and remodeling
- New construction is a smaller effect
- Dixie is driven by the wealth effect
- The stock market and consumer confidence
- Commercially
- The market is driven by remodeling of offices, schools, retail and hospitality as demonstrated by the investment in non-residential fixed structures
- Dixie is driven by upper-end remodeling in offices, retail remodeling, higher education, and upper-end hospitality that primarily involve a designer


# New and Existing Home Sales Seasonally Adjusted Annual Rate 



- "Realtors ${ }^{\circledR}$ are reporting that low rates are attracting potential buyers, but the lack of new and affordable listings is leading some to delay decisions."
- "Although sales cooled in January, home prices continued solid year-overyear growth."
- "The labor market and economy are markedly improved compared to a year ago, which supports stronger buyer demand. The big test for housing will be the impact on affordability once rates rise."

Lawrence Yun,
Chief Economist
National Association of Realtors February 23, 2015

## Residential and Commercial

Fixed Investment

Fixed Investment as \% of GDP
(U.S.Dept. of Commerce)


Rebound in residential activity

Rebound in commercial activity

2014 has continued the rebound in fixed investment;

We expect 2015 to continue this trend

## The Industry as compared to The Dixie Group



## 2013 U.S. Carpet \& Rug Manufacturers

Dollars in

| Carpet Leaders | Dollars in Millions |  | \% Total |  |
| :---: | :---: | :---: | :---: | :---: |
| Shaw (Berkshire Hathaway) | \$ | 3,110 | 27.7\% | Residential \& Commercial |
| Mohawk (MHK) | \$ | 2,521 | 22.4\% | Residential \& Commercial |
| Beaulieu (Private) | \$ | 625 | 5.6\% | Residential \& Commercial |
| Interface (TILE) | \$ | 459 | 4.1\% | Commercial Only |
| Engineered Floors (Private) | \$ | 385 | 3.4\% | Residential Only |
| Dixie (DXYN) | \$ | 342 | 3.0\% | Residential \& Commercial |
| Other | \$ | 3,806 | 33.8\% | Residential \& Commercial |
| Market | \$ | 11,248 | 100.0\% |  |

## Dixie versus the Industry



T H E
D I X I E
G R O U P



# Industry Positioning 

The Dixie Group


- Strategically our residential and commercial businesses are driven by our relationship to the upper-end consumer and the design community
- This leads us to:
- Have a sales force that is attuned to design and customer solutions
- Be a "product driven company" with emphasis on the most beautiful and up-to-date styling and design
- Be quality focused with excellent reputation for building excellent products and standing behind what we make
- And, unlike much of the industry, not manufacturing driven


## Residential Market Positioning The Dixie Group

ESTIMATED TOTAL WHOLESALE MARKET
FOR CARPETS AND RUGS:
VOLUME AND PRICE POINTS
Positioning of Dixie Brands by Price Point Segment

$$
\text { ESTIMATED }_{D_{A T A}}
$$

BROADLOOM RESIDENTIAL SALES

Note: Industry average price is based on sales reported through industry sources.

## Dixie Group High-End Residential Sales

All Residential Brands


Sales by Brand for TTM Q4 2014


## Dixie Group High-End Residential Sales All Brands



Sales by Channel for TTM Q4 2014



- Well-styled moderate to upper priced residential broadloom line
- Known for differentiated pattern and color selection
- Dixie Home provides a "full line" to retailers
- Sells Specialty and Mass Merchant retailers
- Growth initiatives
- Stainmaster ${ }^{\circledR}$ Tru Soft ${ }^{\text {TM }}$ Fiber Technology
- Stainmaster ${ }^{\circledR}$ SolarMax ${ }^{\circledR}$ Fiber Technology
- Durasilk Polyester

