

OFFERING MEMORANDUM

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RENN RESTAURANT GROUP

FORM C

OFFERING MEMORANDUM

Purpose of This Form

A company that wants to raise money using Regulation Crowdfunding must give certain information to prospective investors, so investors will have a basis for making an informed decision. The Securities and Exchange Commission, or SEC, has issued regulations at 17 CFR §227.201 listing the information companies must provide. This form – Form C – is the form used to provide that information.

Each heading below corresponds to a section of the SEC's regulations under 17 CFR §227.201.

(A) The Company

| Name of Company | RENN RESTAURANT GROUP | |
|-----------------------|----------------------------------|--|
| State of Organization | ME | |
| Date of Formation | 02/02/2021 | |
| Entity Type | Limited Liability Company | |
| Street Address | 116 Emery St, Portland ME, 04102 | |
| Website Address | https://www.rubyswestend.com/ | |

(B) Directors and Officers of the Company

| Key Person | Corrinna Stum | |
|--|--|--|
| Position with the Company Title First Year | Owner 2021 | |
| Other business experience (last three years) | PROFILE Experience in hourly to corporate level positions in departments including HR, training, operations, marketing and finance. Aspire to assist restaurant and restaurant groups in driving an inspired culture, create efficient and profitable environments, and develop teams that leave legacies of hospitality uniquely experienced by every guest. EXPERIENCE | |

General manager | bookkeeping, ukiyo

Indianapolis, IN 02.2019 - 4.2020

Set and direct clear expectations of Standards of Service, systems setting, employee training and development, marketing including events and social media development. Collaborate with Chef and Bar Manager on food and beverage menu development as it would support new food/ beverage cost standards.

Manage Daily Sales & Labor, P&L, monthly and quarterly budgets, prepare and present quarterly budgets to equity investors. Brought restaurant to first income months since opening eighteen months prior.

Opening Service manager, ness coastal Italia & Tavern at the point Indianapolis, In. 05.2018 - 02.2019

Project manage pre-opening staffing, HR, marketing, menu development and design, POS set up, reservation system set up, website development, and final construction punch lists.

Lead restaurant opening service standards and trainings: employee education on food and beverage programs, systems of operations, loyalty program, and genuine hospitality. Event coordinating and reservation system management. Menu change management including FOH & BOH training, POS system updating, website updating, and accompanying marketing including social media.

Marketing coordinator, Cunningham restaurant group

Indianapolis, in - 2017 - 2018

Create systems and structure to Marketing Department including but not limited to: website updating and creation, individual marketing strategies for each of thirty restaurants, social

media program with location-designated "curators" managed through HooteSuite, PR & Events team created for parent company and individual restaurant sales and events on and off-site. Management of loyalty program with 200,000 members. New restaurant/ entity opening marketing strategies, branding, menu design, website design, experience design including staff uniforms and tablescape. Lead holiday promotion yielding record gift card sales. Employee incentive and welfare programs creation.

Opening Service manager, livery

Indianapolis, in - 2016 - 2017

Lead restaurant opening service standards and trainings: employee education on food and beverage programs, systems of operations, loyalty program, and genuine hospitality. Event coordinating and reservation system management. Menu change management including FOH & BOH training, POS system updating, website updating, and accompanying marketing including social media.

Project manager, boca restaurant group

Cincinnati, oh - 2012 - 2016

Professional and personal Assistant to Vice President. Project manage Boca, Sotto, Nada Columbus restaurant openings while leading maintenance on existing restaurants, corporate events, corporate structure development to prepare for Nada expansion, financial health of existing restaurants. Created and lead opening training for Nada expansion project. Created all training programs for FOH & BOH for Nada, Boca, and Sotto. Organized company holiday parties, employee welfare and incentive programs. Personal assistant responsibilities included but were not limited to finances, home renovation, travel planning, and small tasks to assist

VP and occasionally CEO.

Line cook | host, nada

Cincinnati, oh - 2011 - 2012

Morning prep and Garde Manger station cook. High volume night host with responsibilities including coordinating seating and group accommodations. Manage decisions for best guest experience possible.

Event coordinator & host manager, the Rookwood

cincinnati, oh - 2009-2010

Created on-site private event program. Managed small groups to full buyouts of the restaurant. Collaborated with Chef to create tiered private party menu with beverage program. Managed hiring, training, scheduling, and coaching host team.

