

## January 2007











### Forward-Looking Statements

Statements in this presentation which relate to the future, are subject to risk factors and uncertainties that could cause actual results to differ materially from those indicated in such forward-looking statements. Such factors include the levels of demand for the products produced by the Company. Other factors that could affect the Company's results include, but are not limited to, raw material and transportation costs related to petroleum prices, the cost and availability of capital, and general economic and competitive conditions related to the Company's business. Issues related to the availability and price of energy may adversely affect the Company's operations. Additional information regarding these and other factors and uncertainties may be found in the Company's filings with the Securities and Exchange Commission.

General information set forth in this presentation concerning market conditions, sales data and trends in the U.S. carpet and rug markets are derived from various public and, in some cases, non-public sources. Although we believe such data and information to be accurate, we have not attempted to independently verify such information.



### **Dixie History**

- Began operations in 1920
- Grew floorcovering business from 1993 and exited textiles in 1999 - now 100% floorcovering
- Eight acquisitions from 1993 through 2000
- Sold factory-built housing and needlepunch carpet operations in 2003
- Commitment to brands and upper-end market.

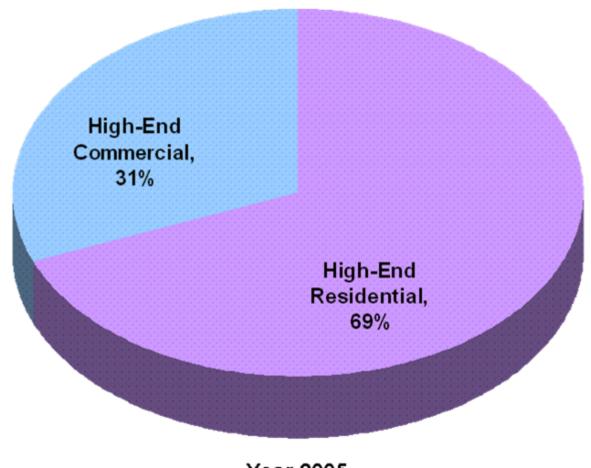


## **Dixie Today**

- Profitable, growing company with strong brands in the upper-end market
- Strong balance sheet
- Diversified customer base
  - Top 20 carpet customers 15% of total carpet sales
  - Top 40 carpet customers 18% of total carpet sales