- Leading high-end brand with reputation for innovative styling, design and color
- High-end retail / designer driven
- Approximately $26 \%$ of sales directly involve a designer
- Hand crafted and imported rugs
- Growth initiative
- Stainmaster ${ }^{\circledR}$ TruSoft ${ }^{\text {TM }}$ Fiber Technology
- Wool products in both tufted and woven constructions
- Premium high-end brand
- "Quality without Compromise"
- Designer focused
- Approximately 34\% of sales directly involve a designer
- Hand crafted and imported rugs
- Growth initiatives
- Stainmaster ${ }^{\circledR}$ TruSoft ${ }^{\text {TM }}$ Fiber Technology
- Fabrica Permaset dyeing process "unlimited color selection in wool"


## Commercial Market Positioning The Dixie Group



- We focus on the "high-end specified soft floorcovering contract market"
- Our Atlas brand
- Designer driven focused on the fashion oriented market space
- Our Masland Contract brand
- Broad product line for diverse commercial markets
- Our Masland Hospitality brand
- Custom products for the hospitality industry
- Our Masland Residential sales force
- Sells "main street commercial" through retailers

- Atlas is our premium commercial brand
- Dedicated to serving the architect and designer needing finer goods
- Focus is on the corporate market through high fashion broadloom and modular carpet tile offerings
- With state-of-the-art tufting machines Atlas can quickly manufacture both custom and running line products

- Upper-end brand in the specified commercial marketplace
- Corporate, End User, Store Planning, Hospitality, Health Care, Government and Education markets
- Designer focused
- Strong national account base
- Growth initiatives
- Market specific modular carpet tile collections
- Masland Hospitality using "computerized yarn placement" technology


Sales by Channel for 2014


## Dixie Group Sales

\$ in millions

Net Sales (millions)
\$407


## Sales \& Operating Income

 $\$$ in millions| Y 2007 | Y 2008 | Y 2009 | Y 2010 | Y 2011 | Y 2012 | Y 2013 | Y 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 320.8 | 283 | 203 | 231 | 270 | 266 | 344 | 407 |
| 6.2 | (31.5) | (42.2) | (4.7) | 1.0 | (0.9) | 5.3 | (1.4) |
| 16.7 | (28.5) | (45.4) | (2.6) | 5.7 | 3.5 | 16.4 | 4.7 |
| 29.7 | 15.5 | 5.3 | 10.3 | 14.5 | 13.2 | 26.5 | 17.7 |

2014 was a year of business integration, capacity expansion and facility re-alignment. In 2015 we are completing most of the remaining tasks and anticipate moving back to solid profitability.

| Facility Consolidation Plan Summary | 2014 | 2015 Est | 2016 Est | Total |
| :---: | :---: | :---: | :---: | :---: |
| East Coast Facility consolidation | 4,148 | 1,010 | 342 | 5,158 |
| East Coast Asset write off | 1,133 | - | - | 1,133 |
| West Coast Facility consolidation | 1,366 | 379 | - | 1,745 |
| Total facility consolidation and asset write off's | 6,648 | 1,389 | 342 | 8,038 |

## 2014 Restructuring

 \$ in millionsTo present an order of magnitude impact on Dixie due to the restructuring, we recast the 2014 numbers using our 2013 experience in manufacturing and claims as well as removed the impacts from the acquisitions and restructuring. This does not include planned savings from the restructuring.


Note 1: Adjust net sales to use the same claims and allowance \% as we experienced in 2013
Note 2: Adjust operating margin to have the same manufacturing variance \% as we experienced in 2013
Note 3: Remove acquisition expenses for Atlas Carpet Mills and Burtco
Note 4: Remove restructuring charges and sample variances
Note 5: Remove gain on purchase of Atlas Carpet Mills and Burtco, however results do include operating results of Atlas since March of 2014 and Burtco since September of 2014
Note: Recast Non-GAAP reconciliation starting on slide 37