EDUCATION

Northern Kentucky university, Alexandria KY | English

SKILLS

Project Management: Google Programs, Trello, HooteSuite,

Scheduling Platforms: HotSchedules, ScheduleFly

Reservation Systems: Open Table, TOCK, Rezy, Gather

POS Systems: Aloha, Breadcrumb

Payroll & Accounting Programs: ADP, AccuPay, Quickbooks

Design: InDesign, Illustrator

REFERENCES

Carissa Newton, Marketing Director, Cunningham Restaurant Group

| Matthew Robey, Executive Chef, Ukiyo |
|--|
| Craig Baker, Restaurant Consultant & Chef, Indianapolis |

(C) Each Person Who Owns 20% or More of the Voting Power

| Name of | % of Voting Power |
|---------------|---------------------|
| Holder | (Prior to Offering) |
| Corrinna Stum | 100% |

(D) The Company's Business and Business Plan

Our Mission

When we think of hospitality, we think of Grandma's house. Grandma's house is a place of joy, laughter, meals at the table, and breakfast goodness like Dutch Babies. It's a place of linen covered tables and coffee mugs from travels and accompanying stories. All served with selfless, humble, loving hospitality. It's where so many of our memories are made.

The Team

Corrinna Stum, Owner

Founder of Renn Restaurant Group, LLC.

Corrinna Stum was the Project Manager of Boca Restaurant Group in Cincinnati, OH, opening three restaurants. Landing in Indianapolis, she held an Opening Manager position for Cunningham Restaurant Group for three restaurant openings, as well as Marketing Coordinator for the company. After leaving corporate restaurant experience she went on to do <u>restaurant</u> <u>consulting</u> before moving to Portland in August 2020.

Opened twelve restaurants before consulting. Specialized in revitalizing restaurants to profitable operations.

Business Model

Ruby's is a multi-service restaurant: sit down & take out brunch service/ menu, coffee & pastry service, meal prep program, grab & go program, tasting dinners, florist services, catering services, as well as room service to several local inns.

- We are the only establishment that offers such a wide array of services to 14,000 neighborhood residents
- Our menu boasts foods such as parfaits, fruit trays, quiches, pies and cakes

Intended Use of Funds

Capital raised will be used to build a European-style terrace with raised garden beds with bistro and banquette tables. Garden beds will supply the restaurant with produce and herbs while creating an enchanting space for wine and brunch.

- Increase revenue by 40% during 7 months of patio seating
- Additionally, offer outdoor group space for private events

For more information, please refer to the Page View included with this filing.

(E) Number of Employees

The Company currently has 6 employees. The Company may hire or discharge employees in the future to meet its objectives.

(F) Risks of Investing

A crowdfunding investment involves risk. **YOU SHOULD NOT INVEST ANY FUNDS IN THIS OFFERING UNLESS YOU CAN AFFORD TO LOSE YOUR ENTIRE INVESTMENT.** In making an investment decision, investors must rely on their own examination of the issuer and the terms of the offering, including the merits and risks involved. Please review the <u>Educational</u> <u>Materials</u> for risks that are common to many of the companies on the MainVest platform.

THESE SECURITIES ARE OFFERED UNDER AN EXEMPTION FROM REGISTRATION UNDER FEDERAL LAW. THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC") HAS NOT MADE AN INDEPENDENT DETERMINATION THAT THESE SECURITIES ARE EXEMPT FROM REGISTRATION. THE SEC HAS NOT PASSED UPON THE MERITS OF THE SECURITIES OR THE TERMS OF THE OFFERING, AND HAS NOT PASSED UPON THE ACCURACY OR COMPLETENESS OF THE OFFERING DOCUMENTS OR LITERATURE.

THESE SECURITIES HAVE NOT BEEN RECOMMENDED OR APPROVED BY ANY FEDERAL OR STATE SECURITIES COMMISSION OR REGULATORY AUTHORITY. FURTHERMORE, THESE AUTHORITIES HAVE NOT PASSED UPON THE ACCURACY OR ADEQUACY OF THIS DOCUMENT.

Please refer to Appendix A for additional risks to consider when investing in this offering.

(G) Target Offering Amount and Offering Deadline

| Target Offering Amount | \$15,000 | |
|------------------------|--------------------|--|
| Offering Deadline | September 10, 2021 | |

If the sum of the investment commitments does not equal or exceed the Target Offering Amount as of the Offering Deadline, no securities will be sold in the offering, investment commitments will be canceled, and all committed funds will be returned. The Company may extend the Offering Deadline and shall treat such an extension as a material change to the original offer and provide Investors with notice and opportunity to reconfirm their investment in accordance with Section (K) of this Memorandum.

