

State of Delaware
Secretary of State
Division of Corporations
Delivered 01:21 PM 02/22/2023
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SR 20230635031 - File Number 7310481

**CERTIFICATE OF FORMATION
OF
CupCrew, LLC**

FIRST: The name of the limited liability company is: CupCrew, LLC

SECOND: Its registered office in the State of Delaware is located at 16192 Coastal Highway, Lewes, Delaware 19958, County of Sussex. The registered agent in charge thereof is Harvard Business Services, Inc.

IN WITNESS WHEREOF, the undersigned, being fully authorized to execute and file this document have signed below and executed this Certificate of Formation on this February 22, 2023.



Harvard Business Services, Inc., Authorized Person
By: Michael J. Bell, President