

# The WALL STREET FORUM 45<sup>th</sup> Institutional Investor Conference

The Roosevelt Hotel, New York, New York September 13, 2002

> Prepared Remarks of Robert S. Smith, Chief Operating Officer and Kurt R. Harrington, Chief Financial Officer





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#### FRIEDMAN BILLINGS RAMSEY

Wall Street Forum September 13, 2002 Page 2 <sup>1</sup>Member FDIC and an equal housing lender. Products offered by other FBR subsidiaries are not FDIC insured, not offered, guaranteed or endorsed by FBR National Bank & Trust, and may lose value.



- FBR is an institutional research capital markets company
- Listed on the New York Stock Exchange (NYSE: FBR)
- Market cap of approximately \$500 million
- More than 440 full-time employees in 15 offices as of June 30, 2002
- Strong, highly-liquid balance sheet: Equity of almost \$250 million; \$6 million long term debt



# Drivers of FBR's Business, Revenue and Earnings Growth

- Industry Focus: 6 verticals
- Independent Research: High-quality, objective and timely research
- Institutional Sales & Trading: Increasing business with the largest institutional investors in both the United States and Europe
- **Investment Banking:** Mid-market emphasis; top 10 investment banking rankings for below \$1 billion market caps\*
- Asset Management: Growing assets under management, including FBR Asset (NYSE: FB), 10 mutual funds, and alternative investments
- **Private Client Group:** Brokerage, investment management, and private banking
- Expense Containment: Relentless attention to the expense:revenue relationship

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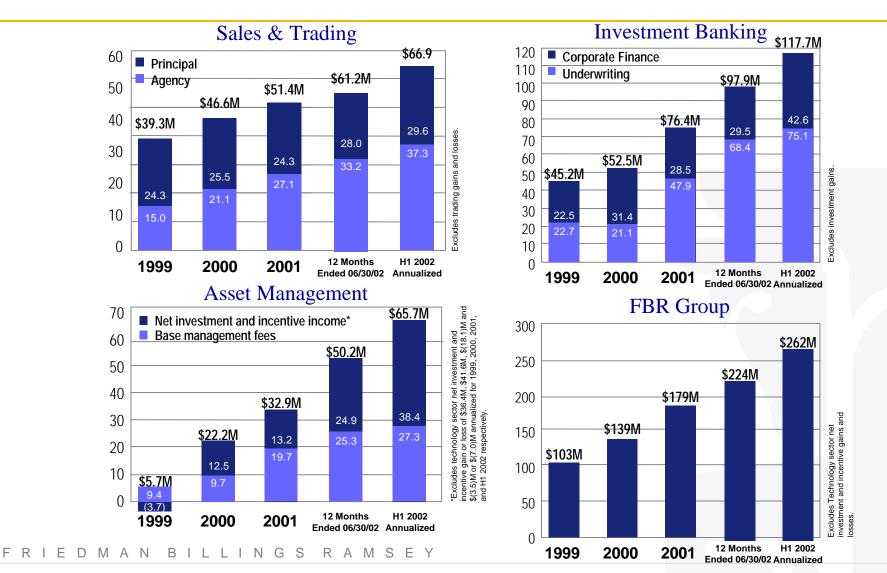
# Second Quarter 2002 Financial Highlights

- Earnings of \$17.8 million or \$0.39 per share (basic)
- Revenues up 33% over second quarter 2001, \$73.3 million
- Continuing expense containment
- Assets under management up 110% since the beginning of 2002
- ROE 34.5%; fully taxed equivalent 21% = the highest in the brokerage universe

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# Revenue Growth





# 10 Years of Building

On the foundation of a financial services research boutique to become a leading capital markets firm.

