
UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2008

Commission File Number 001-16407



ZIMMER HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware
*(State or other jurisdiction of
incorporation or organization)*

13-4151777
*(IRS Employer
Identification No.)*

345 East Main Street, Warsaw, IN 46580
(Address of principal executive offices)
Telephone: (574) 267-6131

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of July 29, 2008, 225,230,955 shares of the registrant's \$.01 par value common stock were outstanding.

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Part I — Financial Information

Item 1. Financial Statements

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF EARNINGS

(In millions, except per share amounts, unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Net Sales	\$1,079.5	\$970.6	\$2,138.7	\$1,920.8
Cost of products sold	262.3	216.4	517.0	422.8
Gross Profit	817.2	754.2	1,621.7	1,498.0
Research and development	50.1	53.5	100.1	105.8
Selling, general and administrative	446.2	374.3	861.8	735.9
Acquisition, integration and other expense	12.5	3.9	19.8	6.6
Operating expenses	508.8	431.7	981.7	848.3
Operating Profit	308.4	322.5	640.0	649.7
Interest and other, net	6.8	1.3	7.8	1.1
Earnings before income taxes and minority interest	315.2	323.8	647.8	650.8
Provision for income taxes	87.8	92.2	180.9	185.5
Minority interest	(0.3)	(0.1)	(0.5)	(0.4)
Net Earnings	\$ 227.1	\$231.5	\$ 466.4	\$ 464.9
Earnings Per Common Share				
Basic	\$ 0.99	\$ 0.98	\$ 2.02	\$ 1.96
Diluted	\$ 0.99	\$ 0.97	\$ 2.01	\$ 1.94
Weighted Average Common Shares Outstanding				
Basic	228.4	236.9	230.5	236.9
Diluted	229.5	239.2	231.7	239.2

The accompanying notes are an integral part of these consolidated financial statements.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(In millions, except share amounts)

	<u>June 30, 2008</u>	<u>December 31, 2007</u>
	(Unaudited)	
ASSETS		
Current Assets:		
Cash and equivalents	\$ 388.1	\$ 463.9
Restricted cash	2.8	2.5
Accounts receivable, less allowance for doubtful accounts	782.5	674.3
Inventories, net	800.7	727.8
Prepaid expenses and other current assets	57.2	59.4
Deferred income taxes	<u>176.8</u>	<u>154.8</u>
Total current assets	2,208.1	2,082.7
Property, plant and equipment, net	1,113.7	971.9
Goodwill	2,721.3	2,621.4
Intangible assets, net	721.9	743.8
Other assets	<u>177.4</u>	<u>213.9</u>
Total Assets	<u><u>\$ 6,942.4</u></u>	<u><u>\$ 6,633.7</u></u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$ 184.0	\$ 174.1
Income taxes payable	27.8	85.1
Other current liabilities	<u>596.1</u>	<u>489.4</u>
Total current liabilities	807.9	748.6
Other long-term liabilities	296.9	328.4
Long-term debt	<u>329.3</u>	<u>104.3</u>
Total Liabilities	<u>1,434.1</u>	<u>1,181.3</u>
Commitments and Contingencies (Note 12)		
Minority interest	3.3	2.8
Stockholders' Equity:		
Common stock, \$0.01 par value, one billion shares authorized, 253.3 million shares in 2008 (252.2 million in 2007) issued	2.5	2.5
Paid-in capital	3,095.4	2,999.1
Retained earnings	4,003.3	3,536.9
Accumulated other comprehensive income	423.2	290.3
Treasury stock, 28.1 million shares in 2008 (19.3 million in 2007)	<u>(2,019.4)</u>	<u>(1,379.2)</u>
Total Stockholders' Equity	<u>5,505.0</u>	<u>5,449.6</u>
Total Liabilities and Stockholders' Equity	<u><u>\$ 6,942.4</u></u>	<u><u>\$ 6,633.7</u></u>

The accompanying notes are an integral part of these consolidated financial statements.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In millions, unaudited)

	For the Six Months Ended June 30,	
	2008	2007
Cash flows provided by (used in) operating activities:		
Net earnings	\$ 466.4	\$ 464.9
Adjustments to reconcile net earnings to cash provided by operating activities:		
Depreciation and amortization	129.2	109.4
Gain on sale of other assets	(8.7)	—
Share-based compensation	39.4	41.1
Income tax benefit from stock option exercises	10.0	37.9
Excess income tax benefit from stock option exercises	(6.0)	(25.6)
Changes in operating assets and liabilities:		
Income taxes	(35.7)	4.1
Receivables	(81.9)	(54.2)
Inventories	(53.8)	(36.8)
Accounts payable and accrued expenses	87.6	2.4
Other assets and liabilities	<u>(23.2)</u>	<u>(47.5)</u>
Net cash provided by operating activities	<u>523.3</u>	<u>495.7</u>
Cash flows provided by (used in) investing activities:		
Additions to instruments	(119.5)	(72.9)
Additions to other property, plant and equipment	(121.5)	(70.3)
Proceeds from sale of other assets	12.0	—
Acquisitions, net of acquired cash	<u>(7.5)</u>	<u>(112.1)</u>
Net cash used in investing activities	<u>(236.5)</u>	<u>(255.3)</u>
Cash flows provided by (used in) financing activities:		
Net borrowing under credit facilities	220.0	—
Proceeds from employee stock compensation plans	45.2	132.1
Excess income tax benefit from stock option exercises	6.0	25.6
Repurchase of common stock	<u>(640.2)</u>	<u>(305.2)</u>
Net cash used in financing activities	<u>(369.0)</u>	<u>(147.5)</u>
Effect of exchange rates on cash and equivalents	<u>6.4</u>	<u>0.1</u>
Increase (decrease) in cash and equivalents	(75.8)	93.0
Cash and equivalents, beginning of year	<u>463.9</u>	<u>265.7</u>
Cash and equivalents, end of period	<u>\$ 388.1</u>	<u>\$ 358.7</u>

The accompanying notes are an integral part of these consolidated financial statements.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES
NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

The financial data presented herein is unaudited and should be read in conjunction with the consolidated financial statements and accompanying notes included in the 2007 Annual Report on Form 10-K filed by Zimmer Holdings, Inc. In the opinion of management, the accompanying unaudited consolidated financial statements include all adjustments necessary for a fair statement of the financial position, results of operations and cash flows for the interim periods presented. The December 31, 2007 condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. Results for interim periods should not be considered indicative of results for the full year. Certain amounts in the three and six month periods ended June 30, 2007 have been reclassified to conform to the current year presentation.

The words “we”, “us”, “our” and similar words refer to Zimmer Holdings, Inc. and its subsidiaries. Zimmer Holdings refers to the parent company only.

2. Comprehensive Income

The reconciliation of net earnings to comprehensive income is as follows:

	<u>Three Months</u> <u>Ended</u> <u>June 30,</u>		<u>Six Months</u> <u>Ended</u> <u>June 30,</u>	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
	(In millions)		(In millions)	
Net Earnings	\$227.1	\$231.5	\$466.4	\$464.9
Other Comprehensive Income (Loss):				
Foreign currency cumulative translation adjustments	5.8	(10.3)	129.9	5.6
Unrealized foreign currency hedge losses, net of tax	(6.9)	(4.9)	(54.2)	(12.4)
Reclassification adjustments on foreign currency hedges, net of tax	17.5	4.6	35.4	6.8
Unrealized gains (losses) on securities, net of tax	(7.6)	(0.3)	20.1	(0.3)
Prior service cost and unrecognized losses in actuarial assumptions, net of tax	<u>2.0</u>	<u>0.8</u>	<u>1.7</u>	<u>4.3</u>
Total Other Comprehensive Income	<u>10.8</u>	<u>(10.1)</u>	<u>132.9</u>	<u>4.0</u>
Comprehensive Income	<u>\$237.9</u>	<u>\$221.4</u>	<u>\$599.3</u>	<u>\$468.9</u>

The unrealized loss and gain on securities in the three and six months ended June 30, 2008 relates primarily to an investment previously accounted for under the equity method that is now considered an available-for-sale investment and accounted for at fair value as we no longer exercise significant influence over the third party investee. During the three month period ended June 30, 2008, proceeds from the sale of available-for-sale securities were \$12.0 million, resulting in a gross realized gain recorded in interest and other of \$8.7 million.

