



OFFERING MEMORANDUM

facilitated by



Little Radish Provisions LLC

FORM C

OFFERING MEMORANDUM

Purpose of This Form

A company that wants to raise money using Regulation Crowdfunding must give certain information to prospective investors, so investors will have a basis for making an informed decision. The Securities and Exchange Commission, or SEC, has issued regulations at 17 CFR §227.201 listing the information companies must provide. This form – Form C – is the form used to provide that information.

Each heading below corresponds to a section of the SEC’s regulations under 17 CFR §227.201.

(A) Basic Information About the Company

Name of Company	Little Radish Provisions LLC
State of Organization	MA
Date of Formation	02/13/2020
Entity Type	Limited Liability Company
Street Address	82 Wendell Ave Ste 100, Pittsfield, MA 01201
Website Address	https://www.facebook.com/littleradishprovisions/

(B) Directors and Officers of the Company

(C) Each Person Who Owns 20% or More of the Voting Power

Name of Holder	% of Voting Power (Prior to Offering)
Gordon West	30%
Courtney West	70%

(D) The Company’s Business and Business Plan

the opportunity

By investing in Little Radish, you will support a business that will provide Salem residents and tourists with a centrally located grocery option that is walkable and focuses heavily on locally sourced produce and other products. It will be a quaint, well-curated market with a selection of locally sourced produce and dairy items as well as dry goods and prepared food options. The space will include an espresso bar for serving all manner of coffee drinks in addition to a public restroom and small indoor seating area.

- Proven Demand - We've already identified a loyal customer base in the Salem area through our initial research which has consisted of word-of-mouth as well as petitions on this site.
- Competitive Advantage - We will be the only grocery store in the area that focuses predominantly on local produce and grocery items as well as providing high quality coffee drinks made from locally roasted beans, local dairy, and house-made non-dairy milks. We will also be conveniently located in the downtown area so that we are easily accessible by foot.
- Experienced Founders - Our founders, Courtney and Gordon, have spent a combined 10 years in the industry. Courtney owned and operated a small gluten free/vegan baking business for 6 years before moving on to recipe and content development for local farms as well as providing private chef services for small events and retreats over the past 3 years. Gordon spent over a year as a barista before moving on to illustration, design, and copywriting. His current position as Senior Copywriter at Wayfair will be beneficial to the marketing and social media presence of Little Radish.

Key performance indicators

- Projected Average Monthly Revenue: approximately \$75,600
- Projected Average Ticket Size: \$25

Executive Summary

Little Radish is a new business that will be located in the downtown area of historic Salem, MA. It will be a quaint, well-curated market with a selection of locally sourced produce and dairy items as well as dry goods and prepared food options. The space will include an espresso bar for serving all manner of coffee drinks in addition to a public restroom and small indoor seating area.

The mission of Little Radish is to provide Salem residents and tourists with a centrally located grocery option that is walkable and focuses heavily on locally sourced produce and other products. We will ensure our inventory is inclusive to all diets, from gluten free to vegan to paleo.

The espresso bar will serve coffee drinks made with locally sourced beans and will feature local dairy from Massachusetts as well as a bevy of house-made nut milks and syrups. The prepared foods fridge will house an ever-changing selection of seasonally inspired grab-and-go options that are made in-house.

Salem is a walkable city which affords residents the luxury of being able to travel on foot rather than by car. With carbon emissions at an all time high, it is beneficial to opt for foot travel whenever possible. The current problem in Salem when it comes to markets and grocery stores is that there are not any that are centrally located. Numerous residents have expressed the need for a centrally located option that is well-stocked, affordable, easily accessible by foot, and open during more convenient hours.

The state of Massachusetts is home to a wealth of local producers and farmers so it is the goal of Little Radish to foster relationships with these businesses in order to provide customers with a wide selection of local goods. In turn, this will benefit the local economy and offer an opportunity to reduce carbon emissions.

Little Radish projects that net profits will increase over the first three years. The increasing profitability is partly based on expectations that wide seasonal differences in sales levels in the first year will moderate as we strengthen our local clientele base. These forecasts are based on the recent performance of similar stores in the Boston area, and general trends in the grocery and specialty food store industry.

from the founder

We are very excited for you to be a part of the establishment of Little Radish. The community of Salem has become very important to us and we can't wait to cultivate a space that allows us to deepen that relationship while providing a much-needed service.