- **1993** Investment Banking added
- **1994** Real Estate added
- **1996** Technology added
- **1997** FBR Asset created
- 1998 Energy added
- 2000 Refocus: Broaden Business / Focused Hiring



- 3 Broad, Profitable Business Lines
- 6 Industry Verticals
- Rational Cost
   Structure

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# Business

Research	Institutional Sales & Trading	Investment Banking	Asset Management	Private Client Group
<ul> <li>60 analysts</li> <li>Over 400 companies under coverage</li> <li>Independence</li> <li>In-depth company analysis</li> <li>Theme-driven industry coverage</li> <li>Daily morning note</li> <li>Daily meetings with sales force</li> <li>Up-to-date economic and policy news</li> <li>Frequent management roadshows</li> <li>Annual investor conferences</li> </ul>	<ul> <li>50 Institutional Brokers</li> <li>30 Traders &amp; Sales Traders</li> <li>Market-maker in over</li> <li>460 equity and debt securities</li> <li>Covering over 1,000 institutional accounts</li> <li>Hedge funds</li> <li>Money managers</li> <li>Mutual funds</li> <li>Pension funds</li> </ul>	<ul> <li>75 Investment Bankers</li> <li>6 Focused industry sectors</li> <li>Financial Services</li> <li>Real Estate</li> <li>Technology</li> <li>Energy</li> <li>Diversified Industries</li> <li>Healthcare</li> <li>Middle-market emphasis</li> <li>Top 10 lead-managing underwriter</li> </ul>	<ul> <li>Almost \$6 billion under management</li> <li>FBR Asset Investment Corporation (NYSE: FB)</li> <li>Mutual funds</li> <li>Separate accounts</li> <li>Alternative investments <ul> <li>Hedge funds</li> <li>Private equity</li> <li>Venture capital</li> </ul> </li> </ul>	<ul> <li>Investment services for high net worth individuals, foundations, and endowments</li> <li>Investment management</li> <li>Financial planning</li> <li>Trust &amp; estate services</li> <li>Restricted (144) stock sales</li> <li>Credit lines</li> <li>Hedging and monetization</li> <li>Employee stock option management</li> <li>Cash management</li> <li>FBR National Bank &amp; Trust<sup>1</sup></li> </ul>

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# RESEARCH





# Research

Economic & Policy Research					
Financial Services	Real Estate	Technology	Energy	Diversified Industries / High Yield	Healthcare
<ul> <li>Asset Managers</li> <li>Broker/Dealers*</li> <li>Community Banks</li> <li>Government- Sponsored</li> <li>Enterprises (GSEs)</li> <li>Insurance</li> <li>Brokerage</li> <li>Money-Center</li> <li>Banks</li> <li>Mortgage</li> <li>Companies</li> <li>Property/Casualty</li> <li>Insurance</li> <li>Regional Banks</li> <li>Specialty Finance:</li> <li>Consumer Finance/</li> <li>Commercial</li> <li>Finance</li> <li>Thrifts</li> </ul>	<ul> <li>Diversified REITs</li> <li>Hotel REITs</li> <li>Industrial REITs</li> <li>Mortgage REITs</li> <li>Multifamily REITs</li> <li>Office REITs</li> <li>Triple-Net REITs</li> </ul>	<ul> <li>Communication Semiconductors and Intellectual Property</li> <li>Display and Semiconductor Technologies</li> <li>Enterprise Platform and Application Software</li> <li>Enterprise Services</li> <li>Media Infrastructure*</li> <li>Network Software</li> <li>Specialty Contracting</li> <li>Telecom Equipment and Services</li> <li>Wireless Services</li> </ul>	<ul> <li>Coal Mining Companies</li> <li>Gas Gathering and Processing Pipeline</li> <li>Integrated Oil* &amp; Refineries</li> <li>Oil &amp; Gas Exploration &amp; Production (E&amp;P) Canadian &amp; U.S.</li> <li>Oil Services</li> </ul>	<ul> <li>Consumer Products</li> <li>Special Situations</li> <li>High Yield</li> </ul>	<ul> <li>Biotechnology</li> <li>Genomics and Proteomics</li> <li>Large-Cap Pharma*</li> <li>Specialty Pharmaceuticals</li> </ul>