3. Inventories

	<u>June 30,</u> <u>2008</u>	<u>December 31,</u> <u>2007</u>
	(In millions)	
Finished goods	\$628.0	\$564.2
Work in progress	61.3	50.3
Raw materials	<u>111.4</u>	<u>113.3</u>
Inventories, net	<u>\$800.7</u>	<u>\$727.8</u>

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

4. Property, Plant and Equipment

	June 30, 2008	December 31, 2007
(In millions)		
Land	\$ 21.4	\$ 19.4
Buildings and equipment	919.4	855.3
Capitalized software costs	119.4	98.7
Instruments	1,019.4	903.8
Construction in progress	121.8	98.7
	2,201.4	1,975.9
Accumulated depreciation	(1,087.7)	(1,004.0)
Property, plant and equipment, net	<u>\$ 1,113.7</u>	<u>\$ 971.9</u>

5. Other Current Liabilities

	June 30, 2008	December 31, 2007
(In millions)		
License and service agreements	\$196.4	\$149.9
Salaries, wages and benefits	74.6	59.3
Accrued liabilities	325.1	280.2
Total other current liabilities	<u>\$596.1</u>	<u>\$489.4</u>

6. Fair Value Measurement of Assets and Liabilities

On January 1, 2008, we adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 157 “Fair Value Measurements” (SFAS No. 157) as it relates to financial assets and liabilities recorded at fair value on a recurring basis. Financial Accounting Standards Board Staff Position (FSP) No. 157-2 has delayed the effective date of SFAS No. 157 for nonfinancial assets and liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis. We do not expect that the full adoption of SFAS No. 157 will have a material impact on our consolidated financial statements or results of operations.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following financial assets and liabilities are recorded at fair value on a recurring basis as of June 30, 2008 (in millions):

	<u>Recorded Balance</u>	<u>Fair Value Measurements at Reporting Date Using:</u>		
		<u>Quoted Prices in Active Markets for Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
Assets				
Available-for-sale securities	\$46.0	\$46.0	\$ —	\$—
Derivatives, current and non-current	<u>4.0</u>	<u>—</u>	<u>4.0</u>	<u>—</u>
	<u>\$50.0</u>	<u>\$46.0</u>	<u>\$ 4.0</u>	<u>\$—</u>
Liabilities				
Derivatives, current and non-current	<u>\$79.6</u>	<u>\$ —</u>	<u>\$79.6</u>	<u>\$—</u>
	<u>\$79.6</u>	<u>\$ —</u>	<u>\$79.6</u>	<u>\$—</u>

Available-for-sale securities are valued using a market approach, based on quoted prices for the specific security from transactions in active exchange markets. Derivatives relate to foreign exchange forward contracts and foreign currency options entered into with various third parties. We value these instruments using a market approach based on foreign currency exchange rates obtained from active markets.

7. Income Taxes

In September 2007, we reached a settlement with the United States Department of Justice in an ongoing investigation into financial relationships between major orthopaedic manufacturers and consulting orthopaedic surgeons. Under the terms of the settlement we paid a civil settlement amount of \$169.5 million and we recorded an expense in that amount. No tax benefit was recorded related to the settlement expense due to the uncertainty as to the tax treatment. We have, however, initiated a process to resolve this uncertainty with taxing authorities and anticipate a resolution in the third or fourth quarter of 2008.

The U.S. federal returns for years 2003 and 2004 are currently under examination by the IRS. On July 15, 2008 the Service issued its examination report. We will be filing a formal protest and requesting a conference with the Appeals Office regarding disputed issues. Although the appeals process could take several years, we do not anticipate resolution of the audit will result in any significant impact on our results of operations, financial position or cash flows.

8. Retirement and Postretirement Benefit Plans

We have defined benefit pension plans covering certain U.S. and Puerto Rico employees. The employees who are not participating in the defined benefit plans do receive additional benefits under our defined contribution plans. Plan benefits are primarily based on years of credited service and the participant's compensation. In addition to the U.S. and Puerto Rico defined benefit pension plans, we sponsor various non-U.S. pension arrangements, including retirement and termination benefit plans required by local law or coordinated with government sponsored plans.

We also provide comprehensive medical and group life insurance benefits to certain U.S. and Puerto Rico retirees who elect to participate in our comprehensive medical and group life plans. The medical plan is contributory, and the life insurance plan is non-contributory. No similar plans exist for employees outside the U.S. and Puerto Rico.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The components of net pension expense for the three and six month periods ended June 30, 2008 and 2007, for our U.S. and non-U.S. defined benefit retirement plans are as follows (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Service cost	\$ 6.3	\$ 6.7	\$ 12.6	\$13.6
Interest cost	4.4	3.4	9.0	7.0
Expected return on plan assets	(5.6)	(4.4)	(11.6)	(8.9)
Amortization of unrecognized actuarial loss	0.8	0.8	1.5	1.5
Settlement	<u>2.6</u>	<u>—</u>	<u>2.6</u>	<u>—</u>
Net periodic benefit cost	<u>\$ 8.5</u>	<u>\$ 6.5</u>	<u>\$ 14.1</u>	<u>\$13.2</u>

The components of net periodic benefit expense for the three and six month periods ended June 30, 2008 and 2007, for our U.S. and Puerto Rico postretirement benefit plans are as follows (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Service cost	\$ 0.4	\$ 0.4	\$ 0.8	\$ 0.8
Interest cost	0.6	0.6	1.2	1.2
Amortization of unrecognized prior service cost	(0.1)	(0.1)	(0.2)	(0.2)
Amortization of unrecognized actuarial loss	<u>0.1</u>	<u>0.2</u>	<u>0.2</u>	<u>0.4</u>
Net periodic benefit cost	<u>\$ 1.0</u>	<u>\$ 1.1</u>	<u>\$ 2.0</u>	<u>\$ 2.2</u>

We contributed approximately \$18 million during the six month period ended June 30, 2008, to our U.S. and Puerto Rico defined benefit plans and may make additional contributions of up to \$6 million during the remainder of 2008. We contributed \$6 million to our foreign-based defined benefit plans in the six month period ended June 30, 2008, and expect to contribute an additional \$5 million to these foreign-based plans during the remainder of 2008. Contributions for the U.S. and Puerto Rico postretirement benefit plans are not expected to be significant.

9. Earnings Per Share

The following is a reconciliation of weighted average shares for the basic and diluted shares computations (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Weighted average shares outstanding for basic net earnings per share	228.4	236.9	230.5	236.9
Effect of dilutive stock options and other equity awards	<u>1.1</u>	<u>2.3</u>	<u>1.2</u>	<u>2.3</u>
Weighted average shares outstanding for diluted net earnings per share	<u>229.5</u>	<u>239.2</u>	<u>231.7</u>	<u>239.2</u>

During the three and six month periods ended June 30, 2008, an average of 9.6 million options and 9.2 million options, respectively, to purchase shares of common stock were not included in the computation of diluted earnings per share as the exercise prices of these options were greater than the average market price of the common stock.

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

During the three and six month periods ended June 30, 2007, an average of 0.1 million options and 0.6 million options, respectively, were not included.

In the three month period ended June 30, 2008 we repurchased approximately 6.9 million shares of our common stock at an average price of \$71.55 per share for a total cash outlay of \$495.9 million, including commissions. In the six month period ended June 30, 2008, we repurchased approximately 8.8 million shares of our common stock at an average price of \$72.64 per share for a total cash outlay of \$640.2 million, including commissions. In April 2008, we announced that our Board of Directors authorized a \$1.25 billion share repurchase program which expires December 31, 2009. Approximately \$1.23 billion remains authorized under this plan.

10. Segment Information

We design, develop, manufacture and market reconstructive orthopaedic implants, including joint and dental, spinal implants, trauma products and related orthopaedic surgical products which include surgical supplies and instruments designed to aid in orthopaedic surgical procedures and post-operation rehabilitation. We also provide other healthcare related services. Revenue related to these services currently represents less than 1 percent of our total net sales. We manage operations through three major geographic segments — the Americas, which is comprised principally of the United States and includes other North, Central and South American markets; Europe, which is comprised principally of Europe and includes the Middle East and Africa; and Asia Pacific, which is comprised primarily of Japan and includes other Asian and Pacific markets. This structure is the basis for our reportable segment information discussed below. Management evaluates operating segment performance based upon segment operating profit exclusive of operating expenses pertaining to global operations and corporate expenses, share-based compensation, acquisition, integration and other expenses, inventory step-up, in-process research and development write-offs and intangible asset amortization expense. Global operations include research, development engineering, medical education, brand management, corporate legal, finance, and human resource functions, and U.S. and Puerto Rico based manufacturing operations and logistics. Intercompany transactions have been eliminated from segment operating profit. Net sales and segment operating profit are as follows (in millions):

	<u>Net Sales</u>		<u>Operating Profit</u>	
	<u>Three Months Ended June 30,</u>		<u>Three Months Ended June 30,</u>	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
Americas	\$ 594.5	\$568.1	\$ 310.8	\$ 296.5
Europe	325.8	267.2	125.4	107.2
Asia Pacific	<u>159.2</u>	<u>135.3</u>	69.8	65.0
Total	<u>\$1,079.5</u>	<u>\$970.6</u>		
Share-based compensation			(24.5)	(20.2)
Inventory step-up			(1.5)	(0.3)
Acquisition, integration and other			(12.5)	(3.9)
Global operations and corporate functions			<u>(159.1)</u>	<u>(121.8)</u>
Operating profit			<u>\$ 308.4</u>	<u>\$ 322.5</u>

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	<u>Net Sales</u>		<u>Operating Profit</u>	
	<u>Six Months Ended June 30,</u>		<u>Six Months Ended June 30,</u>	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
Americas	\$1,201.6	\$1,135.9	\$ 623.8	\$ 593.5
Europe	631.3	526.0	253.8	218.9
Asia Pacific	305.8	258.9	135.1	123.3
Total	<u>\$2,138.7</u>	<u>\$1,920.8</u>		
Share-based compensation			(39.4)	(41.1)
Inventory step-up			(1.8)	(0.3)
Acquisition, integration and other			(19.8)	(6.6)
Global operations and corporate functions			<u>(311.7)</u>	<u>(238.0)</u>
Operating profit			<u>\$ 640.0</u>	<u>\$ 649.7</u>

Beginning in 2008, our Hips product category sales, which are included in the Reconstructive implants product category in the table below, no longer include bone cement and accessory sales, which have been reclassified to our Orthopaedic Surgical Products and Other product category. Amounts in the three and six month periods ended June 30, 2007 related to sales of bone cement and accessory products have been reclassified to conform to the 2008 presentation. Product category net sales are as follows (in millions):

	<u>Three Months Ended June 30,</u>		<u>Six Months Ended June 30,</u>	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
	Reconstructive implants	\$ 904.1	\$794.7	\$1,775.6
Trauma	54.7	50.3	110.2	100.4
Spine	54.5	49.0	108.8	95.7
Orthopaedic surgical products	66.2	76.6	144.1	150.5
Total	<u>\$1,079.5</u>	<u>\$970.6</u>	<u>\$2,138.7</u>	<u>\$1,920.8</u>

11. Recent Accounting Pronouncements

In March 2008, the FASB issued SFAS No. 161, “Disclosures about Derivative Instruments and Hedging Activities, an amendment of SFAS No. 133” (SFAS No. 161). SFAS No. 161 will require increased disclosure of our derivative and hedging activities, including how derivative and hedging activities affect our consolidated statement of earnings, balance sheet and cash flows. SFAS No. 161 is effective for fiscal years beginning on or after December 15, 2008 and interim periods within those fiscal years. The adoption of SFAS No. 161 will increase the required disclosure of our derivative and hedging activities, but will not have a material impact on our financial position or results of operations.

