# Management Report

HOPSTER'S LLC For the period ended December 31, 2017

Prepared on

April 20, 2018

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## **Profit and Loss**

January - December 2017

	Total
INCOME	
4000 Taxable Sales	
4010 Food	285,439.91
4030 Bar	
4031 Wine	11,511.39
4032 Pints	20,421.31
4034 Liquor	53,285.58
4036 Non Alcoholic	2,462.52
4038 House Beers	343,948.67
4039 Crowlers	9,799.25
Total 4030 Bar	441,428.72
4040 Retail	24,254.02
Total 4000 Taxable Sales	751,122.65
4041 Sales - Hopsters Alley	32,500.00
4100 Non Taxable Sales	
4037 Retail Cans	16,419.24
4110 Kettles	325,530.52
Total 4100 Non Taxable Sales	341,949.76
4900 Gift Card Revenue Recognized	20,100.83
Total Income	1,145,673.24
COST OF GOODS SOLD	
5000 Brewing Supplies	158,980.26
5100 Bar Supplies	2,766.34
5102 Guest Beer/Cider	15,776.39
5103 Liquor	5,971.63
5104 Soda	2,166.13
Total 5100 Bar Supplies	26,680.49
5200 Food Restaurant	97,354.87
5300 Retail Supplies	20,781.74
Uber Eats Delivery Fee	556.65
Total Cost of Goods Sold	304,354.01
GROSS PROFIT	841,319.23
EXPENSES	
6000 OPERATING EXPENSES	
6010 Office Supplies	7,227.41
6030 Postage & Shipping	443.98
6040 Communications	8,349.99
6050 Insurance	10,165.97
6060 Dues & Subscriptions	615.30
6070 Software	8,129.51
6080 Stationery & Printing	617.40
6090 Taxes & Licenses	14,982.22

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6099 Cash Over/Short  Total 6000 OPERATING EXPENSES 6100 OCCUPANCY 6110 Rent or Lease 6120 Utilities 6130 Cleaning & Disposal 6150 Repair & Maintenance 6160 Security & Alarm  Total 6100 OCCUPANCY 6200 PROFESSIONAL 6210 Legal 6220 Accounting 6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6410 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	8,046.45 58,578.2 84,618.8 74,637.0 22,123.4 24,141.0 974.8 206,495.13 3,446.0 20,126.0 3,058.8 365.0 26,995.9
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Total 6100 OCCUPANCY 6200 PROFESSIONAL 6210 Legal 6220 Accounting 6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6510 BANKING 6510 BANKING 6510 BANK Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	206,495.13 3,446.09 20,126.0 3,058.89 365.09
6200 PROFESSIONAL 6210 Legal 6220 Accounting 6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	3,446.0 20,126.0 3,058.8 365.0
6210 Legal 6220 Accounting 6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	20,126.0 3,058.8 365.0
6220 Accounting 6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	20,126.0 3,058.8 365.0
6230 Promotional 6260 Consulting Expense  Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6510 BANKING 6510 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	3,058.8 365.0
Total 6200 PROFESSIONAL  6300 DEVELOPMENT & ADVERTISING  6310 Website & Internet  6320 Media & Paper  6330 Research  6340 Charitable Donations  6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING  6400 IN HOUSE SUPPLIES & EQUIPMENT  6410 Restaurant  6420 Bar  6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT  5500 BANKING  6510 Bank Fees  6520 Interest Expense  6530 Credit Card Transaction Fees  Total 6500 BANKING  6600 VEHICLE  6610 Gas  6620 Repairs & Maintenance  6630 Parking & Tolls	365.0
Total 6200 PROFESSIONAL 6300 DEVELOPMENT & ADVERTISING 6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	
6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	26,995.9
6310 Website & Internet 6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	
6320 Media & Paper 6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	15,427.7
6330 Research 6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	31,002.5
6340 Charitable Donations 6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	1,000.0
6350 Music & Entertainment  Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	437.4
Total 6300 DEVELOPMENT & ADVERTISING 6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	8,270.0
6400 IN HOUSE SUPPLIES & EQUIPMENT 6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	421.3
6410 Restaurant 6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	56,559.0
6420 Bar 6430 Brewing  Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	
Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	41,067.8
Total 6400 IN HOUSE SUPPLIES & EQUIPMENT 6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	3,509.09
6500 BANKING 6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	18,248.0
6510 Bank Fees 6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	62,824.9
6520 Interest Expense 6530 Credit Card Transaction Fees  Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	
6530 Credit Card Transaction Fees  Total 6500 BANKING  6600 VEHICLE  6610 Gas  6620 Repairs & Maintenance  6630 Parking & Tolls	2,781.4
Total 6500 BANKING 6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	19,919.0
6600 VEHICLE 6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	30,258.7
6610 Gas 6620 Repairs & Maintenance 6630 Parking & Tolls	52,959.2
6620 Repairs & Maintenance 6630 Parking & Tolls	
6630 Parking & Tolls	4,273.7
•	3,081.6
COSO Lara Barrarad Has of Asta	
6650 Less Personal Use of Auto	5,254.7
Total 6600 VEHICLE	•
6700 TRAVEL	5,254.7
6710 Meals and Entertainment	5,254.7 -2,522.0
6720 Transportation	5,254.74 -2,522.04 10,088.14
6730 Lodging	5,254.74 -2,522.04 <b>10,088.1</b> 4 3,510.2
Total 6700 TRAVEL	5,254.74 -2,522.04 10,088.14 3,510.2 14,465.54