### F R I E D M A N B I L L I N G S R A M S E Y

\*In process

Wall Street Forum September 13, 2002 Page 10 Research is provided by Friedman, Billings, Ramsey & Co., Inc.'s (FBRC) Research Department, which is independent from the Investment Banking Department of FBRC and has the sole authority to determine what companies receive research coverage and the recommendations contained in the coverage. In the normal course of its business, FBRC seeks to perform investment banking and other fee generating services for companies that are the subject of FBRC research reports. Research analysts are eligible to receive bonus compensation that is, in part, based on overall investment banking revenues. Specific information is contained in each research report concerning FBRC's relationship with the company that is the subject of the report.



# **INSTITUTIONAL SALES & TRADING**

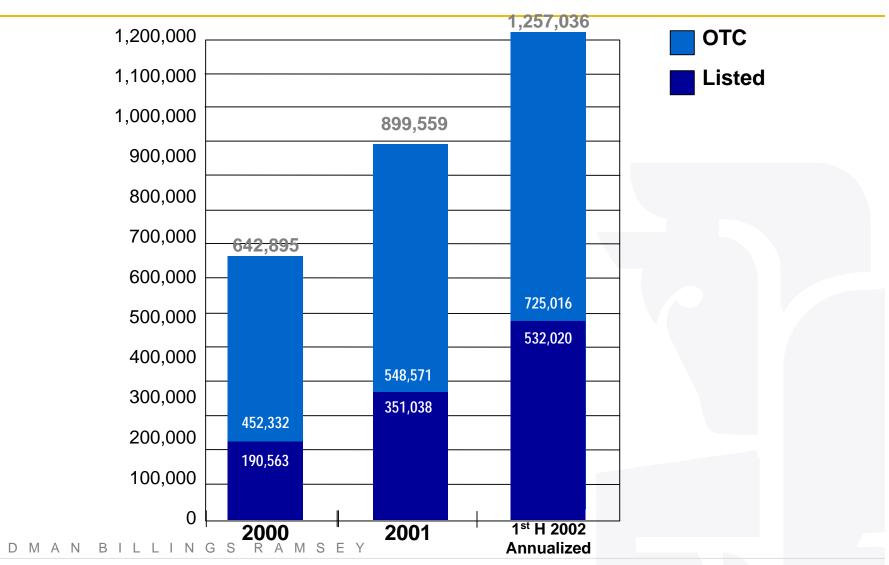




- FBR focuses on institutional sales and trading services to equity and high-yield investors in the United States, Europe and elsewhere
  - Market maker in over 460 Nasdaq and other securities
  - 79 management teams on the road (excluding syndicate roadshows) year to date through June 30, 2002 plus 8 conference calls and 4 investor days
  - Over 80 professionals
  - Current information from research analysts at two daily sales meetings and throughout the day



# **Trading Volumes**



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Source: Autex; in thousands of shares Not all trading volume is reported to Autex.