In December 2007, the FASB issued SFAS No. 141(R), “Business Combinations” (SFAS No. 141(R)), which is a revision of SFAS No. 141. SFAS No. 141(R) will change the way in which we account for business combinations. The statement introduces new purchase accounting concepts, expands the use of fair value accounting related to business combinations and changes the subsequent period accounting for certain acquired assets and liabilities, among other things. SFAS No. 141(R) will be applied prospectively on business combinations with acquisition dates in fiscal years beginning on or after December 15, 2008, and therefore this statement will not affect our financial statements for business combinations that preceded the effective date. For deferred tax assets and income tax reserves recorded as part of business combinations, these assets will be accounted for under SFAS No. 109 and FIN 48 after the effective date of SFAS No. 141(R) regardless of the acquisition date. Therefore, if a remeasurement of those assets and

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

liabilities is warranted after the effective date of this statement, it will not be reflected as an adjustment to purchase accounting and may affect our income tax expense in the period in which the remeasurement occurs.

In December 2007, the FASB also issued SFAS No. 160, “Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB 51” (SFAS No. 160). SFAS No. 160 will change the accounting and reporting for minority interests, which will be recharacterized as noncontrolling interests and classified as a component of equity. SFAS No. 160 requires retroactive adoption of the presentation and disclosure requirements for existing minority interests. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008 and interim periods within those fiscal years. We do not expect that the adoption of SFAS No. 160 will have a material impact on our consolidated financial statements or results of operations.

12. Commitments and Contingencies

Intellectual Property and Product Liability-Related Litigation

On February 15, 2005, Howmedica Osteonics Corp. (“Howmedica”) filed an action against us and an unrelated party in the United States District Court for the District of New Jersey alleging infringement of U.S. Patent Nos. 6,174,934; 6,372,814; 6,664,308; and 6,818,020. On June 13, 2007, the Court granted our motion for summary judgment on the invalidity of the asserted claims of U.S. Patent Nos. 6,174,934; 6,372,814; and 6,664,308 by ruling that all of the asserted claims are invalid for indefiniteness. We continue to believe that our defenses on the remaining action are valid and meritorious, and we intend to defend the Howmedica lawsuit vigorously.

We are also subject to product liability and other claims and lawsuits arising in the ordinary course of business, for which we maintain insurance, subject to self-insured retention limits. We establish accruals for product liability and other claims in conjunction with outside counsel based on current information and historical settlement information for open claims, related fees and for claims incurred but not reported. While it is not possible to predict with certainty the outcome of these cases, it is the opinion of management that, upon ultimate resolution, these cases will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

Government Investigations and Related Litigation

In March 2005, the United States Department of Justice through the United States Attorney’s Office in Newark, New Jersey commenced an investigation of us and four other orthopaedic companies pertaining to consulting contracts, professional service agreements and other agreements by which remuneration is provided to orthopaedic surgeons. On September 27, 2007, we reached a settlement with the government to resolve all claims related to this investigation. As part of the settlement, we entered into a settlement agreement with the United States of America through the United States Department of Justice and on behalf of the Office of Inspector General of the Department of Health and Human Services (the “OIG-HHS”). In addition, we entered into a Deferred Prosecution Agreement (the “DPA”) with the United States Attorney’s Office for the District of New Jersey (the “U.S. Attorney”) and a Corporate Integrity Agreement (the “CIA”) with the OIG-HHS. We did not admit any wrongdoing, plead guilty to any criminal charges or pay any criminal fines as part of the settlement.

We settled civil and administrative claims related to the federal investigation for a cash payment to the United States government of \$169.5 million.

Under the terms of the DPA, the U.S. Attorney filed a criminal complaint in the United States District Court for the District of New Jersey charging us with conspiracy to commit violations of the Anti-Kickback Statute (42 U.S.C. § 1320a-7b) during the years 2002 through 2006. The court deferred prosecution of the criminal complaint during the 18-month term of the DPA. The U.S. Attorney will seek dismissal of the criminal complaint after the 18-month period if we comply with the provisions of the DPA. The DPA provides for oversight by a federally appointed monitor. Under the CIA, which has a term of five years, we agreed, among other provisions, to continue the operation of our enhanced Corporate Compliance Program, designed to promote compliance with federal healthcare program requirements, in accordance with the terms set forth in the CIA. We also agreed to retain

ZIMMER HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

an independent review organization (“IRO”) to perform annual reviews to assist us in assessing our compliance with the obligations set forth in the CIA to ensure that arrangements we enter into do not violate the Anti-Kickback Statute. Our obligation to retain an IRO is suspended during the 18-month term of the DPA. A material breach of the DPA or the CIA may subject us to further criminal or civil action and/or to exclusion by OIG-HHS from participation in all federal healthcare programs, which would have a material adverse effect on our financial position, results of operations and cash flows.

In November 2007, we received a civil investigative demand from the Massachusetts Attorney General’s office seeking additional information regarding the financial relationships we publicly disclosed pursuant to the DPA with a number of Massachusetts healthcare providers. We are cooperating fully with the investigators with regard to this matter. We understand that similar inquiries were directed to other companies in the orthopaedics industry.

In September 2007, the Staff of the SEC informed us that it was conducting an informal investigation regarding potential violations of the Foreign Corrupt Practices Act in the sale of medical devices in a number of foreign countries by companies in the medical device industry. We understand that at least four other medical device companies received similar letters. We are fully cooperating with the SEC with regard to this informal investigation.

Following announcement of our entry into the DPA and CIA and commencement of the informal SEC investigation described above, two shareholder derivative actions were filed in Kosciusko Superior Court in Warsaw, Indiana. The first action, captioned *Bottner v. Dvorak et al.*, was filed on October 16, 2007. The second action, captioned *Capizzi v. Dvorak et al.*, was filed on October 30, 2007. On November 19, 2007, these two cases were consolidated under the caption *In re Zimmer, Inc. Derivative Litigation*. The plaintiffs seek to maintain the action purportedly on our behalf against six of our current directors and two former directors. On December 10, 2007, the plaintiffs filed a consolidated amended derivative complaint, which alleges, among other things, breaches of fiduciary duty by the individual defendants which allegedly allowed misconduct to occur, including alleged illegal payments to doctors, and caused us financial harm, including the cost of the settlement with the federal government described above. The plaintiffs do not seek damages from us, but instead request damages of an unspecified amount on our behalf. The plaintiffs also request that the court order (i) disgorgement of profits, benefits and other compensation obtained by the individual defendants and (ii) certain matters of corporate governance be placed before our stockholders for a vote. On January 16, 2008, we and the individual defendants filed separate motions to dismiss the complaint and memoranda in support. We and the individual defendants also filed a joint motion to stay discovery pending a ruling on the motions to dismiss. The plaintiffs filed their opposition to these motions on February 26, 2008. We and the individual defendants filed joint reply briefs on March 11, 2008. All of the motions are currently pending with the court.

On April 24, 2008, a complaint was filed in the United States District Court for the Southern District of New York, *Thorpe v. Zimmer, Inc., et al.*, naming us and two of our subsidiaries as defendants. The complaint relates to a putative class action on behalf of certain residents of New York who had hip or knee implant surgery involving Zimmer products during an unspecified period. The complaint alleges that our relationships with orthopaedic surgeons and others violated the New York deceptive practices statute and unjustly enriched us. The plaintiff requests actual damages or \$50.00, whichever is greater, on behalf of each class member, a permanent injunction from our engaging in allegedly improper practices in the future and restitution in an unspecified amount. We believe this lawsuit is without merit, and we intend to defend it vigorously.

13. Subsequent Events

In July, 2008 we temporarily suspended marketing and distribution of the *Durom*[®] Acetabular Component (*Durom* Cup) in the U.S. on a voluntary basis, while we update product labeling to provide more detailed surgical technique instructions to surgeons and implement a surgical training program in the U.S. The *Durom* Cup will continue to be marketed without interruption outside the U.S.

We estimate that these actions, in large part, will result in the loss of \$20-\$30 million in hip product sales during 2008.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We are a global leader in the design, development, manufacture and marketing of reconstructive orthopaedic implants, including joint and dental, spinal implants, trauma products and related orthopaedic surgical products (sometimes referred to in this report as "OSP"). We also provide other healthcare related services. Reconstructive orthopaedic implants restore joint function lost due to disease or trauma in joints such as knees, hips, shoulders and elbows. Dental reconstructive implants restore function and aesthetics in patients that have lost teeth due to trauma or disease. Spinal implants are utilized by orthopaedic surgeons and neurosurgeons in the treatment of degenerative diseases, deformities and trauma in all regions of the spine. Trauma products are devices used primarily to reattach or stabilize damaged bone and tissue to support the body's natural healing process. OSP includes supplies and instruments designed to aid in predominantly orthopaedic surgical procedures and post-operation rehabilitation. We have operations in more than 25 countries and market products in more than 100 countries. We manage operations through three reportable geographic segments — the Americas, Europe and Asia Pacific.