—Courtney West

Offerings

- Predominantly Locally Sourced Grocery Items including fruits, vegetables, dry goods, dairy, and eggs
- Espresso bar featuring coffee drinks made from locally roasted beans, local dairy options, and house-made nut milk and flavored syrups
- Seasonally rotating selection of prepared food options and pastries
- Example of offerings for the Fall Season: butternut squash bisque with sage and coconut milk; kale salad with turmeric dijon dressing; spiced pumpkin pecan granola; celeriac and potato mash; tahini blondies with candied ginger and dark chocolate chunks

Our Story

The original idea for Little Radish was born out of a desire for a coffee shop that offered drinks made with high-quality beans and a bevy of house-made non-dairy milk options. Over time the idea evolved as we noticed the need for a grocery store in the downtown Salem area that was easily accessible by foot, open during more convenient hours, focused on locally sourced produce and goods, and invested in sustainability. Our idea was further strengthened by countless interactions with Salem residents who voiced the need for a grocery option like this.

The state of Massachusetts is home to a wealth of local producers and farmers. By offering predominantly locally sourced goods, our hope is to be able to foster connections between these producers and the consumer. This will in turn benefit the local economy and offer an opportunity to reduce carbon emissions.

(E) Number of Employees

The Company currently has 2 employees.

(F) Risks of Investing

A crowdfunding investment involves risk. You should not invest any funds in this offering unless you can afford to lose your entire investment. In making an investment decision, investors must rely on their own examination of the issuer and the terms of the offering, including the merits and risks involved. Please review the [Educational Materials](#) for risks that are common to many of the companies on the MainVest platform.

These securities are offered under an exemption from registration under federal law. The U.S. Securities and Exchange Commission (the “SEC”) has not made an independent determination that these securities are exempt from registration. The SEC has not passed upon the merits of the securities or the terms of the offering, and has not passed upon the accuracy or completeness of

the offering documents or literature.

These securities have not been recommended or approved by any federal or state securities commission or regulatory authority. Furthermore, these authorities have not passed upon the accuracy or adequacy of this document.

Please refer to Appendix A for additional risks to consider when investing in this offering.

(G) Target Offering Amount and Offering Deadline

Target Offering Amount	\$75,000
Offering Deadline	April 29, 2020

If the sum of the investment commitments does not equal or exceed the Target Offering Amount as of the Offering Deadline, no securities will be sold in the offering, investment commitments will be canceled, and all committed funds will be returned.

(H) Commitments that Exceed the Target Offering Amount

Will the company accept commitments that exceed the Target Offering Amount?	Yes
What is the maximum you will accept in this Offering (it may not exceed \$1,070,000)?	\$107,000
If Yes, how will the company deal with the oversubscriptions?	We will accept subscriptions on a first-come, first-served basis.

(I) How the Company Intends to Use the Money Raised in the Offering

The Company is reasonably sure it will use the money raised in the offering as follows:

Use	Amount (Minimum)	Amount (Maximum)
Secure Lease	\$7,500	\$7,500
Location Build-out	\$40,000	\$60,000
Initial Equipment	\$23,000	\$33,080
Mainvest Compensation	\$4,500	\$6,420
TOTAL	\$75,000	\$107,000

(J) The Investment Process

To Invest

- Review this Form C and the [Campaign Page](#)
- If you decide to invest, enter an amount and press the Invest button
- Follow the instructions

To Cancel Your Investment

Send an email to info@mainvest.com no later than 48 hours before the Offering Deadline or go to the dashboard for your user account to cancel manually. In your email, include your name and the name of the Company.

Other Information on the Investment Process

- Investors may cancel an investment commitment until 48 hours prior to the Offering Deadline.
- MainVest will notify investors when and if the Target Offering Amount has been raised.
- If the Company reaches the Target Offering Amount before the Offering Deadline, it may close the offering early if it provides notice about the new Offering Deadline at least five business days before such new Offering Deadline, absent a material change that would require an extension of the offering and reconfirmation of the investment commitment.
- If an investor does not cancel an investment commitment before the 48-hour period before the Offering Deadline, the funds will be released to the Company upon closing of the offering and the investor will receive securities in exchange for his or her investment.

For additional information about the investment and cancellation process, see the [Educational Materials](#).

(K) Material Changes

If an investor does not reconfirm his or her investment commitment after a material change is made to the offering, the investor's investment commitment will be cancelled and the committed funds will be returned.

Explanation

A “material change” means a change that an average, careful investor would want to know about before making an investment decision. A material change could be good or bad. If a material change occurs after you make an investment commitment but before the Offering closes, then the Company will notify you and ask whether you want to invest anyway. If you do not affirmatively choose to invest, then your commitment will be cancelled, your funds will be returned to you, and you will not receive any securities.

(L) Price of the Securities

The Company is offering “securities” in the form of revenue sharing notes, which we refer to as “Notes.” The Notes are being offered at their face amount. For example, you will pay \$1,000 for a Note with a face amount of \$1,000.