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	Total
7010 Salaries & Wages	
7011 Executive Staff	
7011-4 General Manager	81,846.11
Total 7011 Executive Staff	81,846.11
7012 FOH	
7012-8 Staff	19,245.96
Total 7012 FOH	19,245.96
7013 BAR	
7013-8 Staff	37,677.53
Total 7013 BAR	37,677.53
7014 BOH	1,830.57
7014-8 Staff	57,903.73
Total 7014 BOH	59,734.30
7015 BREW	
7015-4 Manager	43,956.81
7015-8 Staff	19,877.37
Total 7015 BREW	63,834.18
7016 KITCHEN	
7016-4 Manager	85,043.96
7016-8 Staff	75,264.15
Total 7016 KITCHEN	160,308.11
Total 7010 Salaries & Wages	422,646.19
7020 Payroll Taxes	59,472.42
7030 Payroll Processing	3,242.60
7040 Employee Benefits	30,658.76
7050 Workman's Comp	6,615.55
7060 Employee Search	169.46
7070 Uniforms	3,441.53
Total 7000 PAYROLL EXPENSES	526,246.51
Total Expenses	1,022,239.94
NET OPERATING INCOME	-180,920.71
OTHER EXPENSES	
8000 Amortization	1,422.00
8010 Depreciation	194,873.82
8800 Start Up Costs Expensed	253,505.57
Total Other Expenses	449,801.39
NET OTHER INCOME	-449,801.39
NET INCOME	\$ -630,722.10

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### **Balance Sheet**

As of December 31, 2017

	Total
SSETS	
Current Assets	
Bank Accounts	40.700.00
1010 Operating Account - 4188	40,739.67
1030 Payroll - 4176	1,180.20
1040 Hopster's Boston 2762	72,716.18
Total Bank Accounts	114,636.05
Other Current Assets	400.40
1100 Cash/Check in Transit	426.12
1105 Credit Card in Transit	11,913.27
1210 Employee Loan	1,800.00
1400 Inventory Asset	35,000.00
Total Other Current Assets	49,139.39
Total Current Assets	163,775.44
Fixed Assets	
1500 Vehicles	224,274.32
1510 Furniture & Fixtures Newton	56,518.89
1511 Brewing Equipment Newton	517,699.47
1512 Office Equipment Newton	5,536.01
1513 Restaurant & Kitchen Newton	116,572.08
1514 Leasehold Improvements Newton	199,232.87
1520 Furniture & Fixtures Boston	146,094.11
1521 Brew Equipment Boston	285,325.45
1523 Restaurant & Kitchen Equip Boston	293,395.45
1524 Leasehold Improvements Boston	2,351,983.33
1525 Start Up Expenses Boston	253,505.57
1600 ACCUMULATED DEPRECIATION	-804,861.70
Total Fixed Assets	3,645,275.85
Other Assets	
1700 Loan Acquisition Costs	33,059.62
1800 Security Deposit Newton	3,500.00
1801 Security Deposit Boston	35,000.00
1900 Due from Hopsters Alley	-45,080.00
Total Other Assets	26,479.62
TOTAL ASSETS	\$3,835,530.91

#### Liabilities

#### **Current Liabilities**

#### Other Current Liabilities

2100 Payroll Liabiliity	0.00
2115 Accrued Payroll and Payroll Taxes	26,858.00
2150 Tips Collected Payable	3,986.88

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	Total
Total 2100 Payroll Liabiliity	30,844.88
2200 Accrued Expenses	111,514.44
2300 Customer Event Deposits	6,825.00
2500 Sales Tax Payable	3,355.86
2590 Gift Cards Payable	23,792.00
Total Other Current Liabilities	176,332.18
Total Current Liabilities	176,332.18
Long-Term Liabilities	
2600 Business Loan Peoples Bank \$2,762	32,206.57
2602 Peoples Bk Loan \$545.98	5,855.88
2610 On Deck LOC	95,147.64
2650 Loan - Gretchen Wilson	50,000.00
2701 Auto Loan Chase	24,783.93
2703 Auto Loan TD Bank 2016 Land Rover	110,754.72
2704 Notes Payable Van	43,114.63
2705 6% Loan from Alley	147,000.00
2900 SBA Loan	307,346.61
2910 Peoples Loan - Seaport (6138-00014)	750,000.00
2920 Loan from L. Cooper (5%)	68,862.16
2930 Tenant Improvement Allowance - Boston	563,762.00
Total Long-Term Liabilities	2,198,834.14
Total Liabilities	2,375,166.32
Equity	
3120 Preferred A Series	775,000.00
3150 Crowd Funding	1,311,000.00
3151 Syndication Costs	-32,100.00
3999 Partners Capital	37,186.69
Net Income	-630,722.10
Total Equity	1,460,364.59
TOTAL LIABILITIES AND EQUITY	\$3,835,530.91

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