Certain percentages presented in Management's Discussion and Analysis are calculated from the underlying whole-dollar amounts and therefore may not recalculate from the rounded numbers used for disclosure purposes. Certain amounts in the 2007 consolidated financial statements have been reclassified to conform to the 2008 presentation.

Beginning in 2008, our Hips product category sales no longer include bone cement and accessory sales, which have been reclassified to our OSP and Other product category. Amounts in the three and six month periods ended June 30, 2007 related to sales of bone cement and accessory products have been reclassified to conform to the 2008 presentation.

We believe the following developments or trends are important in understanding our financial condition, results of operations and cash flows for the three and six month periods ended June 30, 2008 and our expected results for the remainder of 2008.

Demand (Volume and Mix) Trends

Increased volume and changes in the mix of product sales contributed 5 percentage points of sales growth during the three month period ended June 30, 2008, compared to 8 percentage points in the same 2007 period. We believe the market for orthopaedic procedure volume on a global basis continues to rise at mid single digit rates driven by an aging global population, obesity, proven clinical benefits, new material technologies, advances in surgical techniques and more active lifestyles, among other factors. In addition, the ongoing shift in demand to premium products, such as *Longevity*[®] and *Durasul*[®] Highly Crosslinked Polyethylenes, *Trabecular Metal*[™] Technology products, high-flex knees, knee revision products, porous hip stems and the introduction of gender based devices continues to positively affect sales growth.

We believe innovative products will continue to affect the orthopaedics industry. Since the launch of the *Zimmer*[®] *Gender Solutions*[™] High-Flex Knee Femoral Implant, high-flex knees now make up over 50 percent of our knee unit sales on a global basis, having grown from approximately 28 percent prior to the launch of the *Zimmer Gender Solutions Knee*.

Pricing Trends

Selling prices remained flat during the three month period ended June 30, 2008, which is similar to the same 2007 period. The Americas experienced a 1 percent increase in selling prices during the three month period ended June 30, 2008, which is similar to the same 2007 period. In Europe, selling prices for the three month period ended June 30, 2008 were flat, compared to a decrease of 1 percent in the same 2007 period. Within Europe, Germany and Italy experienced decreases in selling prices of 3 percent and 2 percent, respectively, in the three month period ended June 30, 2008, as a result of reductions in government implant reimbursement rates and group purchasing arrangements while other European markets were flat or slightly positive. Germany and Italy combined currently represent approximately 12 percent of our sales. Asia Pacific selling prices decreased 3 percent for the three month period ended June 30, 2008, compared to a 1 percent decrease in the same 2007 period. As anticipated, Japan

reported a 5 percent decrease in average selling prices as a result of scheduled reductions in government controlled reimbursement prices, while other Asia Pacific markets were slightly negative to flat. Japan currently represents approximately 8 percent of our sales. With the effect of governmental healthcare cost containment efforts and pressure from group purchasing organizations, we expect global selling prices will remain flat in 2008.

Foreign Currency Exchange Rates

For the three month period ended June 30, 2008, foreign currency exchange rates had a positive 6 percent effect on sales. We estimate that an overall weaker U.S. Dollar will have a positive effect of approximately 4 percent on sales for the year ending December 31, 2008. We address currency risk through regular operating and financing activities, and under appropriate circumstances and subject to proper authorization, through the use of forward contracts and foreign currency options solely for managing foreign currency volatility and risk. Changes to foreign currency exchange rates affect sales growth, but due to offsetting gains/losses on hedge contracts, which are recorded in cost of products sold, the effect on net earnings in the near term is expected to be minimal.

Durom® Acetabular Cup

In July, 2008, we temporarily suspended marketing and distribution of the *Durom*® Acetabular Component (*Durom* Cup) in the U.S. on a voluntary basis, while we update product labeling to provide more detailed surgical technique instructions to surgeons and implement a surgical training program in the U.S. The *Durom* Cup will continue to be marketed without interruption outside the U.S.

Following a comprehensive review of clinical experience and product conformance to specifications in the U.S. and Europe, we found no evidence of a defect in the materials, manufacture, or design of the implant. We have identified that surgeons who regularly achieve the desired outcome with the *Durom* Cup consistently execute crucial technique steps and place the cup in a specific manner. Following our review, we determined that revised surgical technique instructions and a surgical training program are required to more consistently achieve desired clinical results in the U.S. We have shared our review and conclusions with the U.S. Food and Drug Administration and will continue to update the Agency.

We estimate that these actions, in large part, will result in the loss of \$20-\$30 million in hip product sales during 2008.

Compliance-Related Matters

On September 27, 2007, we and other major U.S. orthopaedic manufacturers reached a settlement with the United States government to resolve all claims related to an ongoing investigation into financial relationships between the industry and consulting orthopaedic surgeons. We paid a \$169.5 million settlement amount and entered into a Deferred Prosecution Agreement (DPA) with the United States Attorney's Office for the District of New Jersey. Under the DPA, we expect to remain subject to oversight by a federally appointed monitor through March, 2009.

We also entered into a Corporate Integrity Agreement (CIA) with the Office of the Inspector General of the U.S. Department of Health and Human Services, which has a term of 5 years. For more information regarding the settlement, see Note 12 to the consolidated financial statements included elsewhere in this Form 10-Q.

We are in the process of implementing an enhanced global compliance program which addresses areas such as product development, marketing, surgeon training and educational and charitable funding. The principles of this program are intended to exceed the requirements of the DPA and CIA as they apply to all product segments and reach all worldwide operations. We currently estimate that the costs for complying with the DPA and CIA and implementing the enhanced compliance program in 2008 will be in a range of \$50-\$60 million, including the fees incurred for the federally appointed monitor.

The implementation of the enhanced global compliance program and the effort to transition to certain new standards for collaboration has caused disruptions in our surgeon training programs that support new product introductions. As a result, we have experienced slower than anticipated adoption of certain new products. While we

believe these disruptions are temporary, this issue is expected to adversely impact the adoption of new products across all of our product categories during 2008.

These temporary disruptions caused by the transition to our enhanced compliance model had a negative impact on our Dental business in particular during the quarter. Our current priority is to reconcile our broader compliance framework with conventional marketing practices in the Dental sector, and we are moving rapidly to resume a robust training program that is central to that division's success. While we believe these disruptions are temporary, this issue together with a weak U.S. economy is expected to adversely impact Zimmer Dental sales performance during the remainder of 2008.

Orthopaedic Surgical Products (OSP) Actions

In April 2008, we initiated voluntary product recalls of certain OSP patient care products manufactured at the Dover, Ohio facility that we determined did not meet internal quality standards. We do not expect these recalls to affect our core hip and knee implants business. Additionally, we have voluntarily and temporarily suspended production and sales of certain OSP products manufactured at the Dover facility. We expect to have most, if not all, of these products back in production by the end of 2008, with many products resuming by end of the third quarter. We expect these actions will adversely impact 2008 OSP revenues by \$70 to \$80 million and 2008 diluted earnings per share by \$0.18-\$0.20, including \$0.07 related to inventory charges, idle plant costs and other non-recurring charges.

Second Quarter Results of Operations

Net Sales by Operating Segment

The following table presents net sales by operating segment and the components of the percentage changes (dollars in millions):

	Three Months Ended June 30,		<u>% Inc</u>	<u>Volume/ Mix</u>	<u>Price</u>	<u>Foreign Exchange</u>
	<u>2008</u>	<u>2007</u>				
Americas	\$ 594.5	\$568.1	5%	3%	1%	1%
Europe	325.8	267.2	22	8	—	14
Asia Pacific	159.2	135.3	18	9	(3)	12
	<u>\$1,079.5</u>	<u>\$970.6</u>	11	5	—	6

“Foreign Exchange” as used in the tables in this report represents the effect of changes in foreign exchange rates on sales growth.

Net Sales by Product Category

The following table presents net sales by product category and the components of the percentage changes (dollars in millions):

	Three Months Ended June 30,		% Inc (Dec)	Volume/ Mix	Price	Foreign Exchange
	2008	2007				
Reconstructive						
Knees	\$ 467.2	\$406.0	15%	11%	(1)%	5%
Hips	342.5	305.9	12	5	(1)	8
Extremities	31.1	26.3	18	13	1	4
Dental	<u>63.3</u>	<u>56.5</u>	12	5	1	6
Total	<u>904.1</u>	<u>794.7</u>	14	8	—	6
Trauma	54.7	50.3	9	2	1	6
Spine	54.5	49.0	11	5	4	2
OSP and other	<u>66.2</u>	<u>76.6</u>	(14)	(18)	—	4
Total	<u>\$1,079.5</u>	<u>\$970.6</u>	11	5	—	6

The *NexGen* Complete Knee Solution product line including *Gender Solutions* Knee Femoral Implants, the *NexGen* LPS-Flex Knee, *NexGen Trabecular Metal* Tibial Components, the *NexGen* CR-Flex Knee and the *NexGen* LCCK Revision Knee led knee sales. In addition, the *Zimmer* Unicompartmental High-Flex Knee and the *NexGen* Rotating Hinge Knee exhibited strong growth.