(H) Commitments that Exceed the Target Offering Amount

| Will the Company accept commitments that exceed the Target Offering Amount? | Yes | |
|---|---|--|
| What is the maximum you will accept in this Offering? | \$45,000 | |
| If Yes, how will the Company deal with the oversubscriptions? | We will accept subscriptions on a first-come, first-served basis. | |

(I) How the Company Intends to Use the Money Raised in the Offering

The Company is reasonably sure it will use the money raised in the offering as follows:

| Use | Amount (Minimum) | Amount (Maximum) |
|-------------------------|---------------------|---------------------|
| Outdoor Dining Buildout | \$14,100 | \$42,300 |
| Mainvest Compensation | \$900 | \$2,700 |
| TOTAL | \$15,000 | \$45,000 |

The amounts listed estimates and are not intended to be exact description of the Company's expenditures. Exact allocation and use of funds may vary based upon legitimate business expenditures and economic factors.

(J) The Investment Process

To Invest

- Review this Form C and the <u>Campaign Page</u>
- If you decide to invest, enter an amount and press the Invest button
- Follow the instructions

TO CANCEL YOUR INVESTMENT

Send an email to info@mainvest.com no later than 48 hours before the Offering Deadline or go to the dashboard for your user account to cancel manually. In your email, include your name and the name of the Company.

Other Information on the Investment Process

- Investors may cancel an investment commitment until 48 hours prior to the Offering Deadline.
- MainVest will notify investors when and if the Target Offering Amount has been raised.
- If the Company reaches the Target Offering Amount before the Offering Deadline, it may close the offering early if it provides notice about the new Offering Deadline at least five business days before such new Offering Deadline, absent a material change that would require an extension of the offering and reconfirmation of the investment commitment.
- If an investor does not cancel an investment commitment before the 48-hour period before the Offering Deadline, the funds will be released to the Company upon closing of the offering and the investor will receive securities in exchange for his or her investment.

For additional information about the investment and cancellation process, see the <u>Educational</u> <u>Materials</u>.

(K) Material Changes

In the event the issuer undergoes a material change, the Investor will be notified of such change. The investor will have five (5) business days from the receipt of such notice to reconfirm their investment. IF AN INVESTOR DOES NOT RECONFIRM HIS OR HER INVESTMENT COMMITMENT WITHIN FIVE (5) DAYS OF THE NOTICE OF MATERIAL CHANGE BEING SENT, THE INVESTOR'S INVESTMENT COMMITMENT WILL BE CANCELLED, THE COMMITTED FUNDS WILL BE RETURNED, AND THE INVESTOR WILL NOT BE ISSUED ANY OF THE SECURITIES REFERENCED IN THIS OFFERING.

Explanation

A "material change" means a change that an average, careful investor would want to know about before making an investment decision. If a material change occurs after you make an investment commitment but before the Offering closes, then the Company will notify you and ask whether you want to invest anyway. If you do not affirmatively choose to invest, then your commitment will be cancelled, your funds will be returned to you, and you will not receive any securities.

(L) Price of the Securities

The Company is offering "securities" in the form of revenue sharing notes, which we refer to as "Notes." The Notes are being offered at their face amount. For example, you will pay \$1,000 for a Note with a face amount of \$1,000.

(M) Terms of the Securities

Overview

The Company is offering "securities" in the form of revenue sharing notes, which we refer to as the "Notes." The Terms of the Notes are set forth in the Revenue Share Agreement accompanying this Form C in Appendix A. Copies of the Note and Revenue Sharing Agreement are attached to this Form C.

Summary of Terms

| Revenue Percentage ¹ | 0.6 - 1.8% ² |
|---------------------------------|---|
| | |
| Payment Deadline | 2027-01-01 |
| Maximum Payment Multiple | 1.5 X |
| Sharing Start Date | The first day after disbursement that the company has revenues greater than one (\$1) dollar |
| First Payment Date | The last day of the calendar quarter ending not less than 90 days after the Sharing Start Date |
| Seniority | Subordinated |
| Securitization | Unsecured |
| Accrual Rate | 1.02% |