## Current Business Conditions 2014 Activity

- We continue to outperform the industry in sales growth
- We have grown $96 \%$ since 2009 while the industry is up $12 \%$
- Operationally we continue to create advantages for the future:
- We have integrated the Burtco and Atlas Carpet Mills acquisitions
- We have launched Masland Hospitality
- We have expanded our product offerings:
- New wool products plus "Permaset" unlimited wool color selection
- Stainmaster $®^{\circledR}$ TruSoft ${ }^{\text {TM }}$ and PetProtect ${ }^{\text {TM }}$ broadloom products
- Utilizing investments in ColorPoint ${ }^{\text {TM }}$, iTuft $^{\text {TM }}$ and computerized yarn placement (CYP) tufting technologies
- We have expanded our capacity:
- $\$ 350$ million in 2013 to $\$ 550$ to $\$ 600$ million depending on mix
- We completed approximately $87 \%$ of our restructuring in 2014
- We have increased headcount by $45 \%$ since the beginning of 2013


## Current Business Conditions 2015 Initiatives

- We are now streamlining the operational changes of the past year with a focus on training, yields, waste and process efficiencies
- We will be growing our new Masland Hospitality brand, building on our purchase of Burtco and its expertise in custom computerized yarn placement (CYP) product offerings to the hospitality market
- We are launching a significant number of new products through our 2014 acquisition, Atlas Carpet Mills, a premium supplier to the specified commercial marketplace
- We are taking advantage of our new capacity in custom machine tufted rugs to increase our presence in both the residential and commercial "specified designer" markets
- First II weeks of the first quarter carpet sales are up over I8\%. Without Atlas, sales are up 5\%, with commercial the strongest area of the market


## Outlook for 2015

The housing \& commercial markets are still growing:

- Our upper-end residential market is continuing to grow with an improved economy and consumer confidence:
$>$ Masland and Fabrica Wool growth opportunities
$>$ New Stainmaster ${ }^{\circledR}$ PetProtect ${ }^{\text {TM }}$ and TruSoft ${ }^{\text {TM }}$ products
$>$ Stainmaster ${ }^{\circledR}$ partnership to expand retail coverage
- Commercial market is growing, especially in the hospitality market:
> Masland Hospitality growth opportunities with both new tufted and custom computerized yarn placement offerings
$>$ Atlas growth opportunities with new products using ColorPoint ${ }^{T M}$ technology and new modular tile offerings
> Masland Contract has expanded modular tile collections
- Leveraging our previously expanded sales forces
- Internal operations are beginning to show the benefits of our restructuring



## FABRICA <br> Ancos



## HOME



THED I X I E GROU P


## Atlas

 Masland

## Non-GAAP Information

## Use of Non-GAAP Financial Information:

The Company believes that non-GAAP performance measures, which management uses in evaluating the Company's business, may provide users of the Company's financial information with additional meaningful bases for comparing the Company's current results and results in a prior period, as these measures reflect factors that are unique to one period relative to the comparable period. However, the non-GAAP performance measures should be viewed in addition to, not as an alternative for, the Company's reported results under accounting principles generally accepted in the United States.

The Company defines Adjusted Gross Profit as Gross Profit plus manufacturing integration expenses of new or expanded operations, plus acquisition expense related to the fair market write up of inventories, plus one-time items so defined (Note 1)

The Company defines Adjusted S,G\&A as S,G\&A less manufacturing integration expenses included in selling, general and administrative, less direct acquisition expenses, less one-time items so defined. (Note 2)

The Company defines Adjusted Operating Income as Operating Income plus manufacturing integration expenses of new or expanded operations, plus acquisition expense related to the fair market write up of inventories, plus facility consolidation and severance expenses, plus acquisition related expenses, plus impairment of assets, plus impairment of goodwill, plus one-time items so defined. (Note 3)

The company defines Adjusted Income from Continuing Operations as net income plus loss from discontinued operations net of tax, plus manufacturing integration expenses of new or expanded operations, plus facility consolidation and severance expenses, plus acquisition related expenses, plus impairment of assets, plus impairment of goodwill, plus one-time items so defined, all tax effected. (Note 4)

The Company defines Adjusted EBIT as net income plus taxes and plus interest. The Company defines Adjusted EBITDA as Adjusted EBIT plus depreciation and amortization, plus manufacturing in integration expenses of new or expanded operations, plus facility consolidation and severance expenses, plus acquisition related expenses, plus impairment of assets, plus impairment of goodwill, plus one-time items so defined. (Note 5)

