### Dan Clark Audio, Inc



#### **ANNUAL REPORT**

3366 Kurtz St, Suite 200 San Diego, CA 92110

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danclarkaudio.com

This Annual Report is dated June 15, 2021.

#### **BUSINESS**

Dan Clark Audio is a USA-based manufacturer of high-end headphones for music, film and gaming enjoyment. Our products are loaded with proprietary patented technology and are widely recognized as leading the industry with a unique balance of sound quality, exceptional comfort, and durability.

Operating for 8 years, Dan Clark Audio pioneered the first commercial 3D printed headphone, and has since developed a full line of beautiful, award-winning headphones.

While the majority of headphones are built using off-the-shelf drivers and parts Dan Clark Audio designs all it's headphones from the ground-up, using completely proprietary parts. We design our own drivers, magnets, headbands, baffles, ear pads, sometimes even our own screws and fasteners. This gives us not only total control over the sound and fit of our products, but the quality as well, while also minimizing the risk of counterfeit products entering the market.

All Dan Clark Audio headphones are designed, built and tested in San Diego, CA, using no offthe-shelf components. Dan Clark Audio holds 7 patents and several more patents pending including our first patent for in-ear-monitor technology.

In addition to our classic headphone business, we now also manufacture drivers as an OEM to larger companies, with our first volume deliveries starting in May 2020.

#### **Previous Offerings**

Between 2020 and 2019, we sold 29,707 [shares of common stock] in exchange for \$7.50 per share under Regulation Crowdfunding.

Other than our recently closed Startengine campaign the Company has not had any recent offering of securities in the last three years.

#### REGULATORY INFORMATION

The company has not previously failed to comply with the requirements of Regulation Crowdfunding;

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

#### Operating Results - 2020 Compared to 2019

Year ended December 31, 2020 compared to year ended December 31, 2019

2020 was the year of the pandemic, during this time we were able to maintain continuous operation, with some disruptions in production and supply chains. During 2020 our sales were within 3% of 2019, we reduced our operating overhead, and improved numerous production processes.

As a result, we were able to reduce and retire significant debt while cutting our operating overhead. This combined with the resources from our Startengine campaign have left the company in a strong position for 2021. While we are disappointed to announce a loss in 2020, as outlined below this is due to shipping delays for December orders that pushed revenue recognition to Q1, 2021 when product was able to ship.

Revenue

Despite the pandemic our 2020 Sales of \$1,897,488 were within three percent of 2019's Sales of \$1,993,807. Due to pandemic-related supply-chain disruptions in December some large product shipments slipped into January 2021, and as we are on accrual accounting these shipments do not count towards our 2019 Total Income. As a result, our total income fell from \$1,993,807 in 2019 to \$1,687,883 in 2020.

Cost of Goods Sold

COGS in 2020 were \$734,126, a decrease of 11.63% relative to 2019's \$830,766.

#### Expenses

2020 expenses were \$1,029,520, a decrease of 9.6% compared to 2019 expenses of \$1,138,800.

Expenses decreased due to reductions in rent and other variable overhead.

#### **Liquidity and Capital Resources**

At December 31, 2020, the Company had cash of \$73,846.00. [The Company intends to raise additional funds through an equity financing.]

#### Debt

As of 12/31/2020 our debt obligations were:

Creditor: PayPal Working Capital Amount Owed: \$125,000.00

Interest Rate: 0.0%

Maturity Date: November 30, 2021

On March 1, 2020 the company entered into a PayPal Working Capital loan agreement with WebBank in the amount of \$125,000. The loan has a fee of \$21,446, bringing the total repayment amount to \$146,446. The loan has a repayment percentage of 15% and the company is required to make a minimum payment of \$7,322 every 90 days.

As of March 30, 2021 this loan is paid to zero and is now closed.

Creditor: Digital Federal Credit Union Amount Owed: \$124,900.00

Interest Rate: 1.0%

Maturity Date: April 21, 2022

On April 21, 2020 the company entered into the Loan Agreement with Digital Federal Credit Union in the amount of \$ 124,900 with maturity date 2 years from the date of the Agreement with interest accrued at fixed rate of 1% per annum. The company shall make equal monthly payments of principal on the outstanding balance of the Loan, utilizing straight-line amortization that will fully amortize the then outstanding balance of the Loan plus accrued interest on the Maturity Date, each in the amount of \$6,938.89, plus accrued and unpaid interest.

This loan has qualified for forgiveness and a forgiveness application is pending with the SBA.

Creditor: Univest Capital Amount Owed: \$20,585.00

Interest Rate: 8.46%

Maturity Date: December 29, 2021

On December 29, 2016 the company entered into loan agreement with Univest Capital Inc in the

amount of \$ 20,585 plus interest. The loan bears interest rate of 8.46% and matures in 60 months from that date, or December 29, 2021 with monthly payment of \$422. The outstanding balance of the loans as of December 31, 2019 and December 31, 2018 were \$ 9,287 and \$ 13,375, respectively.

#### DIRECTORS, EXECUTIVE OFFICERS AND SIGNIFICANT EMPLOYEES

Our directors and executive officers as of the date hereof, are as follows:

Name: Daniel W Clark

Daniel W Clark's current primary role is with the Issuer. Positions and offices currently held with

the issuer:

Position: Chairman and CEO

Dates of Service: March 28, 2012 - Present

Responsibilities: Set strategy for the company, oversee product roadmap, manage financials.

Name: Robert Jason Egger

Robert Jason Egger's current primary role is with the Issuer. Positions and offices currently held

with the issuer:

Position: Chief Engineering Officer

Dates of Service: May 07, 2015 - Present

Responsibilities: Lead product development efforts.

Name: Andy Regan

Andy Regan's current primary role is with the Issuer. Positions and offices currently held with the

issuer:

Position: President

Dates of Service: August 18, 2018 - Present Responsibilities: Oversee operations, lead sales

Other business experience in the past three years: Employer: HiFiMan

Title: CMO

Dates of Service: August 01, 2018 - November 01, 2019 Responsibilities: Worldwide marketing

and sales.

Name: Peter N. Townshend

Peter N. Townshend's current primary role is with Townshend Venture Advisors, LLP. Peter N.

Townshend currently services 5 hours per week in their role with the Issuer.

Positions and offices currently held with the issuer:

Position: Secretary

Dates of Service: February 21, 2017 - Present Responsibilities: Participate and document in

board meetings.