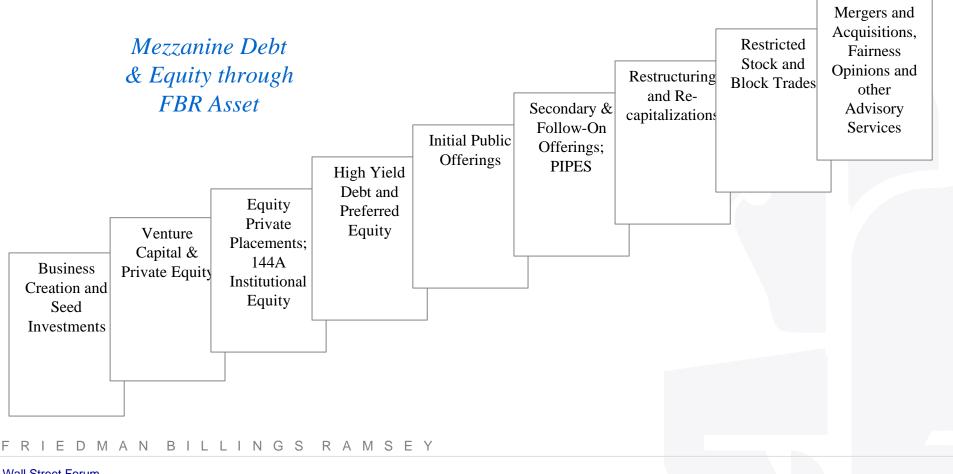
# **INVESTMENT BANKING**





# **Investment Banking**

FBR provides comprehensive capital raising and financial advisory services to our corporate clients.





Investment Banking Aftermarket Performance Across All Industries 18 months 1/1/01–6/30/02

	Lea	id Manager*	# of Deals	% Change Offer to Current
	1	Friedman Billings Ramsey	33	20.03
	2	Raymond James	16	5.25
	3	Wachovia Securities	17	3.19
	4	A.G. Edwards & Sons, Inc.	17	-0.06
	5	Salomon Smith Barney Inc.	112	-2.26
	6	CIBC World Markets	22	-5.41
	7	Deutsche Bank Securities	40	-5.83
	8	SG Cowen Securities Corporation	14	-6.56
	9	Bear, Stearns & Co.	38	-6.73
	10	Credit Suisse First Boston	149	-7.40
	11	U.S. Bancorp Piper Jaffray Inc.	25	-10.49
	12	Goldman, Sachs & Co.	98	-10.97
	13	J.P. Morgan Securities Inc.	66	-11.42
	14	Merrill Lynch & Co.	134	-15.71
	15	UBS Warburg LLC	91	-16.71
	16	Morgan Stanley	71	-20.78
	17	Lehman Brothers	72	-20.89
	18	Robertson Stephens	19	-35.58
	19	Banc of America Securities	42	-37.91
	20	Thomas Weisel Partners L.L.C.	12	-57.08
		Source: CommScan LLC	Total: 899	Average: -11.08
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Aftermarket performance results for each of the offerings vary considerably, and may be significantly different from the average figure quoted.

Past performance is no guarantee of future results.

\*Of 10 or more transactions



# Investment Banking 18 Months 01/01/01 – 06/30/02

# 37 lead and sole managed capital raising transactions; total almost 90 transactions

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# Investment Banking First Half 2002 Rankings Number of Deals and Dollar Amount Raised

## Issuer Market Cap under \$1B — All Industries 1<sup>st</sup> Half 2002 — IPOs and Secondaries

Lead Manager	# of Deals	Amt. Raised
UBS Warburg LLC	24	\$2,298.87
Credit Suisse First Boston	23	3,023.80
Merrill Lynch & Co.	20	2,567.10
Bear, Stearns & Co.	17	2,295.68
Friedman Billings Ramsey	15	1,107.64
Lehman Brothers	14	1,670.47
Salomon Smith Barney Inc.	12	1,436.78
Morgan Stanley	12	1,311.97
Goldman, Sachs & Co.	11	1,536.35
Deutsche Bank Securities	11	1,166.70
Raymond James	10	477.48
J.P. Morgan Securities Inc.	9	794.20
Robertson Stephens	9	561.55
Bank of America Securities	8	752.84
CIBC World Markets	8	405.58
U.S. Bancorp Piper Jaffray Inc.	7	744.27
Thomas Weisel Partners L.L.C.	5	520.50
Robert W. Baird & Co. Incorporate	d 4	384.60
SG Cowen Securities Corporation	4	277.11
Legg Mason Wood Walker Incorpo	rated 3	275.43
	226	\$23,608.92