The company defines Free Cash Flow as Net Income plus interest plus depreciation plus non-cash impairment of assets and goodwill minus the net change in working capital minus the tax shield on interest minus capital expenditures net of asset sales. The change in net working capital is the change in current assets less current liabilities between periods. (Note 6)

Non-GAAP Gross Profit

## Net Sales

Gross Profit
Plus: Business integration expense
Plus: Amortization of inventory step up
Non-GAAP Adj. Gross Profit (Note 1)
Gross Profit as \% of Net Sales
Non-GAAP Adj. Gross Profit \% of Net Sales

## Non-GAAP S,G\&A

Net Sales
Selling and Administrative Expense
Plus: Business integration expense
Less: Acquisition expenses
Non-GAAP Adj. Selling and Administrative Expense

S,G\&A as \% of Net Sales
Non-GAAP Selling and Admin as \% of Net Sales (Note 2)
Non-GAAP Operating Income
Net Sales
Operating income (loss)
Plus: Acquisition expenses
Plus: Amortization of inventory step up
Plus: Business integration expense
Plus: Facility consolidation expense
Plus: Impairment of assets
Plus: Impairment of goodwill
Non-GAAP Adj. Operating Income (Loss) (Note 3)
Operating income as \% of net sales
Adjusted operating income as a \% of net sales

| 2007 (a) | 2008 (a) | 2009 (a) | 2010 | 2011 | 2012 | $\underline{2013}$ | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 320,795 | 282,710 | 203,480 | 231,322 | 270,110 | 266,372 | 344,374 | 406,588 |
| 97,217 | 78,089 | 52,105 | 56,651 | 65,506 | 65,372 | 85,570 | 95,497 |
| - | - | - | - | - | 1,383 | 4,738 | 445 |
| - | - | - | - | - | - | 367 | 606 |
| 97,217 | 78,089 | 52,105 | 56,651 | 65,506 | 66,755 | 90,675 | 96,548 |
| 30.3\% | 27.6\% | 25.6\% | 24.5\% | 24.3\% | 24.5\% | 24.8\% | 23.5\% |
| 30.3\% | 27.6\% | 25.6\% | 24.5\% | 24.3\% | 25.1\% | 26.3\% | 23.7\% |
| 2007 (a) | 2008 (a) | 2009 (a) | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 320,795 | 282,710 | 203,480 | 231,322 | 270,110 | 266,372 | 344,374 | 406,588 |
| 78,789 | 76,115 | 60,542 | 57,362 | 60,667 | 63,489 | 76,221 | 93,182 |
| - | - | - | - | - | - | $(1,706)$ | $(1,429)$ |
| - | - | - | - | - | (318) | (350) | (789) |
| 78,789 | 76,115 | 60,542 | 57,362 | 60,667 | 63,171 | 74,164 | 90,964 |
| 24.6\% | 26.9\% | 29.8\% | 24.8\% | 22.5\% | 23.8\% | 22.1\% | 22.9\% |
| 24.6\% | 26.9\% | 29.8\% | 24.8\% | 22.5\% | 23.7\% | 21.5\% | 22.4\% |
| 2007 (a) | 2008 (a) | 2009 (a) | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 320,795 | 282,710 | 203,480 | 231,322 | 270,110 | 266,372 | 344,374 | 406,588 |
| 16,707 | $(28,460)$ | $(45,390)$ | $(2,570)$ | 5,668 | 1,815 | 8,855 | $(5,236)$ |
| - | - | - | - | - | 318 | 350 | 789 |
| - | - | - | - | - | - | 367 | 606 |
| - | - | - | - | - | 1,383 | 6,616 | 1,874 |
| - | - | - | - | - | - | - | 5,514 |
| - | - | - | - | - | - | 195 | 1,133 |
| - | - | - | - | - | - | - | - |
| 16,707 | $(28,460)$ | $(45,390)$ | $(2,570)$ | 5,668 | 3,516 | 16,384 | 4,681 |
| 5.2\% | -10.1\% | -22.3\% | -1.1\% | 2.1\% | 0.7\% | 2.6\% | -1.3\% |
| 5.2\% | -10.1\% | -22.3\% | -1.1\% | 2.1\% | 1.3\% | 4.8\% | 1.2\% |