Other business experience in the past three years: Employer: Townshend Venture Advisors,

LLP

Title: Managing Partner

Dates of Service: January 01, 2017 - Present Responsibilities: Principal Manager, owner and

operator

Set forth below is information regarding the beneficial ownership of our Common Stock, our only outstanding class of capital stock, as of December 31, 2020, by (i) each person whom we know owned, beneficially, more than 10% of the outstanding shares of our Common Stock, and (ii) all of the current officers and directors as a group. We believe that, except as noted below, each named beneficial owner has sole voting and investment power with respect to the shares listed. Unless otherwise indicated herein, beneficial ownership is determined in accordance with the rules of the Securities and Exchange Commission and includes voting or investment power with respect to shares beneficially owned.

Title of class: Common Stock Stockholder Name: Daniel W Clark

Amount and nature of Beneficial ownership: 900,000 Percent of class: 79.67

Title of class: Common Stock Stockholder Name: Robert J Egger

Amount and nature of Beneficial ownership: 100,000 Percent of class: 8.85

#### RELATED PARTY TRANSACTIONS

Name of Entity: Robert Jason Egger Relationship to Company: Officer

Nature / amount of interest in the transaction: The company has advanced a loan of \$49,950 to allow Robert Jason Egger to exercise his stock options. The funds are booked as paid-in capital. Material Terms: This is a 5-year loan. 1.1 Principal and Interest. Shareholder hereby promises to pay to the order of the Company the principal amount of \$49,950.00 together with simple interest at the rate of 2.5%. The principal amount represents the Purchase Price less a \$50.00 cash payment by the Shareholder to the Company. The Shareholder has delivered a check for \$50.00 to the Company concurrently with his execution of this Agreement. 1.2 Payment Schedule. Principal and interest on the Loan shall be due and payable five years after the Effective Date, unless earlier prepaid pursuant to Section 1.3 or accelerated pursuant to Section 3. 1.3 Optional Prepayment. The Loan, or any portion thereof, may be prepaid, in whole or in part, at any time without penalty, 1.4 Full Recourse. The Loan is a full recourse obligation. That means that the Shareholder personally owes all principal and interest payable under this Loan. That is so even if the value of the Pledged Shares is less than the amount of such principal and interest. The Shareholder's obligation to pay principal and interest is absolute and unconditional and is not subject to offset by Shareholder. 1.5 Right of Repurchase. If the Company has a right to repurchase the Pledged Shares pursuant to the terms set forth in the Purchase Agreement or any other agreement, and the Company elects to exercise that right, the Company shall have the right (but not the obligation) to offset the repurchase price directly against accrued interest or principal of the Loan.

#### **OUR SECURITIES**

Our authorized capital stock consists of 10,000,000 shares of common stock, par value \$0.00001 per share. As of December 31, 2020, 1,029,707 shares of common stock are outstanding.

The following is a summary of the rights of our capital stock as provided in our certificate of

incorporation and bylaws.

Voting Rights of Securities sold in this Offering

Voting Proxy. Each Subscriber shall appoint the Chief Executive Officer of the Company (the "CEO"), or his or her successor, as the Subscriber's true and lawful proxy and attorney, with the power to act alone and with full power of substitution, to, consistent with this instrument and on behalf of the Subscriber, (i) vote all Securities, (ii) give and receive notices and communications, (iii) execute any instrument or document that the CEO determines is necessary or appropriate in the exercise of its authority under this instrument, and (iv) take all actions necessary or appropriate in the judgment of the CEO for the accomplishment of the foregoing. The proxy and power granted by the Subscriber pursuant to this Section are coupled with an interest. Such proxy and power will be irrevocable. The proxy and power, so long as the Subscriber is an individual, will survive the death, incompetency and disability of the Subscriber and, so long as the Subscriber is an entity, will survive the merger or reorganization of the Subscriber or any other entity holding the Securities. However, the Proxy will terminate upon the closing of a firm-commitment underwritten public offering pursuant to an effective registration statement under the Securities Act of 1933 covering the offer and sale of Common Stock or the effectiveness of a registration statement under the Securities Exchange Act of 1934 covering the Common Stock.

#### What it means to be a minority holder

As a minority holder of Common Stock of the company, you will have limited rights in regards to the corporate actions of the company, including additional issuances of securities, company repurchases of securities, a sale of the company or its significant assets, or company transactions with related parties. Further, investors in this offering may have rights less than those of other investors, and will have limited influence on the corporate actions of the company. Dilution

Investors should understand the potential for dilution. The investor's stake in a company could be diluted due to the company issuing additional shares. In other words, when the company issues more shares, the percentage of the company that you own will go down, even though the value of the company may go up. You will own a smaller piece of a larger company. This increase in number of shares outstanding could result from a stock offering (such as an initial public offering, another crowdfunding round, a venture capital round, angel investment), employees exercising stock options, or by conversion of certain instruments (e.g. convertible bonds, preferred shares or warrants) into stock. If the company decides to issue more shares, an investor could experience value dilution, with each share being worth less than before, and control dilution, with the total percentage an investor owns being less than before. There may also be earnings dilution, with a reduction in the amount earned per share (though this typically occurs only if the company offers dividends, and most early stage companies are unlikely to offer dividends, preferring to invest any earnings into the company).

Transferability of securities

For a year, the securities can only be resold:

In an IPO;

To the company;

To an accredited investor; and

To a member of the family of the purchaser or the equivalent, to a trust controlled by the purchaser, to a trust created for the benefit of a member of the family of the purchaser or the equivalent, or in connection with the death or divorce of the purchaser or other similar

circumstance.

Recent Offerings of Securities In 2020 we offered Common Stock on Startengine.

#### What it means to be a minority holder

As a minority holder you will have limited ability, if at all, to influence our policies or any other corporate matter, including the election of directors, changes to our company's governance documents, additional issuances of securities, company repurchases of securities, a sale of the company or of assets of the company or transactions with related parties.

#### Dilution

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If you are making an investment expecting to own a certain percentage of the company or expecting each share to hold a certain amount of value, it's important to realize how the value of those shares can decrease by actions taken by the company. Dilution can make drastic changes to the value of each share, ownership percentage, voting control, and earnings per share.

#### RESTRICTIONS ON TRANSFER

The common stock sold in the Regulation CF offering, may not be transferred by any purchaser, for a period of one-year beginning when the securities were issued, unless such securities are transferred:

- (1) to the Company;
- (2) to an accredited investor;
- (3) as part of an offering registered with the SEC; or
- (4) to a member of the family of the purchaser or the equivalent, to a trust controlled by the purchaser, to a trust created for the benefit of a member of the family of the purchaser or the equivalent, or in connection with the death or divorce of the purchaser or other similar circumstance.