The continued conversion to porous stems, including the *Zimmer* M/L Taper Stem, the *CLS*[®] *Spotorno*[®] Stem from the *CLS* Hip System, and the *Alloclassic*[®] *Zweymüller*[®] Hip Stem led hip stem sales, but were partially offset by weaker sales of cemented stems. *Trabecular Metal* Acetabular Cups and *Longevity* and *Durasul* Highly Crosslinked Polyethylene Liners also had strong growth. The temporary suspension of marketing and distribution of the *Durom* Cup in the U.S. will negatively impact hip sales growth for the remainder of 2008. Additionally, with the lack of a hip resurfacing product within our U.S. hip portfolio, we expect to face a challenge in hip sales growth with the adoption of hip resurfacing in the U.S. market.

The *Bigliani/Flatow*[®] Complete Shoulder Solution and the *Zimmer Trabecular Metal* Reverse Shoulder System led extremities sales. Orthobiologicals and prosthetic implants, including strong growth of the *Tapered Screw-Vent*[®] Implant System, led dental sales. *Zimmer* Periarticular Locking Plates and the *I.T.S.T.*[™] Intertrochanteric/Subtrochanteric Fixation System led trauma sales. The *Dynesys* Dynamic Stabilization System and the *Trinica*[®] Select Anterior Cervical Plate System led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in *PALACOS* Bone Cement.

Americas Net Sales

The following table presents Americas net sales (dollars in millions):

	Three Months Ended June 30,		% Inc (Dec)
	2008	2007	
Reconstructive			
Knees	\$279.8	\$255.5	9%
Hips	149.2	143.6	4
Extremities	21.7	18.5	17
Dental	29.2	31.3	(7)
Total	<u>479.9</u>	<u>448.9</u>	7
Trauma	30.7	30.1	2
Spine	42.4	40.2	6
OSP and other	41.5	48.9	(15)
Total	<u>\$594.5</u>	<u>\$568.1</u>	5

The *NexGen* Complete Knee Solution product line, including the *Gender Solutions* Knee Femoral Implants, *NexGen* LPS-Flex Knee, *NexGen Trabecular Metal* Tibial Components, the *NexGen* LCCK Revision Knee and the *NexGen* CR-Flex Knee led knee sales. The *Zimmer* Unicompartmental High-Flex Knee also made a strong contribution.

Growth in porous stems, including growth of the *Zimmer* M/L Taper Stem and the *Zimmer* M/L Taper Stem with *Kinectiv* Technology led hip stem sales, but were partially offset by weaker sales of cemented stems. *Trabecular Metal* Acetabular Cups and *Longevity* and Highly Crosslinked Polyethylene Liners also made a strong contribution. As noted above, the temporary suspension of marketing and distribution of the *Durom* Cup in the U.S. will negatively impact hip sales and we also expect that the adoption of hip resurfacing in the U.S. market will adversely affect our hip sales growth.

The *Bigliani/Flatow* Shoulder Solution and the *Zimmer Trabecular Metal* Reverse Shoulder System led extremities sales. Negative sales growth for dental reflects disruptions caused by our enhanced compliance model and overall weakness in the U.S. economy. *Zimmer* Periarticular Plates and the *I.T.S.T.* Intertrochanteric/Subtrochanteric Fixation System led trauma sales. The *Dynesys* Dynamic Stabilization System and the *Trinica* Select Anterior Cervical Plate System led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in *PALACOS* Bone Cement.

Europe Net Sales

The following table presents Europe net sales (dollars in millions):

	Three Months Ended June 30,		% Inc (Dec)
	2008	2007	
Reconstructive			
Knees	\$125.0	\$100.7	24%
Hips	137.5	114.0	21
Extremities	7.4	6.1	22
Dental	24.5	18.1	35
Total	<u>294.4</u>	<u>238.9</u>	23
Trauma	12.7	9.9	27
Spine	9.6	7.4	28
OSP and other	9.1	11.0	(17)
Total	<u>\$325.8</u>	<u>\$267.2</u>	22

Changes in foreign exchange rates positively affected both knee and hip sales by 14 percent. The *NexGen Complete Knee Solution* product line, including the *NexGen LPS-Flex Knee*, *NexGen Trabecular Metal Tibial Components*, and the *NexGen CR-Flex Knee* each experienced positive sales growth in our European region.

The continued conversion to porous stems, including the *CLS Spotorno Stem* and the *Alloclassic Zweymüller Stem*, led hip sales, but was offset by weaker sales of cemented stems. *Longevity* and *Durasul Highly Crosslinked Polyethylene Liners*, *Trabecular Metal Acetabular Cups* and the *Allofit® Hip Acetabular System* also contributed to hip sales.

The *Anatomical Shoulder System* and the *Coonrad/Morrey Total Elbow* led extremities sales. The *Tapered Screw-Vent Implant System* led dental sales. The *Cable-Ready® Cable Grip System* and the *NCB Plating System* led trauma sales. The *Dynesys Dynamic Stabilization System* and the *Optima ZS Spinal Fixation System* led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in Surgical Equipment products.

Asia Pacific Net Sales

The following table presents Asia Pacific net sales (dollars in millions):

	Three Months Ended June 30,		% Inc (Dec)
	2008	2007	
Reconstructive			
Knees	\$ 62.4	\$ 49.8	25%
Hips	55.8	48.3	15
Extremities	2.0	1.7	16
Dental	9.6	7.1	35
Total	<u>129.8</u>	<u>106.9</u>	21
Trauma	11.3	10.3	11
Spine	2.5	1.4	83
OSP and other	15.6	16.7	(7)
Total	<u>\$159.2</u>	<u>\$135.3</u>	18

Changes in foreign exchange rates positively affected knee sales by 12 percent and hip sales by 13 percent. Reported decreases in average selling prices negatively affected knee sales by 4 percent and hip sales by 5 percent. The *NexGen Complete Knee Solution* product line, including *NexGen Trabecular Metal* Tibial Components, the *NexGen CR-Flex Knee* and the *NexGen LPS-Flex Knee* led knee sales. The *Gender Solutions Knee Femoral Implant* in Australia also contributed to strong knee sales for the period.

The continued conversion to porous stems, including the *Fiber Metal Taper Stem* from the *VerSys Hip System*, the *Alloclassic Zweymüller Hip System* and the *CLS Spotorno Stem* led hip stem sales. Sales of *Longevity* and *Durasul Highly Crosslinked Polyethylene Liners*, the *Trilogy® Acetabular System* and *Trabecular Metal Acetabular Cups* also exhibited growth.

Extremities sales increased due to stronger sales of our shoulder and elbow products. The *Tapered Screw-Vent Implant System* led dental sales. Trauma sales were led by the *I.T.S.T. Intertrochanteric/Subtrochanteric Fixation System*. The *Dynesys Dynamic Stabilization System* led spine sales. OSP sales were negatively affected by the patient care product recalls.

Gross Profit

Gross profit as a percentage of net sales was 75.7 percent in the three month period ended June 30, 2008, compared to 77.7 percent in the same 2007 period and 76.0 percent in the three month period ended March 31, 2008. The primary contributors to the decrease in gross profit margin were the increase in period over period hedge losses, idle plant costs due to the OSP related actions and an increase in excess inventory and obsolescence charges. Under our hedging program, for derivatives which qualify as hedges of future cash flows, the effective portion of changes in fair value is temporarily recorded in other comprehensive income, and then recognized in cost of products sold when the hedged item affects earnings.

Operating Expenses

R&D as a percentage of net sales was 4.6 percent for the three month period ended June 30, 2008, compared to 5.5 percent in the same 2007 period. R&D decreased to \$50.1 million for the three month period ended June 30, 2008, from \$53.5 million in the same 2007 period, reflecting decreased spending on certain development, clinical and external research activities due to delays connected with our operational compliance with the DPA and CIA and our enhanced compliance and ethics initiatives. Certain development and external research activities have resumed during the quarter and we expect R&D spending for 2008 to be within, but at the low end, of our historical average of 5-6 percent of sales.

SG&A as a percentage of net sales was 41.3 percent for the three month period ended June 30, 2008, compared to 38.6 percent in the same 2007 period. SG&A increased to \$446.2 million for the three month period ended June 30, 2008, from \$374.3 million in the same 2007 period. Increased SG&A costs include monitor fees as well as consulting and legal fees associated with the global roll-out of our enhanced compliance program. Such costs resulted in an approximately \$20 million increase over the same prior year period.

Acquisition, integration and other expenses for the three month period ended June 30, 2008 were \$12.5 million compared to \$3.9 million in the same 2007 period. These expenses pertain to current and prior period acquisitions, including facility consolidation costs, legal fees and retention and termination payments.

Operating Profit, Income Taxes and Net Earnings

Operating profit for the three month period ended June 30, 2008 decreased 4 percent to \$308.4 million, from \$322.5 million in the same 2007 period. The decrease in operating profit is due to lower gross margins and significant but temporary increases in SG&A costs attributable to the roll-out of our enhanced compliance program.

Interest and other income for the three month period ended June 30, 2008 increased to \$6.8 million dollars from \$1.3 million in the same 2007 period. Interest and other income for the three month period ended June 30, 2008 includes a realized gain of \$8.7 million dollars related to the sale of certain marketable securities, partially offset by increased interest expense as a result of an increase in outstanding long-term debt during the quarter.