## Non-GAAP EBIT and EBITDA

Net income (loss) as reported
Less: (Loss) from discontinued, net tax
Plus: Taxes
Plus: Interest
Non-GAAP Adjusted EBIT (Note 5)
Plus: Depreciation and amortization

## EBITDA

Plus: Acquisition expenses
Plus: Amortization of inventory step up
Less: Gain on purchase of business
Plus: Business integration expense
Plus: Facility consolidation expense
Plus: Impairment of assets
Non-GAAP Adj. EBITDA (Note 5)
Non-GAAP Adj. EBITDA as \% of Net Sales
Management estimate of severe weather (not in above)

## Non-GAAP Free Cash Flow

Non-GAAP Adjusted EBIT (from above)
Times: 1 - Tax Rate = EBIAT
Plus: Depreciation and amortization
Plus: Non Cash Impairment of Assets and Goodwill Minus: Net change in Working Capital Non-GAAP Cash from Operations Minus: Capital Expenditures net of Asset Sales Minus: Business / Capital acquisitions Non-GAAP Free Cash Flow (Note 6)

| $\underline{2007(a)}$ | $\underline{2008(a)}$ | $\underline{2009(a)}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6,247 | $(31,481)$ | $(42,241)$ | $(4,654)$ | 986 | $(927)$ | 5,291 | $(1,402)$ |
| $(521)$ | $(313)$ | $(382)$ | $(280)$ | $(286)$ | $(275)$ | $(266)$ | $(2,075)$ |
| 3,686 | $(2,932)$ | $(8,870)$ | $(2,604)$ | 684 | $(401)$ | $(576)$ | 1,053 |
| 6,347 | 5,965 | 5,521 | 4,124 | 3,470 | 3,146 | 3,756 | 4,302 |
| 16,801 | $(28,134)$ | $(45,208)$ | $(2,854)$ | 5,426 | 2,092 | 8,737 | 6,029 |
| 12,941 | 13,752 | 13,504 | 11,575 | 9,650 | 9,396 | 10,263 | 12,908 |
| 29,742 | $(14,382)$ | $(31,704)$ | 8,721 | 15,075 | 11,488 | 18,999 | 18,937 |
| - | - | - | - | - | 318 | 350 | 789 |
| - | - | - | - | - | - | 367 | 606 |
| - | - | - | - | - | - | - | $(11,110)$ |
| - | - | - | - | - | 1,383 | 6,616 | 1,874 |
| - | 2,317 | 4,091 | 1,556 | $(563)$ | - | - | 5,514 |
| - | 4,478 | 1,459 | - | - | - | 195 | 1,133 |
| 29,742 | 15,534 | 5,252 | 10,277 | 14,512 | 13,189 | 26,528 | 17,743 |
| $9.3 \%$ | $5.5 \%$ | $2.6 \%$ | $4.4 \%$ | $5.4 \%$ | $5.0 \%$ | $7.7 \%$ | $4.4 \%$ |
| - | - | - | - | - | - | - | 1,054 |
| $2007(\mathrm{a})$ | $2008(\mathrm{a})$ | $\underline{2009(\mathrm{a})}$ | $\underline{2010}$ |  |  |  |  |
| 16,801 | $(28,134)$ | $(45,208)$ | $(2,854)$ | $\underline{2012}$ |  |  |  |
| 10,416 | $(17,443)$ | $(28,029)$ | $(1,769)$ | 3,364 | 1,297 | 5,417 | 3,738 |
| 12,941 | 13,752 | 13,504 | 11,575 | 9,650 | 9,396 | 10,263 | 12,908 |
| - | 27,599 | 32,865 | - | - | - | 195 | 1,133 |
| 2,211 | 2,147 | $(24,868)$ | 3,880 | 9,921 | 10,541 | 18,721 | 17,645 |
| 21,146 | 21,761 | 43,208 | 5,926 | 3,093 | 152 | $(2,847)$ | 134 |
| 16,638 | 8,871 | 511 | 1,761 | 6,735 | 4,052 | 13,257 | 32,825 |
| - | - | - | - | - | 6,961 | 1,863 | 9,332 |
| 4,508 | 12,890 | 42,697 | 4,165 | $(3,642)$ | $(10,861)$ | $(17,966)$ | $(42,024)$ |