¹ as defined in the note agreement included in Appendix A

² The rate of revenue sharing is calculated on a linear scale with a minimum rate of 0.6% and a maximum rate of 1.8% and is rounded to the nearest 1/10th percent. The final rate is based on the amount raised and is calculated after the offering has successfully closed. As the amount raised in the offering increases, the rate of revenue sharing increases. For example, a hypothetical offering could result in the following revenue sharing percentages, depending on the amount raised:

| Amount Raised | Revenue Sharing Percentage |
|---------------|----------------------------|
| \$15,000 | 0.6% |
| \$22,500 | 0.9% |
| \$30,000 | 1.2% |
| \$37,500 | 1.5% |
| \$45,000 | 1.8% |

Your Right to Payments under the Note

Your right to payments under the Note is set forth in the Note, together with a separate document called the Revenue Sharing Agreement. Copies of the Note and Revenue Sharing Agreement are attached to this Form C. Additionally, general terms are outlined below and in the Company's offering page.

Obligation to Contribute Capital

Once you pay for your Note, you will have no obligation to contribute more money to the Company, and you will not be personally obligated for any debts of the Company. However, under some circumstances you could be required by law to return some or all of a distribution you receive from the Company.

No Right to Transfer

You should plan to hold the Notes until maturity. The Notes will be illiquid (meaning you might not be able to sell them) for at least four reasons:

- The Revenue Sharing Agreement prohibits the sale or other transfer of Notes without the Company's consent.
- If you want to sell your Note the Company will have the first right of refusal to buy it, which could make it harder to find a buyer.
- Even if a sale were permitted, there is no ready market for Notes, as there would be for a publicly-traded stock.
- By law, for a period of one year you won't be allowed to transfer the Investor Shares except (i) to the Company itself, (ii) to an "accredited" investor, (iii) to a family or trust, or (iii) in a public offering of the Company's shares.

Security

The Notes are not secured by any assets of the Company or any assets of persons associated with the Company.

Modification of Terms of Notes

The terms of the Notes and the Revenue Sharing Agreement may be modified or amended with the consent of Investors holding 50% of the Notes, measured by the total amount outstanding under each Note.

Other Classes of Securities

| Name of Security | Limited Liability Company Interests | | |
|--|--|--|--|
| Number of Shares Outstanding | N/A | | |
| Describe Voting Rights of These Securities, Including Any Limitations on Voting Rights | N/A | | |
| How these securities differ from the revenue sharing notes being offered to investors | Limited Liability Company Interests are an equity interest, whereas Revenue Sharing Notes are a debt obligation of the Company. | | |

Dilution of Rights

The Company has the right to create additional classes of securities, both equity securities and debt securities (e.g., other classes of promissory notes). Some of these additional classes of securities could have rights that are superior to those of the Notes. For example, the Company

could issue promissory notes that are secured by specific property of the Company.

The People Who Control the Company

Each of these people owns 20% or more of the total voting power of the Company:

| Name of Holder | % of Voting Power (Prior to Offering) |
|-------------------|--|
| Corrinna Stum | 100% |

How the Exercise of Voting Rights Could Affect You

You will receive payments with respect to your Note only if the Company makes enough money to pay you, or, if the Company does not make enough money to pay you, if there is enough value in the collateral the Company pledged as security for the Notes.

The people with voting rights control the Company and make all the decisions about running its business. If they make good business decisions, it is more likely you will be paid. If they make poor business decisions, it is less likely you will be paid. For example, if they hire too many people and/or try to expand too quickly, the business could be harmed. The people with voting rights could also decide to file for bankruptcy protection, making it more difficult for you to be paid.

How the Notes are Being Valued

The Notes are being valued at their face value. We don't anticipate that we'll ever need to place a value on the Notes in the future.

(N) The Funding Portal

The Company is offering its securities through MainVest, Inc., which is a "Funding Portal" licensed by the Securities and Exchange Commission and FINRA. MainVest Inc.'s Central Index Key (CIK) number is 0001746059, their SEC File number is 007-00162, and their Central Registration Depository (CRD) number is 298384.

(O) Compensation of the Funding Portal

MainVest will be paid 6.0% of the final offering amount, upon the successful completion of the offering. MainVest does not receive compensation if the offering does not succeed. MainVest, Inc. owns no interest in the Company, directly or indirectly, and will not acquire an interest as part of the Offering, nor is there any arrangement for MainVest to acquire an interest.

(P) Indebtedness of the Company

The Company has no indebtedness outside of the debt the Company is expecting to raise through regulation crowdfunding on MainVest.

(Q) Other Offerings of Securities within the Last Three Years

The Company has not made any offerings with other third-party regulation crowdfunding companies in the past three years.