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#### **Dilution**

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#### **RISK FACTORS**

#### Uncertain Risk

An investment in the Company (also referred to as "we", "us", "our", or "Company") involves a high degree of risk and should only be considered by those who can afford the loss of their entire investment. Furthermore, the purchase of any of the Common Stock should only be undertaken by persons whose financial resources are sufficient to enable them to indefinitely retain an illiquid investment. Each investor in the Company should consider all of the information provided to such potential investor regarding the Company as well as the following risk factors, in addition to the other information listed in the Company's Form C. The following risk factors are not intended, and shall not be deemed to be, a complete description of the commercial and other risks inherent in the investment in the Company.

Our business projections are only projections

There can be no assurance that the Company will meet our projections. There can be no assurance that the Company will be able to find sufficient demand for our product, that people think it's a better option than a competing product, or that we will able to provide the service at a level that allows the Company to make a profit and still attract business.

Any valuation at this stage is difficult to assess

The valuation for the offering was established by the Company. Unlike listed companies that are valued publicly through market-driven stock prices, the valuation of private companies, especially startups, is difficult to assess and you may risk overpaying for your investment.

The transferability of the Securities you are buying is limited

Any Common Stock purchased through this crowdfunding campaign is subject to SEC limitations of transfer. This means that the stock/note that you purchase cannot be resold for a period of one year. The exception to this rule is if you are transferring the stock back to the Company, to an "accredited investor," as part of an offering registered with the Commission, to a member of your family, trust created for the benefit of your family, or in connection with your death or divorce.

Your investment could be illiquid for a long time

You should be prepared to hold this investment for several years or longer. For the 12 months following your investment there will be restrictions on how you can resell the securities you receive. More importantly, there is no established market for these securities and there may never be one. As a result, if you decide to sell these securities in the future, you may not be able to find a buyer. The Company may be acquired by an existing player in the consumer electronics industry. However, that may never happen or it may happen at a price that results in you losing money on this investment.

We may not have enough capital as needed and may be required to raise more capital.

We anticipate the possibility of needing access to credit in order to support our working capital requirements as we grow. Although interest rates are low, it is still a difficult environment for obtaining credit on favorable terms. If we cannot obtain credit when we need it, we could be forced to raise additional equity capital, modify our growth plans, or take some other action. Issuing more equity may require bringing on additional investors. Securing these additional investors could require pricing our equity below its current price. If so, your investment could lose value as a result of this additional dilution. In addition, even if the equity is not priced lower, your ownership percentage would be decreased with the addition of more investors. If we are unable to find additional investors willing to provide capital, then it is possible that we will choose to cease our sales activity. In that case, the only asset remaining to generate a return on your investment could be our intellectual property. Even if we are not forced to cease our sales activity, the unavailability of credit could result in the Company performing below expectations, which could adversely impact the value of your investment.

Terms of subsequent financings may adversely impact your investment

We will likely need to engage in common equity, debt, or preferred stock financings in the future, which may reduce the value of your investment in the Common Stock. Interest on debt securities could increase costs and negatively impact operating results. Preferred stock could be issued in series from time to time with such designation, rights, preferences, and limitations as needed to raise capital. The terms of preferred stock could be more advantageous to those investors than to the holders of Common Stock. In addition, if we need to raise more equity capital from the sale of Common Stock, institutional or other investors may negotiate terms that

are likely to be more favorable than the terms of your investment, and possibly a lower purchase price per share.

Management Discretion as to Use of Proceeds

Our success will be substantially dependent upon the discretion and judgment of our management team with respect to the application and allocation of the proceeds of this Offering. The use of proceeds described below is an estimate based on our current business plan. We, however, may find it necessary or advisable to re-allocate portions of the net proceeds reserved for one category to another, and we will have broad discretion in doing so.

Projections: Forward Looking Information

Any projections or forward looking statements regarding our anticipated financial or operational performance are hypothetical and are based on management's best estimate of the probable results of our operations and will not have been reviewed by our independent accountants. These projections will be based on assumptions which management believes are reasonable. Some assumptions invariably will not materialize due to unanticipated events and circumstances beyond management's control. Therefore, actual results of operations will vary from such projections, and such variances may be material. Any projected results cannot be guaranteed.

We are reliant on one main type of service

All of our current services are variants on one type of service, selling personal audio products. Our revenues are therefore dependent upon the market for personal audio products.

Minority Holder; Securities with Voting Rights

The common stock that you are buying has voting rights attached to them. However, you are granting the right to vote, by proxy, to the CEO and his or her successor. You will be part of the minority shareholders of the Company and therefore will have a limited ability to influence management's decisions on how to run the business. You are trusting in management discretion in making good business decisions that will grow your investments. Furthermore, in the event of a liquidation of our company, you will only be paid out if there is any cash remaining after all of the creditors of our company have been paid out.

You are trusting that management will make the best decision for the company

You are trusting in management discretion. You are buying securities as a minority holder, and therefore must trust the management of the Company to make good business decisions that grow your investment.

This offering involves "rolling closings," which may mean that earlier investors may not have the benefit of information that later investors have.

Once we meet our target amount for this offering, we may request that StartEngine instruct the escrow agent to disburse offering funds to us. At that point, investors whose subscription agreements have been accepted will become our investors. All early-stage companies are subject to a number of risks and uncertainties, and it is not uncommon for material changes to be made to the offering terms, or to companies' businesses, plans or prospects, sometimes on short notice. When such changes happen during the course of an offering, we must file an

amended to our Form C with the SEC, and investors whose subscriptions have not yet been accepted will have the right to withdraw their subscriptions and get their money back. Investors whose subscriptions have already been accepted, however, will already be our investors and will have no such right.

Our new product could fail to achieve the sales projections we expected

Our growth projections are based on an assumption that with an increased advertising and marketing budget our products will be able to gain traction in the marketplace at a faster rate than our current products have. It is possible that our new products will fail to gain market acceptance for any number of reasons. If the new products fail to achieve significant sales and acceptance in the marketplace, this could materially and adversely impact the value of your investment.

We face significant market competition

We will compete with larger, established companies who currently have products on the market and/or various respective product development programs. They may have much better financial means and marketing/sales and human resources than us. They may succeed in developing and marketing competing equivalent products earlier than us, or superior products than those developed by us. There can be no assurance that competitors will render our technology or products obsolete or that the products developed by us will be preferred to any existing or newly developed technologies. It should further be assumed that competition will intensify.

