

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

December 5, 2013

Via E-mail
Henry J. Herrmann
Chief Executive Officer
Waddell & Reed Financial, Inc.
6300 Lamar Avenue
Overland Park, Kansas 66202

Re: Waddell & Reed Financial, Inc.

Form 10-K for the Fiscal Year Ended December 31, 2012

Filed February 27, 2013

File No. 001-13913

Dear Mr. Herrmann:

We have reviewed your filing and have the following comments. We have limited our review to only your financial statements and related disclosures and do not intend to expand our review to other portions of your documents. In some of our comments, we may ask you to provide us with information so we may better understand your disclosure.

Please respond to this letter within ten business days by amending your filings, by providing the requested information, or by advising us when you will provide the requested response. If you do not believe our comments apply to your facts and circumstances or do not believe an amendment is appropriate, please tell us why in your response.

After reviewing any amendment to your filings and the information you provide in response to these comments, we may have additional comments.

Form 10-K for the Fiscal Year Ended December 31, 2012

Item 1. Business, page 3

Distribution Channels, page 6

#### Advisors Channel, page 6

1. We note your disclosure on page 7 that you utilize gross revenue per advisor to measure advisor productivity. This measure appears to meet the definition of a non-GAAP measure. As such, please revise your future filings to provide the disclosures required by Item 10(e) of Regulation S-K, including a quantitative reconciliation between gross revenue and the most directly comparable GAAP financial measure.

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## <u>Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, page 23</u>

### Results of Operations – Underwriting and Distribution, page 30

2. We note your disclosure of underwriting and distribution revenues and expenses segregated by distribution channel on pages 31-32. In an effort to provide greater transparency into your various revenue sources, please revise your disclosure in future filings to quantify the significant components of your underwriting and distribution revenues (e.g., 12b-1 fees, front-end load sales, fees from asset allocation products, insurance premiums, etc.). Consider providing these disclosures in a tabular format.

Notes to Consolidated Financial Statements, page 55

Note 2 – Summary of Significant Accounting Policies, page 55

### Revenue Recognition, page 58

- 3. We note your disclosure on page 15 regarding the use of "soft dollar credits" from broker/dealers to defray certain of your expenses. Please explain to us, and expand your revenue recognition policy in future filings to disclose how soft dollar arrangements are reflected in your financial statements (e.g., gross vs. net presentation).
- 4. It appears that you have made several changes to your revenue recognition policies during recent periods, specifically with respect to gross vs. net presentation. These changes include a change to net presentation of management fee waivers in the third quarter of 2010 (as discussed on page 29), a change to gross presentation of technology fees in the fourth quarter of 2011 (as discussed on page 32), and a change to gross presentation of insurance premiums in the first quarter of 2013 (as discussed on page 28 of your June 30, 2013 Form 10-Q). Please revise your disclosure in future filings *for each revenue source* to clearly indicate whether such revenues are recorded gross or net of related expenses. Please also explain how you determined that net presentation was appropriate for those revenue sources that are presented in this manner.

We urge all persons who are responsible for the accuracy and adequacy of the disclosure in the filing to be certain that the filing includes the information the Securities Exchange Act of 1934 and all applicable Exchange Act rules require. Since the company and its management are in possession of all facts relating to a company's disclosure, they are responsible for the accuracy and adequacy of the disclosures they have made.

In responding to our comments, please provide a written statement from the company acknowledging that:

• the company is responsible for the adequacy and accuracy of the disclosure in the filing;

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- staff comments or changes to disclosure in response to staff comments do not foreclose the Commission from taking any action with respect to the filing; and
- the company may not assert staff comments as a defense in any proceeding initiated by the Commission or any person under the federal securities laws of the United States.

You may contact Yolanda Trotter at (202) 551-3472 or Angela Connell at (202) 551-3426 with any questions.

Sincerely,

/s/ Stephanie J. Ciboroski

Stephanie J. Ciboroski Senior Assistant Chief Accountant