The effective tax rate on earnings before income taxes and minority interest decreased to 27.8 percent for the three month period ended June 30, 2008, from 28.5 percent in the same 2007 period. The decrease in the effective tax rate is primarily due to increased profitability in lower tax jurisdictions and the resolution of certain tax positions during the period.

Net earnings decreased 2 percent to \$227.1 million for the three month period ended June 30, 2008, compared to \$231.5 million in the same 2007 period. The decrease was primarily due to lower gross margins and planned increases in SG&A costs, partially offset by higher sales and a lower effective tax rate. Basic earnings per share increased 1 percent to \$0.99 from \$0.98 in the same 2007 period. Diluted earnings per share increased 2 percent to \$0.99 from \$0.97 in the same 2007 period. The positive growth rate in earnings per share as compared with net earnings is attributed to the effect of 2007 and 2008 share repurchases.

Six Months Results of Operations

Net Sales by Operating Segment

The following table presents net sales by operating segment and the components of the percentage changes (dollars in millions):

	Six Months Ended June 30,		% Inc	Volume/ Mix	Price	Foreign Exchange
	2008	2007				
Americas	\$1,201.6	\$1,135.9	6%	4%	1%	1%
Europe	631.3	526.0	20	7	—	13
Asia Pacific	<u>305.8</u>	<u>258.9</u>	18	9	(2)	11
	<u>\$2,138.7</u>	<u>\$1,920.8</u>	11	6	—	5

Net Sales by Product Category

The following table presents net sales by product category and the components of the percentage changes (dollars in millions):

	Six Months Ended June 30,		% Inc (Dec)	Volume/ Mix	Price	Foreign Exchange
	2008	2007				
Reconstructive						
Knees	\$ 920.7	\$ 813.1	13%	8%	—%	5%
Hips	672.9	605.1	11	5	(1)	7
Extremities	62.9	50.5	25	19	2	4
Dental	<u>119.1</u>	<u>105.5</u>	13	7	1	5
Total	<u>1,775.6</u>	<u>1,574.2</u>	13	7	—	6
Trauma	110.2	100.4	10	3	1	6
Spine	108.8	95.7	14	8	3	3
OSP and other	<u>144.1</u>	<u>150.5</u>	(4)	(9)	—	5
Total	<u>\$2,138.7</u>	<u>\$1,920.8</u>	11	6	—	5

The *NexGen* Complete Knee Solution product line including *Gender Solutions* Knee Femoral Implants, the *NexGen* LPS-Flex Knee, the *NexGen* CR-Flex Knee and the *NexGen* LCCK Revision Knee led knee sales. In addition, the *Zimmer* Unicompartmental High-Flex Knee and the *NexGen* Rotating Hinge Knee exhibited strong growth.

The continued conversion to porous stems, including the *Zimmer M/L Taper Stem*, the *CLS Spotorno Stem* from the *CLS Hip System*, and the *Alloclassic Zweymüller Hip Stem* led hip stem sales, but were partially offset by weaker sales of cemented stems. *Trabecular Metal Acetabular Cups* and *Longevity* and *Durasul Highly Crosslinked Polyethylene Liners* also had strong growth. The temporary suspension of marketing and distribution of the *Durom Cup* in the U.S. will negatively impact hip sales growth for the remainder of 2008. Additionally, with the lack of a hip resurfacing product within our U.S. hip portfolio, we expect to face a challenge in hip sales growth with the adoption of hip resurfacing in the U.S. market.

The *Bigliani/Flatow Complete Shoulder Solution* and the *Zimmer Trabecular Metal Reverse Shoulder System* led extremities sales. Orthobiologicals and prosthetic implants, including strong growth of the *Tapered Screw-Vent Implant System*, led dental sales. *Zimmer Periarticular Locking Plates* and the *I.T.S.T. Intertrochanteric/Subtrochanteric Fixation System* led trauma sales. The *Dynesys Dynamic Stabilization System* and the *Trinica Select Anterior Cervical Plate System* led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in *PALACOS Bone Cement*.

Americas Net Sales

The following table presents Americas net sales (dollars in millions):

	Six Months Ended June 30,		<u>% Inc (Dec)</u>
	<u>2008</u>	<u>2007</u>	
Reconstructive			
Knees	\$ 559.9	\$ 517.9	8%
Hips	297.7	286.2	4
Extremities	45.0	36.2	24
Dental	<u>59.2</u>	<u>59.5</u>	(1)
Total	<u>961.8</u>	<u>899.8</u>	7
Trauma	63.9	61.3	4
Spine	85.1	78.5	8
OSP and other	<u>90.8</u>	<u>96.3</u>	(6)
Total	<u>\$1,201.6</u>	<u>\$1,135.9</u>	6

The *NexGen Complete Knee Solution* product line, including the *Gender Solutions Knee Femoral Implants*, *NexGen LPS-Flex Knee*, the *NexGen LCCK Revision Knee* and the *NexGen CR-Flex Knee* led knee sales. The *Zimmer Unicompartmental High-Flex Knee* also made a strong contribution.

Growth in porous stems, including growth of the *Zimmer M/L Taper Stem* and the *Zimmer M/L Taper Stem* with *Kinectiv Technology* led hip stem sales, but were partially offset by weaker sales of cemented stems. *Trabecular Metal Acetabular Cups* and *Longevity Highly Crosslinked Polyethylene Liners* also made a strong contribution. As noted above, the temporary suspension of marketing and distribution of the *Durom Cup* in the U.S. will negatively impact hip sales and we also expect that the adoption of hip resurfacing in the U.S. market will adversely affect our hip sales growth.

The *Bigliani/Flatow Shoulder Solution* and the *Zimmer Trabecular Metal Reverse Shoulder System* led extremities sales. Negative sales growth for dental reflects disruptions caused by our enhanced business model and overall weakness in the U.S. economy. *Zimmer Periarticular Plates* and the *I.T.S.T. Intertrochanteric/Subtrochanteric Fixation System* led trauma sales. The *Dynesys Dynamic Stabilization System* and the *Trinica Select Anterior Cervical Plate System* led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in *PALACOS Bone Cement*.

Europe Net Sales

The following table presents Europe net sales (dollars in millions):

	Six Months Ended June 30,		% Inc (Dec)
	2008	2007	
Reconstructive			
Knees	\$245.2	\$202.7	21%
Hips	265.9	225.5	18
Extremities	14.1	11.1	27
Dental	<u>43.4</u>	<u>31.5</u>	38
Total	<u>568.6</u>	<u>470.8</u>	21
Trauma	23.2	19.0	22
Spine	19.3	14.4	34
OSP and other	<u>20.2</u>	<u>21.8</u>	(8)
Total	<u>\$631.3</u>	<u>\$526.0</u>	20

Changes in foreign exchange rates positively affected knee and hip sales both by 13 percent. The *NexGen* Complete Knee Solution product line, including the *NexGen* LPS-Flex Knee and the *NexGen* CR-Flex Knee, and the *Innex* Total Knee System each experienced positive sales growth in our Europe region.

Growth in porous stems, including the *CLS Spotorno* Stem led hip stem sales. *Longevity* and *Durasul* Highly Crosslinked Polyethylene Liners, *Trabecular Metal* Acetabular Cups and the *Allofit* Hip Acetabular System also contributed to hip sales.

The *Anatomical Shoulder* System and the *Coonrad/Morrey* Total Elbow led extremities sales. The *Tapered Screw-Vent* Implant System led dental sales. The *Cable-Ready* Cable Grip System and the *NCB* Plating System led trauma sales, which were offset by weaker sales of our intramedullary fixation systems. The *Dynesys* Dynamic Stabilization System and the *Optima* ZS Spinal Fixation System led spine sales. OSP sales were negatively affected by the patient care product recalls but were partially offset by strong growth in Surgical Equipment products.

Asia Pacific Net Sales

The following table presents Asia Pacific net sales (dollars in millions):

	Six Months Ended June 30,		% Inc
	2008	2007	
Reconstructive			
Knees	\$115.6	\$ 92.5	25%
Hips	109.3	93.4	17
Extremities	3.8	3.2	19
Dental	<u>16.5</u>	<u>14.5</u>	14
Total	<u>245.2</u>	<u>203.6</u>	20
Trauma	23.1	20.1	15
Spine	4.4	2.8	56
OSP and other	<u>33.1</u>	<u>32.4</u>	2
Total	<u>\$305.8</u>	<u>\$258.9</u>	18

Changes in foreign exchange rates positively affected knee sales by 12 percent and hip sales by 13 percent. Reported decreases in average selling prices negatively affected knee sales by 2 percent and hip sales by 4 percent. The *NexGen Complete Knee Solution* product line, the *NexGen CR-Flex Knee* and the *NexGen LPS-Flex Knee* led knee sales. The *Gender Solutions Knee Femoral Implant* in Australia also contributed to strong knee sales for the period.

The continued conversion to porous stems, including the Fiber Metal Taper Stem from the *VerSys Hip System*, the *Alloclassic Zweymüller Hip System* and the *CLS Spotorno Stem* led hip stem sales. Sales of *Longevity* and *Durasul Highly Crosslinked Polyethylene Liners*, the *Trilogy Acetabular System* and *Trabecular Metal Acetabular Cups* also exhibited growth.

Extremities sales increased due to stronger sales of our shoulder and elbow products. The *Tapered Screw-Vent Implant System* led dental sales. Trauma sales were led by the *I.T.S.T. Intertrochanteric/Subtrochanteric Fixation System*. The *Dynesys Dynamic Stabilization System* led spine sales. OSP sales were negatively affected by the patient care product recalls.