Non-GAAP Gross Profit
Net Sales
Gross Profit
Plus: Business integration expense
Plus: Amortization of inventory step up
Non-GAAP Adj. Gross Profit (Note 1)
Gross Profit as \% of Net Sales
Non-GAAP Adj. Gross Profit \% of Net Sales

## Non-GAAP S,G\&A

Net Sales
Selling and Administrative Expense
Plus: Business integration expense
Less: Acquisition expenses
Non-GAAP Adj. Selling and Administrative Expense

S,G\&A as \% of Net Sales
Non-GAAP Selling and Admin as \% of Net Sales (Note 2)
Non-GAAP Operating Income
Net Sales
Operating income (loss)
Plus: Acquisition expenses
Plus: Amortization of inventory step up
Plus: Business integration expense
Plus: Facility consolidation expense
Plus: Impairment of assets
Plus: Impairment of goodwill
Non-GAAP Adj. Operating Income (Loss) (Note 3)
Operating income as \% of net sales
Adjusted operating income as a \% of net sales

| Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 | Q4 2014 |
| :---: | :---: | :---: | :---: | :---: |
| 95,384 | 85,082 | 107,926 | 109,006 | 104,574 |
| 22,755 | 18,101 | 26,671 | 26,599 | 24,126 |
| 875 | 445 | - | - | - |
| 107 | - | 194 | 196 | 216 |
| 23,737 | 18,546 | 26,865 | 26,795 | 24,342 |
| 23.9\% | 21.3\% | 24.7\% | 24.4\% | 23.1\% |
| 24.9\% | 21.8\% | 24.9\% | 24.6\% | 23.3\% |
| Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 | Q4 2014 |
| 95,384 | 85,082 | 107,926 | 109,006 | 104,574 |
| 20,388 | 20,117 | 24,260 | 23,801 | 25,004 |
| (472) | (377) | (269) | (555) | (228) |
| (75) | (454) | (154) | (93) | (88) |
| 19,841 | 19,287 | 23,837 | 23,153 | 24,688 |
| 21.4\% | 23.6\% | 22.5\% | 21.8\% | 23.9\% |
| 20.8\% | 22.7\% | 22.1\% | 21.2\% | 23.6\% |
| Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 | Q4 2014 |
| 95,384 | 85,082 | 107,926 | 109,006 | 104,574 |
| 1,945 | $(2,241)$ | 588 | 832 | $(4,414)$ |
| 75 | 454 | 154 | 93 | 88 |
| 107 | - | 194 | 196 | 216 |
| 1,519 | 822 | 269 | 555 | 228 |
| - | 73 | 949 | 1,632 | 2,860 |
| 195 | - | 656 | 103 | 375 |
| - | - | - | - | - |
| 3,841 | (893) | 2,810 | 3,411 | (648) |
| 2.0\% | -2.6\% | 0.5\% | 0.8\% | -4.2\% |
| 4.0\% | -1.0\% | 2.6\% | 3.1\% | -0.6\% |