(M) Terms of the Securities

Overview

The Company is offering “securities” in the form of revenue sharing notes, which we refer to as the “Notes.” Many of the terms of the Notes are set forth in a separate document called the Revenue Sharing Agreement. Copies of the Note and Revenue Sharing Agreement are attached to this Form C.

Summary of Terms

Revenue Percentage ¹	1.5 - 2.1% ²
Payment Deadline	2027-01-01
Maximum Payment Multiple	1.5 x
Sharing Start Date	The first day after disbursement that the company has revenues greater than one (\$1) dollar
First Payment Date	Thirty (30) days after the last day of the calendar quarter ending not less than Sixty (60) days after the sharing start date.
Seniority	Subordinated
Securitization	Unsecured
Accrual Rate	1.75%

¹ as further defined in the note agreement

² The rate of revenue sharing is calculated on a linear scale with a minimum rate of 1.5% and a maximum rate of 2.1% and is rounded to the nearest 1/10th percent. The final rate is based on the amount raised and is calculated after the offering has successfully closed. As the amount raised in the offering increases, the rate of revenue sharing increases. For example, a hypothetical offering could result in the following revenue sharing percentages, depending on the amount raised:

Amount Raised	Revenue Sharing Percentage
\$75,000	1.5%
\$83,000	1.6%
\$91,000	1.8%
\$99,000	2.0%
\$107,000	2.1%

Your Right to Payments under the Note

Your right to payments under the Note is set forth in the Note, together with a separate document called the Revenue Sharing Agreement. Copies of the Note and Revenue Sharing Agreement are attached to this Form C. Additionally, general terms are outlined below and in the Company’s offering page.

Obligation to Contribute Capital

Once you pay for your Note, you will have no obligation to contribute more money to the Company, and you will not be personally obligated for any debts of the Company. However, under some circumstances you could be required by law to return some or all of a distribution you receive from the Company.

No Right to Transfer

You should plan to hold the Notes until maturity. The Notes will be illiquid (meaning you might not be able to sell them) for at least four reasons:

- The Revenue Sharing Agreement prohibits the sale or other transfer of Notes without the Company's consent.
- If you want to sell your Note the Company will have the first right of refusal to buy it, which could make it harder to find a buyer.
- Even if a sale were permitted, there is no ready market for Notes, as there would be for a publicly-traded stock.
- By law, for a period of one year you won't be allowed to transfer the Investor Shares except (i) to the Company itself, (ii) to an "accredited" investor, (iii) to a family or trust, or (iii) in a public offering of the Company's shares.

Security

The Notes are not secured by any assets of the Company or any assets of persons associated with the Company.

Modification of Terms of Notes

The terms of the Notes and the Revenue Sharing Agreement may be modified or amended with the consent of Investors holding 50% of the Notes, measured by the total amount outstanding under each Note.

Other Classes of Securities

The Company has no outstanding securities.

Dilution of Rights

The Company has the right to create additional classes of securities, both equity securities and debt securities (e.g., other classes of promissory notes). Some of these additional classes of securities could have rights that are superior to those of the Notes. For example, the Company could issue promissory notes that are secured by specific property of the Company.

The People Who Control the Company

Each of these people owns 20% or more of the total voting power of the Company:

Name of Holder	% of Voting Power (Prior to Offering)
Gordon West	30%
Courtney West	70%

How the Exercise of Voting Rights Could Affect You

You will receive payments with respect to your Note only if the Company makes enough money to pay you, or, if the Company does not make enough money to pay you, if there is enough value in the collateral the Company pledged as security for the Notes.

The people with voting rights control the Company and make all the decisions about running its business. If they make good business decisions, it is more likely you will be paid. If they make poor business decisions, it is less likely you will be paid. For example, if they hire too many people and/or try to expand too quickly, the business could be harmed. The people with voting rights could also decide to file for bankruptcy protection, making it more difficult for you to be paid.

How the Notes are Being Valued

The Notes are being valued at their face value. We don't anticipate that we'll ever need to place a value on the Notes in the future.

(N) The Funding Portal

The Company is offering its securities through MainVest, Inc., which is a "Funding Portal" licensed by the Securities and Exchange Commission and FINRA. MainVest Inc.'s Central Index Key (CIK) number is 0001746059, their SEC File number is 007-00162, and their Central Registration Depository (CRD) number is 298384.

(O) Compensation of the Funding Portal

MainVest will be paid 6.0% of the final offering amount, upon the successful completion of the offering. MainVest does not receive compensation if the offering does not succeed. MainVest, Inc. owns no interest in the Company, directly or indirectly, and will not acquire an interest as part of the Offering, nor is there any arrangement for MainVest to acquire an interest.