Gross Profit

Gross profit as a percentage of net sales was 75.8 percent in the six month period ended June 30, 2008, compared to 78.0 percent in the same 2007 period. The primary contributors to the decrease in gross profit margin were the increase in period over period hedge losses, increased inventory charges and idle plant costs due to the OSP related actions and an increase in excess inventory and obsolescence charges. Under our hedging program, we temporarily record the effective portion of changes in fair value of derivatives which qualify as hedges of future cash flows in other comprehensive income, and then recognize the hedged item in cost of products sold when it affects earnings.

Operating Expenses

R&D as a percentage of net sales was 4.7 percent for the six month period ended June 30, 2008, compared to 5.5 percent in the same 2007 period. R&D decreased to \$100.1 million for the six month period ended June 30, 2008, from \$105.8 million in the same 2007 period, reflecting decreased spending on certain development, clinical and external research activities due to delays connected with our operational compliance with the DPA and CIA and our enhanced compliance and ethics initiatives. Certain development and external research activities have resumed during the quarter and we expect R&D spending for 2008 to be within, but at the low end, of our historical average of 5-6 percent of sales.

SG&A as a percentage of net sales was 40.3 percent for the six month period ended June 30, 2008, compared to 38.3 percent in the same 2007 period. SG&A increased to \$861.8 million for the six month period ended June 30, 2008, from \$735.9 million in the same 2007 period. Increased SG&A costs include monitor fees as well as consulting and legal fees associated with the global roll-out of our enhanced compliance program. Such costs resulted in an approximately \$30 million increase over the same prior year period. SG&A expenses in the first quarter of 2007 were positively affected by the favorable settlement of a legal claim made against a third party for interference in a contractual relationship with a former distributor of our products.

Acquisition, integration and other expenses for the six month period ended June 30, 2008 were \$19.8 million compared to \$6.6 million in the same 2007 period. These expenses pertain to current and prior period acquisitions, including facility consolidation costs, legal fees and retention and termination payments.

Operating Profit, Income Taxes and Net Earnings

Operating profit for the six month period ended June 30, 2008 decreased 2 percent to \$640.0 million, from \$649.7 million in the same 2007 period. The decrease in operating profit is due to lower gross margins and significant but temporary increases in SG&A costs attributable to the roll-out of our enhanced compliance program.

Interest and other income for the three month period ended June 30, 2008 increased to \$7.8 million dollars from \$1.1 million in the same 2007 period. Interest and other income for the six month period ended June 30, 2008

includes a realized gain of \$8.7 million dollars related to the sale of certain marketable securities, partially offset by increased interest expense as a result of an increase in outstanding long-term debt during the period.

The effective tax rate on earnings before income taxes and minority interest decreased to 27.9 percent for the six month period ended June 30, 2008, from 28.5 percent in the same 2007 period. The decrease in the effective tax rate is primarily due to increased profitability in lower tax jurisdictions and the resolution of certain tax positions during the period.

Net earnings increased less than 1 percent to \$466.4 million for the six month period ended June 30, 2008, compared to \$464.9 million in the same 2007 period. The modest increase was primarily due to higher sales and a lower effective tax rate, offset by a decrease in operating margin. Basic earnings per share increased 3 percent to \$2.02 from \$1.96 in the same 2007 period. Diluted earnings per share increased 4 percent to \$2.01 from \$1.94 in the same 2007 period. The higher growth rate in earnings per share as compared with net earnings is attributed to the effect of 2008 and 2007 share repurchases.

Liquidity and Capital Resources

Cash flows provided by operating activities were \$523.3 million in 2008, compared to \$495.7 million in the same 2007 period. The principal source of cash was net earnings of \$466.4 million. Non-cash items included in net earnings accounted for another \$159.9 million of operating cash. All other items of operating cash flows reflect a use of \$103.0 million of cash, primarily related to pension funding and working capital investments to support sales growth. Operating cash flows continued to be positively affected by delayed payments related to various contractual arrangements with healthcare professionals or institutions. In the six month period ended June 30, 2008, we estimate this delay had a positive effect on operating cash flows of approximately \$46 million.

We are currently in the process of evaluating alternative means of meeting our contractual obligations with healthcare professionals and institutions. We may make significant lump-sum payments to these healthcare professionals or institutions in place of future royalty payments that otherwise would have been due under the terms of the original contractual arrangement. Such lump-sum payments would be based upon a third party fair market valuation of the current net present value of the contractual agreement. We expect any such payments would be made in the next six to nine months. Management believes that cash flows from operations will be sufficient to meet these cash needs.

We continue to focus on working capital management. At June 30, 2008, we had 59 days of sales outstanding in trade accounts receivable, which is similar to March 31, 2008 and unfavorable to June 30, 2007 by 1 day. At June 30, 2008, we had 275 days of inventory on hand, favorable to June 30, 2007 by 9 days and unfavorable to March 31, 2008 by 7 days. The reduction from the same 2007 period reflects higher cost of goods sold in the quarter.

Cash flows used in investing activities were \$236.5 million for the six month period ended June 30, 2008, compared to \$255.3 million used in investing in the same 2007 period. Additions to instruments increased during the six month period ended June 30, 2008 due to an increase in instrument deployments related to new product launches. Additions to other property, plant and equipment increased compared to the same 2007 period, reflecting investments in our planned infrastructure initiatives. Also included in investing activities for the six month period ended June 30, 2008 was \$12.0 million in proceeds received from the sale of certain equity securities. Cash payments related to acquisitions during the six month period ended June 30, 2008 were \$7.5 million compared to \$112.1 million in the same 2007 period.

Cash flows used in financing activities were \$369.0 million for the six month period ended June 30, 2008, compared to \$147.5 million used in financing activities in the same 2007 period. Borrowings from credit facilities during the six month period ended June 30, 2008 of \$220.0 million were used to repurchase common stock. Our current share repurchase program can be financed in whole or in part with third party debt. For the six months ended June 30, 2008, we purchased 8.8 million common shares for a total of \$640.2 million under our stock repurchase programs, compared to \$305.2 million in the same 2007 period. Proceeds from our stock compensation plans have decreased in the six month period ended June 30, 2008, compared to the same 2007 period due to a decrease in employee stock option exercises.

We have a five year \$1,350 million revolving, multi-currency, senior unsecured credit facility maturing November 30, 2012 (the "Senior Credit Facility"). We had \$329.3 million outstanding under the Senior Credit

Facility at June 30, 2008, and, therefore, our available borrowings were \$1,020.7 million. The Senior Credit Facility contains provisions whereby borrowings may be increased to \$1,750 million and we may request that the maturity date be extended for two additional one-year periods.

We and certain of our wholly owned foreign subsidiaries are the borrowers under the Senior Credit Facility. Borrowings under the Senior Credit Facility are used for general corporate purposes and bear interest at a LIBOR-based rate plus an applicable margin determined by reference to our senior unsecured long-term credit rating and the amounts drawn under the Senior Credit Facility, at an alternate base rate, or at a fixed rate determined through a competitive bid process. The Senior Credit Facility contains customary affirmative and negative covenants and events of default for an unsecured financing arrangement, including, among other things, limitations on consolidations, mergers and sales of assets. Financial covenants include a maximum leverage ratio of 3.0 to 1.0 and a minimum interest coverage ratio of 3.5 to 1.0. If we fall below an investment grade credit rating, additional restrictions would result, including restrictions on investments, payment of dividends and stock repurchases. We were in compliance with all covenants under the Senior Credit Facility as of June 30, 2008. Commitments under the Senior Credit Facility are subject to certain fees, including a facility and a utilization fee. The Senior Credit Facility is rated A- by Standard & Poor's Ratings Services and is not rated by Moody's Investors' Service, Inc.

We also have available uncommitted credit facilities totaling \$72.8 million.

During the first six months of 2008, we repurchased shares of common stock with an aggregate repurchase price of \$640.2 million, including commissions, under programs authorized by our Board of Directors. We may use excess cash or further borrow against our Senior Credit Facility to repurchase additional common stock under the \$1.25 billion program which expires December 31, 2009.

Management believes that cash flows from operations, together with available borrowings under the Senior Credit Facility, are sufficient to meet our working capital, capital expenditure and debt service needs. Should investment opportunities arise, we believe that our earnings, balance sheet and cash flows will allow us to obtain additional capital, if necessary.

Recent Accounting Pronouncements

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities, an amendment of SFAS No. 133" (SFAS No. 161). SFAS No. 161 will require increased disclosure of our derivative and hedging activities, including how derivative and hedging activities affect our consolidated statement of earnings, balance sheet and cash flows. SFAS No. 161 is effective for fiscal years beginning on or after December 15, 2008 and interim periods within those fiscal years. The adoption of SFAS No. 161 will increase the required disclosure of our derivative and hedging activities, but will not have a material impact on our financial position or results of operations.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations" (SFAS No. 141(R)), which is a revision of SFAS No. 141. SFAS No. 141(R) will change the way in which we account for business combinations. The statement introduces new purchase accounting concepts, expands the use of fair value accounting related to business combinations and changes the subsequent period accounting for certain acquired assets and liabilities, among other things. SFAS No. 141(R) will be applied prospectively on business combinations with acquisition dates in fiscal years beginning on or after December 15, 2008, and therefore this statement will not affect our financial statements for business combinations that preceded the effective date. For deferred tax assets and income tax reserves recorded as part of business combinations, these assets will be accounted for under SFAS No. 109 and FIN 48 after the effective date of SFAS No. 141(R) regardless of the acquisition date. Therefore, if a remeasurement of those assets and liabilities is warranted after the effective date of this statement, it will not be reflected as an adjustment to purchase accounting and may affect our income tax expense in the period in which the remeasurement occurs.