(R) Transactions Between the Company and "Insiders"

The Company has not entered into any business transactions, including stock Purchases, salaries, property rentals, consulting arrangements, guaranties, or other agreements with any individual identified in Section 227.201 (r)(1)-(4) of Regulation Crowdfunding during the 12 months preceding this Offering.

(S) The Company's Financial Condition

Forecasted milestones

Ruby's West End forecasts the following milestones:

- Secure lease in Portland, Maine by February, 2021.
- Hire for the following positions by July 2021: Chef, Server.
- Achieve \$494,000 revenue per year by Year 1.
- Achieve \$58,920 profit per year by Year 1

No other outstanding debt or equity

The capital raised through Mainvest will make up the entirety of the Ruby's West End's fundraising. However, Ruby's West End may require additional funds from alternate sources at a later date.

(T) The Company's Financial Statements

Please see Appendix B for historical financial statements.

Pro Forma Income Statement

In order to illustrate its future earning potential, the Company has provided a summary of its - year financial forecast. The forecast has been developed by the Company using reasonable best efforts based on their understanding of the industry and market they wish to enter. Please refer to Section (F) of this Offering Memorandum for a list of the risks associated with an investment in the Company and utilizing any pro forma provided by the Company for making investment decisions.

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
|--------------------|-----------|-----------|-----------|-----------|-----------|
| Gross Sales | \$494,000 | \$543,400 | \$581,438 | \$610,509 | \$628,824 |
| Cost of Goods Sold | \$112,735 | \$124,008 | \$132,688 | \$139,322 | \$143,501 |
| Gross Profit | \$381,265 | \$419,392 | \$448,750 | \$471,187 | \$485,323 |
| EXPENSES | | | | | |
| Rent | \$12,000 | \$12,300 | \$12,607 | \$12,922 | \$13,245 |
| Utilities | \$3,000 | \$3,075 | \$3,151 | \$3,229 | \$3,309 |
| Salaries | \$238,000 | \$261,800 | \$280,126 | \$294,131 | \$302,954 |
| Budgeted Expenses | \$69,345 | \$71,078 | \$72,854 | \$74,675 | \$76,541 |
| Operating Profit | \$58,920 | \$71,139 | \$80,012 | \$86,230 | \$89,274 |

(U) Disqualification Events

Neither The Company nor any individual identified by Section 227.503(a) of Regulation Crowdfunding is the subject of a disqualifying event as defined by Section 227.503 of Regulation Crowdfunding.

Explanation

A company is not allowed to raise money using Regulation Crowdfunding if certain designated people associated with the Company (including its directors or executive officers) committed certain prohibited acts (mainly concerned with violations of the securities laws) on or after May 16, 2016. (You can read more about these rules in the Educational Materials.) This item requires a company to disclose whether any of those designated people committed any of those prohibited acts before May 16, 2016.

(V) Updates on the Progress of the Offering

To track the investment commitments we've received in this Offering, click to see the <u>Progress</u> <u>Bar</u>.

(W) Annual Reports for the Company

The Company will file a report with the Securities and Exchange Commission annually and post the report on our website no later than 120 days after the end of each fiscal year. It's possible that at some point, the Company will not be required to file any more annual reports. We will notify you if that happens.

(X) Our Compliance with Reporting Obligations

The Company has never raised money using Regulation Crowdfunding before, and therefore has never been required to file any reports.

(Y) Other Information Prospective Investors Should Know About

The Issuer may offer "Perks" as a means of showing appreciation to investors for supporting

small community businesses. The offering of "Perks" by issuers is done purely on a voluntary basis and have no influence upon the terms of the Offering. As such, Investor "Perks" are not contractual conditions governed by "the Note" and are not enforceable under "the Note".

Additional Information Included in the Form C

| | Most recent fiscal year- end (tax returns) | Prior fiscal year-end (tax returns) |
|-------------------------|---|--|
| Total Assets | \$o | \$o |
| Cash & Cash Equivalents | \$o | \$o |
| Accounts Receivable | \$o | \$o |
| Short-term Debt | \$o | \$o |
| Long-term Debt | \$o | \$o |
| Revenues/Sales | \$o | \$o |
| Cost of Goods Sold | \$o | \$o |
| Taxes Paid | \$o | \$o |
| Net Income | \$o | \$o |

Jurisdictions in which the Company intends to offer the securities:

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY, B5, GU, PR, VI, 1V