Non-GAAP EBIT and EBITDA
Net income (loss) as reported
Less: (Loss) from discontinued, net tax
Plus: Taxes
Plus: Interest
Non-GAAP Adjusted EBIT (Note 5)
Plus: Depreciation and amortization EBITDA
Plus: Acquisition expenses
Plus: Amortization of inventory step up
Less: Gain on purchase of business
Plus: Business integration expense
Plus: Facility consolidation expense
Plus: Impairment of assets
Non-GAAP Adj. EBITDA (Note 5)
Non-GAAP Adj. EBITDA as \% of Net Sales
Management estimate of severe weather (not in above)
Non-GAAP Free Cash Flow
Non-GAAP Adjusted EBIT (from above)
Times: 1 - Tax Rate = EBIAT
Plus: Depreciation and amortization
Plus: Non Cash Impairment of Assets and Goodwill
Minus: Net change in Working Capital
Non-GAAP Cash from Operations
Minus: Capital Expenditures net of Asset Sales
Minus: Business / Capital acquisitions
Non-GAAP Free Cash Flow (Note 6)

| Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 | Q4 2014 |
| :---: | :---: | :---: | :---: | :---: |
| 1,597 | 4,628 | $(645)$ | $(185)$ | $(5,200)$ |
| $(106)$ | $(193)$ | $(135)$ | $(177)$ | $(1,570)$ |
| $(758)$ | 2,853 | $(13)$ | 44 | $(1,830)$ |
| 996 | 1,012 | 1,158 | 991 | 1,141 |
| 1,941 | 8,685 | 635 | 1,028 | $(4,319)$ |
| 2,441 | 2,988 | 3,262 | 3,330 | 3,328 |
| 4,382 | 11,673 | 3,897 | 4,358 | $(991)$ |
| 75 | 454 | 154 | 93 | 88 |
| 107 | - | 194 | 196 | 216 |
| - | $(10,937)$ | - | $(173)$ | - |
| 1,519 | 822 | 269 | 555 | 228 |
| - | 73 | 949 | 1,632 | 2,860 |
| 195 | - | 656 | 103 | 375 |
| 6,278 | 2,085 | 6,119 | 6,764 | 2,775 |
| $6.6 \%$ | $2.5 \%$ | $5.7 \%$ | $6.2 \%$ | $2.7 \%$ |
| - | 1,054 | - | - | - |


| Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 | Q4 2014 |
| :---: | :---: | ---: | ---: | ---: |
| 1,941 | 8,685 | 635 | 1,028 | $(4,319)$ |
| 1,204 | 5,385 | 393 | 637 | $(2,678)$ |
| 2,441 | 2,988 | 3,262 | 3,330 | 3,328 |
| 195 | - | 656 | 103 | 375 |
| $(858)$ | 13,811 | 3,324 | 7,850 | $(7,340)$ |
| 4,697 | $(5,438)$ | 987 | $(3,780)$ | 8,365 |
| 2,786 | 4,299 | 4,192 | 6,972 | 17,362 |
| - | 6,717 | - | 2,615 | - |
| 1,911 | $(16,454)$ | $(3,205)$ | $(13,367)$ | $(8,997)$ |

## Recast Non-GAAP Information

## Use of Non-GAAP Financial Information:

The Company believes that non-GAAP performance measures, which management uses in evaluating the Company's business, may provide users of the Company's financial information with additional meaningful bases for comparing the Company's current results and results in a prior period, as these measures reflect factors that are unique to one period relative to the comparable period. However, the non-GAAP performance measures should be viewed in addition to, not as an alternative for, the Company's reported results under accounting principles generally accepted in the United States.

The Company has recast the numbers for 2014 in the following ways:

- Using the actual experience in claims and allowances in adjusting sales
- Using the manufacturing variances in line with the actual experience achieved in 2013 in adjusting Cost of Sales
- Eliminating the one-time acquisition related expenses in 2014 as a result of the Atlas and Burtco acquisitions in Cost of Sales
- Removing the Atlas and Burtco transaction expenses in adjusting General and Administrative costs
- Removing the gain on purchase of Atlas and Burtco as a result of the write up of assets under fair value accounting
- Removing the operating loss and loss on asset disposal in Discontinued Operations due to the closure of the Carousel line of business
- Results do include results of Atlas Carpet Mills from March 2014 and Burtco from September 2014