In December 2007, the FASB also issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB 51" (SFAS No. 160). SFAS No. 160 will change the accounting and reporting for minority interests, which will be recharacterized as noncontrolling interests and classified as a component of equity. SFAS No. 160 requires retroactive adoption of the presentation and disclosure requirements for existing

minority interests. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008 and interim periods within those fiscal years. We do not expect that the adoption of SFAS No. 160 will have a material impact on our consolidated financial statements or results of operations.

Critical Accounting Policies

There were no changes in the six month period ended June 30, 2008 to the application of critical accounting estimates as described in our Annual Report on Form 10-K for the year ended December 31, 2007.

Forward-Looking Statements

This quarterly report contains certain statements that are forward-looking statements within the meaning of federal securities laws. When used in this report, the words “may,” “will,” “should,” “anticipate,” “estimate,” “expect,” “plan,” “believe,” “predict,” “potential,” “project,” “target,” “forecast,” “intend” and similar expressions are intended to identify forward-looking statements. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those projected. These risks and uncertainties include, but are not limited to:

- competition;
- pricing pressures;
- dependence on new product development, technological advances and innovation;
- reductions in reimbursement levels by third-party payors and cost containment efforts of health care purchasing organizations;
- our compliance with the DPA through March 2009 and the CIA through 2012;
- the costs of defending or resolving lawsuits, investigations or other proceedings resulting from our recent settlement with the United States government;
- the impact of our enhanced healthcare compliance global initiatives and business practices on our relationships with customers and consultants, our market share and our overall financial performance;
- the success of our quality initiatives;
- the outcome of the informal investigation by the U.S. Securities and Exchange Commission into Foreign Corrupt Practices Act matters announced in October 2007;
- challenges relating to changes in and compliance with governmental laws and regulations affecting our U.S. and international businesses, including regulations of the U.S. Food and Drug Administration and foreign government regulators and tax obligations and risks;
- retention of our independent agents and distributors;
- changes in customer demand for our products and services caused by demographic changes or other factors;
- changes in general domestic and international economic conditions, including interest rate and currency exchange rate fluctuations;
- our ability to protect proprietary technology and other intellectual property and claims for infringement of the intellectual property rights of third parties;
- product liability claims;
- the impact of our recent voluntary suspension of U.S. marketing and distribution of our *Durom* Acetabular Cup hip product;
- the possible disruptive effect of additional strategic acquisitions and our ability to successfully integrate acquired companies;
- our ability to form strategic alliances with other orthopaedic and biotechnology companies;

- changes in prices of raw materials and products and our ability to control costs and expenses;
- changes in general industry and market conditions, including domestic and international growth rates;
- our dependence on a limited number of suppliers for key raw materials and outsourced activities; and
- shifts in our product category sales mix or our regional sales mix away from products or geographic regions that generate higher operating margins.

We discuss these and other important risks and uncertainties that may affect our future operations in Part I, Item 1A — Risk Factors in our most recent Annual Report on Form 10-K and may update that discussion in Part II, Item 1A — Risk Factors in this or another Quarterly Report on Form 10-Q we file hereafter. Readers of this report are cautioned not to place undue reliance on these forward-looking statements. While we believe the assumptions on which the forward-looking statements are based are reasonable, there can be no assurance that these forward-looking statements will prove to be accurate. This cautionary statement is applicable to all forward-looking statements contained in this report.

Item 3. *Quantitative and Qualitative Disclosures About Market Risk*

There have been no material changes from the information provided in our Annual Report on Form 10-K for the year ended December 31, 2007.

Item 4. *Controls and Procedures*

We have established disclosure controls and procedures and internal controls over financial reporting to provide reasonable assurance that material information relating to us, including our consolidated subsidiaries, is made known on a timely basis to management and the Board of Directors. However, no control system, no matter how well designed and operated, can provide absolute assurance that the objectives of the control system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective.

There was no change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Securities Exchange Act of 1934) that occurred during the quarter ended June 30, 2008, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Part II — Other Information

Item 1. *Legal Proceedings*

Information pertaining to legal proceedings can be found in Note 12 to the interim consolidated financial statements included in Part I of this report.

Item 1A. *Risk Factors*

Except as set forth below or in a previously filed Quarterly Report on Form 10-Q, there have been no material changes from the risk factors disclosed in Part I — Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2007.

We have voluntarily suspended the U.S. marketing and distribution of one of our hip products, which will adversely affect our hip product sales in the United States and also may result in product liability lawsuits and other claims. These actions may also adversely affect our ability to enter into the hip resurfacing market in the United States.

In July 2008, we temporarily suspended the marketing and distribution of our *Durom* Acetabular Component (*Durom* Cup) in the U.S. on a voluntary basis. As a result of our investigation into certain reports of an unusually high revision rate, we determined that revised surgical technique instructions and a surgical training program are required to more consistently achieve desired clinical results in the U.S. We expect our U.S. hip product sales will be adversely affected while we update product labeling and implement a surgical training program for U.S. surgeons. These events may result in product liability lawsuits and other claims which, regardless of their ultimate outcome, could have a material adverse effect on our business and reputation. These actions could also delay our planned entry into the growing hip resurfacing market in the U.S. as the *Durom* Cup has been integral to our plans.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table summarizes repurchases of common stock settled during the three month period ended June 30, 2008:

	<u>Total Number of Shares Purchased</u>	<u>Average Price Paid per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs*</u>	<u>Approximate Dollar Value of Shares that May Yet Be Purchased Under Plans or Programs</u>
April 2008	—	\$ —	21,228,500	\$1,726,848,205
May 2008	5,449,300	71.28	26,677,800	1,338,421,379
June 2008	<u>1,479,200</u>	<u>72.56</u>	<u>28,157,000</u>	<u>1,231,087,005</u>
Total	<u>6,928,500</u>	<u>\$71.55</u>	<u>28,157,000</u>	<u>\$1,231,087,005</u>

* Includes repurchases made under previous programs that are now fully executed as well as the program announced in April 2008 providing \$1.25 billion of authorization through December 31, 2009.

Item 4. Submission of Matters to a Vote of Security Holders

Our annual meeting of stockholders was held on May 5, 2008. The matters submitted to the stockholders for a vote included:

- the election of four directors to the Board of Directors for one-year terms;
- ratification of the selection of PricewaterhouseCoopers LLP (“PwC”) as our independent registered public accounting firm for 2008;
- approval of the Amended Zimmer Holdings, Inc. Executive Performance Incentive Plan; and
- approval of amendments to our Restated Certificate of Incorporation to eliminate super-majority voting requirements.

<u>Matter</u>	<u>Number of Votes For</u>	<u>Number of Votes Against</u>	<u>Number of Abstentions</u>	<u>Number of Broker Non-Votes</u>
Election of David C. Dvorak as director	188,587,307	3,425,244	1,854,966	—
Election of Robert A. Hagemann as director	189,361,481	2,645,357	1,860,679	—
Election of Arthur J. Higgins as director	188,366,433	3,645,082	1,856,002	—
Election of Cecil B. Pickett, Ph.D. as director	189,415,213	2,606,353	1,845,951	—
Ratification of PwC as our independent registered public accounting firm for 2008	191,523,902	439,081	1,904,534	—
Approval of Amended Zimmer Holdings, Inc. Executive Performance Incentive Plan	182,214,565	9,380,492	2,272,460	—
Approval of amendments to our Restated Certificate of Incorporation to eliminate super-majority voting requirements	189,413,971	2,248,583	2,204,963	—

Following are the directors, other than the directors elected at the annual meeting, whose terms of office as directors continued after the annual meeting: Stuart M. Essig, Larry C. Glasscock, John L. McGoldrick and Augustus A. White, III, M.D., Ph.D.

Item 5. Other Information

During the period covered by this report, the Audit Committee of our Board of Directors was not asked to and did not approve the engagement of PwC to perform any non-audit services. This disclosure is made pursuant to Section 10A(i)(2) of the Securities Exchange Act of 1934, as added by Section 202 of the Sarbanes-Oxley Act of 2002.

Item 6. Exhibits

The following documents are filed as exhibits to this report:

- 3.1 Restated Certificate of Incorporation of Zimmer Holdings, Inc. dated May 13, 2008
- 3.2 Restated By-Laws of Zimmer Holdings, Inc. effective May 6, 2008 (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed May 9, 2008)
- 3.3 Certificate of Elimination of Series A Participating Cumulative Preferred Stock of Zimmer Holdings, Inc. dated May 22, 2008
- 10.1* Zimmer Holdings, Inc. Executive Performance Incentive Plan, as amended (incorporated by reference to Appendix B to the Registrant's definitive Proxy Statement on Schedule 14A filed March 20, 2008)
- 10.2* Restated Zimmer Holdings, Inc. Savings and Investment Program
- 10.3* Restated Zimmer Puerto Rico Savings and Investment Program
- 31.1 Certification pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934 of the Chief Executive Officer, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934 of the Chief Financial Officer, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

* Indicates management contract or compensatory plan or arrangement

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ZIMMER HOLDINGS, INC.
(Registrant)

By: /s/ James T. Crines

James T. Crines
*Executive Vice President, Finance and
Chief Financial Officer*

Date: August 4, 2008

By: /s/ Derek M. Davis

Derek M. Davis
*Vice President, Finance and Corporate
Controller and Chief Accounting Officer*

Date: August 4, 2008