### **Issuer Market Cap under \$500M — All Industries** 1<sup>st</sup> Half 2002 — IPOs and Secondaries

Lead Manager	# of Deals	Amt. Raised
Friedman Billings Ramsey	12	\$ 725.20
UBS Warburg LLC	12	764.76
Credit Suisse First Boston	9	985.92
Bear, Stearns & Co.	9	887.94
Raymond James	8	289.41
CIBC World Markets	7	350.38
Merrill Lynch & Co.	6	581.44
Salomon Smith Barney Inc	6	476.18
J.P. Morgan Securities Inc.	6	445.27
Robertson Stephens	6	226.02
Banc of America Securities	5	340.53
Lehman Brothers	5	276.48
Wachovia Securities	5	262.37
A.G. Edwards & Sons, Inc.	5	248.95
SG Cowen Securities Corporation	on 4	277.11
U.S. Bancorp Piper Jaffray Inc.	4	271.2
Legg Mason Wood Walker Incor	porated 3	275.43
Morgan Stanley	3	265.57
Jefferies & Company, Inc.	3	257.21
Thomas Weisel Partners L.L.C.	3	252.14
	121	\$8,459.51

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# ASSET MANAGEMENT





# Asset Management Almost \$6 Billion Under Management

Alternative Asset Investments	FBR Asset and other managed accounts	Mutual Funds
Hedge Funds	FBR Asset Investment Corporation	Equity funds, Morningstar Rated <sup>™</sup> ,
• FBR Ashton	• NYSE: FB	5 & 4 Stars over the 5 years ended 06/30/02**:
• FBR Weston	• REIT tax status	• FBR Small Cap Financial Fund PPPPP
• FBR Arbitrage	Mortgage backed securities	• FBR Financial Services Fund PPPP
• FBR Biotech	• Mezzanine and senior loans	• FBR Small Cap Value Fund* PPPPP
• FBR Pegasus (fund of funds)	• Equity securities	• FBR American Gas Index Fund PPPPP
Venture Capital	Private Client Group	Our newest fund (02/02):
• FBR Technology Venture Partners I & II	• Asset allocation and other managed accounts	• FBR Technology Fund
• FBR Co-Motion	Investment management	Fixed income and money market funds:
• ETP/FBR Genomic I & II*	• Wealth planning	• FBR Fund for Government Investors ***
• FBR Infinity II*	Access to FBR proprietary products	• FBR Tax-Free Money Market Portfolio ***
Private Equity		• FBR Maryland Tax-Free Portfolio ****
• FBR Private Equity Fund		• FBR Virginia Tax-Free Portfolio ****
• FBR Future Financial Fund		• FBR U.S. Government Bond Fund
• FBR Financial Services Partners		

#### Stated asset amount represents total gross assets under management.

#### \*Funds offered through FBR, managed by third-party managers

\*\*Past performance is no guarantee of future results. For each fund with at least a three-year history, Morningstar calculates a Morningstar Rating<sup>™</sup> based on a Morningstar Risk-Adjusted Return measure that accounts for variation in a fund's monthly performance (including the effects of sales charges, loads and redemption fees), placing more emphasis on downward variations and rewarding consistent performance. The top 10% of funds in each category receive 5 stars, the next 22.5% receive 4 stars, the next 22.5% receive 1 star. (Each share class is counted as a fraction of one fund within this scale and resperately, which may cause slight variations in the distribution percentages.) The Overall Morningstar Rating for a fund is derived from a weighted average of the performance figures associated with its 3-,5- and10-year (if applicable) Morningstar Rating metrics. The FBR Small Cap Financial Fund received 5 stars for the 3- and 5-year period and was rated among 71 and 33 U.S. domiciled specialty financial funds. The FBR Financial Services received 4 stars for the 3- and 5-year period and was rated among 71 and 33 U.S. domiciled specialty financial funds. The FBR Small Cap Value Fund received 5 stars for the 3- and 5-year periods and was rated among 392 and 258 U.S. domiciled small growth funds. The FBR American Gas Index Fund received 5 stars for the 3-, 5-, and 10-year (if applicable) Morningstar and/or its content providers; (2) may not be copied or distributed; among 81, 69 and 21 U.S. domiciled specialty funds respectively. ©2002 Morningstar, Inc. All Rights Reserved. The information contained herein: (1) is proprietary to Morningstar and/or its content providers; (2) may not be copied or distributed; and (3) is not warranted to be accurate, complete or timely. Neither Morningstar Inc.