We have existing patents that we might not be able to protect properly

One of the Company's most valuable assets is its intellectual property. The Company's owns 16 trademarks, patents, copyrights, Internet domain names, and trade secrets. We believe one of the most valuable components of the Company is our intellectual property portfolio. Due to the value, competitors may misappropriate or violate the rights owned by the Company. The Company intends to continue to protect its intellectual property portfolio from such violations. It is important to note that unforeseeable costs associated with such practices may invade the capital of the Company.

We have pending patent approval's that might be vulnerable

One of the Company's most valuable assets is its intellectual property. The Company's intellectual property such as patents, trademarks, copyrights, Internet domain names, and trade secrets may not be registered with the proper authorities. We believe one of the most valuable components of the Company is our intellectual property portfolio. Due to the value, competitors may misappropriate or violate the rights owned by the Company. The Company intends to continue to protect its intellectual property portfolio from such violations. It is important to note that unforeseeable costs associated with such practices may invade the capital of the Company due to its unregistered intellectual property.

Our trademarks, copyrights and other intellectual property could be unenforceable or ineffective

Intellectual property is a complex field of law in which few things are certain. It is possible that competitors will be able to design around our intellectual property, find prior art to invalidate it, or render the patents unenforceable through some other mechanism. If competitors are able to bypass our trademark and copyright protection without obtaining a sublicense, it is likely that the

Company's value will be materially and adversely impacted. This could also impair the Company's ability to compete in the marketplace. Moreover, if our trademarks and copyrights are deemed unenforceable, the Company will almost certainly lose any potential revenue it might be able to raise by entering into sublicenses. This would cut off a significant potential revenue stream for the Company.

The cost of enforcing our trademarks and copyrights could prevent us from enforcing them

Trademark and copyright litigation has become extremely expensive. Even if we believe that a competitor is infringing on one or more of our trademarks or copyrights, we might choose not to file suit because we lack the cash to successfully prosecute a multi-year litigation with an uncertain outcome; or because we believe that the cost of enforcing our trademark(s) or copyright(s) outweighs the value of winning the suit in light of the risks and consequences of losing it; or for some other reason. Choosing not to enforce our trademark(s) or copyright(s) could have adverse consequences for the Company, including undermining the credibility of our intellectual property, reducing our ability to enter into sublicenses, and weakening our attempts to prevent competitors from entering the market. As a result, if we are unable to enforce our trademark(s) or copyright(s) because of the cost of enforcement, your investment in the Company could be significantly and adversely affected.

The loss of one or more of our key personnel, or our failure to attract and retain other highly qualified personnel in the future, could harm our business

To be successful, the Company requires capable people to run its day to day operations. As the Company grows, it will need to attract and hire additional employees in sales, marketing, design, development, operations, finance, legal, human resources and other areas. Depending on the economic environment and the Company's performance, we may not be able to locate or attract qualified individuals for such positions when we need them. We may also make hiring mistakes, which can be costly in terms of resources spent in recruiting, hiring and investing in the incorrect individual and in the time delay in locating the right employee fit. If we are unable to attract, hire and retain the right talent or make too many hiring mistakes, it is likely our business will suffer from not having the right employees in the right positions at the right time. This would likely adversely impact the value of your investment.

We rely on third parties to provide services essential to the success of our business

We rely on third parties to provide a variety of essential business functions for us, including manufacturing, legal work, public relations, advertising, retailing, and distribution. It is possible that some of these third parties will fail to perform their services or will perform them in an unacceptable manner. It is possible that we will experience delays, defects, errors, or other problems with their work that will materially impact our operations and we may have little or no recourse to recover damages for these losses. A disruption in these key or other suppliers' operations could materially and adversely affect our business. As a result, your investment could be adversely impacted by our reliance on third parties and their performance.

The Company is vulnerable to hackers and cyber-attacks

As an internet-based business, we may be vulnerable to hackers who may access the data of our investors and the issuer companies that utilize our platform. Further, any significant disruption in service on Dan Clark Audio or in its computer systems could reduce the

attractiveness of the platform and result in a loss of investors and companies interested in using our platform. Further, we rely on a third-party technology provider to provide some of our back-up technology. Any disruptions of services or cyber-attacks either on our technology provider or on Dan Clark Audio could harm our reputation and materially negatively impact our financial condition and business.

Additional Risk Factors Related to Trade Wars

Trade wars are still impacting the US economy and adversely impacting manufacturers such as us who import components from offshore vendors. While we have made all reasonable efforts to reduce the impact of tariffs, including raising prices, current economic conditions could increase tariffs and/or force reduction in prices which could affect margins.

Uncertainties Related to the Covid-19 Virus

As with all companies in the United States, we are impacted by the Covid virus. As of this writing, demand for headphones remains strong for us as many users are moving to telecommuting, as well as increased audio, video and game time at home. However, the extent of the regulatory and financial impact of the virus is uncertain, as is the potential impact on operating income, demand, and other unknown risk factors.

#### RESTRICTIONS ON TRANSFER

The common stock sold in the Regulation CF offering, may not be transferred by any purchaser, for a period of one-year beginning when the securities were issued, unless such securities are transferred:

- (1) to the Company;
- (2) to an accredited investor;
- (3) as part of an offering registered with the SEC; or
- (4) to a member of the family of the purchaser or the equivalent, to a trust controlled by the purchaser, to a trust created for the benefit of a member of the family of the purchaser or the equivalent, or in connection with the death or divorce of the purchaser or other similar circumstance.

#### **SIGNATURES**

Pursuant to the requirements of Sections 4(a)(6) and 4A of the Securities Act of 1933 and Regulation Crowdfunding (§ 227.100-503), the issuer certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form C and has duly caused this Form to be signed on its behalf by the duly authorized undersigned, on June 15, 2021.