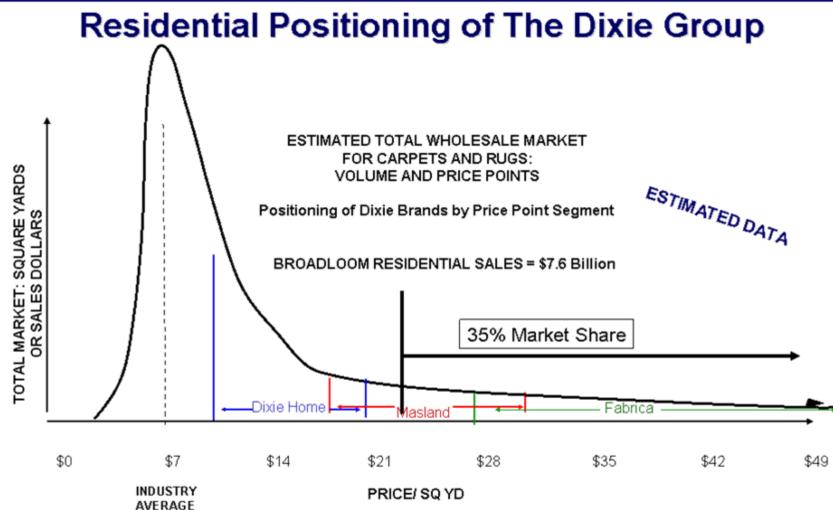


#### Dixie Carpet and Rug Sales by End Market



Year 2005





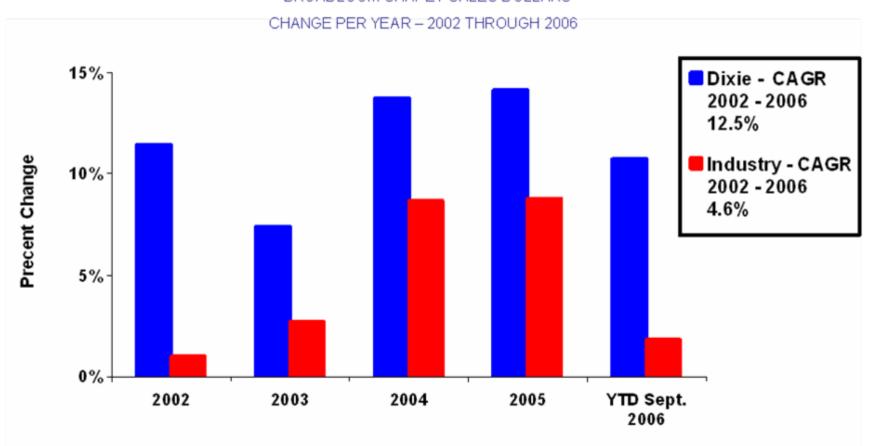
Note: Industry average price is based on sales reported through industry sources.

Except from KSA Study dated May 4, 2004, Biffed "KSA Assessment of Décis's Eavillantial and Contract Carpet Businesses", commissioned by The Décis Group, Inc.



#### **Dollar Sales Growth vs. Carpet Industry**

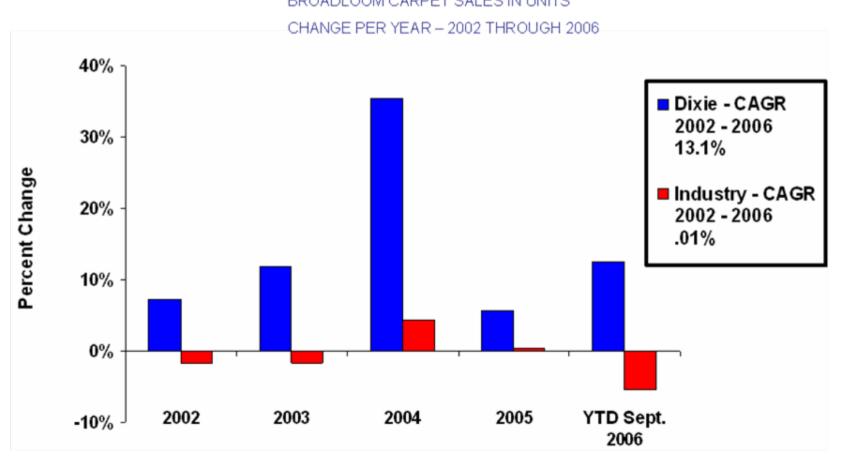
BROADLOOM CARPET SALES DOLLARS





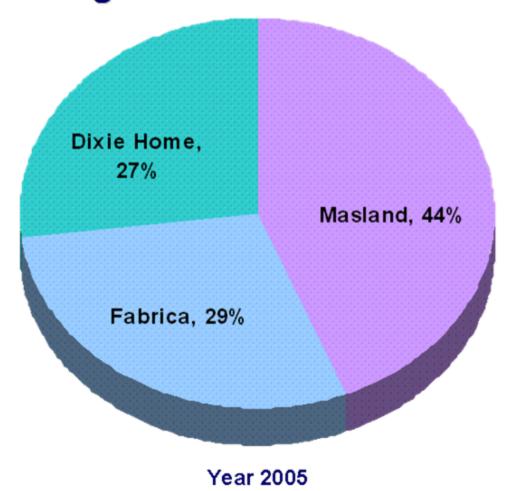
#### Unit Sales Growth vs. Carpet Industry







## **Dixie High-End Residential Sales**





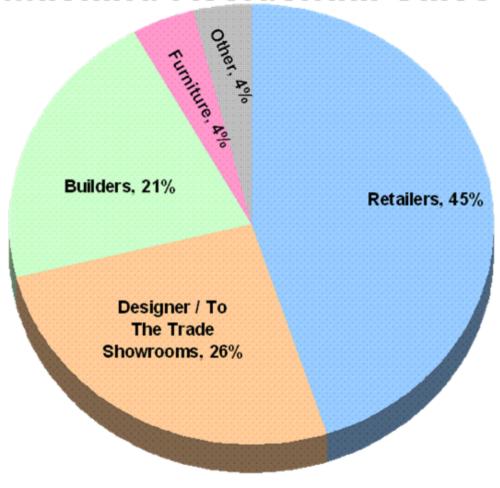
#### Residential Broadloom - Dixie Home

- Launched in 2003
- Fulfill market need for third player
  - Well-styled moderate to upper priced line
- Leverage needed by fiber suppliers for market access
  - Branded high-styled goods not "me too"
  - Support fiber suppliers' branded products
- Selective distribution strategy attractive to retailers
- Growth potential well above industry average
  - Significant sales growth expected to continue with existing products and new "Dixie Home and Office" Collection to be introduced in 2007