(P) Indebtedness of the Company

The Company has no indebtedness outside of the debt the Company is expecting to raise through regulation crowdfunding on MainVest.

(Q) Other Offerings of Securities within the Last Three Years

The Company has not made any offerings with other third-party regulation crowdfunding companies in the past three years.

(R) Transactions Between the Company and "Insiders"

The Company has not made any business transaction, including stock purchases, salaries, property rentals, consulting arrangements, guaranties, etc.

(S) The Company's Financial Condition

No operating history

Little Radish Provisions was established in February 2020. Accordingly, there are limited financial statements and information for investors to review. When evaluating this investment opportunity, investors should consider factors outlined in the risk section as well.

(T) The Company's Financial Statements

Please see Appendix B for historical financial statements.

Pro Forma Income Statement

In order to illustrate its future earning potential, the Company has provided a summary of its 5-year financial forecast. The forecast has been developed by the Company using reasonable best efforts based on their understanding of the industry and market they wish to enter. Please refer to Section (F) of this Offering Memorandum for a list of the risks associated with an investment in the company and utilizing any pro forma provided by the Company for making investment decisions.

Little Radish Provisions Pro-Forma Income Statement	Year 1	Year 2	Year 3	Year 4	Year 5
Gross Sales	\$900,000	\$945,000	\$1,020,600	\$1,143,072	\$1,280,241
Cost of goods sold	\$400,000	\$420,000	\$453,600	\$508,032	\$568,996
Gross profit	\$500,000	\$525,000	\$567,000	\$635,040	\$711,245
Expenses					
Rent	\$25,500	\$26,775	\$28,917	\$32,387	\$36,273
Initial Equipment	\$60,000	\$0	\$0	\$0	\$0
Utilities	\$13,600	\$14,280	\$15,422	\$17,273	\$19,346
Insurance	\$25,000	\$25,625	\$26,266	\$26,922	\$27,595
Advertising	\$6,000	\$6,300	\$6,804	\$7,620	\$8,535
Legal & Professional	\$10,000	\$10,250	\$10,506	\$10,769	\$11,038
Office and Admin	\$12,000	\$12,600	\$13,608	\$15,241	\$17,070
Repairs & Maintenance	\$10,000	\$10,500	\$11,340	\$12,701	\$14,225
Payroll	\$162,000	\$170,100	\$183,708	\$205,753	\$230,443
Manager salary	\$70,000	\$71,750	\$73,544	\$75,382	\$77,267
Permits	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Other expense 3	\$0	\$0	\$0	\$0	\$0
Other expense 4	\$0	\$0	\$0	\$0	\$0
Total	\$399,100	\$353,180	\$375,115	\$409,048	\$446,792
Operating Profit	\$100,900	\$171,820	\$191,885	\$225,992	\$264,453

(U) Disqualification Events

The answer for the Company is No, none of the designated people committed any of the prohibited acts, ever.

Explanation

A company is not allowed to raise money using Regulation Crowdfunding if certain designated people associated with the company (including its directors or executive officers) committed certain prohibited acts (mainly concerned with violations of the securities laws) on or after May 16, 2016. (You can read more about these rules in the Educational Materials.) This item requires a company to disclose whether any of those designated people committed any of those prohibited acts before May 16, 2016.

(V) Updates on the Progress of the Offering

To track the investment commitments we've received in this Offering, click to see the [Progress](#)

[Bar.](#)

(W) Annual Reports for the Company

The Company will file a report with the Securities and Exchange Commission annually and post the report on our website no later than 120 days after the end of each fiscal year. It's possible that at some point, the Company will not be required to file any more annual reports. We will notify you if that happens.

(X) Our Compliance with Reporting Obligations

The Company has never raised money using Regulation Crowdfunding before, and therefore has never been required to file any reports.

(Y) Other Information Prospective Investors Should Know About

The Issuer offers "Perks" as a means of showing appreciation to investors for supporting small community businesses. The offering of "Perks" by issuers is done purely on a voluntary basis and have no influence upon the terms of the Offering. As such, Investor "Perks" are not contractual conditions governed by "the Note" and are not enforceable under "the Note".

Additional Information Included in the Form C

	Most recent fiscal year-end (tax returns)	Prior fiscal year-end (tax returns)
Total Assets	\$0	\$0
Cash & Cash Equivalents	\$0	\$0
Accounts Receivable	\$0	\$0
Short-term Debt	\$0	\$0
Long-term Debt	\$0	\$0
Revenues/Sales	\$0	\$0
Cost of Goods Sold	\$0	\$0
Taxes Paid	\$0	\$0
Net Income	\$0	\$0

Jurisdictions in which the Company intends to offer the securities:

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY, B5, GU, PR, VI, 1V