Dan Clark Audio, Inc

By 1s/ Daniel W Clark

Name: Daniel W Clark

Title: Chief Executive Officer

#### Exhibit A

#### **FINANCIAL STATEMENTS**

### Dan Clark Audio, Inc.

## Profit and Loss January - December 2020

Name			TOTAL		
Collection on Accounts         81,069.81         95,601.00         -176,670.81         -184.80 %           Returns         -110,534.98         -38,936.03         -71,598.95         -183.89 %           Sales         -110,534.98         -8,936.03         -71,598.95         -183.89 %           Amazon         6,745.89         22,174.23         -15,428.34         -69.58 %           Direct Sales         419,645.49         845,854.36         -426,208.87         50.93 %           International Distribution         314,612.281         323,074.99         426,208.87         50.93 %           OEM Sales         261,625.00         261,625.00         261,625.00         261,625.00           Other         5,206.62         -5,206.62         -100.00 %         32,206.62         -100.00 %           Other Sales Tax Offset         9,904.00         7,496.33         2,206.62         -30.07,32         32,107.67         32,12 %         Shipping Income         659.70         659.70         659.70         659.70         1701         18,100         -10,100         748,328.45         13,774.82         18.14 %         14,11 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %         14.1 %		JAN - DEC 2020	JAN - DEC 2019 (PY)	CHANGE	% CHANGE
Returns         -110,534,98         -38,936,03         -71,598.95         -183.89 %           Sales           Amazon         6,745,89         22,174,23         -15,428,34         -69,58 %           Direct Sales         419,645,49         845,854,36         -426,208,87         -50.39 %           International Distribution         314,612,81         323,074,98         4,662,17         -50.39 %           OCM Sales         261,625,00         52,066,62         -5,006,62         -10,00 %           Other         Sales Tax Offset         -9,94,00         -7,496,33         -2,407,67         -32,12 %           Other         Shipping Income         659,70         -659,70         -659,70         -701,60         -69,70           Total Other         -9,244,30         -2,289,71         -6,954,59         -303,73 %           Paypal Sales         886,103,27         748,328,45         137,774,82         18.41 %           Total Other         1,000         0         0         0           Sales of Product Income         0         0         0         0           Total Other         \$1,893,893,30         \$1,993,807,28         \$3,953,29,31         -15,34 %           Cost of Goods Sold         633,063,40         73	Income				
Sales         Amazon         6,745.89         22,174.23         -15,428.34         -69.58 %           Direct Sales         419,645.49         845,845.43         -426,208.87         50.39 %           International Distribution         314,612.81         323,074.98         8,462.17         -2.62 %           OEM Sales         261,025.00         201,025.00         201,025.00           Other         5,206.62         -5,206.62         -100.00 %           Other Sales Tax Offset         -9,944.00         -7,496.33         -2,407.67         32,12 %           Shipping Income         659.70         659.70         659.70         -6,954.59         -303.73 %           Total Other         -9,244.30         -2,289.71         -6,954.59         -303.73 %           Paypal Sales         886,103.27         748,328.45         137,774.82         18.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2,88 %           Sales of Product Income         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00	Collection on Accounts	-81,069.81	95,601.00	-176,670.81	-184.80 %
Amazon         6,745.89         22,174.23         -15,428.34         -69.58 %           Direct Sales         419,645.49         345,854.36         -426,208.67         50.39 %           International Distribution         314,612.81         323,074.98         8,462.17         -2.62 %           OEM Sales         201,625.00         261,025.00         -100.00 %         -2,006.62         -5,206.62         -100.00 %           Other         5,206.62         -5,206.62         -5,206.62         -5,206.62         -30.12 %           Other Sales Tax Offset         -9,904.00         -7,496.33         -2,407.67         -32.12 %           Shipping Income         659.70         659.70         659.70         -659.70           Total Other         9,244.30         -2,289.71         6,954.59         303.73 %           Payal Sales         1,879,488.16         1,937,142.31         -5,756.15         2.98 %           Sales of Product Income         8,037,488.16         1,937,142.31         -7,765.15         2.98 %           Sales of Product Income         9,00         -0         0         0         0         0         0         1,051.44         3         1,051.44         1,051.44         1,051.44         1,051.44         1,051.44         1,051.44	Returns	-110,534.98	-38,936.03	-71,598.95	-183.89 %
Direct Sales	Sales				
International Distribution   314,612.81   323,074.98   6.4,62.17   2.62 % CEM Sales   261,625.00   261,625.	Amazon	6,745.89	22,174.23	-15,428.34	-69.58 %
OEM Sales         261,625.00         261,625.00         261,625.00         7.206.62         -100.00         0.00	Direct Sales	419,645.49	845,854.36	-426,208.87	-50.39 %
Other         5,206.62         5,206.62         -1,000.0%           Other - Sales Tax Offset         -9,904.00         7,496.33         2,407.67         32.12 %           Shipping Income         659.70         659.70         659.70           Total Other         -9,244.30         -2,289.71         6,954.59         -303.73 %           Paypal Sales         886,103.27         748,328.45         137,774.82         18.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2.98 %           Sales of Product Income         0.00         0.00         0.00         0.00           Total Income         1,867,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         105,493.39         -11.63 %           Equipment Repair & Maintenance         106.76         -100.60         10.00         %           Inventory Shrinkage         0.00         209.00         -100.00 %         10.00         10.00         % <td< td=""><td>International Distribution</td><td>314,612.81</td><td>323,074.98</td><td>-8,462.17</td><td>-2.62 %</td></td<>	International Distribution	314,612.81	323,074.98	-8,462.17	-2.62 %
Other - Sales Tax Offset Shipping Income         9,904.00         -7,496.33         -2,407.67         502.12 %           Shipping Income         659.70         569.70         569.70           Total Other         9,244.30         -2,289.71         -6,954.59         -303.73 %           Paypal Sales         86,6103.27         748,328.45         137,774.82         1.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2.98 %           Sales of Product Income         0.00         0.00         0.00           Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         633,063.40         736,556.79         -105,493.39         -14.28 %           Freight-out         9,633.75         9,633.75         -105,493.39         -14.28 %           Freight-out Duties         9,633.75         9,633.75         -963.375           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance         106.76         -106.76         -100.07 %           Inventory Shrinkage         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Servi	OEM Sales	261,625.00		261,625.00	
Shipping Income         659.70         659.70         659.70         7 total Other         9,244.30         -2,289.71         6,954.59         303.73 %         Paypal Sales         886,103.27         748,328.45         137,774.82         18.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         2.98 %           Sales of Product Income         0.00         0.00         -0.00           Total Income         1,687,883.37         \$1,993,807.28         \$-305,923.91         -15,34 %           Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14,28 %           Freight-out         91,428.95         92,210.11         -781.16         -0.85 %           Freight-out poutes         9,633.75         9633.75         9633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -116.3 %           Equipment Repair & Maintenance         106.76         106.76         -100.76           Inventory Shrinkage         0.00         209.00         -209.00         -100.66         100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,750.	Other		5,206.62	-5,206.62	-100.00 %
Total Other         9,244.30         -2,289.71         -6,954.59         303.73 %           Paypal Sales         886,103.27         748,328.45         137,774.82         18.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2,98 %           Sales of Product Income         0.00         0.00         -0.00           Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         -105,493.39         -14.28 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         830,766.90         -96,640.80         -11.63 %           Hordant Service Fees         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %	Other - Sales Tax Offset	-9,904.00	-7,496.33	-2,407.67	-32.12 %
Paypal Sales         886,103.27         748,328.45         137,774.82         18.41 %           Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2.98 %           Sales of Product Income         0.00         0.00         -0.00           Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         96,33.75         -0.63.75           Total Cost of Goods Sold         734,126.10         830,766.90         96,640.80         -11.63 %           Equipment Repair & Maintenance         106.76         -106.76         -100.00 %           Inventory Shrinkage         0.00         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research	Shipping Income	659.70		659.70	
Total Sales         1,879,488.16         1,937,142.31         -57,654.15         -2.98 %           Sales of Product Income         0.00         0.00         0.00           Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         833,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         96,333.75         96,333.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance         106.76         -106.76         -100.00 %           Inventory Shrinkage         0.00         0.00         -209.00         -209.00         -100.00 %           Payal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 % <t< td=""><td>Total Other</td><td>-9,244.30</td><td>-2,289.71</td><td>-6,954.59</td><td>-303.73 %</td></t<>	Total Other	-9,244.30	-2,289.71	-6,954.59	-303.73 %