|  | $\begin{gathered} \frac{\text { Prior Year }}{\text { December 28, }} \\ 2013 \end{gathered}$ |  | $\begin{gathered} \frac{\text { Actual }}{\text { December } 27,} \\ 2014 \end{gathered}$ |  |  | $\begin{aligned} & \text { ecast Non } \\ & \text { mber } 27, \\ & 2014 \end{aligned}$ | GAAP <br> Amount Recast | Reason |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 344,374 | \$ | 406,588 | \$ | 408,082 | \$ 1,494 | Sales deductions $\mathbf{= 2 0 1 3}$ rate |
| Cost of Sales |  | 258,804 |  | 311,091 |  | 300,860 | $(9,625)$ | Variances $=2013$ rate |
| Operating Margin |  | 85,570 |  | 95,497 |  | 107,222 | (606) | Remove acquisition expenses |
| Operating Margin \% |  | 24.8\% |  | 23.5\% |  | 26.3\% |  |  |
| Group Selling |  | 54,479 |  | 67,811 |  | 67,811 |  |  |
| Group Admin \& G\&A Shared Services |  | 21,742 |  | 25,371 |  | 24,582 | (789) | Remove acquisition expenses |
| Total SG\&A |  | 76,221 |  | 93,182 |  | 92,393 |  |  |
| Percentage of Sales |  | 22.1\% |  | 22.9\% |  | 22.6\% |  |  |
| Other Operating (Income) Expense, Net |  | 494 |  | 904 |  | 904 |  |  |
| Operating inc. w/o unusual items |  | 8,855 |  | 1,411 |  | 13,925 |  |  |
| Operating inc. w/o unusual items \% |  | 2.6\% |  | 0.3\% |  | 3.4\% |  |  |
| Facility Consolidation Expense |  | - |  | 5,514 |  | - | $(5,514)$ | Remove restructuring |
| Impairment of assets |  | - |  | 1,133 |  | - | $(1,133)$ | Remove restructuring |
| Operating Income (Loss) |  | 8,855 |  | $(5,236)$ |  | 13,925 |  |  |
| Operating Income as \% of Sales |  | 2.6\% |  | -1.3\% |  | 3.4\% |  |  |
| Interest Expense |  | 3,756 |  | 4,302 |  | 4,302 |  |  |
| Other (Income) Expense, Net |  | 26 |  | (154) |  | (154) |  |  |
| Gain on Purchase of Business |  | - |  | $(11,110)$ |  | - | 11,110 | Remove gain on purchase |
| Refinancing Expenses |  | 94 |  | - |  | - |  |  |
| Income (Loss) Before Taxes |  | 4,980 |  | 1,726 |  | 9,777 |  |  |
| Income Tax Provision (Benefit) |  | (576) |  | 1,053 |  | 3,629 |  |  |
| Income (Loss) from Cont. Operations |  | 5,557 |  | 673 |  | 6,147 |  |  |
| Loss from Discontinued Operations |  | (266) |  | (608) |  | (10) | 608 | Remove Carousel |
| Loss on Disposal from Discontinued Op |  | - |  | $(1,467)$ |  | - | 1,467 | Remove Carousel |
| Net Income (Loss) | \$ | 5,291 | \$ | $(1,402)$ | \$ | 6,137 |  |  |
| EBIT Cont Op | \$ | 8,736 | \$ | 6,028 | \$ | 14,079 |  |  |
| DA |  | 10,263 |  | 12,908 |  | 12,908 |  |  |
| EBITDA Cont Op | \$ | 18,999 | \$ | 18,937 | \$ | 26,987 |  | Recast 2014 Non-GAAP EBITDA |

## Facility Consolidation Information

T H E D I X I E G R O U

| Facility Consolidation Plan Summary | 2014 | 2015 Est | 2016 Est | Total |
| :---: | :---: | :---: | :---: | :---: |
| East Coast Facility consolidation | 4,148 | 1,010 | 342 | 5,158 |
| East Coast Asset write off | 1,133 | - | - | 1,133 |
| West Coast Facility consolidation | 1,366 | 379 | - | 1,745 |
| Total facility consolidation and asset write off's | 6,648 | 1,389 | 342 | 8,038 |