#### **Masland Residential Sales**



Year 2005



#### **Masland Residential**

- Leading high-end brand with reputation for development of products with innovative styling, design and color
- High-end retail/designer driven
- Hand crafted and imported rugs
- Growth initiative
  - Increasing product introductions to increase market penetration
  - Wool products introduced 2007





#### **Fabrica Residential Sales**





#### **Fabrica Residential**

- Premium high-end brand
  - Leader in styling/patterns/color
- Designer focused
- Hand crafted and imported rugs
- New products, heightened focus on retail penetration and wool products will drive growth





#### **Masland Contract Sales**



Year 2005

Channels: Interior Design Specifier and Commercial End User



#### **Masland Contract**

- Good and growing position with premium brand
- Designer focused
- Strong national account base
- Strong growth driven by "Energy Collection"
  - Contract carpet sales grew 8% in 2003, 15% in 2004, 12% in 2005 and 10% in the 1st nine months of 2006
  - Expected to grow significantly in 2007
- Potential opportunities
  - Invested in modular/carpet tile
  - Shipment began 3<sup>rd</sup> QT 2006 impact 2007

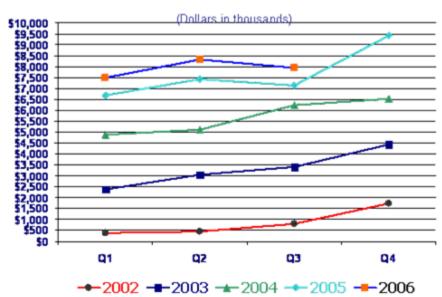




# The Energy Line has Contributed Significantly to Strong Commercial Growth

- The Energy Line was started from the ground up in 2002 and generated over \$13 million, \$22 million and \$31 million; respectively, in sales for Masland during 2003, 2004 and 2005
- Energy Line sales were \$23.7 million YTD Sept. 2006, up 12% from \$21.2 million YTD Sept. 2005.
  - Approximately half is sold through our residential sales force and the other half is sold through our contract sales force
- Introduced 1 new product in 2005 and 7 new products in 2006

#### **ENERGY LINES SALES**



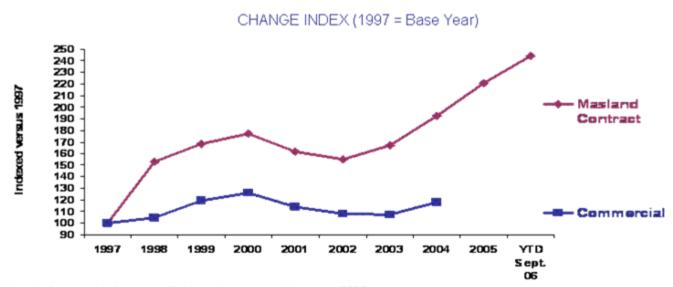


# Masland Contract has Performed Better than the U.S. Commercial Carpet Market

- Started in 1993 significant growth in the 1990's
- From 1999 to 2002, Masland Contract performed at about the same rate as the market
- In 2003, Masland Contract grew 8% while the market declined slightly
- In 2004, Masland Contract grew 15% while the market grew 10% (broadloom 5% tile 18%).