Sales of Product Income         0.00         0.00           Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         Stage of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out Import Duties         9,633.75         9,633.75         -105,493.39         -14.28 %           Import Duties         9,633.75         9,633.75         -106.76         -0.85 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         830,766.90         -96,640.80         -11.63 %           Equipment Service Fees         0.00         209.00         -96,640.80         -100.00 %           Merchant Service Fees         9,293.55         21,562.69         17,670.86         81.95 %           Paypal Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.66 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,013         -76.77 %           Total Cost of Goods Sold         \$780,874.87	Paypal Sales	886,103.27	748,328.45	137,774.82	18.41 %
Total Income         \$1,687,883.37         \$1,993,807.28         \$-305,923.91         -15.34 %           Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out Inport Duties         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         9,633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -111.63 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         106.76         -106.76         -100.00 %           Inventory Shrinkage         0.00         209.00         -209.00         -100.00 %           Merchant Service Fees         39,233.55         21,562.69         17,670.86         81.95 %           Paypal Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.66 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67	Total Sales	1,879,488.16	1,937,142.31	-57,654.15	-2.98 %
Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out Import Duties         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         9,633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         0.00         -0.00         -100.00 %           Inventory Shrinkage         0.00         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00         0.00           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67	Sales of Product Income	0.00		0.00	
Cost of Goods Sold         633,063.40         738,556.79         -105,493.39         -14.28 %           Freight-out Import Duties         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         9,633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         0.00         -0.00         -0.00           Merchant Service Fees         39,233.55         20,900         -209.00         -100.00 %           Paypal Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         230.00         -230.00         -1	Total Income	\$1,687,883.37	\$1,993,807.28	\$ -305,923.91	-15.34 %
Freight-out Import Duties         91,428.95         92,210.11         -781.16         -0.85 %           Import Duties         9,633.75         9,633.75         9,633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -110.3 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         0.00         -00.00           Merchant Service Fees         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses           Charitable Contributions         230.00         -230.00 <td>Cost of Goods Sold</td> <td></td> <td></td> <td></td> <td></td>	Cost of Goods Sold				
Import Duties         9,633.75         9,633.75           Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance         106.76         -106.76         -100.00 %           Inventory Shrinkage         0.00         209.00         -209.00         -100.00 %           Merchant Service Fees         39,233.55         21,562.69         17,670.86         81.95 %           Paypal Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         925.59         -672.51         -72.89 %           Bank Charges         4	Cost of Goods Sold	633,063.40	738,556.79	-105,493.39	-14.28 %
Total Cost of Goods Sold         734,126.10         830,766.90         -96,640.80         -11.63 %           Equipment Repair & Maintenance Inventory Shrinkage         0.00         -0.00         -0.00           Merchant Service Fees         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Outside Services - COGS         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses           Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 % </td <td>Freight-out</td> <td>91,428.95</td> <td>92,210.11</td> <td>-781.16</td> <td>-0.85 %</td>	Freight-out	91,428.95	92,210.11	-781.16	-0.85 %
Equipment Repair & Maintenance Inventory Shrinkage         106.76         -106.76         -100.00 %           Inventory Shrinkage         0.00         209.00         -209.00         -100.00 %           Merchant Service Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses           Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Import Duties	9,633.75		9,633.75	
Inventory Shrinkage         0.00         0.00         0.00           Merchant Service Fees         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00         0.00           Tools & Supplies         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Total Cost of Goods Sold	734,126.10	830,766.90	-96,640.80	-11.63 %
Merchant Service Fees         209.00         -209.00         -100.00 %           Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00           Tools & Supplies         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses           Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Equipment Repair & Maintenance		106.76	-106.76	-100.00 %
Paypal Fees         39,233.55         21,562.69         17,670.86         81.95 %           Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00           Tools & Supplies         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses           Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Inventory Shrinkage	0.00		0.00	
Total Merchant Service Fees         39,233.55         21,771.69         17,461.86         80.20 %           Outside Services - COGS         5,257.55         328.06         4,929.49         1,502.62 %           Research & Development         1,725.02         1,651.42         73.60         4.46 %           Tooling & Setup Charges         0.00         0.00         0.00           Tools & Supplies         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Merchant Service Fees		209.00	-209.00	-100.00 %
Outside Services - COGS       5,257.55       328.06       4,929.49       1,502.62 %         Research & Development       1,725.02       1,651.42       73.60       4.46 %         Tooling & Setup Charges       0.00       0.00       0.00         Tools & Supplies       532.65       2,292.78       -1,760.13       -76.77 %         Total Cost of Goods Sold       \$780,874.87       \$856,917.61       \$-76,042.74       -8.87 %         GROSS PROFIT       \$907,008.50       \$1,136,889.67       \$-229,881.17       -20.22 %         Expenses       Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	Paypal Fees	39,233.55	21,562.69	17,670.86	81.95 %
Research & Development       1,725.02       1,651.42       73.60       4.46 %         Tooling & Setup Charges       0.00       0.00       0.00         Tools & Supplies       532.65       2,292.78       -1,760.13       -76.77 %         Total Cost of Goods Sold       \$780,874.87       \$856,917.61       \$-76,042.74       -8.87 %         GROSS PROFIT       \$907,008.50       \$1,136,889.67       \$-229,881.17       -20.22 %         Expenses       Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses         Auto Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	Total Merchant Service Fees	39,233.55	21,771.69	17,461.86	80.20 %
Tooling & Setup Charges       0.00       0.00         Tools & Supplies       532.65       2,292.78       -1,760.13       -76.77 %         Total Cost of Goods Sold       \$780,874.87       \$856,917.61       \$-76,042.74       -8.87 %         GROSS PROFIT       \$907,008.50       \$1,136,889.67       \$-229,881.17       -20.22 %         Expenses       Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses         Auto Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	Outside Services - COGS	5,257.55	328.06	4,929.49	1,502.62 %
Tools & Supplies         532.65         2,292.78         -1,760.13         -76.77 %           Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$-76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         Auto Expenses           Auto Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Research & Development	1,725.02	1,651.42	73.60	4.46 %
Total Cost of Goods Sold         \$780,874.87         \$856,917.61         \$ -76,042.74         -8.87 %           GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$ -229,881.17         -20.22 %           Expenses         Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Tooling & Setup Charges		0.00	0.00	
GROSS PROFIT         \$907,008.50         \$1,136,889.67         \$-229,881.17         -20.22 %           Expenses         Charitable Contributions         230.00         -230.00         -100.00 %           General & Admin Expenses         Auto Expenses           Auto Expenses         250.08         922.59         -672.51         -72.89 %           Bank Charges         4,168.20         3,220.12         948.08         29.44 %	Tools & Supplies	532.65	2,292.78	-1,760.13	-76.77 %
Expenses         Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	Total Cost of Goods Sold	\$780,874.87	\$856,917.61	\$ -76,042.74	-8.87 %
Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	GROSS PROFIT	\$907,008.50	\$1,136,889.67	\$ -229,881.17	-20.22 %
Charitable Contributions       230.00       -230.00       -100.00 %         General & Admin Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	Expenses				
General & Admin Expenses         Auto Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %	•		230.00	-230.00	-100.00 %
Auto Expenses       250.08       922.59       -672.51       -72.89 %         Bank Charges       4,168.20       3,220.12       948.08       29.44 %					
Bank Charges 4,168.20 3,220.12 948.08 29.44 %	· ·	250.08	922.59	-672.51	-72.89 %
		200 at 10 above 100 30 or 5 day			