\*\*\*An investment in the money market fund is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Although the money market fund seeks to preserve the value of your investment at \$1.00 per share, it is possible to lose money by investing in the fund."

\*\*\*\*Some income earned in the tax-free portfolios may be subject to the Federal Alternative Minimum Tax. Income earned by non-Maryland or non-Virginian residents will be subject to applicable state and local taxes.

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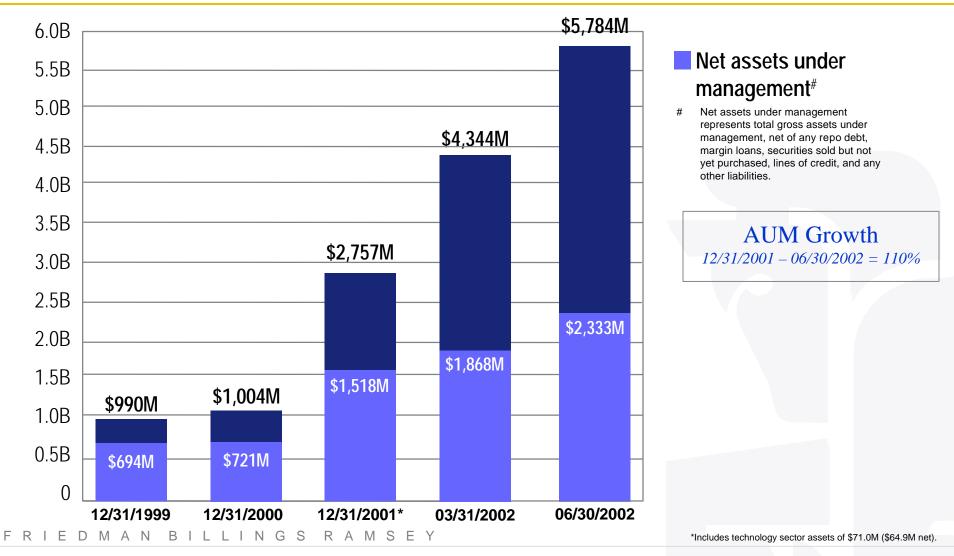
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For more complete information about FBR mutual funds, including fees and expenses, call 888.888.0025 for a free prospectus. Investing in the Funds involves certain risks which are fully discussed in the Fund's prospectus. Please read the prospectus carefully before you invest or send money.

FBR mutual funds are distributed by FBR Investment Services, Inc., member NASD/SIPC.



# Assets Under Management





# PRIVATE CLIENT GROUP





# Private Client Group

Brokerage	Investment Management	Corporate Executive Services	Banking Services*
<ul> <li>FBR proprietary research</li> <li>Portfolio management</li> <li>Access to FBR IPOs and other new issues</li> <li>Block trades</li> <li>Private placements</li> <li>Direct trading with FBR's institutional trading desk</li> </ul>	<ul> <li>Financial Planning</li> <li>Asset allocation</li> <li>Manager selection &amp; monitoring</li> <li>Tax-efficient investment policy design</li> <li>Portfolio risk management</li> <li>Trust &amp; estate services</li> <li>FBR proprietary products</li> </ul>	<ul> <li>Restricted stock sales / 144 sales</li> <li>Hedging &amp; monetization</li> <li>Stock option execution &amp; management</li> <li>Secured lending</li> <li>Fixed income strategies</li> </ul>	<ul> <li>Private banking</li> <li>Lines of credit</li> <li>Mortgage loans</li> <li>Trust and custody services</li> <li>Cash management</li> <li>Mutual fund accounting and shareholder services</li> <li>Transfer agent services</li> </ul>

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