COMMERCIAL CARPET SALES

Masland Contract grew 12% in 2005 and 10% in 1st nine months of 2006

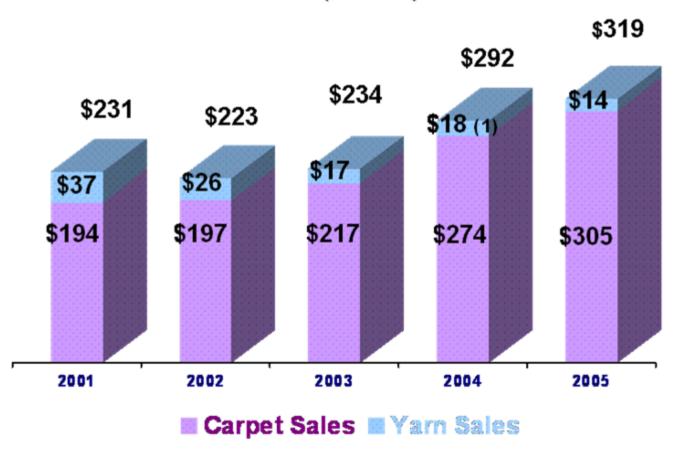


Note: Industry statistics not available subsequent to 1st quarter 2005



#### **Dixie Sales Continuing Operations**



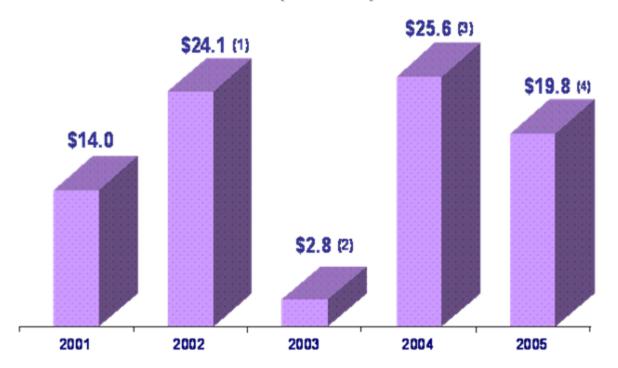


(1) - Includes sales related to disposal of North GA operations



#### **Dixie Operating Income**

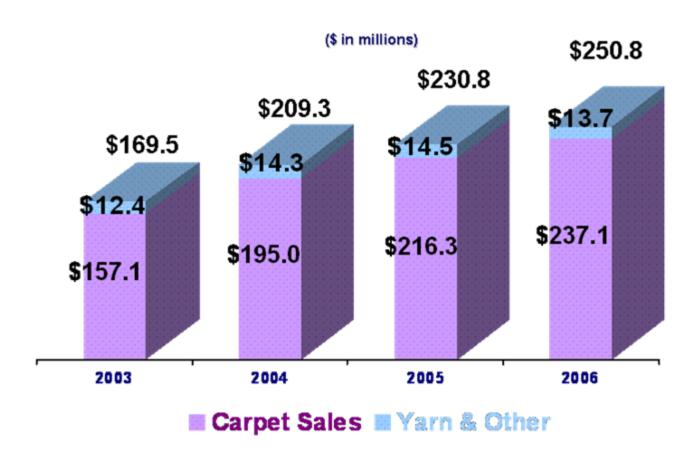
(\$ in millions)



- (1) Includes \$3.2 million net gains from the sale of facilities and impairments
- (2) Includes \$11.4 million of impairments and charges
- (3) Includes LIFO liquidation that increased operating income by \$2.3 million in 2004
- (4) Includes LIFO liquidation that increased operating income by \$.4 million in 2005



#### **Dixie YTD September Sales**



(1) - Includes sales related to disposal of North GA operations



## **Dixie YTD September Operating Income**

(\$ in millions)





# Dixie Capital Structure (\$ in millions)

Debt:	Sept. 30, 2006
Senior Debt	\$ 76.6
Subordinated Debt	22.2
	\$ 98.8
Equity	131.2
Total Capitalization	\$ 230.0
Debt to Total Capitalization:	
Senior Debt	33%
Subordinated Debt	10%
Total Debt	43%



#### **Current Business Conditions**

Carpet industry's business soft:

	Sales Dollars		Units Sold	
	Dixie	Industry	Dixie	Industry
3 <sup>rd</sup> QT 2006	8%	-3%	5%	-10%
YTD Sept. 2006	10%	2%	12%	-5%

- Our sales grew 4% in October, but orders declined due to price increases a year ago and industry weakness
- We believe the industry will show unfavorable comparisons with the prior-year periods for at least several quarters
- Residential replacement and builder markets struggling
- We expect to continue to outperform the industry; however, our 4th QT this year will have one less week than last year, which will make sales comparisons difficult for us
- Commercial business is relatively strong with good growth and a continued movement to modular or tile products
- More relative strength in higher-end categories of residential and commercial markets



#### Outlook

- Although the industry is experiencing a difficult period, we are encouraged by several factors:
  - Favorable comparison in units and dollars to the industry
  - Sales improvement in each of our four businesses in the third quarter and first nine months of this year
  - Improved average selling prices and product mix
  - Gross margin % improvement in 3<sup>rd</sup> QT 2006, compared with last year and first two quarters of this year
  - Improved quality in our operations has lowered cost
  - Sales of modular/carpet tile beginning which lessens the impact of start-up costs
  - Stable or improved raw material pricing going forward if oil remains at current levels
  - We have invested for future growth with a new distribution center, tufting plant and a modular/carpet tile operation. While we will continue to invest in new technologies, we anticipate the ability to accommodate over 40% growth without major capacity investments
  - Growth should cover more of the fixed costs associated with the investments we made