		TOTAL		
	JAN - DEC 2020	JAN - DEC 2019 (PY)	CHANGE	% CHANGE
Dues & Memberships	491.89	958.82	-466.93	-48.70 %
Insurance	6,505.00	6,182.00	323.00	5.22 %
Licenses & Permits	-196.99	647.83	-844.82	-130.41 %
Office Equipment Rental	854.23	1,098.87	-244.64	-22.26 %
Office Expenses	22,314.86	37,780.20	-15,465.34	-40.94 %
Office Repairs & Maintenance	2,351.01	2,404.30	-53.29	-2.22 %
Office Supplies	3,871.25	2,691.45	1,179.80	43.84 %
Other Costs - G&A	0.00		0.00	
PEO Payroll Processing	747,180.61	808,457.04	-61,276.43	-7.58 %
Professional Development	0.00	2,990.00	-2,990.00	-100.00 %
Professional Fees				
Accounting Fees	15,182.50	11,815.00	3,367.50	28.50 %
Legal Fees	14,405.00	10,770.00	3,635.00	33.75 %
Total Professional Fees	29,587.50	22,585.00	7,002.50	31.01 %
Rent	105,680.00	115,000.00	-9,320.00	-8.10 %
Repairs & Maintenance		117.02	-117.02	-100.00 %
Telecommunications	6,312.96	10,704.25	-4,391.29	-41.02 %
Travel - G&A	643.08	26,218.35	-25,575.27	-97.55 %
Utilities	11,184.44	12,786.02	-1,601.58	-12.53 %
Total General & Admin Expenses	941,567.12	1,056,492.23	-114,925.11	-10.88 %
Marketing & Selling Expenses				
Advertising & Promotion	40,004.59	20,247.71	19,756.88	97.58 %
Meals M&S	4,130.09	16,749.69	-12,619.60	-75.34 %
Outside Services - M&S	539.62	247.64	291.98	117.91 %
Postage & Deliveries	9,045.92	12,567.49	-3,521.57	-28.02 %
Printing	2,794.81	3,412.65	-617.84	-18.10 %
Sales Commissions	24,798.50	1,191.80	23,606.70	1,980.76 %
Travel - M&S	6,639.55	27,661.27	-21,021.72	-76.00 %
Total Marketing & Selling Expenses	87,953.08	82,078.25	5,874.83	7.16 %
QuickBooks Payments Fees	0.00		0.00	
Total Expenses	\$1,029,520.20	\$1,138,800.48	\$ -109,280.28	-9.60 %
NET OPERATING INCOME	\$ -122,511.70	\$ -1,910.81	\$ -120,600.89	-6,311.51 %
Other Income				
Grant revenue	10,500.00		10,500.00	
Interest Income	1,332.29	342.60	989.69	288.88 %
Total Other Income	\$11,832.29	\$342.60	\$11,489.69	3,353.67 %
Other Expenses				
Depreciation Expense	5,739.00	5,739.00	0.00	0.00 %
Interest & Finance Charges	26,516.00	8,639.65	17,876.35	206.91 %
Taxes				
Federal		0.00	0.00	
Federal Taxes - Estimates Paid	0.00	0.00	0.00	
Franchise	12-52-	1,600.00	-1,600.00	-100.00 %
Property	-3,260.00	3,260.00	-6,520.00	-200.00 %
a a Louis N	-/	- ,	-,	6 74 T (T (S

		216.515.01		
		TOTAL		
	JAN - DEC 2020	JAN - DEC 2019 (PY)	CHANGE	% CHANGE
State & Local	3,899.39	2,500.00	1,399.39	55.98 %
Total Taxes	639.39	7,360.00	-6,720.61	-91.31 %
Total Other Expenses	\$32,894.39	\$21,738.65	\$11,155.74	51.32 %
NET OTHER INCOME	\$ -21,062.10	\$ -21,396.05	\$333.95	1.56 %
NET INCOME	\$ -143,573.80	\$ -23,306.86	\$ -120,266.94	-516.02 %

## Dan Clark Audio, Inc.

## Balance Sheet As of December 31, 2020

		TOTAL		
		TOTAL		
	AS OF DEC 31, 2020	AS OF DEC 31, 2019 (PY)	CHANGE	% CHANGE
ASSETS				
Current Assets				
Bank Accounts				
MrSpeakers Checking 5363	23,984.66	3,542.28	20,442.38	577.10 %
Paypal	12,306.84	2,977.21	9,329.63	313.37 %
Petty Cash	0.00	0.00	0.00	
Wells Fargo Savings x6274 (deleted)	0.00	0.20	-0.20	-100.00 %
WF Checking x 9295	37,555.03		37,555.03	
Total Bank Accounts	\$73,846.53	\$6,519.69	\$67,326.84	1,032.67 %
Accounts Receivable				
A/R - Drop	0.00		0.00	
AR Magento	14,531.19	95,601.00	-81,069.81	-84.80 %
Total Accounts Receivable	\$14,531.19	\$95,601.00	\$ -81,069.81	-84.80 %

		TOTAL		
	AS OF DEC 31, 2020	AS OF DEC 31, 2019 (PY)	CHANGE	% CHANG
Other Current Assets				
ADP Payroll Clearing	0.00	0.00	0.00	
Due From Andy	0.00	0.00	0.00	
Due From Shareholder	2,811.77	0.00	2,811.77	
Employee Advances	0.00	0.00	0.00	
Income Tax Refund Receivable	0.00	5,500.00	-5,500.00	-100.00 %
Interest Receivable - Jason Egger	1,592.47	342.47	1,250.00	365.00 %
Inventory				
Inventory Asset - Raw Materials	181,373.66	176,658.15	4,715.51	2.67
Inventory Asset - Finished Goods	12,730.00	8,840.00	3,890.00	44.00
Total Inventory	194,103.66	185,498.15	8,605.51	4.64
Inventory Asset	0.00		0.00	
Loans to Shareholder	0.00	0.00	0.00	
Prepaid Taxes				
Federal	8,200.00		8,200.00	
State	4,700.00		4,700.00	
Total Prepaid Taxes	12,900.00		12,900.00	
State Tax Refund Receivable	0.00		0.00	
Undeposited Funds	0.00		0.00	
Total Other Current Assets	\$211,407.90	\$191,340.62	\$20,067.28	10.49
Total Current Assets	\$299,785.62	\$293,461.31	\$6,324.31	2.16
Fixed Assets				
Accumulated Depreciation	-67,029.46	-61,290.46	-5,739.00	-9.36 °
Computer Equipment	2,317.05	2,317.05	0.00	0.00
Equipment	72,843.08	72,843.08	0.00	0.00
Furniture	2,446.00	2,446.00	0.00	0.00
Leasehold Improvements	2,295.00	2,295.00	0.00	0.00
Manufacturing Equipment	4,000.00		4,000.00	
Vehicles	0.00	0.00	0.00	
Total Fixed Assets	\$16,871.67	\$18,610.67	\$ -1,739.00	-9.34
Other Assets				
Note Receivable - Jason Egger	50,000.00	50,000.00	0.00	0.00
Total Other Assets	\$50,000.00	\$50,000.00	\$0.00	0.00
OTAL ASSETS	\$366,657.29	\$362,071.98	\$4,585.31	1.27 9

TOTAL			
AS OF DEC 31, 2020	AS OF DEC 31, 2019 (PY)	CHANGE	% CHANGE
0.00	0.00	0.00	
\$0.00	\$0.00	\$0.00	0.00%
0.00	4,815.75	-4,815.75	-100.00 %
18,667.44		18,667.44	
0.00	0.00	0.00	
9,386.22		9,386.22	
0.00	61,278.52	-61,278.52	-100.00 %
0.00	0.00	0.00	
\$28,053.66	\$66,094.27	\$ -38,040.61	-57.56 %
54.627.22	87.408.66	-32.781.44	-37.50 %
	0.00		
	5.923.88		-100.00 %
			-100.00 %
			-100.00 %
	22,22		
	0.00		
			39.94 %
\$186,005.36	\$270,071.47	\$ -84,066.11	-31.13 %
\$214.059.02	\$336.165.74	\$ -122.106.72	-36.32 %
•	,		
0.00	0.00	0.00	
	0.00		
	9 286 99		-47.89 %
	P. C.		1,297.00 %
			-0.48 %
φ0+0,7 90.20	φυ+υ,+υ2.7υ	φ-1,054.47	-0.40 /6
50,000,00	E0 000 00	0.00	0.00 %
			0.00 %
	0.00		
	10.070.00		001.00.0/
			-231.36 %
	0.00	-49.99 0.00	
	0.00	() ()()	
0.00 0.00	0.00	0.00	
	0.00 \$0.00  18,667.44 0.00 9,386.22 0.00 0.00 \$28,053.66  54,627.22 0.00 0.00 0.00 0.00 0.00 0.00 0.00	AS OF DEC 31, 2020 AS OF DEC 31, 2019 (PY)  0.00 0.00 \$0.00 \$0.00  0.00 4,815.75  18,667.44 0.00 0.00  9,386.22 0.00 61,278.52 0.00 0.00 \$28,053.66 \$66,094.27  54,627.22 87,408.66 0.00 0.00 0.00 5,923.88 0.00 75,797.82 0.00 0.00 0.00 0.00 0.00 99,594.11 36,091.09 0.00 0.00 0.00 1,885.00 1,347.00 0.00 93,402.05 \$186,005.36 \$270,071.47 \$214,059.02 \$336,165.74  0.00 0.00 124,900.00 4,839.24 9,286.99 \$129,739.24 \$9,286.99 \$129,739.24 \$9,286.99 \$343,798.26 \$345,452.73  50,000.00 0.00 0.00 0.00 149,863.57 -33,380.75 -10,073.89 -49.99 0.00	AS OF DEC 31, 2020 AS OF DEC 31, 2019 (PY) CHANGE  0.00 0.00 \$0.00 \$0.00  \$0.00 \$0.00 \$0.00  0.00 4,815.75 -4,815.75  18,667.44 18,667.44 0.00 0.00 0.00 9,386.22 9,386.22 0.00 61,278.52 -61,278.52 0.00 0.00 0.00  \$28,053.66 \$66,094.27 \$-38,040.61  54,627.22 87,408.66 -32,781.44 0.00 0.00 0.00 0.00 0.00 0.00 5,923.88 -5,923.88 0.00 75,797.82 -75,797.82 0.00 0.00 0.00 0.00 0.00 0.00 99,594.11 -99,594.11 36,091.09 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0

	TOTAL			
	AS OF DEC 31, 2020	AS OF DEC 31, 2019 (PY)	CHANGE	% CHANGE
Net Income	-143,573.80	-23,306.86	-120,266.94	-516.02 %
Total Equity	\$22,859.03	\$16,619.25	\$6,239.78	37.55 %
TOTAL LIABILITIES AND EQUITY	\$366,657.29	\$362,071.98	\$4,585.31	1.27 %

#### **CERTIFICATION**

I, Daniel W Clark, Principal Executive Officer of Dan Clark Audio, Inc, hereby certify that the financial statements of Dan Clark Audio, Inc included in this Report are true and complete in all material respects.

Daniel W Clark

Principal Executive Officer